



# **AGENDA**

## **Extraordinary Council Meeting Tuesday, 29 June 2021**

**Date: Tuesday, 29 June 2021**

**Time: 9am**

**Location: Council Chambers, Market Street Balranald**

**Oliver McNulty  
General Manager**

## **BALRANALD SHIRE COUNCIL**

### **AGENDA**

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer or myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

**LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE:** This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Administrator and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

### **Our Vision**

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and pride.

### **Our Mission**

"Committed to Balranald Shire, Providing for our People, Protecting our Heritage, and Planning for our Future."

### **Our Values**

<b>Honesty:</b>	We will be transparent, frank and truthful to ourselves, each other and with other people we deal with.
<b>Respect:</b>	We will treat others as we want to be treated ourselves, we will be tolerant of each other and accept that people have different opinions.
<b>Enjoyment:</b>	We will create a pleasant and enjoyable working environment with satisfying jobs.
<b>Teamwork:</b>	We will cooperate and support each other to achieve common goals.
<b>Openness:</b>	We will collaborate openly and provide opportunities to communicate and network regularly with each other.
<b>Leadership:</b>	We will provide a clear strategy and direction and support all to achieve organisational and community goals.
<b>Customer Focus:</b>	We will constantly strive to be responsive to our customers' needs and preferences by providing high quality services.

Notice is hereby given that an Extraordinary Meeting of Council will be held in  
the Council Chambers, Market Street Balranald on:  
Tuesday, 29 June 2021 at 9am

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## 1 OPENING OF MEETING

### **The Council's Charter**

(Chapter 3. Section 8 (1) Local Government Act 1993)

(1) A Council has the following charter:

- To provide directly or on behalf of other levels of government, after due consultation, adequate and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively;
- To exercise community leadership;
- To exercise its functions in a manner that is consistent with and actively promotes the principles of multiculturalism;
- To promote and to provide and plan for the needs of children;
- To properly manage, develop, protect, restore, enhance and conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development;
- To have regard to the long term and cumulative effects of its decisions;
- To bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible;
- To facilitate the involvement of councillors, members of the public, users of facilities and services and council staff in the development, improvement and co-ordination of local government;
- To raise funds for local purposes by the fair imposition of rates, charges and fees, by income earned from investments and, when appropriate, by borrowings and grants;
- To keep the local community and the State government (and through it, the wider community) informed about its activities;
- To ensure that, in the exercise of its regulatory functions, it acts consistently and without bias, particularly where an activity of the council is affected;
- To be a responsible employer.

(2) A council, in the exercise of its functions, must pursue its charter but nothing in the charter or this section gives rise to, or can be taken into account in, any civil cause of action.

## 2 ACKNOWLEDGEMENT OF COUNTRY

### **Acknowledgement of Country**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

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## 3 APOLOGIES

## 4 DISCLOSURE OF INTEREST



**GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****5 GENERAL MANAGER'S REPORTS****5.1 ESTABLISHMENT OF A REGIONAL PANEL OF CONDUCT REVIEWERS**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D21.52463</b>                                                                                                                     |
| <b>Reporting Officer:</b>          | <b>Carol Holmes, Senior Executive Assistant</b>                                                                                      |
| <b>Responsible Officer:</b>        | <b>Oliver McNulty, General Manager</b>                                                                                               |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

**OFFICER RECOMMENDATION**

That Council agree to establish a regional panel of conduct reviewers and appoint reviewers as selected by the FWJO through an Expression of Interest (EOI) process.

**PURPOSE OF REPORT**

This report seeks Council's resolution to appoint a regional panel of conduct reviewers as selected through the Far West Joint Organisation (FWJO), in line with the Procedures for the Administration of the Model Code of Conduct (the Procedures).

**REPORT****Background**

Section 440 of the *Local Government Act 1993* (NSW) and the *Local Government (General) Regulation 2005* requires that all councils and joint organisations adopt a Code of Conduct which incorporates the provisions of the Model Code of Conduct (the Code).

The Code states that Councils are required to establish a panel of Conduct Reviewers to inquire into alleged breaches of the Code by their Administrator, Mayor, Councillors or General Manager. Councils may establish their own panel, or they may enter into an arrangement with one or more other councils to share a panel.

The term of all current conduct reviewers at each individual Council will conclude on 30 June 2021, whereby the Council must appoint a new panel for a four-year term.

The FWJO Board and General Managers agreed to participate in an Expression of Interest procurement process to acquire service providers capable of acting in this role. An identical process was also undertaken for the Riverina and Murray Joint Organisation (RAMJO), with the same submissions received for each Joint Organisation. A review panel was formed consisting of Mr Philip Stone (General Manager Edward River Council), Ms Bridgett Leopold (FWJO / RAMJO) and Ms Bella Thomas (FWJO / RAMJO).

After evaluating the responses received, the FWJO proposes that Council establish a panel of conduct reviewers from the below list of providers.

**Results of EOI Process**

The review panel assessed the responses on a simple "meets / does not meet requirements" basis against the following five criteria:

- Experience in and knowledge of review of Code of Conduct Matters;

- Fee (including Hourly or Fixed Fees);
- Ability to prepare investigation reports, final decisions and recommendations;
- Qualifications, financial viability and capacity; and
- Based within FWJO region.

A total of five responses were received, two from human resources/investigation agencies and another three from law firms. All five responses have passed the assessment and meet the required criteria as being capable of assisting in Code of Conduct matters.

Below are some details of the submissions. Pricing is provided in a separate report, to be discussed in closed session under section 10A(2d) of the *Local Government Act 1993* (NSW).

| Legal Firms                   |                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                          |                                                                                                                                                             |
|-------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Name                          | Address                                | Details of qualifications and experience                                                                                                                                                                                                                                                                                                                                                                                                                          | Capacity                                                                                                 | Skills to offer                                                                                                                                             |
| <b>Local Government Legal</b> | 4 Sandringham Avenue Thornton 2322 NSW | Tony is a founding member and Secretary of the Local Government Lawyers Group. This group comprises about 16 members who each act for local councils. The group is well regarded by the Land & Environment Court and has a member on the Court Users Group. LGL has both broad experience in advising local councils, demonstrating an understanding of local government, and specific experience advising local councils in relation to code of conduct matters. | LGL has eight (8) permanent employees, comprising of six (6) lawyers, a Paralegal and a Legal Secretary. | Areas of expertise: Local Gov Law; Environmental and Planning Law; Administrative Law; Property and Conveyancing Law; Procurement; Contract; Debt Recovery. |

| Legal Firms                      | Address                                          | Details of qualifications and expertise                                                                                                                                                                                                                                                                                                            | Capacity                                                             | Skills to Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------------------------|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Moray &amp; Agnew Lawyers</b> | 2/45 Watt Street<br>Newcastle<br>2300 NSW        | Examples of LG legal rep & CoC investigations, Sporting examples, range of government and corporate applications (including Code of Conduct).                                                                                                                                                                                                      | No issue with capacity: six staff resumes attached with application. | Legal representation in Code of Conduct matter; regularly advises NSW local councils, state government authorities (including local development corporations) and community groups on property, heritage, development and planning and environmental matters, including the implications of the Heritage Act 1977 (NSW), Environmental Planning and Assessment Act 1979 (NSW) and other legislation relevant to the development, ownership and use of land; advises clients on local government law, environment and planning matters, Land and Environment Court (LEC) proceedings, and local government liability, professional indemnity and product liability insurance matters, often representing local government bodies at coronial inquests; etc. |
| <b>BAL Lawyers</b>               | L 9/40 Marcus Clarke Street<br>Canberra ACT 2601 | Bachelor of Education (Hons), Bachelor of Laws, NSW Accredited Specialist in Employment & Industrial Law, Bachelor of Economics (Soc. Sci), Sydney University, Bachelor of Laws (Hons), Sydney University, NSW Accredited Specialist in Employment & Industrial Law.<br>Have served on conduct review panels for four councils and seven JOs/ROCs. | No issue with capacity: staff of 78 (two resumes attached).          | Areas of expertise: Employment Law; industrial relations; WHS; Workplace Misconduct and Investigations; discrimination, bullying and harassment; employment entitlements and termination.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

| Legal Firms           | Address                         | Details of qualifications and expertise                                                                                                                                                                                                                                                                                                                                                                                   | Capacity                                                | Skills to Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-----------------------|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Sinc Solutions</b> | PO Box 455<br>Glebe NSW<br>2038 | SINC Solutions has been regularly engaged by Councils to conduct assessments, investigations and determinations for numerous years.<br>Qualifications include Bachelor of Commerce with Majors in Human Resource Management & Legal Studies for Business, Master of Business Administration with Majors in Public Sector Management & Human Resource Management, and Graduate, Australian Institute of Company Directors. | Possible issue of capacity - only a single staff member | Has assisted Councils in the development of in-house procedures for investigation processes, holds knowledge and experience in investigations; law; public administration and public sector ethics, Strategic thinking and problem solving, engagement with Councils/Boards and Senior Staff, development of corporate governance frameworks, regulation and corruption prevention strategies, investigation services (including grievances, misconduct, fraud and corruption), high level policy formulation and implementation, complaint management processes and frameworks, recognised industry leadership in governance, regulation and corruption prevention, extensive customer management experience, extensive law enforcement experience, operational and process improvement reviews, management consultancy, particularly with implementing public administration reforms and best practice initiatives. |

| Legal Firms    | Address                                                 | Details of qualifications and expertise                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Capacity                                                                                | Skills to Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Centium</b> | L 21/233<br>Castlereagh<br>Street<br>Sydney NSW<br>2000 | <p>In the last 12 months, Centium has provided conduct review and investigation services to more than 20 Councils involving over 60 conduct matters. Currently Centium has contracts to provide Conduct Review services to more than 80 individual Councils and Joint Organisation Panels.</p> <p>Qualifications/Experience: ten years in various Executive Director positions within the NSW Attorney Generals Department; former NSW Chapter Chair of the Institute of Internal Auditors Australia; 15 years a member of the NSW Senior Executive Service in roles including human resource director and gaming industry regulator; Advanced Diploma in Government; Diploma in Government (Workplace Investigations); Certificate IV in Government (Fraud Control); Certificate IV in Government Compliance; Certificate III in Investigation Services; 25 years as NSW Deputy Ombudsman and is a highly regarded ethical conduct specialist; Bachelor of Laws LLB, Law, Hons; Accredited Mediator NMAS; Australian National Mediation Accreditation - Resolution Institute; among others.</p> | Centium has listed 13 employees on the application - capacity not likely to be limited. | <ul style="list-style-type: none"> <li>• Conduct reviews and investigations across all levels of Local Government relating to Councillors, Management and staff, as well as Council contractors and volunteers</li> <li>• dispute resolution and</li> <li>• assurance, compliance and performance audits</li> <li>• fraud risk assessments, fraud and forensic accounting</li> <li>• work health and safety reviews</li> <li>• reviews of Public Interest Disclosure practices, including reprisal risk assessments</li> <li>• governance, probity and business improvement consulting services</li> <li>• risk management and business resilience</li> <li>• IT systems integrity and cyber security reviews</li> <li>• Delivering professional training and coaching programs to Councils' Executive members, Councillors, Complaints Coordinators, Governance Managers and HR staff in the areas of:               <ul style="list-style-type: none"> <li>– the Model Code of Conduct and the Procedures</li> <li>– fraud &amp; corruption prevention</li> <li>– ethical conduct</li> <li>– probity management</li> <li>– good governance practice</li> <li>– conflicts of interest awareness and management.</li> </ul> </li> </ul> <p>Centium's Investigators include those with legal qualifications and extensive experience in industrial courts and tribunals.</p> |

**FINANCIAL IMPLICATION**

NIL

**LEGISLATIVE IMPLICATION**

*Local Government Act 1993* (The Act) requires every Council and Joint Organisation to adopt a Code of Conduct that incorporates the provisions of the Model Code of Conduct and the Procedures for the Administration of The Model Code of Conduct.

**POLICY IMPLICATION**

Code of Conduct Policy

**RISK RATING**

Low

**ATTACHMENTS**

1. **Confidential Report - Establishment of a Regional Panel of Conduct Reviewers (under separate cover)** 

**6 CORPORATE & COMMUNITY SERVICES REPORTS****6.1 ADOPTION OF THE DRAFT 2021/22 OPERATIONAL PLAN, LONG TERM FINANCIAL PLAN, FEES AND CHARGES AND REVENUE POLICY**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D21.52329</b>                                                                                                                     |
| <b>Reporting Officer:</b>          | <b>Terri Bilske, Director Corporate &amp; Community Services</b>                                                                     |
| <b>Responsible Officer:</b>        | <b>Oliver McNulty, General Manager</b>                                                                                               |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

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**OFFICER RECOMMENDATION**

That Council:-

1. Adopts the Balranald Shire Council Draft Operational Plan 2021-22 as advertised for public exhibition inclusive of the proposed Statement of Revenue and the proposed 2021-22 Fees and Charges, after consideration is given to all submissions received and
2. Adopts the Draft 10 year Long Term Financial Plan 2021-22 to 2030-31 as placed on public exhibition.

**PURPOSE OF REPORT**

The purpose of this report is to adopt the 2021-2022 Draft Operational Plan, incorporating the proposed Annual Statement of Revenue and the proposed Fees and Charges and Draft Long Term Financial Plan as placed on public exhibition. There have been no submissions made to the Draft Operational Plan or Draft Long Term Financial Plan.

**REPORT**

The draft 2021/2022 Operational Plan and Budget has been prepared as required under the Local Government Act. The Operational Plan is a key component of the Integrated Planning and Reporting requirements. The budget process also included a review of Council's goals and strategies which have been updated to reflect Council's current operational requirements.

The Operational Plan & Budget outlines how Council will fund and resource the goals and strategies for 2021/22 financial year. This plan not only provides financial information, but also provides actions against the goals and strategies for 2021/22 and how Council will achieve them. The Operational Plan also provides analysis of certain financial ratios back against local government industry benchmarks.

The Long-Term Financial Plan has been compiled to show how Council will operate financially over the next ten years. The plan outlines the assumptions behind the financial data and presents an income statement, balance sheet and cashflow analysis.



The 2021/22 Operational Plan & Budget shows an Operating Surplus of \$10,157,662, with an overall surplus of (\$376,270) after capital expenditure and reserve movements but excluding non-funded depreciation.

The proposed 2021/22 year budget is one that is considered to be sustainable with the majority of capital works funded from external sources. Until such time that the current service levels are reviewed, and asset management plans are completed, the budgeting process can only be estimated on historical information and known grant funding.

The Long Term Financial Plan includes \$14.764 million of Capital Work for 2021/22 then approximately \$5 to \$6 million for the additional 9 years. The cash injection through mining rates has also been considered and included together with the special rate variation which will end in 2024. The Long Term Financial Plan shows a surplus result for the additional nine years based on the above assumptions. The unprecedented inflow of grant funding may continue but has not been assumed and is an unknown factor. However, Council staff will always pursue grant funding opportunities. It would be difficult for the Balranald Shire Council to sustain ongoing maintenance costs associated with new assets and all grant funding should be considered and perhaps renewing existing assets would be preferable to accumulating additional new assets.

Skill shortages and inability to attract suitably qualified staff may also impact negatively on the long term outlook for Council as additional costs will be incurred to engage consultants to perform the critical functions of senior positions within Council.

Revenue streams continue to be squeezed with interest rates on investments currently at 0.40% and budgeted for future years at 1%. Employee salaries under the Local Government State Award 2020 increased by 2.00%, CPI or (Consumer Price Index) has been budgeted as 2.50% on materials and contracts and other expenses with the exception of insurances which have been estimated to increase by 10%.

The detail of Council's proposed revenue, expenditure and rating information is included in the attached Draft 2021/22 Operational Plan inclusive of the Revenue Statement.

Key highlights in the draft 2021/2022 Operational Plan include:-

- Projected Income from Continuing Operations of \$25.823 million;
- Projected Expenditure from Continuing Operations of \$15.665 million;
- Projected Net Operating Result from Continuing Operations surplus of \$10.158;
- Planned Capital expenditure of \$14.765 million and Capital Loan repayments of \$189,530 funded by Grant funding and own source funding from Reserves and Investments;
- Council will not be borrowing funds in 2021/2022.

The following table highlights some of Council's proposed Capital Expenditure for 2021/22

| <b>Major Capital Works Project Description</b>                                    | <b>Proposed Budget 2021-22</b> |
|-----------------------------------------------------------------------------------|--------------------------------|
| Web Site Development Shire wide                                                   | \$50,000                       |
| IT Architecture Refresh                                                           | \$200,000                      |
| Bidgee Haven Hostel Extension                                                     | \$4,280,000                    |
| NSW SCCF Round 3 - Art Gallery - Balranald Creative Community Learning Centre     | \$134,380                      |
| NSW SCCF Round 3 - Greenham Park - Balranald Tennis Courts Upgrade Project        | \$200,000                      |
| Greenham Park - Inclusive Football Change rooms Upgrade                           | \$470,000                      |
| Crown Reserve Improvement Fund - Lions Park Upgrade                               | \$587,000                      |
| Euston Reserve Playground Renewal                                                 | \$40,000                       |
| Euston Courthouse Refurbishment                                                   | \$25,000                       |
| Euston Multicourt Upgrade                                                         | \$180,000                      |
| Kyalite Riverfront Development                                                    | \$30,000                       |
| Euston Town Approaches                                                            | \$100,000                      |
| Our Rivers Our Region - Balranald Riverfront Revitalisation                       | \$644,000                      |
| Local Roads and Community Infrastructure Program Rounds 1 & 2 - Multiple Projects | \$832,930                      |
| Balranald Caravan Park Refurbishments and Upgrades                                | \$126,850                      |
| FWJO Tourism Infrastructure Fund - Discovery Centre Complex Upgrade               | \$950,000                      |
| Roads Capital Works                                                               | \$5,196,260                    |
| Water & Sewer Capital Works                                                       | \$877,200                      |
| Plant Replacement                                                                 | \$223,000                      |
| Landfill Upgrades                                                                 | \$70,000                       |
| Balranald Cemetery Toilet                                                         | \$60,000                       |
| Balranald Cemetery Masterplan                                                     | \$20,000                       |
| Irrigation to Parks                                                               | \$66,000                       |
| Theatre Royal Refurbishment                                                       | \$84,000                       |

## CONCLUSION

These documents set clear direction for the Council moving forward. The Operational Plan & Budget communicates to the community and other stakeholders how Council will achieve the Delivery Program goals/strategies and the Long-Term Financial Plan provides the community with an understanding of how Council will operate financially over the next ten years.

## FINANCIAL IMPLICATION

The Draft Operational Plan shows a surplus for 2021/22 of \$376,270 and will not impact Council's working capital. The Draft Operational Plan is required to be adopted prior to 30 June annually.

**LEGISLATIVE IMPLICATION**

*Local Government Act(s) 402-406*

**POLICY IMPLICATION**

Operational Plan and Budget is part of the Integrated Planning & Reporting Framework

**RISK RATING**

Low

**ATTACHMENTS**

1. Draft 2021-22 Operational Plan [!\[\]\(2a133ebb0337313d16cc068f19494aa2\_img.jpg\)](#) 
2. Draft Long Term Financial Plan - 2020-2021 to 2029-2030 [!\[\]\(767ddc536c5331f5333c7801240a378b\_img.jpg\)](#) 

# Balranald Shire Council Operational Plan 2021-22

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June 2021

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## The Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework recognises that communities share similar aspirations, a safe, healthy, and pleasant place to live, a sustainable environment, opportunities for education and employment, and reliable infrastructure. The difference is how each community responds to these needs. This framework allows Balranald Shire to draw their various plans together, including state and federal plans, and also show how they interact so that the community can get the maximum benefits from their efforts by planning holistically and sustainably for the future.

1. **Community Strategic Plan** — Community consultation during 2016–2017 led to the development of the 10 year Community Strategic Plan (CSP) for Balranald 2027 (adopted April 2017);
2. **Resourcing Strategy** —for resources required to implement the strategies established by the community plan that the council is responsible for including a long term financial plan, a workforce management strategy and an asset management plan policy, strategy and plans;
3. **Delivery Program** — detailing the principle activities to be undertaken by council to implement strategies established by the CSP within the resources available under the Resourcing Strategy over 4 years;
4. **Operational Plan** — (this document) detailing the activities to be engaged in by the council during the financial year towards the attainment of the Delivery Program;
5. **Annual Report** — is Councils way of reporting to the community on the progress of each of the strategies included in the delivery program.





## Message from the Administrator

Council's fundamental goals for the period that it remains under administration (from February 2020 to September 2024) at the direction of the New South Wales Government, are to restore community confidence in Council as an organisation with appropriate service delivery, governance, asset, and financial management frameworks that are responsive to community needs and aspirations and that enhance their quality of life.

This is the second Operational Plan prepared with Council under administration. Together with the 2021-2022 Revenue Policy these documents continue to develop a platform for more effective leadership, planning and decision-making and for optimising the value for residents and ratepayers from Council's operations for the year. The Plan is a component of the integrated planning and reporting framework required of all councils under the



Local Government Act 1993. It contains specific outcomes and continuous improvements throughout 2021-22. It envisages Council managing services, public facilities, and other assets so that current and future local community needs are affordably met.

The key components of this Plan are:

- An updated Action Plan for achieving the 2021-2022 objectives originally adopted in Council's Community Strategic Plan showing key performance measures. The actions reflect a wide diversity of community needs and interests;
- The 2021-2022 Revenue Policy (including proposed Rates, Fees & Charges);
- The 2021-2022 Budget; and
- The updated ten-year 2020-2030 Long-Term Financial Plan.

Council is the custodian of scarce community resources. The Plan aims to deliver a planning and spending framework that is just and fair with an equitable spread of these resources throughout the Shire. It includes almost \$15M of capital programs, much of which will be funded from government grants. Council is bound to consider the long term and cumulative effects of actions on future generations. The Revenue Policy and the programs included in the Long-Term Financial Plan attempt to fairly apportion asset upgrade costs over time to avoid saddling future generations of residents with the full cost of expensive capital replacements and upgrades.

Considerable effort has been invested in continuing to restore Council's financial position through efficiencies and the ongoing review of Council's rates and charges. Adoption of the Plan coincides with the ongoing COVID-19 pandemic which we acknowledge has had a severe impact on local businesses and households, along with many others throughout Australia. Once again, payment arrangements will be allowed to enable ratepayers who are experiencing financial hardship to better align their rate payment schedules with anticipated cash flows.

Throughout 2021-2022, being a responsible employer and providing a supportive working environment for Council's staff remain fundamental to our approach, as does community engagement and participation, transparency in decision-making, and accountability to the community for our decisions..

**Mike Colreavy**  
**Administrator, Bairnald Shire Council**

## Message from the General Manager



It's is my pleasure to present the Operational Plan and Budget on behalf of Balranald Shire Council for 2021 - 2022. These documents are our commitment to the community and are a plan that sets direction for Council for 2021 – 2022.

It has been a challenging 12 months for us all and I'm proud of my staff who have worked tirelessly to ensure Balranald Shire Council did what we could to assist in these times. These documents are our plan for the future and have been developed from continuous engagement with our community.

Into the next financial year, it is forecast that there will be generous funding support from the NSW State Government and the Commonwealth Government which will enable Balranald Shire Council to plan, undertake and complete many projects that would otherwise be on a 'wish list'. To see such major projects as the Balranald Riverfront revitalisation progressing well in my first six months here despite an under-resourced team has been very heartening. It gave me great confidence as not only the general manager but also a new resident to Balranald in the commitment, dedication and experience of our staff.

The year ahead will see us continue with the special rate variation and, again, I have been pleased to see how much effort our staff have put in to ensuring the fairest outcome for our residents. We're also striding forward with the development of a number of policies and strategies designed to support business's and industry, to incentivise local investment and economic growth in Balranald Shire. From holding regular strategy meetings with state agencies, industry representatives, neighbouring shires and regional organisations to finalise planning and delivery on our own major projects (such as the Bidgee Haven expansion and the Discovery Centre upgrade) we're positioning ourselves to seize every advantage available to us.

2021/22 is expected to be a huge year for us at Balranald Shire Council. Our priorities are to work for the community within available resources, to advocate for priority projects and to support our residents in every way we can. Thank you and I welcome your feedback on the Operational Plan, Long Term Financial Plan or any other Council-related issue.

**Ollie McNulty**  
**General Manager**



## Introduction

It is hoped that you find the Balranald Shire Council Operational Plan informative and a useful guide to help with your understanding of how Council functions.

Councils Operational Plan is a one year plan which details the individual projects and activities that will be undertaken during 2021-2022 financial year to achieve the commitments as reported in the Council Delivery Program 2017-2021.

Council applied to the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation (SRV) of 10% each year for seven years, commencing in 2018-19 financial year. Council was approved this special rate variation and the 2021-22 financial year will be its fourth year. This levy has only been applied to the Balranald General Rate category through our rating system and doesn't apply to water, sewer, waste or other charges.

Under the new integrated planning and reporting framework for local government, Council is required to adopt a 10 year Community Strategic Plan (Balranald 2027 adopted in April 2017), a 4 year Delivery Program (2017-2021 adopted April 2017) and a 1 year Operational Plan which is required to be adopted by 30 June 2021.

All activities in the Delivery Program and Operational Plan are aligned to the Community Strategic Plan – Balranald 2027.

Council staff will work to successfully implement the 2021/22 Operational Plan and will report on its progress via quarterly reports. These progress reports focus on keeping the community informed of Council's performance against the actions outlined in this Operational Plan.

Some of the highlights of the 2021/22 Operational Plan include:

- Total Operating Revenue      \$ 15.6 m
- Total Capital Revenue        \$ 10.2 m
- Transfers from Reserves      \$ 0.3 m

Total Funds                              \$26.1 m

- Total Operating Expense      \$ 9.9 m
- Depreciation                    \$ 5.3 m
- Transfers to Reserves        \$ 0.5 m

Total Expenses                        \$15.7m

General Fund Surplus excluding unfunded depreciation of \$5.3 m is \$376,270

The net budget result is the key figure. This means Council will be in surplus by \$376,270 and will not need to draw down working capital to fund the 2021/22 budget.

When setting the 2021/22 Long Term Financial Plan (LTFP), or budget, Council has taken a balanced budget approach or surplus and applied this approach over the ten year LTFP.

## 2021-2022 Snapshot: Major Capital Works

The following list contains the funded Major Capital works scheduled for 2021/22. The complete list of Capital Works budgeted for \$14,954,520 inclusive of principal loan repayments, is included as an attachment to the Long Term Financial Plan.

| Major Capital Works Project Description                                              | Proposed Budget 2021-22 |
|--------------------------------------------------------------------------------------|-------------------------|
| Web Site Development Shire wide                                                      | \$50,000                |
| IT Architecture Refresh                                                              | \$200,000               |
| Bidgee Haven Hostel Extension                                                        | \$4,280,000             |
| NSW SCCF Round 3 - Art Gallery - Balranald<br>Creative Community Learning Centre     | \$134,380               |
| NSW SCCF Round 3 - Greenham Park - Balranald<br>Tennis Courts Upgrade Project        | \$200,000               |
| Greenham Park - Inclusive Football Change rooms<br>Upgrade                           | \$470,000               |
| Crown Reserve Improvement Fund - Lions Park<br>Upgrade                               | \$587,000               |
| Euston Reserve Playground Renewal                                                    | \$40,000                |
| Euston Courthouse Refurbishment                                                      | \$25,000                |
| Euston Multicourt Upgrade                                                            | \$180,000               |
| Kyalite Riverfront Development                                                       | \$30,000                |
| Euston Town Approaches                                                               | \$100,000               |
| Our Rivers Our Region - Balranald Riverfront<br>Revitalisation                       | \$644,000               |
| Local Roads and Community Infrastructure<br>Program Rounds 1 & 2 - Multiple Projects | \$832,930               |
| Balranald Caravan Park Refurbishments and<br>Upgrades                                | \$126,850               |
| FWJO Tourism Infrastructure Fund - Discovery<br>Centre Complex Upgrade               | \$950,000               |
| Roads Capital Works                                                                  | \$5,196,260             |
| Water & Sewer Capital Works                                                          | \$877,200               |
| Plant Replacement                                                                    | \$223,000               |
| Landfill Upgrades                                                                    | \$70,000                |
| Balranald Cemetery Toilet                                                            | \$60,000                |
| Balranald Cemetery Masterplan                                                        | \$20,000                |
| Irrigation to Parks                                                                  | \$66,000                |
| Theatre Royal Refurbishment                                                          | \$84,000                |

\*Projects funded through the LRCIP for 2021-22:

| LOCAL ROADS AND COMMUNITY INFRASTRUCTURE |            |            |
|------------------------------------------|------------|------------|
| Project                                  | Value      |            |
|                                          | Round 1    | Round 2    |
| MR67 traffic safety                      | \$ 180,000 |            |
| Euston traffic calming                   | \$ 120,000 |            |
| Euston trails                            | \$ 60,000  |            |
| Euston town approaches                   |            | \$ 100,000 |
| Euston Rec Reserve playground            |            | \$ 40,000  |
| Balranald cemetery toilet                |            | \$ 60,000  |
| Kyalite Reserve                          |            | \$ 30,000  |
| Theatre Royal heating                    | \$ 100,000 |            |
| Theatre Royal refurbishment              |            | \$ 84,000  |
| Footpaths                                | \$ 75,000  |            |
| Anzac Park fence                         | \$ 25,000  |            |
| Anzac Park toilet                        | \$ 30,000  |            |
| Purton Lane                              | \$ 84,921  |            |
| Wampo corner upgrade                     | \$ 80,000  |            |
| Greenham Park Hall furniture             | \$ 50,000  |            |
| Murrumbidgee Bridge path                 | \$ 28,000  |            |
| Balranald Riverfront Reserve             |            | \$ 80,000  |
| Seal off-street parking                  |            | \$ 46,739  |
| Irrigation upgrades                      |            | \$ 66,000  |
| Aerodrome fence                          |            | \$ 110,000 |
|                                          |            |            |
|                                          | \$ 832,921 | \$ 616,739 |

## About Balranald Shire Council

Balranald Shire Council (BSC) is located in the south western district of NSW, approximately 850km south west from Sydney and 450km north of Melbourne. It covers an area of 21,699 square kilometres, making it the fifth largest Shire in the State. The main townships are Balranald (population 1,200) and Euston (population 600), located on the banks of the Murrumbidgee and Murray Rivers respectively. Other localities in the Shire include Kyalite, Oxley, Penarie (Homebush), Hatfield and Clare. The total population of Balranald Shire is just under 2300 persons. Approximately 7 percent of the Shire's population is Indigenous.

The Balranald Shire is often described as 'a potential geographer's living classroom' (Toohey, 2010). It is the pivotal place of two great Australian landscapes: to the east the Riverine Plain and to the west the Murray Darling Depression. Their respective formation processes have created today's unique vegetation landscape.

Balranald Shire's waterscape is unique with 5 Rivers meandering and converging within and around the shire (the Murrumbidgee, Murray, Lachlan, Wakool & Edward rivers). This makes the area an ideal destination for fishing, camping, boating, canoeing, kayaking or just chilling on the banks.

Culturally, the Shire is rich in both Indigenous and non-Indigenous history. Mungo National Park, which is part of the world heritage listed Willandra Lakes region, is primarily located in the Balranald Shire and has world archaeological significance with evidence of human occupation dating back at least 50,000 years. South-western NSW was settled by Europeans from the late 1840's, and the Shire has important sites showcasing pastoral industry, inland port heritage and colonial built infrastructure.

The economy of the Balranald Shire Council is strongly connected to agriculture including grains (dryland and irrigated), sheep and cattle. However, diversification has occurred to encompass horticulture, viticulture, organic agriculture, tree (fruit and nut), timber harvesting and tourism. The Sturt Highway provides the east west route for flow of goods, services and visitors to the Shire.





## Our Council Organisation Structure

Council's organisational structure is based on a two director function with an executive services department.





## Strategic Direction

The Strategic Direction sets out Council's high level outcomes, with objectives, projects, programs and services identifying what it is we are doing to achieve the objectives. Delivery measures, including key performance indicators are used to measure our progress towards the outcomes.

The Strategic Direction is set as the result of the following Pillars, as determined by Council:

1. **Our People** – A community that is pro-active, engaged, inclusive and connected;
2. **Our Place** – A liveable and thriving community that maintains lifestyle opportunities and addresses its disadvantages;
3. **Our Economy** – A community that ensures a strong and resilient economy;
4. **Our Culture** – A community that respects and celebrates its diverse cultures, heritage and arts;
5. **Our Infrastructure** – A community that maintains and strengthens its natural and built environment;
6. **Our Leadership** – A community that values and fosters leadership, lifelong learning, innovation and good governance.



## Measuring our Progress

Progress on the activities and actions of Operational Plan 2021-2022 will be monitored carefully throughout the year. Council is committed to reporting its progress on a quarterly basis using a simple "traffic light" symbology classification:

| Symbol                                                                            | Descriptor                     |
|-----------------------------------------------------------------------------------|--------------------------------|
|  | Complete                       |
|  | On Track                       |
|  | Not Commenced                  |
|  | Behind                         |
|  | Urgent Action Needed / Stopped |

Using this classification scheme, Council will summarise its progress in these quarterly reports to ensure the Community remains informed throughout the 2021-22 financial year.

The Following are the 2021-22 Operational Plan Actions Council is committed to achieving under each of its Six Strategic Pillars.

