



# **AGENDA**

## **Ordinary Council Meeting Tuesday, 18 July 2023**

**Date: Tuesday, 18 July 2023**

**Time: 5pm**

**Location: Council Chambers, Market Street Balranald**

**Craig Bennett  
General Manager**



## **BALRANALD SHIRE COUNCIL**

### **AGENDA**

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer or myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

### **LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE:**

This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Administrator and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

### **OUR VISION**

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and pride.

### **OUR MISSION**

“Committed to Balranald Shire, Providing for our People, Protecting our Heritage, and Planning for our Future.”

### **OUR VALUES**

<b>Honesty:</b>	We will be transparent, frank and truthful to ourselves, each other and with other people we deal with.
<b>Respect:</b>	We will treat others as we want to be treated ourselves, we will be tolerant of each other and accept that people have different opinions.
<b>Enjoyment:</b>	We will create a pleasant and enjoyable working environment with satisfying jobs.
<b>Teamwork:</b>	We will cooperate and support each other to achieve common goals.
<b>Openness:</b>	We will collaborate openly and provide opportunities to communicate and network regularly with each other.
<b>Leadership:</b>	We will provide a clear strategy and direction and support all to achieve organisational and community goals.
<b>Customer Focus:</b>	We will constantly strive to be responsive to our customers' needs and preferences by providing high quality services.



Notice is hereby given that an Ordinary Meeting of Council will be held in the  
Council Chambers, Market Street Balranald on:  
Tuesday, 18 July 2023 at 5pm

## Order Of Business

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## 1 OPENING OF MEETING

### Chapter 3. Principles for Local Government

#### *8 Object of principles*

The object of the principles for councils set out in this Chapter is to provide guidance to enable councils to carry out their functions in a way that facilitates local communities that are strong, healthy and prosperous.

#### **8A GUIDING PRINCIPLES FOR COUNCILS**

##### (1) EXERCISE OF FUNCTIONS GENERALLY.

THE FOLLOWING GENERAL PRINCIPLES APPLY TO THE EXERCISE OF FUNCTIONS BY COUNCILS--

- (A) COUNCILS SHOULD PROVIDE STRONG AND EFFECTIVE REPRESENTATION, LEADERSHIP, PLANNING AND DECISION-MAKING.
  - (B) COUNCILS SHOULD CARRY OUT FUNCTIONS IN A WAY THAT PROVIDES THE BEST POSSIBLE VALUE FOR RESIDENTS AND RATEPAYERS.
  - (C) COUNCILS SHOULD PLAN STRATEGICALLY, USING THE INTEGRATED PLANNING AND REPORTING FRAMEWORK, FOR THE PROVISION OF EFFECTIVE AND EFFICIENT SERVICES AND REGULATION TO MEET THE DIVERSE NEEDS OF THE LOCAL COMMUNITY.
  - (D) COUNCILS SHOULD APPLY THE INTEGRATED PLANNING AND REPORTING FRAMEWORK IN CARRYING OUT THEIR FUNCTIONS SO AS TO ACHIEVE DESIRED OUTCOMES AND CONTINUOUS IMPROVEMENTS.
  - (E) COUNCILS SHOULD WORK CO-OPERATIVELY WITH OTHER COUNCILS AND THE STATE GOVERNMENT TO ACHIEVE DESIRED OUTCOMES FOR THE LOCAL COMMUNITY.
  - (F) COUNCILS SHOULD MANAGE LANDS AND OTHER ASSETS SO THAT CURRENT AND FUTURE LOCAL COMMUNITY NEEDS CAN BE MET IN AN AFFORDABLE WAY.
  - (G) COUNCILS SHOULD WORK WITH OTHERS TO SECURE APPROPRIATE SERVICES FOR LOCAL COMMUNITY NEEDS.
  - (H) COUNCILS SHOULD ACT FAIRLY, ETHICALLY AND WITHOUT BIAS IN THE INTERESTS OF THE LOCAL COMMUNITY.
  - (I) COUNCILS SHOULD BE RESPONSIBLE EMPLOYERS AND PROVIDE A CONSULTATIVE AND SUPPORTIVE WORKING ENVIRONMENT FOR STAFF.
- (2) DECISION-MAKING THE FOLLOWING PRINCIPLES APPLY TO DECISION-MAKING BY COUNCILS (SUBJECT TO ANY OTHER APPLICABLE LAW)--
- (A) COUNCILS SHOULD RECOGNISE DIVERSE LOCAL COMMUNITY NEEDS AND INTERESTS.
  - (B) COUNCILS SHOULD CONSIDER SOCIAL JUSTICE PRINCIPLES.
  - (C) COUNCILS SHOULD CONSIDER THE LONG TERM AND CUMULATIVE EFFECTS OF ACTIONS ON FUTURE GENERATIONS.
  - (D) COUNCILS SHOULD CONSIDER THE PRINCIPLES OF ECOLOGICALLY SUSTAINABLE DEVELOPMENT.



- (E) COUNCIL DECISION-MAKING SHOULD BE TRANSPARENT AND DECISION-MAKERS ARE TO BE ACCOUNTABLE FOR DECISIONS AND OMISSIONS.
- (3) COMMUNITY PARTICIPATION COUNCILS SHOULD ACTIVELY ENGAGE WITH THEIR LOCAL COMMUNITIES, THROUGH THE USE OF THE INTEGRATED PLANNING AND REPORTING FRAMEWORK AND OTHER MEASURES.



**PRINCIPLES OF SOUND FINANCIAL MANAGEMENT***8B PRINCIPLES OF SOUND FINANCIAL MANAGEMENT*

THE FOLLOWING PRINCIPLES OF SOUND FINANCIAL MANAGEMENT APPLY TO COUNCILS:

- (A) COUNCIL SPENDING SHOULD BE RESPONSIBLE AND SUSTAINABLE, ALIGNING GENERAL REVENUE AND EXPENSES.
- (B) COUNCILS SHOULD INVEST IN RESPONSIBLE AND SUSTAINABLE INFRASTRUCTURE FOR THE BENEFIT OF THE LOCAL COMMUNITY.
- (C) COUNCILS SHOULD HAVE EFFECTIVE FINANCIAL AND ASSET MANAGEMENT, INCLUDING SOUND POLICIES AND PROCESSES FOR THE FOLLOWING--
  - (I) PERFORMANCE MANAGEMENT AND REPORTING,
  - (II) ASSET MAINTENANCE AND ENHANCEMENT,
  - (III) FUNDING DECISIONS,
  - (IV) RISK MANAGEMENT PRACTICES.
- (D) COUNCILS SHOULD HAVE REGARD TO ACHIEVING INTERGENERATIONAL EQUITY, INCLUDING ENSURING THE FOLLOWING--
  - (I) POLICY DECISIONS ARE MADE AFTER CONSIDERING THEIR FINANCIAL EFFECTS ON FUTURE GENERATIONS,
  - (II) THE CURRENT GENERATION FUNDS THE COST OF ITS SERVICES.

**INTEGRATED PLANNING AND REPORTING PRINCIPLES THAT APPLY TO COUNCILS***8C INTEGRATED PLANNING AND REPORTING PRINCIPLES THAT APPLY TO COUNCILS*

THE FOLLOWING PRINCIPLES FOR STRATEGIC PLANNING APPLY TO THE DEVELOPMENT OF THE INTEGRATED PLANNING AND REPORTING FRAMEWORK BY COUNCILS:

- (A) COUNCILS SHOULD IDENTIFY AND PRIORITISE KEY LOCAL COMMUNITY NEEDS AND ASPIRATIONS AND CONSIDER REGIONAL PRIORITIES.
- (B) COUNCILS SHOULD IDENTIFY STRATEGIC GOALS TO MEET THOSE NEEDS AND ASPIRATIONS.
- (C) COUNCILS SHOULD DEVELOP ACTIVITIES, AND PRIORITISE ACTIONS, TO WORK TOWARDS THE STRATEGIC GOALS.
- (D) COUNCILS SHOULD ENSURE THAT THE STRATEGIC GOALS AND ACTIVITIES TO WORK TOWARDS THEM MAY BE ACHIEVED WITHIN COUNCIL RESOURCES.
- (E) COUNCILS SHOULD REGULARLY REVIEW AND EVALUATE PROGRESS TOWARDS ACHIEVING STRATEGIC GOALS.
- (F) COUNCILS SHOULD MAINTAIN AN INTEGRATED APPROACH TO PLANNING, DELIVERING, MONITORING AND REPORTING ON STRATEGIC GOALS.
- (G) COUNCILS SHOULD COLLABORATE WITH OTHERS TO MAXIMISE ACHIEVEMENT OF STRATEGIC GOALS.
- (H) COUNCILS SHOULD MANAGE RISKS TO THE LOCAL COMMUNITY OR AREA OR TO THE COUNCIL EFFECTIVELY AND PROACTIVELY.
- (I) COUNCILS SHOULD MAKE APPROPRIATE EVIDENCE-BASED ADAPTATIONS TO MEET CHANGING NEEDS AND CIRCUMSTANCES.







**2 ACKNOWLEDGEMENT OF COUNTRY**

**Acknowledgement of Country**

We pay our respects to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

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**3 APOLOGIES**



**4 CONFIRMATION OF MINUTES****4.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 20 JUNE 2023**

**File Number: D23.83908**

**Reporting Officer: Carol Holmes, Senior Executive Assistant**

**Responsible Officer: Craig Bennett, General Manager**

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**OFFICER RECOMMENDATION**

**That the Minutes of the Ordinary Council Meeting held on Tuesday, 20 June 2023 be received and noted.**

**MINUTES FOR CONFIRMATION**

Council held an Ordinary Council Meeting on Tuesday, 20 June 2023, with the Minutes of that Meeting now attached for review and approval, as being a true and correct copy of the meeting.

**ATTACHMENTS**

- 1. Minutes of the Ordinary Council Meeting held on Tuesday, 20 June 2023**





# **MINUTES**

**Ordinary Council Meeting  
Tuesday, 20 June 2023**



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

## Order Of Business

|           |                                                                                                              |           |
|-----------|--------------------------------------------------------------------------------------------------------------|-----------|
| <b>1</b>  | <b>Opening of Meeting .....</b>                                                                              | <b>3</b>  |
| <b>2</b>  | <b>Acknowledgment of country .....</b>                                                                       | <b>3</b>  |
| <b>3</b>  | <b>Apologies .....</b>                                                                                       | <b>3</b>  |
| <b>4</b>  | <b>Confirmation of Minutes.....</b>                                                                          | <b>3</b>  |
| 4.1       | Minutes of the Ordinary Council Meeting held on Tuesday, 16 May 2023 .....                                   | 3         |
| <b>5</b>  | <b>Disclosure of Interest .....</b>                                                                          | <b>4</b>  |
| <b>6</b>  | <b>Administrator Minute/Report .....</b>                                                                     | <b>4</b>  |
| <b>7</b>  | <b>Committee Reports.....</b>                                                                                | <b>4</b>  |
| 7.1       | Euston Progressive Advisory Committee Meetings held on 24 April 2023 .....                                   | 4         |
| 7.2       | Euston Progressive Advisory Committee Meeting held on 29 May 2023 .....                                      | 5         |
|           | <b>General Manager's Reports (incorporating all staff reports) .....</b>                                     | <b>5</b>  |
|           | <b>Part A – Items Requiring Decision.....</b>                                                                | <b>5</b>  |
| <b>8</b>  | <b>General Manager's Reports .....</b>                                                                       | <b>5</b>  |
| 8.1       | Adoption of the Draft Budget for the 2023/2024 Financial Year .....                                          | 5         |
| 8.2       | Adoption of the Draft Revenue Policy and Draft Fees & Charges for the<br>2023/2024 Financial Year .....      | 6         |
| 8.3       | 2023 Bush Bursaries and Country Women's Association of NSW Scholarship<br>Program .....                      | 11        |
| 8.4       | Disclosure by Designated Person.....                                                                         | 12        |
| 8.5       | DA 25/2023 - Six Lot Subdivision - Kilpatrick Road Euston .....                                              | 12        |
| 8.6       | DA 27/2023 - Two Lot Subdivision - Sunnyside 48633 Sturt Highway Balranald ....                              | 13        |
|           | <b>Part B – Items for Information.....</b>                                                                   | <b>13</b> |
| <b>9</b>  | <b>General Manager's Reports .....</b>                                                                       | <b>13</b> |
| 9.1       | Report on Financial Information as at Wednesday, 31 May 2023 .....                                           | 13        |
| 9.2       | Monthly Investments Report.....                                                                              | 13        |
| 9.3       | Grants Status Update.....                                                                                    | 13        |
| 9.4       | Activities Undertaken within the Planning Department.....                                                    | 14        |
| 9.5       | Engineering Update - 31 May 2023 .....                                                                       | 14        |
| 9.6       | Outstanding Actions as at Thursday, 15 June 2023 .....                                                       | 14        |
| 9.7       | Meetings attended by the Administrator, the General Manager and the<br>Executive Manager of Engineering..... | 14        |
| 9.8       | Circulars from the Office of Local Government.....                                                           | 14        |
| <b>10</b> | <b>Notice of Motion / Questions on Notice .....</b>                                                          | <b>15</b> |
|           | Nil                                                                                                          |           |
| <b>11</b> | <b>Confidential Matters .....</b>                                                                            | <b>15</b> |
| 11.1      | Organisation Structural Review .....                                                                         | 16        |



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**MINUTES OF BALRANALD SHIRE COUNCIL  
ORDINARY COUNCIL MEETING  
HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD  
ON TUESDAY, 20 JUNE 2023 AT 5PM**

**1 OPENING OF MEETING**

Administrator opened the meeting at 5pm.

**2 ACKNOWLEDGMENT OF COUNTRY**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

**PRESENT:**

Administrator Mike Colreavy.

**IN ATTENDANCE:**

Craig Bennett (General Manager), Kerry Jones (Executive Manager of Engineering) Ray Mitchell (Health & Development Coordinator) and Carol Holmes (Senior Executive Officer).

**3 APOLOGIES**

Nil.

**4 CONFIRMATION OF MINUTES****4.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 16 MAY 2023****RESOLUTION 2023/35**

Moved: Administrator Mike Colreavy

**That the Minutes of the Ordinary Council Meeting held on Tuesday, 16 May 2023 be received and noted.**

**CARRIED**



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ORDINARY COUNCIL MEETING MINUTES20 JUNE 2023

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**5 DISCLOSURE OF INTEREST**

There was no Disclosure of Interest submitted to this meeting.

**6 ADMINISTRATOR MINUTE/REPORT**

There was no Administrator Minute/Report included with this meeting.

**7 COMMITTEE REPORTS**

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**7.1 EUSTON PROGRESSIVE ADVISORY COMMITTEE MEETING HELD ON 24 APRIL 2023**

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**RESOLUTION 2023/36**

Moved: Administrator Mike Colreavy

1. That the Minutes of the Euston Progressive Advisory Committee meeting held on Monday, 24 April 2023 be received and noted;
2. That Council email Euston Co-op to seek permission for a pathway at the Euston Co-op compound for the walking track;
3. That Council provide a status update on the new Netball Change Rooms tender and a follow up status on Stronger Country Communities Fund Round 4 to the EPAC;
4. That all the recommendations from Euston Progressive Advisory Committee action list be followed up;
5. That the Euston Progressive Advisory Committee be updated on speed limit arrangements within the Euston Settlement area;
6. That Council investigates whether signs can be placed in the Euston settlement stating "Local Traffic Only" to encourage heavy traffic to stay on the highway;
7. Noted that Council has inspected all local roads in the Euston Settlement area and repaired the pothole in Kilpatrick road as it was a safety risk;
8. That Teresa Garreffa be appointed membership of the Euston Progressive Advisory Committee subject to Council receiving the satisfactorily completed application form.

**CARRIED**



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ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

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7.2 EUSTON PROGRESSIVE ADVISORY COMMITTEE MEETING HELD ON 29 MAY 2023

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## RESOLUTION 2023/37

Moved: Administrator Mike Colreavy

That:

1. The Minutes of the Euston Progressive Advisory Committee meeting held on Monday, 29 May 2023 be received and noted.
2. Council develops a data base of email addresses for Euston, for a way to distribute community information.

CARRIED

## GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)

## PART A – ITEMS REQUIRING DECISION

## 8 GENERAL MANAGER'S REPORTS

## 8.1 ADOPTION OF THE DRAFT BUDGET FOR THE 2023/2024 FINANCIAL YEAR

## RESOLUTION 2023/38

Moved: Administrator Mike Colreavy

That Council adopts the Draft Budget for the 2023/2024 Financial Year.

CARRIED

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## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**8.2 ADOPTION OF THE DRAFT REVENUE POLICY AND DRAFT FEES & CHARGES FOR THE 2023/2024 FINANCIAL YEAR****RESOLUTION 2023/39**

Moved: Administrator Mike Colreavy

THAT:

1. In accordance with the provisions of section 535 of the Local Government Act, 1993 that Council makes, fixes, levies and adopts the **Rates and Charges** for the 2023/2024 Financial Year as detailed in the rating categories set out below; and
2. Council increases the Notional yield by the maximum 10% per annum, being year 6 of a 7-year Special Rate Variation that has already been approved by the Independent Pricing and Regulatory Tribunal of NSW as follows:

**FARMLAND – GENERAL** - a rate of zero point one three five (0.135) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland - General** with the dominant use being generally cropping or grazing over significant land area pursuant to Section 515 of the Local Government Act, 1993 and subject to a base amount of six hundred and sixty dollars (\$660) in respect of each separate parcel with the base amount producing thirteen point nine percent (13.9%) of the total amount of the rate levy for the Farmland - General rate sub-category; and

**FARMLAND – IRRIGABLE HORTICULTURE** - a rate of zero point five seven (0.57) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland – Irrigable - Horticulture** to include nut farms and other irrigatable intensive horticulture land use and has significant and substantial commercial purpose or character, pursuant to Section 515 of the Local Government Act, 1993 and subject to a base amount of six hundred and sixty dollars (\$660) in respect of each separate parcel with the base amount producing two point two percent (2.2%) of the total amount of the rate levy for the Farmland – Irrigable Horticulture rate sub-category; and

**FARMLAND – INTENSE** - a rate of zero point three one (0.31) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland - Intense** to have medium to high intensity of land use and an intermediate to major economic benefit pursuant to Section 515 of the Local Government Act, 1993 and subject to a base amount of six hundred and sixty dollars (\$660) in respect of each separate parcel with the base amount producing twenty point seven percent (20.7%) of the total amount of the rate levy for the Farmland Intense rate sub-category; and

**RESIDENTIAL – BALRANALD** - a rate of zero point five six four (0.564) cents in the dollar on the land value of all rateable land in the centre of the population being the Balranald Village Zone, being land which has been sub-categorised by the Council as **Balranald - Residential** pursuant to Sections 516 and 529 of the Local Government Act, 1993 and subject to a base amount of two hundred and ten dollars (\$210) in respect of each separate parcel with the base amount producing forty one point nine percent (41.9%) of the total amount of the rate levy for the Residential Balranald rate sub-category; and

**RESIDENTIAL – EUSTON** - a rate of zero point two four (0.24) cents in the dollar on the land value of all rateable land in the centre of the population being the Euston Village Zone, being land which has been sub-categorised by the Council as **Euston - Residential** pursuant to Sections 516 and 529 of the Local Government Act, 1993 and subject to a base amount of two hundred and ten dollars (\$210) in respect of each separate parcel with the base amount producing forty six point seven percent (46.7%) of the total amount of the rate levy for the Residential Euston rate sub-category; and



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**RESIDENTIAL – OXLEY** - a rate of three point five (3.50) cents in the dollar on the land value of all rateable land in the centre of the population being the Oxley Village Zone, being land which has been sub-categorised by the Council as **Oxley - Residential** pursuant to Sections 516 and 529 of the Local Government Act, 1993 and subject to a base amount of one hundred and ten dollars (\$110) in respect of each separate parcel with the base amount producing thirty six point three percent (36.3%) of the total amount of the rate levy for the Residential Oxley rate sub-category; and

**RESIDENTIAL – GENERAL – RURAL (0-2 hectares)** - a rate of zero point three seven (0.37) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald, Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential - General – Rural (0-2 hectares)** pursuant to Sections 516 and 529 of the Local Government Act, 1993 and subject to a base amount of two hundred and ten (\$210) in respect of each separate parcel with the base amount producing forty two point five percent (42.5%) of the total amount of the rate levy for the Residential General – Rural (0-2 hectares) rate sub-category; and

**RESIDENTIAL – RURAL (2-40 hectares)** - a rate of zero point two two (0.22) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential - General – Rural (2-40 hectares)** pursuant to Sections 516 and 529 of the Local Government Act, 1993, subject to a base amount of two hundred and ten (\$210) in respect of each separate parcel with the base amount producing thirty two point one percent (32.1%) of the total amount of the rate levy for the Residential General – Rural (2-40 hectares) rate sub-category; and

**BUSINESS – BALRANALD** - a rate of three point zero (3.0) cents in the dollar on the land value of all rateable land in the Balranald Village Zone, being land which has been sub-categorised by the Council as **Business - Balranald** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of four hundred and fifty dollars (\$450) in respect of each separate parcel with the base amount producing nineteen point eight percent (19.8%) of the total amount of the rate levy for the Business Balranald rate sub-category; and

**BUSINESS – EUSTON** - a rate of one point seven (1.7) cents in the dollar on the land value of all rateable land in the Euston Village Zone, being land which has been sub-categorised by the Council as **Business Euston** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of four hundred and fifty dollars (\$450) in respect of each separate parcel with the base amount producing twelve point two (12.2%) of the total amount of the rate levy for the Business Euston rate sub-category; and

**BUSINESS – RURAL** - a rate of one point zero (1.0) cents in the dollar on the land value of all rateable land outside of any of the Balranald Shire Residential Village Zones and not identified in the otherwise described business areas, being land which has been sub-categorised by the Council as **Business - Rural** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of two hundred and ten dollars (\$210) in respect of each separate parcel with the base amount producing thirty seven point seven percent (37.7%) of the total amount of the rate levy for the Business - Rural rate sub-category; and



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**BUSINESS – PARISH OF CHADWICK – SOLAR FARMS** - rate of three point one eight (3.18) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parish of Chadwick – Solar Farms** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of two thousand, two hundred and fifty five dollars (\$2,255) in respect of each separate parcel with the base amount percentage producing two point seven percent (2.7%) of the total amount of the rate levy for the Business – Parish of Chadwick – Solar Farms sub category.

**BUSINESS – RURAL GRAVEL & SAND EXTRACTION** - a rate of one point six five (1.65) cents in the dollar on the land value of all rateable land in the Balranald Shire area which has been sub-categorised by the Council as **Business – Rural Gravel & Sand Extraction** (excluding mineral sands and gypsum extraction) pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of one hundred and twenty dollars (\$120) in respect of each separate parcel with the base amount producing thirty seven point eight percent (37.8%) of the total amount of the rate levy for the Business – Rural Gravel & Sand Extraction sub-category; and

**BUSINESS – PARISHES OF PAIKA, PENARIE, WOOLPAGERIE, WILLILBAH EAST & MAGENTA – GYPSUM EXTRACTION** - a rate of five point one (5.1) cents in the dollar on the land value of all rateable land in the Balranald Shire area which has been sub-categorised by the Council as **Business – Parishes of Paika, Penarie, Woolpageri, Willilbah East & Magenta – Gypsum Extraction** (excluding mineral sands, gravel and sand extraction) pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of six hundred and sixty dollars (\$660) in respect of each separate parcel with the base amount producing seven point two percent (7.2%) of the total amount of the rate levy for the Business – Parishes of Paika, Penarie, Woolpagerie, Willilbah East & Magenta – Gypsum Extraction sub-category; and

**BUSINESS – PARISHES OF WILLILBAH, BIDURA, SOLFERINA - MINERAL SANDS EXTRACTION** - rate of nine point two (9.2) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Extraction** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of two thousand, two hundred and fifty five dollars (\$2,255) in respect of each separate parcel with the base amount percentage producing zero point three percent (0.3%) of the total amount of the rate levy for the Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Extraction sub-category; and

**BUSINESS – PARISHES OF PITAPUNGA, CROKEE, MUCKEE & LAWRENCE - MINERAL SANDS EXTRACTION** - rate of seventeen point six (17.6) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Extraction** pursuant to Sections 518 and 529 of the Local Government Act, 1993 and subject to a base amount of two thousand, two hundred and fifty five dollars (\$2,255) in respect of each separate parcel with the base amount percentage producing zero point two six percent (0.26%) of the total amount of the rate levy for the Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Extraction sub-category; and

3. The Draft Schedule of Fees and Charges exhibited as part of Council's Draft Operational Plan and Budget for the 2023/2024 Financial Year and amended as part of this report and attached to this report as Attachment 2, be made, fixed, charged and adopted by Council for the 2023/2024 Financial Year.



