



BALRANALD SHIRE COUNCIL

ANNUAL REPORT

2017-2018

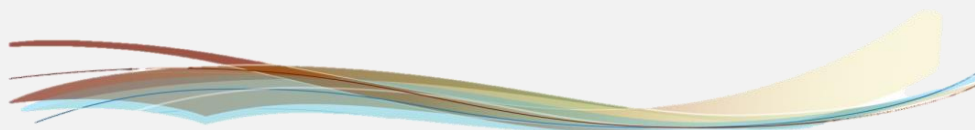
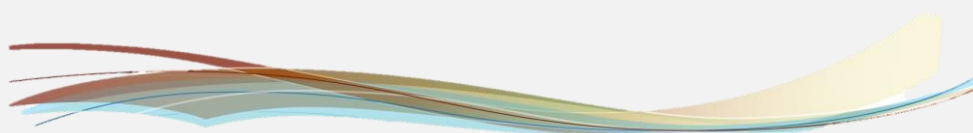




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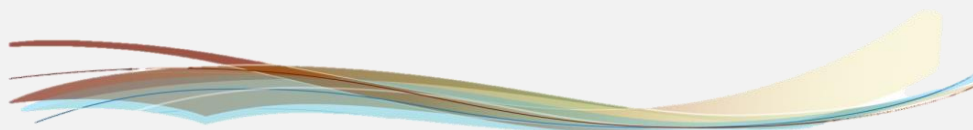
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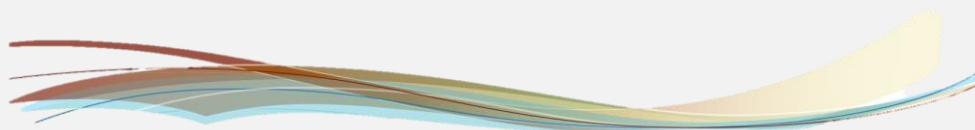




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The Aboriginal and Torres Strait Islander community are advised that the Balranald Shire Council Annual report may contain images of deceased persons.







Message from the Mayor and General Manager

Mayors Foreword 2017/18



It is my pleasure to present the Balranald Shire council 2017 Annual Report.

This year has been extremely busy with the continuation of the Performance Improvement Order (PIO). To meet some financial improvements Council introduced a Special rate Variation. Council will continue to meet its commitments and provide quality services to our community.

In February 2018 Council hosted the Annual Western Division Conference. This was an opportunity for Local Government,

Committees of Management, government agencies and industry to come together to build their understanding of issues that face the diverse Western Division of NSW and discuss the impacts of legislative changes and State and Federal strategies and plans.

Council has been successful in receiving 3 major grants for the 2017/18 year;

Stronger Country Communities Funds \$2.29M; -

- Market Streetscape Revitalisation Project;
- Greenham Park Multi-purpose Centre Renewal Project; and
- Janelle Masters Memorial Pool Revitalisation Project.

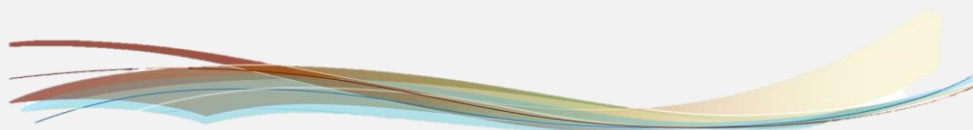
Fixing Country Truck Washes (NSW) \$360K:-

- Upgrading of existing wash facilities to cater for road trains and lighting for 24-hour access.

Regional Growth Fund (Federal) \$1.3M;-

Our Rivers Our Region Project, which is a combined objective with six other shires totalling \$13.8M. Our specific projects include;

- A staged riverside and parkland trail development at Balranald township along the Murrumbidgee River.





- An all-access, short course loop trail (including riverside furniture) incorporating a second swing bridge at/near Riverbend Park.
- A boat ramp near Euston on the low side of Lock /#15 on the Murray River within Euston Regional Park.

We currently have some major developments commencing around our Shire, including several solar farms, an accommodation village for solar farm workers and mineral sands mining.

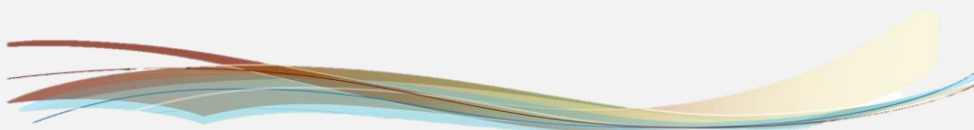
We have completed a number of capital works projects to improve our assets, including investments in roads, kerb and guttering, and our water and sewer systems.

Finally I would like to say that despite the continual changes forced upon us, the Council, staff and community continue to work together to keep our Shire moving forward, to ensure that we can all share in a more resilient future.

I trust the 2017/18 Annual Report will provide you valuable information on the operations and management of your community.

Leigh Byron

Mayor, Balranald Shire Council





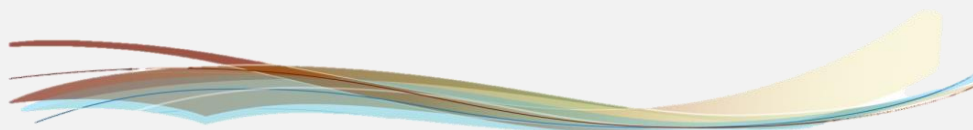
General Managers Foreword 2017/18

Over the past twelve (12) months Council has seen significant change in how we operate. The past year has proven to be one of mixed news for Council and our Community; with the ongoing completion of the Performance Improvement Order and the implementation of the Special Rate Variation. These challenges have forced Council to review how it operates and to look at how we engage with the Community. As such, we have undertaken an organisational structure review and improved internal working practices to achieve efficiencies in service delivery.



Council's priority is to ensure that we have a sustainable structure to ensure the continuity of service delivery to rate payers. As a result, a sustainability and capability study has been undertaken and Council has modified its structure and operating methodology to ensure that we are positioned to maintain our current workforce and to generate opportunities for our local businesses and contractors. The Mayor, Councillors and I have recognised that the economic status of the Shire has been in decline for several years and as such, have taken a direct approach to support our current industries and to promote opportunities for growth.

With approximately two billion dollars (\$2B) of proposed and actual development planned to occur within the Shire over the next three (3) to five (5) years; Council faces a unique challenge of ensuring that our local policies and management practices are structured to generate the highest possibility of success for each of these projects. These projects include: two large scale Solar Farms, two Mineral Sands Mines and increases to the Tourism and Cultural Tourism Industries. As such, Council is currently reviewing the strategic planning schemes including our Community and Strategic Plan, the Operational Delivery Plan, the Asset Management Plan and the Local Environment Plan. The highest priority with any of the proposed developments is to ensure that they complement our lifestyle and that they provide opportunities for local employment. Discussions with each proponent have resulted in assurances being given that local suppliers and workers will be given priority over the outsourcing of services and supplies.





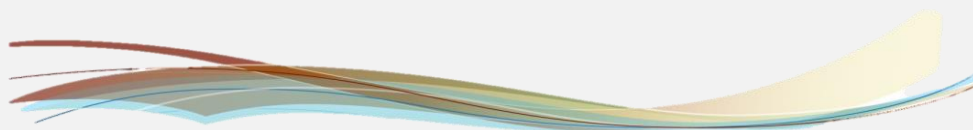
Overall the past twelve (12) months has been very positive and although we are currently going through some extremely trying times with the drought our future prosperity as a Shire is strong. I am encouraged by the proposed growth for our region and look forward to the opportunities that will be presented over the coming years.

The professionalism and dedication of Council staff is a genuine display of the pride that we take in being the key representatives of our community. The performance standards delivered by all work areas is of the highest standard and I am particularly proud of the fact that through prudent management, Council has maintained its reserve and managed to deliver the majority of our Capital Works Program.

On a final note, I would like to thank the Balranald Community and Staff for the combined efforts over the past twelve months. It is through the close working relationship that Council and the Community hold that we will continue to prosper.

Michael Kitzelmann

General Manager, Balranald Shire Council





Balranald Shire Council's Vision

Our Community Vision Statement is what our community aspires to become, without its current barriers, but tied to what we value. The vision statement is the intended outcome for Balranald Shire and its communities and creates a direction for the community to use for the implementation of *Balranald Shire 2027*.

The Balranald Shire 2027 document was developed as part of the Integrated Planning and Reporting Framework and is the overarching document that will be supported and integrated into all of Council's other planning documentation.

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and pride”.

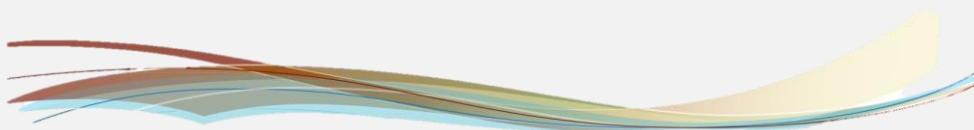
Mission Statement

COMMITTED TO BALRANALD SHIRE

PROVIDING FOR OUR PEOPLE

PROTECTING OUR HERITAGE, AND

PLANNING FOR OUR FUTURE





Our Values and Guiding Principles

Honesty:

We will be transparent, frank and truthful to ourselves, each other and with other people we deal with.

Respect:

We will treat others as we want to be treated ourselves, we will be tolerant of each other and accept that people have different opinions.

Enjoyment:

We will create a pleasant and enjoyable working environment with satisfying jobs.

Teamwork:

We will cooperate and support each other to achieve common goals.

Openness:

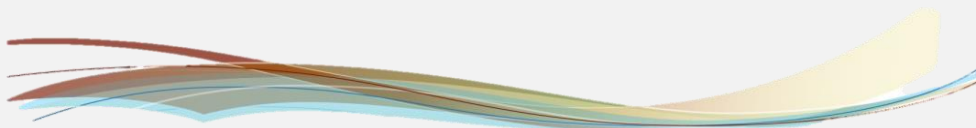
We will collaborate openly and provide opportunities to communicate and network regularly with each other.

Leadership:

We will provide a clear strategy and direction and support all to achieve organisational and community goals

Customer Focus:

We will constantly strive to be responsive to our customers' needs and preferences by providing high quality services.





Organisational Structure

Our Management Team

Balranald Shire Council consists of the Mayor and eight Councillors. The day to day operations are controlled by the General Manager.

Council Membership Term of Office

Our Elected Representatives as at July, 2017.

Council is made up of a body of eight members who are elected for a four year term to carry out duties under the provisions of the Local Government Act 1993 and Regulations. The Mayor and Deputy Mayor were elected for a two year period at the September 2016 Council meeting by Councillors.

Elections

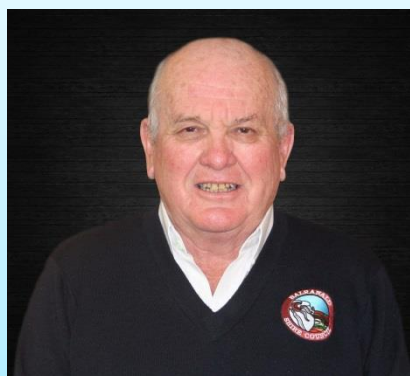
Elections were held in September 2016, we would like to thank our outgoing Councillors, Cr Ken Barnes, Cr Lynda Cooke and Cr Elaine Campbell for their service to our community.

Mayoral elections will be held in September 2018.