## Operational Plan Actions, Performance Measures and Timeframes/Responsibilities

### 2021-22 OP - PILLAR ONE, OUR PEOPLE

| DELIVERY PLAN                                                                               |      | OPERATIONAL PLAN                                                                                |                                                                   |                |
|---------------------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------|
| DP Action                                                                                   | Code | Actions                                                                                         | Performance Measure                                               | Responsibility |
| CSP 1.1.1: Expand opportunities for social interaction                                      |      |                                                                                                 |                                                                   |                |
| Promote events that encourage community interaction                                         | a    | Promote community events                                                                        | Promote a minimum of five (5) events                              | DCCS           |
|                                                                                             |      | Support new event opportunities through identified communities-of-interest                      | 1 new event supported in their promotion and development          | DCCS           |
| Support activities that encourage volunteering and active participation in community events | c    | Foster volunteership of Advisory Committee projects within terms of reference                   | Council Advisory Committees meet 4 times per year                 | GM             |
|                                                                                             |      | Recognise local volunteers and community participation                                          | Facilitate Australia Day celebration and awards                   | GM             |
| CSP 1.2.2: Encourage understanding, respect and                                             |      |                                                                                                 |                                                                   |                |
| Create opportunities to share and celebrate cultural diversity and achievements             | a    | Celebrate the many cultural backgrounds of our community during Harmony week and Australia Day  | Promote Community events                                          | DCCS           |
|                                                                                             |      | Support the BLALC and our schools during their NAIDOC week activities                           | Attend NAIDOC week events                                         | GM             |
| CSP 1.2.3: Improve communications and information                                           |      |                                                                                                 |                                                                   |                |
| Provide quality Council websites                                                            | c    | Update Councils three webpages (Council, Discover Balranald, Balranald Caravan Park)            | Webpages Updated                                                  | DCCS           |
| Continue to utilise print media to inform residents                                         | e    | Maintain the monthly "Community News" shire newsletter                                          | Newsletter distributed to community                               | GM             |
| CSP 1.2.4: Improve Council engagement with the community                                    |      |                                                                                                 |                                                                   |                |
| Utilise social media to inform and consult residents                                        | a    | Regular Facebook posts                                                                          | Regular Facebook posts                                            | DCCS           |
|                                                                                             |      | Live video (via) Facebook of Council Meetings                                                   | Live video feed of all Council meetings                           | GM             |
| Maintain Council engagement with Advisory Committees                                        | e    | Continue to seek advice and facilitate the Council Advisory Committees                          | Advisory Committee minutes and recommendation reported to Council | GM             |
|                                                                                             |      |                                                                                                 | Outcomes from recommendations reported back to committees         | GM             |
| Community Satisfaction Survey                                                               | c    | Conduct a Shire Community Satisfaction survey, assess results and report back - "what you said" | New community satisfaction survey for 2022 developed              | GM             |



## 2021-22 OP - PILLAR TWO, OUR PLACE

| DELIVERY PLAN                                                                                                                                                           |      | OPERATIONAL PLAN                                                                                                                                                                                   |                                                                                                                               |                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                                                                               | Code | Actions                                                                                                                                                                                            | Performance Measure                                                                                                           | Responsibility |
| CSP 2.1.1: Prepare a population retention and attraction strategy                                                                                                       |      |                                                                                                                                                                                                    |                                                                                                                               |                |
| Understand the needs/constraints of local industries and advocate with state and federal Government agencies for opportunities to address needs and mitigate challenges | a    | Develop an Advocacy Strategy                                                                                                                                                                       | Advocacy strategy adopted                                                                                                     | GM/DID/DCCS    |
|                                                                                                                                                                         |      | Develop a Residential housing strategy                                                                                                                                                             | Residential Housing Strategy adopted                                                                                          | GM/DID/DCCS    |
|                                                                                                                                                                         |      | Develop an investment attraction Policy                                                                                                                                                            | Investment Attraction Policy adopted                                                                                          | GM/DID/DCCS    |
|                                                                                                                                                                         |      | Engage with State and Federal Government seeking financial and political support for community aspirations as set out in Advocacy Strategy and CSP                                                 | Minimum 2 delegations to State and Federal government                                                                         | GM             |
| CSP 2.1.2: Promote opportunities from potential mining, horticultural and energy investments                                                                            |      |                                                                                                                                                                                                    |                                                                                                                               |                |
| Support industry development and promote localised solutions                                                                                                            | a    | Engage with mining operations, Transgrid power corridor upgrade, solar farms development (batteries) and tree nut farms expansion and development (esp. processing) in line with advocacy strategy | Attend minimum of two meetings with industry representatives                                                                  | GM/DID         |
| Identify and promote benefits of investing in the Shire                                                                                                                 | b    | Engage with industry, schools and state agencies to focus employment opportunities and career development pathways aligned with industry needs                                                     | two forums on employment/careers conducted and facilitated by Training Services NSW and BEC                                   | GM             |
|                                                                                                                                                                         |      |                                                                                                                                                                                                    | Attend four Far West Joint Organisation Board Meetings                                                                        | GM             |
|                                                                                                                                                                         |      | Partner with neighbouring shires to unlock regional solutions                                                                                                                                      | Attend any Western Murray Functional Economic Region workshop(s) to review/redraft the Regional Economic Development Strategy | GM             |
|                                                                                                                                                                         |      |                                                                                                                                                                                                    | Attend two Cross Border Meetings                                                                                              | GM/DID         |
| CSP 2.1.3: Towns are safe and inviting for locals and visitors                                                                                                          |      |                                                                                                                                                                                                    |                                                                                                                               |                |
| Maintain parks, public areas and facilities to ensure they are safe, attractive and accessible                                                                          | a    | Asset management and works programs developed in accordance with agreed service standards                                                                                                          | Complete update Asset Management Strategy                                                                                     | DID            |
|                                                                                                                                                                         |      |                                                                                                                                                                                                    | Update Asset Management Plans                                                                                                 | DID            |
|                                                                                                                                                                         |      |                                                                                                                                                                                                    | Complete transport Asset revaluation                                                                                          | DID            |
| Collaborate with Police and other agencies to ensure safety                                                                                                             | b    | Local Emergency Management Committee                                                                                                                                                               | Coordinate Local Emergency Management Committee Meetings                                                                      | GM             |
|                                                                                                                                                                         |      |                                                                                                                                                                                                    | Facilitate an Emergency Management exercise                                                                                   | DID            |
| CSP 2.2.1: Identify groups within our community facing hardship and disadvantage                                                                                        |      |                                                                                                                                                                                                    |                                                                                                                               |                |
| Engage with Advisory Committees to monitor hardship and gauge community needs/gaps                                                                                      | a    | Engage with Strengthening Access, Inclusion and Wellbeing Advisory Committee on community disadvantage and hardship                                                                                | Monthly meetings/minutes (recommendations to Council)                                                                         | DCCS           |
|                                                                                                                                                                         |      | Engage with Balranald Local Aboriginal Land Council and Maari Ma on indigenous hardship and disadvantage                                                                                           | Quarterly catch-ups and report to Council                                                                                     | DCCS           |

## 2021-22 OP - PILLAR TWO, OUR PLACE

| DELIVERY PLAN                                                                                                                   |      | OPERATIONAL PLAN                                                                                                                       |                                                                                                                                                                                                                  |                |
|---------------------------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                                       | Code | Actions                                                                                                                                | Performance Measure                                                                                                                                                                                              | Responsibility |
| CSP 2.2.2: Plan for an ageing population                                                                                        |      |                                                                                                                                        |                                                                                                                                                                                                                  |                |
| Report on needs and options for an ageing population                                                                            | a    | Engage with Ageing Well, aged Care and facilities Advisory Committee on ageing/aged disadvantage                                       | Monthly meetings/minutes (recommendations to Council)                                                                                                                                                            | DCCS           |
|                                                                                                                                 |      | Bidgee Haven Hostel facility - ensure positive outcomes                                                                                | Complete redevelopment of Bidgee Haven Hostel high dependency ward                                                                                                                                               | DID            |
| Promote and encourage improvements and development of aged care and retirement facilities in both Balranald and Euston          | b    | Manage the organisational transition to the high-dependency Bidgee Haven Hostel extension - ensure positive community outcomes.        | Review and recommend to Council any amendments to management structure                                                                                                                                           | DCCS           |
| CSP 2.2.3: Develop a Disability Inclusion Action Plan                                                                           |      |                                                                                                                                        |                                                                                                                                                                                                                  |                |
| Develop Disability Inclusion Action Plan (DIAP) 2021-24                                                                         | a    | Renew DIAP in consultation with Advisory Committees and community                                                                      | 2021-24 DIAP developed adopted                                                                                                                                                                                   | DCCS           |
| Implement strategies from the Disability Inclusion Action Plan to promote inclusion of those in our community with a disability | b    | Begin to address strategies from the Disability Inclusion Action Plan to promote inclusion of those in our community with a disability | First year (2021-22) DIAP actions addressed                                                                                                                                                                      | DCCS           |
| CSP 2.3.1: Plan, construct and maintain community facilities                                                                    |      |                                                                                                                                        |                                                                                                                                                                                                                  |                |
| Asset Management Planning - community spaces/facilities                                                                         | *    | Asset Management Plan renewal/ adoption                                                                                                | Asset Management Plan adopted by Council                                                                                                                                                                         | GM/DID         |
|                                                                                                                                 |      |                                                                                                                                        | Euston Masterplan finalised and adopted; Balranald Masterplan draft progressed                                                                                                                                   | GM/DID         |
|                                                                                                                                 |      | towns masterplanning to include community recreational subplans                                                                        | Balranald Masterplan draft progressed                                                                                                                                                                            | GM/DID         |
| Community facilities designed, constructed, maintained and promoted                                                             | b    | Renewal of community recreational facilities within Council's Asset Management Policy.                                                 | All community recreation facilities renewals/upgrades listed in the Major Capital Works Projects list completed                                                                                                  | DID            |
|                                                                                                                                 |      | Maintenance of community recreation facilities within agreed service levels as defined in Council's Asset Management Plan              | Development of site-specific service level plans for Council public reserves and facilities commenced                                                                                                            | DID            |
| CSP 2.3.2: Create and/ or promote events                                                                                        |      |                                                                                                                                        |                                                                                                                                                                                                                  |                |
| Develop in conjunction with community groups, events around current facilities                                                  | a    | Engage/Support local organisations and engage with state/federal agencies to maximise event creation opportunities                     | Engage with Balranald Inc, Youth Council and GBITAC to create two new community events                                                                                                                           | DCCS           |
|                                                                                                                                 |      | Promote established community events and encourage collaboration between event organisers                                              | Promotions supported for: Five Rivers Festival, Euston Salami Festival, Homebush Rodeo, Balranald Cup/Derby Day (Balranald Race Club), Balranald Goat Races/ Balranald Roo Ball (BFNC), Southern Eighty Ski Race | GM             |

## 2021-22 OP - PILLAR THREE, OUR ECONOMY

| DELIVERY PLAN                                                                                                                     |      | OPERATIONAL PLAN                                                                                                                                                            |                                                                                                                                                                              |                |
|-----------------------------------------------------------------------------------------------------------------------------------|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                                         | Code | Actions                                                                                                                                                                     | Performance Measure                                                                                                                                                          | Responsibility |
| CSP 3.1.1: Implement regular business networking and training initiatives                                                         |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Expand and strengthen business and tourism activities                                                                             | a    | Support Growing Business, Industry & Tourism Advisory Committee(GBITAC) in the implementation of their Annual Action Plan                                                   | Development of the GBITAC Annual Action Plan supported                                                                                                                       | GM             |
|                                                                                                                                   |      | Research and promote State and Commonwealth business grants and programs and engage with our local businesses to realise their benefits                                     | NSW Business Enterprise Centre, NSW Business Connect and Small Business Commission engaged and programs/schemes promoted to community via social media or at events/meetings | DCCS           |
| CSP 3.1.3 Joint Community Initiatives                                                                                             |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Facilitate and establish joint initiatives between Euston and Robinvale                                                           | a    | Investigate common challenges and opportunities for the Euston-Robinvale economy with Swan Hill Rural City Council and the Cross Border Commissioners                       | Attend two meetings with SHRCC and Cross Border Commissioner on issues                                                                                                       | GM/DID         |
|                                                                                                                                   |      |                                                                                                                                                                             | Advocate for improved career/training opportunities for high school leavers                                                                                                  | DCCS           |
| CSP 3.2.1: Formulate and implement a Balranald Shire Tourism and Marketing Strategy                                               |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Explore Collaborative approaches to marketing and promotion                                                                       | e    | Identify and promote State and Commonwealth tourism and destination programs and schemes for our Wetlands and Outback destinations to expand tourism operator opportunities | Destination NSW meetings attended and local tourism promoted using Destination NSW resources                                                                                 | DCCS           |
| CSP 3.2.2: Improve Discovery Centre Precinct                                                                                      |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Undertake Works (FWJO Tourism Infrastructure Fund)                                                                                | a    | Progress the VIC Upgrade Design & Construction                                                                                                                              | VIC construction completed                                                                                                                                                   | DID            |
| Operate Balranald Discovery Centre                                                                                                | b    | Delivery Visitor Services within available resources                                                                                                                        | Positive feedback from visitors on service from Council                                                                                                                      | DCCS           |
|                                                                                                                                   |      | Promote local and regional tourism destinations/journeys and support local tourism operators                                                                                | Destinations in/around Shire promoted in visitor handbook and other promotion material                                                                                       | DCCS           |
|                                                                                                                                   |      | Continue to publish Discover Balranald & Surrounds Visitor Handbook and maintain visitbalranald.com.au webpage and @discoverbalranald facebook page                         | Discover Balranald & Surrounds Visitor Handbook 2021-22 published; webpages updated regularly                                                                                | DCCS           |
| CSP 3.2.3: Develop an eco-trail in the Euston Forest (Euston Regional Park)                                                       |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Engage community and relevant stakeholders.                                                                                       | b    | Engage with Euston Progressive Advisory Committee, Euston Primary School (Euston Regent Parrot Project) and NSW NPWS to establish project scope                             | Masterplan for development of Euston adopted                                                                                                                                 | GM/DID         |
|                                                                                                                                   |      | Use LRCIP funding to complete first stages of the project as-well-as Euston-Robinvale trail objectives                                                                      | Trail construction completed using LRCIP funding                                                                                                                             | DID            |
| CSP 3.2.4: Improve links between Balranald communities and Mungo and Yanga National Parks                                         |      |                                                                                                                                                                             |                                                                                                                                                                              |                |
| Advocate for greater local and visitor awareness of Mungo & Yanga NP's rich offerings and support NSW NPWS in their management of | a    | Advocate for cycling/walking trail linkages between Balranald and Yanga National Park destinations                                                                          | Linkages established through engagement with stakeholders                                                                                                                    | GM/DID         |

**2021-22 OP - PILLAR THREE, OUR ECONOMY**

| DELIVERY PLAN                                                                                                         |      | OPERATIONAL PLAN                                                                                                                          |                                                                                                     |                |
|-----------------------------------------------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                             | Code | Actions                                                                                                                                   | Performance Measure                                                                                 | Responsibility |
| CSP 3.2.6: Develop and improve shire signage                                                                          |      |                                                                                                                                           |                                                                                                     |                |
| Undertake sign audit, and develop a sign plan.                                                                        | a    | Develop Shire-wide standard for interpretive and wayfinding signs and banners (styles templates) for place, trail and road objectives     | public sign standard established.                                                                   | DCCS           |
|                                                                                                                       |      | audit service and tourism road signs, identify gaps and prioritise installation.                                                          | new/renewed tourism road sign(s) installed                                                          | DID/DCCS       |
| CSP 3.3.1: Prepare an Economic Development Strategy                                                                   |      |                                                                                                                                           |                                                                                                     |                |
| Prepare strategies that aim to remove constraints services, businesses and industries and incentivise economic growth | a    | Develop and adopt an Advocacy Strategy, Residential Housing Strategy, Investment Attraction Strategy, Industrial Lands Strategy           | as per 2.1.1 a                                                                                      | GM/DID/DCCS    |
| CSP 3.3.2: Utilise the Trade Training Centre (TTC) to enhance the range of local training programs.                   |      |                                                                                                                                           |                                                                                                     |                |
| Build stakeholder relationships and advocate for local training solutions geared to our businesses and industries     | e    | Facilitate careers forums that links trainers/educators to employers and jobseekers                                                       | Forums organised by Training Services NSW advocated for by Council                                  | DCCS           |
| CSP 3.3.4: Maximise regional development opportunities                                                                |      |                                                                                                                                           |                                                                                                     |                |
| Investigate opportunities to ensure developers contribute to local economy and infrastructure                         | a    | Complete Developer Contribution Policy                                                                                                    | co-funding agreement signed with mining/horticulture industries secured for improved infrastructure | DID            |
|                                                                                                                       |      | Develop agreements with industry to support provision of improved enabling infrastructure for mining, energy and horticultural industries | two agreements signed with industry                                                                 | GM/DID         |

**2021-22 OP - PILLAR FOUR, OUR CULTURE**

| DELIVERY PLAN                                                                                                                      |      | OPERATIONAL PLAN                                                                                                             |                                                                                                               |                |
|------------------------------------------------------------------------------------------------------------------------------------|------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                                          | Code | Actions                                                                                                                      | Performance Measure                                                                                           | Responsibility |
| CSP 4.1.1. Identify, protect and interpret our significant                                                                         |      |                                                                                                                              |                                                                                                               |                |
| Introduce additional historic interpretive signage                                                                                 | d    | as per 3.2.6 a, engage with our locals to document historic and/or cultural narratives and place interpretive signs in-place | Two new historic/cultural narratives captured in-place on interpretive signs                                  | DCCS           |
| * Celebrate cultural diversity and improve cultural awareness in our community                                                     |      |                                                                                                                              |                                                                                                               |                |
| Support and/or participate in community cultural events and events that celebrate cultural diversity and build cultural awareness  | *    | Support and/or participate in World Harmony Day and NAIDOC Week                                                              | As per 1.2.2 a                                                                                                | GM             |
|                                                                                                                                    |      | Notify our cultural diversity at Euston and Balranald Australia Day events                                                   | "Welcome to Country" performed and aboriginal flag raised with Australian flag at events                      | GM             |
| * Investigate Indigenous Employment grant program opportunities to augment Council & community capacity                            |      |                                                                                                                              |                                                                                                               |                |
| Research state/Commonwealth employment programs and engage with our local indigenous communities to establish training/recruitment | *    | Grant funding opportunities identified and indigenous community awareness developed (Maari Ma & BLALC)                       | Indigenous Grants programs for employment opportunities with Council or in local business/industry identified | GM             |



## 2021-22 OP - PILLAR FIVE, OUR INFRASTRUCTURE

| DELIVERY PLAN                                                                                                |      | OPERATIONAL PLAN                                                                                                                                                                             |                                                                                                           |                |
|--------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                    | Code | Actions                                                                                                                                                                                      | Performance Measure                                                                                       | Responsibility |
| CSP 5.1.1: Continual focus on reducing our environmental footprint and being environmentally sustainable     |      |                                                                                                                                                                                              |                                                                                                           |                |
| Implement community education on environmentally friendly practices                                          | a    | Participate in Drummuster program                                                                                                                                                            | Drummuster program completed                                                                              | DID            |
|                                                                                                              |      | Provide quality waste collection and disposal services                                                                                                                                       | Compliant waste collection and disposal services maintained                                               | DID            |
|                                                                                                              |      | Submit noxious weeds grant submission as part of the Weeds Advisory Group and undertake works committed to in approved Weeds Action Plan, promotional info included in newsletter/FB/Webpage | Managed in line with adopted Weeds Action Plan (incl. management of biodiversity and roadside vegetation) | DID            |
|                                                                                                              |      | Investigate funding opportunities for Council to develop Biodiversity Management Plan and Roadside Vegetation Management Plan                                                                | Biodiversity and roadside vegetation managed according to respective plans.                               | DID            |
| CSP 5.1.2 Maintain healthy and clean river systems.                                                          |      |                                                                                                                                                                                              |                                                                                                           |                |
| Support community projects to protect river systems and enhance positive river interactions.                 | a    | Continue to advocate for the upgrade to the Balranald Low-level Weir and advocate through the MDA Regions 4 & 8 and Murrumbidgee & Lachlan EWAGs                                             | Advocated at all levels of Government and via stakeholder groups.                                         | GM/DID         |
| CSP 5.2.2 Prepare Strategic Plans for Water And Sewer supply                                                 |      |                                                                                                                                                                                              |                                                                                                           |                |
| Make application to undertake Integrated Water Cycle Management Strategy.                                    | a    | Develop the Strategic Business Plan and advocate for improved infrastructure that increases quality and quantity                                                                             | IWCMP completed and adopted by Council                                                                    |                |
| CSP 5.2.3 Prepare and implement plans and strategies in support of maintaining health standards in the Shire |      |                                                                                                                                                                                              |                                                                                                           |                |
| Inspect all food premises                                                                                    | a    | Inspect all food premises in accordance with adopted schedules                                                                                                                               | Inspections undertaken                                                                                    | DID            |
| Inspect private swimming pools                                                                               | b    | Undertake inspections as per adopted schedule                                                                                                                                                | Private swimming pools inspected and community education about pool safety implemented/ reinforced        | DID            |
| Undertake approved water sampling program                                                                    | c    | Undertake approved water sampling programs to ensure compliance with relevant standards                                                                                                      | Compliance with relevant standards achieved                                                               | DID            |
| CSP 5.3.1 Identify and lobby for key transport and road infrastructure improvements.                         |      |                                                                                                                                                                                              |                                                                                                           |                |
| Continue to participate in R2R program                                                                       | a    | Council participates in Roads to Recovery program on a 4 year program                                                                                                                        | R2R objectives completed within agreed scope                                                              | DID            |
| Finalise Council asset management plan                                                                       | b    | review roads maintenance program as per updated LOS framework                                                                                                                                | AMP adopted by Council                                                                                    | DID            |
| Pursue opportunities to improve transport infrastructure options.                                            | c    | Apply for road infrastructure funding for priority road improvements                                                                                                                         | Funding secured for road priorities and scheduled in 2021-22 capital works program                        | DID            |
| Lobby for increased road funding                                                                             | d    | Identify priority unfunded roads objectives and lobby with state and commonwealth agencies for increased funding                                                                             | Funding secured for road priorities and scheduled in 2021-22 capital works program                        | DID            |

**2021-22 OP - PILLAR FIVE, OUR INFRASTRUCTURE**

| DELIVERY PLAN                                     |      | OPERATIONAL PLAN                                                                                              |                                                           |                |
|---------------------------------------------------|------|---------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------|
| DP Action                                         | Code | Actions                                                                                                       | Performance Measure                                       | Responsibility |
| <b>CSP 5.3.5 Provide community infrastructure</b> |      |                                                                                                               |                                                           |                |
| Provide and maintain infrastructure.              | a    | Maintain Shire assets within Councils available resources/capability                                          | assets maintained in accordance with AMP                  | DID            |
|                                                   |      | Complete road and road-related infrastructure capital works                                                   | 90% of all works completed                                | DID            |
|                                                   |      | Complete water & sewer infrastructure capital works                                                           | 90% of all works completed                                | DID            |
|                                                   |      | Complete all identified capital works funded through external funding programs in-line with signed agreements | Works completed or progressed as per agreement milestones | DID            |
|                                                   |      | Seek to establish new or upgraded infrastructure within Councils available resources                          | Infrastructure upgrades planned, funded and completed     | DID            |
|                                                   |      | Establish masterplans for Euston, Kyalite & Balranald                                                         | as per 2.3.1                                              | GM/DID         |

**2021-22 OP - PILLAR SIX, OUR LEADERSHIP**

| DELIVERY PLAN                                                                                                                                                                   |      | OPERATIONAL PLAN                                                                                                  |                                                                                        |                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------|
| DP Action                                                                                                                                                                       | Code | Actions                                                                                                           | Performance Measure                                                                    | Responsibility |
| <b>CSP 6.1.1 Establish a Leadership Development Network and Strategy</b>                                                                                                        |      |                                                                                                                   |                                                                                        |                |
| Create a quarterly event that brings together key directors and managers from public, private and community based organisations for networking and joint leadership development | b    | Engage with the Executive of Chairs (EOC) on a quarterly basis                                                    | EOC meetings occur every quarter                                                       | GM             |
| <b>CSP 6.2.2 Seek collaborative approaches in both planning and delivery of community services</b>                                                                              |      |                                                                                                                   |                                                                                        |                |
| Create a culture of collaboration and participatory approaches to planning and service delivery                                                                                 | a    | Use community engagement outcomes to establish levels of service and inform Council's Asset Management Plan (AMP) | Process to document Council's Service Levels commenced                                 | GM/DCCS        |
| <b>CSP 6.3.1 Encourage community member participation in decision making.</b>                                                                                                   |      |                                                                                                                   |                                                                                        |                |
| Continue to encourage Committee and community involvement in Council activities                                                                                                 | b    | Continue to engage with and support the seven Advisory Committees (ACs) on Council and community matters          | All minuted recommendations of ACs are reported to Council for consideration/ feedback | GM             |

## OPERATIONAL BUDGET 2021/22 to 2024/25

### CONSOLIDATED FUND

#### Income Statement

This shows all of Council funds, including General, Water and Sewer funds.

*Note: the Long Term Financial Plan document provides the budget over ten (10) years.*

| CONSOLIDATED COUNCIL                                                | Balranald Shire Council |                     |                     |                     |
|---------------------------------------------------------------------|-------------------------|---------------------|---------------------|---------------------|
|                                                                     | Income Statement        |                     |                     |                     |
|                                                                     | 2021/22 Yr              | 2022/23 Yr          | 2023/24 Yr          | 2024/25 Yr          |
| <b>Income from Continuing Operations</b>                            |                         |                     |                     |                     |
| Rates and Annual Charges                                            | 4,652,450               | 5,041,090           | 5,445,030           | 5,885,440           |
| User Charges and Fees                                               | 2,174,700               | 2,606,204           | 2,677,990           | 2,753,190           |
| Interest and Investment Revenue                                     | 92,400                  | 98,090              | 102,750             | 109,550             |
| Other Revenues                                                      | 417,242                 | 426,880             | 439,430             | 452,480             |
| Grants & Contributions - Operational Purposes                       | 8,282,740               | 8,411,250           | 8,884,340           | 8,920,650           |
| Grants & Contributions - Capital Purposes                           | 10,178,380              | 1,093,250           | 1,096,540           | 1,099,860           |
| Net Gain from Disposal of IPPE                                      | 25,000                  | 25,630              | 26,280              | 26,940              |
| <b>Total Income from Continuing Operations</b>                      | <b>25,822,912</b>       | <b>17,702,394</b>   | <b>18,672,360</b>   | <b>19,248,110</b>   |
| <b>Expenses from Continuing Operations</b>                          |                         |                     |                     |                     |
| Employee Benefits and On-costs                                      | (5,733,204)             | (6,536,540)         | (6,700,450)         | (6,725,760)         |
| Borrowing Costs                                                     | (115,170)               | (106,110)           | (96,630)            | (84,805)            |
| Materials and Contracts                                             | (2,329,676)             | (2,476,610)         | (2,553,530)         | (2,678,860)         |
| Depreciation and Amortisation                                       | (5,346,120)             | (5,501,908)         | (5,622,167)         | (5,761,964)         |
| Other Expenses                                                      | (2,141,080)             | (2,249,690)         | (2,322,530)         | (2,547,000)         |
| <b>Total Expenses from Continuing Operations</b>                    | <b>(15,665,250)</b>     | <b>(16,870,858)</b> | <b>(17,295,307)</b> | <b>(17,798,389)</b> |
| <b>TOTAL OPERATIONAL SURPLUS/ (DEFICIT)</b>                         | <b>10,157,662</b>       | <b>831,537</b>      | <b>1,377,053</b>    | <b>1,449,721</b>    |
| <b>Other Funding Movements</b>                                      |                         |                     |                     |                     |
| Total Capital Expenditure                                           | (14,764,989)            | (5,678,805)         | (5,775,345)         | (5,861,375)         |
| Total Transfers From/ (To) Reserves                                 | (172,990)               | (131,500)           | (219,190)           | (314,620)           |
| Total Loan Repayments                                               | (189,530)               | (192,290)           | (203,230)           | (214,800)           |
| Total Loan Borrowings                                               | -                       | -                   | -                   | -                   |
| Depreciation Contra Income                                          | 5,346,120               | 5,501,908           | 5,622,167           | 5,761,964           |
| <b>TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)</b>             | <b>(9,781,389)</b>      | <b>(500,687)</b>    | <b>(575,598)</b>    | <b>(628,831)</b>    |
| <b>TOTAL BUDGET SURPLUS/ (DEFICIT)</b>                              | <b>376,273</b>          | <b>330,849</b>      | <b>801,455</b>      | <b>820,890</b>      |
| <b>NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)</b> | <b>(20,718)</b>         | <b>(261,713)</b>    | <b>280,513</b>      | <b>349,861</b>      |

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To see the full ten (10) year Consolidated Income Statement, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan*.

## OPERATIONAL BUDGET 2021/22 to 2024/25

### CONSOLIDATED FUND

#### Balance Sheet

| CONSOLIDATED COUNCIL                          |               | Balranald Shire Council |               |               |  |
|-----------------------------------------------|---------------|-------------------------|---------------|---------------|--|
|                                               |               | Balance Sheet           |               |               |  |
|                                               | 2021/22 Yr    | 2022/23 Yr              | 2023/24 Yr    | 2024/25 Yr    |  |
| Assets                                        |               |                         |               |               |  |
| Current Assets                                |               |                         |               |               |  |
| Cash & Cash Equivalents                       | 8,023,230     | 7,716,195               | 8,390,135     | 8,724,240     |  |
| Investments                                   | 8,242,190     | 1,650,000               | 1,450,000     | 1,950,000     |  |
| Receivables                                   | 435,590       | 478,340                 | 500,210       | 523,560       |  |
| Inventories                                   | 52,000        | 53,300                  | 54,640        | 56,020        |  |
| Other                                         | 130,500       | 34,000                  | 34,000        | 34,000        |  |
| Total Current Assets                          | 16,883,510    | 9,931,835               | 10,428,985    | 11,287,820    |  |
| Non Current Assets                            |               |                         |               |               |  |
| Investments                                   | 400,000       | 400,000                 | 400,000       | 400,000       |  |
| Receivables                                   | 34,480        | 17,920                  | 19,710        | 21,680        |  |
| Infrastructure, Property, Plant and Equipment | 173,792,508   | 175,707,330             | 175,860,508   | 177,718,524   |  |
| Intangible                                    | 449,715       | 418,765                 | 387,815       | 356,865       |  |
| Total Non Current Assets                      | 174,656,703   | 176,544,015             | 176,668,333   | 178,497,069   |  |
| Total Asset                                   | 191,540,213   | 186,475,850             | 187,097,318   | 189,784,889   |  |
|                                               |               |                         |               |               |  |
| Liabilities                                   |               |                         |               |               |  |
| Current Liabilities                           |               |                         |               |               |  |
| Payables                                      | (668,500)     | (685,220)               | (702,380)     | (719,970)     |  |
| Borrowings                                    | (189,530)     | (192,290)               | (203,230)     | (214,800)     |  |
| Provisions                                    | (636,620)     | (652,540)               | (668,860)     | (685,590)     |  |
| Total Current Liabilities                     | (1,494,650)   | (1,530,050)             | (1,574,470)   | (1,620,360)   |  |
| Non Current Liabilities                       |               |                         |               |               |  |
| Payables                                      | (400,000)     | (400,000)               | (400,000)     | (400,000)     |  |
| Borrowings                                    | (1,330,850)   | (1,138,575)             | (995,170)     | (720,560)     |  |
| Provisions                                    | (50,000)      | (51,250)                | (52,540)      | (53,860)      |  |
| Total Non Current Liabilities                 | (1,780,850)   | (1,589,825)             | (1,387,710)   | (1,174,420)   |  |
| Total Liabilities                             | (3,275,500)   | (3,119,875)             | (2,962,180)   | (2,794,780)   |  |
| Net Assets                                    | 188,264,713   | 183,355,975             | 184,134,838   | 186,990,109   |  |
|                                               |               |                         |               |               |  |
| Equity                                        |               |                         |               |               |  |
| Retained Earnings                             | (41,934,369)  | (43,543,861)            | (44,925,404)  | (46,379,764)  |  |
| Revaluation Reserve                           | (146,350,344) | (139,812,115)           | (139,209,435) | (140,610,345) |  |
| Total Equity                                  | (188,264,713) | (183,355,975)           | (184,134,838) | (186,990,109) |  |

To see the full ten (10) year Consolidated Balance Sheet, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan*.



## OPERATIONAL BUDGET 2021/22 to 2024/25

### CONSOLIDATED FUND

#### Cashflow Statement

| CONSOLIDATED COUNCIL                                          | Balranald Shire Council<br>Cash Flow Statement |                    |                    |                    |
|---------------------------------------------------------------|------------------------------------------------|--------------------|--------------------|--------------------|
|                                                               | 2021/22 Yr                                     | 2022/23 Yr         | 2023/24 Yr         | 2024/25 Yr         |
| <b>Cash Flows from Operating Activities</b>                   |                                                |                    |                    |                    |
| <b>Receipts:</b>                                              |                                                |                    |                    |                    |
| Rates and Annual Charges                                      | 4,419,830                                      | 5,008,120          | 5,409,730          | 5,847,230          |
| User Charges and Fees                                         | 2,065,970                                      | 2,584,550          | 2,663,170          | 2,737,930          |
| Interest and Investment Revenue                               | 92,400                                         | 98,090             | 102,750            | 109,550            |
| Grants & Contributions                                        | 18,461,120                                     | 9,504,500          | 9,980,880          | 10,020,510         |
| Other Revenues                                                | 417,242                                        | 426,880            | 439,430            | 452,480            |
| <b>Payments:</b>                                              |                                                |                    |                    |                    |
| Employee Benefits and On-costs                                | (5,618,540)                                    | (6,405,810)        | (6,834,460)        | (6,591,250)        |
| Borrowing Costs                                               | (115,170)                                      | (106,110)          | (96,630)           | (84,805)           |
| Materials and Contracts                                       | (2,248,140)                                    | (2,389,930)        | (2,464,160)        | (2,585,100)        |
| Other Expenses                                                | (2,034,030)                                    | (2,137,230)        | (2,206,410)        | (2,419,650)        |
| <b>Net Cash provided by (or used in) Operating Activities</b> | <b>15,440,682</b>                              | <b>6,583,080</b>   | <b>6,994,300</b>   | <b>7,486,875</b>   |
| <b>Cash Flows from Investing Activities</b>                   |                                                |                    |                    |                    |
| <b>Receipts:</b>                                              |                                                |                    |                    |                    |
| Sale of Infrastructure, Property, Plant and Equipment         | 22,300                                         | 49,400             | 54,800             | 45,270             |
| <b>Payments:</b>                                              |                                                |                    |                    |                    |
| Purchase of Infrastructure, Property, Plant and Equipment     | (14,764,990)                                   | (5,678,805)        | (5,775,345)        | (5,861,375)        |
| <b>Net Cash provided by (or used in) Investing Activities</b> | <b>(14,742,690)</b>                            | <b>(5,629,405)</b> | <b>(5,720,545)</b> | <b>(5,816,105)</b> |
| <b>Cash Flows from Financing Activities</b>                   |                                                |                    |                    |                    |
| <b>Receipts:</b>                                              |                                                |                    |                    |                    |
| Proceeds from Borrowings and Advances                         | -                                              | -                  | -                  | -                  |
| <b>Payments:</b>                                              |                                                |                    |                    |                    |
| Repayment of Borrowings and Advances                          | (189,530)                                      | (192,290)          | (203,230)          | (214,800)          |
| <b>Net Cash provided by (or used in) Financing Activities</b> | <b>(189,530)</b>                               | <b>(192,290)</b>   | <b>(203,230)</b>   | <b>(214,800)</b>   |
| <b>Net Increase/ (Decrease) in Cash and Investments</b>       | <b>508,462</b>                                 | <b>761,385</b>     | <b>1,070,525</b>   | <b>1,455,970</b>   |
| <b>Plus: Cash and Investments - Beginning of Year</b>         | <b>9,014,785</b>                               | <b>9,523,247</b>   | <b>10,284,632</b>  | <b>11,355,157</b>  |
| <b>Cash and Investments - end of Year</b>                     | <b>9,523,247</b>                               | <b>10,284,632</b>  | <b>11,355,157</b>  | <b>12,811,127</b>  |

To see the full ten (10) year Consolidated Cash Flow Statement, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan*.