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

The Fees & Charges, include the following:

**Raw Water Supply Charges - Balranald and Euston**

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

**Raw Water Access Charges**

| <b>Connection Size</b> | <b>Annual Charge</b> |
|------------------------|----------------------|
| 20 mm connection       | \$ 370.00            |
| 25 mm connection       | \$ 578.00            |
| 32 mm connection       | \$ 947.00            |
| 40 mm connection       | \$ 1,480.00          |
| 50 mm connection       | \$ 2,313.00          |
| 80 mm connection       | \$ 5,920.00          |
| 100 mm connection      | \$ 9,250.00          |

Usage Charges for Raw water will be \$1.10 per kilolitre up to 600 kilolitres usage, then \$1.65 per kilolitre for usage over 600 kilolitres. Raw Water usage on community land will be charged at 45 cents per kilolitre.

Note: Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the connection charge for each additional dwelling thereafter.

**Filtered Water Supply Charges - Balranald and Euston**

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

**Filtered Water Access Charges**

| <b>Connection Size</b> | <b>Annual Charge</b> |
|------------------------|----------------------|
| 20 mm connection       | \$ 425.00            |
| 25 mm connection       | \$ 664.00            |
| 32 mm connection       | \$ 1,088.00          |
| 40 mm connection       | \$ 1,700.00          |
| 50 mm connection       | \$ 2,656.00          |
| 80 mm connection       | \$ 6,800.00          |
| 100 mm connection      | \$10,625.00          |

Usage Charges for Filtered water will be \$1.75 per kilolitre up to 400 kilolitre usage, then \$2.65 per kilolitre for usage over 400 kilolitres.

Note: Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the base 20mm connection charge for each additional dwelling thereafter.

All other Water fees are listed in the Fees and Charges document and incorporated into Council's Operational Plan.



## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**Sewerage Access Charges – Balranald and Euston****Residential Sewer Access Charges**

Residential sewer charges will be standardised to a base access charge of \$698. Unconnected properties will be charged 75% of the base access charge, being \$523.50.

Note: Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the base 20mm connection charge for each additional dwelling thereafter.

**Non-Residential Sewer Access Charges**

Non-Residential sewer access charges will be calculated in accordance with the following scale based on the size of the filtered water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a residential property having access to the Balranald and Euston Sewerage Reticulation Mains that only has a raw water connection, the following scale of charges shall apply accordingly:

| Connection Size                          | Annual Charge |
|------------------------------------------|---------------|
| 20 mm connection (Base Access Charge)    | \$ 698.00     |
| 25 mm connection                         | \$ 1,090.00   |
| 32 mm connection                         | \$ 1,786.00   |
| 40 mm connection                         | \$ 2,792.00   |
| 50 mm connection                         | \$ 4,362.00   |
| 80 mm connection                         | \$11,168.00   |
| 100mm connection                         | \$17,450.00   |
| Unconnected at 75% of base access charge | \$ 523.50     |

A Pedestal Charge will apply to any accommodation camp facility and levied at \$200 per pedestal.

A sewer usage charge of \$2.20 per kilolitre shall be levied on all non-residential properties, according to the actual volume of filtered water usage to which a Sewer discharge factor (SDF) has been applied.

**Waste Management Charges****Domestic Waste Management Charge**

A waste management service charge of \$429.00 is applied to all assessments which are rateable occupied residential land to which the weekly collection service is available.

A property can request more than one weekly bin collection service for \$300.00 for each bin collection after the first.

**Domestic Waste Access Charge**

A charge of \$70.00 per assessment applies for all rateable, unoccupied residential land to which the weekly collection service is available.

**Commercial Waste Management Charge**

Charges are as scheduled hereunder:

|                                                             |           |
|-------------------------------------------------------------|-----------|
| Commercial twice weekly collection service (Balranald)      | \$ 630.00 |
| Additional commercial collection – twice weekly (Balranald) | \$ 429.00 |
| Commercial weekly bin collection service (Euston)           | \$ 429.00 |
| Additional commercial collection – weekly (Euston)          | \$ 300.00 |

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## ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

**Stormwater Management Charge**

Council will levy a stormwater management charge, under section 496A of the Local Government Act, 1993 against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management.

This charge appears as a separate charge on the rate notice.

|                                       |          |
|---------------------------------------|----------|
| Residential Property per annum        | \$ 25.00 |
| Residential Strata Property per annum | \$ 12.50 |
| Business Property per annum           | \$ 25.00 |
| Business Strata Property per annum    | \$ 12.50 |

4. Council increase all other service user charges as listed in Council's Draft Fees & Charges for the 2023/2024 Financial Year;
5. Council, in accordance with the provisions of Section 566 (3) of the Local Government Act, 1993 adopts the interest on overdue rates and charges for the period from 1 July 2023 until 30 June 2024 according to the maximum rate allowable and as advised by the Office of Local Government calculated on a daily simple interest basis. The rate set for the 2023/2024 Financial Year is nine percent (9%) per annum.
6. Council determines that the interest rate to apply to overdue debtors for the period from 1 July 2023 until 30 June 2024 will be the maximum rate of nine percent (9%) per annum as set by the Minister for Local Government.
7. Council makes no amendments to the base amount and ad valorem rate for the Rate Category/Sub-Category of Business – Parishes of Paika, Penaika, Penarie, Woolpagerie, Willilbah East & Magenta – Gypsum Extraction.
8. That a response be forwarded to Mr & Mrs Morton's submission in the terms as set out on pages 37 – 40 of the June 2023 report.

**CARRIED**

### 8.3 2023 BUSH BURSARIES AND COUNTRY WOMEN'S ASSOCIATION OF NSW SCHOLARSHIP PROGRAM

**RESOLUTION 2023/40**

Moved: Administrator Mike Colreavy

**That Council:**

1. Invests \$3,000 as sponsorship for the Rural Doctors Network to allow two students to undertake a two-week placement in our Local Government Area; and
2. Complete the application form and forward to the NSW Rural Doctors Network advising of Councils sponsorship.

**CARRIED**



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ORDINARY COUNCIL MEETING MINUTES20 JUNE 2023

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**8.4 DISCLOSURE BY DESIGNATED PERSON****RESOLUTION 2023/41**

Moved: Administrator Mike Colreavy

**That Council notes that the General Manager has lodged a Disclosure of Interest Return and that this return is now being tabled at this meeting.**

**CARRIED**

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**8.5 DA 25/2023 - SIX LOT SUBDIVISION - KILPATRICK ROAD EUSTON**

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**RESOLUTION 2023/42**

Moved: Administrator Mike Colreavy

**That Council approves Development Application 25/2023 for the six lot subdivision of Lots 13 & 17 DP 1282942 subject to the following conditions:**

- 1. No alteration to approved plans and specifications is allowed unless separately approved by Council.**
- 2. The subdivision must conform with the plan as submitted.**
- 3. Plans prepared by an appropriately qualified surveyor must be submitted to Council prior to the release of the Subdivision Certificate.**
- 4. Alterations to existing or additional accesses to the proposed allotments are to be to the satisfaction of Council or its delegate, and at the applicant's full cost.**
- 5. Any adjustments for access to the proposed allotments require a road opening permit to be obtained from Council prior to the commencement of any works in the road reserve. The applicant is responsible for full cost of repairs to rectify any damage to public infrastructure.**
- 6. This approval does not constitute consent for the erection of any dwellings or other structures on the subject lands. Separate applications must be made for any buildings in accordance with the Environmental Planning & Assessment Act 1979.**
- 7. The created allotments will not carry a dwelling entitlement.**

**Reasons for the imposition of conditions:**

- Statutory compliance
- Ensure appropriate infrastructure is provided for the development
- Ensure impacts on the natural and built environment are minimised

**CARRIED**

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ORDINARY COUNCIL MEETING MINUTES20 JUNE 2023

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**8.6 DA 27/2023 - TWO LOT SUBDIVISION - SUNNYSIDE 48633 STURT HIGHWAY  
BALRANALD**

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**RESOLUTION 2023/43**

Moved: Administrator Mike Colreavy

That consideration of this application be deferred until the 18 July 2023 Ordinary Council Meeting in order for the lots to be clarified.

**CARRIED****PART B – ITEMS FOR INFORMATION****9 GENERAL MANAGER'S REPORTS****9.1 REPORT ON FINANCIAL INFORMATION AS AT WEDNESDAY, 31 MAY 2023****RESOLUTION 2023/44**

Moved: Administrator Mike Colreavy

That Council receives and notes the financial information contained in this report for the period ending Wednesday, 31 May 2023.

**CARRIED**

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**9.2 MONTHLY INVESTMENTS REPORT****RESOLUTION 2023/45**

Moved: Administrator Mike Colreavy

That Council receives and notes the information contained in this report.

**CARRIED**

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**9.3 GRANTS STATUS UPDATE****RESOLUTION 2023/46**

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED**

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**ORDINARY COUNCIL MEETING MINUTES****20 JUNE 2023**

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**9.4 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT****RESOLUTION 2023/47**

Moved: Administrator Mike Colreavy

**That the report be received and noted.**

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**CARRIED**

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**9.5 ENGINEERING UPDATE - 31 MAY 2023****RESOLUTION 2023/48**

Moved: Administrator Mike Colreavy

**That the report be received and noted.**

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**CARRIED**

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**9.6 OUTSTANDING ACTIONS AS AT THURSDAY, 15 JUNE 2023****RESOLUTION 2023/49**

Moved: Administrator Mike Colreavy

**That the report be received and noted.**

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**CARRIED**

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**9.7 MEETINGS ATTENDED BY THE ADMINISTRATOR, THE GENERAL MANAGER AND THE EXECUTIVE MANAGER OF ENGINEERING****RESOLUTION 2023/50**

Moved: Administrator Mike Colreavy

**That the report be received and noted.**

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**CARRIED**

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**9.8 CIRCULARS FROM THE OFFICE OF LOCAL GOVERNMENT****RESOLUTION 2023/51**

Moved: Administrator Mike Colreavy

**That the report be received and noted.**

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ORDINARY COUNCIL MEETING MINUTES

20 JUNE 2023

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CARRIED

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**10 NOTICE OF MOTION / QUESTIONS ON NOTICE**

Nil.

**11 CONFIDENTIAL MATTERS**

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**RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

**11.1 Organisational Structural Review**

The live streaming of the Meeting was paused at 6.24pm.

Executive Manager of Engineering, Health & Development Coordinator, Senior Executive Assistant and members of the public left the room at 6.25pm.

The livestreaming of the Meeting commenced at 6.35pm.

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**RESOLUTION 2023/52**

Moved: Administrator Mike Colreavy

That Council moves out of Closed Council into Open Council and the General Manager reports on the recommendations made in Closed Committee.

**.CARRIED**



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ORDINARY COUNCIL MEETING MINUTES20 JUNE 2023

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11.1 ORGANISATION STRUCTURAL REVIEW

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**RESOLUTION 2023/53**

Moved: Administrator Mike Colreavy

**That Council adopts the Recommendation of the Confidential Report, being:**

**That Council re-determines the senior staff positions of the organisational structure for the Balranald Shire Council, for implementation by the General Manager, so that it becomes a two Directorate Structure (reporting to the General Manager) as follows:**

**Director of Governance, Business and Community Services and Director of Infrastructure and Planning Services.**

**CARRIED****12 CLOSURE OF THE MEETING - The Meeting closed at 6.38pm.**

The minutes of this meeting were confirmed at the Council Meeting held on 18 July 2023.

.....  
**ADMINISTRATOR**

.....  
**GENERAL MANAGER**

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- 5 DISCLOSURE OF INTEREST
- 6 ADMINISTRATOR MINUTE/REPORT



## 7 COMMITTEE REPORTS

### 7.1 STRENGTHENING COMMUNITY ACCESS INCLUSION AND WELLBEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY 8 JUNE 2023

File Number: D23.84409

Reporting Officer: Carol Holmes, Senior Executive Assistant

Responsible Officer: Craig Bennett, General Manager

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#### COMMITTEE RECOMMENDATION

That the Minutes of the Strengthening Community Access Inclusion and Wellbeing Advisory Committee Meeting held on Thursday, 8 June 2023 be received and noted.

#### REPORT

The Strengthening Community Access Inclusion and Wellbeing Advisory Committee (**SCAIWAC**) held a meeting on Thursday, 8 June 2023 in the Council Chambers.

There were no additional recommendations in addition to the minutes being received and noted by Council from this meeting.

**Attachment 1** details the items that were discussed at this committee meeting.

#### ATTACHMENTS

1. Minutes - Strengthening Community Access Inclusion & Wellbeing Advisory Committee - Thursday, 8 June 2023 [↓](#) 



**MINUTES****Strengthening Community Access, Inclusion & Wellbeing  
Advisory Committee, Thursday 8 June 2023****Location:** Balranald Shire Council Chambers, Market St**Start Time:** 4.00-5:30 pm

Join Zoom Meeting

<https://us02web.zoom.us/j/89345640651?pwd=Q2FzaVR0aFYvRWVqZjJ5akNVY0xxUT09>

Meeting ID: 893 4564 0651

Passcode: 343493

## Opening of Meeting

## 1. Acknowledgement of Country

*I would like to begin by acknowledging the traditional custodians of the land we're meeting on today and pay my respects to their Elders past and present. I also acknowledge my gratitude that we share this land today, my sorrow for some of the costs of that sharing, and my hope and belief that we can move to a place of equity, justice and partnership together.*

## 2. Apologies: Trish Simpson, Mike Colreavy, Michelle White, Mandy Haley

Present: Lyn Flanagan, Sue Balshaw, Lea Lawrie, Em Moore, Rach Williams (Advisory Committee), Connie Mallet, Craig Bennett, Fiona Scoleri (Balranald Shire Council)

Present via zoom: Nat Lay

3. Guest Speaker – Michelle White's contact at WDEA to speak at next meeting, confirmed for 29<sup>th</sup> June 2023

## 4. Correspondence / Connections of note

- Email from Jess Hocking re joining the SCAIW Advisory Committee
- SCAIW Advisory Committee Meeting summary (Fiona Scoleri)
- Potential to nominate for KAB NSW Sustainability Awards 2023 (Fiona Scoleri/Connie Mallet)
- Potential guest speaker - Bill Mundy, Associate Director Partnerships and Growth at Federation University – re engaging local youth in the emerging industries such as mineral sands and renewable energy (MacIntyre Wind Farm Precinct, Euston) OR invitation from GBITAC to join their meeting and hear Bill speak – Connie to circulate zoom link for this meeting to SCAIW Advisory Committee members
- WDEA Works, Swan Hill – Michelle White. Offer spot at next meeting as a guest speaker
- Emma – MASP update, over-hall at MASP. Putting in a large proposal for DV accommodation at Buronga (focus on local needs first), will also have services on site. Advertising for 4 more project officers, some of whom will cover the Balranald region. Want to speak to us once they are more organised.

## 5. Ongoing Initiatives Update:

- a) Out of School Hours service gap remediation – Emma. Nat will check with Wilcannia Forbes Diocese re the possibility of how that might look for ST Joseph's to host.

Recommendation: SCAIW Advisory Committee approach both local Balranald schools requesting their interest in delivering an OOSH care service. MOVED: Em, Seconded: Sue



**MINUTES****Strengthening Community Access, Inclusion & Wellbeing  
Advisory Committee, Thursday 8 June 2023**


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Carried.

Close feedback loop to everyone completing the survey by putting article back out through school newsletter.

Sue to ask Emma Jolliffe if she is interested. Currently doing 2 full days at BELC.

Nat spoke to Peggy Saab (who rang Nat during the meeting) and re-joined the meeting – Peggy is very interested and hopeful this could happen. Nat to follow-up and advise ASAP.  
Rachael to hold off on joint request to both schools whilst this is followed through.

b) Service Directory finalisation and launch – awaiting PO recruitment

c) LGA Health Profile – no update

d) Balranald Emergency Accommodation Model

Funding received

Commencing the process of renovations / refurbishment – Ray Mitchell has commenced procurement process. Ray is reviewing the exact costings and the DA process internally. Connie will provide updates on this at each meeting.

Eligibility for the KAB NSW Sustainability Awards 2023 – approached by NSW Tidy Towns organisation. Category of Bush Spirit. Focus is on how much the community supports the project, and the backing behind it.

Connie will approach Elliot and ask if he prefers a completed project or underway – this advice will determine if we apply this year or next year. Connie to ask if Photographic evidence etc. is required in the application, the group noted not much photographic evidence is available atm.

e) ORG Mental Health First Aid funding:

Review Year 1 Budget – make any necessary changes and finalise – reviewed, no further comments.

Review Project Officer position description – finalise and discuss commencing recruitment  
Can't put ad out for PO position until 1<sup>st</sup> July, and following the budget adoption 20<sup>th</sup> June  
Craig will tidy PD and have everything ready to go 1<sup>st</sup> July

Advisory Committee – please review position description and send comments to Rachael re any changes ASAP

Discuss possible strategies for recruiting Instructors.

6. Other business

Review of SCAIW Advisory Committee Meeting summary (Fiona Scoleri's document)

Thanks to Craig for instigating this and to Fiona for creating the document.



**MINUTES****Strengthening Community Access, Inclusion & Wellbeing  
Advisory Committee, Thursday 8 June 2023**

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Conversation ensued re requests such as a Reconciliation Action Plan. Craig noted this cannot occur until the new Community Strategic Plan which will happen in 18months time when the new Council is elected.

Further conversation about Council becoming White Ribbon accredited. Discussion re actions that have the most impact in this space. Craig noted the garbage truck example "Domestic violence – it's rubbish" from Sydney.

Rachael to send through the White Ribbon Accreditation research to Craig for him to review in light of the potential involvement of Balranald Shire Council.

It was noted the importance of messaging and campaigns being cross cultural

Craig is commencing a cultural conversation internally for Council with the view to building a more positive culture.

7. Next Meetings: 29<sup>th</sup> June 2023 AND 27<sup>th</sup> July 2023

Monday 10<sup>th</sup> July, grants workshop in Balranald – further advertising to be sent out by Connie



**7.2 BALRANALD BEAUTIFICATION ADVISORY COMMITTEE MEETING HELD ON 21 JUNE 2023**

**File Number:** D23.84529

**Reporting Officer:** Fiona Scoleri, Executive Assistant

**Responsible Officer:** Craig Bennett, General Manager

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**COMMITTEE RECOMMENDATION****THAT:**

- 1) The Minutes of the Balranald Beautification Advisory Committee meeting held on Wednesday, 21 June 2023 be received and noted; and
- 2) An Emergency Services Access Gate be installed for access to the walking trails on the common (south) side of the river; and
- 3) A permanent rubbish bin be installed near the public access gate leading to the walking trails on the common (south) side of the river.

**PURPOSE OF REPORT**

To update Council on the Balranald Beautification Advisory Committee (**BBAC**) meeting held on Wednesday, 21 June 2023.

**REPORT**

The BBAC held its meeting in the Council Chambers on Wednesday, 21 June 2023.

Two additional recommendations were made by the Committee to Council (besides the recommendation for Council to receive and note the minutes of the meeting).

The two additional recommendations are detailed in points 2 and 3 of the Committee Recommendation above.

**Attachment 1** details what was discussed at the meeting.

**ATTACHMENTS**

1. MINUTES - Balranald Beautification Advisory Committee - BBAC - 21 June 2023 [!\[\]\(f9e62ae797645c5367e33d9390832789\_img.jpg\) !\[\]\(3ae06528cbf191565604ae076c36537e\_img.jpg\)](#)



**Balranald Shire Council Beautification Advisory Committee - Balranald  
Minutes of Meeting held at the Balranald Shire Council Chambers.  
Wednesday 21<sup>st</sup> June 2023**



**Meeting Opened with Acknowledge of Country recited by Lea Lawrie – Chairperson of the Balranald Shire Council Beautification Advisory Committee – at 17:00hrs.**

**Present:** Toni Tyrer, Sue Morton, Lea Lawrie – Chairperson, Lynne Carter, Penny Jolliffe, Gaye Renfrey and Karen Norfolk – Secretary.

**Balranald Shire Council**

**Representatives:** Craig Bennett – General Manager, Mike Colreavy – Administrator and Connie Mallet – Tourism, Communications and Events Coordinator.

**Apologies:** Val Bradbury.

**Minutes Read and Accepted:** Moved by Lea Lawrie and Seconded by Sue Morton.

**Business Arising from Previous Minutes:**

- NIL

**CORRESPONDENCE IN:**

- Email from Craig Bennett – Financial Report.
- Email from Carol Holmes – BBAC Meeting (Calendar Event).
- Email from Carol Holmes – Resolution of BBAC Report – 16 May 2023.
- Email from Lea Lawrie – re Email Address.
- Email from Sue Morton – re Financial Report.
- Email from Kerry Jones – re Approach to Kyalite Bridge.

**CORRESPONDENCE OUT:**

- Email to BBBAC Members – Shire's Email Address.
- Email to BBAC Group – BBAC Meeting (Calendar Event).
- Email to BBAC Members – Financial Report.
- Email to Balranald Shire Council – Kyalite Bridge Approach.
- Email to Balranald Shire Council – Fencing Along Market Street.
- Email to Kerry Jones – re Kyalite Bridge Approach.
- Email to BBAC Group – BBAC Minutes and Agenda.

**Moved by Karen Norfolk and Seconded by Penny Jolliffe.**

**BALRANALD BEAUTIFICATION FINANCIAL STATEMENT:**

- Balance as at Thursday 18 May 2023 was \$5,690.00, to be spent by 30 June 2023.

**Balranald Shire Council Update:**

- Craig Bennett to investigate about the fencing around the burnt out building on Market Street, to see if it can be removed.
- There is a Grant Writing Workshop on Monday 10<sup>th</sup> July 2023 at Balranald from 5:30pm to 8:30pm.

**WINDMILL PROJECT UPDATE:**

- Members of the BBAC as decided to purchase the sign for the Windmill out of the remainder of our 2022/2023 Budget. Connie Mallet to raise the Purchase Order with the Balranald Shire Council before 30 June 2023. Connie to see Sign Plus about the stand for the sign as well, to see if it's included in the pricing or is it an additional cost. Gaye Renfrey thinks that David Eastburn may have a stand that we can have for the sign.
- Connie Mallet suggested having a photo of the Windmill with people around it on the sign.



**COMMITTEE PRIORITIES:**

- At the next Meeting, Connie Mallet would like to start on the Committees “Rolling Action Plan”, so we need to start thinking what are the Committees Priorities for now and the future.

**RECOMMENDATIONS:**

- The Balranald Beautification Advisory Committee recommends that the Balranald Shire Council puts in an Emergency Services Access Gate somewhere near the Gate that leads into the Walking Trails on the Common Side of the River.
- The Balranald Beautification Advisory Committee recommends that the Balranald Shire Council put in a permanent Rubbish Bin near the Gate that leads into the Walking Trails on the Common Side of the River.

**Moved by Toni Tyrer and Seconded by Gaye Renfrey. All in agreement.**

**ITEMS WITHOUT NOTICE:**

- Members of the BBAC would like to see more Christmas Decorations brought out of the rest of the Budget, after the Windmill Sign has been purchased. Connie Mallet to get together with Carol Holmes and order the decorations.
- Gaye Renfrey would like to see a seat at the end of the Walking Trail (River Bend) on the Common Side of the River.
- Craig Bennett asked the Committee about their thoughts of the removal of the Gum Trees along McCabe Street, to make easier access for the Wide Loads that will be coming through Town once the Wind Farms start building the Farms.

**Next Meeting:** Wednesday 19<sup>th</sup> July 2023 at 5:00pm at the BSC Chambers

**Meeting Closed:** 17:55pm.



**7.3 SPORT AND RECREATION ADVISORY COMMITTEE MEETING HELD ON 28 JUNE 2023**

**File Number:** D23.84567

**Reporting Officer:** Fiona Scoleri, Executive Assistant

**Responsible Officer:** Craig Bennett, General Manager

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**COMMITTEE RECOMMENDATION****THAT:**

1. The minutes of the Sport and Recreation Advisory Committee meeting held on Wednesday, 28 June 2023 be received and noted; and
2. A stand-alone disabled toilet/change room/shower facility be installed at the end of the toilet block at Greenham Park, that will be accessible to the whole community and visitors 24 hours a day.

**REPORT**

The Sport and Recreation Advisory Committee (**SARAC**) held a meeting on Wednesday, 28 June 2023 at the Balranald Central School.

One additional recommendation was made by the Committee to Council (besides the recommendation for Council to receive and note the minutes of the meeting).

The additional recommendation is detailed at point 2 of the Committee Recommendation above.