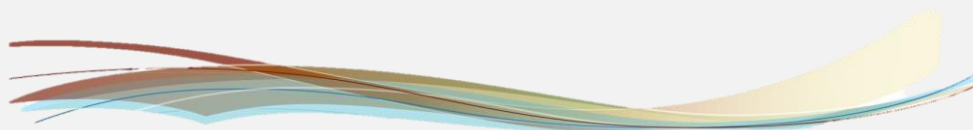
Our Councillors



Cr Leigh Byron
Mayor



Cr Alan Purtill
Deputy Mayor





Cr Geoff Mannix



Cr Steve O'Halloran



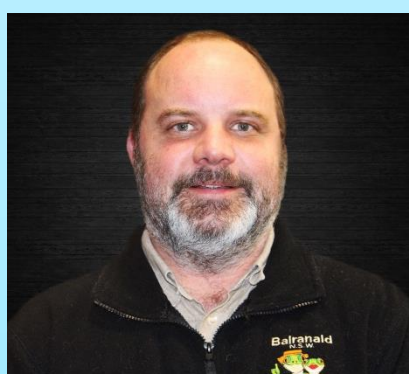
Cr Doug Allen



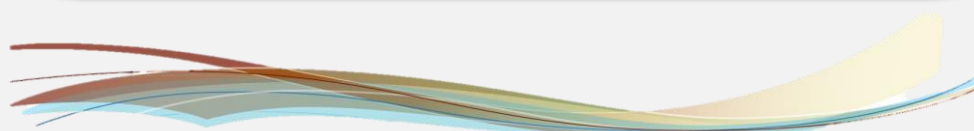
Cr Jo Roberts



Cr Trevor Jolliffe



Cr German Ugarte



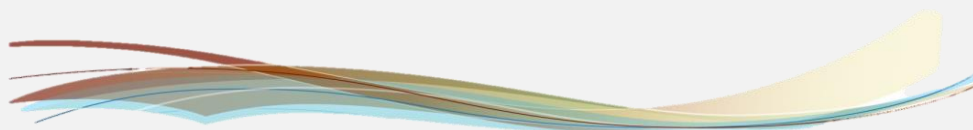


Council Meetings

Council meetings are held on the third Tuesday of every month in the Council Chambers, 70 Market Street Balranald at 5:00pm and at other locations across the Shire as advertised.

Councillor attendance at Council meetings held between July 1, 2017 and June 30, 2018.

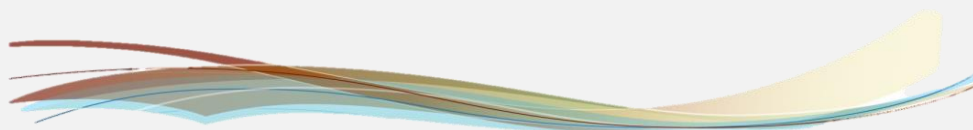
| Councillor | Council Meetings | Extraordinary Council Meetings |
|----------------------|------------------|--------------------------------|
| | | |
| Mayor Byron | 10 | 2 |
| | | |
| Deputy Mayor Purtill | 10 | 2 |
| | | |
| Cr. Mannix | 11 | 1 |
| | | |
| Cr. Ugarte | 10 | 2 |
| | | |
| Cr. Joliffe | 11 | 2 |
| | | |
| Cr. O'Halloran | 11 | 1 |
| | | |
| Cr. Allen | 11 | 1 |
| | | |
| Cr. Roberts | 10 | 2 |
| | | |





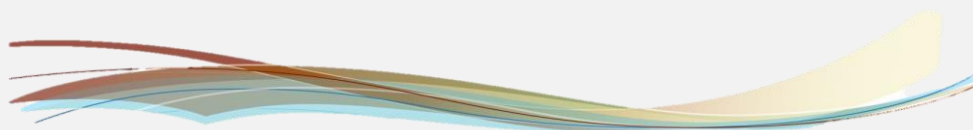
Council Committees

| Committee Name | Meeting Date and Time | Meeting Venue |
|--|---|-------------------------------------|
| Australia Day Committee | Meets as required | Shire Council Chambers |
| Balranald Beautification | Meets the first Wednesday of the month at 7.00pm | Shire Council Chambers |
| Caravan Park Committee | Meets quarterly or as required | Shire Council Chambers |
| Community Safety Precinct Committee | Meets on the last Tuesday of every second month at 2.00pm | Shire Council Chambers |
| Consultative Committee | Meets quarterly at 2.30pm. | Shire Council Works Depot |
| Corporate Services Committee | This Panel meets as required | Shire Council Chambers |
| Cultural Committee | Meets quarterly or as required | Shire Council Chambers |
| Euston Beautification Committee | Meets the first Tuesday of the month at 9.00am | Euston Multi-Purpose Building |
| Hostel Committee | Meets every two months on the first Monday of the month at 5.00pm | Shire Council Chambers |
| Infrastructure & Development Committee | Meets as required | Shire Council Chambers |
| LEMC (Local Emergency Management Committee) | Meets quarterly on the second Thursday of the month at 10.30am | Balranald Shire Council Works Depot |
| Tourism & Economic Development Committee | Meets on the first Tuesday of the month at 5:00 | Shire Council Chambers |
| Traffic committee | Meets as required | |
| Work Health & Safety | Meets quarterly at 3.00pm | Balranald Shire Council Works Depot |





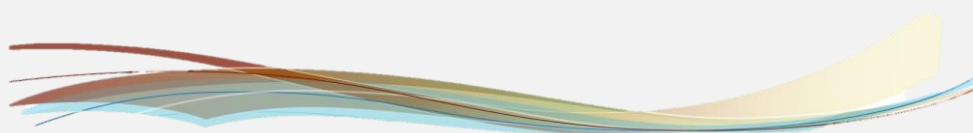
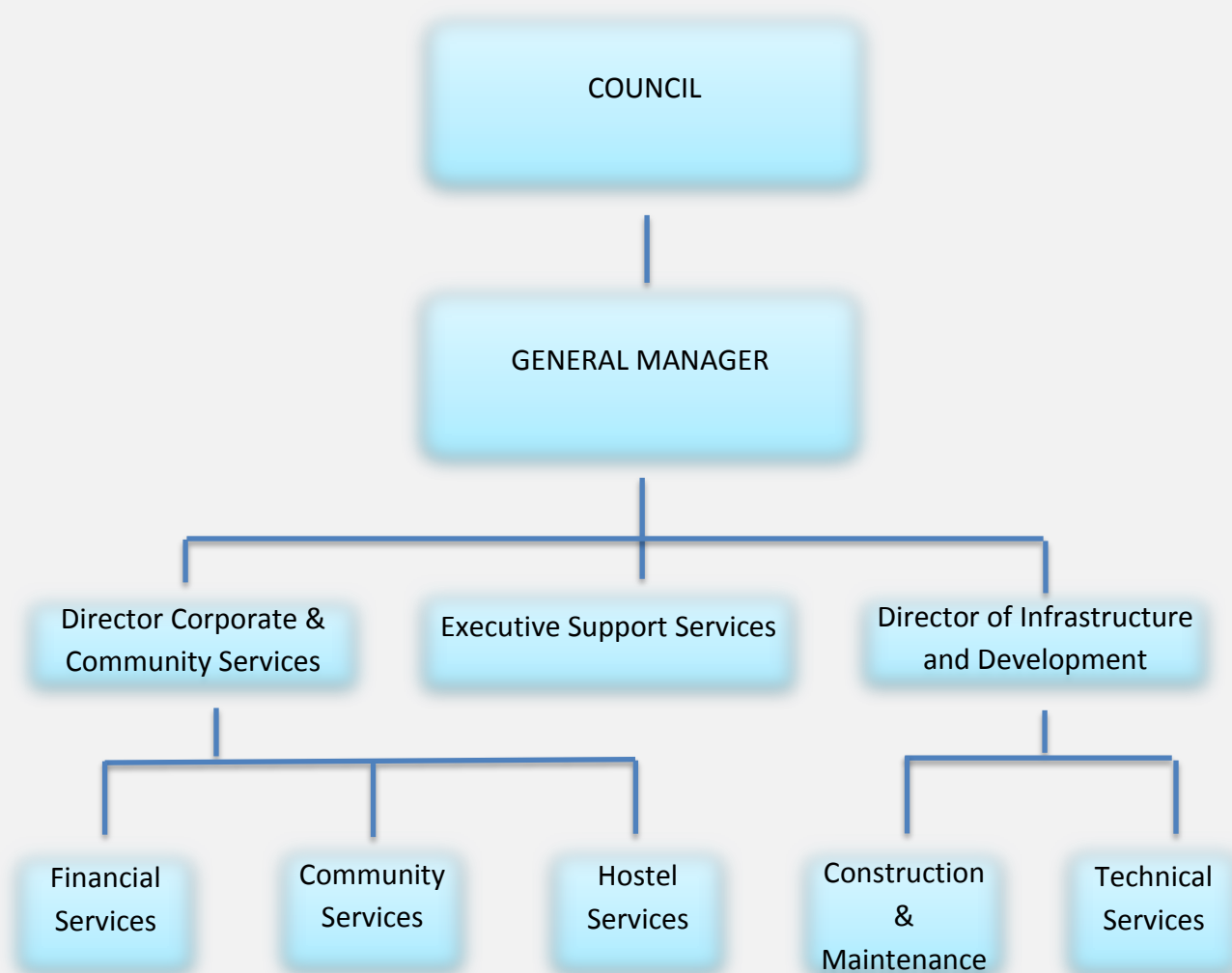
| External Committees | Member Delegates |
|--|---|
| Riverina and Murray Regional Organisation of Councils (RAMROC) | Mayor GM DM as substitute |
| Balranald Bushfire Management Committee | Cr Jolliffe GM |
| Balranald Rural Fire Service | Cr Jolliffe GM |
| Murray River Crossing Group | Cr O'Halloran GM |
| Tri State Local Government Group | Cr O'Halloran GM |
| Balranald Shire Local Emergency Management Committee | Cr O'Halloran GM |
| Western Riverina Noxious Weeds | Cr Jolliffe |
| Redbank North Bulk Water Scheme | Cr Jolliffe Cr O'Halloran (substitute) |
| Murray Darling Association – Region 3 | GM Cr Byron (Chair) Cr O'Halloran Cr Jolliffe (substitute) |
| Balranald Wentworth Fightback Committee | Cr Roberts |
| South West Arts | Cr Byron |
| Mandoria Place Reference Group for Independent Living Units | Cr Purtill |
| Homebush Riparian Landcare Group | Cr Jolliffe Cr O'Halloran (substitute) |
| Yanga National Park Community | Cr Ugarte Cr O'Halloran |
| Balranald Inc. | Cr Ugarte Cr O'Halloran |
| Willandra Lakes World Heritage Committee | Cr O'Halloran Cr Ugarte (substitute) |
| Western Regional Planning Panel | Cr Byron Cr O'Halloran |
| ICPA | Cr Roberts Cr Purtill (Substitute) |
| Central Murray Regional Transport Forum | Cr O'Halloran DID |
| Local Land Service Advisory Group | Cr Jolliffe |
| Nimmie-Caira Advisory Group | Cr O'Halloran Cr Jolliffe |





Our Management Team

Balranald Shire Council consists of the Mayor and eight Councillors. The General Manager is responsible for the day to day operations.





Mayoral and Councillor Fees and Expenses

Mayoral and Councillor Fees and Expenses for 2017-2018 financial year, are summarised in the table below.

Council reimburses all reasonable travel costs whilst Councillors are on Council business. Costs involved with attendance at local government conferences and seminars are fully reimbursed. Refreshment and/or meals are provided where appropriate during the course of meetings.