## FINANCIAL SUSTAINABILITY RATIOS

### 2021/22 to 2024/25 - CONSOLIDATED FUND

#### Financial Ratios

The ratios listed below provide a snapshot on whether Council is meeting Local Government industry benchmarks. Where a benchmark is not met in the 2021/22 financial year, efforts have been made to improve this result over the ten year long term financial plan.

Council's financial sustainability is measured through the following financial ratios:

| Ratio                                | Description                                                                              | Benchmark                                       |
|--------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------|
| Operating Performance                | The ability to contain operating expenditure within operating revenue                    | > 0%                                            |
| Unrestricted Current Ratio           | Assess the adequacy of working capital and its ability to satisfy short term obligations | > 1.5:1                                         |
| Own Source Revenue                   | Measures fiscal flexibility – degree of reliance on external funding                     | > 60%                                           |
| Debt Service Cover Ratio             | Measures the times of discretionary revenue required to repay loans                      | < 2x                                            |
| Rates and Annual Charges Outstanding | Measures outstanding rates and annual charges against rates and annual charges levied    | < 10%                                           |
| Building & Infrastructure Renewal    | Shows the rate assets are being renewed compared to estimated annual rate of utilisation | > 100%                                          |
| Operating Expenditure per capita     | Assess trends in operating expenditure over the LGA population                           | Constant or declining for same level of service |

Council meets the unrestricted current ratio, debt service cover ratio, rates and annual charges outstanding ratio and the Building & Infrastructure Renewal ratio over the 4-year period.

Council does not meet the Operating performance or the Own Source Revenue ratio in 2021/22 year.

Council's cost per capita using the current population of 2,200 based on the ABS Stats equates to over \$7,120 per capita.

| Ratio for Consolidate Council        | Benchmark                   | 2021/22    | 2022/23    | 2023/24    | 2024/25    |
|--------------------------------------|-----------------------------|------------|------------|------------|------------|
| Operating Performance                | > 0.00%                     | -0.13%     | -1.58%     | 1.60%      | 1.93%      |
| Unrestricted Current Ratio           | > 1.50x                     | 4.63:1     | 4.35:1     | 4.22:1     | 4.13:1     |
| Own Source Revenue                   | > 60.00%                    | 28.51%     | 46.31%     | 46.55%     | 47.94%     |
| Debt Service Cover                   | > 2.00x                     | 51.27      | 55.33      | 70.74      | 85.66      |
| Rates and Annual Charges Outstanding | < 10.00%                    | 6.26%      | 6.49%      | 6.25%      | 6.03%      |
| Building & Infrastructure Renewal    | > 100%                      | 276.10%    | 103.20%    | 102.70%    | 101.70%    |
| Operating Expenditure per capita     | Constant Based on ABS Stats | \$7,120.00 | \$7,670.00 | \$7,860.00 | \$8,090.00 |



## 2021/2022 REVENUE POLICY INC. FEES AND CHARGES



## STATEMENT OF REVENUE POLICY

### Introduction

The Local Government 1993 (the Act) requires Council, under section 405, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2021-22 Operational Budget has been formulated within these income and cost constraints. The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2021-22, including all areas that support the generation of Council's income. Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State Government Grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2021/22 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

## Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Act.

### Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land, or
- "Residential" according to whether the land is rural residential land or is within a centre of population, or
- "Mining" according to the kind of mining involved, or
- "Business" according to a centre of activity

### Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating
- Minimum rate plus ad valorem rate
- A base amount of up to 50 per cent of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.



## Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. For equity purposes, the VG usually provides Council with updated land valuations every three years. July 2019 base date valuations were supplied by the VG and are used for rating from the 2020-21 financial year. The next general land valuation will be issued in 2022. Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle. An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's change in comparison to others. More information about land valuations and their use by councils is available from the Property NSW website at <http://www.valuergeneral.nsw.gov.au/council-rates>.

## Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW councils can collect above the income it collected in the previous year. The rate pegging limit for 2021/22 determined by IPART is 2.0 percent. General income comprises income from ordinary land rates and special rates.

Council applied for an increase above the rate peg limit under section 508 of the Local Government Act 1993, which was determined by IPART in 2017/18, for a 10% increase each year for a period of seven years and is currently levying rates based on a Special Rate Variation (SRV) approved by IPART. The SRV is in place for 7 years and commenced on 1 July 2018 for a 10% increase inclusive of any rate peg amount during this timeframe.

Total Permissible Revenue does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc. The rate peg applies to total income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Table 1 – Rating Structure 2021-22

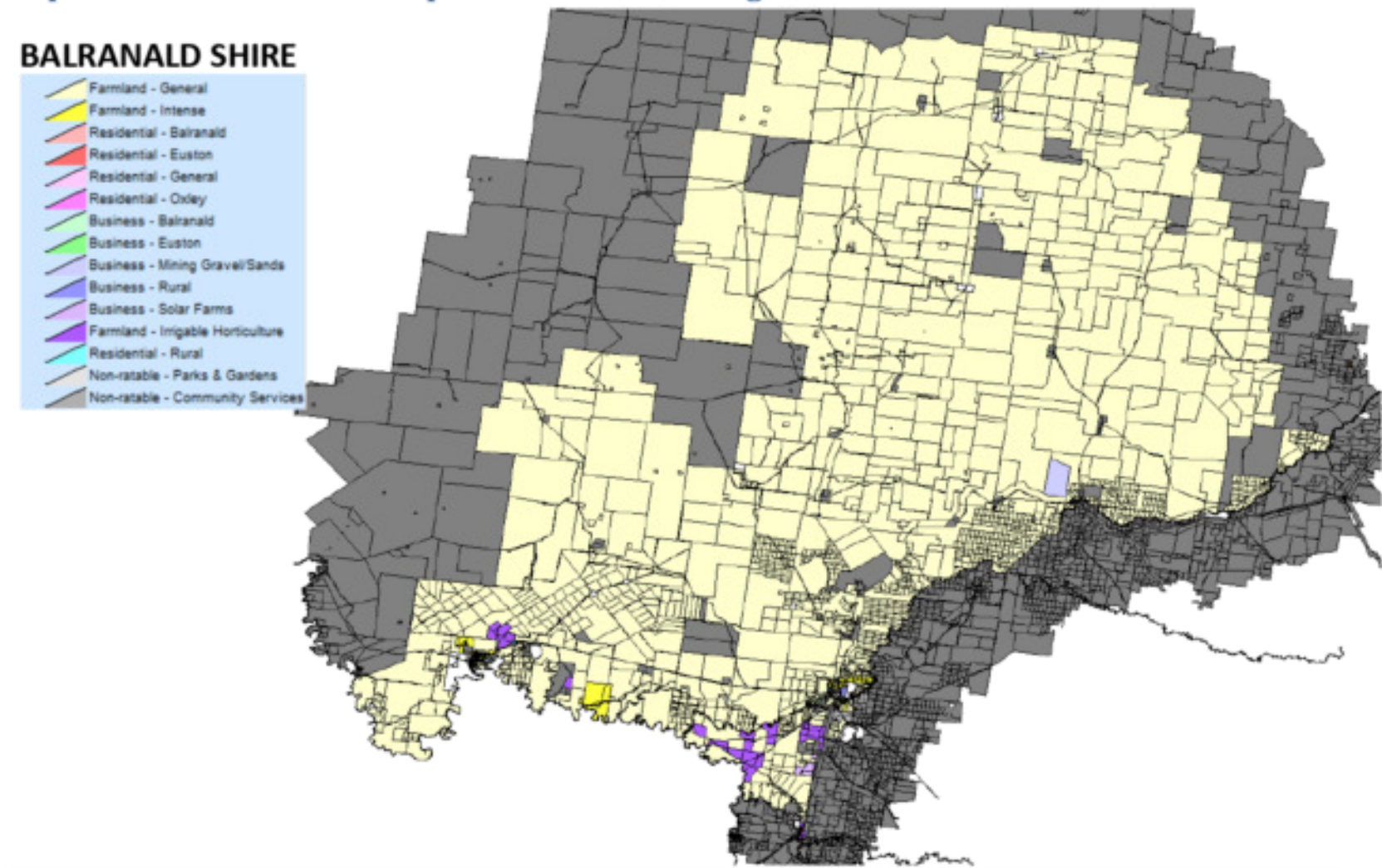
## BALRANALD SHIRE COUNCIL

RATES & CHARGES  
Proposed 2021/2022

|                                                                                    | No of Properties<br>for 2021/22 | Property Valuations<br>2021/22 | Ad Valorem Rate<br>2021/22 | Ad Valorem<br>Value | Base Rate<br>2021/22 | Base Rate<br>Amount | Notional Income Yield | Base Rate % | Average Rate per<br>Property |
|------------------------------------------------------------------------------------|---------------------------------|--------------------------------|----------------------------|---------------------|----------------------|---------------------|-----------------------|-------------|------------------------------|
| Farmland - General                                                                 | 254                             | \$443,203,500                  | 0.00187                    | \$827,904           | \$600                | \$152,400           | \$980,304             | 15.55%      | \$3,859                      |
| Farmland - Irrigable Horticulture                                                  | 6                               | \$22,665,000                   | 0.00640                    | \$145,056           | \$605                | \$3,630             | \$148,686             | 2.44%       | \$24,781                     |
| Farmland - Intense                                                                 | 120                             | \$33,419,300                   | 0.00714                    | \$238,614           | \$605                | \$72,600            | \$311,214             | 23.33%      | \$2,593                      |
| Farmland Total                                                                     | 380                             | \$499,287,800                  |                            | \$1,211,574         |                      | \$228,630           | \$1,440,204           |             | \$3,790                      |
| Residential - Balranald                                                            | 532                             | \$23,436,000                   | 0.00500                    | \$117,180           | \$200                | \$106,400           | \$223,580             | 47.59%      | \$420                        |
| Residential - Euston                                                               | 253                             | \$20,732,000                   | 0.00290                    | \$58,673            | \$185                | \$46,805            | \$105,478             | 44.37%      | \$417                        |
| Residential - Oxley                                                                | 32                              | \$118,000                      | 0.04500                    | \$5,310             | \$100                | \$3,200             | \$8,510               | 37.60%      | \$266                        |
| Residential - General 0-2ha                                                        | 70                              | \$3,383,000                    | 0.00520                    | \$17,592            | \$182                | \$12,740            | \$30,332              | 42.00%      | \$433                        |
| Residential Rural - 2-40ha                                                         | 56                              | \$7,274,500                    | 0.00280                    | \$20,369            | \$230                | \$12,880            | \$33,249              | 38.74%      | \$594                        |
| Residential - Total                                                                | 943                             | \$54,443,500                   |                            | \$219,123           |                      | \$182,025           | \$401,148             |             | \$425                        |
| Business - Balranald                                                               | 69                              | \$3,572,000                    | 0.02800                    | \$100,016           | \$450                | \$31,050            | \$131,066             | 23.69%      | \$1,900                      |
| Business - Euston                                                                  | 16                              | \$2,632,000                    | 0.01850                    | \$48,692            | \$450                | \$7,200             | \$55,892              | 12.88%      | \$3,493                      |
| Business - Rural                                                                   | 83                              | \$2,290,300                    | 0.01200                    | \$27,484            | \$195                | \$16,185            | \$43,669              | 37.06%      | \$526                        |
| Business - Solar Farms                                                             | 2                               | \$4,139,000                    | 0.03300                    | \$136,587           | \$850                | \$1,700             | \$138,287             | 1.23%       | \$69,144                     |
| Business - Mining Gravel                                                           | 5                               | \$70,000                       | 0.01600                    | \$1,120             | \$110                | \$550               | \$1,670               | 32.93%      | \$334                        |
| Business - Parishes of Paida, Penarie, Woolpargerle & Majenta - Mining Gypsum      | 3                               | \$782,000                      | 0.05200                    | \$40,664            | \$460                | \$1,380             | \$42,044              | 3.28%       | \$14,015                     |
| Business - Parishes of Willibah, Bidura, Solferina - Mineral Sands Mines           | 1                               | \$8,520,000                    | 0.07290                    | \$621,108           | \$2,050              | \$2,050             | \$623,158             | 0.33%       | \$623,158                    |
| *Business - Parishes of Pitapunga, Crooke, Muckee & Lawrence - Mineral Sands Mines | 0                               | \$5,000,000                    | 0.16000                    | \$800,000           | \$2,050              | \$2,050             |                       |             | \$802,050                    |
| Business - Total                                                                   | 179                             | \$27,005,300                   |                            | \$1,775,671         |                      | \$62,165            | \$1,035,786           |             | \$5,787                      |
| GRAND TOTAL                                                                        | 1502                            | \$580,736,600                  |                            | \$1,610,874         |                      | \$472,820           | \$2,877,138           |             | \$1,916                      |

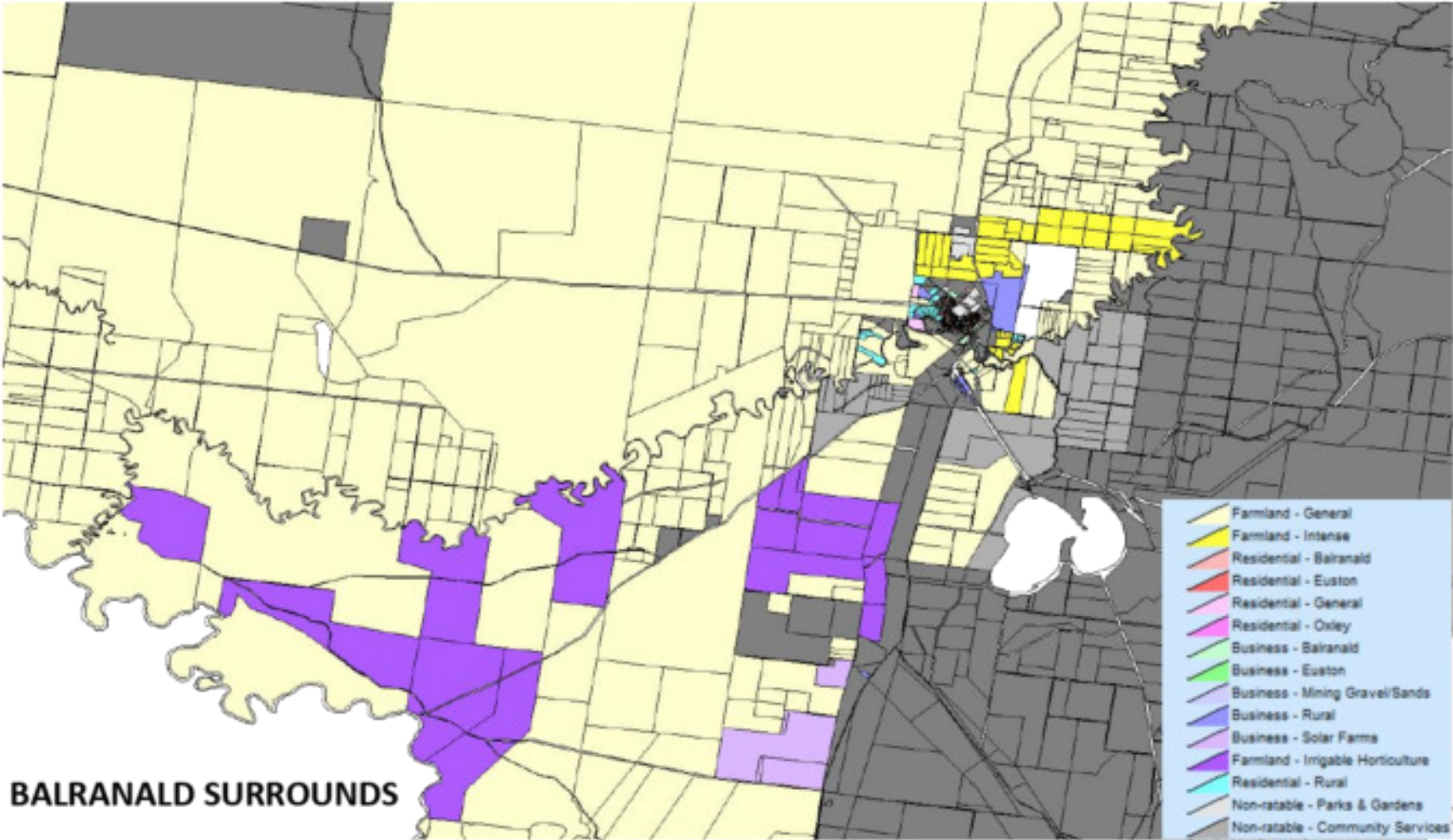
\* \$802,050 is expected rate revenue when property assessment is provided through supplementary, increasing the notional yield by this amount.

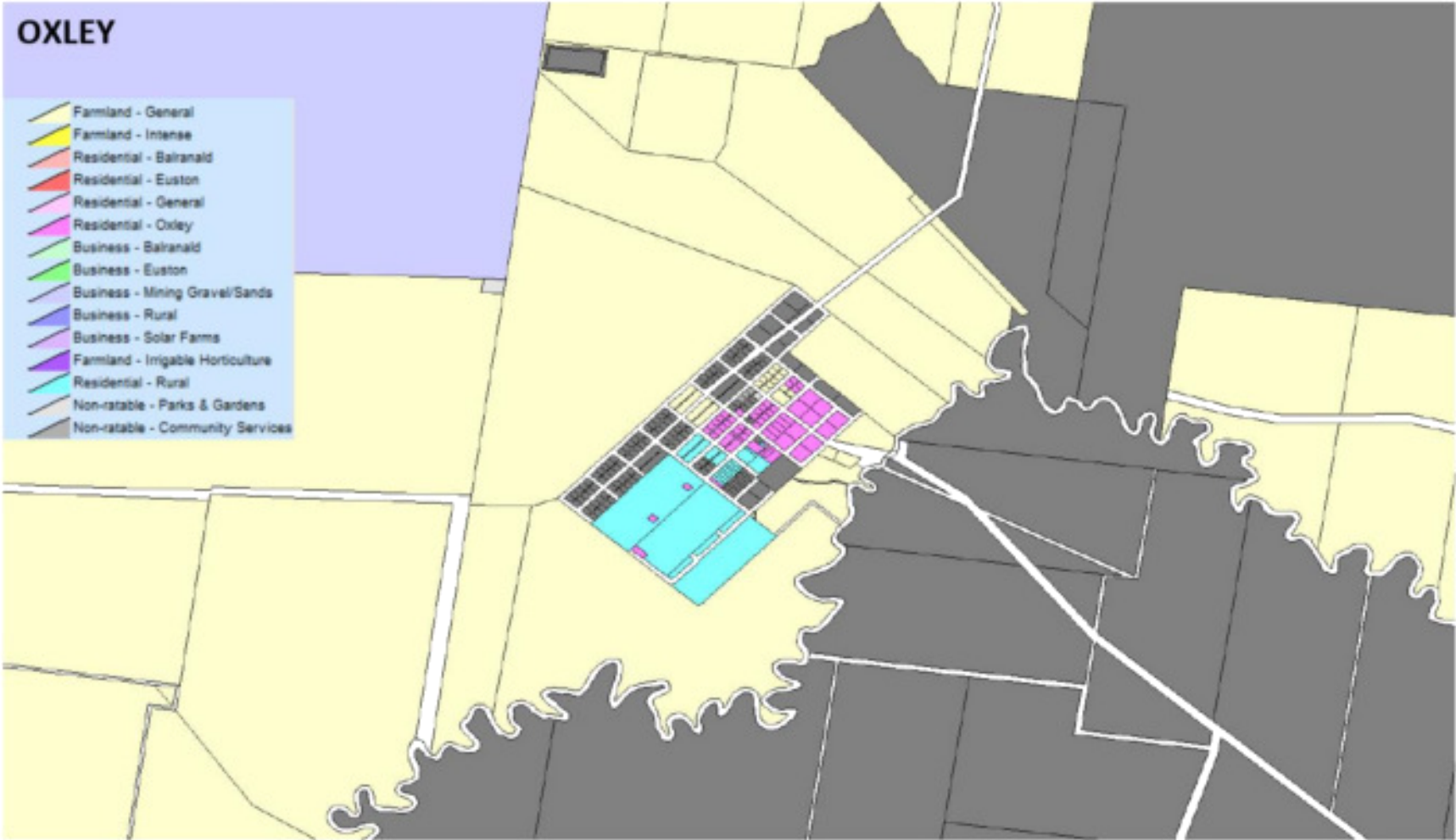
Maps of Balranald Shire: Proposed Rates and Charges 2021-22



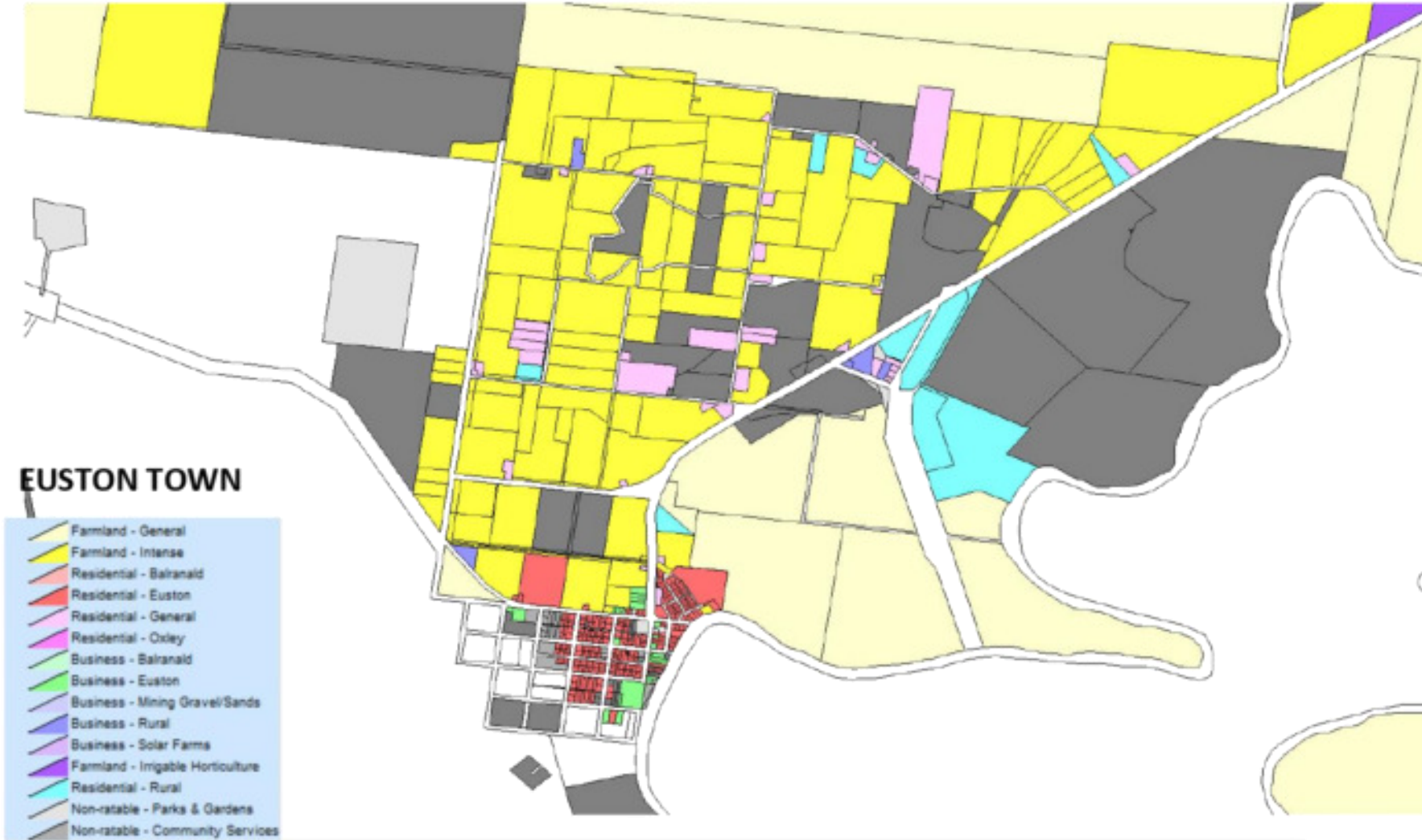


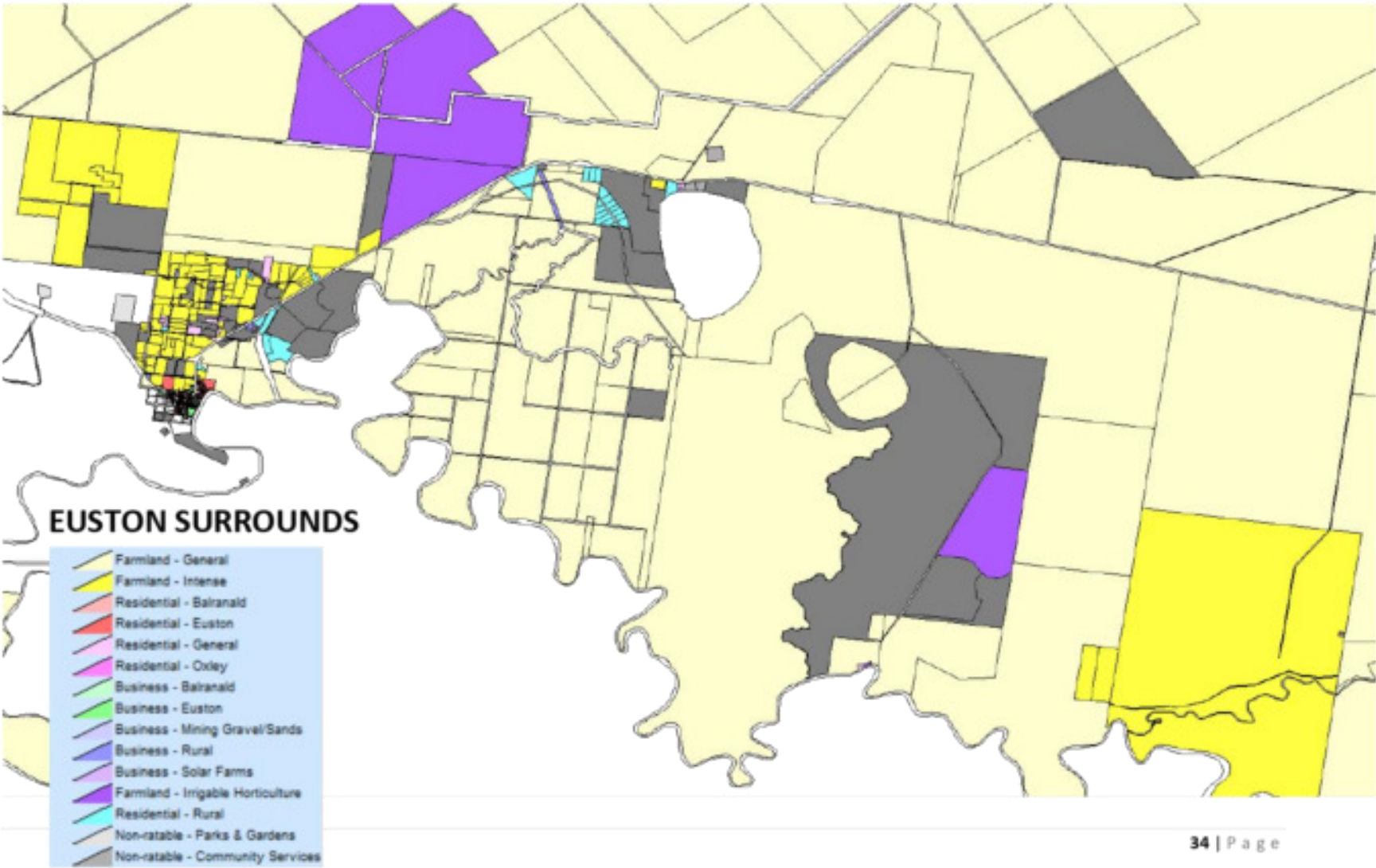












### How rates are calculated

#### "General Rates"

The calculation used to ascertain the general rates for an individual property is:

Base Rate + (Land Value x Ad Valorem) = General Rate Payable (Unless < \$Minimum Rate which then applies)

#### Base Rates

A set base rate applies to each property, dependent on the rating category, or sub-category.

#### Minimum Rates

The calculation used to ascertain if the minimum rate applies to an individual property is:

$\$Base\ Rate + \$(Land\ Value \times Ad\ Valorem) = \$General\ Rate\ Payable$  if above the \$Minimum;

If less than the \$Minimum, then the \$Minimum applies.

Note that the Minimum Rate for 2020/21 is \$565.

### Rate Instalment dates

Section 562 (3)(b) of the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

### Charges

Under sections 496, 496A and 501 of the Act, a council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under Section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

### Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and minimisation of customer bills. The Guidelines for Best-Practice Management of Water Supply and Sewerage have been published by the Minister for Water Utilities pursuant to section 409(6) of the Local Government Act 1993. The Minister for Local Government has concurred with these guidelines. The guidelines encourage continuing improvement in performance and identify 6 criteria for best-practice management of water supply and sewerage. They also set out the outcomes local government Local Water Utilities (LWUs) need to achieve in order to be eligible for payment of a dividend from the surplus of their water supply or sewerage businesses. LWUs which achieve the outcomes required by these guidelines will have effective and sustainable water supply and sewerage businesses and will have demonstrated best-practice management of these businesses as well as their compliance with National Competition Policy and the National Water Initiative. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.



Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by Council and is currently incorporated into the sewer charges.

#### Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$819,600 for the 2021-22 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2020-21

### BALRANALD SHIRE COUNCIL Water Charges 2020-21

| Raw & Filtered Water<br>Residential & Non Residential<br>Access Charges based on pipe size:-             | Actual<br>2020-21 | Proposed<br>2021-22 |
|----------------------------------------------------------------------------------------------------------|-------------------|---------------------|
| 20mm connection                                                                                          | \$315.00          | \$345.00            |
| 25mm connection                                                                                          | \$492.20          | \$539.00            |
| 32mm connection                                                                                          | \$806.40          | \$883.00            |
| 40mm connection                                                                                          | \$1,260.00        | \$1,380.00          |
| 50mm connection                                                                                          | \$1,968.75        | \$2,156.00          |
| 80mm connection                                                                                          | \$5,040.00        | \$5,520.00          |
| 100mm connection                                                                                         | \$7,875.00        | \$8,625.00          |
| <br>Raw Water Usage – Residential & Non-Residential<br>Usage Charges up to 600kl per annum per kilolitre | <br>\$0.90        | <br>\$1.00          |

|                                                      |               |               |
|------------------------------------------------------|---------------|---------------|
| Usage Charges from 601kl or greater per kilolitre    | \$1.30        | \$1.40        |
| Filtered Water Usage – Residential & Non-Residential |               |               |
| Usage Charges up to 400kl per annum per kilolitre    | \$1.45        | \$1.55        |
| Usage Charges from 401kl or greater per kilolitre    | \$2.20        | \$2.30        |
| <b>Raw Water Usage Community Land per kilolitre</b>  | <b>\$0.40</b> | <b>\$0.40</b> |

|                                                                                               |                                                               |                                                                       |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------------|
| Residential Flats, Units and Multiple Dwellings up to 10 Dwellings for Raw and Filtered Water | Connection Charge + 50% of Connection per dwelling thereafter | Connection Charge + 50% of 20mm Access Charge per dwelling thereafter |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------------|

### Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$588,334 for 2021-22 financial year.

Table 3 – Sewer Charges for 2021-22

| Sewer Access Charges<br>Description | Charge 2020-21 | Proposed<br>Charge 2021-22 |
|-------------------------------------|----------------|----------------------------|
| 20mm connection                     | \$510.00       | \$580.00                   |
| 25mm connection                     | \$796.85       | \$906.00                   |
| 32mm connection                     | \$1,305.60     | \$1,484.80                 |
| 40mm connection                     | \$2,040.00     | \$2,320.00                 |
| 50mm connection                     | \$3,187.50     | \$3,625.00                 |
| 80mm connection                     | \$8,160.00     | \$9,280.00                 |
| 100mm connection                    | \$12,750.00    | \$14,500.00                |
| Unconnected Sewer Access Charge     | \$382.50       | \$435.00                   |
| Volumetric Sewer Discharge Rate     |                |                            |

|                                                                                              |          |          |
|----------------------------------------------------------------------------------------------|----------|----------|
| Volumetric Sewer Discharge Rate per kilolitre                                                | \$1.00   | \$2.20   |
| Pedestal Charges                                                                             |          |          |
| Non Residential Pedestal Charge for every dwelling with more than two Pedestals per Pedestal | \$100.00 | \$105.00 |
| Pedestal Charge for Accommodation and Mining Camps per Pedestal                              | \$200.00 | \$200.00 |

### Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council will be developing a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Table 4 – Stormwater Management Service Charges for 2021-22

| Description                           | Charge<br>2019-20 | Proposed Charge<br>2020-21 |
|---------------------------------------|-------------------|----------------------------|
| Residential Property per annum        | \$25.00           | \$25.00                    |
| Residential Strata Property per annum | \$12.50           | \$12.50                    |
| Business Property per annum           | \$25.00           | \$25.00                    |
| Business Strata Property per annum    | \$12.50           | \$12.50                    |

Funds derived from the Stormwater Management Service Charge must be spend on transparent works and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2021-22 financial year the estimated gross yield is \$38,200.

### Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck). In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2021-22 is to yield \$321,130.

Table 5 – Domestic Waste Management Charges for 2021-22

| Description                                                                                | Charge 2020-21 | Charge 2021-22 |
|--------------------------------------------------------------------------------------------|----------------|----------------|
| Residential Domestic Waste Charge per property per annum                                   | \$345.00       | \$355.00       |
| Domestic Waste Charge Vacant Land per property per annum                                   | \$55.00        | \$60.00        |
| Commercial Waste Collection Euston – 1 Collection per week per approved bin                | \$390.00       | \$355.00       |
| Commercial Waste Collection Balranald and Euston – 2 Collections per week per approved bin | \$490.00       | \$550.00       |
| Domestic and Commercial Euston – Additional Bin                                            | \$345.00       | \$250.00       |
| Commercial Waste Collection Balranald Additional Bin                                       | \$390.00       | \$300.00       |

## Sundry

### Interest on Overdue Rates and Charges

Council has been notified by the Office of Local Government of the interest rate payable for overdue rates and charges, under section 566 of the Act, for the 2021-22 financial year is 6%.