**Attachment 1** details what was discussed at the meeting.

**ATTACHMENTS**

1. MINUTES - Sport and Recreation Advisory Committee - SARAC - 28 June 2023  



## Advisory Committee Meeting Minutes



### SPORT AND RECREATION ADVISORY COMMITTEE

Meeting Location: Balranald Central School

Meeting Date: Wednesday, 28th June 2023

#### 1.0 Opening of Meeting

##### 1.1 Meeting Opening

The Chairperson opened the meeting at 6:15 pm.

##### Attendees:

Richard White, Kate Harper, Tony Conway, Donna Renfrey, Lisa Jolliffe, Dave Lockhart, Connie Mallet, Craig Bennett

#### 2.0 Acknowledgement of Country

*We pay our respect to the Traditional Custodians of the lands where we hold this meeting and pay our respects to Elders past, present and emerging.*

#### 3.0 Apologies

##### Apologies List:

- Bronwyn Brougham, Kane Farnsworth, Jayne Farnsworth, Michael Colreavy

|                              |                                                                                                                                                                           |                  |             |
|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------|
| <b>COMMITTEE RESOLUTION:</b> | That the Committee notes the apology from That the Committee has a quorum of members for the meeting Bronwyn Brougham, Kane Farnsworth Jayne Farnsworth, Michael Colreavy |                  |             |
| <b>MOVED:</b>                | Donna Renfrey                                                                                                                                                             | <b>SECONDED:</b> | Tony Conway |
| <b>OUTCOME:</b>              | <i>Carried</i>                                                                                                                                                            |                  |             |

#### 4.0 Disclosures of Interest

|                              |                                      |                  |               |
|------------------------------|--------------------------------------|------------------|---------------|
| <b>COMMITTEE RESOLUTION:</b> | No disclosure of interest was noted. |                  |               |
| <b>MOVED:</b>                | Dave Lockhart                        | <b>SECONDED:</b> | Lisa Jolliffe |
| <b>OUTCOME:</b>              | <i>Carried</i>                       |                  |               |



## Advisory Committee Meeting Minutes



### 5.0 Confirmation of Minutes

|                              |                                                            |                  |               |
|------------------------------|------------------------------------------------------------|------------------|---------------|
| <b>COMMITTEE RESOLUTION:</b> | The minutes from the last meeting are accurate and correct |                  |               |
| <b>MOVED:</b>                | Tony Conway                                                | <b>SECONDED:</b> | Donna Renfrey |
| <b>OUTCOME:</b>              | <i>Carried</i>                                             |                  |               |

### 6.0 Reports

#### 6.1 Feedback from Meeting Minutes March on Stronger Country Communities Grant

Presented by Connie Mallet, Craig Bennett

#### STRONGER COUNTRY COMMUNITIES GRANT

The Balranald Shire Council, Sport and Recreation Committee would like to know the following:

1. Why did the Euston Football Club miss out on funding when they had been told that they were getting an upgrade to facilities? This was for multipurpose netball courts and an upgrade to the female toilets/change rooms. **The application didn't meet the criteria.**
2. Why haven't the Cricket Club training nets been moved and upgraded? **A meeting was held with the Cricket Club that day the new pitch will be completed for the 2023/2024 season on the old Junior Football oval.**
3. Why hasn't the Pool perimeter fencing upgrade to standards happened, as this was a priority in 2022 before the 2022/2023 season? **Fencing will need to be completed by June 2024 as it is part of the Stronger Country Communities Grant 2023/2024**
4. Why hasn't the Netball courts resurfacing occurred? **This has been identified in the SARAC Item 40 Netball court resurfacing.**
5. What happened to the Basketball court (the old tennis hard courts) funded? **This has been identified in the SARAC Item 40 Netball court resurfacing.**
6. Tennis Court lighting? **Connie to gain an extension on this Stronger Country Communities Grant 2022/2023. Lisa Jolliffe to provide 3 quotes to the Shire.**

Grant workshop: The Shire Council has enlisted Keith Whelan, 'The Grants Guy,' to hold two workshops about grant writing: Monday, 10<sup>th</sup> June (Balranald) and Tuesday, 11<sup>th</sup> June (Euston).

### 7.0 Items without Notice

#### Sport and Recreation Advisory Committee- SARAC – Summary of Meetings since September 2020

Presented by Connie Mallet, Craig Bennett, Richard White

Notes from the discussion

- Projects above \$5000 must have three quotes.
- Difficult to get tenders for projects.
- Clubs need to be shovel-ready.
- Clubs must work with the council as they have limited resources to complete the jobs.



## Advisory Committee Meeting Minutes



### RECOMMENDATION:

1. A stand-alone disabled toilet/change room/shower facility be installed at the end of the toilet block at Greenham Park that will be accessible to the whole community and visitors 24 hours a day.

|                 |                |                  |               |
|-----------------|----------------|------------------|---------------|
| <b>MOVED:</b>   | Tony Conway    | <b>SECONDED:</b> | Dave Lockhart |
| <b>OUTCOME:</b> | <i>Carried</i> |                  |               |

### ACTION:

1. The Balranald Shire Council, Sport and Recreation Committee to read over the SARAC and get back to Richard or Kate to compile and present 1 document to Council.
2. The Balranald Shire Council, Sport and Recreation Committee, gather information for our next meeting about what the community would like to see happen in the next five years.

|                 |                |                  |               |
|-----------------|----------------|------------------|---------------|
| <b>MOVED:</b>   | Donna Renfrey  | <b>SECONDED:</b> | Lisa Jolliffe |
| <b>OUTCOME:</b> | <i>Carried</i> |                  |               |

## 9.0 Next Meeting date/location

**Date:** Wednesday 13<sup>th</sup> September 2023, 6:00 pm

**Location:** Balranald Central School Staffroom.

## 10.0 Meeting Close

**Time Closed:** 7:30 pm



**GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****8 GENERAL MANAGER'S REPORTS****8.1 PERFORMANCE IMPROVEMENT ORDER ACTION PLAN AS AT FRIDAY, 30 JUNE 2023**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.84173</b>                                                                                                                     |
| <b>Author(s):</b>                  | <b>Craig Bennett, General Manager</b>                                                                                                |
| <b>Approver:</b>                   | <b>Craig Bennett, General Manager</b>                                                                                                |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

**PURPOSE OF REPORT**

The purpose of this report is to present the updated Performance Order Action Plan to Council as at Friday, 30 June 2023.

**OFFICER RECOMMENDATION**

**That Council endorses the Performance Improvement Order Action Plan as at Friday, 30 June 2023.**

**BACKGROUND**

The Minister for Local Government issued a Performance Improvement Order (**PIO**) to Council on the 24<sup>th</sup> April, 2017. The PIO is attached to this report (**Attachment 3**). The Minister also wrote a letter to the Mayor and General Manager regarding the PIO (**Attachment 2**).

Council resolved the following at the 27<sup>th</sup> April 2021 Ordinary Council Meeting:

**Minute Number 04.17.3941 Resolved on the motion of Ugarte and Roberts that the report be noted and recommendation be accepted.**

The Officer Recommendation was as follows:

That Council:

- Acknowledge the letter an accompanying performance improvement order from the Minister.
- Agree to co-operate fully with the Minister and Office of Local Government to ensure an improvement of Council's performance in the areas specified in the order.

**REPORT**

A PIO Action Plan will now be presented to Council on a quarterly basis. The action plan will be completed as at 30 June, 30 September, 31 December and 31 March for at least the next twelve (12) months. If there are still outstanding actions as at 30 June 2024 then the quarterly report will continue until all thirty-nine (39) actions have been completed.



This current action plan as at 30 June 2023 (**Attachment 1**) details all thirty-nine (39) recommendations and also details what actions have been completed and what actions are still outstanding.

Currently, there are fourteen (14) actions still outstanding. Therefore, twenty-five actions have been completed as at 30 June, 2023.

The outstanding actions are 1, 16, 17, 20, 22, 26, 27, 28, 30, 35, 36, 37, 38 and 39.

The completed actions are therefore 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 18, 19, 21, 23, 24, 25, 29, 31, 32, 33 and 34.

### FINANCIAL IMPLICATIONS

Nil.

### LEGISLATIVE IMPLICATIONS

Section 438A of the Local Government Act, 1993.

### POLICY IMPLICATIONS

PIO Action Plan.

### RISK RATING

Low.

### ATTACHMENTS

1. Performance Improvement Order Action Plan - Updated as at Friday 30 June 2023 [↓](#) 
2. ICOR - letter from The Hon. Gabrielle Upton - April 2017 [↓](#) 
3. Performance Improvement Order from OLG - April 2017 [↓](#) 



| OLG REPORT RECOMMENDATIONS |                                                                                                                                                                                   | PROPOSED OUTCOMES                                                                                                                                                                          | RESPONSIBLE OFFICER                                      | STATUS AT 30 JUNE 2023                                                                                                                                                                                                                                                                                                                                        |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1                          | That Council finalise and resolve to adopt a Long-Term Financial Plan (LTFP) that has clear links to Council's Asset Management Plans.                                            | Creditable Long Term Financial Plan (LTFP).                                                                                                                                                | General Manager                                          | Council adopted an updated 10 year Long Term Financial Plan (LTFP) 2022 until 2032 at the May 17, 2022 Ordinary Council Meeting. The LTFP is not currently linked to Asset Management Plans.                                                                                                                                                                  |
| 2                          | That Council reviews its Quarterly Budget Review Statement with Councilors to ensure accuracy and relevance for decision-making at a strategic level.                             | Councilors review the Quarterly Budget Review Statement at the Extraordinary Meeting                                                                                                       | Finance Consultant                                       | Quarterly Budget Reviews are now presented to Council on a quarterly basis as required by legislation.<br><b>This action is now complete.</b>                                                                                                                                                                                                                 |
| 3                          | That all elected Councilors undertake financial and code of conduct training directly after the next Council election.                                                            | LG NSW organised training day for Code of Conduct scheduled for 19 January 2017 and Finance Training Day on 10 March 2017.                                                                 | General Manager                                          | Council's next Council to be elected in September 2024 will undertake mandatory training after the elections.<br><br>In addition to this Council's Administrator and General Manager will be conducting education/induction sessions for all prospective candidates in the leadup to the September 2024 elections.<br><br><b>This action is now complete.</b> |
| 4                          | That Council undertake a comprehensive review of all its policies and ensure they are submitted to Council for adoption.                                                          | All of Council Policies to be reviewed and adopted by Council at the February 2017 Council meeting. In doing so identify any critical outstanding policies and included them for adoption. | General Manager                                          | Council's Policies were reviewed at the February 21, 2017 Ordinary Council Meeting.<br><br>Additionally, twenty (20) Council Policies were reviewed and adopted by Council at the May, 17 2022 Ordinary Council Meeting.<br><br><b>This action is now complete.</b>                                                                                           |
| 5                          | That Council develop a plan to improve its document management processes and system which will meet the requirements of the State Records Act 1998.                               | Electronic Management System installed.<br><br>Dedicated staff member appointed to manage the system<br><br>Staff provided training to utilise the system.                                 | Previous Director of Corporate and Community Development | Council installed HPE Content Manager as its records management system.<br>Staff are now using this system to store corporate records.<br><br><b>This action is now complete.</b>                                                                                                                                                                             |
| 6                          | That until Council has an audit committee, councilors review responses to the issues raised in the external auditor's management letters on an annual basis at a Council meeting. | External auditor's management letters Reported to the February 2017 Council Meeting                                                                                                        | Previous Director of Corporate and Community Development | Council now has an Audit, Risk and Improvement Committee (ARIC) in place. The external auditors Management Letter for the 2021/2022 Financial Year was presented to the ARIC meeting held on Thursday, 1 December 2022.<br><br><b>This action is now complete.</b>                                                                                            |



| OLG REPORT RECOMMENDATIONS |                                                                                                                                                                                                                                            | PROPOSED OUTCOMES                                                                                                                              | RESPONSIBLE OFFICER                                             | STATUS AT 30 JUNE 2023                                                                                                                                                                  |
|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7                          | That Council's progress in implementing the recommendations from the external auditor's management letter is reported to Council each month.                                                                                               | A monthly progress report be provided to Council up to and including the December 2017 meeting.                                                | <b>Previous Director of Corporate and Community Development</b> | Council has implemented an action plan to address the recommendations from every management letter since 2018.<br><b>This action is now complete.</b>                                   |
| 8                          | Council should establish an audit committee and an internal audit framework pursuant to OLG's Internal Audit Guidelines.                                                                                                                   | Internal audit framework established and first Audit Committee meeting held prior to 30 June 2017.                                             | <b>General Manager</b>                                          | Council has established an ARIC and an Internal Audit Framework in accordance with the guidelines.<br><b>This action is now complete.</b>                                               |
| 9                          | That Council develop a fraud and corruption policy and conduct a fraud risk assessment.                                                                                                                                                    | Fraud and corruption policy adopted by Council – Resolution No. 02.17.3924 and Consultant undertake a fraud risk assessment by 31 August 2017. | <b>General Manager</b>                                          | Council adopted a Fraud and Corruption Policy at the December, 17 2021 Ordinary Council Meeting.<br>A fraud risk assessment was also undertaken.<br><b>This action is now complete.</b> |
| 10                         | That in addition to the current arrangements, credit card statements for the Mayor and General Manager be reviewed, approved and signed off by another councillor in line with expenditure that has been approved within Council's budget. | Implement Report Recommendation.                                                                                                               | <b>General Manager</b>                                          | Council now has an adopted Credit Card Policy.<br>All statements are now required to be authorised by the responsible officer's supervisor.<br><b>This action is now complete.</b>      |
| 11                         | That for any staff provided with a credit card, their transactions are signed off and approved by the General Manager and the Finance Coordinator.                                                                                         | Implement Report Recommendation.                                                                                                               | <b>General Manager</b>                                          | Council now has an adopted Credit Card Policy.<br>All statements are now required to be authorised by the responsible officer's supervisor.<br><b>This action is now complete.</b>      |
| 12                         | That Council develop an end of year plan to complete and finalise Council's audited financial statements each year and report regularly to a Council meeting on its progress.                                                              | End of year plan reported to the June Council meeting with a progress report to the following 3 Council meetings.                              | <b>General Manager</b>                                          | Council's end of year audit plan is now prepared by Council's Finance Consultant, Approved by the General Manager and submitted to the ARIC.<br><b>This action is now complete.</b>     |
| 13                         | That Council pursue unrepresented payments including several EFT payments and cheques dating back to August 2014 and February 2014, respectively.                                                                                          | As per report recommendation                                                                                                                   | <b>Previous Director of Corporate and Community Development</b> | These unrepresented payments were investigated in 2017.<br><b>This action is now complete.</b>                                                                                          |



| OLG REPORT RECOMMENDATIONS                                                                                                                                                                                                                                                                                              | PROPOSED OUTCOMES                                                                                     | RESPONSIBLE OFFICER                                      | STATUS AT 30 JUNE 2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 14 That Council ensure an authentic and informed LTFP is presented to Council in August 2017.                                                                                                                                                                                                                           | Adoption of Long-term Financial Plan.                                                                 | General Manager                                          | Council adopted an updated 10 year Long Term Financial Plan (LTFP) 2022 until 2032 at the May 17, 2022 Ordinary Council Meeting.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                                                                                                  |
| 15 That Council consider the future operations of the Balranald Caravan Park to ensure the Park continues to be a major asset for the district and produces realistic income with minimum risk.                                                                                                                         | Options for future management of the Caravan Park considered and implemented by Council.              | General Manager                                          | Council has employed staff to run the caravan park.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 16 That Council consider divesting the management and possibly ownership of the Bidgee Haven Hostel in Balranald to ensure income losses do not impact on Council's limited budget and risks to Council are minimized.                                                                                                  | Options for the future ownership and management of the facility considered and Council decision made. | General Manager                                          | Council has put plans for expansion on hold until Council's Administrator and General Manager have met with representatives from the Commonwealth Government to explore any operational funding opportunities that may be available for the proposed expansion.<br><br>The General Manager met with representatives from the Commonwealth Government on Wednesday, 14 June 2023 in Canberra. Council is waiting for the representatives to come back to Council with any possible options that are available to Council. |
| 17 That regardless of the success or otherwise of the application for Integrated Water Catchment Management (IWCM), business plans be prepared for the Water and Sewer Funds.                                                                                                                                           | Adoption of an IWCM strategy including business plans for the Water & Sewer Funds.                    | Executive Manager of Engineering                         | Council has engaged Public Works to draft an Integrated Water Cycle Management Plan. A draft plan was provided to Council on Friday, 30 June 2023.<br><br>The business plans for Water and Sewerage are not expected to be completed until at least 31 December 2023.                                                                                                                                                                                                                                                    |
| 18 That the "sugar hit" from the sale of the Caltex Service Station be applied to current areas of deficiency (such as staff levels) or modernisation of approaches (such as a Document Management System) or building up Reserves. Council should determine a plan of where the proceeds will be applied or conserved. | Sale of site and funds reserved for specific purposes                                                 | General Manager                                          | An infrastructure replacement reserve was created in the 2022/2023 Financial Year.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                                                                                                                                                |
| 19 That Council undertake a rates review to ensure the correct categorisation of properties to ensure equity and income maximization.                                                                                                                                                                                   | Review completed in this calendar year                                                                | Previous Director of Corporate and Community Development | A rating review was completed in the 2018/2019 Financial Year.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                                                                                                                                                                    |



| OLG REPORT RECOMMENDATIONS |                                                                                                                                                                                             | PROPOSED OUTCOMES                                                                                  | RESPONSIBLE OFFICER                                      | STATUS AT 30 JUNE 2023                                                                                                                                                                                                                                                                                                                                            |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 20                         | That preparations commence for a general Special Rates Variation (SRV) and that Council look at the possibility of SRVs for mines and solar farms approved or planned.                      | SRV preparation work undertaken and SRV application submitted.                                     | General Manager                                          | SRV completed. Granted by IPART in the 2018/2019 Financial Year for 7 years. Council is still looking at the possibility of SRVs for mines and solar farms approved or planned.                                                                                                                                                                                   |
| 21                         | That Council embed the recently adopted Business Improvement Plan into its operations.                                                                                                      | Recognition of the importance of the Business improvement plan and regularly reporting to Council. | General Manager                                          | The Business Improvement Plan is now well and truly embedded into Council's operations.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                    |
| 22                         | That Council look to adopting S.94 or S.94A plans to ensure future income opportunities are not lost.                                                                                       | Council is in a position to readily assess impacts of major developments in the shire.             | Executive Manager of Engineering                         | The work schedule of the plans is currently being reviewed.                                                                                                                                                                                                                                                                                                       |
| 23                         | That a review of all fees and charges be undertaken, before the next Budget, with a view to establishing full cost recovery or identifying the reasons for not pursuing full cost recovery. | Maximise Council's income from these sources.                                                      | Previous Director of Corporate and Community Development | A review was undertaken in the 2017/2018 Financial Year.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                   |
| 24                         | That a review of plant charges and on costs be made, before the next Budget, to ensure profitability is maximized and all overheads are correctly charged and recovered.                    | Maximize Council's income from these sources.                                                      | Previous Director of Infrastructure and Development      | A review was undertaken in the 2017/2018 Financial Year.<br><b>This action is now complete.</b>                                                                                                                                                                                                                                                                   |
| 25                         | That Council recognise that approaches in previous years of not funding depreciation have reduced the cash position of Council and Council commit to cash funding of depreciation.          | Council's budgeting process allows for depreciation to be funded.                                  | General Manager                                          | Council is now committed to the cash funding of depreciation. Council has unrestricted cash investments of over \$7M as at 30 April 2023.<br><b>This action is now complete.</b>                                                                                                                                                                                  |
| 26                         | That a long term financial and improvement plan be prepared for the Visitors Information Centre.                                                                                            | Council adopts a precinct management plan for the Visitor Information Centre and surrounds         | General Manager                                          | Council has not yet adopted a precinct management plan for the Visitor Information Centre.                                                                                                                                                                                                                                                                        |
| 27                         | That Council move quickly to fill staff vacancies as identified in the latest staff structures as presented to Council.                                                                     | A full complement of suitability qualified staff.                                                  | General Manager                                          | A review was undertaken in 2017.<br>Council's General Manager has made the filling of vacant positions a high priority over the next two months. He will be working with supervisors to ensure that they give adequate attention to this important issue.                                                                                                         |
| 28                         | That Directors of Council be given more security of tenure.                                                                                                                                 | Directors appointed permanently to positions.                                                      | General Manager                                          | Council's General Manager is currently assessing the appropriateness of Council's current organisational structure.<br>A report was prepared for the 20 June 2023 Ordinary Council Meeting. Council adopted a new two Directorate Structure from 1 July, 2023. Two Directors will be appointed on 5-year contracts once the merit-based recruitment is conducted. |



| OLG REPORT RECOMMENDATIONS |                                                                                                                                                                                                                                                                                         | PROPOSED OUTCOMES                                                  | RESPONSIBLE OFFICER                                             | STATUS AT 30 JUNE 2023                                                                                                                                                                                                                                                   |
|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 29                         | That Council consider a Staff Education Assistance and Encouragement Policy.                                                                                                                                                                                                            | Adoption of a formal Staff Education policy                        | <b>Previous Director of Corporate and Community Development</b> | Council adopted a Staff Education and Training Policy at the December, 17 2021 Ordinary Council Meeting.<br><b>This action is now complete.</b>                                                                                                                          |
| 30                         | That Council look to a succession planning approach with staff.                                                                                                                                                                                                                         | Adopted Workforce Plan that addresses staff succession issues      | <b>General Manager</b>                                          | Succession Planning will be a focus of Council's General Manager. Consultation on the Draft Workforce Plan with staff will occur in the next six months. Succession Planning will be included in the adopted Workforce Plan.                                             |
| 31                         | That Council monitor Secondary Employment to ensure worker safety is paramount, work obligations are not compromised and conflicts of interest are minimised.                                                                                                                           | Ongoing monitoring & development of a secondary employment policy. | <b>Previous Director of Corporate and Community Development</b> | Council adopted a Secondary Employment Policy at the December, 17 2021 Ordinary Council Meeting.<br><b>This action is now complete.</b>                                                                                                                                  |
| 32                         | That Council require the General Manager and Directors to undergo personality profiling and follow up interviews to align their personalities with the rigors of the roles.                                                                                                             | Profiling of General Manager and Directors completed               | <b>General Manager</b>                                          | Personality profiling is now part of all recruitment processes for General Managers and Directors.<br><b>This action is now complete.</b>                                                                                                                                |
| 33                         | That Council's newly appointed Performance Review Panel conduct two formal assessments annually and also meet quarterly for discussions with the General Manager.                                                                                                                       | Action to be implemented                                           | <b>General Manager</b>                                          | Council has engaged LGNSW to facilitate two reviews of its new General Manager each year.<br><b>This action is now complete.</b>                                                                                                                                         |
| 34                         | That the General Manager's Performance Agreement be a meaningful agreement which reflects the aspirations and obligations of Council including subscribing to Fit for the Future requirements, adherence to the Business Improvement Plan, strategic planning and community engagement. | New Performance Agreement to be established.                       | <b>General Manager</b>                                          | A performance agreement for the new General Manager was signed off by the Administrator and the General Manager on Monday, 29 May 2023.<br><b>This action is now complete.</b>                                                                                           |
| 35                         | That Council undertake a definite and sustained campaign of community engagement.                                                                                                                                                                                                       | Appointment of a 0.5FTE communication officer                      | <b>General Manager</b>                                          | Consultation and Communication is currently being assessed by the General Manager.<br><br>Adequate resourcing to ensure that the community of the Balranald local government area is engaged in a professional manner is the desired outcome of this assessment process. |
| 36                         | That Council undertake a service level review to inform the planning documents.                                                                                                                                                                                                         | Service Levels established for key delivery areas                  | <b>General Manager</b>                                          | This recommendation has not been actioned as yet. Road service reviews have commenced during the 2022/2023 Financial Year.                                                                                                                                               |



| OLG REPORT RECOMMENDATIONS |                                                                                                                                                                                                                                                                                                                                                   | PROPOSED OUTCOMES                                                                                                                                | RESPONSIBLE OFFICER | STATUS AT 30 JUNE 2023                                                                                                                                                                      |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 37                         | That Councillors recognise the dignity and authority of the position of Mayor at all times.                                                                                                                                                                                                                                                       | Awareness of the appropriate relationships emanating from the Code of Conduct, Code of Meeting Practice and Councillor/Staff Interaction Policy. | General Manager     | This will be incorporated into any future education programs for any prospective Councillors.                                                                                               |
| 38                         | That the Mayor preside over all gatherings where Councillors are present. (Meetings and Workshops). Further that the Mayor familiarise himself with the respective Codes governing behaviour by Councillors and Staff (Code of Conduct, Code of Meeting Practice and Councillor/Staff Interaction Policy) and enforce good behavioural practices. | Authority of Mayor established.<br><br>Training for Mayor and Training for Councillors                                                           | General Manager     | Training for the Mayor and all Councillors will be provided after the September 2024 elections.<br><br>The General Manager will ensure that this training is undertaken by all Councillors. |
| 39                         | That Council do more to "sell itself" by promoting positive news and achievements.                                                                                                                                                                                                                                                                | Improved communication and public relation                                                                                                       | General Manager     | Improved communication and consultation with the community will be a focus going forward.<br><br>A new communications strategy is currently being developed.                                |



**The Hon. Gabrielle Upton MP**

Minister for the Environment  
Minister for Local Government  
Minister for Heritage

Ref:  
Min:  
Doc ID: A524573

Clr Leigh Byron and Mr Aaron Drenovski  
Mayor and General Manager  
Balranald Shire Council  
PO Box 120  
BALRANALD NSW 2715  
Email: [adrenovski@balranald.nsw.gov.au](mailto:adrenovski@balranald.nsw.gov.au)

Dear Clr Byron and Mr Drenovski

I refer to previous correspondence concerning the notice of intention to issue a Performance Improvement Order to Balranald Shire Council under section 438A of the *Local Government Act 1993* (Act).