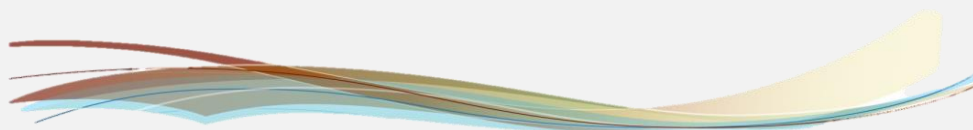
The mayoral allowance paid was \$25,750 and the councillor allowances paid were \$91,723

| Expense Category | Amount (\$) |
|---|------------------|
| Mayoral allowance | \$25,750 |
| Mayoral telephone and communications | \$1,457 |
| Mayoral vehicle | \$8,632 |
| Councillor allowance | \$91,723 |
| Mayor and Councillor travel (NSW) | \$13,060 |
| Conferences and seminars | \$9,670 |
| Council meeting costs | \$8,769 |
| Training | \$3,119 |
| Total Mayoral and Councillor Fees and Expenses | \$162,180 |

Council's policy on the payment of expenses and the provision of facilities for Councillors is available on Council's website at www.balranald.nsw.gov.au (search for 'Payment of Expenses & Provisions for Mayor & Councillors Policy').

Overseas Travel

No overseas travel was undertaken by the Balranald Shire Council Councillors, council staff or other persons while representing the Council during 2017-2018.





Senior Staff

Mr Michael Kitzelmann

General Manager

Primary Functions: Shire Manager, Mayor and Elected Member Support, Co-ordinate Civic Activities (including meeting processes), Legislative Compliance, Policy Development and Public Relations.



Mrs Terri Bilske

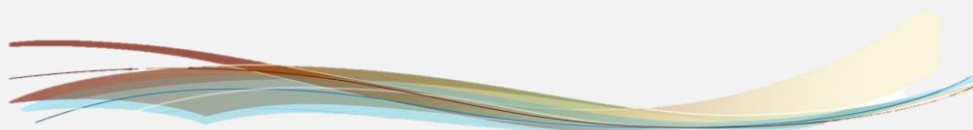
Director Corporate and Community Services

Primary functions: Customer Service, Rates, Finance, Information Technology, Human Resources, Governance, Library, Property, Hostel, Tourism, Community Development and Records.

Mr Andre Pretorius

Director Infrastructure and Development

Primary functions: Infrastructure Management, Parks and Recreation, Waste Management, Planning and Regulatory Services, Strategic Planning, Development Assessment, Building Inspections, Environmental Health, Fire Prevention, Animal Management and Parking Control.





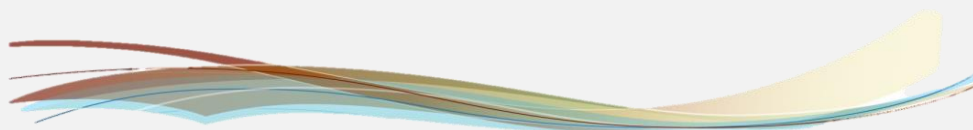
Senior Staff Remuneration

In accordance with Clause 217(1)(b)(i), (ii), (iii), (iv), (v) and Clause 217(1)(c) (i), (ii), (iii), (iv), (v) the total amount payable in 2017-2018 with regard to the employment of senior staff of the Balranald Shire Council is documented below. This amount includes payment for salary, superannuation, vehicles, fringe benefits tax and all other costs directly associated with employment.

| Position | Total Remuneration Package |
|--------------------------|----------------------------|
| | |
| General Manager, Former | \$298,157.50 |
| | |
| General Manager, Acting | \$69,748.79 |
| | |
| General Manager, Current | \$59,713.22 |
| | |
| Senior Staff, Former | \$133,223 |
| | |
| Senior Staff, Current | \$250,889 |
| | |
| | |

Staff numbers

Balranald Shire staff numbers 71 full-time equivalents, this number includes positions currently vacant.





District Overview

About our Community

Located 850 km south west of Sydney and 450 km north of Melbourne, Balranald Shire Council covers an area of 21,346 square kilometres. Major townships within the Shire are Balranald (population 1343*) and Euston (population 839*), located on the banks of the Murrumbidgee and Murray Rivers respectively. * Statistics from 2016 ABS

Balranald Shire has a population of 2,361. The name Balranald originates from Scotland and dates back to 1837. Balranald developed as a thriving inland port and was proclaimed a municipality in 1882, becoming the Shire of Balranald in 1956. Balranald Shire shares boundaries with Central Darling (north), Murray River Council (south), Hay (east) and Wentworth (west). The Murray River forms the southern boundary.

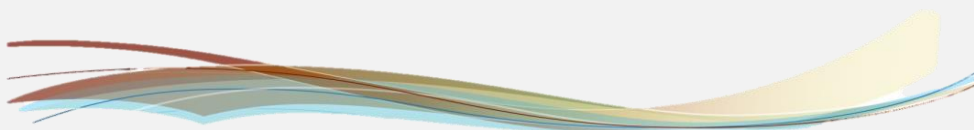
The Shire's economy has traditionally relied upon dry-land and irrigated agricultural production of grains, wool, sheep meat and beef (valued at more than \$80 million in 2006). However primary production is diversifying to encompass horticulture, viticulture, organic agriculture and the growing of fruit and nut trees. More recently mineral sands and solar farm development have joined the diversification of business in Balranald Shire council. Tourism is also recognised as an important economic driver.

Balranald Shire boasts a progressive, well serviced and vibrant community that is committed to continued regional growth and sustainability.

Council is a forward thinking organisation that has identified and pursued opportunities to foster strong economic growth through the development and implementation of the Balranald Shire Economic Development Strategy.

Balranald developed as a thriving inland port and was proclaimed a municipality in 1882, becoming the Shire of Balranald in 1956. Balranald Shire shares boundaries with Central Darling (north), Murray River Council (south), Hay (east) and Wentworth (west). The Murray River forms the southern boundary.

Balranald and Euston are both situated on the Sturt Highway, providing easy access to nearby centres such as Swan Hill and Mildura. Balranald has a sealed airstrip, an established hospital, dentist, two schools and an early learning centre. The town has well-maintained parks and gardens, good sporting facilities and is a busy retail and commercial centre. Euston is a vibrant community, which is in a growth area of the Shire. Expansion of viticulture has occurred predominately in this area. The township boasts one of the finest clubs in the region.





Recent significant developments include:

With the success of receiving three major grants Council has been able to enhance our Shire with the following projects;

- Market Street will see positive changes as part of a streetscape revitalisation project
- The centre for sport in Balranald, Greenham Park, will see a Multi-Purpose Centre renewal project and the
- Balranald Janelle Masters Memorial Pool will see a revitalisation project take place.

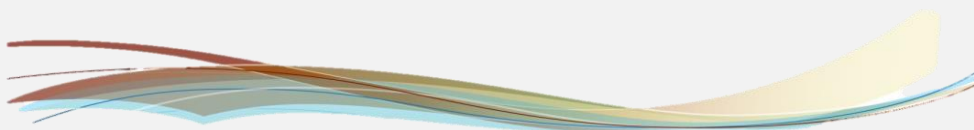
This will be achieved with funding received from the Stronger Country Communities grant totalling \$2.29M; - All three areas are used extensively by the community and these projects will enhance the look and functionality of these areas and facilities.

\$360K was received from Fixing Country Truck Washes (NSW) to assist with upgrading existing wash facilities and to provide lighting at the truck wash giving 24-hour access to cater for road trains in our community.

The Annual Western Division Conference was hosted by Council in February 2018. With attendees from Local Government, Committees of Management, government agencies and industry, the objective was to assist in building an understanding of issues that face the diverse Western Division of NSW and to discuss the impacts of legislative changes and State and Federal strategies and plans.

A \$1,001,025 grant was received as part of the Regional Growth Fund (Federal) which is a combined objective with six other shires totalling \$13.8M. Under the Our Rivers Our Region Project, we have the following specific projects scheduled to utilise these funds;

- The Balranald township along the Murrumbidgee River will see a staged riverside and parkland trail development
- The Riverbend Park will see an all-access, short course loop trail (including riverside furniture) incorporating a second swing bridge
- Euston will see a boat ramp established on the low side of Lock /#15 on the Murray River within the Euston Regional Park.



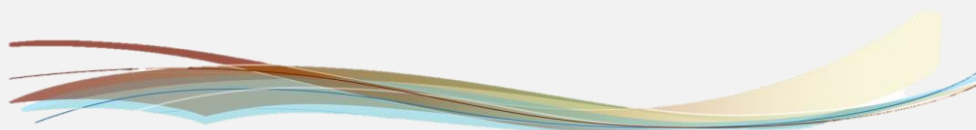


We currently have some major developments commencing around our Shire, including several solar farms, and an accommodation village for solar farm workers. Extensive mineral sand exploration continued within the Shire during 2017/18 with the potential extraction phase envisaged to create up to 200 jobs. This will provide diversification to the region and significant flow-on support industries.

Council has a strong partnership with the National Parks and Wildlife Service of NSW to develop and promote Yanga and Mungo National Parks as tourism destinations, to build upon the existing popularity of the area as a place to camp and fish.

The continued growth of the Euston horticultural industry and the expansion of the Euston Club continue to provide businesses opportunities.

With approximately two billion dollars (\$2B) of proposed and actual development planned to occur within the Shire over the next three (3) to five (5) years; Council faces a unique challenge of ensuring that our local policies and management practices are structured to generate the highest possibility of success for each of these projects. The highest priority with any of the proposed developments is to ensure that they complement our lifestyle and that they provide opportunities for local employment. Discussions with each proponent have resulted in assurances being given that local suppliers and workers will be given priority over the outsourcing of services and supplies.

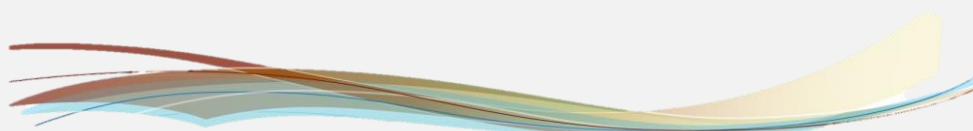




Balranald Shire at a Glance * Statistics from 2016 ABS

| | |
|------------------------|---------------------|
| Area | 21,346km2 |
| Population | 2361 |
| Road Length | 1620.34km |
| Bridges | 3 |
| Main Industry | Agriculture |
| Median Age | 45 years |
| Indigenous Australians | 12.2% of Population |

| ROAD NETWORK | |
|-------------------------|------------------------|
| LOCAL ROADS | Kilometre of Road (km) |
| Urban | 34.17 |
| Non-Urban Sealed | 130.46 |
| Non-Urban Unsealed | 1,163.38 |
| REGIONAL ROADS | Kilometre of Road (km) |
| Urban | 0.81 |
| Non-Urban Sealed | 217.31 |
| Non-Urban Unsealed | 38.09 |
| STATE HIGHWAY | Kilometre of Road (km) |
| Urban | 2.73 |
| Non-Urban Sealed | 33.70 |
| BRIDGES IN SHIRE | 3 |





About our Council

Your Rates at Work

Council assesses 1,646 properties. Our sources of funding are made up of rates, grants from Commonwealth and State Government, and fees and charges. Council collects rates to provide essential infrastructure and services to the community each year. Rates are determined in accordance with the *Local Government Act 1993* and are calculated from property valuations supplied by the NSW Valuer General. The rates levied are combined with the other sources of revenue, to provide the community with a range of services and facilities.

Special Rate Variation

During the 2017/18 financial year, Council resolved to make application to the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation (SRV) of 10% per year for seven years.

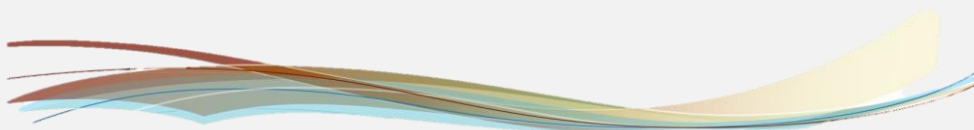
The fundamental basis of the SRV was centred on the limited capacity and capability of Council to become financially sustainable under the current rating and income structure and was struggling with compliance and legislative obligations.