### Part Year Adjustments to Rates and Charges

Property rates and charges will be adjusted on a quarterly basis following a change in circumstances (e.g. subdivision or change in rating categorisation), in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates and charges will be made from the next rating quarter following the effective date of the charge (subdivision plan registration date or date an application for categorisation review was made). The exception to this is for waste collection charges where adjustments are made either as above or on a pro-rata basis, whichever event is earlier.

Retrospective adjustments would usually be made for the current and previous years only however, Council may decide to make adjustments for a period outside this range in certain cases at its discretion depending upon equity and specific circumstances. Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

### Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566 of the Act, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

### Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50 per cent of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50 per cent of water fixed and usage charges up to an \$87.50 maximum rebate
- 50 per cent of sewerage fixed charge up to an \$87.50 maximum rebate

Council funds 45 per cent of the total concession granted, with 50 per cent funded by the NSW Government and the remaining 5 per cent by the Australian Government.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment)
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

### Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, Sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council will not be sourcing loan funding for the 2021/22 financial year.

### Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply and inexpensively and be easily understood by members of the public
- explore all cost-effective opportunities to maximise Council's revenue base,
- balance the dependences on rates and grants against other funding sources, and
- full cost attribution be applied to all business activities considered to be of a commercial nature\*
- The water programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).



Council's pricing principles are:

#### STATUTORY

The price for goods / services are a statutory charge set by government legislation.

#### FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

#### PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.

#### REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors. Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, the that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

## Revenue Policy Fees and Charges 2021/2022

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## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                 | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                                    | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                                   | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                                   |
|----------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------|-------------------|-------------------------------------------------------------------------------------------|
| * LEGISLATIVE FEES COULD CHANGE IN LINE WITH LEGISLATION |                                                                                     |                                                                                     |               |                   |                                                                                           |
| <b>ACCESS TO PUBLIC INFORMATION</b>                      |                                                                                     |                                                                                     |               |                   |                                                                                           |
| GIPA Application Fee                                     | \$30.00                                                                             | \$30.00                                                                             | Exempt        | Legislative       | Includes first hour processing time, not charged where application is not decided in time |
| Processing Time                                          | \$30 per hour                                                                       | \$30 per hour                                                                       | Exempt        | Legislative       |                                                                                           |
| Discount                                                 | 50% of processing charges                                                           | 50% of processing charges                                                           | Exempt        | Legislative       | Refer s65 & s66 of GIPA Act                                                               |
| Advance Deposit                                          | 50% of processing charges                                                           | 50% of processing charges                                                           | Exempt        | Legislative       | Refer s50 of GIPA Act                                                                     |
| Internal Review Processing Fee                           | \$40.00                                                                             | \$40.00                                                                             | Exempt        | Legislative       | Refer s83(1) & s85(1) of GIPA Act                                                         |
| Informal Access Application                              | \$0.00                                                                              | \$0.00                                                                              | Exempt        |                   | Copying charges may apply in accordance with Revenue Policy Charges                       |
| Personal Information                                     | See Comment                                                                         | See Comment                                                                         | Exempt        | Legislative       | Up to 20 hours without additional charge                                                  |
| <b>LEGAL FEES</b>                                        |                                                                                     |                                                                                     |               |                   |                                                                                           |
| Legal Action                                             | At Full Cost Recovery                                                               | At Full Cost Recovery                                                               | Inclusive     | Full Cost         |                                                                                           |
| Dishonoured Cheque/payment                               | \$25.00                                                                             | \$25.00                                                                             | Exempt        | Full Cost         |                                                                                           |
| Stop Cheque Fee                                          | \$25.00                                                                             | \$25.00                                                                             | Exempt        | Full Cost         |                                                                                           |
| Subpoena                                                 | Reasonable expenses of the addressee of attending court as required by the subpoena | Reasonable expenses of the addressee of attending court as required by the subpoena | Exempt        | Full Cost         | Uniform Civil Procedure Rules Part 33 rule 33.6                                           |
| <b>INTEREST</b>                                          |                                                                                     |                                                                                     |               |                   |                                                                                           |
| Interest charges payable on overdue rates and charges    | 7.50% per annum                                                                     | 6.00% per annum                                                                     | Exempt        | Legislative       | Applied on simple interest basis                                                          |
| Interest charges on overdue debtors                      | 7.50% per annum                                                                     | 6.00% per annum                                                                     | Exempt        | Legislative       | Applied on simple interest basis                                                          |
| <b>AGED CARE HOSTEL FEES</b>                             |                                                                                     |                                                                                     |               |                   |                                                                                           |
| Bond & Fees                                              | By agreement subject to Dept. of Health and Ageing Guidelines                       |                                                                                     |               |                   |                                                                                           |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                     | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                          |
|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------------------------------------------------|
| <b>ANIMAL CONTROL</b>                                                                                                        |                                                  |                                                   |               |                   |                                                                                  |
| <u>Companion Animals Lifetime Registration (Animals must be microchipped prior to registration, fees as per Legislation)</u> |                                                  |                                                   |               |                   |                                                                                  |
| Entire Animal*                                                                                                               | \$213.00                                         | \$213.00                                          | Exempt        | Legislative       | *Pensioner rate not applicable for entire animal<br>** GST Exempt under CR2014/6 |
| Desexed animal                                                                                                               | \$58.00                                          | \$58.00                                           | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Desexed animal (pensioner with verification)                                                                                 | \$25.00                                          | \$25.00                                           | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Animal owned by recognised breeder                                                                                           | \$58.00                                          | \$58.00                                           | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Pound/ Shelter animal - desexed                                                                                              | \$29.00                                          | \$29.00                                           | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Assistance animal (with verification)                                                                                        | FREE                                             | FREE                                              | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Greyhound currently registered under the Greyhound Racing Act 2009                                                           | FREE                                             | FREE                                              | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Working dog (with verification)                                                                                              | FREE                                             | FREE                                              | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| Late fee where registration fee not paid after 28 days of requirement to be registered                                       | \$16.00                                          | \$16.00                                           | Exempt        | Legislative       | ** GST Exempt under CR2014/6                                                     |
| <u>Impounding Fees – Companion Animals</u>                                                                                   |                                                  |                                                   |               |                   |                                                                                  |
| <u>Unregistered Dog</u>                                                                                                      |                                                  |                                                   |               |                   |                                                                                  |
| Release Fee - First Offence                                                                                                  | \$102.00                                         | \$104.00                                          | Exempt        |                   | ** GST Exempt under CR2014/6                                                     |
| + Microchipping and Vet Fee                                                                                                  | Cost + 10%                                       | Cost + 10%                                        | Inclusive     | Full cost         | Fee for elected veterinary services                                              |
| + Appropriate Registration Fee                                                                                               | Cost + 10%                                       | Cost + 10%                                        | Inclusive     | Full cost         | Companion animals registration fee                                               |
| <u>Registered Dog</u>                                                                                                        |                                                  |                                                   |               |                   |                                                                                  |
| Release fee                                                                                                                  | \$72.00                                          | \$74.00                                           | Exempt        | Full cost         | ** GST Exempt under CR2014/6                                                     |
| If impounded again within 12 months (repeated offence)                                                                       | \$102.00                                         | \$104.00                                          | Exempt        | Full cost         | ** GST Exempt under CR2014/6                                                     |
| <u>Maintenance per animal per day (includes sustenance)</u>                                                                  |                                                  |                                                   |               |                   |                                                                                  |
| Dogs                                                                                                                         | \$21.00                                          | \$21.00                                           | Exempt        | Full cost         | ** GST Exempt under CR2014/6                                                     |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                            | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                      |
|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|------------------------------|
| <b>Impounding Fees – Companion Animals cont.</b>                                                                    |                                                  |                                                   |               |                   |                              |
| Adoption of animal                                                                                                  |                                                  |                                                   |               |                   | Registration Fees only apply |
| <b>Impounding Fees – Livestock</b>                                                                                  |                                                  |                                                   |               |                   |                              |
| Administration per animal                                                                                           | \$66.00                                          | \$70.00                                           | Exempt        | Full cost         | ** GST Exempt under CR2014/6 |
| Maintenance per animal per day                                                                                      | \$21.00                                          | \$21.00                                           | Exempt        | Full cost         | ** GST Exempt under CR2014/6 |
| Transportation fee                                                                                                  | Actual costs plus 15%                            | Actual costs plus 15%                             | Exempt        | Full cost         | ** GST Exempt under CR2014/6 |
| Release fee per animal                                                                                              | \$162.00                                         | \$104.00                                          | Exempt        | Full cost         | ** GST Exempt under CR2014/6 |
| <b>Hire of Cat Traps</b>                                                                                            |                                                  |                                                   |               |                   |                              |
| Hire of Cat Trap Deposit                                                                                            | \$30.00                                          | \$31.00                                           | Exempt        | Full Cost         | Refundable Deposit           |
| Hire of Cat Trap                                                                                                    | \$12.50                                          | \$12.50                                           | Inclusive     | Full cost         | ** GST Exempt under CR2014/6 |
| <b>CEMETERIES</b>                                                                                                   |                                                  |                                                   |               |                   |                              |
| Purchase of Site. Includes interment, digging/backfilling, assistance of \$446.00 towards supply & fixing of plaque |                                                  |                                                   | Inclusive     | Full cost         |                              |
| Purchase of Allotment                                                                                               | \$1,100.00                                       | \$1,150.00                                        | Inclusive     | Part Cost         | Includes maintenance         |
| Interment                                                                                                           | \$1,000.00                                       | \$1,050.00                                        | Inclusive     | Part Cost         |                              |
| Weekends Public Holidays additional                                                                                 | Cost plus 75% Penalty rate                       | Cost plus 75% Penalty rate                        | Inclusive     | Part Cost         | Saturday                     |
|                                                                                                                     | Cost plus 100% Penalty rate                      | Cost plus 100% Penalty rate                       |               |                   | Sunday                       |
| Purchase of Plaque                                                                                                  | Cost + 10%                                       | Cost + 10%                                        |               |                   |                              |
| Ashes – Memorial Wall Interment & plaque                                                                            | \$750.00                                         | \$775.00                                          | Inclusive     | Part Cost         |                              |
| Removal & replacement of headstone                                                                                  | \$500.00                                         | \$600.00                                          | Inclusive     | Full cost         |                              |
| Re-open & close Vault                                                                                               | \$500.00                                         | \$600.00                                          | Inclusive     | Full cost         |                              |
| <b>Monumental Masonry Permits</b>                                                                                   |                                                  |                                                   |               |                   |                              |
| <b>Permit to erect:</b>                                                                                             |                                                  |                                                   |               |                   |                              |
| Stone or concrete kerbing                                                                                           | \$120.00                                         | \$125.00                                          | Inclusive     | Full cost         |                              |
| Head or Foot stone                                                                                                  | \$120.00                                         | \$125.00                                          | Inclusive     | Full cost         |                              |
| Place slab over grave                                                                                               | \$120.00                                         | \$125.00                                          | Inclusive     | Full cost         |                              |
| Erect tomb or memorial                                                                                              | \$230.00                                         | \$235.00                                          | Inclusive     | Full cost         |                              |
| Provide and install vase                                                                                            | \$230.00                                         | \$235.00                                          | Inclusive     | Full cost         |                              |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                             | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                         |
|----------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-----------------------------------------------------------------|
| <b>Rates</b>                                                         |                                                  |                                                   |               |                   |                                                                 |
| Certificate Urgency Fee                                              | \$45.00                                          | \$50.00                                           | Exempt        | Partial           | Certificate Processed within 24 hrs of payment                  |
| Section 603                                                          | \$85.00                                          | \$85.00                                           | Exempt        | Legislative       | S603 Rates Certificate                                          |
| Special water meter reading per meter                                | \$75.00                                          | \$80.00                                           | Exempt        | Full Cost         |                                                                 |
| Special water meter reading both meters (raw and drinking water)     | \$75.00                                          | \$80.00                                           | Exempt        | Full Cost         |                                                                 |
| Dishonoured Cheque Fee                                               | \$35.00                                          | \$35.00                                           | Exempt        | Full Cost         | Includes bank fees                                              |
| Debt collection process                                              | Actual Costs                                     | Actual Costs                                      | Exempt        | Full Cost         | All fees and charges as incurred in the collection process      |
| <b>Environmental Health</b>                                          |                                                  |                                                   |               |                   |                                                                 |
| <b>Food Shops :</b>                                                  |                                                  |                                                   |               |                   |                                                                 |
| <b>Annual Administration Charge Based on number of Food Handlers</b> |                                                  |                                                   |               |                   |                                                                 |
| 0 to 5                                                               | \$180.00                                         | \$185.00                                          | Exempt        | Full Cost         |                                                                 |
| 6 to 50                                                              | \$625.00                                         | \$635.00                                          | Exempt        | Full Cost         |                                                                 |
| More than 50                                                         | \$2,610.00                                       | \$2,660.00                                        | Exempt        | Full Cost         |                                                                 |
| <b>Annual Inspection Fee (Min 1 hour and part thereafter)</b>        |                                                  |                                                   |               |                   |                                                                 |
| Hygiene Inspections                                                  | \$130.00                                         | \$135.00                                          | Exempt        | Full Cost         |                                                                 |
| Pre-purchase and other special inspections                           | \$130.00                                         | \$135.00                                          | Exempt        | Full Cost         |                                                                 |
| Improvement Notice Administrative Fee                                | \$360.00                                         | \$370.00                                          | Exempt        | Legislative       | Improvement Notice Admin Fee (CI 11 Food Regulation)            |
| <b>Hairdressers/Beauticians/Skin Penetration</b>                     |                                                  |                                                   |               |                   |                                                                 |
| Inspection Fee                                                       | \$130.00                                         | \$135.00                                          | Exempt        | Full Cost         |                                                                 |
| <b>Outdoor Cafes</b>                                                 |                                                  |                                                   |               |                   |                                                                 |
| Application for approval                                             |                                                  |                                                   |               |                   | DA Fees Apply                                                   |
| <b>Protection of the Environment Operations Act</b>                  |                                                  |                                                   |               |                   |                                                                 |
| Clean up Notice Administrative Fee                                   | \$577.00                                         | \$591.00                                          | Exempt        | Legislative       | Clean up Notice Administrative Fee (CI 99 POEO Regulation)      |
| Prevention Notice Administrative Fee                                 | \$577.00                                         | \$591.00                                          | Exempt        | Legislative       | Prevention Notice Administrative Fee (CI 99 POEO Regulation)    |
| Noise Control Notice Administrative Fee                              | \$577.00                                         | \$591.00                                          | Exempt        | Legislative       | Noise Control Notice Administrative Fee (CI 99 POEO Regulation) |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                               | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                            |
|----------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------------------|
| <b>Private Swimming Pools</b>                                                          |                                                  |                                                   |               |                   |                                                    |
| Application to grant exemption from Swimming Pools fencing requirements                | Cost plus 10%                                    | Cost plus 10%                                     | Exempt        | Legislation       | Swimming Pools Act 1992 Regulation 13              |
| <b>Private requests for Water Sampling</b>                                             |                                                  |                                                   |               |                   |                                                    |
| Standard drinking water test                                                           | as per quote                                     | as per quote                                      | Inclusive     | Full Cost         |                                                    |
| Standard chemical analysis                                                             | as per quote                                     | as per quote                                      | Inclusive     | Full Cost         |                                                    |
| Comprehensive chemical analysis                                                        | as per quote                                     | as per quote                                      | Inclusive     | Full Cost         |                                                    |
| <b>Planning &amp; Building</b>                                                         |                                                  |                                                   |               |                   |                                                    |
| Certificate Urgency Fee for S603 Certificates                                          | \$45.00                                          | \$50.00                                           | Exempt        | Partial           | Certificate Processed within 24 hrs of payment     |
| Section 10.7(2)                                                                        | \$53.00                                          | \$53.00                                           | Exempt        | Legislative       | Clause 259 of EP&A Regs                            |
| Section 10.7(5)                                                                        | \$80.00                                          | \$80.00                                           | Exempt        | Legislative       | Clause 259(2) of EP&A Regs                         |
| Section 735(a) Outstanding Notice                                                      | \$85.00                                          | \$90.00                                           | Exempt        | Legislative       |                                                    |
| Section 1212P Outstanding Notice                                                       | \$85.00                                          | \$90.00                                           | Exempt        | Legislative       |                                                    |
| Drainage Diagram/ Sewer Reference Sheet                                                | \$25.00                                          | \$25.00                                           | Exempt        | Partial           |                                                    |
| Copy of Building Certificate                                                           | \$13.00                                          | \$13.00                                           | Exempt        | Legislative       | Clause 261 of EP&A Regs                            |
| Certified Copy of a document, map or plan held by the department or Council            | \$53.00                                          | \$53.00                                           | Exempt        | Legislative       | Clause 262 of EP&A Regs                            |
| Section 6.26 Certificate per house/site                                                | \$250.00                                         | \$250.00                                          | Exempt        | Legislative       | Clause 260(1)(a) & (c) of EP&A Regs                |
| Additional Building inspection for building certificate Clause 260(2) of EP&A Reg 2000 | \$90.00                                          | \$90.00                                           | Exempt        | Legislative       | Clause 260(2) of EP&A Reg 2000                     |
| Swimming Pool Certificate - first inspection                                           | \$150.00                                         | \$150.00                                          | Exempt        | Legislative       |                                                    |
| Swimming Pool Certificate - second inspection                                          | \$100.00                                         | \$100.00                                          | Exempt        | Legislative       |                                                    |
| Noxious Weeds Certificate                                                              | \$85.00                                          | \$90.00                                           | Exempt        | Legislative       | Clause 28(2) of Schedule 7 of Biosecurity Act 2015 |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                                                                                                                                                                                    | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-----------------|
| <u>Inspections</u>                                                                                                                                                                                                                                                                          |                                                  |                                                   |               |                   |                 |
| Compliance Certificate – drainage inspection under floor                                                                                                                                                                                                                                    | \$90.00                                          | \$110.00                                          | Exempt        | Legislative       | Inspection Fees |
| Compliance Certificate – connections to services                                                                                                                                                                                                                                            | \$90.00                                          | \$110.00                                          | Exempt        | Legislative       | Inspection Fees |
| All other inspections – per visit                                                                                                                                                                                                                                                           | \$110.00 per hour                                | \$110.00 per hour                                 | Inclusive     | Full Cost         | Per Hour        |
| Class 1 and 10                                                                                                                                                                                                                                                                              | \$110.00                                         | \$130.00                                          | Inclusive     | Full Cost         |                 |
| Class 2 to 9                                                                                                                                                                                                                                                                                | \$110.00                                         | \$130.00                                          | Inclusive     | Full Cost         |                 |
| Additional Inspection                                                                                                                                                                                                                                                                       | \$110.00                                         | \$130.00                                          | Inclusive     | Full Cost         |                 |
| <u>Construction &amp; Complying Development - Proposed Development involving the erection of a building or carrying out of work including alterations and additions to existing buildings, the fee payable is based on the estimated cost of the proposed building or work as per below</u> |                                                  |                                                   |               |                   |                 |
| Issue of Construction Certificate and Complying Development Certificate                                                                                                                                                                                                                     | As per quote                                     | As per quote                                      |               |                   |                 |
| Modification of Complying Development Certificate                                                                                                                                                                                                                                           | 50% of original Fee                              | 50% of original Fee                               | Exempt        | Legislative       |                 |
| <u>Section 68 LGA 1993 – Transportable dwelling</u>                                                                                                                                                                                                                                         |                                                  |                                                   |               |                   |                 |
| Cost of works estimated to be \$0 - \$5,000                                                                                                                                                                                                                                                 | \$65.00 + 0.5% of estimated cost                 | \$65.00 + 0.5% of estimated cost                  | Exempt        | Legislative       |                 |
| Cost of works estimated to be \$5,000 - \$100,000                                                                                                                                                                                                                                           | \$90.00 + 0.3% of estimated cost                 | \$90.00 + 0.3% of estimated cost                  | Exempt        | Legislative       |                 |
| Cost of works estimated to be \$100,000 - \$250,000                                                                                                                                                                                                                                         | \$375.00 + 0.2% of estimated cost                | \$375.00 + 0.2% of estimated cost                 | Exempt        | Legislative       |                 |
| Cost of works estimated to be \$250,000 - \$500,000                                                                                                                                                                                                                                         | \$675.00 + 0.1% of estimated cost                | \$675.00 + 0.1% of estimated cost                 | Exempt        | Legislative       |                 |
| Cost of works estimated to be \$500,000 - \$1,000,000                                                                                                                                                                                                                                       | \$675.00 + 0.1% of estimated cost                | \$675.00 + 0.1% of estimated cost                 | Exempt        | Legislative       |                 |
| Cost of works estimated to be >\$1,000,000                                                                                                                                                                                                                                                  | \$675.00 + 0.1% of estimated cost                | \$675.00 + 0.1% of estimated cost                 | Exempt        | Legislative       |                 |