On 8 November 2016, Council was invited to make submissions to the former Minister in respect of the proposed Order. Council forwarded its submission to the former Minister on 18 November 2016.

After careful consideration of Council's submission, I have decided to issue Council with a Performance Improvement Order. I have also decided to appoint a temporary adviser to assist Council in the implementation of actions required to improve its performance.

In deciding to issue the Performance Improvement Order and to appoint a temporary adviser, I have had particular regard to the following:

- that Council has not met its legislative responsibilities for some time;
- the apparently significant and serious issues facing Council; and
- Council's submission indicating that it would appoint a temporary adviser.

The terms of the Performance Improvement Order have been changed to allow for an extended implementation period, primarily to give Council the benefit of advice for a longer period.

I note that Council's submission requested that it be allowed to self-regulate in respect of these matters. However, I am not confident that the required actions will be implemented without the discipline of a Performance Improvement Order and without the assistance of a temporary adviser.

GPO Box 5341 Sydney NSW 2001 ■ P: (02) 8574 6107 ■ F: (02) 9339 5546 ■ E: [www.nsw.gov.au/ministerupton](http://www.nsw.gov.au/ministerupton)



- 2 -

The Performance Improvement Order should be seen by Council as an opportunity to overcome its current difficulties.

It is expected that Council will table the Performance Improvement Order at an open Council meeting and place the Order on Council's website in accordance with section 438D(2) of the Act.

At my request, Mr Grant Gleeson from the Office of Local Government has made himself available on (02) 4428 4136 or by email at [grant.gleeson@olg.nsw.gov.au](mailto:grant.gleeson@olg.nsw.gov.au) should you require any further information.

Thank you for your ongoing cooperation in these matters.

Yours sincerely



**Gabrielle Upton MP**  
Minister for the Environment  
Minister for Local Government  
Minister for Heritage

24.4.17



**Local Government Act 1993****Order under section 438A**

I, the Minister for Local Government, issue this Performance Improvement Order to the Council and/or persons specified in Schedule 1 to undertake the actions described in Schedule 2 within the period specified in Schedule 2.

I hereby appoint the person specified in Schedule 3 as temporary adviser to Council to exercise the functions, and for the term, specified in Schedule 3.

This Order takes effect upon service on the Council.

Dated: 29.4.17



The Hon Gabrielle Upton MP  
Minister for Local Government

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**SCHEDULE 1**

Balranald Shire Council

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**SCHEDULE 2****Reasons for Order – section 438A(3)(a)**

1. A failure of Council to meet its legislative responsibilities in respect of its financial and governance obligations.
2. Council has budgeted for and subsequently run large operating deficits over a number of years. At the same time, Council has not had a reliable Long Term Financial Plan (LTFP) to provide a path to achieve a break-even result or an operating surplus in the future.
3. There remains considerable risk to Council in not having an audit committee or internal audit function. As a direct consequence, Council was not aware of, nor was it involved in, the preparation of a response to the issues raised in the external auditor's management letters in 2013/14 and 2014/15.
4. Council's policies do not appear to have been reviewed and/or updated since 2008. Notably, Council has seemingly dealt with code of conduct complaints (one of which has been referred to the Office for misconduct) pursuant to a superseded code and/or one which has not been adopted by Council.
5. Councillors failing to identify the nature of the interest when disclosures are made at the commencement of the meetings (pecuniary or non-pecuniary). There is no record of what, if any, action was taken by councillors to manage identified conflicts.
6. I believe the appointment of a temporary adviser to assist the Council in meeting the actions required is reasonably necessary in the circumstances.



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Action required to improve performance – section 438A(3)(b)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <ol style="list-style-type: none"> <li>1. That Council develop an implementation plan acceptable to the Minister that addresses the findings and recommendations from the Office of Local Government's report entitled '<i>Balranald Shire Council report on Preliminary Enquiries dated August 2016</i>' (the Report).</li> <li>2. That Council utilise the services of the temporary adviser to assist in identifying any additional risks and areas of non-compliance in Council's controls and processes and incorporate these in the implementation plan.</li> <li>3. The implementation plan must: <ol style="list-style-type: none"> <li>a. Demonstrate how Council will address the findings and recommendations in the Report.</li> <li>b. Demonstrate how Council will address any additional risks and areas of non-compliance in Council's controls and processes.</li> <li>c. Identify specific completion dates.</li> <li>d. Identify the person/s responsible for implementation activities.</li> <li>e. Identify what, if any, additional resources are required to give effect to the plan.</li> </ol> </li> <li>4. If the plan is satisfactory to the Minister, the Council is to adopt the plan and commence its implementation.</li> </ol> |
| <b>Period for compliance with Order</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <ol style="list-style-type: none"> <li>1. Compliance report 1: Council must provide the Minister with the implementation plan within 10 weeks from the date of service of this Order.</li> <li>2. Compliance report 2 – final compliance report: Council must provide the Minister with a written report on its progress against the implementation plan within 12 weeks of the Minister's satisfaction with the plan.</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Evidence to be provided with the compliance reports</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <p>Compliance report 1: A copy of Council's implementation plan.</p> <p>Compliance report 2 – final compliance report: Documentary evidence to substantiate the actions taken and any improvement to Council's performance against the implementation plan.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

### SCHEDULE 3

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Appointment of temporary adviser</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <p>Pursuant to section 438G of the <i>Local Government Act 1993</i>, that Alan McCormack be appointed as a temporary adviser to Balranald Shire Council for the period up to the submission of the final compliance report to the Minister.</p> <p>The temporary adviser shall have the following functions:</p> <ol style="list-style-type: none"> <li>(i) to provide advice and assistance to Council for the purpose of ensuring that it complies with the Performance Improvement Order.</li> <li>(ii) to undertake a review and evaluation of Council's implementation plan. In doing so, obtain evidence to the effectiveness of Council's controls or processes that have been implemented since the Office conducted its preliminary enquiries.</li> <li>(iii) to provide assistance to Council for the purpose of identifying any additional risks and areas of non-compliance in Council's controls and processes.</li> </ol> <p>Pursuant to section 438G(7) of the <i>Local Government Act 1993</i>, the temporary adviser shall be paid from the Council's funds for the period of the appointment. The estimated maximum cost of the appointment will be \$66,000 (including GST).</p> |



**8.2 REQUEST FROM THE GENERAL MANAGER TO INCREASE THE OPENING DAYS OF THE BALRANALD SHIRE COUNCIL LIBRARY FROM 3 DAYS PER WEEK TO 5 DAYS PER WEEK**

**File Number:** D23.84128  
**Author(s):** Craig Bennett, General Manager  
**Approver:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 4: Our Culture – A community that respects and celebrates its diverse cultures, heritage and arts.

---

**PURPOSE OF REPORT**

To request for Council to increase the opening days of the Balranald Shire Council Library from three (3) days per week (Monday, Wednesday and Friday) to five (5) days per week (Monday, Tuesday, Wednesday, Thursday and Friday) from Tuesday, 1 August 2023.

**OFFICER RECOMMENDATION**

**That Council endorses for the Balranald Shire Council Library being open to the public Monday to Friday from 9.30 am in the morning until 5.30 pm in the afternoon (40 hours per week), from Tuesday, 1 August 2023.**

**REPORT**

A business case assessing the viability of increasing the library opening hours from 24 hours per week, Monday, Wednesday and Friday to 40 hours per week, Monday, Tuesday, Wednesday, Thursday and Friday was prepared by the Librarian and provided to the General Manager in June 2023. This business case included surveying the community to assess their appetite for the library to increase its opening hours from 3 days per week to 5 days per week.

The community of Balranald overwhelmingly voted for the library to increase from a service of three (3) days per week to a service of five (5) days per week.

A library satisfaction survey was conducted during April and May 2023. The following question was asked as part of the survey "Would you like to see the Balranald Shire Council Library increase its opening days from 3 days a week to 5 days a week?"

Almost 90% of the community responded "Yes" to this question.

**FINANCIAL IMPLICATIONS**

Council's adopted budget for the 2023/2024 Financial Year has an amount of \$100,000 allocated for the Salary for the Librarian. This figure was \$60,000 in the 2022/2023 Financial Year. The 2022/2023 budget therefore only allowed funding for the Librarian to work three days per week, Monday, Wednesday and Friday.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

Nil







**8.3 THEATRE ROYAL HALL FEE WAIVER REQUEST**

**File Number:** D23.84009  
**Reporting Officer:** Carol Holmes, Senior Executive Assistant  
**Responsible Officer:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 1: Our People – A community that is proactive, engaged, inclusive and connected.

---

**PURPOSE OF REPORT**

To advise Council of a fee waiver request received from Maari Ma Health (**MMH**) (**Attachment 1**), requesting for Council to waive the Theatre Royal Hall Hire Fees for a community dinner that was held during National Aboriginal and Islanders Day Observance Committee (**NAIDOC**) week.

**OFFICER RECOMMENDATION**

That Council:

1. Approves of the request from Maari Ma Health to waive the Theatre Royal Hall Hire Fee to enable the NAIDOC committee to host a community dinner on Saturday, 15 July 2023; and
2. Writes to Maari Ma Health, advising them that Council will waive the Theatre Royal Hall Hire Fee for the Community Dinner that was held on Saturday, 15 July 2023.

**REPORT**

Council has received correspondence from MMH requesting for Council to support the celebrations of the First Nations People, by waiving the hall hire fees of the Theatre Royal.

A passionate group of Aboriginal women are working together and formed a committee, being the 2023 Balranald NAIDOC Committee (**the Committee**).

Their vision is to bring the community together, whilst celebrating the local Elders, concurrent with this year's NAIDOC theme.

The Committee held a formal community dinner on Saturday, 15 July 2023 which commenced at 5pm in the Theatre Royal. The Committee have requested for the Balranald Shire Council to support this event by waiving the Theatre Royal Fees.

**FINANCIAL IMPLICATIONS**

The total cost of hiring the Theatre is as follows:

|                 |                         |
|-----------------|-------------------------|
| Night Hall Hire | \$350.00                |
| Kitchen Hire    | \$110.00                |
| Coolroom Hire   | \$ 80.00                |
| <b>TOTAL</b>    | <b><u>\$ 540.00</u></b> |



Council will therefor forgo \$540 in income by waiving the hire costs of the Hall.

Additionally, there is a cleaning deposit required of \$350, which is refunded if the hall is left clean and tidy.

If the Hall is left untidy, then an invoice will be provided to Maari Ma for the cost of cleaning.

This amount will be deducted from the deposit and the balance paid to MMH.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low

**ATTACHMENTS**

1. Letter of request from Maari Ma Health [!\[\]\(05a3150ca7eafd44fce8deaa48838121\_img.jpg\)](#) 



Emma Moore  
Nurse Manager  
Maari Ma Health Balranald  
95 Court Street  
Balranald NSW 2715



To The General Manager  
Balranald Shire Council  
70 Market Street  
Balranald NSW 2715

Monday 19<sup>th</sup> June, 2023

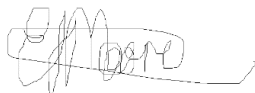
Dear Craig,

A passionate group of local Aboriginal women have come together to form the 2023 Balranald NAIDOC Committee. Their vision is to bring the community together, whilst celebrating our local Elders, concurrent with this year's National NAIDOC theme.

The 2023 Balranald NAIDOC Committee plan to hold a formal community dinner on the 15<sup>th</sup> July, 2023, from 5pm to 9pm. On behalf of the committee, we wish to ask Balranald Shire Council to support this community event. The support requested would be for the Theatre Royal to be available at no cost for this occasion.

We hope that Balranald Shire Council is able to support this celebration of First Nations people, and we look forward to hearing back a response.

Regards,



Emma Moore



**8.4 PROPOSAL TO LEASE THE EUSTON RECREATION RESERVE SOCIAL CLUBROOMS**

**File Number:** D23.84408  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 3: Our Economy – A community that ensures a strong and resilient economy.

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**PURPOSE OF REPORT**

To advise Council of a request to lease the Euston Recreation Reserve Social Clubrooms (**Clubrooms**) for approximately 32 weeks in 2024 by the Robinvale Euston Workforce Network (**REWN**) for Hospitality Training for school students from the surrounding area (**Attachment 1**).

**OFFICER RECOMMENDATION**

**That Council:**

- 1. Agree to lease the Euston Recreation Reserve Social Clubrooms to the Robinvale Euston Workforce Network for approximately 32 weeks in 2024; and**
- 2. Advise in writing that it will lease the Euston Recreation Reserve Social Clubrooms to the Robinvale Euston Workforce Network at the current rental fee as set out in 2023/2024 Fees and Charges.**

**REPORT**

Council have received a letter from the REWN, auspiced by the Colman Education Foundation – Our Place seeking councils support in partnering with the REWN in an exciting opportunity to increase access to the Euston region to hospitality training.

REWN are seeking permission to use the Clubrooms as a block booking for approximately 32 weeks in 2024 in order to conduct the training. The training would occur on Fridays. This is inline with the Robinvale Colleges timetables.

Council will need to firm up the actual dates for the requested 32 weeks. This is not detailed in the letter from ourplace.

The REWN has had discussions with Robinvale College, and they see the facility as a great venue for such training (Cert 2 Hospitality). The REWN is presently in discussions with both the Balranald Central School and Manangatang P-12 College about offering and supporting (transport) so that their students are able to access this training opportunity.

In addition, REWN will undertake an audit by SuniTAFE staff of any additional equipment that maybe required and make a financial contribution to the Balranald Shire Council for this equipment to be purchased.

This equipment will then become the property of Council and would enhance the capability of the venue to cater for community functions in the future.

The booking would be required from 8.30 am until 3.30 pm every Friday, which will allow the room to be booked for functions on Friday night or setting up for functions on Saturdays.

There is still some planning and partnership work to be done, although it is critical to have a venue secured by the end of July 2023 which will enable student course selection for next year to occur.



**FINANCIAL IMPLICATIONS**

The cost to hire the Clubrooms is \$265 per day (GST Inclusive).

Council would therefore achieve additional income of \$7,709 (32 weeks @ \$240.91) from hiring out the Clubrooms. GST has to be passed onto the Commonwealth Government.

Additionally, the REWN would make a financial contribution to Council to cover any equipment required to undertake the hospitality training and then donate the equipment to Council at the end of the training block.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATION**

Rates and Charges for the 2023/2024 Financial Year.

**RISK RATING**

Low.

**ATTACHMENTS**

1. Letter to Balranald Shire Council - Request to Lease the Euston Recreation Reserve Social Clubrooms [↓](#) 





Date: 10/6/2023  
Mike Colreavy  
Administrator Balranald Shire Council  
70 Market Street  
Balranald NSW 2715

Dear Mike,

I am writing to the Balranald Shire Council (BSC) to seek Councils support in partnering with the Robinvale Euston Workforce Network (REWN – auspiced by the Colman Education Foundation - Our Place) in an exciting opportunity to increase access in the Euston region to hospitality training.

Mike as you would be aware the hospitality industry suffered severely during Covid lockdowns particularly along the Murray River. Historically, there have always been workforce shortages in the sector, particularly in rural, regional, and seasonal businesses. COVID-19 restrictions, however, saw many smaller businesses close, and skilled and experienced workers leave for other sectors. The sector's recovery is presently being constrained by skills shortages that have worsened and diversified, due to the:

- Halt of skilled migration and overseas travel of young workers and students
- Furloughing of experienced/qualified workers and movement into other sectors
- Shortage of accommodation that prevents attraction of out-of-town workers, and
- Increased competition with other industries over local workers

In addition, access to hospitality training for residents is limited with effectively the only training opportunities that can be accessed are in either Mildura or Swan Hill thus requiring transport options which is often difficult for some of our residents.

Robinvale College is keen to explore the opportunity of offering such training locally, but do not have a suitable facility nor qualified staff to deliver such training at the College. Several options have been explored with local industry and whilst these businesses are keen to support the reality is that they are running commercial operations making it difficult to deliver the training at these locations at busy times.

The ask of Balranald Shire Council is for **in – principal** permission to use the Euston Recreation Reserve Social Clubrooms as a block booking for approximately 32 - weeks in 2024. The training would occur on Fridays in-line with Robinvale Colleges timetable.

The REWN has had discussions with Robinvale College, and they see the facility as a great venue for such training (Cert 2 Hospitality). The REWN is presently in discussions with SuniTAFE about the costings of facilitating such training at Euston and are in discussions with both the Balranald Central School and Manangatang P-12 College about offering and supporting (transport) their students to access this training opportunity.

The REWN would rent the clubrooms at the present Council schedule rate providing much needed income for the upkeep of the facility and or councils revenue base. In addition, the REWN will undertake an audit by SuniTAFE staff of any additional equipment that maybe required and make a financial contribution to the Balranald Shire Council for this equipment to be purchased. This equipment would then become the property of Council and would enhance the capability of the venue to cater for community functions etc.

An initiative of the Colman Education Foundation

ABN: 89 150 536 208 Registered Office: Level 44, 600 Bourke Street, Melbourne VIC 3000





Mike, as you know I recently raised this opportunity with the Euston Progressive Advisory Committee and apart from some minor suggestions they seemed comfortable with the concept. The booking would be from 8:30 am till 3:30 p.m. thus allowing for any other functions on the Friday night or for setting up for functions on Saturday.

There is still some planning and partnership work to be done to make this opportunity a reality, but critical to the training occurring a venue must be secured - before the end of July 2023 to enable student course selection for next year to occur.

Mike, I am more than happy to discuss any issues raised above or by Council with your senior Executives to enable this innovative and exciting opportunity to come to fruition.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Glenn Stewart', with a stylized flourish at the end.

Glenn Stewart  
REWN - Manager



**8.5 SETTLEMENT STRATEGIES**

|                                    |                                                                                                |
|------------------------------------|------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.82099</b>                                                                               |
| <b>Author(s):</b>                  | <b>Ray Mitchell, Health &amp; Development Coordinator</b>                                      |
| <b>Approver:</b>                   | <b>Craig Bennett, General Manager</b>                                                          |
| <b>Operational Plan Objective:</b> | <b>Pillar 1: Our People – A community that is proactive, engaged, inclusive and connected.</b> |

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**PURPOSE OF REPORT**

This report has been prepared so that Council can consider the final versions of the Settlement Strategies (Village Plans) for the Balranald and Euston village areas, detailed as follows:

- **Attachment 1: Settlement Strategy Ch1 Introduction - FINAL December 2022;**
- **Attachment 2: Settlement Strategy Ch2 Balranald - FINAL - December 2022;** and
- **Attachment 3: Settlement Strategy Ch3 Euston - FINAL - December 2022.**

**OFFICER RECOMMENDATION**

That Council:

1. Adopts the Settlement Strategies for Balranald and Euston;
2. Develops a program of works to deliver the identified outcomes and work with the Village Residents; and
3. Uses its community newsletter and social media to advise residents of the works program, how the residents and Council can work on projects, and work together to identify grants and other funding opportunities.

**REPORT**

Council adopted the following resolution at the 13 December 2022 Ordinary Council Meeting:

**Resolution 2022/220**

*That the matter be deferred for decision at the February 2023 Council Meeting.*

Unfortunately, the report was not prepared for the February 21, 2023 Ordinary Council Meeting.

Council's General Manager has implemented a more robust process regarding Council Resolutions to assist in ensuring that resolutions do not slip through the cracks in the future.

Council further resolved the following at the May, 16 2023 Ordinary Council Meeting:

Moved: Administrator Mike Colreavy

**RESOLUTION 2023/1****THAT:**

1. **Council extends the exhibition period for the Draft Settlement Strategies until close of business on Wednesday, 14 June 2023, specifically for local educational establishments and council facility user groups; and**



2. Council forwards copies of the Draft Settlement Strategies to local educational establishments and council facility user groups for their review and commentary; and
4. A report be prepared by Council Officers for the Ordinary Council Meeting being held on Tuesday, 18 July 2023, detailing any submissions that Council has received.

#### CARRIED

The exhibition period was extended to allow consultation with additional stakeholder groups and then report to the July 18, 2023 Ordinary Council Meeting on any submissions from the additional stakeholder groups.

The Draft Settlement Strategies (**Strategies**) have been developed, advertised, and amended in accordance with the community's request of Council and through the Integrated Planning and Reporting (**IP&R**) process in order to ensure that the villages, footpaths, roads, parks and gardens and the general overall appeal of the villages is maintained and enhanced.

The Strategies have been developed by bringing together many reports and documents submitted to Council over many years that have recommended projects and changes.

The Strategies have been exhibited extensively and community feedback has been extremely positive. This was reflected during the presentation process and through the submissions made.

The recent extension of the exhibition period resulted in one (1) additional submission requesting that images of the two schools be used in the document. This response from N Lay of St Joseph's Catholic School is shown at **Attachment 4**. There is an area on Page 13 of Chapter 2 of the Strategy that is in proximity to the text that could be used for this purpose.

The Strategies have been amended to include whole of community projects that benefit the resident's long term. The changes also address tourism and economic development changes. The wording used in the plans may differ from the words used by the individuals or community in their submissions to ensure that the plans align with known funding terminology.

The plans cannot be delivered by Council alone and the Council in partnership with the communities will need to work together to apply for grant funding, to assist each other to develop and maintain gardens, tree lines and general beautification of the village areas, to support the concept of improvement and to work patiently in the delivery of the outcomes.

Consultation with the community has been undertaken and feedback has been received. Copies were provided to the schools, sporting clubs and service groups. Consultation was also undertaken through Council's Community Committees to gain valuable feedback.

Items within the plans can be included in future budget deliberations. Council may however reject or delay the delivery of the plan actions.

The Strategies have been developed to provide guidance to the community and Council on suitable outcomes that should provide a higher level of appearance, village serviceability and enhancement for residents and visitors alike. Council shall apply for grant funding to support the delivery of the Settlement Strategies.

#### FINANCIAL IMPLICATIONS

The Strategies will require funding to be made available, either via council resourcing or grant funding to achieve the outcomes being proposed.



Council will need to provide budget estimates annually and to include long term funding in its 10-year long term financial plan. Council will also be required to work with the community to apply for and develop grant funding programs to ensure that grant funds are used to escalate programs.

The plans do not set dates of delivery, but it is expected that the plans will be for a ten-year financial period. By not establishing a delivery date, any grant funding that becomes available can be allocated towards the delivery of projects.

### LEGISLATIVE IMPLICATIONS

The Strategies comply with the consultation proposed under the Local Government Act 1993 and the need for Councils to interact and seek the views of the community as it develops long term outcomes.

### POLICY IMPLICATIONS

Nil.

### RISK RATING

Moderate.

### ATTACHMENTS

1. Settlement Strategy Ch1 Introduction - FINAL December 2022 [!\[\]\(564903337f30b845a5f6979939a95fe6\_img.jpg\)](#) [!\[\]\(6799d2cf9a6546bbe2fea4f3991acfa2\_img.jpg\)](#)
2. Settlement Strategy Ch2 Balranald - FINAL - December 2022 [!\[\]\(de7c1d2bea2115f02a9062a37836c733\_img.jpg\)](#) [!\[\]\(9a280f33c8437d678f52e9a3e3cb51f7\_img.jpg\)](#)
3. Settlement Strategy Ch3 Euston - FINAL - December 2022 [!\[\]\(c0e8bdcd7d546e1e314fd026183ba127\_img.jpg\)](#) [!\[\]\(05248885c2b0c473b2ba23c2a4a871b7\_img.jpg\)](#)
4. ICOR - Settlement Strategy - N Lay St Joseph's Response [!\[\]\(bcf04e9ded69439db053d42fc8bc3811\_img.jpg\)](#) [!\[\]\(6de99f90ee5fcbfccf2da29137007fac\_img.jpg\)](#)





# SETTLEMENT STRATEGY

Figure 1: Mural on Theatre Royal at Balranald in Market Street.

Figure 2: Mural on Theatre Royal at Balranald in Market Street.