Following Council's Performance Improvement Order, it was necessary to assess the financial viability of the Balranald Shire Council. A Long Term Financial Plan was developed which clearly highlighted that the current operation was financially unsustainable particularly in effectively delivering current services and managing, maintaining and funding infrastructure assets at a sustainable level. Council's location and size significantly increases the cost of service delivery and coupled with a very low rate base to anchor the various services required in a modern Council, deemed the Council unsustainable in its current form.

Council developed and adopted a Community Engagement Plan for consultation on the proposed SRV and their implications. Council undertook community consultation and engagement in accordance with the plan. Following the end of the consultation period, a Community Engagement and report were prepared and considered by Council and the SRV application was made.

IPART approved the SRV applicable from 1 July 2018.










To assist ratepayers to understand how Council spends the revenue collected, all works and services provided by Council have been classified into 15 functions. These functions are then shown with a dollar rate per \$100 of revenue collected to provide a basis of understanding how Council spends funds.

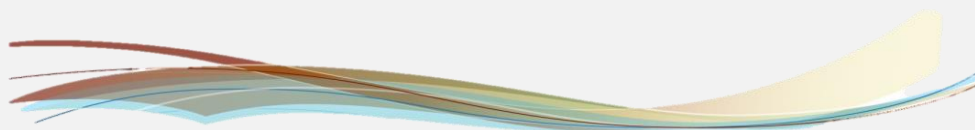




For the 2017/18 financial year, Council's main expenditure commitment was in the area of road services (\$27.13 per \$100 collected) and capital infrastructure works program (\$15.61 per \$100 collected). The table below summaries the actual expenditure for the 2017/18 financial year for each \$100 of revenue collected by Council.

Expenditure per \$100 of Revenue and Total spend.

| | | | | |
|--|--|---|--|---|
| Public Order and Safety Including Emergency Services \$1.51 \$247,820 | Environment \$1.26 \$206,850 | Economic Activities Including Tourism \$4.93 \$809,039 | Governance Including Civic Functions \$6.48 \$1,064,160 | Engineering Services \$3.82 \$627,159 |
| Operation of Council Including Administration \$11.44 \$1,877,613 |  | Public Library, Arts and Culture \$1.11 \$181,939 |  | Community Services Including Aged Care and Children \$9.47 \$448,370 |
|  | Recreation Facilities Including Sporting Facilities and Parks \$4.31 \$707,987 |  | Regulatory, Town Planning and Building Control \$0.87 \$142,383 |  |
| Road Services Including Roads, Bridges, Footpaths and Kerb/ Gutter \$27.13 \$4,453,173 |  | Sewerage Services \$2.62 \$430,033 |  | Water Supply Services \$4.04 \$663,007 |
|  | Waste Management \$1.25 \$204,865 | All Capital Works Including Infrastructure Projects \$15.61 \$2,562,255 | Other Capital Expenditure Including Plant Replacement \$4.15 \$679,163 |  |





Integrated Planning and Reporting

Balranald Shire Community Strategic Plan 2027

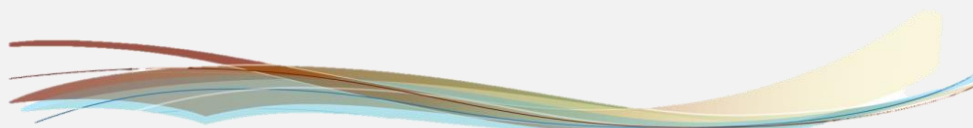
Under the NSW Local Government Act 1993, Balranald Shire Council adopted the integrated planning and reporting framework. This framework incorporated the development of a Community Strategic Plan, Balranald 2027, and is the overarching document that will be supported and integrated into all of Council's other planning documentation.

In 2012 Council engaged with its community and developed the Community Strategic Plan – Balranald 2022 which established the community's vision and which guided the direction of the Council.

After the September 2016 elections, Council reviewed the Balranald Community Strategic Plan (CSP) and consulted with the community to test the validity and currency of the plan. Subsequently, Council developed the Balranald Community Strategic Plan 2027 which was adopted by Council at its meeting on 27th April 2017 and is current for a period of four years.

Other Council Plans relevant to the CSP are

- The Delivery Program
- The Resourcing Plan
- The Annual Operational and Capital Works Plan





Review and Strategic Directions

Balranald Shire 2027 is not a Council plan, but a long term plan for all stakeholders with an interest in the future of the Balranald Shire and its communities.

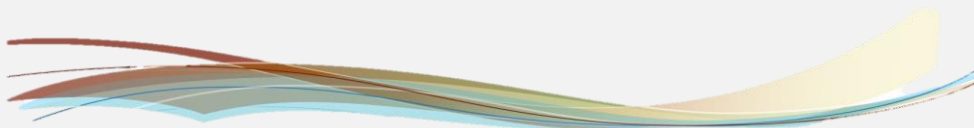
In compliance with the Integrated Planning and Reporting Framework, the Balranald Shire Council has developed;

- A Community Engagement Strategy - based on social justice principles for engagement with the local community;
- A Resourcing Strategy - for resources required to implement the strategies established by the community plan that the council is responsible for including a long term financial plan, a workforce management strategy and an asset management plan policy, strategy and plans;
- A Delivery Program - detailing the principle activities to be undertaken by council to implement strategies established by the CSP within the resources available under the Resourcing Strategy over 4 years; and
- An Operational Plan - detailing the activities to be engaged in by the council during the year as part of the delivery program covering that year including a statement of revenue policy and a detailed annual budget.

To comply with the reporting requirements of the legislation and the Planning and Reporting Guidelines for Local Government in NSW, Balranald Shire Council will establish the following reporting processes:

- An Annual Report outlining achievements against the Delivery Program and effectiveness of the principal activities undertaken in achieving the objectives in the CSP;
- Audited financial statements as part of the Annual Report;
- Progress Reports at least every 6 months in respect to the principal activities detailed in the Delivery Program; and
- Budget Review Statement, delivered not later than 2 months after each quarter (except the June quarter).

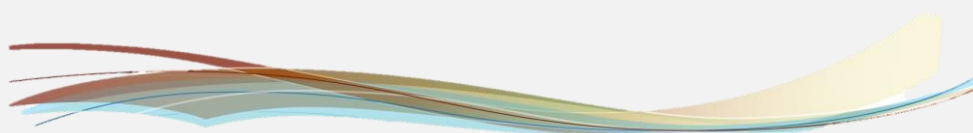
Balranald Shire 2027 is designed to have a 10 year life; however, it is not expected that the CSP will be set in stone for that period. Every four years the Balranald community will have the opportunity to revisit and modify Balranald Shire 2027 when a new Council is elected. Each review process will roll the plan forward by another four years, ensuring the Balranald community always has a 10 year plan.





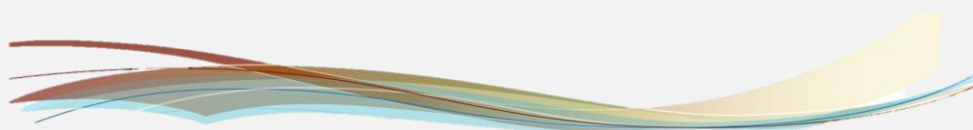
Performance Report against Strategic Plans

| Community Strategic Plan Objectives | Action Performance Measurement |
|--|---|
| Improve Council engagement with the community | <p>Council processes a monthly newsletter and updates media via radio, newspaper and our social media sites on a regular basis.</p> <p>Council engaged with the community on its financial situation. The council endorsed the community engagement program comprised of information, focus group sessions, written submissions and a community survey. Council conducted five focus group sessions with 153 individuals attending in total.</p> |
| Promote opportunities from potential mining, horticultural and energy investments. | <p>We engage regularly with multiple mining Companies including Cristal Australia and Iluka Resources Limited in representing the shire on all matters. We engage with horticulture representatives regularly and have assisted in the facilitation and development of their business. We act as stakeholder, promotion agency and concierge for the two SSD Solar Farms that are entering execution. We are in regular contact with DPC and RDA as well as the office of both Austen Evans MP (Murray) and Sussan Ley MP (Farrer).</p> |
| Towns are safe and inviting for locals and visitors | <p>Our town maintenance officers actively maintain our township to ensure safety and working facilities all with a view to functionality and attractiveness.</p> <p>We actively engage with and participate on the LEMC, Local Emergency Management Committee and with other emergency agencies to ensure the safety of our community and its visitors.</p> |
| Plan for an ageing population | <p>Council continues to operate a 15 bed Aged Care Hostel in Balranald.</p> <p>We continue to apply for funding for additional housing, specifically around beds for dementia residents to extend the services we offer our community.</p> |



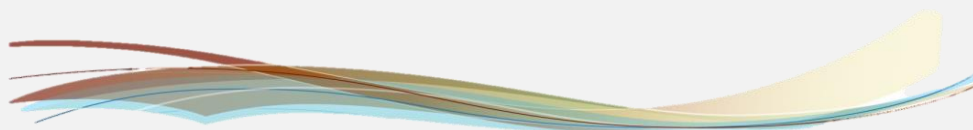


| | |
|--|---|
| Develop a Disability Inclusion Action Plan | Our Disability Inclusion Action Plan is complete. Refer to this Annual Report for additional details. |
| Plan construct, operate and maintain recreational facilities | <p>We reported options for the Balranald swimming pool and will implement them via a \$181K revitalisation plan.</p> <p>Our library has engaged in community activities by delivering a Storytime for the Childcare centre.</p> <p>Our Asset Management Plan and LTFP were completed in 2017.</p> |
| Create and/or promote events | <p>Partnerships have been established with Sporting clubs, their users and members.</p> <p>We actively promote community events on our website and social media platforms.</p> |
| Improve Heritage Park (Discovery Centre Precinct) | <p>Developments have included a new canopy over the courtyard in the Old Balranald Gaol, interior works on the old Wintong School and new lighting and display cabinets in the Balranald Museum.</p> <p>We have a committee that works towards management and promotion of the Discovery Centre Precinct.</p> <p>An independent organisation operates and manages the Balranald Discovery Centre Cafe.</p> |
| Maximise regional development opportunities | <p>We regularly communicate with Wentworth Shire Council, Swan Hill Rural City Council and Hay Shire council to develop and maximise local opportunities</p> <p>We were successful in our application to IPART for a Special Rate Variation and the establishment of a mining industry rate to improve the Council's revenue base. This will be implemented in the 18/19 Financial year.</p> <p>We work with the 2010 Land Use Strategy that references the Local Environment Plan for zoning which highlights land available for release.</p> <p>Our Section 94A Development Contribution Plan has been completed.</p> |





| | |
|--|---|
| Prepare Strategic Plans for Water and Sewer supply | The Integrated Water Cycle Management Strategy is an ongoing process. |
| Identify and lobby for key transport and road infrastructure improvements | <p>We participate in two regular strategy meetings with Central Murray and Riverina regional Organisations. These advocacy groups focus on Regional Transport Strategy to improve Heavy Vehicle routes. Our Roads Policy has been developed in conjunction with community consultation.</p> <p>We work with RMCC with the Blocks Grant Program to implement State Road Improvement activities.</p> <p>We continually lobby for increased road funding from many varied sources including government and commercial organisations</p> <p>Natural Disaster Funding is an ongoing activity. We have funding allocated for the 18/19 financial year.</p> <p>In 2016 we installed blisters in Market Street to implement calming mechanisms.</p> |
| Seek collaborative approaches in both planning and delivery of community services | <p>We have collaborated with the community in relation to the SRV and a change in Tip operation hours; both projects have been implemented as agreed.</p> <p>We have worked with government agencies having developed a business, including the Our Rivers Our Regions project.</p> <p>We have strong cross border relationships with both Swan Hill Council and Central Murray Regional Transformation Forum.</p> |
| Ensure that Council is efficiently managed to provide civic leadership and good governance to meet all the future needs of our community | <p>We have developed a LTFP to provide sustainable financial management and effective support services for all Council activities.</p> <p>We participate and support the Local Emergency Management Committee and maintain currency of the plan.</p> <p>The Bidgee Haven Hostel Operations review has been undertaken and the hostel is now financially sustainable.</p> |





Our Accountability

Government Information (Public Access) Act 2009

Government Information (Public Access) Act 2009 (GIPA) Section 125 Publicly available information Council encourages the public to make informal applications where appropriate in order to meet the intent of the Government Information (Public Access) Act by allowing more information to become more easily available. A range of information is available for public access on Council's website, or Council's offices by telephone or email. For further information, please contact: Balranald Shire Council Mail: PO Box 120, Balranald NSW 2715 Phone: 03 5020 1300 Fax: 03 5020 1620 Email: council@balranald.nsw.gov.au Website: www.balranald.nsw.gov.au

During the reporting period Balranald Shire Council received two applications under the Government Information (Public Access) Act 2009, both were successfully completed. In the spirit of more open and transparent government, it is BSC's practise to respond to requests for information by proactively releasing information if it is available and does not contravene any other privacy considerations. Balranald Shire Council publishes a broad range of information via our website, local media, news boards and social media sites.