## 2021/2022 Proposed Fees and Charges

| ACTMITY                                                                                           | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                           | GST<br>STATUS | PRICING<br>POLICY           | COMMENT                                           |
|---------------------------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------|---------------|-----------------------------|---------------------------------------------------|
| <b>On-Site Sewer Management System (OSSM)</b>                                                     |                                                  |                                                                             |               |                             |                                                   |
| On-site Sewerage Management System new installation -<br>1 to 10 equivalent persons               | \$450.00                                         | \$450.00                                                                    | Exempt        | Legislative                 | Includes 2 x inspection fee & approval to operate |
| On-site Sewerage Management System new installation -<br>> 11 equivalent persons                  | \$650.00                                         | \$650.00                                                                    | Exempt        | Legislative                 | Includes 2 x inspection fee & approval to operate |
| On-site Sewerage Management System new installation -<br>non residential                          | \$650.00                                         | \$650.00                                                                    | Exempt        | Legislative                 | Includes 2 x inspection fee & approval to operate |
| On-site Sewerage Management System - application to<br>amend or alter                             | \$55.00                                          | \$55.00                                                                     | Exempt        | Legislative                 |                                                   |
| On-site Sewerage Management System Inspection Fee                                                 | \$140.00                                         | \$140.00                                                                    | Exempt        | Legislative                 |                                                   |
| Approval to operate an on-site sewerage management<br>system                                      | \$55.00                                          | \$55.00                                                                     | Exempt        | Legislative                 |                                                   |
| <b>Administration</b>                                                                             |                                                  |                                                                             |               |                             |                                                   |
| Lodgement Fee of PCA's, CC & OC                                                                   | \$36.00                                          | \$36.00                                                                     | Exempt        | Legislative                 | Cl 263 of EP&A Regs 2000                          |
| Processing Fee on Development Applications requiring<br>referral to State Government Departments. | \$140.00                                         | \$140.00                                                                    | Exempt        | Legislative                 | Clause 252A of EP&A Regs 2000                     |
| NB – Plus a concurrence/referral fee for payment to each<br>concurrence authority as advised      |                                                  |                                                                             |               |                             |                                                   |
| <b>Plan FIRST FEE</b>                                                                             |                                                  |                                                                             |               |                             |                                                   |
| Payable on works > \$50,000 Fee +<br>E/1000 (0.64 x                                               |                                                  |                                                                             |               | where E =<br>estimated cost |                                                   |
| <b>Long Service Levy Fee</b>                                                                      |                                                  |                                                                             |               |                             |                                                   |
| Payable on works > \$25,000 Fee =<br>E/1000 (0.35 x                                               |                                                  |                                                                             |               | where E =<br>estimated cost |                                                   |
|                                                                                                   |                                                  | Long Service Levy Fee = Expense x 0.35% on amounts greater<br>than \$25,000 |               |                             |                                                   |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                                                   | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                                                                                       | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                                                                                      | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| <b>DEVELOPMENT APPLICATIONS</b>                                                                                                                            |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| Extracted from Environmental Planning and Assessment Act 1979 & Regs 2005. Currently as shown, subject to variation by statute (see Act for full listings) |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| Any fees not listed in this publication will be set as per the EP&A Act 1979 and Regs 2005                                                                 |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| <u>Development Fees</u>                                                                                                                                    |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| <u>Advertising Signs</u>                                                                                                                                   |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| Advertising Signs (one or more)                                                                                                                            | \$285.00 plus \$93.00 for each advertisement in excess of one                                                                          | \$285.00 plus \$93.00 for each advertisement in excess of one                                                                          | Exempt        | Legislative       | Maximum fee that can be applied for the erection or display of advertisements. Alternatively fee based on value of works may be applied. |
| <u>No Building, Works, Demolition or Subdivision</u>                                                                                                       |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| Not involving the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building                              | \$285.00                                                                                                                               | \$285.00                                                                                                                               | Exempt        | Legislative       | Development applications NOT involving the erection of a building, carrying out of work, subdivision of land, or demolition              |
| <u>Building and Works</u>                                                                                                                                  |                                                                                                                                        |                                                                                                                                        |               |                   |                                                                                                                                          |
| Estimated Cost up to \$5,000                                                                                                                               | \$110.00                                                                                                                               | \$110.00                                                                                                                               | Exempt        | Legislative       | Development Applications involving the erection of a building, carrying out of works or demolition of a building or works                |
| Estimated Cost of \$5,001 to \$50,000                                                                                                                      | \$170.00 plus an additional \$3.00 per \$1,000 (or part of \$1,000) of the estimated cost                                              | \$170.00 plus an additional \$3.00 per \$1,000 (or part of \$1,000) of the estimated cost                                              | Exempt        | Legislative       |                                                                                                                                          |
| Estimated Cost of \$50,001 - \$250,000                                                                                                                     | \$352.00 plus an additional \$3.64 per \$1,000 (or part of \$1,000) of the estimated cost by which the estimated cost exceeds \$50,000 | \$352.00 plus an additional \$3.64 per \$1,000 (or part of \$1,000) of the estimated cost by which the estimated cost exceeds \$50,000 | Exempt        | Legislative       |                                                                                                                                          |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                      | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                                                                      | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                                                                     | GST<br>STATUS | PRICING<br>POLICY | COMMENT |
|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|---------------|-------------------|---------|
| <i>Building and Works continued</i>           |                                                                                                                       |                                                                                                                       |               |                   |         |
| Estimated Cost of \$250,001 to \$500,000      | \$1,160.00 plus an additional \$2.34 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000   | \$1,160.00 plus an additional \$2.34 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000   | Exempt        | Legislative       |         |
| Estimated Cost of \$500,001 to \$1,000,000    | \$1,745.00 plus an additional \$1.64 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000   | \$1,745.00 plus an additional \$1.64 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000   | Exempt        | Legislative       |         |
| Estimated Cost of \$1,000,001 to \$10,000,000 | \$2,615.00 plus an additional \$1.44 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | \$2,615.00 plus an additional \$1.44 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | Exempt        | Legislative       |         |
| Estimated Cost more than \$10,000,001         | \$15,875 plus an additional \$1.19 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000  | \$15,875 plus an additional \$1.19 per \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000  | Exempt        | Legislative       |         |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                              | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.         | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.        | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                               |
|-----------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|---------------|-------------------|-----------------------------------------------------------------------|
| <u>Advertisement of Development Applications</u>                      |                                                          |                                                          |               |                   |                                                                       |
| Designated Development (fee payable in addition to any other charges) | \$2,220.00                                               | \$2,220.00                                               | Exempt        | Legislative       | Fees not expended for advertising development are to be refunded      |
| Advertised Development (fee payable in addition to any other fees)    | \$1,105.00                                               | \$1,105.00                                               | Exempt        | Legislative       | Fees not expended for advertising development are to be refunded      |
| Prohibited Development (fee payable in addition to any other fees)    | \$1,105.00                                               | \$1,105.00                                               | Exempt        | Legislative       | Fees not expended for advertising development are to be refunded      |
| Required by CPP (fee payable in addition to any other fees)           | \$1,105.00                                               | \$1,105.00                                               | Exempt        | Legislative       | Fees not expended for advertising development are to be refunded      |
| <u>Designated Development</u>                                         |                                                          |                                                          |               |                   |                                                                       |
| Designated Development (fee payable in addition to any other fees)    | \$920.00                                                 | \$920.00                                                 | Exempt        | Legislative       | As defined and scheduled by EP&A Act 1979                             |
| <u>Modification of Consent</u>                                        |                                                          |                                                          |               |                   |                                                                       |
| Section 4.55 (1)                                                      | \$71.00                                                  | \$71.00                                                  | Exempt        | Legislative       | Modifications involving minor error, misdescription or miscalculation |
| Section 4.55 (1A)                                                     | \$645.00 or 50% of original fee, whichever is the lesser | \$645.00 or 50% of original fee, whichever is the lesser | Exempt        | Legislative       |                                                                       |
| Section 4.55(2) - Original fee under \$100                            | 50% of original fee                                      | 50% of original fee                                      | Exempt        | Legislative       |                                                                       |
| Additional inspections                                                | \$110.00                                                 | \$130.00                                                 | Exempt        | Full Cost         |                                                                       |
| <u>SUBDIVISION</u>                                                    |                                                          |                                                          |               |                   |                                                                       |
| Subdivision with new road                                             | \$665 + \$65 per additional lot                          | \$665 + \$65 per additional lot                          | Exempt        | Legislative       | Clause 249 (a) (i)                                                    |
| Subdivision with no new road                                          | \$330 + \$53 per additional lot                          | \$330 + \$53 per additional lot                          | Exempt        | Legislative       | Clause 249 (a) (ii)                                                   |
| Strata Subdivision                                                    | \$330 + \$65 per additional lot                          | \$330 + \$65 per additional lot                          | Exempt        | Legislative       | Clause 249 (b)                                                        |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                               | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                |
|------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------|
| <b>OTHER FEES</b>                                                      |                                                  |                                                   |               |                   |                                        |
| Dwelling less than \$100,000                                           | Max fee \$455                                    | Max fee \$455                                     | Exempt        | Legislative       | s247 EP&A Regs                         |
| <b>OTHER DEVELOPMENT APPLICATIONS</b>                                  |                                                  |                                                   |               |                   |                                        |
| Call out rate for staff / hour (Minimum 3 hours for out of hours call) | \$130.00                                         | \$150.00                                          | Exempt        | Full Cost         | Per Hour                               |
| Change of Use – no building works required                             | \$110.00                                         | \$150.00                                          | Exempt        | Legislative       |                                        |
| <b>IMPOUNDING FEES</b>                                                 |                                                  |                                                   |               |                   |                                        |
| Abandoned Vehicle                                                      | Actual Cost+ 15%                                 | Actual Cost+ 15%                                  | Exempt        | Actual cost       |                                        |
| Release Fee                                                            | \$100.00                                         | \$100.00                                          | Inclusive     | Partial           |                                        |
| Impounded Vehicle Storage fee per day                                  | \$102.00                                         | \$102.00                                          | Inclusive     | Full cost         |                                        |
| Disposal Fee                                                           | Actual costs plus 10%                            | Actual costs plus 10%                             | Exempt        | Full cost         |                                        |
| <b>CARAVAN PARK INSPECTIONS</b>                                        |                                                  |                                                   |               |                   |                                        |
| Initial Caravan Park – New Parks - per site - 18 sites or more         | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 17 sites or less |
|                                                                        | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                        |
| Inspections                                                            | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 17 sites or less |
|                                                                        | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                        |
| Any manufactured home on Site                                          | \$70.00                                          | \$75.00                                           | Exempt        | Regulation        |                                        |
| Non associated structure                                               | \$33.00                                          | \$33.50                                           | Exempt        | Regulation        |                                        |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                    | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                                 |
|-------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-----------------------------------------------------------------------------------------|
| CARAVAN PARK RENEWAL OF APPROVAL                            |                                                  |                                                   |               |                   |                                                                                         |
| Caravan Park / Camping Ground - per site - 13 sites or more | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 12 sites or less                                                  |
|                                                             | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                                                                         |
| Re-inspections                                              | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 12 sites or less                                                  |
|                                                             | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                                                                         |
| Caravan Park / Camping Ground - per site - 18 sites or more | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 17 sites or less                                                  |
|                                                             | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                                                                         |
| Re-inspections                                              | \$4.00 per site                                  | \$4.25 per site                                   | Exempt        | Regulation        | Minimum charge is for 17 sites or less                                                  |
|                                                             | \$70.00 minimum                                  | \$75.00 minimum                                   |               |                   |                                                                                         |
| Road Opening and Closing Permit                             |                                                  |                                                   |               |                   |                                                                                         |
| Nature Strip                                                | Deposit - \$320.00                               | Deposit - \$330.00                                | Exempt        | Full Cost         | Deposit is refundable                                                                   |
|                                                             | Fee – \$135.00                                   | Fee – \$160.00                                    |               |                   |                                                                                         |
| Unmade Roads                                                | Deposit - \$320.00                               | Deposit - \$330.00                                | Exempt        | Full Cost         | Deposit is refundable                                                                   |
|                                                             | Fee – \$135.00                                   | Fee – \$140.00                                    |               |                   |                                                                                         |
| Plus Pavement Restoration                                   | \$75.00 Per m²                                   | Actual Cost + 10%                                 | Exempt        | Full Cost         |                                                                                         |
| Use Conduits of Boring                                      | Deposit - \$320.00                               | Deposit - \$330.00                                | Exempt        | Full Cost         | Deposit is refundable                                                                   |
|                                                             | Fee – \$135.00                                   | Fee – \$140.00                                    |               |                   |                                                                                         |
| Road Closing Permit                                         | \$50.00                                          | \$160.00                                          | Inclusive     | Full Cost         | Non-refundable                                                                          |
| Assistance with preparation of Traffic Control Plans        | \$160.00 per hour                                | Cost plus 15%                                     | Inclusive     | Full Cost         | Preparation of Traffic Control Plans, supply of signs or any other administrative works |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                           | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                            |
|--------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------------------|
| <u>Road Opening and Closing Permit cont</u>                        |                                                  |                                                   |               |                   |                                                    |
| Open footpath Only                                                 | Deposit - \$320.00                               | Deposit - \$330.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Open Roadway (Seal Only)                                           | Deposit - \$560.00                               | Deposit - \$570.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Open Roadway (Include Seal, Nature Strip, Kerb & Gutter, Footpath) | Deposit - \$560.00                               | Deposit - \$570.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Plus Pavement Restoration                                          | \$155.00 per m2                                  | \$160.00 per m2                                   | Exempt        | Full Cost         |                                                    |
| Stormwater connection to Kerb & Gutter                             | Deposit - \$300.00                               | Deposit - \$310.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Stormwater Connection to Underground drain                         | Deposit - \$560.00                               | Deposit - \$570.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Standard Vehicle crossing                                          | Deposit - \$560.00                               | Deposit - \$570.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |
| Builder Temporary crossing<br>(issued by Building Department)      | Deposit - \$560.00                               | Deposit - \$570.00                                | Exempt        | Full Cost         | Deposit is refundable upon satisfactory inspection |
|                                                                    | Fee - \$135.00                                   | Fee - \$160.00                                    |               |                   |                                                    |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                                                      | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|--------------------------------|
| <u>Shire Maps / Plans</u>                                                                                                                                     |                                                  |                                                   |               |                   |                                |
| Shire (A3)                                                                                                                                                    | \$1.30                                           | \$1.40                                            | Inclusive     | Full cost         |                                |
| A0                                                                                                                                                            | \$11.50                                          | \$12.00                                           | Inclusive     | Full cost         |                                |
| A1                                                                                                                                                            | \$8.00                                           | \$8.50                                            | Inclusive     | Full cost         |                                |
| A2                                                                                                                                                            | \$6.00                                           | \$6.50                                            | Inclusive     | Full cost         |                                |
| Copies of archived documents                                                                                                                                  | As per photocopying charges                      | As per photocopying charges                       | Inclusive     | Full cost         | As per photocopying charges    |
| Balranald Local Environmental Plan                                                                                                                            | Available on Council's website                   | Available on Council's website                    | Inclusive     | Full cost         | Available on Council's website |
| <u>VISITOR INFORMATION CENTRE</u>                                                                                                                             |                                                  |                                                   |               |                   |                                |
| Advertising - Please note that acceptance of advertising promotional material will be at sole discretion of Council                                           |                                                  |                                                   |               |                   |                                |
| <u>In House Advertising</u>                                                                                                                                   |                                                  |                                                   |               |                   |                                |
| Pullup Banner display (1 banner)                                                                                                                              | \$200 per year                                   | 220 per year                                      | Inclusive     | Market            |                                |
| Brochure display (A4)                                                                                                                                         | \$165 per year                                   | 175 per year                                      | Inclusive     | Market            |                                |
| Brochure display (DL)                                                                                                                                         | \$110 per year                                   | 120 per year                                      | Inclusive     | Market            |                                |
| Digital Advertising (90 second clip of your business rotating inside the Visitor Centre)*                                                                     | \$400.00                                         | \$410.00                                          | Inclusive     | Market            |                                |
| Radio and Other Advertising                                                                                                                                   | by quote                                         |                                                   |               |                   |                                |
| *Business supplies the 90 second clip and it is played through a loop with up to 5 other businesses - so business is displayed every 540 seconds (6 minutes). |                                                  |                                                   |               |                   |                                |
| Government bodies such as National Parks, Local Government etc. are exempt from these charges                                                                 |                                                  |                                                   |               |                   |                                |
| <u>Visitor Guide</u>                                                                                                                                          |                                                  |                                                   |               |                   |                                |
| Advertising in Visitor Information Guide                                                                                                                      | \$1,000.00 full page                             | \$1,000.00 full page                              | Inclusive     | Market            |                                |
| Advertising in Visitor Information Guide                                                                                                                      | \$650.00 half page                               | \$650.00 half page                                | Inclusive     | Market            |                                |
| Advertising in Visitor Information Guide                                                                                                                      | \$350.00 quarter page                            | \$350.00 quarter page                             | Inclusive     | Market            |                                |
| Advertising in Visitor Information Guide                                                                                                                      | \$200.00 eighth page                             | \$200.00 eighth page                              | Inclusive     | Market            |                                |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                           | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT |
|--------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|---------|
| <b>SALES AND SERVICES – GENERAL / ADMINISTRATION</b>               |                                                  |                                                   |               |                   |         |
| <b>Printing / Photocopying - (100 sheets or less)</b>              |                                                  |                                                   |               |                   |         |
| <b>Photocopies - Black &amp; White</b>                             |                                                  |                                                   |               |                   |         |
| A4 - Single sided                                                  | \$0.40                                           | \$0.40                                            | Inclusive     | Market            |         |
| A3 - Single sided                                                  | \$0.85                                           | \$0.85                                            | Inclusive     | Market            |         |
| A4 - Double sided                                                  | \$0.60                                           | \$0.60                                            | Inclusive     | Market            |         |
| A3 - Double sided                                                  | \$1.25                                           | \$1.25                                            | Inclusive     | Market            |         |
| <b>Photocopies - Colour</b>                                        |                                                  |                                                   |               |                   |         |
| A4 - Single sided                                                  | \$0.85                                           | \$0.85                                            | Inclusive     | Market            |         |
| A3 - Single sided                                                  | \$1.10                                           | \$1.10                                            | Inclusive     | Market            |         |
| A4 - Double sided                                                  | \$1.10                                           | \$1.10                                            | Inclusive     | Market            |         |
| A3 - Double sided                                                  | \$1.60                                           | \$1.60                                            | Inclusive     | Market            |         |
| <b>Bulk Copies using Council supplied paper - Above 100 sheets</b> |                                                  |                                                   |               |                   |         |
| <b>Photocopies - Black &amp; White</b>                             |                                                  |                                                   |               |                   |         |
| A4 - Single sided                                                  | \$0.35                                           | \$0.35                                            | Inclusive     | Market            |         |
| A3 - Single sided                                                  | \$0.80                                           | \$0.80                                            | Inclusive     | Market            |         |
| A4 - Double sided                                                  | \$0.55                                           | \$0.55                                            | Inclusive     | Market            |         |
| A3 - Double sided                                                  | \$1.15                                           | \$1.15                                            | Inclusive     | Market            |         |
| <b>Photocopies - Colour</b>                                        |                                                  |                                                   |               |                   |         |
| A4 - Single sided                                                  | \$0.80                                           | \$0.80                                            | Inclusive     | Market            |         |
| A3 - Single sided                                                  | \$1.00                                           | \$1.00                                            | Inclusive     | Market            |         |
| A4 - Double sided                                                  | \$1.00                                           | \$1.00                                            | Inclusive     | Market            |         |
| A3 - Double sided                                                  | \$1.50                                           | \$1.50                                            | Inclusive     | Market            |         |
| <b>Scanning</b>                                                    |                                                  |                                                   |               |                   |         |
| Document Scanning                                                  | \$2.60                                           | \$2.60                                            | Inclusive     | Market            |         |
| <b>Binding</b>                                                     |                                                  |                                                   |               |                   |         |
| Small < 25 pages                                                   | \$6.60                                           | \$6.60                                            | Inclusive     | Market            |         |
| Medium 25-50 pages                                                 | \$7.20                                           | \$7.20                                            | Inclusive     | Market            |         |
| Large > 50 pages                                                   | \$7.60                                           | \$7.60                                            | Inclusive     | Market            |         |
| <b>Laminating</b>                                                  |                                                  |                                                   |               |                   |         |
| A4                                                                 | \$3.40                                           | \$3.40                                            | Inclusive     | Market            |         |
| A3                                                                 | \$6.75                                           | \$6.75                                            | Inclusive     | Market            |         |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                           | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                    |
|--------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|------------------------------------------------------------|
| <u>Folding Machine</u>                                             |                                                  |                                                   |               |                   |                                                            |
| Per 500                                                            | \$22.40                                          | \$22.40                                           | Inclusive     | Market            |                                                            |
| Per 1000                                                           | \$40.70                                          | \$40.70                                           | Inclusive     | Market            |                                                            |
| <u>Facsimile Charges</u>                                           |                                                  |                                                   |               |                   |                                                            |
| Send First Page                                                    | \$3.60                                           | \$3.60                                            | Inclusive     | Market            |                                                            |
| Subsequent pages                                                   | \$1.55                                           | \$1.55                                            | Inclusive     | Market            |                                                            |
| Receive                                                            | \$1.55                                           | \$1.55                                            | Inclusive     | Market            |                                                            |
| Credit Card Surcharge                                              | 0.01% of the transaction                         | 0.1% of the transaction                           | Inclusive     | Market            |                                                            |
| <u>New Truck Wash Facility</u>                                     |                                                  |                                                   |               |                   |                                                            |
| Truck Wash Key                                                     | n/a                                              | As per Avdata charges                             | Inclusive     | Market            | New and replacement keys                                   |
| Truck Wash per minute charge                                       | n/a                                              | \$0.80                                            | Inclusive     | Market            | Minimum charge \$11.00 GST Inclusive & 80 cents per minute |
| Avdata Truck Wash System                                           | As per Avdata fees and charges                   | \$0.80                                            | Inclusive     | Market            | Minimum charge \$11.00 GST Inclusive & 80 cents per minute |
| <u>Tokens</u>                                                      |                                                  |                                                   |               |                   |                                                            |
| Truck Wash Token                                                   | \$6.50                                           | \$11.00                                           | Inclusive     | Market            | Old truck wash facility                                    |
| Tip Token                                                          | \$14.00                                          | \$15.00                                           | Inclusive     | Market            |                                                            |
| <u>SALES AND SERVICES – HIRE OF COUNCIL HALLS / FACILITIES</u>     |                                                  |                                                   |               |                   |                                                            |
| <u>Cleaning, Key &amp; Security Deposits (applies to any hire)</u> |                                                  |                                                   |               |                   |                                                            |
| <u>Greenham Park Hall</u>                                          |                                                  |                                                   |               |                   |                                                            |
| Cleaning, Key & Security Deposits                                  | \$325.00                                         | \$350.00                                          | GST Free      |                   | Retained by Council if Council does cleaning               |
| <u>Whole Building (including bar &amp; kitchen)</u>                |                                                  |                                                   |               |                   |                                                            |
| 2 Hours Minimum                                                    | \$158.00                                         | \$165.00                                          | Inclusive     |                   |                                                            |
| Half Day (up to four hours)                                        | \$265.00                                         | \$270.00                                          | Inclusive     |                   |                                                            |
| Night (6pm onwards)                                                | \$336.00                                         | \$350.00                                          | Inclusive     |                   |                                                            |
| Full Day (9am to Midnight)                                         | \$382.00                                         | \$390.00                                          | Inclusive     |                   |                                                            |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                            | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                      |
|-----------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------------|
| <b>Main Hall Only (excluding bar &amp; kitchen)</b> |                                                  |                                                   |               |                   |                                              |
| 2 Hours Minimum                                     | \$107.00                                         | \$110.00                                          | Inclusive     |                   |                                              |
| Half Day (up to four hours)                         | \$190.00                                         | \$195.00                                          | Inclusive     |                   |                                              |
| Night (6pm onwards)                                 | \$265.00                                         | \$270.00                                          | Inclusive     |                   |                                              |
| Full Day (9am to Midnight)                          | \$330.00                                         | \$335.00                                          | Inclusive     |                   |                                              |
| Other Rooms Only                                    | \$76.00                                          | \$77.00                                           | Inclusive     |                   |                                              |
| <b>Other Costs</b>                                  |                                                  |                                                   |               |                   |                                              |
| Damaged Tables each                                 | At cost                                          | At cost                                           | Inclusive     |                   |                                              |
| Damaged Chairs each                                 | At cost                                          | At cost                                           | Inclusive     |                   |                                              |
| <b>Theatre Royal Hall</b>                           |                                                  |                                                   |               |                   |                                              |
| <b>Hall &amp; Reception Area</b>                    |                                                  |                                                   |               |                   |                                              |
| Cleaning, Key & Security Deposits                   | \$325.00                                         | \$350.00                                          | GST Free      |                   | Retained by Council if Council does cleaning |
| Half Day (1 to 4 hours)                             | \$158.00                                         | \$160.00                                          | Inclusive     |                   |                                              |
| Full Day (9am to 6pm)                               | \$265.00                                         | \$270.00                                          | Inclusive     |                   |                                              |
| Night (6pm onwards)                                 | \$336.00                                         | \$345.00                                          | Inclusive     |                   |                                              |
| Additional charge per hour                          | \$56.00                                          | \$57.00                                           | Inclusive     |                   |                                              |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                   | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY                                | COMMENT                                      |
|--------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|--------------------------------------------------|----------------------------------------------|
| <i>Theatre Royal Hall Continued</i>        |                                                  |                                                   |               |                                                  |                                              |
| <i>Reception Area</i>                      |                                                  |                                                   |               |                                                  |                                              |
| Cleaning, Key & Security Deposits          | \$325.00                                         | \$350.00                                          | GST Free      | To be charged<br>if only using<br>Reception area | Retained by Council if Council does cleaning |
| Half Day (1 to 4 hours)                    | \$97.00                                          | \$100.00                                          | Inclusive     |                                                  |                                              |
| Full Day (9am to 6pm)                      | \$158.00                                         | \$160.00                                          | Inclusive     |                                                  |                                              |
| Night (6pm onwards)                        | \$185.00                                         | \$190.00                                          | Inclusive     |                                                  |                                              |
| Additional charge per hour                 | \$34.00                                          | \$35.00                                           | Inclusive     |                                                  |                                              |
| <i>Use of Kitchen (additional Charges)</i> |                                                  |                                                   |               |                                                  |                                              |
| Cleaning, Key & Security Deposits          | \$325.00                                         | \$350.00                                          | GST Free      | To be charged<br>if only using<br>kitchen        | Retained by Council if Council does cleaning |
| Half Day (1 to 4 hours)                    | \$107.00                                         | \$110.00                                          | Inclusive     |                                                  |                                              |
| Full Day                                   | \$158.00                                         | \$160.00                                          | Inclusive     |                                                  |                                              |
| Weekend - Thursday through Sunday          | \$209.00                                         | \$210.00                                          | Inclusive     |                                                  |                                              |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                               | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                          |
|--------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|------------------------------------------------------------------|
| <b>Use of Senior Citizens Kiosk</b>                    |                                                  |                                                   |               |                   |                                                                  |
| Cleaning, Key & Security Deposits                      | \$125.00                                         | \$125.00                                          | GST Free      |                   | Retained by Council if Council does cleaning                     |
| Full Day                                               | \$25.00                                          | \$30.00                                           | Inclusive     |                   |                                                                  |
| <b>Senior Citizens Building</b>                        |                                                  |                                                   |               |                   |                                                                  |
| Cleaning, Key & Security Deposits                      | n/a                                              | \$350.00                                          | GST Free      |                   | New Fee                                                          |
| Half Day (1 to 4 hours)                                | n/a                                              | \$150.00                                          | Inclusive     |                   | New Fee                                                          |
| Full Day (Monday - Thursday)                           | n/a                                              | \$175.00                                          | Inclusive     |                   | New Fee (per day)                                                |
| Weekend - Friday through Sunday                        |                                                  | \$250.00                                          | Inclusive     |                   | Per day                                                          |
| <b>Council Chambers</b>                                |                                                  |                                                   |               |                   |                                                                  |
| Half Day                                               | \$135.00                                         | \$140.00                                          | Inclusive     |                   |                                                                  |
| Full Day                                               | \$190.00                                         | \$200.00                                          | Inclusive     |                   |                                                                  |
| Second Day                                             | \$135.00                                         | \$140.00                                          | Inclusive     |                   |                                                                  |
| <b>SALES AND SERVICES – HIRE OF COUNCIL FACILITIES</b> |                                                  |                                                   |               |                   |                                                                  |
| <b>SPORTING AND PLAYING FIELDS</b>                     |                                                  |                                                   |               |                   |                                                                  |
| <b>GREENHAM PARK GROUNDS</b>                           |                                                  |                                                   |               |                   |                                                                  |
| <b>Football Club</b>                                   |                                                  |                                                   |               |                   |                                                                  |
| Football Club Facilities and Reserve                   | Market Rental                                    | Market Rental                                     | Inclusive     | Partial           | To be charged at old rates until Plan of Management is completed |
| Junior - No.2 Oval per season                          | Market Rental                                    | Market Rental                                     | Inclusive     | Partial           |                                                                  |
| <b>Cricket Club</b>                                    |                                                  |                                                   |               |                   |                                                                  |
| Oval per season - not charging admission               | \$470.00                                         | \$480.00                                          | Inclusive     | Partial           | To be revised in accordance with Plans of Management             |
| Oval per season - charging admission                   | \$790.00                                         | \$800.00                                          |               |                   |                                                                  |
| Oval - Other Organisations And Persons per day         | \$250.00                                         | \$255.00                                          | Inclusive     | Partial           |                                                                  |
| <b>Tennis Courts</b>                                   |                                                  |                                                   |               |                   |                                                                  |
| Courts per season                                      | \$215.00                                         | \$220.00                                          | Inclusive     | Partial           | To be revised in accordance with Plans of Management             |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                              | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                                            |
|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|----------------------------------------------------------------------------------------------------|
| <b>Netball Club</b>                                                                                                   |                                                  |                                                   |               |                   |                                                                                                    |
| Courts per season                                                                                                     | \$470.00                                         | \$480.00                                          | Inclusive     | Partial           | To be revised in accordance with Plans of Management                                               |
| <b>EUSTON RECREATION RESERVE</b>                                                                                      |                                                  |                                                   |               |                   |                                                                                                    |
| Clubs Not Charging Admission - per day                                                                                | \$75.00                                          | \$78.00                                           | Inclusive     | Partial           | To be revised in accordance with Plans of Management                                               |
| Clubs Charging Admission - per day                                                                                    | \$147.00                                         | \$150.00                                          | Inclusive     | Partial           |                                                                                                    |
| Euston Football Club per season                                                                                       | \$2,250.00                                       | \$2,270.00                                        | Inclusive     | Partial           |                                                                                                    |
| Euston Football Club (2 Sessions Only)                                                                                | \$1,135.00                                       | \$1,155.00                                        | Inclusive     | Partial           | For 2 Sessions Only                                                                                |
| Cricket Clubs and similar per day                                                                                     | \$73.00                                          | \$74.00                                           | Inclusive     | Partial           |                                                                                                    |
| Cricket Clubs and similar per season                                                                                  | \$330.00                                         | \$335.00                                          | Inclusive     | Partial           |                                                                                                    |
| Netball Club - per season                                                                                             | \$230.00                                         | \$235.00                                          | Inclusive     | Partial           |                                                                                                    |
| Other Organisations and persons - per day                                                                             | \$260.00                                         | \$265.00                                          | Inclusive     | Partial           |                                                                                                    |
| Sports Shed - per day                                                                                                 | \$75.00                                          | \$77.00                                           | Inclusive     | Partial           |                                                                                                    |
| <b>RESERVE RENTALS</b>                                                                                                |                                                  |                                                   |               |                   |                                                                                                    |
| Travelling Shows per day                                                                                              | \$175.00                                         | \$300.00                                          | Inclusive     | Partial           | \$20m P/L Insurance - Circuses Or Similar Use and Workers Comp. Insurance                          |
| Security Deposit - Refundable If Reserve Left In Tidy Condition                                                       | \$500.00                                         | \$1,000.00                                        | Exempt        |                   |                                                                                                    |
| <b>Race Meetings</b>                                                                                                  |                                                  |                                                   |               |                   |                                                                                                    |
| Per meeting                                                                                                           | \$470.00                                         | \$480.00                                          | Inclusive     | Partial           |                                                                                                    |
| <b>Swimming Pool</b>                                                                                                  |                                                  |                                                   |               |                   |                                                                                                    |
| Entrance fees - All Users*                                                                                            | Free                                             | Free                                              | Inclusive     | Partial           | Free Entry for 2020/21 Season                                                                      |
| Single*                                                                                                               | Free                                             | Free                                              | Inclusive     | Partial           | Free Entry for 2020/21 Season                                                                      |
| Family*                                                                                                               | Free                                             | Free                                              | Inclusive     | Partial           | Free Entry for 2020/21 Season                                                                      |
| *Swimming Pool free use only applies to normal opening hours as set by Council                                        |                                                  |                                                   |               |                   | Subject to Council Report prior to commencement to Swimming Season                                 |
| Lifeguard Service when available. Opening of Pool for School Events and lessons outside of normal Pool opening hours. | \$99.00 per hour                                 | Actual Cost plus 10%                              | Inclusive     |                   | Schools or Clubs to provide a fully qualified lifeguard and supervision or Council fees will apply |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                  | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.               | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                                         | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                                                                                                                                                                               |
|-----------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------------|---------------|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>PROPERTY RENTALS</b>                                   |                                                                |                                                                                           |               |                   |                                                                                                                                                                                                                                       |
| <b>CARAVAN PARK</b>                                       |                                                                |                                                                                           |               |                   |                                                                                                                                                                                                                                       |
| <b>Ensuite Cabins</b>                                     |                                                                |                                                                                           |               |                   |                                                                                                                                                                                                                                       |
| Deluxe River View Cabins 18 & 19 - (Inc. linen)           | \$150.00 (Inc. linen)                                          | \$155.00                                                                                  | Inclusive     | Partial           | New Deluxe River View Cabins - Sleep up to 6 people, Queen Bed with electric blanket, Linen, Heating/Cooling, TV Fridge, Microwave, Hotplates, Complimentary Tea and Coffee, Balcony (Elevated cabins) - Extra Adult \$10/Child \$5   |
| River View Cabins 14, 15, 16 & 17 - (Inc. linen)          | \$130.00 (inc. linen)                                          | \$130.00                                                                                  | Inclusive     | Partial           | River View Cabins - 2 People, Queen Bed with electric blanket, Linen, Second Bedroom (various configs) Heating/Cooling, TV, Fridge, Microwave, Hotplates, Complimentary Tea & Coffee, Verandah - Extra Adult \$10/Child \$5 under 12. |
| Standard Ensuite Cabins 6, 7, 8, 9, 10, 11 - (Inc. linen) | \$110.00 (inc. linen)                                          | \$110.00                                                                                  | Inclusive     | Partial           | Standard Ensuite Cabin - 2 people, Double Bed, Linen, Heating/Cooling, TV, Fridge, Microwave, Hotplates, Complimentary Tea & Coffee - Extra Adult \$10/Child \$5 under 12.                                                            |
| <b>Basic Cabins</b>                                       |                                                                |                                                                                           |               |                   |                                                                                                                                                                                                                                       |
| Cabin 1, 2, 3, 4 & 5 - (Inc. linen)                       | \$90.00 (inc. linen)                                           | \$90.00                                                                                   | Inclusive     | Partial           | Budget Cabin - 2 people, Double Bed, Linen, No Bathroom, TV, Fridge, Heating/Cooling, Microwave, Hotplates - Extra Adult \$10/Child \$5 under 12.                                                                                     |
| Desposit for Domestic Animal at Caravan Park              |                                                                | \$100.00                                                                                  | Exempt        | Partial           | Refundable upon satisfactory inspection of accomodation                                                                                                                                                                               |
| <b>Site Fees (Per Night)</b>                              |                                                                |                                                                                           |               |                   |                                                                                                                                                                                                                                       |
| With power for two                                        | \$30.00 incl. GST Plus \$8.00 incl. GST for each extra Adult . | \$30.00 incl. GST Plus \$10.00 incl. GST for each extra Adult and \$5 per child under 12. | Inclusive     |                   | Stay for 7 nights and pay for 6 nights                                                                                                                                                                                                |
| Without power for two                                     | \$25.00 incl. GST Plus \$6.00 incl. GST for each extra Adult . | \$25.00 incl. GST Plus \$10.00 incl. GST for each extra Adult and \$5 per child under 12. | Inclusive     |                   | Stay for 7 nights and pay for 6 nights                                                                                                                                                                                                |

| ACTIVITY                                                  | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                 | % Change<br>on<br>Previous<br>Year | Responsible<br>Officer |
|-----------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-----------------------------------------|------------------------------------|------------------------|
| <b>Weekly Rates - Site Fees &amp; Cabins</b>              |                                                  |                                                   |               |                   |                                         |                                    |                        |
| Longer term rates                                         |                                                  |                                                   |               |                   |                                         |                                    |                        |
| 2- 6 Weeks                                                |                                                  |                                                   | Inclusive     |                   | To be negotiated                        |                                    |                        |
| <b>Aerodrome</b>                                          |                                                  |                                                   |               |                   |                                         |                                    |                        |
| Landing fee - per landing                                 | \$25.00                                          | \$15.00                                           | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Overnight Apron Parking                                   | \$25.00                                          | \$10.00                                           | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Weekly Parking on Apron                                   | \$50.00                                          | \$50.00                                           | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Hangar Charges - per week (or Part)                       | \$52.00                                          | \$55.00                                           | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Hangar Charges - per month (or Part)                      | \$225.00                                         | \$200.00                                          | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Hangar Charges - per year (or Part)                       | \$2,700.00                                       | \$2,000.00                                        | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Flying School Annual Fees                                 |                                                  | \$10,500.00                                       | Inclusive     |                   | New Fee for 2021/22                     |                                    | DID/DCCS               |
| <b>Library</b>                                            |                                                  |                                                   |               |                   |                                         |                                    |                        |
| Overdue Books per day                                     | \$0.25                                           | \$0.25                                            | Inclusive     |                   |                                         |                                    | DCCS                   |
| Lost Membership card                                      | \$6.75                                           | \$6.75                                            | Inclusive     |                   |                                         |                                    | DCCS                   |
| Coffee                                                    | \$2.50                                           | \$2.50                                            | Inclusive     |                   | Per cup                                 |                                    |                        |
| Membership                                                | Free                                             | Free                                              |               |                   |                                         |                                    | DCCS                   |
| <b>WASTE MANAGEMENT</b>                                   |                                                  |                                                   |               |                   |                                         |                                    |                        |
| 240 litre bin purchase                                    | \$115.00                                         | \$125.00                                          | Exempt        |                   |                                         |                                    | DID/DCCS               |
| Domestic Waste Collection Bahnsfeld and Euston            | \$345.00                                         | \$355.00                                          | Exempt        |                   | 1 Collection per week per approved bin  |                                    | DID/DCCS               |
| Domestic Waste Collection Bahnsfeld and Euston            | \$345.00                                         | \$355.00                                          | Exempt        |                   | For each extra approved bin collection  |                                    | DID/DCCS               |
| Commercial Waste Collection Euston                        | \$390.00                                         | \$355.00                                          | Exempt        |                   | 1 Collection per week per approved bin  |                                    | DID/DCCS               |
| Commercial Waste Collection Bahnsfeld                     | \$490.00                                         | \$550.00                                          | Exempt        |                   | 2 Collections per week per approved bin |                                    | DID/DCCS               |
| Additional Bin (Commercial)                               |                                                  | \$250.00                                          | Exempt        |                   |                                         |                                    |                        |
| Sale of obsolete bins                                     | \$45.00                                          | \$45.00                                           | Inclusive     |                   |                                         |                                    | DID/DCCS               |
| Domestic Waste Management Access Charge for Vacant Blocks | \$55.00                                          | \$60.00                                           | Exempt        |                   |                                         |                                    | DID/DCCS               |
| Drum/Muster containers                                    | FREE *                                           | FREE *                                            | Inclusive     | Partial           | * By Appointment only                   |                                    | DID/DCCS               |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                         | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                             |
|------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-------------------------------------------------------------------------------------|
| <i>Balranald And Euston Tip Charges – Material Originating Within The Balranald Shire</i>                        |                                                  |                                                   |               |                   |                                                                                     |
| One axle trailer or utility                                                                                      | \$15.00                                          | \$15.00                                           | Inclusive     |                   |                                                                                     |
| Two axle trailer                                                                                                 | \$25.00                                          | \$25.00                                           | Inclusive     |                   |                                                                                     |
| Tyres - Car Tyres                                                                                                | \$15.00                                          | \$15.00                                           | Inclusive     |                   |                                                                                     |
| Tyres - Truck or large machinery                                                                                 | \$25.00                                          | \$25.00                                           | Inclusive     |                   |                                                                                     |
| Mixed Waste Material – Non-compactable (e.g. White goods, and furniture) per tonne (weighbridge docket required) | \$130.00                                         | \$130.00                                          | Inclusive     |                   |                                                                                     |
| Green Waste Non-Contaminated                                                                                     | FREE                                             | FREE                                              | Exempt        |                   |                                                                                     |
| Drum/Muster containers                                                                                           | FREE *                                           | FREE *                                            | Inclusive     | Partial           | * By Appointment only                                                               |
| Asbestos                                                                                                         | \$220 per cubic metre plus burial fee            | \$250 per cubic metre plus burial fee             | Inclusive     | Full Cost         | Maximum 10m <sup>3</sup> in any wrapped parcel. See Council for further instruction |
| Illegal dumping                                                                                                  | \$130 per tonne plus 125% of Clean Up costs      | \$150 per tonne plus 125% of Clean Up costs       | Inclusive     | Full cost         | Cost includes retrieval                                                             |
| <i>Balranald commoner fees - As per Schedule 2, Commons Management Regulations, 2018</i>                         |                                                  |                                                   |               |                   |                                                                                     |
| Application to be a commoner                                                                                     | \$50.00                                          | \$50.00                                           | Exempt        | Legislation       | (clause 7)                                                                          |
| Copy of minutes of proceedings of meetings - minutes not exceeding 10 pages                                      | \$20.00                                          | \$20.00                                           | Exempt        | Legislation       | (clause 31)                                                                         |
| Each additional pages                                                                                            | \$1.00                                           | \$1.00                                            | Exempt        | Legislation       |                                                                                     |
| Inspection of book recording disclosure of pecuniary interest                                                    | \$20.00                                          | \$20.00                                           | Exempt        | Legislation       | (clause 34)                                                                         |
| Agistment for sheep per head per day                                                                             | \$0.25                                           | \$0.25                                            | Exempt        | Legislation       |                                                                                     |
| Agistment any other animals per head per day                                                                     | \$1.50                                           | \$1.50                                            | Exempt        | Legislation       |                                                                                     |
| Agistment of animals in stock pound per head per day                                                             | \$1.50                                           | \$1.50                                            | Exempt        | Legislation       |                                                                                     |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                  | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                   | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                  | GST<br>STATUS | PRICING<br>POLICY | COMMENT     |
|---------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|---------------|-------------------|-------------|
| <b>Water Charges</b>                                                      |                                                                    |                                                                    |               |                   |             |
| <b>Stormwater Management Service Charge</b>                               |                                                                    |                                                                    |               |                   |             |
| Residential /Business Service Charge                                      | \$25.00                                                            | \$25.00                                                            | Exempt        | Legislation       |             |
| <b>* Raw (Balranald &amp; Euston)</b>                                     |                                                                    |                                                                    |               |                   |             |
| 20mm connection                                                           | \$315.00                                                           | \$345.00                                                           | Exempt        |                   | Base Charge |
| 25mm connection                                                           | \$492.20                                                           | \$539.00                                                           | Exempt        |                   |             |
| 32mm connection                                                           | \$806.40                                                           | \$883.00                                                           | Exempt        |                   |             |
| 40mm connection                                                           | \$1,260.00                                                         | \$1,380.00                                                         | Exempt        |                   |             |
| 50mm connection                                                           | \$1,968.75                                                         | \$2,156.00                                                         | Exempt        |                   |             |
| 80mm connection                                                           | \$5,040.00                                                         | \$5,520.00                                                         | Exempt        |                   |             |
| 100mm connection                                                          | \$7,875.00                                                         | \$8,625.00                                                         | Exempt        |                   |             |
| <b>* Raw (Balranald &amp; Euston)</b>                                     |                                                                    |                                                                    |               |                   |             |
| Residential Flats, Units and Multiple Dwellings up to 10 Dwellings        | Connection Charge + 50% of Base Connection per dwelling thereafter | Connection Charge + 50% of Base Connection per dwelling thereafter | Exempt        |                   |             |
| Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings | Connection Charge + 50% of Base Connection per dwelling thereafter | Connection Charge + 50% of Base Connection per dwelling thereafter | Exempt        |                   |             |
| <b>Raw Water Tariffs</b>                                                  |                                                                    |                                                                    |               |                   |             |
| Tariff 1 - Up to 600kL                                                    | 90cents/kL For the first 600kL/annum.                              | \$1.00/kL For the first 600kL/annum.                               | Exempt        |                   |             |
| Tariff 2 - 601kL and above                                                | \$1.30/kL for 601kL and above/ annum                               | \$1.40/kL for 601kL and above/ annum                               | Exempt        |                   |             |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                  | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                   | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.                  | GST<br>STATUS | PRICING<br>POLICY | COMMENT                  |
|---------------------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------|---------------|-------------------|--------------------------|
| <b>Raw Water Parks &amp; Gardens (Balranald &amp; Euston)</b>             |                                                                    |                                                                    |               |                   |                          |
| Raw Water Usage - Community Land (Parks & Gardens)                        | 40 cents/kL Unlimited                                              | 40 cents/kL Unlimited                                              | Exempt        |                   | No kL tariff - flat rate |
| <b>* Filtered (Balranald &amp; Euston)</b>                                |                                                                    |                                                                    |               |                   |                          |
| 20mm connection                                                           | \$315.00                                                           | \$345.00                                                           | Exempt        |                   | Base Charge              |
| 25mm connection                                                           | \$492.20                                                           | \$539.00                                                           | Exempt        |                   |                          |
| 32mm connection                                                           | \$806.40                                                           | \$883.00                                                           | Exempt        |                   |                          |
| 40mm connection                                                           | \$1,260.00                                                         | \$1,380.00                                                         | Exempt        |                   |                          |
| 50mm connection                                                           | \$1,968.75                                                         | \$2,155.00                                                         | Exempt        |                   |                          |
| 80mm connection                                                           | \$5,040.00                                                         | \$5,520.00                                                         | Exempt        |                   |                          |
| 100mm connection                                                          | \$7,875.00                                                         | \$8,625.00                                                         | Exempt        |                   |                          |
| <b>* Filtered (Balranald &amp; Euston)</b>                                |                                                                    |                                                                    |               |                   |                          |
| Residential Flats, Units and Multiple Dwellings up to 10 Dwellings        | Connection Charge + 50% of Base Connection per dwelling thereafter | Connection Charge + 50% of Base Connection per dwelling thereafter | Exempt        |                   |                          |
| Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings | Connection Charge + 50% of Base Connection per dwelling thereafter | Connection Charge + 50% of Base Connection per dwelling thereafter | Exempt        |                   |                          |
| <b>Filtered Water Tariff</b>                                              |                                                                    |                                                                    |               |                   |                          |
| Tariff 1 - Up to 400kL                                                    | \$1.45cents/kL For the first 400kL/annum.                          | \$1.55cents/kL For the first 400kL/annum.                          | Exempt        |                   |                          |
| Tariff 2 - 401kL and above                                                | \$2.20/kL for 401kL and above/ annum                               | \$2.30/kL for 401kL and above/ annum                               | Exempt        |                   |                          |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                           | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT     |
|----------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|-------------|
| <i>*Sewerage charges</i>                           |                                                  |                                                   |               |                   |             |
| <b>*Sewerage rates<br/>Balranald &amp; Euston</b>  |                                                  |                                                   |               |                   |             |
| Access Charge 20 mm connection                     | \$510.00                                         | \$580.00                                          | Exempt        |                   | Base Charge |
| 25mm connection                                    | \$796.85                                         | \$906.00                                          | Exempt        |                   |             |
| 32mm connection                                    | \$1,305.60                                       | \$1,485.00                                        | Exempt        |                   |             |
| 40mm connection                                    | \$2,040.00                                       | \$2,320.00                                        | Exempt        |                   |             |
| 50mm connection                                    | \$3,187.50                                       | \$3,625.00                                        | Exempt        |                   |             |
| 80mm connection                                    | \$8,160.00                                       | \$9,280.00                                        | Exempt        |                   |             |
| 100mm connection                                   | \$12,750.00                                      | \$14,500.00                                       | Exempt        |                   |             |
| <b>*Commercial sewerage rates</b>                  |                                                  |                                                   |               |                   |             |
| Charge Consumption                                 | 2.20 per kL                                      | 2.20 per kL                                       | Exempt        |                   |             |
| Access Charge per equivalent 20mm water connection | \$510.00                                         | \$580.00                                          | Exempt        |                   |             |
| Access Charge per equivalent 25mm water connection | \$796.85                                         | \$906.00                                          | Exempt        |                   |             |
| Access Charge per equivalent 32mm water connection | \$1,305.60                                       | \$1,485.00                                        | Exempt        |                   |             |
| Access Charge per equivalent 40mm water connection | \$2,040.00                                       | \$2,320.00                                        | Exempt        |                   |             |
| Access Charge per equivalent 50mm water connection | \$3,187.50                                       | \$3,625.00                                        | Exempt        |                   |             |
| Access Charge per equivalent 80mm water connection | \$8,160.00                                       | \$9,280.00                                        | Exempt        |                   |             |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                                                                                                                                                                                                                                                                                             | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.              | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc.             | GST<br>STATUS | PRICING<br>POLICY | COMMENT                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------|-------------------|--------------------------------------------------------------------------------|
| *Sewerage charges cont                                                                                                                                                                                                                                                                                                                                                                               |                                                               |                                                               |               |                   |                                                                                |
| Access Charge per equivalent 100mm water connection                                                                                                                                                                                                                                                                                                                                                  | \$12,750.00                                                   | \$14,500.00                                                   | Exempt        |                   |                                                                                |
| Pedestal Charge for Accommodation and Mining Camp                                                                                                                                                                                                                                                                                                                                                    | \$200.00                                                      | \$200.00                                                      | Exempt        |                   | Pedestal charge for accommodation and mining camps                             |
| Pedestal Charge Residential and Non-Residential with more than 2 Pedestals                                                                                                                                                                                                                                                                                                                           | \$100.00                                                      | \$105.00                                                      | Exempt        |                   | Pedestal charge for Residential and Non-Residential with more than 2 Pedestals |
| Residential Flats, Units and Multiple Dwellings up to 10 Dwellings                                                                                                                                                                                                                                                                                                                                   | Connection Charge + 50% of Connection per dwelling thereafter | Connection Charge + 50% of Connection per dwelling thereafter | Exempt        |                   |                                                                                |
| Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings                                                                                                                                                                                                                                                                                                                            | Connection Charge + 50% of Connection per dwelling thereafter | Connection Charge + 50% of Connection per dwelling thereafter | Exempt        |                   |                                                                                |
| Access Sewerage Charge per equivalent 20mm water connection for Granny Flats for residential purposes                                                                                                                                                                                                                                                                                                | 50% of Sewer Access Charge                                    | 50% of Sewer Access Charge                                    | Exempt        |                   | Charge per Granny Flat for residential purposes                                |
| <p>Note: All units (whether strata or not) are levied the sewerage access charge in accordance with the fee above where a property has more than one occupancy (e.g. a granny flat) excluding non rateable properties, 50% of the normal access charge shall be levied per property. This complies with the requirements under best practice management of Water Supply and Sewerage Guidelines.</p> |                                                               |                                                               |               |                   |                                                                                |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                  | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                      |
|---------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|------------------------------|
| <b>Sewerage service charges</b>                                           |                                                  |                                                   |               |                   |                              |
| Septic Tank Inspections                                                   | \$170.00                                         | \$180.00                                          | Exempt        |                   |                              |
| Sewerage Connection Point – Extension per point                           | \$1,000.00                                       | \$1,050.00                                        | Exempt        |                   |                              |
| <b>Balranald &amp; Euston</b>                                             |                                                  |                                                   |               |                   |                              |
| Connection Fee – House                                                    | \$725.00                                         | \$750.00                                          | Exempt        |                   |                              |
| Other Buildings – 1st Closet                                              | \$725.00                                         | \$750.00                                          | Exempt        |                   |                              |
| <b>Water service charges</b>                                              |                                                  |                                                   |               |                   |                              |
| <b>Connections – Standard 20mm Only</b>                                   |                                                  |                                                   |               |                   |                              |
| Raw water                                                                 | \$780.00                                         | \$580.00                                          | Exempt        |                   |                              |
| Filtered Water                                                            | \$780.00                                         | \$580.00                                          | Exempt        |                   |                              |
| <b>Connections – Standard 25mm Only</b>                                   |                                                  |                                                   |               |                   |                              |
| Raw water                                                                 | \$780.00                                         | \$906.00                                          | Exempt        |                   |                              |
| Filtered Water                                                            | \$780.00                                         | \$906.00                                          | Exempt        |                   |                              |
| <b>Connections – Standard 40mm Only</b>                                   |                                                  |                                                   |               |                   |                              |
| Raw water                                                                 | \$780.00                                         | \$2,320.00                                        | Exempt        |                   |                              |
| Filtered Water                                                            | \$780.00                                         | \$2,320.00                                        | Exempt        |                   |                              |
| Water from Council's Standpipe – Raw (per 1000 litres)                    | \$4.80                                           | \$5.00                                            | Exempt        |                   |                              |
| Water from Council's Standpipe – Filtered (per 1000 litres)               | \$9.50                                           | \$9.80                                            | Exempt        |                   |                              |
| <b>Water Supply System</b>                                                |                                                  |                                                   |               |                   |                              |
| <b>Water Supply Charges (Miscellaneous):</b>                              |                                                  |                                                   |               |                   |                              |
| Preparation of Water Pressure Letter                                      | \$195.00                                         | \$195.00                                          | Exempt        |                   |                              |
| Disconnection Fee                                                         | \$625.00                                         | \$625.00                                          | Exempt        |                   |                              |
| Lower or Raise Services                                                   | Actual Cost plus 25%                             | Actual Cost plus 25%                              | Exempt        |                   |                              |
| Repair of Water Services including new Meter Cook                         | Actual Cost plus 25%                             | Actual Cost plus 25%                              | Exempt        |                   |                              |
| Repair of Water Services (20mm diameter)                                  | Actual Cost plus 25%                             | Actual Cost plus 25%                              | Exempt        |                   |                              |
| Installation of Reduced capacity raw water supply to residential premises | \$180.00                                         | \$185.00                                          |               |                   |                              |
| Water Meter Test Fee                                                      | \$125 per hour                                   | \$125 per hour                                    | Exempt        |                   | No Charge if Meter is Faulty |
| <b>Water Back Flow Prevention:</b>                                        |                                                  |                                                   |               |                   |                              |
| Initial Device Inspection & Registration (per Visit)                      | \$125.00                                         | \$125.00                                          | Exempt        |                   |                              |
| Purchase of Back flow Test and Maintenance Report Books (per bin)         | Please Contact Council for Quote                 | Please Contact Council for Quote                  | Inclusive     |                   |                              |



## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                                                                                              | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.                          | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------------------------------------|---------------|-------------------|---------|
| <b>Reconnection Fee</b>                                                                                                                                               |                                                                           |                                                   |               |                   |         |
| Normal Business Hours                                                                                                                                                 | \$500.00                                                                  | \$500.00                                          | Exempt        |                   |         |
| After Business Hours                                                                                                                                                  | \$800.00                                                                  | \$800.00                                          | Exempt        |                   |         |
| Purchase of PVC Meter Box and Install - 20mm<br>Connection Only                                                                                                       | \$165.00                                                                  | \$165.00                                          | Exempt        |                   |         |
| <b>NOTE: Special arrangement need to be made for large<br/>users and fire mains.</b>                                                                                  |                                                                           |                                                   |               |                   |         |
| <b>Connections Larger Than 20mm By Arrangement</b>                                                                                                                    |                                                                           |                                                   |               |                   |         |
| <b>LIQUID TRADE WASTE</b>                                                                                                                                             |                                                                           |                                                   |               |                   |         |
| <i>Excess Mass and Non-compliant Excess Mass Charges (for Category 3 Dischargers) are set annually by Council. The following table lists the category of charges.</i> |                                                                           |                                                   |               |                   |         |
| <b>Application Fee</b>                                                                                                                                                |                                                                           |                                                   |               |                   |         |
| All Classifications                                                                                                                                                   | \$85.00                                                                   | \$85.00                                           | Inclusive     |                   |         |
| <b>Application Withdrawal or Modification Fee</b>                                                                                                                     |                                                                           |                                                   |               |                   |         |
| All Classifications                                                                                                                                                   | Based on work completed<br>prior to withdrawal. (% of<br>application fee) |                                                   | Inclusive     |                   |         |
| <b>Annual Trade Waste Fee</b>                                                                                                                                         | <b>Charge/Annum</b>                                                       | <b>Charge/Annum</b>                               |               |                   |         |
| Category 1                                                                                                                                                            | \$117.00                                                                  | \$117.00                                          | Inclusive     |                   |         |
| Category 2                                                                                                                                                            | \$117.00                                                                  | \$117.00                                          | Inclusive     |                   |         |
| Category 3                                                                                                                                                            | \$528.00                                                                  | \$528.00                                          | Inclusive     |                   |         |
| <b>Food Waste Disposal Charge</b>                                                                                                                                     | <b>Unit Charge/bed</b>                                                    | <b>Unit Charge/bed</b>                            |               |                   |         |
| Nursing Home                                                                                                                                                          | \$22.00                                                                   | \$22.00                                           | Inclusive     |                   |         |
| Hospital                                                                                                                                                              | \$22.00                                                                   | \$22.00                                           | Inclusive     |                   |         |
| <b>Trade Waste Usage Charge<br/>(Category 2 Dischargers)</b>                                                                                                          | <b>Unit Charge/kl</b>                                                     | <b>Unit Charge/kl</b>                             |               |                   |         |
| Compliant                                                                                                                                                             | \$2.00                                                                    | \$2.00                                            | Inclusive     |                   |         |
| Non-compliant                                                                                                                                                         | \$15.00                                                                   | \$15.00                                           | Inclusive     |                   |         |
| <b>Re-inspection Fee</b>                                                                                                                                              | <b>Charge/Inspection</b>                                                  | <b>Charge/Inspection</b>                          |               |                   |         |
| All Categories                                                                                                                                                        | \$80.00                                                                   | \$80.00                                           | Inclusive     |                   |         |
| <b>Approval Renewal Fee (5 Yearly)</b>                                                                                                                                | <b>Charge/Renewal</b>                                                     | <b>Charge/Renewal</b>                             |               |                   |         |
| All Categories                                                                                                                                                        | \$80.00                                                                   | \$80.00                                           | Inclusive     |                   |         |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                     | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc. | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT |
|------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------|---------------|-------------------|---------|
| Application for Exception of Installing Standard Pre-treatment Equipment     | Charge/Exception                                 | Charge/Exception                                  |               |                   |         |
| All Categories                                                               | \$85.00                                          | \$85.00                                           | Inclusive     |                   |         |
| Application for Trade Waste Discharge Factor Variation                       | Charge/Application                               | Charge/Application                                |               |                   |         |
| All Categories                                                               | \$85.00                                          | \$85.00                                           | Inclusive     |                   |         |
| <b>EXCESS MASS &amp; NON-COMPLIANT EXCESS MASS CHARGES Unit Charge \$/KG</b> |                                                  |                                                   |               |                   |         |
| Substance DWE                                                                |                                                  |                                                   |               |                   |         |
| Aluminium                                                                    | \$0.70                                           | \$0.70                                            | Inclusive     |                   |         |
| Ammonia                                                                      | \$1.85                                           | \$1.85                                            | Inclusive     |                   |         |
| Arsenic                                                                      | \$64.00                                          | \$64.00                                           | Inclusive     |                   |         |
| Barium                                                                       | \$32.00                                          | \$32.00                                           | Inclusive     |                   |         |
| Biological Oxygen Demand (BOD)                                               | \$0.70                                           | \$0.70                                            | Inclusive     |                   |         |
| Boron                                                                        | \$0.70                                           | \$0.70                                            | Inclusive     |                   |         |
| Bromine                                                                      | \$12.85                                          | \$12.85                                           | Inclusive     |                   |         |
| Cadmium                                                                      | \$295.00                                         | \$295.00                                          | Inclusive     |                   |         |
| Chloride                                                                     | \$0.00                                           | \$0.00                                            | Inclusive     |                   |         |
| Chlorinated Hydrocarbons                                                     | \$32.00                                          | \$32.00                                           | Inclusive     |                   |         |
| Chlorinated Phenolics                                                        | \$1,278.00                                       | \$1,278.00                                        | Inclusive     |                   |         |
| Chlorine                                                                     | \$1.35                                           | \$1.35                                            | Inclusive     |                   |         |
| Chromium                                                                     | \$22.80                                          | \$22.80                                           | Inclusive     |                   |         |
| Cobalt                                                                       | \$13.20                                          | \$13.20                                           | Inclusive     |                   |         |
| Copper                                                                       | \$13.20                                          | \$13.20                                           | Inclusive     |                   |         |
| Cyanide                                                                      | \$63.90                                          | \$63.90                                           | Inclusive     |                   |         |
| Fluoride                                                                     | \$3.25                                           | \$3.25                                            | Inclusive     |                   |         |
| Formaldehyde                                                                 | \$1.40                                           | \$1.40                                            | Inclusive     |                   |         |
| Oil & Grease                                                                 | \$1.20                                           | \$1.20                                            | Inclusive     |                   |         |
| Herbicides/defoliants                                                        | \$638.80                                         | \$638.80                                          | Inclusive     |                   |         |
| Iron                                                                         | \$1.35                                           | \$1.35                                            | Inclusive     |                   |         |
| Lead                                                                         | \$32.00                                          | \$32.00                                           | Inclusive     |                   |         |
| Lithium                                                                      | \$6.40                                           | \$6.40                                            | Inclusive     |                   |         |
| Manganese                                                                    | \$6.40                                           | \$6.40                                            | Inclusive     |                   |         |
| Mercaptans                                                                   | \$63.90                                          | \$63.90                                           | Inclusive     |                   |         |
| Mercury                                                                      | \$2,124.00                                       | \$2,124.00                                        | Inclusive     |                   |         |
| Methylene Blue Active Substance (MBAS)                                       | \$0.70                                           | \$0.70                                            | Inclusive     |                   |         |
| Molybdenum                                                                   | \$0.70                                           | \$0.70                                            | Inclusive     |                   |         |
| Nickel                                                                       | \$21.75                                          | \$21.75                                           | Inclusive     |                   |         |
| Nitrogen (Total Kjeldahl Nitrogen - TKN)                                     | \$0.25                                           | \$0.25                                            | Inclusive     |                   |         |
| Organic compounds                                                            | \$638.70                                         | \$638.70                                          | Inclusive     |                   |         |

## 2021/2022 Proposed Fees and Charges

| ACTIVITY                                                                                 | ADOPTED<br>FEES/CHARGES<br>2020/2021<br>GST Inc.               | PROPOSED<br>FEES/CHARGES<br>2021/2022<br>GST Inc. | GST<br>STATUS | PRICING<br>POLICY | COMMENT                      |
|------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------|---------------|-------------------|------------------------------|
| Pesticides General (excludes organochlorines & organophosphates)                         | \$638.70                                                       | \$638.70                                          | Inclusive     |                   |                              |
| Petroleum Hydrocarbons (non-flammable)                                                   | \$2.20                                                         | \$2.20                                            | Inclusive     |                   |                              |
| pH Coefficient                                                                           | \$0.40                                                         | \$0.40                                            | Inclusive     |                   |                              |
| <b>EXCESS MASS &amp; NON-COMPLIANT EXCESS MASS CHARGES Unit Charge \$/KG (Continued)</b> |                                                                |                                                   |               |                   |                              |
| Phenolic Compounds (non-chlorinated)                                                     | \$6.45                                                         | \$6.45                                            | Inclusive     |                   |                              |
| Total Phosphorus                                                                         | \$1.35                                                         | \$1.35                                            | Inclusive     |                   |                              |
| Poly Aromatic Hydrocarbons                                                               | \$13.10                                                        | \$13.10                                           | Inclusive     |                   |                              |
| Selenium                                                                                 | \$45.40                                                        | \$45.40                                           | Inclusive     |                   |                              |
| Silver                                                                                   | \$1.25                                                         | \$1.25                                            | Inclusive     |                   |                              |
| Sulphate                                                                                 | \$0.20                                                         | \$0.20                                            | Inclusive     |                   |                              |
| Sulphide                                                                                 | \$1.40                                                         | \$1.40                                            | Inclusive     |                   |                              |
| Sulphite                                                                                 | \$1.45                                                         | \$1.45                                            | Inclusive     |                   |                              |
| Suspended Solids                                                                         | \$0.90                                                         | \$0.90                                            | Inclusive     |                   |                              |
| Thiosulfate                                                                              | \$0.30                                                         | \$0.30                                            | Inclusive     |                   |                              |
| Tin                                                                                      | \$6.40                                                         | \$6.40                                            | Inclusive     |                   |                              |
| Total Dissolved Solids                                                                   | \$0.10                                                         | \$0.10                                            | Inclusive     |                   |                              |
| Zinc                                                                                     | \$13.10                                                        | \$13.10                                           | Inclusive     |                   |                              |
| <b>PRIVATE WORKS</b>                                                                     |                                                                |                                                   |               |                   |                              |
| <b>Noxious Weeds</b>                                                                     |                                                                |                                                   |               |                   |                              |
| Contract Spraying                                                                        | As quoted                                                      |                                                   | Inclusive     | Full Cost         | If regulatory not GST exempt |
| <b>Labour &amp; Plant Hire</b>                                                           |                                                                |                                                   |               |                   |                              |
| <b>Plant Hire</b>                                                                        |                                                                |                                                   |               |                   |                              |
|                                                                                          | * ONLY TO BE HIRED WHEN OPERATED BY A QUALIFIED SHIRE OPERATOR |                                                   |               |                   |                              |
|                                                                                          | *Quotations to be obtained at time of work                     |                                                   |               |                   |                              |
|                                                                                          |                                                                |                                                   |               |                   |                              |

## Acronyms and Abbreviations

The following acronyms and abbreviations are used within this document

|        |                                                           |
|--------|-----------------------------------------------------------|
| BLALC  | Balranald Local Aboriginal Land Council                   |
| BIG    | Balranald Interagency Group                               |
| BEAR   | Business Expansion and Retention Program                  |
| CDO    | Community Development Officer                             |
| DCCD   | Director of Corporate and Community Services              |
| DID    | Director of Infrastructure and Development                |
| ETO    | Engineering Technical Officer                             |
| GM     | General Manager                                           |
| ICAS   | Indigenous Capital Assistance Scheme                      |
| IFP    | Indigenous Funding Program                                |
| MADEC  | Mildura and District Educational Council                  |
| MMT    | Murray Mallee Training                                    |
| NAIDOC | National Aborigines and Islander Day Observance Committee |
| NBB    | National Broadband                                        |
| NEIS   | New Enterprise Incentives Scheme                          |
| NPWS   | NSW National Parks and Wildlife Service                   |
| OE     | Operations Engineer                                       |
| TO     | Tourism Officer                                           |
| WC     | Works Coordinator                                         |

BALRANALD  
SHIRE  
COUNCIL

2020 - 2021 TO 2029 - 2030  
LONG TERM FINANCIAL PLAN



May 2020

## Long Term Financial Plan 2020 - 2030

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## Introduction

The Long Term Financial Plan, hereafter referred to as LTFP, outlines how Council will deliver on its obligations now and into the future. This plan factors in resourcing requirements, including (but not limited to) asset utilisation, workforce needs and funding sources.

The LTFP is one document that makes up Council's Resourcing Strategy, which provides the link between Council's Community Strategic Plan and Council's Delivery Program and Operational Plan. These plans come together to provide the community with a strategy that focuses on how Council can deliver services that are sustainable into the future, as well as best meet community expectations given the level of resources available to Council.

The Resourcing Strategy and the associated documents are prepared in accordance with the requirements of the Integrated Planning and Reporting (IPR) framework, under the Local Government Amendment (Planning & Reporting) Act 2009.

The diagram below outlines the interaction of the Resourcing Strategy and the elements of the overall framework:



The LTFP is important to the Council and the community because:

- The LTFP reflects the projected financial position of Council based on service levels;
- Reviews and assesses the service levels provided by Council and the impact these levels have on Council finances through sensitive analysis;
- Long term strategy and decisions are included in the LTFP, allowing them to be quantified and benchmarked against certain ratios;

## What is a Long Term Financial Plan

The Long Term Financial Plan (LTFP) covers a period of ten (10) years and it outlines, in financial dollars, the short, medium and long term proposed actions with reference to current and future service levels, as well as maintain future sustainability of the Council.

The LTFP is one document that can be used by various stakeholders to assess and determine what resources Council requires to deliver the Community Strategic Plan. The LTFP is one component of the overall Resourcing Strategy and it includes the financial information to show how different sensitive scenarios can have an impact on Council's overall resourcing and future direction.

The LTFP includes the following:

- Proposed budget for 2020-2021 through to 2029-2030 (over ten years);
- The assumptions used to develop and deliver the plan, including how revenue is raised;
- Assessment of financial performance against industry benchmarks;
- Review and testing of the impact of different scenarios and how they impact on future Council budgets;
- Capital expenditure.

The LTFP is updated and adopted by Council on an annual basis, along with Council's Operational Plan. The Community Strategic Plan is required to be updated every 4 years (Council's current plan is required to be reviewed during the 2020/21 financial year).

Financial modelling within this LTFP is based on an income statement, balance sheet and cashflow statement. Each sensitive scenario analysis also has an income statement, balance sheet and cashflow statement, which show how that scenario will impact on the bottom line and its impact over the long term.

## Forecasting Future Budgets

When the 10 year Long Term Financial Plan (LTFP) was compiled, there have been assumptions made on factors which are beyond Council's control. Some of these assumptions include wage increases, rate capping expectation and inflation.

Council's revenue sources are made up of three main funding sources; namely, rates and annual charges, fees and charges and grant funding. There can be a fourth source of funding Council could utilise, and this is borrowings.

### Revenue Forecasts

#### Rating Capacity

On average, rates and annual charges make up around 25% to 30% of Council's revenue. Annual charges include those charges for water, sewer and waste services. When assumptions are made with regards to rates and annual charges, various factors are considered and these include (but not limited to) community capacity to pay rates and the community willingness to pay rates.

Council, when assessing the rates and annual charges for the 2020/21 year and beyond, has reviewed the potential limit reliance on rates through:

- Ensuring that the rate capping has been applied to rates;
- Increasing revenue from other sources like fees and charges;

#### Special Rate Variation

In 2018/19, Council applied for, and was granted, a 10% increase in rates over the next seven years (2018/19 to 2024/25 financial years). It is Council's intention to put these additional funds towards renewal and maintenance works relating to infrastructure.

#### Fees and Charges

A number of services provided by Council are done so on a user-pay basis. These fees include statutory like development application fees and council own fees, like private works. In preparing the LTFP, Council considers the cost-recovery approach when setting fees. In some cases, where a fee is a statutory fee, any change to the fee amount can only occur when allowed under the applicable Act or Regulation.

### Grant Funding

Council receives many grants each year. In some cases, these are recurring on an annual basis like the Financial Assistance Grant from the Commonwealth Government through to one-off specific grants. As an example, in the 2020/21 year, Council will receive a specific grant relating to the Bidgee Haven Hostel extension and funding relating to drought relief.

In preparing the LTFP, an assumption has been made that Council will continue to receive some grant funding and where there is a high probability Council to receive a particular grant for the 2020/21 year, Council has included this as well. The grants assumed to be received on a yearly basis included:

- Financial Assistance Grant;
- Certain Roads and Maritime Grants including the block, supplementary and traffic grant;
- Roads to Recovery grant funding; and,
- NSW Rural Fire Service maintenance grant funding.

### Borrowings

There will be one new loan borrowing of \$1,000,000 for the Water Fund. The borrowing will fund Council's 40% contribution towards renewing the Balranald water treatment plant. There is no further anticipated new borrowings over the remaining nine years period of the LTFP.

### Expenditure Forecasts

In developing expenditure forecasts, new and existing expenditure items have been considered. Expenditure of an operational and capital nature are considered. Operational expenditure includes things such as maintenance, whilst capital expenditure includes infrastructure replacement.

Some expenditure, like employee costs, incur both at an operational and capital level and assumptions have been applied in how these costs are applied.

Consideration has been given to all types of expenditure, their impact on each year of the LTFP, their increase/ decrease over the ten year LTFP and how they are applied in terms of phasing. The LTFP is prepared on an accruals basis.

### Financial Modelling

The development process for the LTFP has included financial modelling taking into account how certain changes in the LTFP assumptions result in a different budget outcome. These changes are considered and presented in the sensitivity analysis section of this document.

## Long Term Financial Plan Assumptions

In preparing not only the 2020/21 year budget, but also the other nine years to 2029/30 financial year, consideration was given to a range of economic factors which could impact on budget forecasting.

### Market Driven Planning Assumptions

#### Growth

Balranald Shire's future growth has been considered, as part of the NSW Planning and Environment's Final 2016 Local Government Area Population, Household and Dwelling Projections.

According to this report, the report shows a population projection for the Balranald Shire local government area as follows:

|                                 | 2016   | 2021   | 2026   | 2031   | 2036   |
|---------------------------------|--------|--------|--------|--------|--------|
| Population Projection           | 2,250  | 2,200  | 2,150  | 2,100  | 2,050  |
| Average Annual Household Growth | (0.5%) | (0.2%) | (0.1%) | (0.1%) | (0.2%) |

The population projections provide information on how the Balranald Shire's population might change over the 20 year period of 2016-2036

It should be noted that the data above does not factor in recent developments in the region, including solar farms, nut farms and mineral sand mining. Such developments have been projected to bring to the Balranald Shire region 280 permanent jobs once fully operational.

#### Inflation

Inflation, also called the consumer price index (CPI), measures changes in the price level of market basket of consumer goods and services purchased by households. When preparing the long term financial plan (LTFP), assumption has been applied that inflation will be projected to change as follows:

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |



## Revenue and Expenditure Assumptions

The following tables outline the financial planning assumptions by revenue and expenditure types. These tables also include a brief description as to how they have been determined.

### Revenue

#### 1. Rates

Council has a special rate variation of 10.00% each year in place for the period 2020/21 through to 2024/25 financial year. If Council did not have a special rate variation in place, then the rate cap for 2019/20 is based on IPART's advice, which is 2.60%. For the year 2025/26 through to 2029/30, a rate peg rate of 2.50% will be assumed.

| 20/21  | 21/22  | 22/23  | 23/24  | 24/25  | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|--------|--------|--------|--------|--------|-------|-------|-------|-------|-------|
| 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

#### 2. Annual Charges

Annual charges are calculated to ensure total revenue received for each fund listed above is sufficient to fund the operating and maintenance expenses associated with providing the service including provisions for major infrastructure replacement.

##### Water Fund

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 4.00% | 3.50% | 3.50% | 3.00% | 3.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

##### Sewer Fund

| 20/21  | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 11.00% | 7.50% | 7.50% | 7.50% | 7.50% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |

##### Waste Fund

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

#### 3. User Fees and Charges

User fees come as one of two types: statutory and non-statutory. Statutory fees are determined under relevant legislation and cannot be increased above the determined amount. Non-statutory fees are set by Council and are based on cost recovery in some cases. Where cost recovery has not been applied, CPI has been used to project Council's revenue for future years from User Fees and Charges.

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |



#### 4. Interest and Investment Revenues

When projecting the future rate of return on investments, the current low cash rate as well as future economic data has been used. Reliance of past data is not prudent in this situation.

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 1.49% | 1.41% | 1.35% | 1.26% | 1.24% | 1.18% | 1.20% | 1.25% | 1.24% | 1.24% |

#### 5. Other Revenues

Other revenue includes, but not limited to, lease revenue, tourism sales, park hire and other incidental revenue. CPI has been used to project Council's revenue for future years from Other Revenue.

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

#### 6. Grants and Contributions - Operating

Council receives a number of operational grants from both Commonwealth and State government bodies. The largest of these is the Financial Assistance Grant and the Long Term Financial Plan (LTFP) assumes that this will continue over the next ten years. We have also assume that some other grants will continue to be received as well, namely roads to recovery. Council has also factored in one-off specific grants in the year in which we anticipate to receive them.

With the Financial Assistance Grant, for 2020/21 year has been assumed that no increase to the 2020/21 actual allocation will occur based on the advice Council has received from the Office of Local Government, whereby caution was to be exercised when setting the budget.

##### *Financial Assistance Grant*

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 0.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |

##### *All Other Re-Current Grants excluding Roads to Recovery*

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |

#### 7. Grants and Contributions – Capital

This source of revenue can be significant in size of overall Council revenue sources. Predicting the amount of revenues received from capital revenue can be difficult to determine, especially when it comes to timing of receiving the funding. However, capital revenue has been based on known projects that have either been entered

into or have been announced as been successful. Any re-current capital grants have been increased on a small percentage so as to not overstate possible revenue stream. Some capital grants, like the Roads and Maritime Services block and traffic facility grants have been assumed to continue into the future. Other capital grants received for specific purposes have been included in the year we anticipate they will be received.

*Re-Current Grants excluding One-Off Funding*

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% |

8. Net Gain from Disposal of IPPE

Predominately received from the sale of plant and fleet. Future years are based on the assumption that plant/ fleet will maintain a rolling replacement program and will vary year to year dependant on the plant/ fleet sold.

## Expenditure

1. Employee Benefits and On Costs

The current Local Government State Award expires on the 30 June 2020. For the 2020/21 year, it has been assumed that a 3.00% will apply to employee wages. Council has assumed that this rate will drop to 2.50% per annum over the remaining nine years of the Long Term Financial Plan (LTFP). Other assumptions relating to employee costs included in the LTFP are:

- Average increase as a result of Award based salary Band step of 0.25% per annum;
- Superannuation statutory contribution set at 9.50% until 2021/22 and it then incrementally increase to 12.00% by 2025/26;
- A 5.00% vacancy in established permanent positions in each financial year.

*Local Government Award Increase – Base Rate*

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 3.00% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

*Superannuation – Statutory Contribution*

| 20/21 | 21/22  | 22/23  | 23/24  | 24/25  | 25/26  | 26/27  | 27/28  | 28/29  | 29/30  |
|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 9.50% | 10.00% | 10.50% | 11.00% | 11.50% | 12.00% | 12.00% | 12.00% | 12.00% | 12.00% |

2. Borrowing Costs

Interest incurred on borrowings for infrastructure projects is based on current interest rate identified in the Loan Agreements.

*Average Interest Rate for all Loans*

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 5.98% | 5.98% | 5.98% | 5.98% | 5.98% | 5.98% | 5.98% | 0.00% | 0.00% | 0.00% |

**3. Materials and Contracts**

Unless otherwise identified to increase at a different rate, all materials and contracts expenditure, which represent the costs to deliver services to the community like road maintenance and waste facility management, are forecast to increase in line with CPI.

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

**4. Depreciation and Amortisation**

The depreciation methodology is based on useful lives and revaluation cycles. The depreciation useful lives methodology can be found in Council's financial statements. When estimating depreciation, Council has considered future depreciation costs on capital infrastructure replacement and also on new infrastructure, the revaluation cycle of asset classes and disposals.

**5. Other Expenses**

This heading includes electricity, insurances, emergency services contributions, donations, information technology and other related expenditure. CPI has been used to project Council's other expenses for future years.

| 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |

## Long Term Financial Plan 2020 – 2030

### Budget Summary

Council's proposed 2020/21 to 2029/30 long term financial plan (LTFP) is as per Attachment 1, which represents the Consolidated Council (all activities of Council). A balance sheet and cashflow are also provided. Council considers the Water Supply and Sewerage Services to be separate business units of Council. All other functions of Council come under the General Fund.

Council's operating result for 2020/21 is estimated to be \$7.227 million surplus. When you remove the effect of capital grants and contributions, the operating result is (\$1.440) million deficit. The net budget surplus is \$130,000 after accounting for all funding movements.

The table below breaks down the Consolidated Council income statement into the three separate funds for the 2020/21 year:

|                                                                           | General Fund   | Water Fund   | Sewer Fund   | Consolidated Total |
|---------------------------------------------------------------------------|----------------|--------------|--------------|--------------------|
|                                                                           | ('\$000)       | ('\$000)     | ('\$000)     | ('\$000)           |
| Income Continuing Operations                                              | 21,667         | 1,633        | 676          | 23,976             |
| Expenses Continuing Operations                                            | (14,440)       | (1,082)      | (510)        | (16,032)           |
| <b>NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/ (DEFICIT)</b> | <b>7,227</b>   | <b>551</b>   | <b>166</b>   | <b>7,944</b>       |
| <b>Other Funding Movements</b>                                            |                |              |              |                    |
| Capital Expenditure                                                       | (12,327)       | (2,366)      | (440)        | (15,133)           |
| Reserves Movement                                                         | 694            | 589          | 86           | 1,369              |
| Loans Repayment                                                           | (191)          | (67)         | 0            | (258)              |
| New Loan Borrowings                                                       | 0              | 1,000        | 0            | 1,000              |
| Depreciation Contra                                                       | 4,727          | 293          | 188          | 5,208              |
| <b>Total Other Funding Movements</b>                                      | <b>(7,097)</b> | <b>(551)</b> | <b>(166)</b> | <b>(7,814)</b>     |
| <b>Net Budget Surplus/ (Deficit)</b>                                      | <b>130</b>     | <b>0</b>     | <b>0</b>     | <b>130</b>         |
| <b>NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)</b>       | <b>(1,957)</b> | <b>351</b>   | <b>166</b>   | <b>(1,440)</b>     |

## Performance Monitoring

Council not only monitors its LTFP and annual budget in terms of meeting budget expectation, but it also monitors measures to assess its long term financial sustainability. To achieve this monitoring process, Council uses financial performance indicators including:

- Operating performance ratio;
- Unrestricted current ratio;
- Own source revenue ratio;
- Debt servicing cover ratio;
- Rates and annual charges outstanding ratio; and,
- Cash expense coverage ratio.

The financial indicators are in accordance with Local Government Code of Accounting Practice and Financial Reporting. Council is required to report on these financial indicators as part of its annual financial statements and will also report on a quarterly basis as part of the budget review process.