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## INTRODUCTION

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**IMPORTANT NOTE:** This Settlement Strategy has been prepared with the aim of encouraging discussion around required upgrades & growth opportunities that can create long-term sustainable growth for each settlement and the Shire as a whole.

A range of ideas have been collated & presented that do NOT necessarily reflect the position of Council and may NOT have the funding support for all to be achieved. The aim is to prioritise the community and council ideas so that the available funding is best directed.



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## INTRODUCTION

## 1. Settlement Strategy

This Settlement Strategy ('Strategy') seeks to review the two (2) key settlements in the Shire of Balranald - the Town of Balranald & the Village of Euston - to briefly consider their growth potential & opportunities for urban enhancements. This seeks to build upon the findings of Habitat Planning (2006) *Balranald Shire – Strategic Framework Plan* ('2006 Strategy') & other more recent studies.

Balranald & Euston have the more significant growth pressures & demands for urban amenity in the Shire (though other villages may also be experiencing development pressures). The other settlements are of a smaller size & will be addressed through other plans & strategies.

This Settlement Strategy acknowledges the Traditional Owners of Country throughout the Shire of Balranald & their continuing connection to their Country & communities. We pay respect to them, their cultures, & to elders past, present & emerging.

Figure 3: Map of NSW showing location of Balranald Shire.



## 2. Broad Objectives

Some broad objectives for sustainable growth & settlement enhancement that influence this Strategy (but may not involve specific works) are to:

- Continue to leverage the unique position & identity of Balranald Shire at the edge of river floodplains & outback ecologies (like Mildura);
- Build on each settlement's strengths in presentation, attractions, & amenity for residents & visitors;
- Facilitate targeted grant funding opportunities supported by strategic plans & costings & community/stakeholder engagement;

- Continue to upgrade the [www.visitbalranald.com.au](http://www.visitbalranald.com.au) website with improved social media integration & targeted campaigns in line with key themes;
- Engage & work with local community groups to leverage new opportunities & resources & promote a greater sense of ownership & maintenance of facilities & attractions;
- Engage & work with local Aboriginal groups to protect, recognise & celebrate the area's indigenous culture & heritage, understanding of the local ecology, & enhance cultural education, engagement & management opportunities;
- Continue to leverage the region's agricultural strengths with value-add & processing, new technology & possibly local training/education;
- Leverage key infrastructure including road & airport connections & protect these from sensitive uses / with suitable buffers;
- Leverage & grow key health & education facilities with supporting medical, aged care, child care, & recreational facilities to promote a diverse community & reduce the impact of an ageing population;
- Work with adjacent Councils to determine key freight & visitor routes & provide supporting signage, information & 24-hour facilities in line with an updated Economic and/or Tourism & Marketing Strategy;
- Continue to monitor & adjust to new mining & extractive industry opportunities with potential for some local industrial growth, a ring-road at Balranald for improved safety & truck servicing facilities;
- Build on recreational & lifestyle opportunities to maintain a healthy population & attract needed professions & skills;
- Review environmental opportunities in & around the town (particularly the Commons & river-front) to protect, restore, & enhance flora, fauna & ecological linkages & enable appropriate visitation;
- Continue to review water security options as well as environmental flows of key watercourses & implement water re-use strategies;
- Avoid, minimise or mitigate risks & impacts from natural hazards, particularly for new developments & investments (and to protect key freight routes);
- Ensure appropriate capture of contributions for state significant & high-impact development proposals in the Shire & adjacent LGAs & leverage temporary & permanent employment growth opportunities through dedicated facilities such as the temporary workers facility. Establish Community Trust Fund(s) to benefit the community in perpetuity;
- Protect & leverage the town's attraction as a caring community with strong community spirit & low-crime levels.

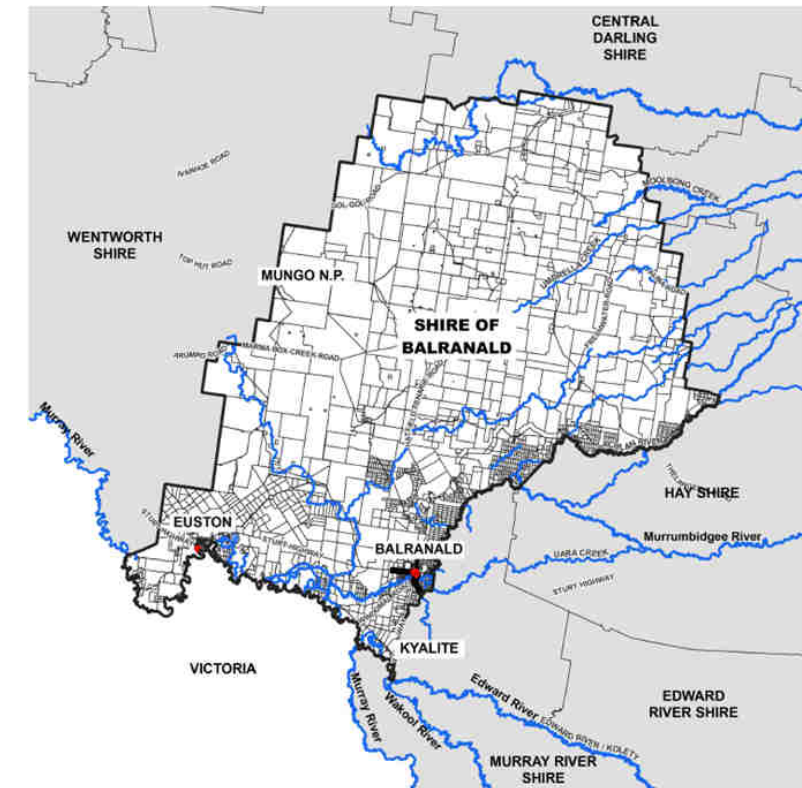
Please see Council's *Community Strategy Plan 2027* for more details.

## 3. Shire of Balranald

The Shire has an area of ~21,699km<sup>2</sup>, a population (in 2016) of 2,287 people, a median age of 41, & a median weekly personal income of \$624. The largest areas of employment are agriculture (grape growing, sheep/cattle farming, grain growing), health care & local government.

*Note: This data will be updated in mid-2022 by the 2021 Census.*

Figure 4: Map of the Shire of Balranald & key river systems.



## 4. Settlement Overviews

### 4.1. Location & Road Distances

The Town of Balranald is located in the south-eastern corner of the Shire along the Murrumbidgee River. Driving distances are approximately:

- 35km (20-25 mins) to Kyalite (via Yanga Way);
- 50km (30-35 mins) to Tooleybuc/VIC border (via Yanga Way);
- 78km (45-50 mins) to Euston (via Sturt Hwy);
- 92km (1 hour) to Swan Hill (VIC) (via Yanga Way/Stony Crossing Rd) (nearest major retail/service centre);
- 130km (1 hour 20 mins) to Hay (via Sturt Hwy);
- 160km (1 hour 50 mins) to Mildura (VIC) (via Sturt Hwy);
- 275km (2 hour 45 mins) to Griffith (via Sturt Hwy & Warrawidgee);
- 396km (4 hour) to Wagga Wagga (via Sturt Hwy);
- 430km (4 hour 40 mins) to Melbourne (via Swan Hill);
- 530km (5 hour 50 mins) to Adelaide (SA) via Tooleybuc/Tailem Bend).

The Village of Euston is located in the south-western corner of the Shire on the Murray River, opposite the Town of Robinvale (VIC). Driving distances are approximately:

- 6km (5-7 mins) to Robinvale (via Sturt Hwy/ Murray Valley Hwy B400);
- 78km (45-50 mins) to Balranald (via Sturt Hwy);
- 80km (50-55 mins) to Mildura (via Sturt Hwy) (nearest major centre);
- 138km (1hr 30 mins) to Swan Hill (VIC) (via Murray Valley Hwy);
- 470km (5 hours) to Adelaide (SA) (via Sturt Hwy);
- 470km (5 hours) to Melbourne (VIC) (via Robinvale Seal Lake Rd).



## INTRODUCTION



SETTLEMENT STRATEGY (ENHANCEMENT & GROWTH) – SHIRE OF BALRANALD

INTRODUCTION

Figure 8: Excerpt Common Ground Mineral Titles (2022).

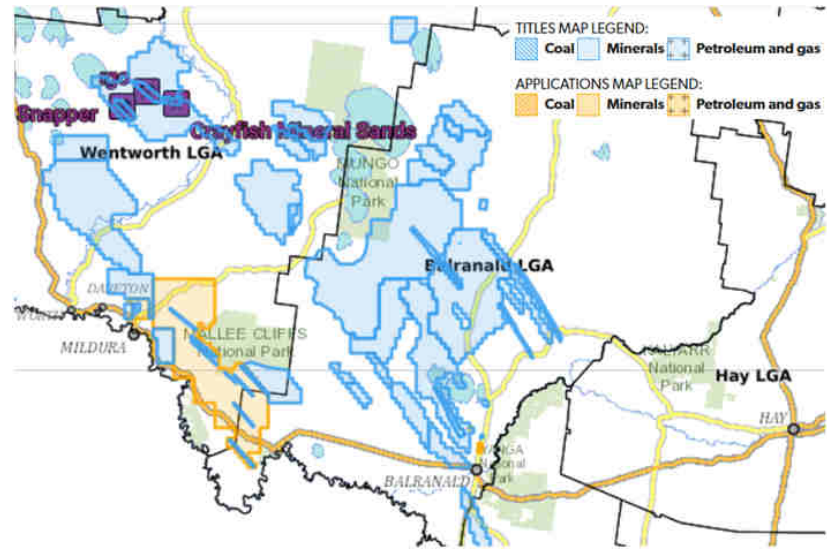


Figure 9: Map of Mineral Sand occurrence South-West NSW (LSPS).

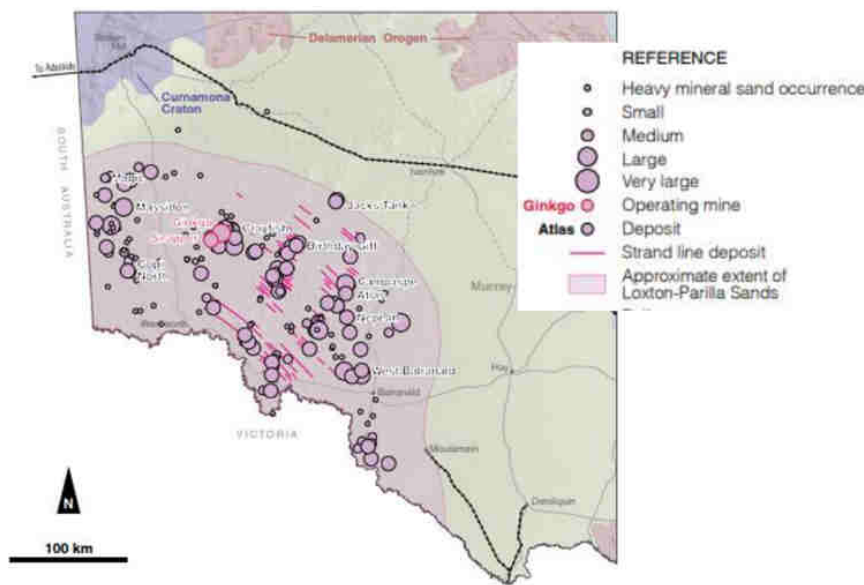
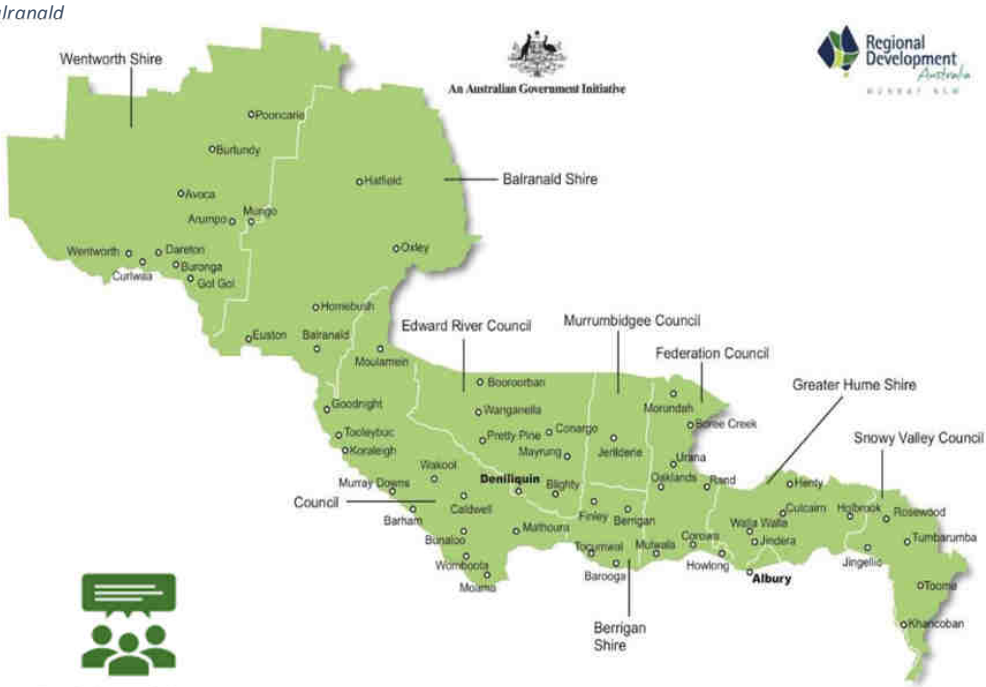


Figure 10: Summary of Key Regional Statistics for the Murray Region (including Balranald Shire) (RDA)

OUR REGION

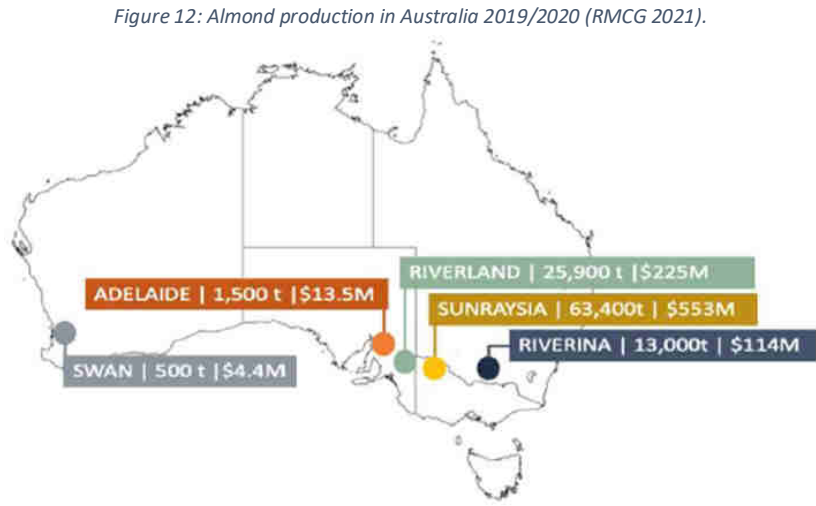
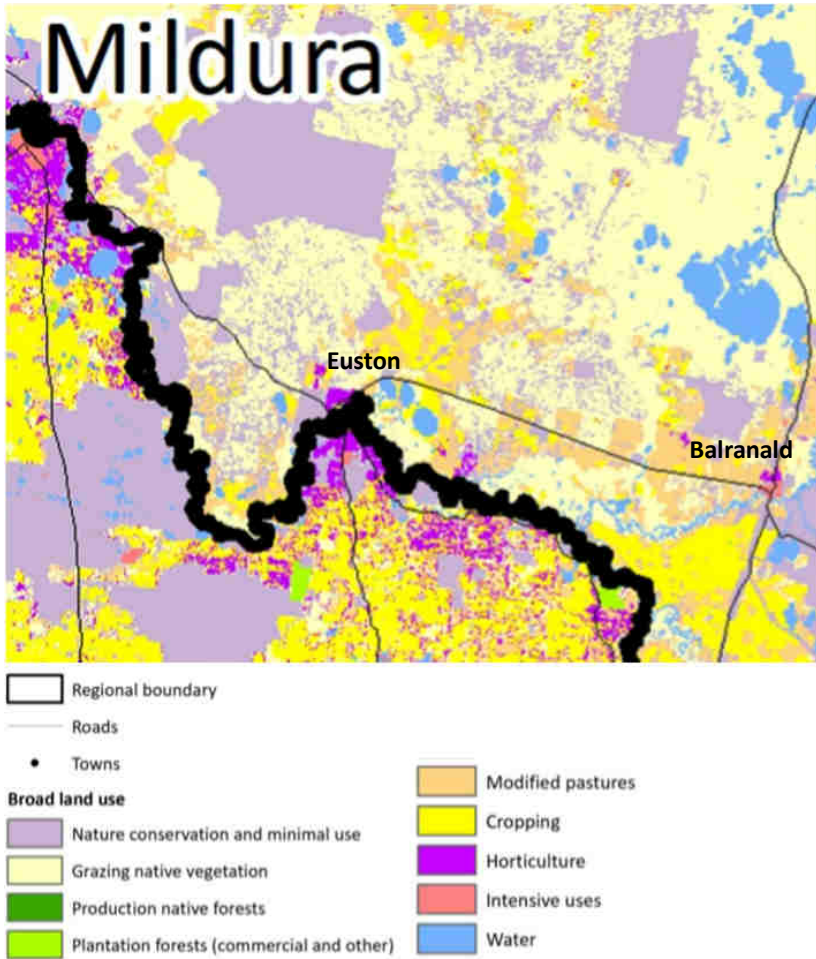
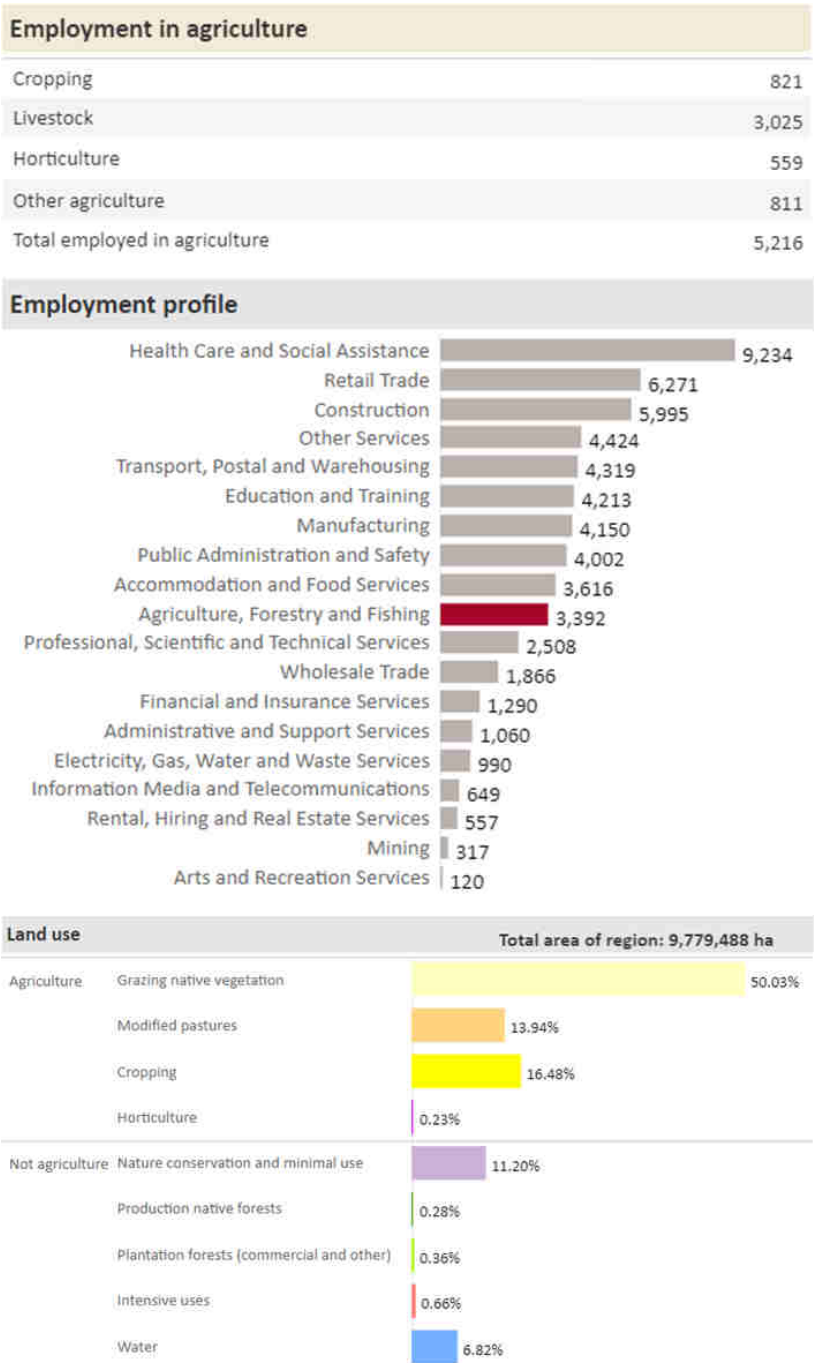
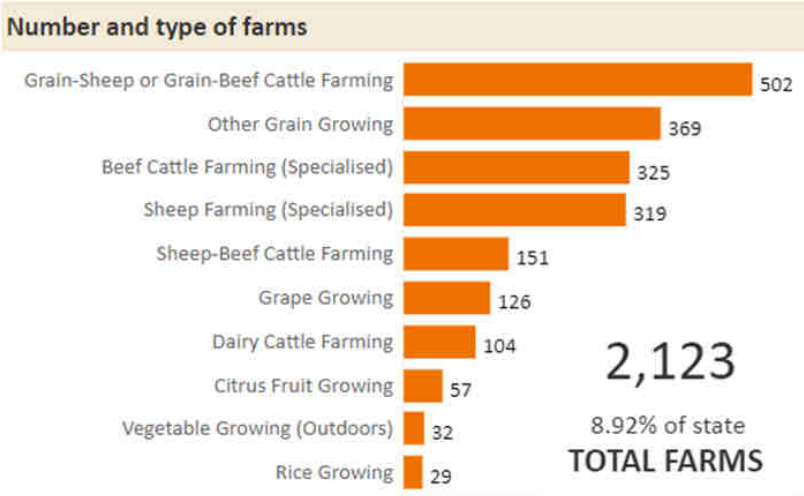
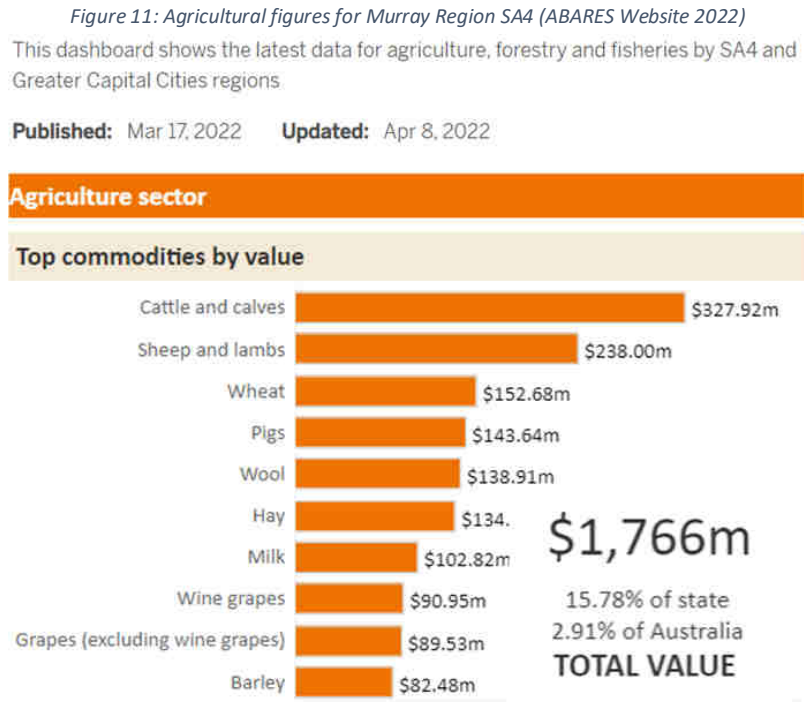
Key regional statistics





4.6. Agriculture

Agriculture continues to be one of the main economic drivers for the Shire. The Australian Bureau of Agricultural & Resource Economics & Sciences (ABARES) website provides data at the regional scale for the MURRAY region as shown in the figures below. As this is an urban study, we have not spent time on detailed analysis of agricultural data – other than to summarise its significance to the Shire & the region (see the ABARES figures below) in terms of employment & economic growth.





## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## INTRODUCTION

Almond growing is a significant growth area in the Sunraysia area & Balranald Shire (RMCG 2021). Text in italics is taken from population projections in the Draft IWCM (March 2020).