When seeking information, Balranald Shire Council encourages members of the public to describe the information required in as much detail as possible to allow us to provide all relevant information within the required time frame.

FOI requests

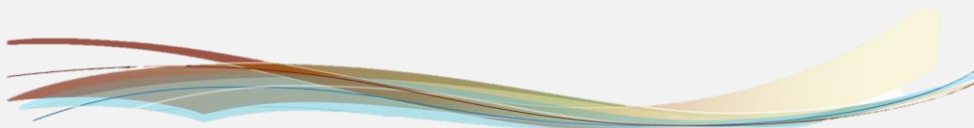
Application # 1.

Requested Information. A selection of Building plans, certificates and diagrams for a specific property location.

Outcome. Documents on file were provided. Final correspondence provided 4/12/17.

Application # 2. Requested Information. A selection of information based on an applicant's unsuccessful awarding of a position with BSC

Outcome. Balranald Shire Council responded to all questions as requested. Final correspondence provided 10/1/18.

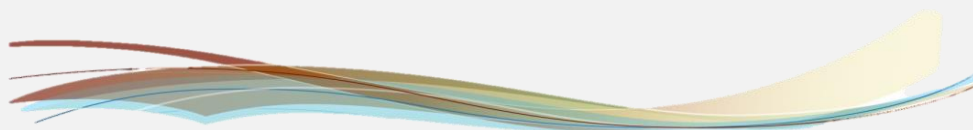




Public Interest Disclosure Annual Report July 2017 – June 2018

Section 31 of the Public Interest Disclosure (PID) Act requires public authorities to prepare an annual report on their obligations under the PID Act. The report below meets BSC's obligations under the Act.

| | |
|---|---|
| Number of Public Officials who made PIDs | 0 |
| Total Number of PIDs received by BSC | 0 |
| Number in each category | |
| Corrupt conduct | 0 |
| Maladministration | 0 |
| Serious and substantial waste | 0 |
| Government information contravention | 0 |
| Local government pecuniary interest contravention | 0 |
| Number of PIDs finalised in this reporting period | 0 |





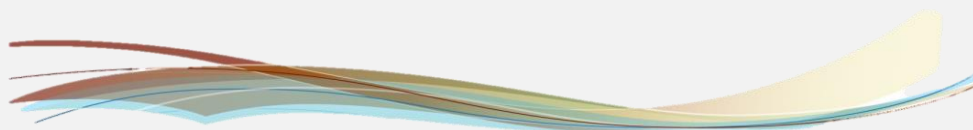
Balranald Shire Library

Our library has 732 registered members and a total lending stock of 13,638 items. This consists of print book stock of 12,997 items, with 900 of these being large print books and audio books.

The library has full communications facilities with three public access computers with internet access and Wi-Fi. This year we also acquired talking books and additional shelving with funds donated from the State Library.

Children from the local childcare centre have visited the library to be entertained by a story time session.

The State Library sponsors a program that is available at our library called Borrowbox. This program provides access to ebooks.





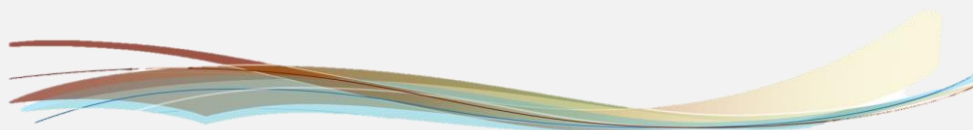
Bidgee Haven Retirement Hostel

Compliance with the Carers Recognition Act (2010) (CR Act) s8(2)

Council owns a fully accredited 15 bed aged care facility, the Bidgee Haven Retirement Hostel. In accordance with Carers Recognition Act 2010 (CR Act), s 8(2) Council meets all its obligations under the Carers Recognition Act.

The Council owned Aged Care Facility had a significant financial turnaround during the 2017/18 financial year with a profit of \$132,000 compared to a \$588,000 loss in the previous year. This can be attributed to a change in management, a committed and dedicated Hostel Manager and her staff, and a changed set of processes.

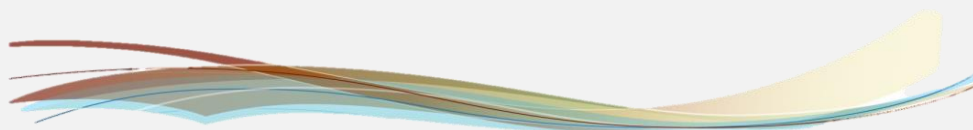
The facility has been fully booked with Residents enjoying the homely environment, home style meals cooked for them and many activities. Special Events are celebrated involving Residents, their families, staff and other community members. Events celebrated this year included Christmas Day, an Australia Day celebration with a visit from the Australia Day Ambassador, Easter celebrations, Remembrance Day, Anzac Day, special authentic international dinners and many external excursions.



The Residents have had the privilege of being the first to admire the beautiful debutantes and their partners before the debutante ball each year. They enjoy planting and spending time in their garden and their fortnightly interaction with school children where they engage in activities together. They especially like their social gatherings at the regular Happy Hour attended by friends and family and the local Minister, where piano playing and singalongs and enjoyed by all.



Our aim is to make the Residents' stay at our Hostel enjoyable, fulfilling, and comfortable and to be the best experience possible.





External bodies that exercised functions delegated by Council

In accordance with Clause 217(1) (a6) of the Local government (General) Regulation 2005, Council advises that no external bodies have exercised any functions delegated by Council.

Organisations in Which Council Held a Controlling Interest

In accordance with Clause 217(1)(a7) of the Local Government (General) Regulation 2005, Council advises that it has no controlling interest in any corporations, partnerships, trust, joint ventures, syndicates or other bodies.

Corporations in which Council Participated

In accordance with Clause 217(1)(a8) of the Local Government (General) Regulation 2005, Council advises that it participates in an agreement between Destination NSW and Riverina Murray which were established to grow and promote the development of the tourism industry in the community for the long term.

Equal Employment Opportunities (EEO) Management Plan

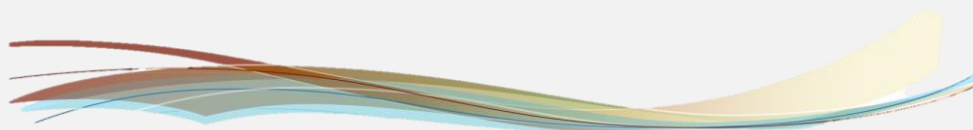
Statement of activities regarding implement of our EEO Management Plan

In accordance with Clause 217(1)(a9) we have policies and procedures which address our EEO Management Plan.

Our Induction process and job advertisements adhere with our EEO policies. EEO processes are practised daily and are embraced by our management and staff at all times.

Recovery and Threat Abatement Plans

In accordance with *Fisheries Management Act 1994*, s220ZT (2) Council has had no requirements necessitating measures to implement changes as to the state of the environment in its area.



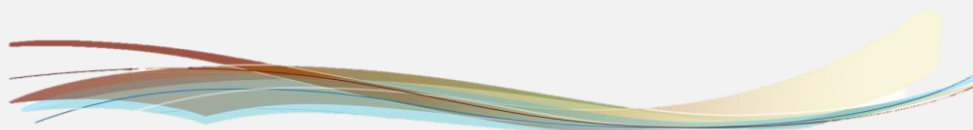


Swimming Pools Amendment Act

Pool inspections over the last financial year have been a mixture of residential and commercial locations. Balranald Shire Council has had three Complying Development Certificates / Development Applications.

| Pool Inspections 2017/18 Financial Year | Number of Inspections |
|--|-----------------------|
| Windomal: | 2 |
| Redgate: | 2 |
| Connell: | 2 |
| Neyland: | 4 |
| Sturt Motel: | 1 |
| Balranald Caravan Park: | 1 |
| Complying Development Certificates and Development Applications. | 3 |

| Details of Inspections at Private Swimming Pools | Number |
|--|--------|
| Number of inspections of tourist and visitor accommodation | 2 |
| Number of inspections of premises with more than two dwellings | 0 |
| Number of inspections that resulted in issuance of a certificate of compliance under s22D of the SP Act | 4 |
| Number of inspections that resulted in issuance of a certificate of noncompliance under cl 21 of the SP Reg. | 6 |





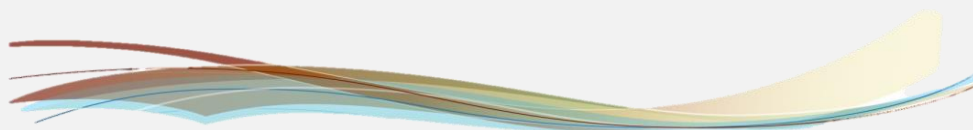
Developments Approved during 2017-2018

| Development Application Type | Number | Value |
|------------------------------------|--------|-------------|
| Complying Development Certificates | 3 | - |
| Residential | 27 | \$2,297,536 |
| Commercial | 4 | \$495,000 |
| Industrial/Other | 18 | \$5,278,240 |
| Subdivision | 4 | - |
| Total | 53 | \$8,070,776 |
| Dwellings | 7 | |

Contracts over \$150K awarded by Council during financial year 2017-2018

In this financial year Balranald Shire Council had the following payments made against contracts that were in excess of \$150K.

| Contractor | Goods or Services | Total Amount Payable |
|-------------------------|---------------------------------|----------------------|
| Primal Surfacing | Bitumen Sealing | \$1,217,474 |
| M & D Jess | Caravan Park Management | \$329,178 |
| Cameron Plant Hire | Equipment Hire and Road Works | \$242,485 |
| Caterpillar | Lease of Plant | \$212,247 |
| Fitzgerald Earth Moving | Equipment Hire and Earth Moving | \$170,157 |
| Morrison Low Consulting | Legal Services | \$167,589 |
| Mallee Earth Moving | Equipment Hire and Road Works | \$154,785 |





Disability Inclusion Action Plan

In accordance with the Disability Inclusion Act 2014, s13(1), Balranald Shire Council endorsed its Disability Inclusion Action Plan in March 2017. The Plan can be viewed on Council's website.

Balranald Shire Council embraces the inclusion of people with a disability in all aspects of community life. We are committed to creating a more inclusive and welcoming community for people with disabilities.

Our Disability Inclusion Action Plan demonstrates our commitment to improve the quality of our services, facilities, systems and programs over a three year period. The Plan was developed through consultation with the community and outlines the actions we will take to provide more accessible and inclusive services.