These indicators, or ratios, are used by the NSW Local Government industry as the minimum benchmarks for reporting. The ratios and their description/ purpose are listed below for the 2020/21. A full ten year analysis can be located at Attachment 3.

|                                            | Benchmark | Council 2020/21 |
|--------------------------------------------|-----------|-----------------|
| Operating performance ratio                | >0.00%    | (9.87)%         |
| Unrestricted current ratio                 | >1.50x    | 3.96x           |
| Own source revenue ratio                   | >60.00%   | 29.22%          |
| Debt servicing cover ratio                 | >2.00x    | 32.63x          |
| Rates and annual charges outstanding ratio | <10.00%   | 6.45%           |

### Understanding the ratios

*Operating performance ratio* - This ratio measures Council's achievement of containing operating expenditure within operating revenue;

*Unrestricted current ratio* - To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council;

*Own source revenue ratio* - the measurement of a local government's ability to cover its costs through its own revenue efforts, namely rates, annual charges and fees and charges;

*Debt servicing cover ratio* - This ratio measures the availability of operating cash to service debt including interest, principal and lease payments;

*Rates and annual charges outstanding ratio* - To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts;

## Attachments

The following attachments form part of the Long Term Financial Plan documents:

|              |                                                           |
|--------------|-----------------------------------------------------------|
| Attachment 1 | 10 Year Long Term Financial Plan for Consolidated Council |
| Attachment 2 | 2020/21 Budget by Function for Consolidated Council       |
| Attachment 3 | Ratio Analysis for Consolidated Council                   |
| Attachment 4 | 2020/21 Capital Works Program for Consolidated Council    |



## Attachment 1: 10 Year Long Term Financial Plan

| CONSOLIDATED COUNCIL                                                      |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|---------------------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Balranald Shire Council - Long Term Financial Plan - Income Statement     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|                                                                           | 2020/21 Yr          | 2021/22 Yr          | 2022/23 Yr          | 2023/24 Yr          | 2024/25 Yr          | 2025/26 Yr          | 2026/27 Yr          | 2027/28 Yr          | 2028/29 Yr          | 2029/30 Yr          |
| <b>Income from Continuing Operations</b>                                  |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Rates and Annual Charges                                                  | 4,273,850           | 4,628,340           | 4,997,210           | 5,399,620           | 5,834,330           | 6,308,770           | 6,485,450           | 6,667,480           | 6,855,060           | 7,048,370           |
| User Charges and Fees                                                     | 2,231,180           | 2,301,580           | 2,369,200           | 2,439,700           | 2,509,380           | 2,580,840           | 2,646,430           | 2,713,900           | 2,783,210           | 2,854,470           |
| Interest and Investment Revenue                                           | 121,060             | 127,175             | 132,510             | 139,970             | 146,250             | 161,620             | 171,270             | 191,530             | 209,525             | 224,680             |
| Other Revenues                                                            | 379,972             | 389,230             | 400,840             | 412,900             | 425,360             | 436,870             | 447,990             | 459,380             | 471,080             | 483,080             |
| Grants & Contributions for Operational Purposes                           | 7,585,170           | 6,353,425           | 6,455,955           | 6,511,825           | 6,617,120           | 6,692,460           | 6,800,600           | 6,862,220           | 6,973,360           | 7,038,010           |
| Grants and Contributions for Capital Purposes                             | 9,384,410           | 2,293,790           | 2,318,290           | 2,343,070           | 2,368,140           | 2,393,490           | 2,419,140           | 2,445,090           | 2,471,350           | 2,497,910           |
| Net Gain from Disposal of IPPE                                            | -                   | 15,000              | 10,000              | 20,000              | 30,000              | 15,000              | 10,000              | 10,000              | 10,000              | 10,000              |
| <b>Total Income from Continuing Operations</b>                            | <b>23,975,642</b>   | <b>36,107,920</b>   | <b>16,684,005</b>   | <b>17,267,085</b>   | <b>17,990,580</b>   | <b>18,589,050</b>   | <b>18,980,880</b>   | <b>19,349,600</b>   | <b>19,773,585</b>   | <b>20,156,520</b>   |
| <b>Expenses from Continuing Operations</b>                                |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Employee Benefits and On-costs                                            | (6,511,730)         | (6,500,190)         | (6,638,810)         | (6,781,580)         | (6,928,580)         | (6,899,870)         | (7,050,380)         | (7,205,310)         | (7,364,860)         | (7,529,180)         |
| Borrowing Costs                                                           | (125,760)           | (119,330)           | (109,310)           | (102,110)           | (94,465)            | (86,355)            | (77,750)            | -                   | -                   | -                   |
| Materials and Contracts                                                   | (1,927,750)         | (1,511,610)         | (1,599,820)         | (1,659,060)         | (1,860,210)         | (1,946,910)         | (2,042,200)         | (2,108,070)         | (2,269,780)         | (2,295,820)         |
| Depreciation and Amortisation                                             | (5,208,420)         | (5,251,258)         | (5,245,002)         | (5,308,909)         | (5,332,590)         | (5,366,569)         | (5,489,708)         | (5,543,635)         | (5,590,428)         | (5,594,406)         |
| Other Expenses                                                            | (2,258,410)         | (2,306,445)         | (2,379,690)         | (2,456,360)         | (2,535,530)         | (2,797,270)         | (2,886,880)         | (2,979,250)         | (3,074,860)         | (3,173,540)         |
| <b>Total Expenses from Continuing Operations</b>                          | <b>(16,032,070)</b> | <b>(15,688,833)</b> | <b>(15,972,612)</b> | <b>(16,308,019)</b> | <b>(16,751,375)</b> | <b>(17,096,974)</b> | <b>(17,546,898)</b> | <b>(17,836,305)</b> | <b>(18,299,928)</b> | <b>(18,592,946)</b> |
| <b>NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/ (DEFICIT)</b> | <b>7,943,572</b>    | <b>419,087</b>      | <b>711,373</b>      | <b>959,066</b>      | <b>1,159,205</b>    | <b>1,492,076</b>    | <b>1,433,982</b>    | <b>1,513,295</b>    | <b>1,473,657</b>    | <b>1,563,574</b>    |
| <b>Other Funding Movements</b>                                            |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Total Capital Expenditure                                                 | (15,133,239)        | (5,572,005)         | (5,377,430)         | (5,446,710)         | (5,801,515)         | (5,668,335)         | (5,917,770)         | (5,952,345)         | (6,252,275)         | (6,118,875)         |
| Total Transfers From/ (To) Reserves                                       | 1,368,900           | 307,820             | (401,440)           | (585,255)           | (388,270)           | (718,170)           | (661,950)           | (1,005,840)         | (504,475)           | (922,960)           |
| Total Loan Repayments                                                     | (257,740)           | (193,285)           | (203,225)           | (214,800)           | (227,025)           | (239,955)           | (253,605)           | -                   | -                   | -                   |
| Total Loan Borrowings                                                     | 1,000,000           | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   | -                   |
| Depreciation Contra Income                                                | 5,208,420           | 5,251,258           | 5,245,002           | 5,308,909           | 5,332,590           | 5,366,569           | 5,489,708           | 5,543,635           | 5,590,428           | 5,594,406           |
| <b>TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)</b>                   | <b>(7,813,659)</b>  | <b>(205,212)</b>    | <b>(737,093)</b>    | <b>(937,856)</b>    | <b>(1,084,230)</b>  | <b>(1,259,891)</b>  | <b>(1,343,617)</b>  | <b>(1,414,550)</b>  | <b>(1,216,322)</b>  | <b>(1,447,429)</b>  |
| <b>TOTAL BUDGET SURPLUS/ (DEFICIT)</b>                                    | <b>129,913</b>      | <b>213,875</b>      | <b>(25,720)</b>     | <b>21,210</b>       | <b>74,985</b>       | <b>232,185</b>      | <b>90,365</b>       | <b>98,745</b>       | <b>257,335</b>      | <b>116,145</b>      |
| <b>NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)</b>       | <b>(1,440,816)</b>  | <b>(1,874,703)</b>  | <b>(1,606,917)</b>  | <b>(1,384,004)</b>  | <b>(1,208,935)</b>  | <b>(901,414)</b>    | <b>(985,156)</b>    | <b>(931,795)</b>    | <b>(907,693)</b>    | <b>(934,336)</b>    |

## Attachment 1: 10 Year Long Term Financial Plan (Continued)

| CONSOLIDATED COUNCIL                                               |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|--------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Balranald Shire Council - Long Term Financial Plan - Balance Sheet |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|                                                                    | 2020/21 Yr           | 2021/22 Yr           | 2022/23 Yr           | 2023/24 Yr           | 2024/25 Yr           | 2025/26 Yr           | 2026/27 Yr           | 2027/28 Yr           | 2028/29 Yr           | 2029/30 Yr           |
| <b>Assets</b>                                                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| <b>Current Assets</b>                                              |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Cash & Cash Equivalents                                            | 5,660,015            | 5,955,565            | 6,572,715            | 6,972,310            | 7,479,955            | 8,100,940            | 8,532,555            | 10,037,100           | 10,936,470           | 11,745,385           |
| Investments                                                        | 1,750,000            | 1,650,000            | 1,450,000            | 1,950,000            | 1,950,000            | 2,600,000            | 3,000,000            | 2,950,000            | 2,950,000            | 3,550,000            |
| Receivables                                                        | 417,180              | 456,550              | 477,020              | 498,870              | 521,790              | 546,320              | 560,360              | 574,800              | 589,630              | 604,890              |
| Inventories                                                        | 52,000               | 53,300               | 54,640               | 56,020               | 57,430               | 58,880               | 60,360               | 61,880               | 63,440               | 65,040               |
| Other                                                              | 34,000               | 34,000               | 34,000               | 34,000               | 34,600               | 35,220               | 35,860               | 36,510               | 37,180               | 37,860               |
| <b>Total Current Assets</b>                                        | <b>7,913,195</b>     | <b>8,149,415</b>     | <b>8,588,375</b>     | <b>9,511,200</b>     | <b>10,043,775</b>    | <b>11,341,360</b>    | <b>12,189,135</b>    | <b>13,660,290</b>    | <b>14,576,720</b>    | <b>16,003,175</b>    |
| <b>Non Current Assets</b>                                          |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Investments                                                        | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              | 400,000              |
| Receivables                                                        | 13,610               | 16,840               | 18,520               | 20,370               | 22,430               | 24,650               | 25,270               | 25,900               | 26,550               | 27,210               |
| Infrastructure, Property, Plant and Equipment                      | 174,506,489          | 176,572,300          | 176,704,728          | 178,609,576          | 179,078,501          | 181,171,052          | 181,599,115          | 183,823,815          | 184,485,662          | 186,854,988          |
| Intangible                                                         | 449,715              | 418,765              | 387,815              | 356,865              | 325,915              | 320,000              | 320,000              | 320,000              | 320,000              | 320,000              |
| <b>Total Non Current Assets</b>                                    | <b>175,369,814</b>   | <b>177,407,905</b>   | <b>177,511,063</b>   | <b>179,386,811</b>   | <b>179,826,826</b>   | <b>181,915,702</b>   | <b>182,344,385</b>   | <b>184,569,715</b>   | <b>185,232,212</b>   | <b>187,602,198</b>   |
| <b>Total Asset</b>                                                 | <b>183,283,009</b>   | <b>185,557,320</b>   | <b>186,099,438</b>   | <b>188,898,011</b>   | <b>189,870,601</b>   | <b>193,257,062</b>   | <b>194,533,520</b>   | <b>198,230,005</b>   | <b>199,808,932</b>   | <b>203,605,373</b>   |
| <b>Liabilities</b>                                                 |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| <b>Current Liabilities</b>                                         |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Payables                                                           | (668,500)            | (685,220)            | (702,380)            | (719,970)            | (738,000)            | (756,470)            | (775,430)            | (794,850)            | (814,740)            | (835,140)            |
| Borrowings                                                         | (257,740)            | (192,285)            | (201,225)            | (214,800)            | (227,025)            | (239,565)            | (251,605)            | -                    | -                    | -                    |
| Provisions                                                         | (636,620)            | (652,540)            | (668,860)            | (685,590)            | (702,740)            | (720,320)            | (738,330)            | (756,800)            | (775,730)            | (795,130)            |
| <b>Total Current Liabilities</b>                                   | <b>(1,562,860)</b>   | <b>(1,530,045)</b>   | <b>(1,574,465)</b>   | <b>(1,620,360)</b>   | <b>(1,667,765)</b>   | <b>(1,716,745)</b>   | <b>(1,767,365)</b>   | <b>(1,551,650)</b>   | <b>(1,590,470)</b>   | <b>(1,630,270)</b>   |
| <b>Non Current Liabilities</b>                                     |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Payables                                                           | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            | (400,000)            |
| Borrowings                                                         | (1,330,850)          | (1,138,575)          | (935,170)            | (720,560)            | (499,540)            | (253,595)            | -                    | -                    | -                    | -                    |
| Provisions                                                         | (50,000)             | (51,250)             | (52,540)             | (53,860)             | (55,210)             | (56,600)             | (58,020)             | (59,480)             | (60,970)             | (62,500)             |
| <b>Total Non Current Liabilities</b>                               | <b>(1,780,850)</b>   | <b>(1,589,825)</b>   | <b>(1,387,710)</b>   | <b>(1,174,420)</b>   | <b>(949,750)</b>     | <b>(710,195)</b>     | <b>(458,020)</b>     | <b>(459,480)</b>     | <b>(460,970)</b>     | <b>(462,500)</b>     |
| <b>Total Liabilities</b>                                           | <b>(1,141,710)</b>   | <b>(1,119,870)</b>   | <b>(2,962,175)</b>   | <b>(2,794,780)</b>   | <b>(2,617,515)</b>   | <b>(2,426,940)</b>   | <b>(2,225,385)</b>   | <b>(2,011,130)</b>   | <b>(2,051,440)</b>   | <b>(2,092,770)</b>   |
| <b>Net Assets</b>                                                  | <b>179,939,299</b>   | <b>182,437,450</b>   | <b>183,137,263</b>   | <b>186,103,231</b>   | <b>187,254,086</b>   | <b>190,830,122</b>   | <b>192,308,135</b>   | <b>196,218,875</b>   | <b>197,757,492</b>   | <b>201,512,603</b>   |
| <b>Equity</b>                                                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Retained Earnings                                                  | (55,091,385)         | (55,089,722)         | (55,804,529)         | (56,767,125)         | (57,929,955)         | (59,425,756)         | (60,863,538)         | (62,380,743)         | (63,858,390)         | (65,426,044)         |
| Revaluation Reserve                                                | (124,847,914)        | (127,347,729)        | (127,332,734)        | (129,336,106)        | (129,324,131)        | (131,404,366)        | (131,444,596)        | (133,838,132)        | (133,899,102)        | (136,086,559)        |
| <b>Total Equity</b>                                                | <b>(179,939,299)</b> | <b>(182,437,450)</b> | <b>(183,137,263)</b> | <b>(186,103,231)</b> | <b>(187,254,086)</b> | <b>(190,830,122)</b> | <b>(192,308,135)</b> | <b>(196,218,875)</b> | <b>(197,757,492)</b> | <b>(201,512,603)</b> |

## Attachment 1: 10 Year Long Term Financial Plan (Continued)

| CONSOLIDATED COUNCIL                                                     |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|--------------------------------------------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Balranald Shire Council - Long Term Financial Plan - Cash Flow Statement |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                                                          | 2020/21 Yr          | 2021/22 Yr         | 2022/23 Yr         | 2023/24 Yr         | 2024/25 Yr         | 2025/26 Yr         | 2026/27 Yr         | 2027/28 Yr         | 2028/29 Yr         | 2029/30 Yr         |
| <b>Cash Flows from Operating Activities</b>                              |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Rates and Annual Charges                                                 | 4,000,160           | 4,597,920          | 4,964,850          | 5,164,580          | 5,796,470          | 6,267,740          | 6,449,500          | 6,630,520          | 6,817,050          | 7,009,280          |
| User Charges and Fees                                                    | 2,119,630           | 2,288,260          | 2,356,000          | 2,426,100          | 2,495,440          | 2,566,530          | 2,631,890          | 2,698,990          | 2,767,910          | 2,838,780          |
| Interest and Investment Revenue                                          | 121,060             | 127,175            | 132,510            | 139,970            | 146,250            | 163,620            | 171,270            | 191,530            | 209,525            | 224,680            |
| Grants & Contributions                                                   | 16,969,580          | 8,647,215          | 8,774,245          | 8,854,895          | 8,985,260          | 9,085,950          | 9,219,740          | 9,307,310          | 9,444,710          | 9,535,920          |
| Other Revenues                                                           | 379,970             | 389,230            | 400,840            | 412,900            | 425,360            | 436,870            | 447,990            | 459,380            | 471,080            | 483,080            |
| <b>Payments:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Employee Benefits and On-costs                                           | (6,228,130)         | (6,370,150)        | (6,771,590)        | (6,645,950)        | (7,067,160)        | (6,761,880)        | (7,191,370)        | (7,061,210)        | (7,512,160)        | (7,378,600)        |
| Borrowing Costs                                                          | (125,760)           | (119,330)          | (109,310)          | (102,130)          | (94,465)           | (86,355)           | (77,750)           | -                  | -                  | -                  |
| Materials and Contracts                                                  | (2,011,310)         | (1,458,710)        | (1,543,830)        | (1,601,000)        | (1,795,110)        | (1,878,770)        | (1,970,740)        | (2,034,300)        | (2,190,350)        | (2,215,480)        |
| Other Expenses                                                           | (2,145,490)         | (2,191,130)        | (2,260,710)        | (2,333,550)        | (2,408,780)        | (2,657,430)        | (2,742,540)        | (2,830,330)        | (2,921,120)        | (3,014,870)        |
| <b>Net Cash provided by (or used in) Operating Activities</b>            | <b>11,139,710</b>   | <b>5,910,440</b>   | <b>5,961,005</b>   | <b>6,515,835</b>   | <b>6,483,285</b>   | <b>7,134,275</b>   | <b>6,917,990</b>   | <b>7,361,890</b>   | <b>7,086,645</b>   | <b>7,482,790</b>   |
| <b>Cash Flows from Investing Activities</b>                              |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Sale of Infrastructure, Property, Plant and Equipment                    | 46,500              | 49,400             | 54,800             | 45,270             | 52,900             | 45,000             | 65,000             | 45,000             | 65,000             | 45,000             |
| <b>Payments:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Purchase of Infrastructure, Property, Plant and Equipment                | (15,133,240)        | (5,572,005)        | (5,377,430)        | (5,446,710)        | (5,801,515)        | (5,668,335)        | (5,917,770)        | (5,952,345)        | (6,252,275)        | (6,118,875)        |
| <b>Net Cash provided by (or used in) Investing Activities</b>            | <b>(15,086,740)</b> | <b>(5,522,605)</b> | <b>(5,322,630)</b> | <b>(5,401,440)</b> | <b>(5,748,615)</b> | <b>(5,623,335)</b> | <b>(5,852,770)</b> | <b>(5,907,345)</b> | <b>(6,187,275)</b> | <b>(6,073,875)</b> |
| <b>Cash Flows from Financing Activities</b>                              |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Receipts:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Proceeds from Borrowings and Advances                                    | 1,000,000           | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| <b>Payments:</b>                                                         |                     |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Repayment of Borrowings and Advances                                     | (257,740)           | (192,285)          | (203,225)          | (214,800)          | (227,025)          | (239,955)          | (253,605)          | -                  | -                  | -                  |
| <b>Net Cash provided by (or used in) Financing Activities</b>            | <b>742,260</b>      | <b>(192,285)</b>   | <b>(203,225)</b>   | <b>(214,800)</b>   | <b>(227,025)</b>   | <b>(239,955)</b>   | <b>(253,605)</b>   | <b>-</b>           | <b>-</b>           | <b>-</b>           |
| <b>Net Increase/ (Decrease) in Cash and Investments</b>                  | <b>(1,204,770)</b>  | <b>195,550</b>     | <b>417,150</b>     | <b>899,595</b>     | <b>507,645</b>     | <b>1,270,985</b>   | <b>831,615</b>     | <b>1,454,545</b>   | <b>899,370</b>     | <b>1,408,915</b>   |
| <b>Plus: Cash and Investments - Beginning of Year</b>                    | <b>9,014,785</b>    | <b>7,810,015</b>   | <b>8,005,565</b>   | <b>8,422,715</b>   | <b>9,322,310</b>   | <b>9,829,955</b>   | <b>11,100,940</b>  | <b>11,932,555</b>  | <b>13,387,100</b>  | <b>14,286,470</b>  |
| <b>Cash and Investments - End of Year</b>                                | <b>7,810,015</b>    | <b>8,005,565</b>   | <b>8,422,715</b>   | <b>9,322,310</b>   | <b>9,829,955</b>   | <b>11,100,940</b>  | <b>11,932,555</b>  | <b>13,387,100</b>  | <b>14,286,470</b>  | <b>15,695,385</b>  |



## Attachment 2: 2020/21 Budget by Function for Consolidated Council

| FUNCTION OF COUNCIL                                                                  |             |                |                       |          |             |                                |                               |                |                   |                      |                       |                           |                  |                        |
|--------------------------------------------------------------------------------------|-------------|----------------|-----------------------|----------|-------------|--------------------------------|-------------------------------|----------------|-------------------|----------------------|-----------------------|---------------------------|------------------|------------------------|
| Balranald Shire Council - Long Term Financial Plan - Income Statement - 2020/21 Year |             |                |                       |          |             |                                |                               |                |                   |                      |                       |                           |                  |                        |
|                                                                                      | Governance  | Administration | Public Order & Safety | Health   | Environment | Community Services & Education | Housing & Community Amenities | Water Supplies | Sewerage Services | Recreation & Culture | Mining, Manufacture & | Transport & Communication | Economic Affairs | General Purpose Income |
| Income from Continuing Operations                                                    |             |                |                       |          |             |                                |                               |                |                   |                      |                       |                           |                  |                        |
| Rates and Annual Charges                                                             | 0           | 0              | 0                     | 0        | 24,030      | 0                              | 341,940                       | 757,130        | 506,570           | 0                    | 0                     | 0                         | 0                | 2,614,180              |
| User Charges and Fees                                                                | 0           | 13,190         | 700                   | 250      | 0           | 500,500                        | 75,800                        | 598,270        | 151,360           | 0                    | 6,300                 | 282,330                   | 586,500          | 0                      |
| Interest and Investment Revenue                                                      | 0           | 340            | 0                     | 0        | 0           | 6,000                          | 1,750                         | 14,500         | 2,000             | 0                    | 0                     | 0                         | 0                | 96,470                 |
| Other Revenues                                                                       | 12,000      | 344,462        | 0                     | 25,000   | 0           | 300                            | 66,370                        | 52,400         | 0                 | 8,140                | 0                     | 8,800                     | 72,500           | 0                      |
| Grants & Contributions for Operational Purposes                                      | 0           | 26,000         | 155,000               | 20,500   | 0           | 801,500                        | 9,000                         | 16,600         | 6,320             | 167,400              | 0                     | 1,504,630                 | 1,000,000        | 3,884,340              |
| Grants and Contributions for Capital Purposes                                        | 250,000     | 0              | 100,000               | 0        | 0           | 4,680,000                      | 0                             | 200,000        | 0                 | 2,004,820            | 0                     | 2,249,590                 | 0                | 0                      |
| Total Income from Continuing Operations                                              | 262,000     | 380,892        | 255,700               | 25,250   | 24,030      | 5,998,300                      | 534,860                       | 1,652,900      | 676,250           | 2,180,360            | 6,300                 | 4,046,320                 | 1,659,000        | 6,594,800              |
| Expenses from Continuing Operations                                                  |             |                |                       |          |             |                                |                               |                |                   |                      |                       |                           |                  |                        |
| Employee Benefits and On-costs                                                       | (844,260)   | (2,824,963)    | (21,875)              | (21,960) | (58,675)    | (943,000)                      | (207,240)                     | (202,540)      | (74,160)          | (36,500)             | (62,280)              | (936,425)                 | (209,805)        | 0                      |
| Borrowing Costs                                                                      | 0           | (3,250)        | 0                     | 0        | (28,460)    | 0                              | (7,620)                       | (44,320)       | 0                 | 0                    | 0                     | 0                         | (42,130)         | 0                      |
| Materials and Contracts                                                              | (340,000)   | 1,237,718      | (129,575)             | (26,250) | (389,745)   | (157,750)                      | (530,090)                     | (411,825)      | (202,890)         | (448,090)            | 0                     | (545,333)                 | (443,940)        | 0                      |
| Degradation and Amortisation                                                         | 0           | (350,405)      | (30,630)              | (3,580)  | (57,520)    | (97,630)                       | (154,520)                     | (292,830)      | (187,620)         | (379,310)            | 0                     | (3,613,090)               | (61,280)         | 0                      |
| Other Expenses                                                                       | (344,550)   | (603,100)      | (387,050)             | (23,130) | (13,000)    | (176,900)                      | (238,600)                     | (130,800)      | (45,700)          | (252,530)            | (7,480)               | (36,590)                  | (156,580)        | 0                      |
| Total Expenses from Continuing Operations                                            | (1,529,210) | (2,548,800)    | (529,130)             | (54,920) | (327,400)   | (1,385,280)                    | (988,070)                     | (1,082,940)    | (558,300)         | (1,178,430)          | (69,760)              | (5,135,438)               | (955,717)        | 0                      |
| NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)                         | (1,267,210) | (2,167,908)    | (273,430)             | (29,670) | (303,370)   | 4,607,020                      | (453,210)                     | 569,960        | 117,950           | 1,001,930            | (63,460)              | (1,089,118)               | 703,283          | 6,594,800              |
| Other Funding Movements                                                              |             |                |                       |          |             |                                |                               |                |                   |                      |                       |                           |                  |                        |
| Total Capital Expenditure                                                            | (65,000)    | (715,000)      | (130,000)             | 0        | 0           | (4,700,000)                    | (340,000)                     | (2,366,000)    | (440,000)         | (2,123,590)          | 0                     | (3,173,799)               | (1,059,850)      | 0                      |
| Total Transfers From/ (To) Reserves                                                  | 0           | 237,100        | 0                     | 0        | 0           | 0                              | 306,380                       | 588,920        | 86,500            | 150,000              | 0                     | 0                         | 0                | 0                      |
| Total Loan Repayments                                                                | 0           | (95,220)       | 0                     | 0        | (58,960)    | 0                              | 0                             | (66,290)       | 0                 | 0                    | 0                     | 0                         | (41,370)         | 0                      |
| Total Loan Borrowings                                                                | 0           | 0              | 0                     | 0        | 0           | 0                              | 0                             | 1,000,000      | 0                 | 0                    | 0                     | 0                         | 0                | 0                      |
| Degradation Contra Income                                                            | 0           | 350,405        | 30,630                | 3,580    | 57,520      | 97,630                         | 154,520                       | 292,830        | 187,620           | 379,310              | 0                     | 3,613,090                 | 61,280           | 0                      |
| TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)                                     | (65,000)    | (218,715)      | (129,370)             | 3,580    | (1,940)     | (4,602,370)                    | 300,900                       | (508,540)      | (165,890)         | (1,594,280)          | 0                     | 499,291                   | (1,039,940)      | 0                      |
| TOTAL BUDGET SURPLUS/ (DEFICIT)                                                      | (1,332,210) | (2,386,623)    | (402,800)             | (26,090) | (305,310)   | 0                              | (152,310)                     | 63,420         | (67,940)          | (522,640)            | (63,460)              | (589,827)                 | (296,657)        | 6,594,800              |
| NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)                         | (1,332,210) | (2,386,623)    | (402,800)             | (26,090) | (305,310)   | 0                              | (152,310)                     | 63,420         | (67,940)          | (522,640)            | (63,460)              | (589,827)                 | (296,657)        | 6,594,800              |

## Attachment 3: 10 Year Ratio Analysis for Consolidated Council

| CONSOLIDATED COUNCIL                                                                                  |            |            |            |            |            |            |            |            |            |            |            |
|-------------------------------------------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Balranald Shire Council Statement of Financial Ratios                                                 |            |            |            |            |            |            |            |            |            |            |            |
|                                                                                                       | Benchmark  | 2020/21 Yr | 2021/22 Yr | 2022/23 Yr | 2023/24 Yr | 2024/25 Yr | 2025/26 Yr | 2026/27 Yr | 2027/28 Yr | 2028/29 Yr | 2029/30 Yr |
| <b>1. Operating Performance</b>                                                                       |            |            |            |            |            |            |            |            |            |            |            |
| Total continuing operating revenue excluding capital grants and contributions less operating expenses | > 0.00%    | (9.87%)    | (13.57%)   | (11.19%)   | (9.27%)    | (7.78%)    | (5.57%)    | (5.95%)    | (5.51%)    | (5.51%)    | (5.77%)    |
| Total continuing operating revenue excluding capital grants and contributions                         |            |            |            |            |            |            |            |            |            |            |            |
| <b>2. Unrestricted Current Ratio</b>                                                                  |            |            |            |            |            |            |            |            |            |            |            |
| Current assets less all external restrictions                                                         | > 1.50x    | 3.96       | 3.99       | 3.46       | 3.47       | 3.79       | 3.75       | 4.82       | 4.91       | 4.91       | 5.20       |
| Current liabilities less specific purpose liabilities                                                 |            |            |            |            |            |            |            |            |            |            |            |
| <b>3. Own Source Revenue</b>                                                                          |            |            |            |            |            |            |            |            |            |            |            |
| Total continuing operating revenue excluding all grants and contributions                             | > 60.00%   | 29.22%     | 46.32%     | 47.41%     | 48.72%     | 49.83%     | 51.12%     | 51.43%     | 51.90%     | 52.24%     | 52.69%     |
| Total continuing operating revenue inclusive of capital grants and contributions                      |            |            |            |            |            |            |            |            |            |            |            |
| <b>4. Debt Servicing Cover Ratio</b>                                                                  |            |            |            |            |            |            |            |            |            |            |            |
| Operating results before capital excluding interest and depreciation, impairment and amortisation     | > 2.00x    | 32.63      | 31.98      | 36.70      | 42.63      | 48.85      | 58.54      | N/a        | N/a        | N/a        | N/a        |
| Principal repayments plus borrowing interest costs                                                    |            |            |            |            |            |            |            |            |            |            |            |
| <b>5. Rates and Annual Charges Outstanding</b>                                                        |            |            |            |            |            |            |            |            |            |            |            |
| Rates and annual charges outstanding                                                                  | < 10.00%   | 6.45%      | 6.67%      | 6.42%      | 6.18%      | 5.96%      | 5.74%      | 5.69%      | 5.64%      | 5.59%      | 4.92%      |
| Rates and annual charges collectable                                                                  |            |            |            |            |            |            |            |            |            |            |            |
| <b>6. Cash Expense Cover Ratio</b>                                                                    |            |            |            |            |            |            |            |            |            |            |            |
| Current period's cash and cash equivalents plus term deposits                                         | > 3 months | 9.10       | 8.83       | 8.84       | 9.83       | 9.76       | 11.05      | 11.31      | 13.07      | 13.20      | 14.56      |
| Payments from cash flow of operating and financial activities                                         |            |            |            |            |            |            |            |            |            |            |            |