*The last census occurred before the current wide-scale conversion of former pastoral & cropping land to intensive agriculture (primarily almonds & pistachios, with some viticulture). This has generated an estimated 300 temporary jobs which are expected to remain for several years into the future as more land in the southern parts of the Shire is transitioned to higher value production.*

*Of greater long-term significance is that the main orchard operator (Australian Farming Services) is planning to create about 200 permanent operational jobs within the next 3 years, primarily white- & grey-collar roles, of which Balranald is hoping to secure at least half as permanent residents. Assuming an average household size of 4 would add 400 permanent residents long-term on top of an unknown number of short-term casuals.*

Almond growing is becoming increasingly consolidated with larger farms. 8000ha of almonds have been planted in the Balranald district with over 6000ha nearing production in the next 1-2 years. The Almond Production paper references the Australian statistics of 53000Ha producing 9560 jobs at 0.18jobs /Ha. Utilising the same production rates would result in 476 direct jobs in the Balranald District. The ratio of direct jobs to indirect jobs (Ancillary services) varies considerably but could be anywhere between 46% to 67%. This is expected to result in significant job growth, particularly during harvest time (Feb-April).

*In addition, the almond industry is facing a looming shortage of processing capacity in the Murray Valley region with several new plants required to be built within the next 3-5 years.*

#### 4.7. Other Projects/ Ancillary Growth

The Draft IWCM (March 2020) suggests several flow-on-effects from the projects listed above, including, but not limited to:

*Applying a very modest multiplier of 1.25:1 we could expect another 100 permanent jobs to be created to service the 400 permanent jobs described above. Some casual/temporary jobs would also be created to service the equivalent temporary workforce.*

*Longer term, the completion of the Wool Track arterial road from western Queensland to western Victoria (via Bourke, Cobar & Balranald ....) will generate increased north-south transport & logistics demands which will intersect with existing east-west heavy vehicle corridors (Sturt & Mallee Highways) at Balranald. Council sees Balranald as ideally placed to be the major transportation hub of southwest NSW in the 10-20 year timeframe, providing permanent jobs to replace some of the shorter-term jobs referred to above.*

**Note:** In 2019 the TfNSW review suggested the existing Tooleybuc Bridge will be upgraded (not replaced). Work on the bridge commenced in June 2022 (<https://roads-waterways.transport.nsw.gov.au/projects/tooleybuc-bridge>).

#### 4.8. Summary of Challenges/Threats

However, there are also a number of threats to economic & population growth in the Shire that include, but are not limited to:

- Climate change & impacts on agriculture & sustainability;
- Water security for agriculture & potable water supplies;
- High dependence on agriculture which can be cyclical;
- Value capture by other LGAs, including larger settlements such as Swan Hill & Mildura that may have higher level services/infrastructure to attract industrial/business/retail growth;
- Long travel distances & limitations to existing infrastructure including transport & communication;
- An ageing population;
- Lack of access to higher education & training (Vic TAFE Swan Hill 95km; Mildura 150km; NSW TAFE Deniliquin 205km; Wagga Wagga 400km) that may partly result in loss of young/educated workers;
- Lack of skilled (local) labour makes it difficult to capture new employment opportunities & exacerbates use of temporary workforces (FIFO/DIDO) for major projects;
- Lack of available & suitable housing (both to buy & rental) is exacerbating the difficulties faced with attracting skilled workers to fill local positions & for major projects;

#### 5. Sustainable Development

The aim is always to maximise local employment & economic opportunities to support & grow the community. With pressures on regional towns & villages, there needs to be clear strategies to support local business, keep local shops open, maintain strong main street character & landscape/amenity, & promote tourism.

Support for these businesses should form part of a broader **Tourism & Economic Study** (the local **Destination Management Plan** is currently being prepared).

Whilst this Settlement Strategy is primarily about areas for urban growth, street upgrades & urban design enhancements – the ratepayers' money needs to be spent wisely to create desirable environments for people to live, work & play & leverage greater economic activity. Investments should always be supported by a good business case, sustainable long-term use, ease-of-maintenance, & strong support & ownership from the community.



6. Population & Demographics

Note the scope of this Strategy does not include a full demographic review & the 2021 Census figures are expected out in the next few months. This also builds on the review in the 2006 Strategy.

6.1. Local Government Area Historic Population

The Graphs opposite show, like many regional Local Government Areas (LGAs), the LGA population has varied slightly over the last 40 years with increases up until the mid-1990s & then slow decline. There was some stabilisation at the last census with an LGA population of ~2,287 people.

6.2. Balranald Snapshot & Historic Population

At the 2016 Census, Balranald (Urban Centres/Localities UCL115004) had a population of 1,159 people (static since 2011) with 615 private dwellings, a median age of 46 with 21.3% over the age of 65 years, & 13.3% were Aboriginal / Torres Strait Islanders. Council disputes the population figure & suggests they have a stable transient population not counted plus recent growth.

Like the Shire population, the measured population of Balranald has varied over time but declined slightly in the last 16-20 years & recently stabilised. It still retains a core population that is large enough to support local services with a catchment for a wider area of the Shire.

Note: The UCL Area (see Census website) only includes part of the Zone RU5 area & misses some of the population around the perimeter & along Malcolm St so the actual population may be slightly higher.

6.3. Euston Snapshot & Historic Population

At the 2016 Census, Euston (Urban Centres/Localities UCL121039) had a population of 510 people (up from 440 in 2011) with 214 private dwellings, a median age of 36 with only 12% over the age of 65 years, with a mix of mostly European ancestry & 7.2% were Aboriginal / Torres Strait Islanders.

Note: It is important to note that the Euston UCL catchment area only includes the Zone RU5 Village area, yet there are a significant number of dwellings in the adjacent

Euston has exhibited fairly consistent population growth over the last 20 years with a positive trendline. Changes in climate & resulting agricultural production are more likely to affect smaller populations where agriculture is the dominant employment.

6.4. Population Growth & Projections

The significant number of key growth drivers & major projects that have commenced or are planned for the sub-region are expected to have major flow-on growth effects for the Shire.

The 2019 Population Projections by the NSW Department of Planning, Industry & Environment (DPIE) opposite (that occurred prior to many of these projects been announced or evaluated) suggest that the LGA is projected to increase its population at an average annual growth rate of 1.2% over 2016-2041.

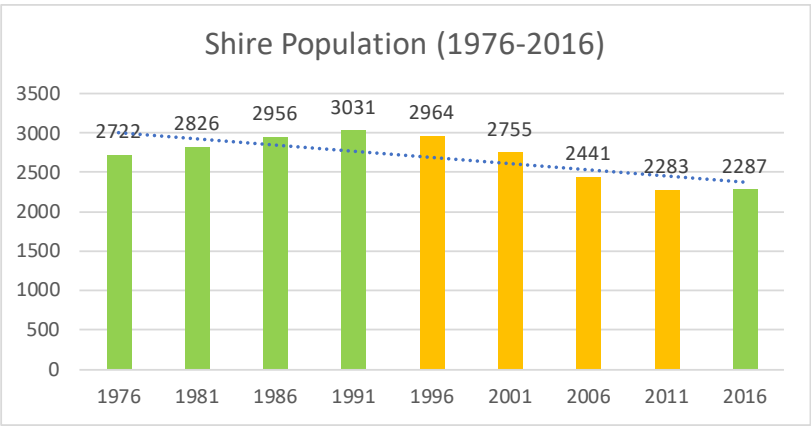


Figure 13: Graph of Balranald Shire Population 1976-2016 (Census data).

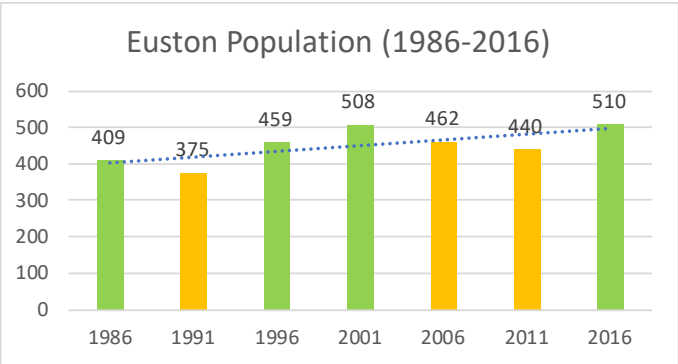
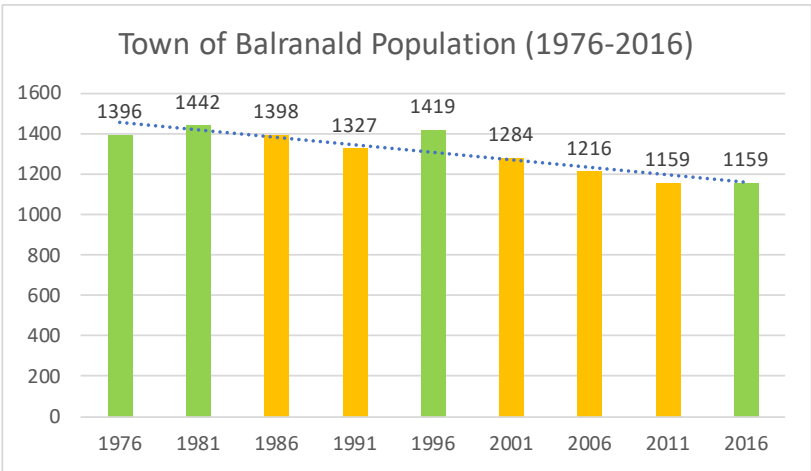


Figure 14: Age difference table between Balranald Shire & NSW (LSPS).

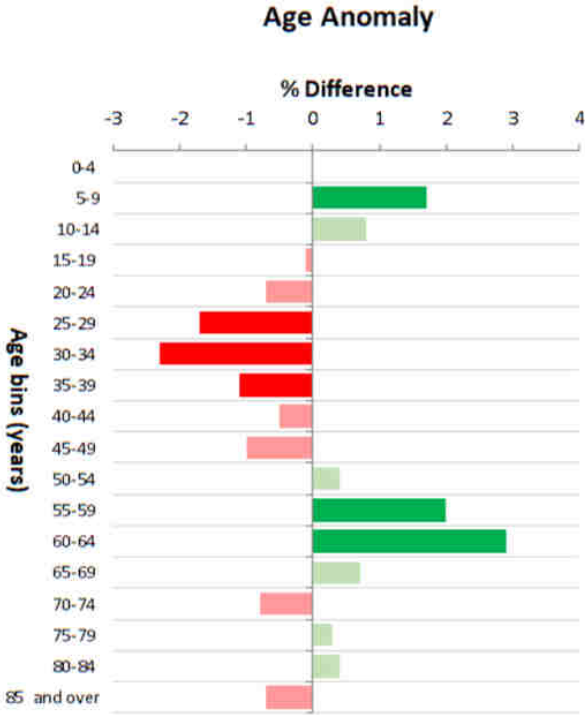
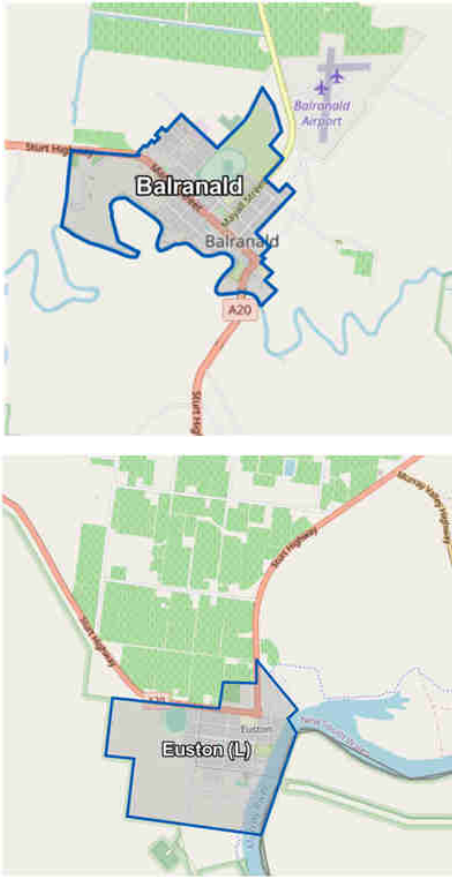


Figure 4: Age difference table  
Source: Australian Bureau of Statistics





## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## INTRODUCTION

Figure 17: NSW Government (2019) Population Projection for Balranald Shire 2016-2041.

|                        | 2016-2021 | 2021-2026 | 2026-2031 | 2031-2036 | 2036-2041 | 2016-2041 (25 Years) |
|------------------------|-----------|-----------|-----------|-----------|-----------|----------------------|
| Population Change      | 100       | 100       | 200       | 200       | 250       | 850                  |
| Av. Annual Growth Rate | 0.80%     | 0.80%     | 1.50%     | 1.40%     | 1.60%     | 1.20%                |
| Births                 | 200       | 200       | 200       | 200       | 250       | 1050                 |
| Deaths                 | 100       | 100       | 100       | 150       | 150       | 600                  |
| Natural Change         | 100       | 100       | 100       | 50        | 100       | 450                  |
| Net Migration          | 0         | 0         | 100       | 100       | 100       | 300                  |

Council has recently updated its own population projection for the Town of Balranald based on the employment requirements & flow on affects that are currently informing the Draft IWCM (March 2020) (text in italics below & table opposite). It suggests a permanent additional population of 600 people & 430-880 temporary population (total of 1130-1480 additional people above the 2019 projections at peak population).

*Assuming that most of the mineral sand jobs & half the ancillary services jobs are held by single person households & the rest by a 4-person household, the underlying permanent population growth would be in the range 1200-1500 on top of which there could realistically be a demand for up to 1000 temporary residents at peak times.*

*The temporary residents would be required primarily between November to April with some overlap during construction & planting phases for the full 12 months, say 200 for 12 months & 800 during the summer /Autumn seasons, for the next 10 to 15 years.*

### 6.5. Dwellings & Housing Types

See Figures opposite for details.

**Dwelling Growth:** Both Balranald & Euston have had a steady growth in private dwellings over the last 40 years. Dwelling growth is somewhat correlated to population growth but is also likely to be generated by decreasing household sizes.

An anomaly for Balranald is the reduction in 2011 but this may have been due to the census area changing. An anomaly for Euston is the slight reduction since 2001 but this may have been due to the census area changing or more dwellings in the adjacent rural residential area (not counted).

The core issue is the projected under-supply when the total demand for dwelling increases substantially over the next 5-10 years for a number of local & state-significant projects.

**Unoccupied Dwellings:** There has been some increase in unoccupied dwellings over the last 40 years in Balranald & Euston. There is some potential for take-up of these unoccupied dwellings for population growth assuming there are no other reasons these dwellings are unoccupied.

Figure 18: NSW Government (2019) Population Projections for Balranald Shire 2016-2041.

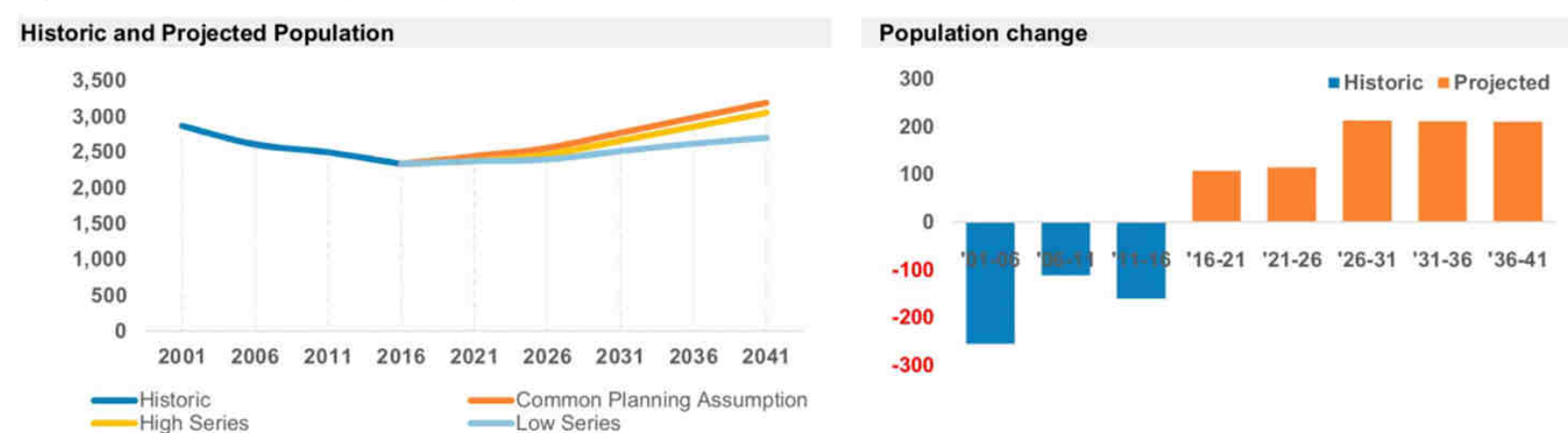


Figure 19: Council's (2022) Population Projection for the Town of Balranald 2021-2051 (Draft IWCM).

| Population group                        | Population present | 2021         | 2026         | 2031         | 2036         | 2041         | 2046         | 2051         |
|-----------------------------------------|--------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Permanent population (DPE 2019)         | All year           | 1,141        | 1,224        | 1,365        | 1,503        | 1,639        | 1,774        | 1,903        |
| Almond full time management population  | All year           | 0            | 230          | 230          | 230          | 230          | 230          | 230          |
| Renewable energy management population  | All year           | 0            | 70           | 70           | 70           | 70           | 70           | 70           |
| Mineral sands management population     | All year           | 0            | 70           | 70           | 70           | 70           | 70           | 70           |
| Ancillary population as result of above | All year           | 0            | 230          | 230          | 230          | 230          | 230          | 230          |
| <b>Total Permanent population</b>       |                    | <b>1,141</b> | <b>1,824</b> | <b>1,965</b> | <b>2,103</b> | <b>2,239</b> | <b>2,374</b> | <b>2,503</b> |
| Almond Itinerant workers summer peak    | Jan – Apr [1]      | 0            | 200          | 200          | 200          | 200          | 200          | 200          |
| Future almond processing population     | Jan – Apr          | 0            | 0            | 230          | 230          | 230          | 230          | 230          |
| Renewable energy construction workers   | All year           | 0            | 350          | 350          | 350          | 350          | 350          | 0            |
| Mineral sands workforce                 | All year           | 0            | 100          | 100          | 100          | 100          | 0            | 0            |
| <b>Total Temporary population</b>       |                    | <b>0</b>     | <b>650</b>   | <b>880</b>   | <b>880</b>   | <b>880</b>   | <b>780</b>   | <b>430</b>   |
| <b>Peak Population</b>                  |                    | <b>1,141</b> | <b>2,474</b> | <b>2,845</b> | <b>2,983</b> | <b>3,119</b> | <b>3,154</b> | <b>2,933</b> |



SETTLEMENT STRATEGY (ENHANCEMENT & GROWTH) – SHIRE OF BALRANALD

**Housing Types:** Like many regional towns, in 2016 the dwelling stock is dominated by a large proportion (nearly 90%) as detached separate dwelling houses.

**Household Types:** Families & group households (larger household sizes) only make up around 60-66% & the rate of single or lone person households has continued to increase from ~28% to 34.5% (2001-2016).

As a result, the supplied dwelling types (mostly large single dwellings) may not always match the changing household sizes & dwelling needs. For example, with an ageing population there may be demand for smaller dwellings with smaller yards for lower maintenance. Larger dwellings may have a higher cost & impact on the affordability for people to get into the market or suitably downsize. This may be slightly less of an issue for Euston’s slightly younger population.

However, *Council should further investigate ways to encourage development of a mix of housing types, & develop the business case for smaller dwellings on smaller lots in locations with good access to services & facilities.*

**Supported Seniors Living:** There are also opportunities to avoid loss of older citizens to larger centres by provision of appropriately serviced housing. Council owns & operates the Bidgee Haven Retirement Hostel (15 beds/low care/based on need) & Balranald Manor Units.

Council currently has a grant to add some limited units. However, it should update its business case to ensure the sustainability of its current model or look at alternate models to it is not a liability on Council funds.

If the market can respond with some smaller, easier-to-maintain housing types in appropriate locations it may encourage older citizens (or those with smaller household sizes) to free up larger/ higher- maintenance properties for smaller families. In-home support is also critical to enable people to age-in-place in high quality retirement living.

**Rental Market:** At the 2016 Census, the percentage of occupied private dwellings rented was 32.7% in Euston & 33.5% in Balranald. This can be compared to the NSW rental rate of 31.8% so it is slightly higher than average & a significant portion of the total housing stock.

We do not have the scope or data to ascertain rental availability or affordability in Balranald & Euston. However, the *Housing Report (Rental Housing Needs)* by Jennifer Bax Alvarado – Golden Rivers Real Estate) suggests there are very few rental houses available & insufficient to cater for projected local demand.

In addition to the major projects there may be a lack of housing for support services including NSW Police, NSW Ambulance Service; attracting another doctor, Maari Ma Aboriginal Health Services, Aboriginal Public Housing & Crisis Accommodation.

However, it is likely that similar pressures across regional NSW are occurring whereby there is a lack of suitable rental housing to meet demand. In addition to the reasons for new housing stock not been provided, there may be a variety of factors including, but not limited to: lack of supply during peak demands (peak employment projects);



increasing rents becoming unaffordable for local employees; lack of suitable rentals for families & single/lone households, etc.).

This would be best investigated as part of a comprehensive **Housing Strategy** for the Shire, but in the meantime this Strategy can facilitate some short-term solutions.

Figure 20: Balranald growth in private dwellings (occupied/unoccupied) 1976-2016 (Census).

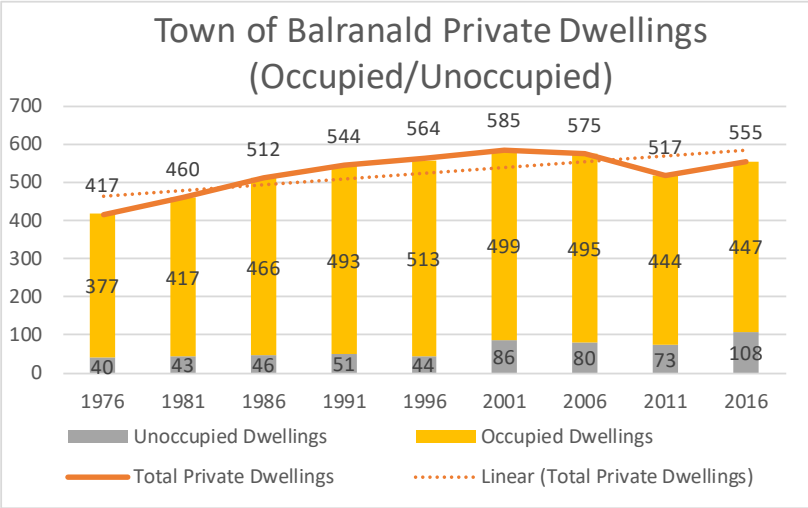


Figure 21: Balranald Household Size/Type (2001-2016 Census).

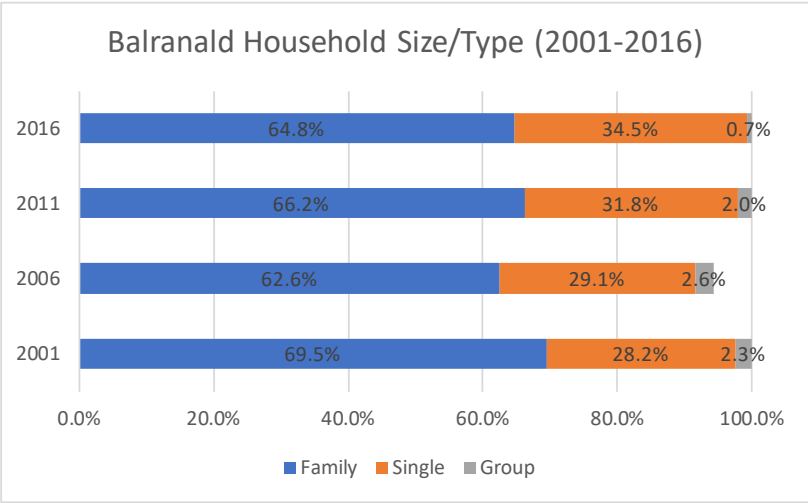


Figure 22: Balranald & Euston Dwelling Types/Structure (2016 Census).

|                                     | BALRANALD |       | EUSTON |       |
|-------------------------------------|-----------|-------|--------|-------|
|                                     | No.       | %     | No.    | %     |
| Separate House                      | 402       | 89.9% | 148    | 88.6% |
| Semi-Detached, Row or Terrace House | 13        | 2.9%  | 7      | 4.2%  |
| Flat or Apartment                   | 25        | 5.6%  | 5      | 3.0%  |
| Other Dwelling                      | 7         | 1.6%  | 7      | 4.2%  |
| Occupied Priv. Dwell.               | 447       |       | 167    |       |

Figure 23: Euston growth in private dwellings (occupied/unoccupied) 1986-2016 (Census).