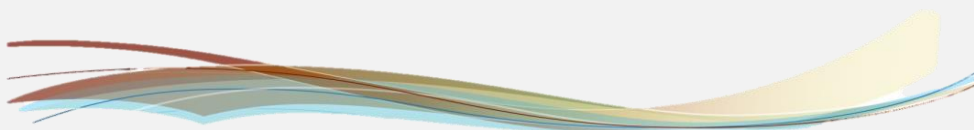
The Disability Inclusion Action Plan includes timelines to guide the completion of the actions. The process will be monitored and evaluated through the Integrated Planning and Reporting cycle.

Implementation of the Plan will be undertaken by the responsible Business Units. Each action will be monitored and reported against for the periods 1 July – 31 December and 1 January – 30 June of each year.

The Director of Corporate and Community Services will monitor the overall implementation of the Plan and the integration of its actions into Council's new Delivery Program and annual Operational Plan.

Positive feedback was provided on how businesses within the Shire sought to employ people with a disability.

Zero point six percent of the population, or 106 people living in Balranald Shire identified as needing assistance because of a profound or severe disability.





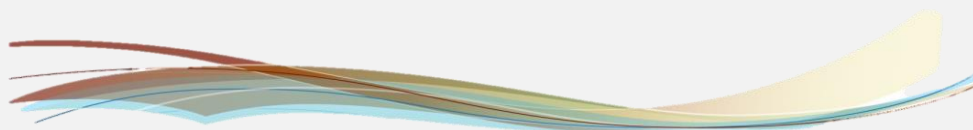
Need for assistance with core activities 2011

| Assistance needed by age group (years) | Number |
|--|--------|
| 0 to 4 | 3 |
| 5 to 14 | 6 |
| 15 to 19 | 3 |
| 20 to 24 | 3 |
| 25 to 34 | 4 |
| 35 to 44 | 9 |
| 45 to 54 | 12 |
| 55 to 64 | 14 |
| 65 to 74 | 11 |
| 75 to 84 | 29 |
| 85 and over | 12 |
| Total persons needing assistance | 106 |

Council works to provide opportunities and raise awareness of inclusion of people with disabilities.

Some examples include:

- Footpath paving (5.3.2 b operational plan 2017-18);
- Playground design and construction (2.3.1 a operational plan 2017-18);
- Facilities (Buildings) design and construction;
- Community activities and events (1.1.1 a operational plan 2017-18)
- Community bus services
- Social media to promote and inform local residents (1.2.3 d operational plan 2017-18)
- Monitor via community survey (1.2.4 c operational plan 2017-18)
- Balranald Interagency Group meetings to address concerns (2.1.3a operational plan 2017-18)
- Public toilets available at Discovery Centre
- Use of heated pool (2.3.1 b Operational Plan 2017-18)





Council advertised in local newspapers and also on local notice boards for interested community members to complete a questionnaire about how Council could make its Shire more inclusive for residents. Council staff also visited a number of people with disabilities to seek their feedback.

There was a series of questions in a survey asking the participants how the Balranald Shire can support and allow for people with a disability to fully participate in community life. Many of the questions asked were about council facilities and accessing them.

There were around 57 responses, men and women from the ages of 25 – 90 years, who completed the survey and gave their opinions on how the Balranald Shire Council can support both those with a disability and their carers’.

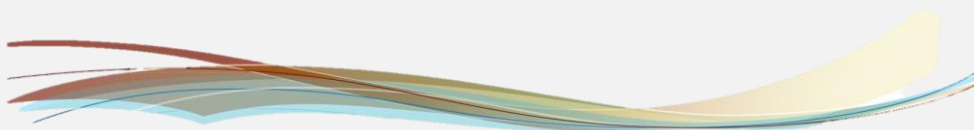
Key community responses highlighted the importance of being involved in the local community and having access to appropriate services and recreational and social opportunities.

The majority of challenges identified by participants related to mobility (in terms of navigating the built environment).

The answers in many of the surveys identified opportunities for Council to improve accessibility for those with a disability and included suggestions such as:

- Placement of braille signs on toilets could assist those with vision impairment;
- Installation of automatic doors on toilets and at key Council facilities could improve accessibility for those in electric wheelchairs;
- Improved layout of displays in Council’s Visitor Information Centre to make it easier for those with a walker to get around;
- Lowering counter tops at Council facilities where the general public interact with staff; and
- Improving accessibility of and ease of use of footpaths and parks in the Shire for those with a mobility scooter or walking frame.

The participants of the survey also identified a need for more disabled parking spots around the town. This has been incorporated in the Street Beautification project that is scheduled for 2018-2020.





Planning agreements in force

In accordance with Environmental Planning & Assessment Act 1979, s 7.5(5) we have had no planning agreements in force during the financial year 2017/2018.

Rates and Charges

In Accordance with the Local Government (General) Regulation 2005 Clause 132, there were no Rates and Charges written off during the financial year 2017-2018.

Legal Proceedings

Under Reg. cl 217 (1)(a3) Balranald Shire Council incurred \$27,447 in relation to legal proceedings

Summary of the amounts incurred by the council in relation to legal proceedings including:

Amounts incurred by council in relation to proceedings taken by or against council including out of court settlements:

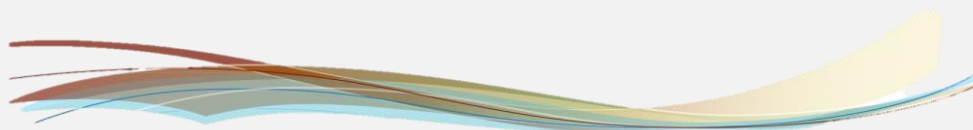
- | | |
|----------------------------------|----------|
| • Sale of Caltex Service Station | \$19,620 |
| • Employment Matters | \$ 2,220 |
| • Caravan Park | \$ 5,607 |

Summary of the state of the progress of each legal proceeding and (if finalised) the result:

- | | |
|----------------------------------|-------------|
| • Sale of Caltex Service Station | Completed |
| • Employment Matters | Completed |
| • Caravan Park | In Progress |

Resolutions made concerning work carried out on private land

There were no resolutions made concerning work carried out on private land.





2017/18 Annual Report - Tourism in Balranald Shire Council

Balranald Shire Council's efforts in continuing to improve visitor and residents' experiences in 2017–2018 included the investment in social media and marketing campaigns focusing on tourism-related activities.



Marketing activities through social media and the website continued to produce an increased awareness of Balranald and surrounds, contributing to the number of visitors we saw in the Shire.

October saw the holding of two major tourism events in the Shire – Balranald 5 Rivers Outback Festival and the Red Bull Branched Out Competition. Held between 12th and 15th October, Balranald 5 Rivers Outback Festival brought the retail, community and tourism activities together with Balranald Gallery kicking the event off with the Official Opening of the Festival with the BAL-ARCHIES Art Exhibition.

Local Retailers lined the street for the Market Day and the 4WD Muster Outback Adventure headed out for a day in the outback before returning to The Big Bash at Greenham Park for some live music and great family entertainment.



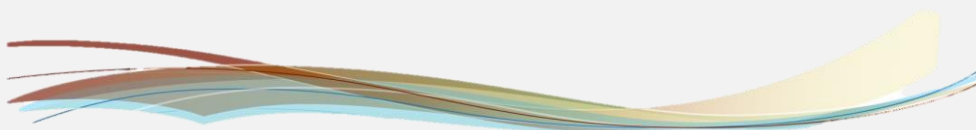


The weekend was complimented with the Red Bull Branched Out Competition where we saw the country's best tree climbers compete against each other in a timed race to the top of Balranald's iconic River Red Gums on the banks of Murrumbidgee River

Rounding out the weekend was a Cooking and Craft Show in Market Street and more live music at The Homebush Hotel.

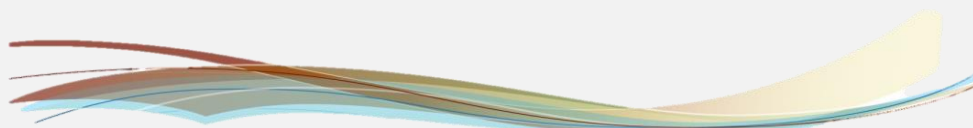
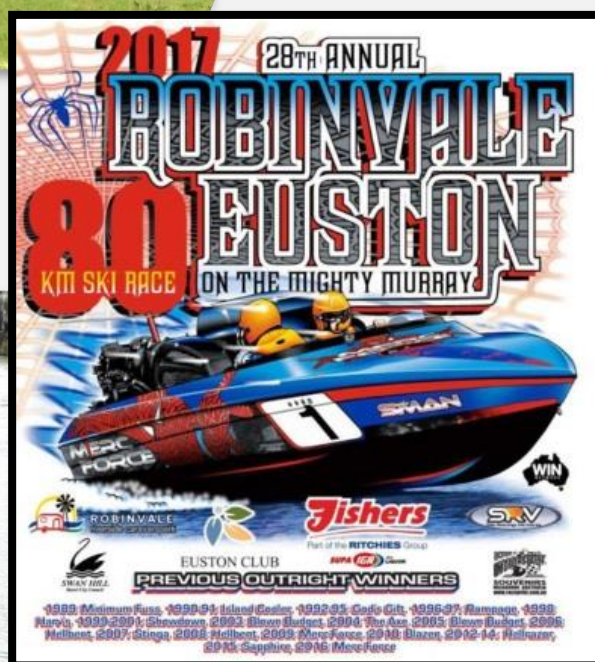
Balranald Visitor Centre recorded a 19% increase in walk-in figures from 2016-2017 during over the weekend and The Interpretive Pavilion was up by 37% in comparison to the same time last year. Our free 24hr overnight RV Park located at the Discovery Centre donations were up by \$500 due to RV Travellers staying in Balranald to watch the Red Bull Event.

Enquiries about the events and attractions over the weekend increased by 252% compared to the same event in 2016-2017. For the first time, we also welcomed more Interstate visitors than Intrastate during October.



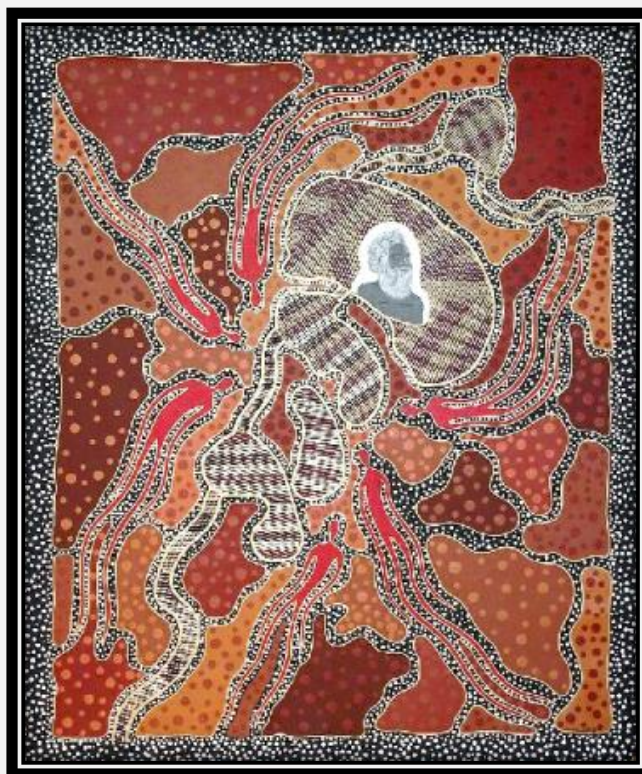


Other events during the year included Balranald Race Club Derby Day, Murrumbidgee Fishing Classic, Balranald Race Club Cup Day, Robinvale Euston 80 Ski Race and Balranald Pony Club Annual Camp to name a few.