## Attachment 4: 2020/21 Capital Works Program for Consolidated Council

|                                                |                                                            |           |                        |
|------------------------------------------------|------------------------------------------------------------|-----------|------------------------|
| <b>BALRANALD SHIRE COUNCIL</b>                 |                                                            |           |                        |
| <b>CAPITAL WORKS &amp; LOAN PAYMENTS</b>       |                                                            |           |                        |
| <b>PROPOSED BUDGET 2020/21</b>                 |                                                            |           |                        |
|                                                | <b>PROJECT DESCRIPTION</b>                                 |           | <b>Proposed Budget</b> |
|                                                |                                                            |           |                        |
|                                                |                                                            |           | <b>2020/2021</b>       |
| <b>CAPITAL WORKS</b>                           |                                                            |           |                        |
| <b>GOVERNANCE</b>                              | Content Management Upgrade                                 | \$        | 25,000                 |
|                                                | Allocation for co-funding for Capital Grant Applications   | \$        | 40,000                 |
|                                                |                                                            |           |                        |
|                                                | <b>Sub – Total</b>                                         | <b>\$</b> | <b>65,000</b>          |
| <b>CORPORATE &amp; ADMINISTRATIVE SERVICES</b> |                                                            |           |                        |
|                                                | Web Site Development Shire wide                            | \$        | 50,000                 |
|                                                | IT Architecture Refresh                                    | \$        | 200,000                |
|                                                |                                                            |           |                        |
|                                                | <b>Corporate &amp; Administrative Services Sub – Total</b> | <b>\$</b> | <b>250,000</b>         |
| <b>ENGINEERING OPERATIONS</b>                  |                                                            |           |                        |
|                                                | <b>Major Plant Acquisition Costs</b>                       |           |                        |
|                                                | Tipper Body for Trailer                                    | \$        | 30,000                 |
|                                                | Trailblazer Replacement MUX                                | \$        | 28,000                 |
|                                                | Trailblazer Replacement MUX                                | \$        | 28,000                 |
|                                                | Rick Campbell's Ute Replacement DMAX                       | \$        | 34,000                 |
|                                                | Bulk Storage Diesel Bowser                                 | \$        | 40,000                 |
|                                                | Mini Excavator                                             | \$        | 50,000                 |
|                                                | Mazda Replacement                                          | \$        | 25,000                 |
|                                                | Walker Mower & Trailer                                     | \$        | 55,000                 |
|                                                | Road Train Prime Mover                                     | \$        | 75,000                 |
|                                                |                                                            |           |                        |
|                                                | Caravan Upgrade                                            | \$        | 100,000                |
|                                                | Plant Replacement Loan 137                                 | \$        | 75,810                 |
|                                                |                                                            |           |                        |
|                                                | <b>Engineering Administration Sub - Total</b>              | <b>\$</b> | <b>540,810</b>         |
| <b>PUBLIC ORDER &amp; SAFETY</b>               |                                                            |           |                        |
|                                                | Rural Fire Service Capital                                 | \$        | 100,000                |
|                                                | Fire Hydrant Upgrade                                       | \$        | 30,000                 |



|                                          |                                                            |                     |
|------------------------------------------|------------------------------------------------------------|---------------------|
|                                          |                                                            |                     |
|                                          | <b>Public Order &amp; Safety Sub-Total</b>                 | <b>\$ 130,000</b>   |
|                                          |                                                            |                     |
| <b>COMMUNITY SERVICES</b>                | Capital Works                                              | \$ 20,000           |
|                                          | Hostel Extension                                           | \$ 4,680,000        |
|                                          |                                                            |                     |
|                                          | <b>Community Services Sub-Total</b>                        | <b>\$ 4,700,000</b> |
|                                          |                                                            |                     |
| <b>HOUSING &amp; COMMUNITY AMENITIES</b> | Flood Mitigation Loan 132 Principal Repayments             | \$ 15,410           |
|                                          | West Balranald Drainage Loan                               | \$ 58,860           |
|                                          | Purchase of Buildings and Facilities                       | \$ 360,000          |
|                                          |                                                            |                     |
|                                          | <b>Housing &amp; Community Amenities Sub - Total</b>       | <b>\$ 434,270</b>   |
|                                          |                                                            |                     |
| <b>RECREATION &amp; CULTURE</b>          | Art Gallery - Balranald Creative Community Learning Centre | \$ 284,380          |
|                                          | Greenham Park - Balranald Tennis Courts Upgrade Project    | \$ 287,510          |
|                                          | Ben Scott Birdwalk                                         | \$ 100,000          |
|                                          | Greenham Park - Football Changerooms                       | \$ 500,000          |
|                                          | Greenham Pk Disabled Toilets                               | \$ 40,000           |
|                                          | Euston Sports Grounds Entrance                             | \$ 30,000           |
|                                          | Lions Park Upgrade                                         | \$ 832,930          |
|                                          | Art Acquisition (Bal Archies Sponsorship)                  | \$ 3,000            |
|                                          | Library Book replacement                                   | \$ 15,770           |
|                                          | Library Building Works                                     | \$ 30,000           |
|                                          |                                                            |                     |
|                                          | <b>Recreation &amp; Culture Sub-Total</b>                  | <b>\$ 2,123,590</b> |
|                                          |                                                            |                     |
| <b>BUSINESS UNDERTAKINGS</b>             | Information Centre Loan                                    | \$ 41,370           |
|                                          | Caravan Park Powered Sites Power Poles (20)                | \$ 30,000           |
|                                          | Caravan Park Buggy - for cleaning                          | \$ 8,000            |
|                                          | Site Upgrade (10)                                          | \$ 21,850           |
|                                          | Joint Organisation Discovery Centre Complex                | \$ 1,000,000        |
|                                          |                                                            |                     |
|                                          | <b>Business Undertakings Sub-Total</b>                     | <b>\$ 1,101,220</b> |
|                                          |                                                            |                     |
| <b>TRANSPORT</b>                         | MR 514 Sealing Works                                       | \$ 509,180          |
|                                          | MR67 North Heavy Patching                                  | \$ 148,940          |
|                                          | MR67 Reseals - Capital                                     | \$ 466,520          |
|                                          | Grid Maintenance & Replacement                             | \$ 350,000          |

|                                                          |                                                                          |                     |
|----------------------------------------------------------|--------------------------------------------------------------------------|---------------------|
|                                                          | MR514 Unsealed - Gravel Resheeting                                       | \$ 103,550          |
|                                                          | Roads to Recovery                                                        | \$ 1,355,610        |
|                                                          | Safety Works                                                             | \$240,000           |
|                                                          | <b>Transport Sub-Total</b>                                               | <b>\$ 3,173,800</b> |
| <b>WATER SERVICES</b>                                    | Balranald Raw Pump Station Electrical & Monitoring Upgrade               | \$ 60,000           |
|                                                          | Integrated Water Cycle Management Plan                                   | \$ 200,000          |
|                                                          | Euston Raw Water PS Upgrade                                              | \$ 45,000           |
|                                                          | Euston Electrical Upgrade Raw PS                                         | \$ 50,000           |
|                                                          | Valves and Meters                                                        | \$ 52,000           |
|                                                          | Euston Cemetery Watermain Upgrade                                        | \$ 50,000           |
|                                                          | Balranald WTP (cost(3.2m, 40% Council)                                   | \$ 1,000,000        |
|                                                          | Minor pumps and metering equipment                                       | \$ 10,000           |
|                                                          | Balranald AC Mains Replacement                                           | \$ 42,000           |
|                                                          | Euston Replace AC Mains                                                  | \$ 42,000           |
|                                                          | Balranald Filtered Water Tower Repaint Int & Ext                         | \$ 475,000          |
|                                                          | Balranald Raw Water Tower Clean & Inspect                                | \$ 80,000           |
|                                                          | Water Meter Replacements                                                 | \$ 50,000           |
|                                                          | Integrated Water Management Strategy                                     | \$ 210,000          |
|                                                          | Euston Water Loan                                                        | \$ 66,290           |
|                                                          | <b>Water Services Sub - Total</b>                                        | <b>\$ 2,432,290</b> |
| <b>SEWERAGE SERVICES</b>                                 | Balranald Cleaning Irrigation Channels and installation of Chanel stops. | \$ 30,000           |
|                                                          | Euston Sewer Cleaning Inlet Structure                                    | \$ 30,000           |
|                                                          | Balranald Sewer PS Upgrades                                              | \$ 15,000           |
|                                                          | Balranald Sewer Excavation & Renewals inc Manholes                       | \$ 15,000           |
|                                                          | Balranald Sewer Relining                                                 | \$ 300,000          |
|                                                          | BS Switchboard Upgrade                                                   | \$ 30,000           |
|                                                          | Euston Sewer Pumps                                                       | \$ 20,000           |
|                                                          | <b>Sewerage Services Sub-Total</b>                                       | <b>\$ 440,000</b>   |
| <b>TOTAL CAPITAL WORKS &amp; PRINCIPAL LOAN PAYMENTS</b> |                                                                          | <b>\$15,390,980</b> |

**6.2 MAKING AND LEVYING RATES AND CHARGES - 2021/2022**

**File Number:** D21.52514  
**Reporting Officer:** Terri Bilske, Director Corporate & Community Services  
**Responsible Officer:** Oliver McNulty, General Manager  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**OFFICER RECOMMENDATION**

That Council resolve to:

1. Make another hire category for the Senior Citizens Building for up to 2 hours for a cost of \$50.00 per session for not-for-profit organisations, with a once off cleaning fee deposit of \$325.00 for a series of bookings after consideration was given to three submissions received relating to the proposed fees and charges for 2021/22 as follows:-
  - Submission 1 – Received from P Lister regarding hire of the Senior Citizens Building for Gospel meetings. The building has previously been rented from the Senior Citizens for \$50.00 per use for up to 2 hours on a regular basis.
  - Submission 2 – Received from J Dalton regarding the hire of the Senior Citizens Building suggesting that the building could be hired to not for profit organisations for meetings, but not for social events at the previous rate of \$50.00 per use for up to 2 hours.
  - Submission from Rachael Williams on behalf of Strengthening Community Access Inclusion and Wellbeing Advisory Committee with a recommendation “that council consider a full fees and charges waiver on Council owned buildings for valid voluntary and not-for-profit community groups. That this fees and charges waiver be applied on an annual basis for the community group applicant”.
2. Give delegations to the General Manger to assess the not-for-profit organisations hiring council owned buildings on a case by case basis.
3. Make and levy the following Ordinary rates in accordance with s.534, s535 and s.537 of the Local Government Act 1993, as amended, for the 2021/22 financial year incorporating year 4 of the Special Rate Variation of 10% per annum over the Farmland, Residential and Business categories as follows:-:

**RATES & CHARGES**  
**Proposed 2021/2022**

|                                                                                    | No of Properties<br>for 2021/22 | Property Valuations<br>2021/22 | Ad Valorem Rate<br>2021/22 | Ad Valorem<br>Value | Base Rate<br>2021/22 | Base Rate<br>Amount | Notional Income Yield | Base Rate % | Average Rate per<br>Property |
|------------------------------------------------------------------------------------|---------------------------------|--------------------------------|----------------------------|---------------------|----------------------|---------------------|-----------------------|-------------|------------------------------|
| Farmland - General                                                                 | 254                             | \$443,203,500                  | 0.00187                    | \$827,904           | \$600                | \$152,400           | \$980,304             | 15.55%      | \$3,859                      |
| Farmland - Irrigable Horticulture                                                  | 6                               | \$22,665,000                   | 0.00640                    | \$145,056           | \$605                | \$3,630             | \$148,686             | 2.44%       | \$24,781                     |
| Farmland - Intense                                                                 | 120                             | \$33,419,300                   | 0.00714                    | \$238,614           | \$605                | \$72,600            | \$311,214             | 23.33%      | \$2,593                      |
| <b>Farmland Total</b>                                                              | <b>380</b>                      | <b>\$499,287,800</b>           |                            | <b>\$1,211,574</b>  |                      | <b>\$228,630</b>    | <b>\$1,440,204</b>    |             | <b>\$3,790</b>               |
| Residential - Balranald                                                            | 532                             | \$23,436,000                   | 0.00500                    | \$117,180           | \$200                | \$106,400           | \$223,580             | 47.59%      | \$420                        |
| Residential - Euston                                                               | 253                             | \$20,232,000                   | 0.00290                    | \$58,673            | \$185                | \$46,805            | \$105,478             | 44.37%      | \$417                        |
| Residential - Oxley                                                                | 32                              | \$118,000                      | 0.04500                    | \$5,310             | \$100                | \$3,200             | \$8,510               | 37.60%      | \$266                        |
| Residential - General 0-2ha                                                        | 70                              | \$3,383,000                    | 0.00520                    | \$17,592            | \$182                | \$12,740            | \$30,332              | 42.00%      | \$433                        |
| Residential Rural - 2-40ha                                                         | 56                              | \$7,274,500                    | 0.00280                    | \$20,369            | \$230                | \$12,880            | \$33,249              | 38.74%      | \$594                        |
| <b>Residential - Total</b>                                                         | <b>943</b>                      | <b>\$54,443,500</b>            |                            | <b>\$219,123</b>    |                      | <b>\$182,025</b>    | <b>\$401,148</b>      |             | <b>\$425</b>                 |
| Business - Balranald                                                               | 69                              | \$3,572,000                    | 0.02800                    | \$100,016           | \$450                | \$31,050            | \$131,066             | 23.69%      | \$1,900                      |
| Business - Euston                                                                  | 16                              | \$2,632,000                    | 0.01850                    | \$48,692            | \$450                | \$7,200             | \$55,892              | 12.88%      | \$3,493                      |
| Business - Rural                                                                   | 83                              | \$2,290,300                    | 0.01200                    | \$27,484            | \$195                | \$16,185            | \$43,669              | 37.06%      | \$526                        |
| Business - Solar Farms                                                             | 2                               | \$4,139,000                    | 0.03300                    | \$136,587           | \$850                | \$1,700             | \$138,287             | 1.23%       | \$69,144                     |
| Business - Mining Gravel                                                           | 5                               | \$70,000                       | 0.01600                    | \$1,120             | \$110                | \$550               | \$1,670               | 32.93%      | \$334                        |
| Business - Parishes of Paida, Penarie, Woolpagerie & Majenta - Mining Gypsum       | 3                               | \$782,000                      | 0.05200                    | \$40,664            | \$460                | \$1,380             | \$42,044              | 3.28%       | \$14,015                     |
| Business - Parishes of Willibah, Bidura, Solferina - Mineral Sands Mines           | 1                               | \$8,520,000                    | 0.07290                    | \$621,108           | \$2,050              | \$2,050             | \$623,158             | 0.33%       | \$623,158                    |
| *Business - Parishes of Pitapunga, Crokee, Muckee & Lawrence - Mineral Sands Mines | 0                               | \$5,000,000                    | 0.16000                    | \$800,000           | \$2,050              | \$2,050             |                       |             | \$802,050                    |
| <b>Business - Total</b>                                                            | <b>179</b>                      | <b>\$27,005,300</b>            |                            | <b>\$1,775,671</b>  |                      | <b>\$62,165</b>     | <b>\$1,035,786</b>    |             | <b>\$5,787</b>               |
| <b>GRAND TOTAL</b>                                                                 | <b>1502</b>                     | <b>\$580,736,600</b>           |                            | <b>\$1,610,874</b>  |                      | <b>\$472,820</b>    | <b>\$2,877,138</b>    |             | <b>\$1,916</b>               |

\* \$802,050 is expected rate revenue when property assessment is provided through supplementary, increasing the notional yield by this amount.

4. Increase the Notional Yield as approved through the 10% Special Rate Variation which includes the rate pegged amount of 2.0% for 2021/22 as determined by the Independent Pricing and Regulatory Tribunal of NSW (IPART).
5. Increase the residential Sewer Access charge for a 20mm connection from \$510.00 to \$580.00 per annum. Larger connections will increase as listed in the proposed Schedule of Fees and Charges.
6. Increase Raw and Filtered water Access charges from \$315.00 to \$345.00 per annum for a 20mm connection.
7. Increase Raw water usage charges will increase from 90 cents to \$1.00 for the first 600 kilolitres and from \$1.30 to \$1.40 per kilolitre for usage over 600 kilolitres.

8. Increase Filtered water usage charges from \$1.45 to \$1.55 per kilolitre up to 400 kilolitres and from \$2.20 to \$2.30 per kilolitre for usage over 400 kilolitres.
9. Charge water usage on Community Land such as Parks and Gardens at 40 cents per kilolitre.
10. Increase domestic waste collection charges from \$345.00 per annum to \$355.00 per annum and increase the domestic waste access charge for vacant land from \$55 to \$60 per annum.
11. Charge Tip fees as set out in the proposed Schedule of Fees and Charges.
12. Fix the fees and charges schedule for the 2021/22 year as set out in the Draft Annual Schedule of Fees and Charges including the additional rate for the Senior Citizens Building for \$50.00 up to 2 hours for not-for-profit organisations.
13. Charge interest on overdue Rates, Domestic Waste, Water, Sewer and Debtors at 6% being the maximum rate determined by the Minister for Local Government for 2021/22.
14. Increase all other Water and Sewer rates as listed in Fees and Charges.
15. Consider all submissions received during the public consultation period prior to the adoption of the Operational Plan for 2021/22.
16. Adopt the detailed Structure for General Rates & Charges as detailed in the Report.

## **PURPOSE OF REPORT**

Under Section 494 of the Local Government Act 1993, Council is required to make and levy Ordinary rates annually. The Draft Annual Statement of Revenue 2021/2022 incorporating Council's Revenue Policy and Schedule of Fees and Charges has been on public exhibition for a period of 28 days pursuant to Sections 405 and 406 of the Local Government Act, 1993 from Friday, 28<sup>th</sup> May 2021 to Friday, 25<sup>th</sup> June 2021.

Two submissions have been received as attached regarding the hiring of the Senior Citizens building for a shorter period than was advertised in the Fees and Charges and a recommendation was made regarding this request.

## **REPORT**

### **BACKGROUND**

Council has prepared a Statement of Revenue Policy, which outlines the proposed 2021/22 rates, annual charges, and fees and charges. The Revenue Policy was advertised for a period of 28 days from Wednesday 26<sup>th</sup> May 2021 to Thursday 24<sup>th</sup> of June 2021. The Revenue Policy was advertised along with Council's Four Year Delivery Program, 2021/22 Operational Plan & Budget and the Ten Year Long Term Financial Plan.

## DISCUSSION

Rates and annual charges, with the exception of the Stormwater levy (unchanged from 2020/21 year), have been increased by an average of 10% inclusive of the 2% rate peg increase. 2021/22 will be Year 4 of the 10% Special Rate Variation period approved by the Independent Pricing and Regulatory Tribunal.

A review of fees and charges has seen, on average, an increase between 2.00% to 3.00%. Some fees have remained the same due to reasons mainly relating to affordability or statutory charges. Fees and charges are a combination of statutory, partial cost recovery and full cost recovery:

- Statutory fees are set by government legislation and cannot be amended by Council.
- Partial cost recovery fees are those fees where every resident can access the service and Council only charges a partial fee to enable fair, affordable and equitable access for all residents.
- Full cost recovery fees are charged at the cost to Council and are based on a user pays system.

Proposed Rates have been set within the Rating Categories as follows:-

- a. **FARMLAND – GENERAL** rate of zero point one eight seven (0.187) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland General** with dominant use being generally cropping or grazing over significant land area pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred dollars (\$600.00) in respect of each separate parcel with the base amount producing sixteen point four one (11.80%) of the total amount of the rate levy for the Farmland General rate sub-category; and
- b. **FARMLAND – IRRIGABLE - HORTICULTURE** rate of zero point six four (0.64) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland – Irrigable - Horticulture** to include nut farms and other irrigable intensive horticulture land use and has significant and substantial commercial purpose or character pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred and five dollars (\$605) in respect of each separate parcel with the base amount producing two point four four percent (2.44%) of the total amount of the rate levy for the Farmland – Irrigable - Horticulture rate sub-category; and
- c. **FARMLAND – INTENSE** rate of zero point seven one four (0.714) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland Intense** to have medium to high intensity of land use and an intermediate to major economic benefit pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred and five dollars (\$605.00) in respect of each separate parcel with the base amount producing thirteen percent (13.00%) of the total amount of the rate levy for the Farmland Intense rate sub-category; and



- d. **RESIDENTIAL – BALRANALD** rate of zero point five (0.50) cents in the dollar on the land value of all rateable land in the centre of the population being the Balranald Village Zone, being land which has been sub-categorised by the Council as **Balranald Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of two hundred dollars (\$200.00) in respect of each separate parcel with the base amount producing forty seven point five nine percent (47.59%) of the total amount of the rate levy for the Residential Balranald rate sub-category; and
- e. **RESIDENTIAL – EUSTON** rate of zero point two nine (0.29) cents in the dollar on the land value of all rateable land in the centre of the population being the Euston Village Zone, being land which has been sub-categorised by the Council as **Euston Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty five dollars (\$185.00) in respect of each separate parcel with the base amount producing forty four point three seven percent (44.37%) of the total amount of the rate levy for the Residential Euston rate sub-category; and
- f. **RESIDENTIAL – OXLEY** rate of four point five (4.50) cents in the dollar on the land value of all rateable land in the centre of the population being the Oxley Village Zone, being land which has been sub-categorised by the Council as **Oxley Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred dollars (\$100.00) in respect of each separate parcel with the base amount producing thirty seven point six percent (37.60%) of the total amount of the rate levy for the Residential Oxley rate sub-category; and
- g. **RESIDENTIAL – GENERAL – RURAL (0-2 hectares)** rate of zero point five two (0.52) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (0-2 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty two (\$182.00) in respect of each separate parcel with the base amount producing forty two percent (42.00%) of the total amount of the rate levy for the Residential General – Rural (0-2 hectares) rate sub-category; and
- h. **RESIDENTIAL – RURAL (2-40 hectares)** rate of zero point two eight (0.28) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (2-40 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of two hundred and thirty dollars (\$230.00) in respect of each separate parcel with the base amount producing thirty eight point seven four percent (38.74%) of the total amount of the rate levy for the Residential General – Rural (2-40 hectares) rate sub-category; and

- i. **BUSINESS – BALRANALD** rate of two point eight (2.80) cents in the dollar on the land value of all rateable land in the Balranald Business Area, being land which has been sub-categorised by the Council as **Business Balranald** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars (\$450.00) in respect of each separate parcel with the base amount producing twenty three point six nine percent (23.69%) of the total amount of the rate levy for the Business Balranald rate sub-category; and
- j. **BUSINESS – EUSTON** rate of one point eight five (1.85) cents in the dollar on the land value of all rateable land in the Euston Business Area, being land which has been sub-categorised by the Council as **Business Euston** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars (\$450.00) in respect of each separate parcel with the base amount producing twelve point eight eight percent (12.88%) of the total amount of the rate levy for the Business Euston rate sub-category; and
- k. **BUSINESS – RURAL** rate of one point two (1.20) cents in the dollar on the land value of all rateable land outside of any of the Shires Residential Village Zones, being land which has been sub-categorised by the Council as **Business - Rural** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ninety five dollars (\$195.00) in respect of each separate parcel with the base amount producing thirty seven point zero six percent (37.06%) of the total amount of the rate levy for the Business Rural rate sub-category; and
- l. **BUSINESS – MINING (GRAVEL & SAND) EXTRACTION** rate of one point six (1.60) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business - Mining (Gravel & Sand) Extraction** (excluding mineral sands and gypsum extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ten dollars (\$110.00) in respect of each separate parcel with the base amount producing thirty two point nine three percent (32.93%) of the total amount of the rate levy for the Business – Mining (Gravel & Sand) Extraction sub-category; and
- m. **BUSINESS – PARISHES OF PAIKA, PENARIE, WOOLPAGERIE & MAJENTA – MINING GYPSUM EXTRACTION** rate of five point two (05.20) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business – Parishes of Paika, Penarie, Woolpageri & Majenta – Mining Gypsum Extraction** (excluding mineral sands, gravel and sand extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and sixty dollars (\$460.00) in respect of each separate parcel with the base amount producing three point two eight percent (3.28%) of the total amount of the rate levy for the Business – Parishes of Paika, Penarie, Woolpagerie & Majenta – Mining Gypsum Extraction sub-category; and
- n. **BUSINESS – PARISHES OF WILLILBAH, BIDURA, SOLFERINA – MINERAL SANDS MINES** rate of seven point two nine (7.29) cents in the dollar on the land

value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of two thousand, and fifty dollars (\$2,050.00) in respect of each separate parcel with the base amount percentage producing zero point three three percent (0.33%) of the total amount of the rate levy for the Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines sub-category; and

- o. **BUSINESS – PARISHES OF PITAPUNGA, CROKEE, MUCKEE & LAWRENCE – MINERAL SANDS MINES** rate of sixteen point zero (16.00) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of two thousand and fifty dollars (\$2,050.00) in respect of each separate parcel with the base amount percentage producing point zero two percent (0.02%) of the total amount of the rate levy for the Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines sub-category; and
- p. **BUSINESS – PARISH OF CHADWICK – SOLAR FARMS** rate of three point three (3.30) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parish of Chadwick – Solar Farms** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of eight hundred and fifty dollars (\$850.00) in respect of each separate parcel with the base amount percentage producing one point two three percent (1.23%) of the total amount of the rate levy for the Business – Parish of Chadwick – Solar Farms sub category; and
- q. **RAW WATER** fixed annual access charges for each property having access to the **Balranald Raw Water Supply System or a Euston Raw Water System.**

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

#### Raw Water Access Charges

| Connection Size   | Annual Charge |
|-------------------|---------------|
| 20 mm connection  | \$ 345.00     |
| 25 mm connection  | \$ 539.00     |
| 32 mm connection  | \$ 883.00     |
| 40 mm connection  | \$ 1,380.00   |
| 50 mm connection  | \$ 2,156.00   |
| 80 mm connection  | \$ 5,520.00   |
| 100 mm connection | \$ 8,625.00   |

Usage Charges for Raw water will be \$1.00 per kilolitre up to 600 kilolitre usage then \$1.40 per kilolitre for usage over 600 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of a connection charge for each additional dwelling thereafter.

- r. **FILTERED WATER** fixed annual access charge for each property having access to the **Balranald Filtered Water Supply System** or a **Euston Filtered Water Supply System**.

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

#### Filtered Water Access Charges

| Connection Size   | Annual Charge |
|-------------------|---------------|
| 20 mm connection  | \$ 345.00     |
| 25 mm connection  | \$ 539.00     |
| 32 mm connection  | \$ 883.00     |
| 40 mm connection  | \$ 1,380.00   |
| 50 mm connection  | \$ 2,156.00   |
| 80 mm connection  | \$ 5,520.00   |
| 100 mm connection | \$ 8,625.00   |

Usage Charges for Filtered water will be \$1.55 per kilolitre up to 400 kilolitre usage then \$2.30 per kilolitre for usage over 400 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of a connection charge for each additional dwelling thereafter.

All other Water Fees are listed in the Fees and Charges document and incorporated into Council's Operational Plan.

- s. **RESIDENTIAL SEWERAGE** fixed annual access charge for each Residential Property having access to the **Balranald Sewerage System** or the **Euston Sewerage System**.

Such charges being calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a residential property having access to the Balranald and Euston Sewerage Reticulation Mains that only has a raw water connection, the following scale of charges shall apply accordingly:

#### Sewer Access Charges

| Connection Size  | Annual Charge |
|------------------|---------------|
| 20 mm connection | \$ 580.00     |
| 25 mm connection | \$ 906.00     |
| 32 mm connection | \$1,485.00    |
| 40 mm connection | \$2,320.00    |
| 50 mm connection | \$3,625.00    |

|                  |             |
|------------------|-------------|
| 80 mm connection | \$9,280.00  |
| 100mm connection | \$14,500.00 |
| Unconnected      | \$435.00    |

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of the Connection charge for each additional dwelling thereafter.

- t. **NON-RESIDENTIAL SEWERAGE** fixed annual access charge for each Non-Residential Property having access to the **Balranald Sewerage System or the Euston Sewerage System**.

Fixed annual access charges have been calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a non-residential property connected to the Balranald and Euston Sewerage Reticulation mains only has a raw water connection the Non-Residential Sewerage Charge shall apply.

The Volumetric Sewer Discharge usage charges of \$2.20 per kilolitre shall also apply to which a Sewer Discharge Factor (SDF) has been applied. The SDF is determined by the Office of Water according to each type of industry.

## Non-residential Sewer Access Charge

| <b><u>Connection Size</u></b> | <b><u>Annual Charge</u></b> |
|-------------------------------|-----------------------------|
| 20 mm connection              | \$580.00                    |
| 25 mm connection              | \$906.00                    |
| 32mm connection               | \$1,485.00                  |
| 40 mm connection              | \$2,320.00                  |
| 50 mm connection              | \$3,625.00                  |
| 80 mm connection              | \$9,280.00                  |
| 100 mm connection             | \$14,500.00                 |
| Unconnected                   | \$435.00                    |

A Pedestal Charge will apply for all Non-Residential including Non-Rateable community facilities, including schools, hospitals, community halls and sporting facilities. Properties with more than two Pedestals will be levied at \$105.00 per Pedestal.

A Pedestal charge of \$200.00 per Pedestal will apply to all Accommodation Camps with the exception of the first two Pedestals.

- u. **A DOMESTIC WASTE MANAGEMENT SERVICE CHARGE** of three hundred and fifty five dollars (\$355.00) will apply for all assessments which are rateable occupied residential land to which the weekly collection service is available. A second bin may be added for collection weekly with an annual charge of two hundred and fifty dollars (\$250).

**A WASTE MANAGEMENT ACCESS CHARGE** of sixty dollars (\$60.00) per assessment for all rateable, unoccupied residential land will apply to which the weekly collection service is available.

- v. **COMMERCIAL WASTE MANAGEMENT SERVICE CHARGE** as scheduled hereunder

| <b>Commercial &amp; other waste management charges</b>                | <b>Annual Charge<br/>\$ per bin</b> |
|-----------------------------------------------------------------------|-------------------------------------|
| Commercial Waste Management – Balranald – two weekly pickup services. | \$550.00                            |
| Subsequent <b>bins</b> – Balranald - two weekly lift per bin per week | \$300.00                            |
| Commercial Waste Management – Euston – one weekly pickup available    | \$355.00                            |
| Subsequent <b>bins</b> – Euston - one weekly lift per bin per week    | \$250.00                            |



**w. STORMWATER MANAGEMENT**

Stormwater Management will be charged as per the Act

|                                       |                |                      |
|---------------------------------------|----------------|----------------------|
| Per Property within the<br>Levee Bank | 751 Properties | \$25.00 per property |
| Per Strata                            | 9 Properties   | \$12.50 per property |

**x. INTEREST CHARGE ON OVERDUE RATES AND CHARGES****INTEREST ON OVERDUE RATES AND CHARGES – Section 566, *Local Government Act, 1993***

In accordance with the provisions of Section 566 of *the Local Government Act, 1993*, the proposed interest rate to apply to overdue rates and charges for the period 1<sup>st</sup> July 2021 to 30<sup>th</sup> June 2022 will be the maximum rate of 6% as set by the Minister of Local Government.

**INTEREST ON OVERDUE DEBTORS**

The proposed interest rate to apply to overdue DEBTORS for the period 1<sup>st</sup> July 2021 to 30<sup>th</sup> June 2022, will be the maximum rate of 6% as set by the Minister of Local Government.

**SUMMARY**

The Revenue Policy, outlines the proposed 2021/22 rates, annual charges, and fees and charges and has been advertised for a period of 28 days together with Council's Four Year Delivery Program, 2021/22, the Operational Plan & Budget and the Ten Year Long Term Financial Plan.

The Revenue Policy is required to be adopted by resolution of Council prior to 30 June 2021 each year and will be adopted at the Extraordinary Meeting of Council on 29 June 2021.

The Draft Annual Statement of Revenue 2021-2022 includes:

- A statement with respect to each ordinary rate to be levied including the ad valorem amount (the amount in the dollar) of the rate.
- Whether the rate is to have a base amount and, if so the amount in dollars of the base amount.
  - a) The percentage, in conformity with Section 500 of the Act,
    - i. of the total amount payable by the levying of the rate, or
    - ii. in the case of the rate, the rate for the category or sub-category concerned of the ordinary rate, that the levying of the base amount will produce;
  - b) the estimated yield of the rate; and

- c) the categories or sub-categories of land in respect of which council proposes to levy the rate.

Council proposes to levy an ordinary rate for the following categories and sub-categories:

- Farmland – General
- Farmland – Irrigable – Horticulture
- Farmland – Intense
- Residential – Balranald
- Residential – Euston
- Residential – Oxley
- Residential – General – Rural (0-2 hectares)
- Residential – Rural ( over 2-40 hectares)
- Business - Balranald
- Business – Euston
- Business – Rural
- Business – Mining (Gravel & Sand)
- Business – Parishes of Paika, Woolpagerie, Penarie & Majenta – Mining Gypsum Extraction.
- Business – Parishes of Willibah, Bidura, Solferina – Mineral Sands
- Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands
- Business – Solar Farms

Council is required to make and levy its ordinary rates and annual charges each year on land in the Balranald Shire area.

A detailed review of Sewerage Charges has identified that the Sewer Charges need to increase over a number of years to enable Council to maintain and operate the Sewer Infrastructure for Balranald and Euston. The Sewer Fund should not be cross subsidised internally between residential and non-residential, from the General Fund or the Water Fund and should aim to reach a positive economic real rate of return to maintain a sustainable level of service. This will impact on Sewer Charges over the next 10 years with necessary increases between 10-15% on a yearly basis.

A review of the Annual Schedule of Fees and Charges has seen, on average, an increase of between 2.00% to 3.00%. Fees and charges are a combination of statutory, partial cost recovery and full cost recovery.

The two submissions received have been considered prior to the adoption of these documents.

### **FINANCIAL IMPLICATION**

The adoption of the 2021/22 Revenue Policy, including rates, annual charges and fees and charges allows Council to levy rates and annual charges in accordance with budget expectations.

**LEGISLATIVE IMPLICATION**

Local Government Act Sections (404,494,496,501,515,516,518,533-535)

**POLICY IMPLICATION**

Nil




**RISK RATING**

The risks associated with the adoption of the rates and annual charges includes:

- Financial reputation
- Non-compliance with legislative requirements.

The Revenue Policy and Fees and Charges are included in the 2021/22 Operational Plan

**ATTACHMENTS**

1. **Submission - Peter Lister** [!\[\]\(1e63609ed98a835f4eb8c01936fe5abe\_img.jpg\)](#) 
2. **Submission - Janelle Dalton** [!\[\]\(667a6241441d64e420cc3455b8ca30eb\_img.jpg\)](#) 
3. **Submission - Rachael Williams - SCAIW Advisory Committee** [!\[\]\(2d8aaf897f4e34419eb074187b95c3bc\_img.jpg\)](#) 

**From:** Peter Lister [<mailto:ksnelson@inet.net.au>]  
**Sent:** Tuesday, 1 June 2021 11:44 AM  
**To:** Terri Bilske  
**Subject:** Senior Citizens Hall

Good morning Terri – over the past couple of months we have been renting the Senior Citizens Hall for an hour a night twice a week for Gospel meetings and were looking to book probably one night a week in the coming months. I was directed to the Shire website for charges and see that a cleaning deposit of \$325 is applicable and \$110 per ½ day. We were paying \$50 per night to the Seniors and was wondering if it is possible as we only use it for the hour to an hour and a half (15 mins to set up and 15 to restore the hall) to get a discount on the \$110? We only require about 35- 40 chairs on any given night as we have our own speaker system. Happy to pay the deposit for the cleaning as we always tidy up when leaving. No food is involved its just the use of the hall and chairs thanks.

Regards,

Peter Lister



K & S Nelson Nominees P/L  
PO Box 64  
Balranald NSW 2715  
P: 0350201307  
F: 0350201322  
E: [ksnelson@inet.net.au](mailto:ksnelson@inet.net.au)  
ABN: 15 330 165 498

Dear Council

I wish to put in a submission to the proposed fee to hire the Senior Citizen's hall.

This hall is the only suitable place in Balranald where any not-for-profit community group can hire at low cost. A reasonable cost to hire is \$50, as has been the case when hiring off the Senior Citizens.

Not-for profit community groups may or may not be registered as a charity. It would include groups wanting to meet for

- a) Non-demonational or church groups who do not have a place of worship or place for community meetings (please note that churches that do have a building are non-rateable)
- b) Craft groups, such as sewing, or other crafts
- c) Homecare for day activities
- d) For fundraising market stalls to assist a community group (eg schools)
- e) Any other community non-profit need that can be explained to council

I believe that it is reasonable request that Council's consider the needs of non-profit organisations, whose activities are not for birthday parties, funeral wakes, business activities beyond fundraising or activities which would be suited to hire of other Council halls.

To further support this submission, please consider the following examples of where low cost hall hire for non-profit organisations in other council areas

- Community Halls Piangil only require a donation being \$20,
- a meeting room at the Barham community centre can be hired for \$11.00,
- Murray Shire Hall at Mathoura can be hired for \$64.65,
- Wakool Memorial Hall for non-profit organisations can be hired for \$22.00

It would also be appropriate that a once off cleaning deposit be paid if being used for a term of use, as long as it is left clean and tidy after each use. (eg might hire once a week for 10 weeks)

Thank you for your consideration of my submission

Janelle Dalton  
PO Box 220  
Balranald NSW2715

The General Manager  
Barranald Shire Council  
PO Box 120  
Barranald NSW 2715

Thursday 24<sup>th</sup> June, 2021

Submission by the Strengthening Community Access, Inclusion & Wellbeing Advisory Committee  
On the DRAFT – Barranald Shire Council Operational Plan 2021/2022

To the General Manager,

We hope this finds you well.

Oliver at the monthly Strengthening Community Access, Inclusion & Wellbeing meeting tonight (24/06/2021) concerns were raised amongst the group that the fees and charges proposed for the hire of key community buildings (such as the Senior Citizens Building) in the *DRAFT – Barranald Shire Council Operational Plan 2021/2022* are unaffordable to community groups (pages 63-66).

Whilst a formal recommendation to this effect will be forthcoming from the Strengthening Community Access, Inclusion & Wellbeing Advisory Committee in our minutes we appreciate that to be considered in a timely way, during the document's open comment period, we needed to also write to you as a matter of urgency.

The formal recommendation is as follows:

*That Council consider a full fees and charges waiver on Council owned buildings for valid voluntary and not-for-profit community groups. That this fees and charges waiver be applied on an annual basis for the community group applicant.*

Moved: Helen Murphy  
Seconded: Lea Lawrie  
Carried

Oliver please do not hesitate to contact me if you require any further information on this recommendation or its intent.

Kind regards,



Rachael Williams  
On behalf of the  
Strengthening Community Access, Inclusion & Wellbeing Advisory Committee



**7 CLOSURE OF MEETING**