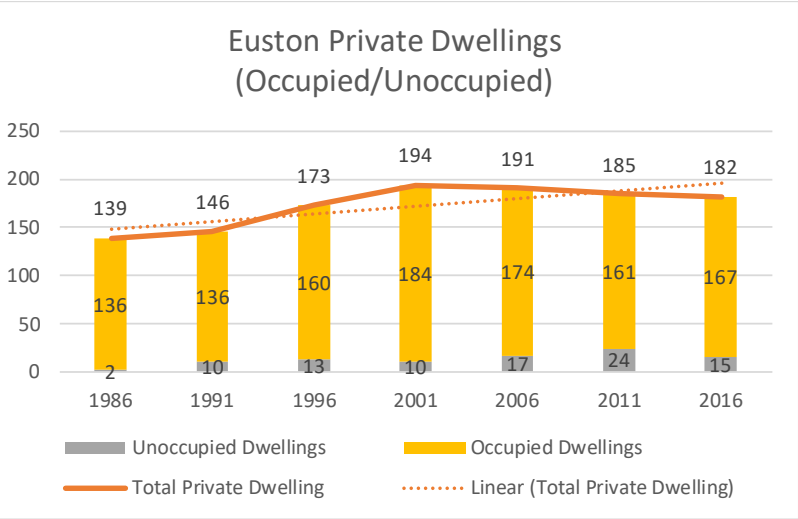


Figure 24: Euston Household Size/Type (2001-2016 Census).

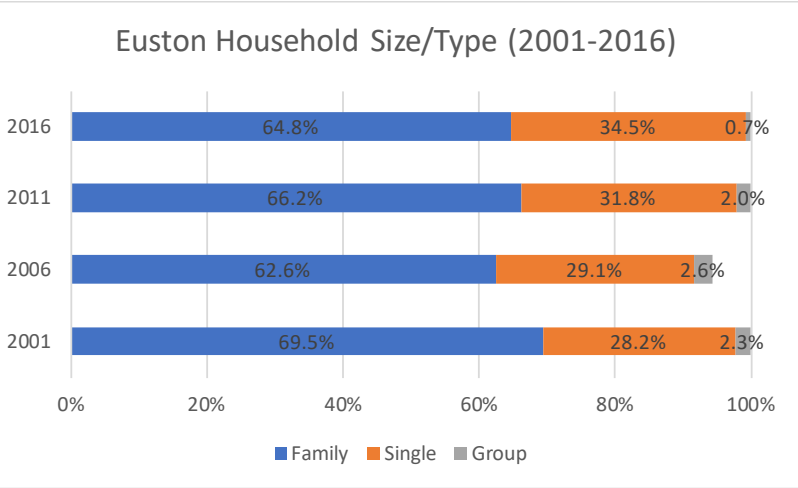


Figure 25: Balranald & Euston Numbers of Bedrooms per Dwelling (2016 Census).

|                                  | BALRANALD |       | EUSTON |       |
|----------------------------------|-----------|-------|--------|-------|
|                                  | No.       | %     | No.    | %     |
| No dedicated bedroom             | 3         | 0.7%  | 0      | 0.0%  |
| 1 Bedroom                        | 29        | 6.5%  | 4      | 2.6%  |
| 2 Bedroom                        | 77        | 17.3% | 25     | 16.0% |
| 3 Bedroom                        | 202       | 45.3% | 98     | 62.8% |
| 4 or more Bedrooms               | 119       | 26.7% | 25     | 16.0% |
| Not stated                       | 16        | 3.6%  | 4      | 2.6%  |
| Total                            | 446       |       | 156    |       |
| Av. No. of Bedrooms per Dwelling | 3         |       | 2.9    |       |
| Av. People per Household         | 2.3       |       | 2.7    |       |



7. Utilities

Council is in the process of preparing an Integrated Water Cycle Management (IWCM) Strategy (including Options Assessment April 2021) with NSW Public Works & the information in this Strategy seeks to briefly summarise some key findings – noting that the outcomes in that report may change as it is finalised. This Strategy needs to align with the servicing opportunities & challenges in the IWCM & these works should have high priority as part of any funding to enable the projected growth.

7.1. Water - Balranald

Council operates potable & non-potable water supply schemes at Balranald. Raw water is extracted from the Murrumbidgee River for both schemes. Water is supplied to most of the Zone RU5 area as well as Malcolm St to the south-east of town & Endeavour Drive to the west.

Balranald has a Water Treatment Plant (WTP) located adjacent to the river & just east of the Sturt Highway bridge with access off Court St near the hospital. It was built in 1988 with a design capacity of 1.1 ML/day. The water towers are located in Greenham Park near the swimming pool.

The IWCM notes that based on projected growth rates the Balranald WTP peak day demand may exceed the headworks capacity in the short term (1-5 years) for the filtered water supply system & the current raw water peak day demand already exceeds supply. There is also security of supply issues & the existing assets do not have the capacity to meet the 30-year (2049) demands (both DPIE & Council projections).

The aim is to achieve a short-term capacity of 1.7ML/day for the DPIE growth projection & allow it to be modified for future capacity of 2.0 ML/day to meet Council’s projection.

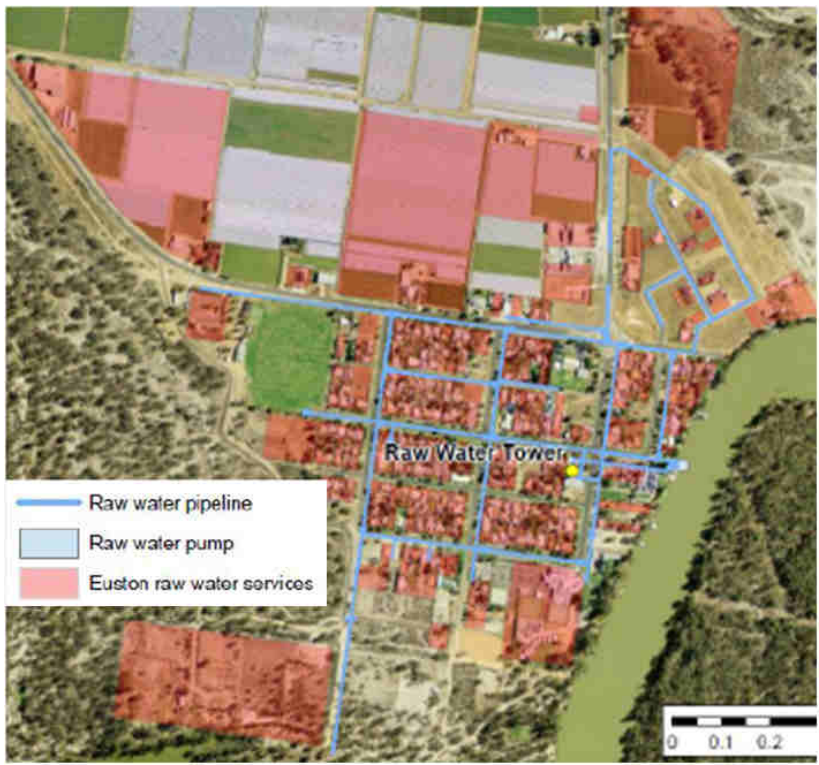
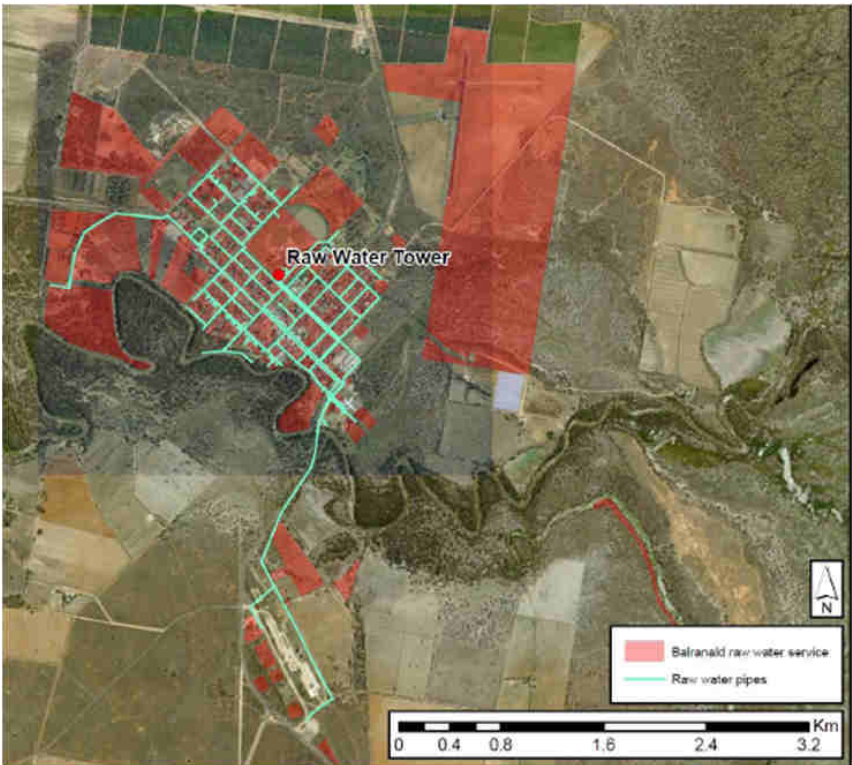
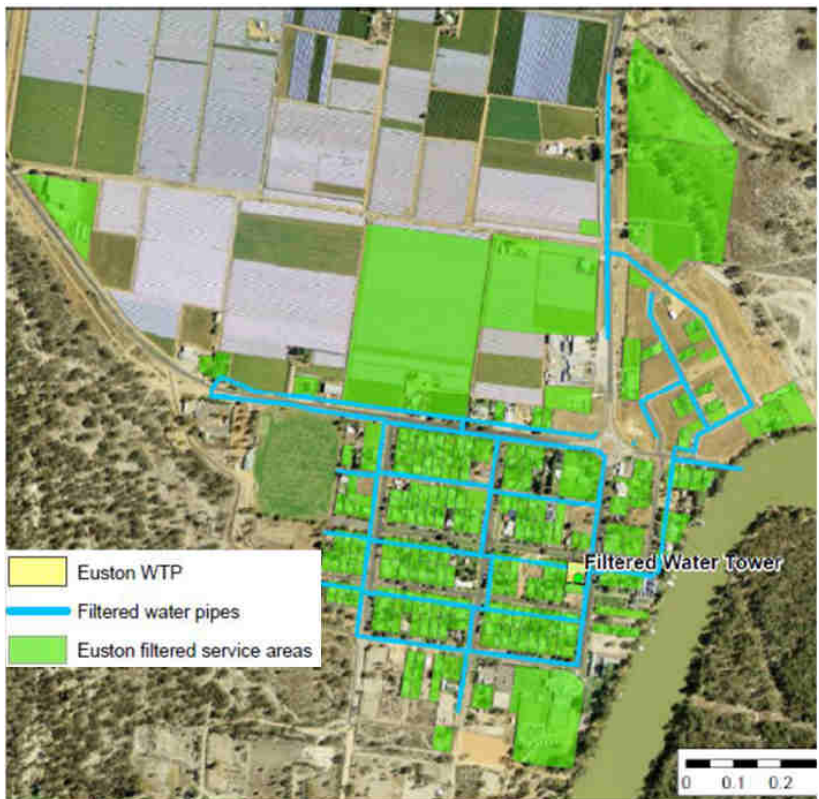
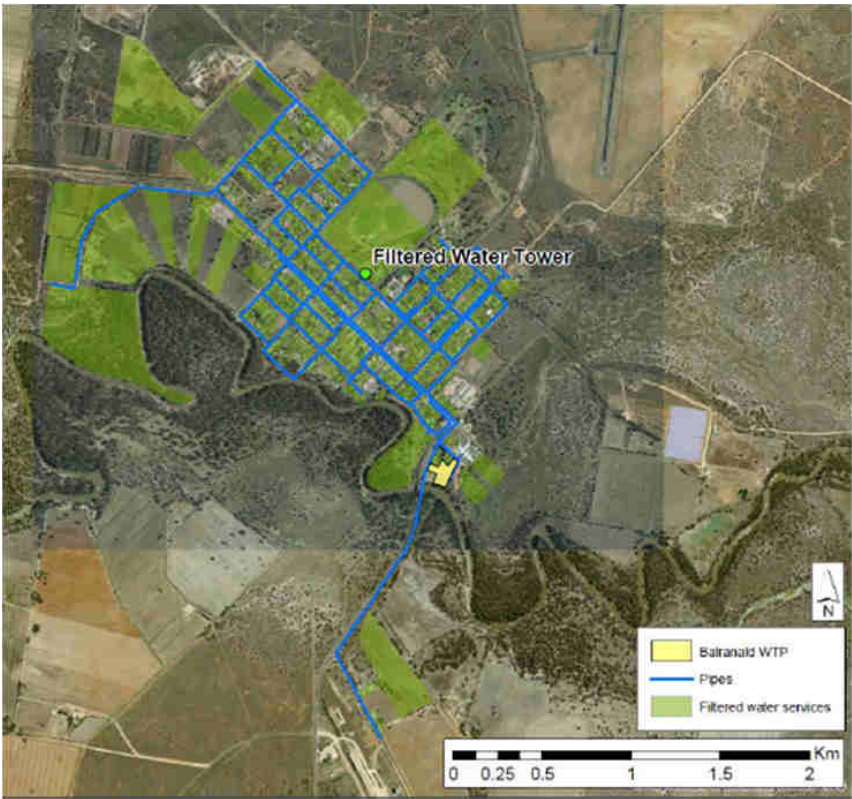
Council has approved grant funding & is assessing whether to construct a new plant (more likely) or refurbish the existing plant with a new processing train/plant to provide additional capacity.

7.2. Water - Euston

Council operates potable & non-potable water supply schemes at Euston. Raw water is extracted from the Murray River for both schemes. Water is supplied to the Zone RU5 area as well as some land to the north-east.

The Euston WTP has a capacity of 0.4 ML/day which is the current peak & is currently affecting pressure & a forecasted peak demand of 0.9 ML/day which it cannot meet requiring augmentation of capacity.

The IWCM notes that based on projected growth rates the Euston WTP peak day demand will exceed the headworks capacity in the short term (1-5 years) for the filtered water supply system & the raw water peak day demand may be exceeded depending on the growth rate. There is also security of supply issues & the existing assets do not have the capacity to meet the growth demands. It is currently being investigated whether additional water storage may improve the head pressure & supply.





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7.3. Sewer - Balranald

Balranald has a Sewerage Treatment Plan (STP) located to the north of the town with access from Ivanhoe Road. The STP has a hydraulic capacity of 2,500 EP (2,000 EP @240L/EP/day).  
The IWCM notes that based on Council projected growth rates the Balranald STP may exceed its hydraulic design capacity in the short term (1-5 years) & BOD capacity in the medium to long term – though under DPIE growth rates there is capacity until after 2049.

7.4. Sewer - Euston

Euston has a STP located to the north-west of town. The STP is assessed to have a hydraulic capacity of 1,360 EP (1,100 EP @240L/EP/day).  
The IWCM notes that based on projected growth rates the Euston STP may exceed its hydraulic design capacity in the medium to long term (by 2041). There are some suggestions the BOD capacity may be exceeded in the short term but there may not be a long-term issue.

Therefore, subject to growth rate, the current STP is not a major constraint to growth in the short term but planning is required for duplication of the oxidation pond/evaporation ponds in the longer term.

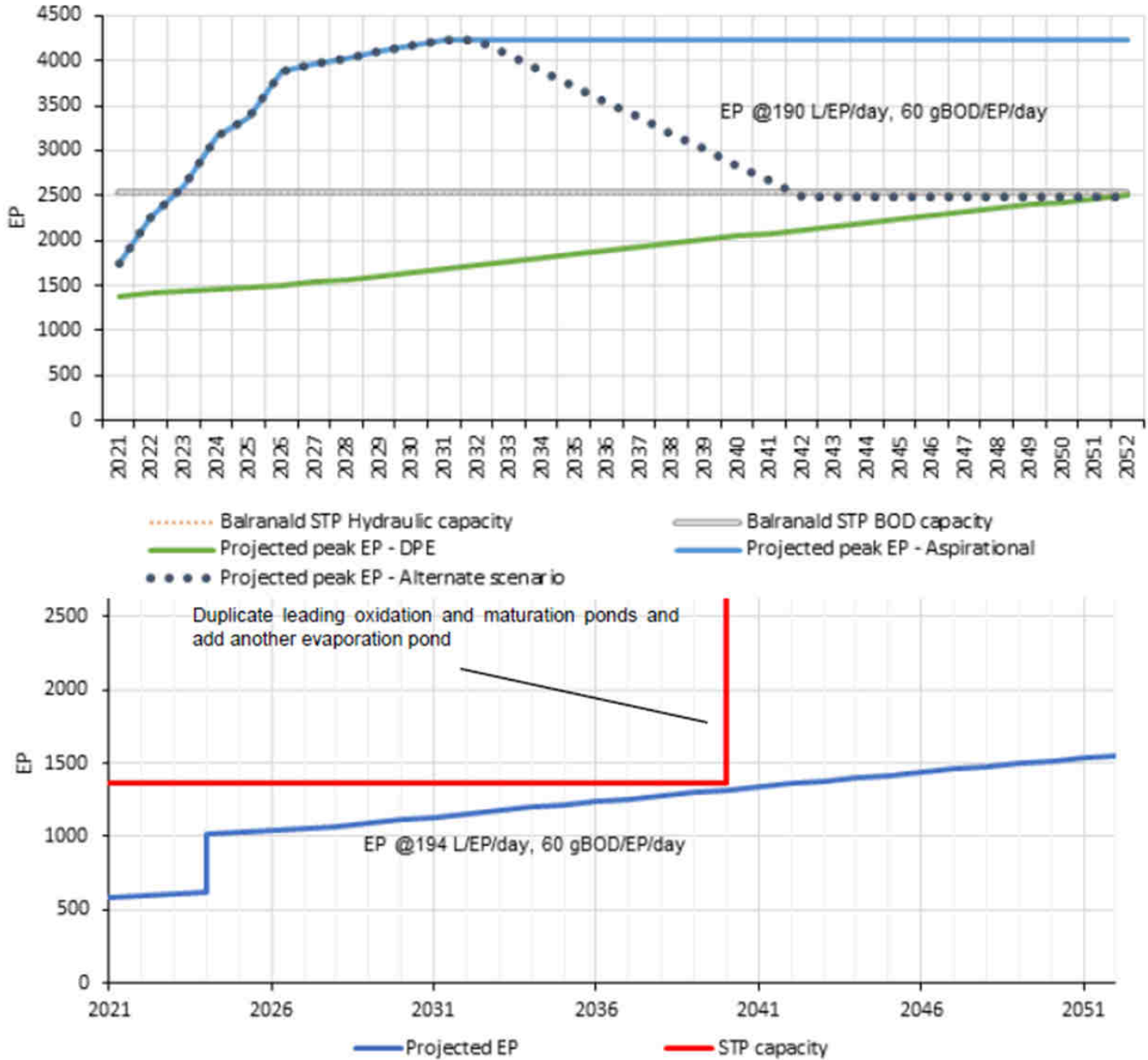
7.5. Water Re-Use

Whilst it may be a longer-term plan – considering the harsh summers & lack of water security, Balranald & Euston could position itself to recycle as much water as possible & reticulate it to most major parks & recreation grounds for irrigation purposes. At this current time there is no recycling of sewage as water costs do not currently make this viable. But this may change as water prices increase.

7.6. Stormwater/ Kerb & Gutter

Generally, Balranald & Euston have kerb & gutter along most major streets in each urban core but less so towards the edges & near the river. This was not reviewed in detail but was not identified as a major issue except where there is standing water after heavy rainfall. Kerb & gutter extensions should primarily be driven by drainage issues but in the longer term could be added to remaining urban streets to improve street appearance (not costed/ subject to detailed review).

Figure 26: Balranald STP capacity under predicated growth (IWCM Figure 7-3).





8. Existing Planning Controls

8.1. Zoning (Land Use)

The key planning controls are in *Balranald Local Environmental Plan 2010* (LEP) that applies Zone RU5 Village to the core urban area of both Balranald & Euston settlements.

A Village Zone is a suitable category at this time. Balranald is of sufficient size that it could potentially support individual residential, business & industrial zones to minimise land use conflict if this was an issue.

At this time there does not appear to be any need to separate business & residential land uses in Balranald or Euston. ***The use of industrial zoning may be considered if it would both highlight them for future development & protect certain them from residential encroachment.***

Interestingly, there has not been any use of *Zone R5 Large Lot Residential* in & around Balranald & Euston to provide these larger residential (lifestyle) lots. In part, this is supported as Zone R5 uses consume significant (often agriculturally important) land. Due to limitation in expansion of urban areas around Balranald & Euston, the use of Zone R5 Large Lot Residential may be a tool to consider for identifying area outside these settlements for growth (not part of this urban strategy).

***The LEP Review could also consider use of Zone SP2 Infrastructure to identify & protect key infrastructure such as Sturt Highway, the Balranald aerodrome, waste depots, cemeteries & water/sewage treatment plants (currently in background/adjacent zone).***

Euston also has a Zone RU4 Rural Small Holdings area located to the north of the village. This is a mixed-use zone that has intensive horticulture/ viticulture but each lot can also support a dwelling application. This is a highly productive area & it is largely due to high agricultural land values that prevent higher take-up for dwellings. However, this should also be considered a quasi-residential zone (This area is not captured in the Census Urban Locality data).

8.2. Lot Size (for Subdivision)

Balranald & Euston Zone R5 areas have a minimum lot size of mostly 600m<sup>2</sup> for subdivision as it is serviced by sewer & water (see Utilities below).

***In Balranald there is a small pocket of 4,000m<sup>2</sup> lot size land on Moa St north of the Cemetery in Zone RU5. Unless there is a good reason for this anomaly, this should be corrected to 600m<sup>2</sup>.***

Likewise, in Euston, there is a larger area of 4,000m<sup>2</sup> lot size land in the north-eastern section of the Zone RU5 area between the Sturt Highway & Cary St. This area is currently used for horticulture/viticulture but is probably intended to have large lots with the potential for a buffer to the intensive agriculture in Zone RU4 to the north & north-west.

***In order to facilitate urban growth in Euston as master plan should be prepared for the current intensive agricultural areas within Zone RU5 Village. This may justify a reduction in the 4,000m<sup>2</sup> minimum lot size area where land use conflict can be managed.***

In Euston the Zone RU4 Rural Small Holdings area has a Minimum Lot Size (MLS) of 10ha & is already largely fragmented for intensive agriculture. Each existing lot has the potential to support a dwelling.

***There should be a review of dwelling potential & impacts on agriculture to determine if additional planning controls are required to govern dwelling growth in Zone RU4 around Euston.***

Both settlements are surrounded by Zone RU1 Primary Production land (& also Zone RU3 Forestry land around Euston that covers the Euston Regional Park) that has a 40ha minimum lot size. ***The Euston Regional Park could potentially consider a Conservation Zone (instead of Zone RU3 Forestry) if this aligned with its objectives for protection & use.***

This Strategy does not review rural minimum lot size – so any future changes in subdivision potential should be supported by a rural lands (agricultural) strategy.

8.3. Heritage & Culture

The Shire of Balranald has only eight (8) listed heritage items (seven are local & one is international/state listed- Willandra Lakes).

Of these, four (4) listed heritage items are in or around Balranald of which three (3) appear to be Aboriginal cultural items/places & there is only one (1) building in Balranald listed, as follows:

- 1) Aboriginal Cemetery – Island Road
- 2) Dippo Ceremonial Ground – East Balranald
- 3) Fire Station – 123 Market St
- 4) Fish Traps – Murrumbidgee River (downstream).

Of these two (2) listed heritage items are in or around Euston including:

- 1) Lock & Weir 15, Murray River – downstream of Euston; and
- 2) Courthouse, 43 Murray Terrace.

This Settlement Strategy recognises that heritage listing has both its opportunities & constraints as a planning tool. However, it is important that the constraints do not prevent appropriate protections for important historic buildings, sites & archaeology. Whilst growth has been limited, risk may have been lower, but this could change over time.

The first step in building on heritage is a community-led review of its history and artefacts and appropriate recognition of people, places & items. The Heritage Museum in the Discovery Precinct in Balranald may need assistance to curate, display, interpret & protect the wealth of information and combine it with the visitor experience.