In November we welcomed the Return to Country and ancestral spirit of Mungo Man on his journey home to Mungo. A Smoking Ceremony in Balranald took place followed by a special event at the Balranald Discovery Centre to commemorate Mungo Man's journey home as well as honouring Mutthi Mutthi elder, the late Alice Kelly who lived in Balranald and was a custodian of Lake Mungo National Park and the Willandra Lakes region.

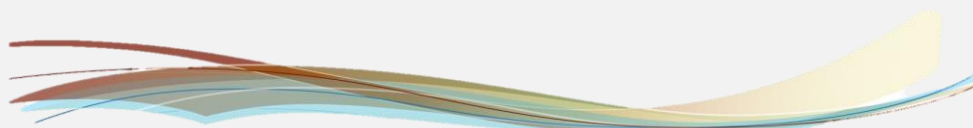
Her daughter, Mutthi Mutthi representative Patsy Wince (nee Kelly) who is a member of the Willandra Lakes Aboriginal Advisory Group committee and a member of the Repatriation Committee said *"It was of great significance that Mungo Man's last stop before going home to Mungo is in Balranald as he was discovered at Lake Mungo within the Balranald Shire, and Balranald was home to Mum"*.



The return to Country and ancestral spirit of Mungo Man is about the sole of a culture, the harmony with nature and a burial site that is consecrated ground and a pertinent reminder that the spirituality and essence of a culture goes far beyond remains.



During December, Council encouraged and supported a Shop Local Christmas campaign with Balranald and Euston Christmas promotions. We took up advertising opportunities in print and on radio with shoppers having an opportunity to win prizes at participating outlets in the retail sectors.





AUSTRALIA DAY

IN BALRANALD SHIRE

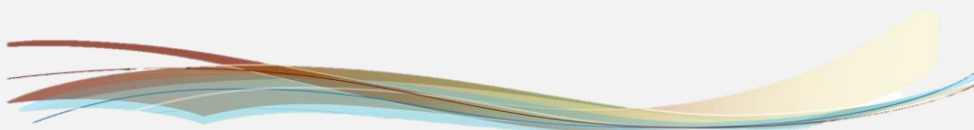
At the Australia Day Ceremonies across the Shire, we acknowledged our residents within the Shire at gatherings in Balranald and Euston.

In Balranald, the warm weather didn't deter the crowds where The Honourable Sussan Ley MP attended the Balranald ceremony and led the affirmation pledge and spoke of her passion for rural Australia. Australia Day Ambassador Warren Kermond OAM captivated the audience with stories of his life and travels.

At the conclusion of the Balranald presentations Warren, along with Cr Purtill & Cr Jolliffe attended Bidgee Haven Hostel for a ceremony, including a recital of Dorothea Mackellar's 'I Love a Sunburnt Country', which was followed by morning tea.

Cr Jolliffe kicked off the Euston celebrations with the raising of the Australian flag whilst the crowd sang the National Anthem.

The Euston celebrations took place at the Euston Multi-Purpose Centre and were followed with a BBQ lunch prepared by the Euston-Robinvale Lions Club. It was pleasing to see such a large gathering for the event.





Australia day was the platform for Recipients of **Special Achievement Awards**. Our community recipients included Ryan Bruton of Balranald for his work in the technology field, specifically in film making, with Hayley Moore, Isaac Taylor, Larry Costa and Marcus Chirchiglia from Euston also receiving this award for their sporting achievements.

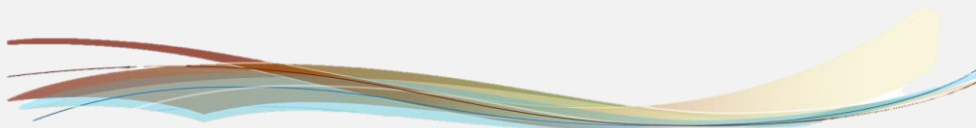
Khy Jess and Mathew McIvor Kepa jointly received the **Young Sportsperson of the Year** award.

Don Cooke from Balranald received the award for **Sportsperson of the Year** for his achievements in the motorcycle field.

The dedication and commitment to the community by Balranald resident Helen Murphy was publicly recognised when Helen was named the **Balranald Shire Citizen of the Year**. Helen came forward to grand applause and made a moving speech thanking those who nominated her and encouraging everybody to get involved in community work.

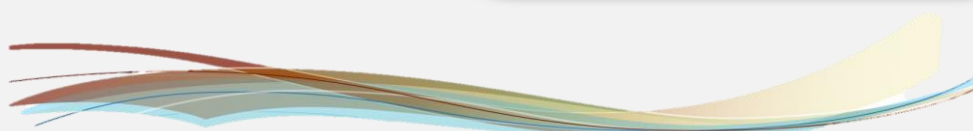


Helen Murphy receiving her Balranald Citizen of the Year Award, flanked by The Hon Sussan Ley MP and the Australia Day Ambassador Mr Warren Kermond OAM.



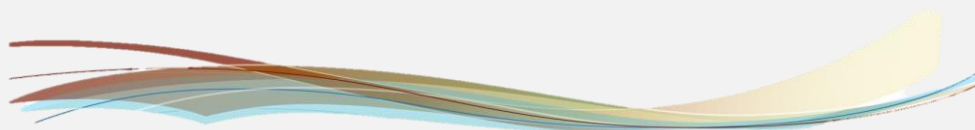


At the invitation of the Balranald Sub-Branch RSL, Balranald Central School had the honour of leading the town Anzac Day 2018 Service. A large crowd gathered at the Cenotaph in Anzac Park in Balranald to honour our returned service Men and Women. The students and staff did an excellent job in leading and organising the event, which was well received by the community.





Balranald Discovery Centre continued to increase its number of visitors to the region and the local community. Developments in the vicinity included a new canopy over the courtyard in the Old Balranald Gaol, interior works on the old Wintong School and new lighting and display cabinets in the Balranald Museum. Further works are being completed in this precinct in 2018-2019 which will include story boards detailing the heritage of the buildings.





Responsible pet ownership and the requirements of the NSW Companion Animals Act 1988

In accordance with Clause 217(1)(f) companion animals play an important part in the lives of our residents and as such our animal management facility provides a valuable service to the community with housing and care of companion animals and feral animals.

Balranald Shire Council continues to encourage responsible pet ownership by actively encouraging people to de-sex their pet at time of registration.

Balranald Shire Council encourages adoption rather than euthanasia for unclaimed animals and works with rehoming groups where appropriate. This year we have successfully delivered 4 dogs to a rehoming group and 5 dogs were returned to their owners. 1 dog was surrendered.

Unfortunately complaints about nuisance and destructive behaviour of companion animals continue to require significant Council resources. The major areas of complaints are stray, barking and aggressive animals.

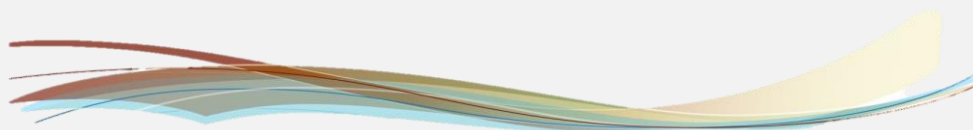
We actively work to return companion animals to their owners but this can sometimes be difficult with animals that do not have identification or where we may not have current contact details. Balranald Shire Council has a very active social media profile and we find this is a very effective medium to return these animals to their owners.

All pound data and dog attack incidents have been lodged with the Office of Local Government. Dog attack data is lodged in the NSW Companion Animals Register as incidents occur. This year there has been 1 dog attack reported.

Council does not currently have any of its reserves as leash free areas.

Fund money used for managing and controlling companion animals totalled \$4,657

All funds received from the Companion Animal Register is received into consolidated revenue and is used to fund companion animal management activities such as ranger patrols, impounding and rehoming.

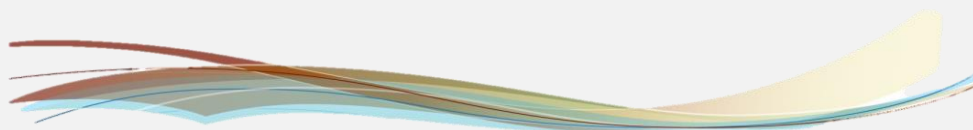




Recipients of Balranald Shire Council's Contributions and Donations

| Recipient | Purpose | Council Resolution Number | Amount | In-Kind |
|-------------------------------------|----------|---------------------------|--------|---------|
| Central School (Theatre Hall Hire) | Donation | General Manager | | \$435 |
| Balranald Presbyterian Church | Donation | General Manager | | \$410 |
| Balranald 5 Rivers Outback Festival | Donation | General Manager | | \$650 |

| | | | | |
|--------------------------------------|----------|-------------------------|---------|--|
| Khy Jess | Donation | 08.17.4041 | \$500 | |
| BCS Riverina Regional Athletics | Donation | 08.17.4041 | \$500 | |
| Hatfield Recreation Reserve | Donation | 08.17.4041 | \$500 | |
| Balranald New Year's Eve Committee | Donation | 08.17.4041 | \$3,500 | |
| Mallee Almond Blossom Festival | Donation | 08.17.4041 | \$500 | |
| Jordyn Jolliffe | Donation | 08.17.4041 | \$150 | |
| Tessa Duryea | Donation | 08.17.4041 | \$150 | |
| Kiandra Dalton | Donation | 08.17.4041 | \$150 | |
| BCS Open Girls Netball Team | Donation | 08.17.4041 | \$500 | |
| BCS Under 16's Netball team | Donation | 08.17.4041 | \$500 | |
| Station Kids Swimming Group | Donation | 08.17.4041 | \$500 | |
| Balranald Masonic Lodge | Donation | 08.17.4041 | \$500 | |
| Robinvale / Euston Ski Race Club | Donation | 08.17.4041 | \$1,500 | |
| Balranald Community Art / Crafts | Donation | 08.17.4041 | \$465 | |
| Balranald St Joseph's Primary School | Donation | General Manager / Mayor | \$60 | |
| Balranald Central School | Donation | General Manager / Mayor | \$100 | |



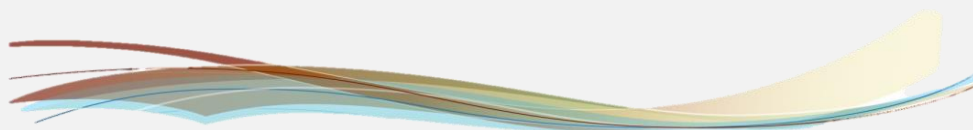


Capital Works

Road Infrastructure

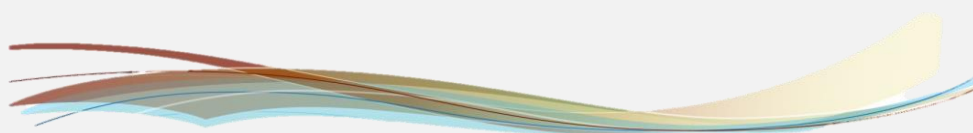
In accordance with OLG Capital Expenditure Guidelines we have had no capital expenditure reviews submitted. The following table identifies the projects that have been undertaken.

| Description | Budgeted Amount | Status of Works |
|---|--|--|
| Roads-RMS Repair Program & Block Grant | | |
| MR67 Reseals From SH14(Market street) to Ivanhoe 22.11km to 29.63km | \$159,210 | Completed Actual Amount \$168,387 |
| 47.74km to 50.09km | \$52,520 | Completed Actual Amount \$55,546 |
| 88.47km to 90.89km | \$54,670 | Completed Actual Amount \$57,822 |
| 96.25km to 97.27km | \$26,030 | Completed Actual Amount \$27,529 |
| 112.34km to 114.59km | \$71,140 | Completed Actual Amount \$75,247 |
| 162.46km to 164.46km | \$57,540 | Completed Actual Amount \$60,863 |
| MR514 Reseals From MR67 to Oxley 12.32km to 15.00km | \$97,500 | Completed Actual Amount \$92,709 |
| MR67 Heavy Patching From SH14(Market street) to Ivanhoe | \$100,000 | Funds transferred to MR67 Gravel Resheeting |
| MR67 Gravel Resheeting From SH14(Market street) to Ivanhoe 166.35km to 167.00km | \$100,000 From MR67 Heavy Patching | Completed Actual Amount \$64,735 |
| MR514 Gravel Resheeting From MR67 to Oxley 36.51km to 37.51km | \$129,620 | Completed Actual Amount \$83,192 |
| MR67 Construction & Seal From SH14(Market street) to Ivanhoe 164.46km to 166.48km | \$470,000 | In Progress. Ongoing in 2018/19 |
| Prungle Marma Rd. Realignment with Arumpo Rd. & Gravel Construction | \$248,745 | In Progress. Ongoing in 2018/19 |



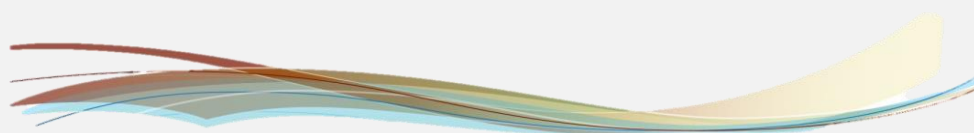


| Roads-RTR (Roads To Recovery Program) | | |
|--|---|---|
| Prungle Marma Rd. Realignment with Arumpo Rd. & Gravel Construction | \$248,745 | In Progress. Ongoing in 2018/19 |
| Kilpatrick Road Euston. Reconstruct Shoulders, Seal and Reseal | \$172,890 16/17 Increased to \$231,392 in 17/18 | In Progress. Ongoing in 2018/19 |
| Marma Box Creek Road. Construction and Seal 12.47km to 14.47km from MR67 Nth. | \$478,013 | Completed Actual Amount \$413,345 |
| Oxley Clare Road. Gravel Construct and seal the approaches to the Tarwong Bridge | \$60,000 | Completed Actual Amount \$69,666 |
| Rural Local Roads Grids Replacement Program Wooranbarra Corrong Between 17.0km to 31km from Nandum Corrong Rd. | \$60,000 | In Progress. Ongoing in 2018/19 |
| Mildura Ivanhoe Road. Between 30.0km to 52.5km from MR67 Nth. | \$130,000 | In Progress. Ongoing in 2018/19 |
| Euston Prungle Between 0.0km to 50.86km from Sturt Hwy. | \$63,000 | Completed. Installed 3 new Double Grids. Actual Amount \$74,191 |





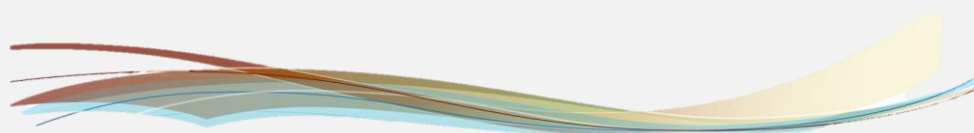
| Balranald Township Reseals | | |
|---|-----------|-------------------------------------|
| Bank Street Between Church and Island Road | \$23,140 | Completed Actual Amount \$26,712 |
| Boynton Street Between Cally and Moa | \$6,170 | Completed Actual Amount \$3,858 |
| Church Street Between We and Bank | \$36,230 | Completed Actual Amount \$22,207 |
| Court Street Between Mayall & SH14(McCabe St) | \$37,570 | Completed Actual Amount \$22,041 |
| Dowling Street Between Piper and Moa | \$18,140 | Completed Actual Amount \$10,995 |
| Endeavour Drive Between SH14 and Mission Fence | \$21,910 | Completed Actual Amount \$20,987 |
| Moa Street Between Church and O'Connor | \$16,880 | Completed Actual Amount \$12,612 |
| Mungo Street Between Mayall and River Street | \$10,330 | Completed Actual Amount \$7,937 |
| River Street Between Court and Market | \$10,720 | Completed Actual Amount \$9,509 |
| We Street Between Ballandella and Church | \$35,620 | Completed Actual Amount \$32,027 |
| Euston Township Reseals | | |
| Bates Drive Between Cary and Garreffa | \$5,950 | Completed Actual Amount \$6,162 |
| Garreffa Pde From Bates to end of seal | \$10,530 | Completed Actual Amount \$9,767 |
| Marma Box Creek 6.86km to 12.47km from MR67 Nth. | \$107,220 | Completed Actual Amount \$72,435 |
| Moa Road From O'Connor to MR67 Nth. | \$38,200 | Completed Actual Amount \$32,190 |
| Tapalin Mail 13.34km to 14.34km from Sturt Hwy. | \$39,250 | Completed Actual Amount \$24,779 |
| Luke Road Between Cary and Tayla | \$13,270 | Completed Actual Amount \$9,338 |
| Murray Terrace Between Cary and Nixon | \$37,440 | Completed Actual Amount \$33,076 |
| Tayla Court From Bates to Cul-de-sac | \$13,270 | Completed Actual Amount \$12,599 |





| | | |
|--|----------------|--|
| Cary Street From End of Seal at River to Cole St. | \$4,470 | Completed Actual Amount \$4,812 |
| Rural Local Roads Reseals Euston Prungle 9.60km to 11.70 from Sturt Hwy. | \$0 | Extra Reseal due to savings Completed Actual Amount \$47,070 |
| Marma Box Creek 6.86km to 12.47km from MR67 Nth. | \$107,220 | Completed Actual Amount \$72,435 |
| Moa Road From O'Connor to MR67 Nth. | \$38,200 | Completed Actual Amount \$32,190 |
| Tapalin Mail 13.34km to 14.34km from Sturt Hwy. | \$39,250 | Completed Actual Amount \$24,779 |
| Windomal 3.83km to 13.70km from Sturt Hwy. | \$191,010 | Completed Actual Amount \$193,621 |
| Prungle Mail 0.00km to 0.30km from Sturt Hwy. | \$0 | Extra Reseal due to savings Completed Actual Amount \$7,680 |
| Tillara 0.00km to 0.50km from Sturt Hwy. | \$0 | Extra Reseal due to savings Completed Actual Amount \$13,216 |
| Bridge Road 0.00km to 0.30 km from Murray Valley Hwy. | \$10,750 | Completed Actual Amount \$5,657 |

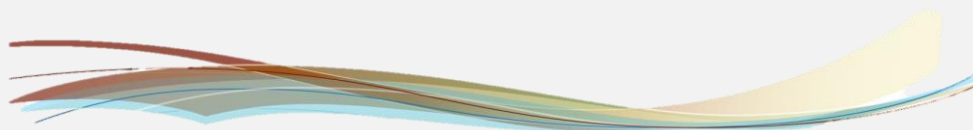
| Infrastructure & Development | | |
|--|----------|-------------------------------------|
| Balranald New Footpath Construction On Market St. 123m long, between Moa & Yuranigh St. on the South side. | \$36,000 | Completed Actual Amount \$18,984 |
| On River Street. 35m long, from Visitor Center Carpark to Laneway near Telstra Tower | \$0 | Completed Actual Amount \$4,953 |





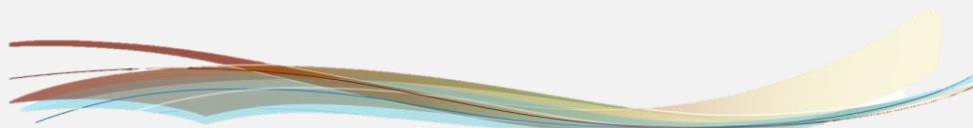
Water & Sewerage

| Description | Budgeted Amount | Status of Works |
|--|-----------------|---|
| Water Services | | |
| Balranald Valves and Service Replacement | \$10,000 | Completed Actual amount \$9009 |
| Balranald Filtered SCADA | \$0 | Completed Actual amount \$5534 |
| Balranald Raw SCADA | \$0 | Completed Actual amount \$5534 |
| Euston Filtered SCADA | \$0 | Completed Actual amount \$5534 |
| Euston Raw SCADA | \$0 | Completed Actual amount \$5534 |
| Balranald AC mains replacement | \$38,083 | Ongoing Actual amount \$1765 |
| Balranald Filtered Valves Isolation | \$20,000 | Ongoing Actual amount \$2264 |
| Balranald Air Scouring | \$40,000 | Ongoing Actual amount \$3193 |
| Balranald Raw water Pumps | \$35,000 | Works Deferred pending condition report |
| Balranald Filtered water lagoons | \$30,000 | Ongoing Actual amount \$0 |
| Balranald Switchboards | \$80,000 | Ongoing Actual amount \$950 |
| Minor Pumps and metering equipment | \$10,000 | Completed Actual amount \$8341 |
| Euston AC Mains Replacement | \$25,000 | Ongoing Actual amount \$972 |
| Euston WTP GAC replacement vessels | \$130,000 | Completed Actual amount \$128,000 |
| Sewer Services | | |
| Balranald Sewer SCADA | \$0 | Completed Actual amount \$5534 |
| Euston Sewer SCADA | \$0 | Completed Actual amount \$5534 |





| | | |
|---|------------------|--|
| Euston Sewer pumps | \$12,000 | Works Deferred pending condition report |
| Balranald CCTV sewer viewing and Cleaning | \$31,933 | Completed. Actual amount \$10,396 |
| Balranald Sewer Ponds Investigate and Upgrade | \$294,557 | Ongoing Actual amount \$65,930 |
| Balranald sewer pumps | \$30,000 | Works Deferred pending condition report |
| Balranald sewer relining | \$400,000 | Ongoing Actual amount \$6,178 |
| Balranald Sewer excavation and renewals | \$150,000 | Ongoing Actual amount \$0 |





Stormwater Services

In accordance with Clause 217 (1) (e) Council has no stormwater levies in place.

Coastal Protection Services

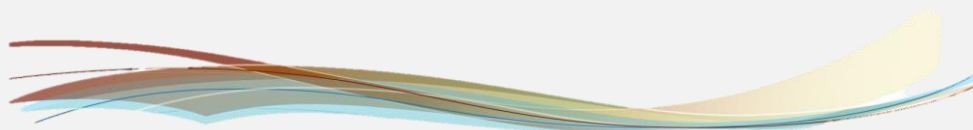
In accordance with Clause 217 (1) (e) Council has no coastal protection levies in place.

Water & Sewerage

Water Supply Network Assets within this class comprise reservoirs, pumping stations and water pipelines. There has been no change to the valuation process during the reporting period.

Sewerage Network Assets within this class comprise treatment works, pumping stations and sewerage mains. There has been no change to the valuation process during the reporting period.

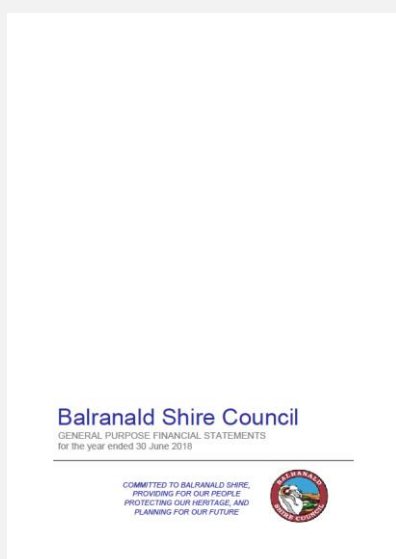
| | |
|--------------------------------|------------------|
| Number of Water Supply Systems | 4 |
| Length of Water Pipe | 58.8 Kilometres |
| Number of Sewerage Systems | 2 |
| Length of Sewer Pipe | 29.88 Kilometres |





Attachment 1:

Audited Financial Statements for the Year Ended 30 June 2018.



Financial Statements
2017-18.pdf