***Expanded heritage listing should be investigated as part of any review of the Local Environmental Plan to determine if the benefits (protections, public education, heritage grant funding & flexible adaptive re-use) outweigh any perceived constraints from lost development flexibility. Even if key items were identified in a DCP some level of protection may be important. Promoting appropriate adaptive re-use of historic buildings is encouraged by Council.***

We have not investigated Aboriginal history & cultural heritage in this area in detail though the area along the Murrumbidgee River & Murray River is

of key cultural & archaeological significance. Recognition, respect, protection & interpretation of known or likely places should be encouraged in all future works under this Strategy.

***Council & the community should continue to work with the Aboriginal elders & Local Aboriginal Land Council (LALC) to determine the best way to protect, enhance & manage key sites & environmental & cultural education & tourism in the area. This could inform signage, public art, & tourism strategies.***

8.4. Topography, Watercourses & Flooding

Flood studies have been prepared along the Murray & Murrumbidgee Rivers. However, some of the study information is becoming dated & may not take into account changes in the flood plain.

Balranald is fortunate in that most of the urban area is above the Flood Planning Level (1% AEP plus 500mm freeboard) to support residential development & only a limited levee bank is required. However, it still limits growth to the south & east of the town.

***Flood studies (particularly around Balranald & Euston) should be updated as funding becomes available & ideally updated to a ‘Floodplain Risk Management Plan & Study (FRMP&S)’ in accordance with the current guidelines.***

Flooding impacts on growth are addressed in more detail in the chapters below.

8.5. Vegetation, Ecology & Bushfire

The Biodiversity Maps in the *Local Environmental Plan* (LEP) highlight known sensitive areas along the key watercourses around Balranald. However, some of the mapping is fairly ‘broad-brush’ & could be refined so it is a more useful planning tool (particularly in the key urban areas).

The Commons encircles Balranald & is both a constraint to town growth & an opportunity. There may also be *opportunities to enhance native plantings on Crown land & the Commons for improved connectivity & integrity where it does not exacerbate bushfire risk.*

There is already some *visitor information & signage on fauna & bird spotting locations. However, some of these are understated & with funding could be upgraded to provide more local information & link to fauna/bird trails across the LGA & into adjacent LGAs.* Social media may be an increasing tool to engage visitors & local to locate & identify threatened /endangered & colourful species to improve awareness & protection.

Bushfire prone land mapping suggests there are risks to the north & west of the town linking along the rivers. This may become more of a constraint during extended droughts & climate change.





BALRANALD

Figure 1: Balranald entrance sign on Sturt Highway to west of town.

Please note that this Strategy seeks to build on the feedback received from discussions with Council officers during the March/April 2022 site visit & any meetings with community groups but still requires further review & feedback.



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## BALRANALD

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**IMPORTANT NOTE:** This Settlement Strategy has been prepared with the aim of encouraging discussion around required upgrades & growth opportunities that can create long-term sustainable growth for each settlement and the Shire as a whole.

A range of ideas have been collated & presented that do NOT necessarily reflect the position of Council and may NOT have the funding support for all to be achieved. The aim is to prioritise the community and council ideas so that the available funding is best directed.

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1. Overall Presentation

It is important to start this section of the Strategy by recognising that The Town of Balranald has a number of features, attractions & urban design that makes it an attractive place to live, work & visit.

A brief time in Balranald (& a comparison to other regional settlements of similar size) suggests that the town already capitalises on its natural & heritage assets, unique character & amenity.

Therefore, any suggestions in this Strategy do not seek to criticise the extensive work already achieved but to build on these qualities & opportunities.

2. Key Facilities & Events

Balranald is the largest settlement in the Balranald Shire & this is reflected in the range of local facilities. Key services include, but are not limited to:

- a) Hospital / Multi-Purpose Service / Emergency/ Dentist/ Doctor / Allied Health with limited residential aged care & respite services;
- b) Community Health Centre / Mallee Family Care / Centrelink;
- c) Central School (K-12) / St Joseph Primary School (K-6);
- d) Early Learning Centre & two (2) playgroups;
- e) Balranald Shire Council offices / Service NSW offices;
- f) Public facilities including Library & Theatre Royal;
- g) Full range of emergency services;
- h) Supermarkets (IGA/Foodland) & mix of retail stores;
- i) Balranald Discovery (Tourist Information) Centre & historic precinct;
- j) Swimming Pool, Greenham Park sporting facilities & other parks;
- k) Caravan Park & camping ground(s);
- l) Bidgee Have Retirement Hostel (15 beds)
- m) Aerodrome.

However, there is still a need to access higher-level services at larger settlements such as Swan Hill & beyond.

This Strategy does not go into detail on the full range of businesses & industries present but there is an industrial presence on McCabe St (South-East gateway) & to a lesser extent light industry near Piper St (West gateway). The old GrainCorp/rail terminal & stock yards are located to the south-east of town adjacent to Malcolm/Duryea Streets with a collection of quasi-industrial uses.

Balranald is fortunate to have developed the Balranald Discovery Centre (see photo below). This unique facility is well-located on the main street/ highway near the centre of town. It integrates a range of attractions including a visitor information centre, interpretative pavilion, café, toilets & showers, museum, historic buildings, community ‘men’s’ shed, playground & 24-hour RV parking area.

There are also a range of accommodation options with motels, hotels/pubs, & a range of camping opportunities both within the town & in the nearby National Parks & along the river.

In addition to the River, Balranald is close to a number of key natural & historic attractions of the region including Yanga National Park which encompasses Yanga Lake/Regatta Beach picnic area, the historic Yanga Homestead & Woolshed and camping areas, all in close proximity to the township of Balranald. Mungo National Park, 150km to the north, is within the Willandra Lakes World Heritage Area and the site of the world’s oldest recorded Aboriginal burials.

There are a number of community/tourist events throughout the year listed at [www.visitbalranald.com.au](http://www.visitbalranald.com.au) culminating in the 5 Rivers Outback Festival in Balranald (October). There may be opportunities to continue to work on regional trails linked with events in other LGAs & further recognise & celebrate the area’s indigenous culture & heritage, its nature & national parks, key sporting events, & its food & community spirit.

Figure 2: The Murrumbidgee River & associated recreation areas are a major attraction.

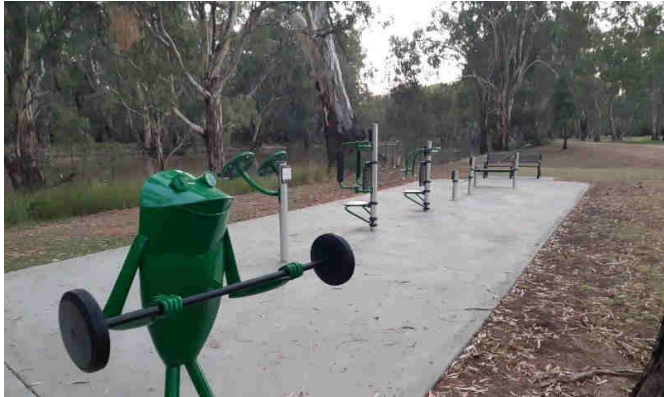


Figure 3: The hospital services the Shire & surrounds.



Figure 4: The Central School provides K-12 education for the Shire.



3. Entrance Design & Signage

3.1. Signage Strategy

As with many towns, signage has been progressively added & updated over time with different influences addressing tourist, business & navigation needs. Largely, the existing signage is suitable in its current form. However, cumulatively there is a degree of signage ‘clutter’ – particularly at town entrances & key intersections (e.g., Highway/Mayall St) that could reduce the visual amenity of these important spaces.

Figure 5: The intersection of the highway & Mayall St needs a signage review.



Whilst this Strategy seeks to suggest some potential modifications to town signage, for a town of Balranald’s size there is a complex range of factors that go into determining appropriate signage.

**A Signage Strategy** should be prepared by a suitably qualified person that comprehensively looks at navigation, facilities, information, & history/heritage signage to ensure a comprehensive solution – focussing particularly on the key entrances, gateways & main street(s). Where possible this Signage Strategy should seek to minimise/consolidate signage to avoid signage clutter & focus on critical intersection & entrances.

It should also investigate the use of & funding for Tourist Trail Signage (White on Brown) in accordance with the TfNSW guidelines e.g., Yanga to Mungo National Park, river or bird-watching trails.

**Note:** Costings for sign removal/updates/replacement are not currently included in this Strategy & are subject to the Signage Strategy findings.



3.2. Shire Boundary Signage

As stated above, Balranald benefits from being on the Sturt Highway from Hay to Mildura with limited other key regional roads so navigation to Balranald is fairly clear.

The Shire boundary to the Murray River Shire starts just to the south-east of the town near Yanga Lake & has a small ‘Balranald Shire’ road sign with the logo that may be lost in amongst other road signage & wide views.

**Shire Boundary Signage (as part of Signage Strategy):**

One opportunity would be to upgrade the existing sign at or near the actual LGA boundary. This could build on the themes of the Shire including the catchphrase ‘Where the wetlands meet the outback’, recognition of the Aboriginal groups whose land is in the Shire, & updating the colour & styling to match the Shire’s themes.

An alternative approach, due to the LGA boundary proximity to the south of Balranald, is to combine the LGA signage with a new entrance feature for Balranald closer to town.

Figure 6: Balranald Shire boundary signage on Sturt Highway to south-east of Balranald compared to Cowra Shire signage ([www.danthonia.com.au](http://www.danthonia.com.au)).

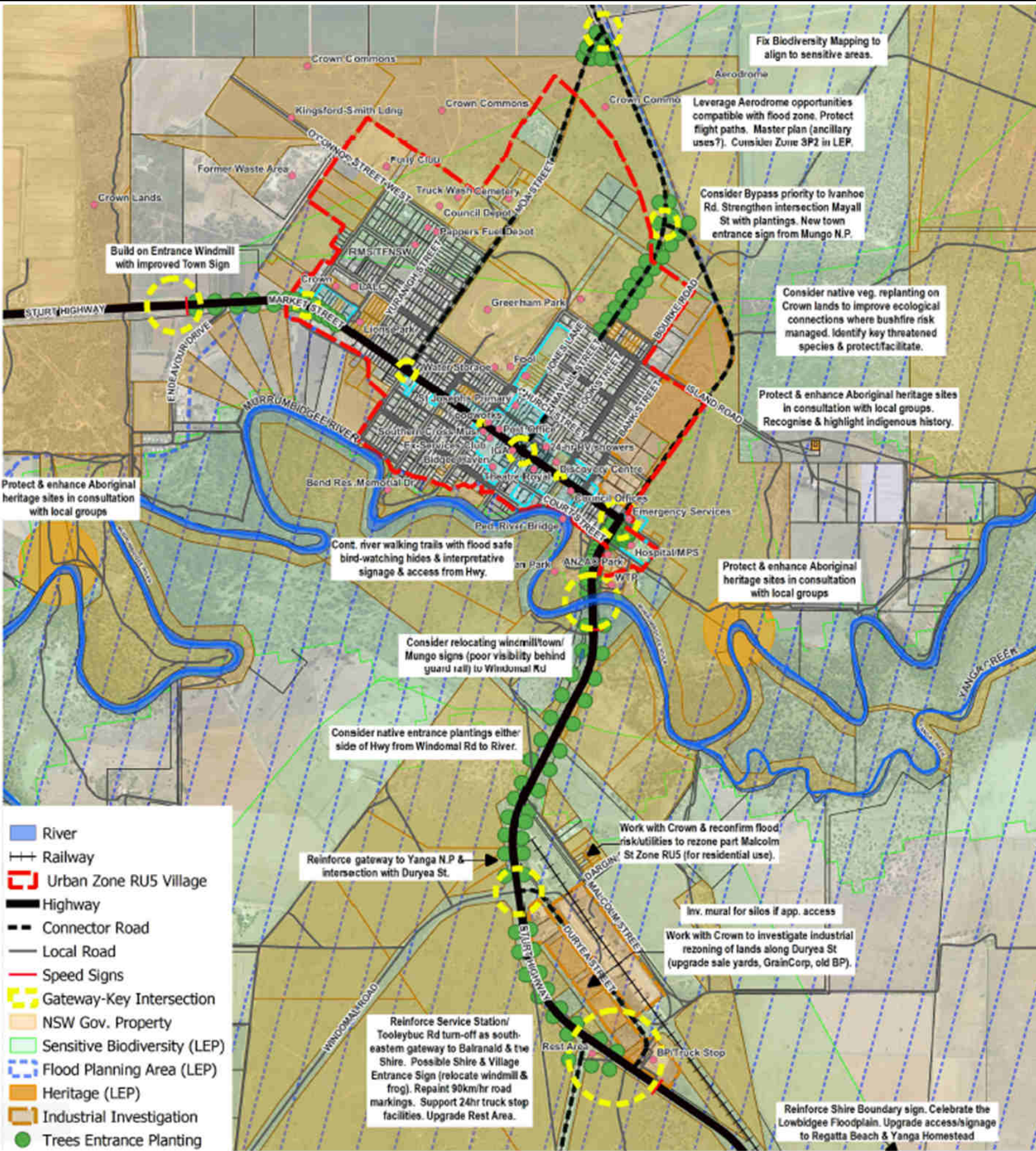


Figure 7: (opposite) Proposed upgrades to the key entrances & edges of the Town of Balranald.

3.3. Gateways

Clear entrances or gateways to towns are important not just in signalling arrival, but in slowing traffic speeds, identifying local services that may warrant stopping in the town, providing some key navigational signage, & integrating with the theme of the shire or town.

**Note:** The map opposite may not show the latest NSW Government Property ownership (i.e., Crown land). We hope to update this once an updated mapping layer is available).





SETTLEMENT STRATEGY (ENHANCEMENT & GROWTH) – SHIRE OF BALRANALD

BALRANALD

3.3.1. South-East Outer Gateway

After a significant distance crossing the Hay Plain, on the south-east approach to Balranald, the first visual cue of arrival is the transition from 110km/hr to 90km/hr & the BP Service Station which is a key 24-hour truck stop & the access to Duryea St (a quasi-industrial area).

The BP is close to a major intersection with Balranald-Tooleybuc Road which is the key route to Swan Hill & Victoria, alternative route to Adelaide via Tooleybuc, Rest Area & is a key gateway.

Currently, the ‘Welcome to Balranald’ sign, windmill & frog sculpture are located close to the Murrumbidgee River but are small, hidden behind the relatively new guard-rail, with a backdrop of trees, & visibility is poor.

- South-East Outer Gateway:** Work with TfNSW to improve following:
- The 90km/hr sign needs to be repainted on the asphalt (TfNSW).
  - Council may contribute to some street tree planting & road lighting.
  - Upgrade Rest Area to capture people on way to Adelaide & promote people stopping in town. Consider 24-hour facilities at the truck rest stop (TfNSW).
  - Investigate a new town entrance sign/feature just either just north or just south of Balranald-Tooleybuc Rd intersection with Sturt Hwy (possibly in the Rest Area).
  - Feature tree planting along Sturt Highway in towards River.
  - Current windmill/frog sculpture could be relocated to integrate into a new larger entrance feature (subject to funding).
  - Entrance feature to consolidate some of the ‘clutter’ of signs along this entrance point to the river including ‘Gateway to Mungo’ signage, any regional trail navigation signage, the ‘RV Friendly’ sign, a white on blue summary sign of services in the town (fuel, food, toilets, park etc). Ideally, the sign would be lit at night.

As the images below show, Condobolin offers an example of a high-quality entrance sign that links to their theme. Balranald should continue to highlight their windmill & frog theme but improve the ‘Balranald’ sign.



Example entrance feature/sign to Condobolin (Henry Parkes Way).

South-East Outer Gateway



Rest Area Sign Sturt Highway SE before BP Service Station



90km/hr signs at BP Service Station.



Option 1 New Gateway - Rest Area south of Balranald-Tooleybuc Rd.



Option 2 New Gateway – North of Balranald-Tooleybuc Rd.



‘Gateway to Mungo’ & Caravan Park Sign-integrate into entrance feature.



New guard rail & mixed navigational signage.



Windomal Rd/Duryea St intersection (to Yanga N.P.).



Existing ‘Welcome’ sign/windmill/sculpture not clearly visible.



3.3.2. South-East Inner Gateway(s)

The bridge crossing of the Murrumbidgee River forms the next major south-east inner gateway to town & in an elevated vehicle offers views along the river, a sense of arrival, & invitation for people to stop. Highway lighting assists at night. The adjacent Caravan Park is in a landscaped setting & has reasonable signage.

However, after crossing the bridge – the intersection of the highway as it turns into Market St has no sense of arrival, is largely hardstand & appears desolate & unloved, & gives no reason for visitors to consider stopping in Balranald. This gateway should be the first priority for the enhancement of the town.

**South-East Inner Gateway:** Work with TfNSW to improve following:

- Encourage use of McCabe St as a key heavy vehicle route to/from Ivanhoe (minimising impacts on the town centre) (TfNSW).
- Ensure signage & street (Give Way) signs give clear order of priority for highway vehicle movements at this intersection (TfNSW).
- Review if a zebra crossing (or widened pedestrian blisters) can connect to the triangular blister & across to the hospital (TfNSW).
- Staged replacement of the heavily pruned eucalyptus trees (some of which are dead or dying) with suitable decorative species.
- Large under-utilised area in front of the hospital with views of service areas/back of buildings – this could have additional plantings along the street edge & rear of buildings, irrigated grassed areas, & possibly be used for a temporary sculpture park or similar.
- The blister strips & pedestrian triangle appear worn/cracked & create large areas of hardstand – subject to not impeding vehicle movements these could have small areas of hardy low landscape that doesn't block signage or sight-lines for safety.
- The lots on the south-west corner are partly vacant, the building appears unused, the yard needs maintenance, & the building is set back from the street with a gravel parking area so overall there is poor appearance – Council should work with the owner to clean-up the yards, landscape the frontage & perhaps add a mural to the shop-front (subject to owner's consent & support).
- The view up McCabe St is to a quasi-industrial area with poor visual amenity. The central blister needs upgrading/landscaping & possibly kerb & gutter extended. Consider mural on the emergency services building at north-east corner.
- Looking down the main street from this entrance there is limited features defining the street & the town retail core & strong built-form/ landscape is too far away to be visible. Power poles dominate the street & street trees are weak. Suitable height & spacing of street trees should be extended along Market St to the town centre, taking into account visual distances for heavy vehicles.

South-East Inner Gateway



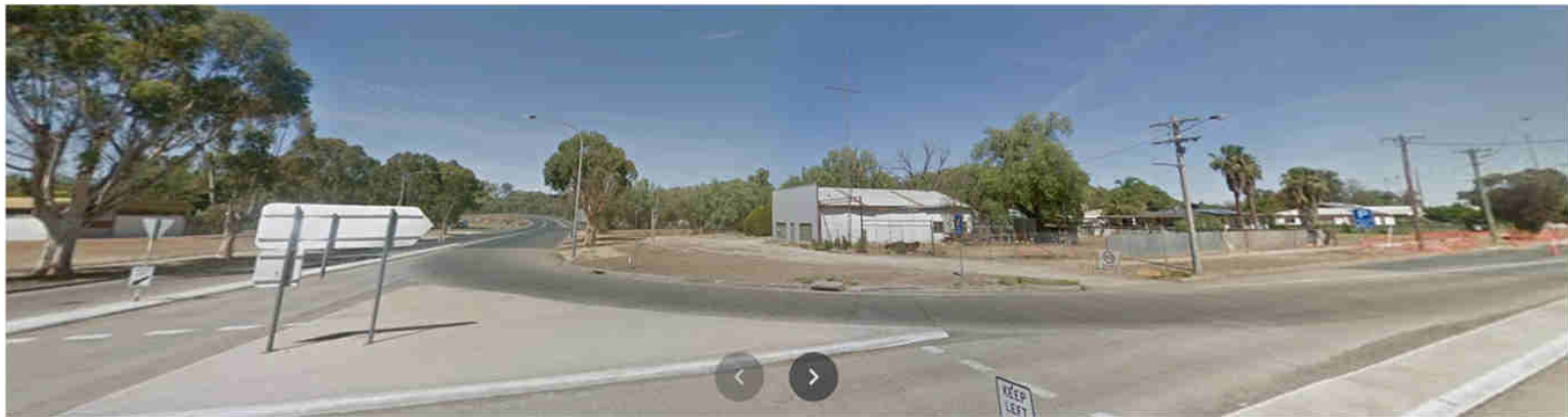
South-east inner gateway over Murrumbidgee River (sense of arrival).



Intersection Sturt Hwy & Market St lacks any sense of arrival.



Under-utilised area in-front of hospital/not irrigated/views of service areas.



Corner sites are vacant, poorly maintained & lack landscape.



Corner building no longer active, needs maintenance, landscape.



Little soft landscape or views to items of interest at intersection.



View up McCabe St unattractive/industrial/road & landscape upgrades.



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3.3.3. Western Outer Gateway

The other primary gateway to Balranald is on the Sturt Hwy to the west of town. This is a long straight road that only bends on arrival at Balranald.

Just near the transition from 110km/hr to 50km/hr speed signs, there is currently a ‘Welcome to Balranald’ sign / windmill/ small frog sculpture on the southern side of the highway at a good location just out of town & this is reasonably visible.

**Western Outer Gateway:** Work with TfNSW to improve following:

- A larger feature entrance sign for Balranald (same as south-east).
- A larger frog sculpture as it is currently barely visible at traffic speeds.
- Lighting of the sign & up-lighting of the windmill.
- Consolidation of some of the multiple signs along the western entrance into one information sign.

3.3.4. Western Inner Gateway

The inner gateway to town is at the edge of the urban area where the Sturt Highway turns slightly into Market St, near the intersection with Piper St.

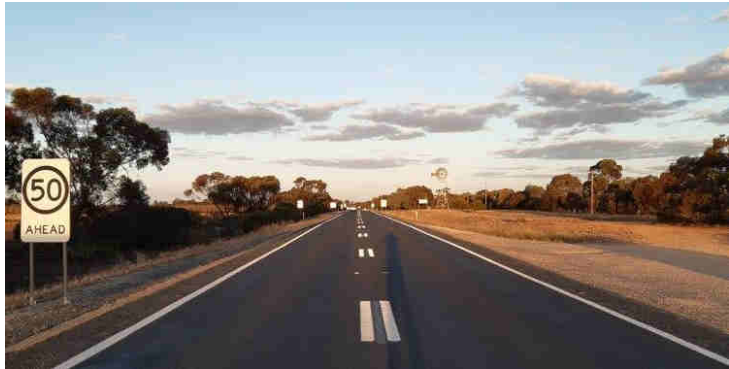
As with many towns this location is favoured by highway-related businesses such as automotive repairs, a motel, & service station – but these development types don’t contribute much to a sense of arrival with set-back buildings, large hardstand/parking areas, & some signage clutter.

**Western Inner Gateway:** Work with TfNSW to improve the Western Inner Gateway by strengthening with some additional landscape / street trees extended from the 50km/hr speed signs along the highway as far as Lions Park/Sydney Street.

3.3.5. Other Important Intersections

The Gateway Diagrams also suggest there are key gateways/intersections at Mayall St (connecting up to Ivanhoe Rd towards Mungo National Park), Moa St (also connecting to Ivanhoe Rd), & Piper St – all key north-south linkages. These are addressed in more detail in the Main St Section below.

Western Outer Gateway



Approach from west (Sturt Hwy) before entrance sign.



‘Welcome to Balranald’ sign, windmill & frog sculpture.



110km/hr to 50km/hr speed signage just past entrance sign.



Standard ‘Balranald’ sign & some visual clutter along western entrance.

Western Inner Gateway



Western ‘inner’ gateway – edge of Balranald urban area.



Light-industrial uses setback of Sturt Highway impact visual amenity.



View down Market (main) St at western inner gateway.



4. Heavy Vehicle Bypass Investigations

It is noted above that an increase in potential for mineral sand mining north of Balranald may increase heavy vehicle movements on the Ivanhoe Road (even if minerals go to Ivanhoe for regional transport).

If trucks come from Hay, then McCabe St currently provides the most direct bypass route to connect up to Ivanhoe Road (some may use Mayall St). This is also an 80km/hr route with limited cross-streets or residential uses – so it is an excellent eastern bypass route except for the intersection with Mayall St where it does not have priority. It would also reinforce the growth of industrial & employment uses along the western side of McCabe St (see Growth Section for details).

However, it is expected that a significant number of heavy vehicles will also come from Mildura/Adelaide. Anecdotal evidence suggests trucks tend to short-cut up Moa St (past the cemetery) as the quickest route (& also the shortest route to the truck wash) or via Mayall St – with local impacts.

*If this is likely to be a longer-term issue, then Balranald may need to investigate a western bypass route connecting the Sturt Highway to Ivanhoe Rd &/or mechanisms to prevent trucks using Moa/Mayall Streets.*

**Short-Term (Testing/Options):** Council should discuss the preferred routes & loads/impacts with the proponents of any projects likely to significantly increase heavy vehicle movement. Council should also validate some of these impacts with traffic counts along key streets & build a business-case / options study for any proposed solutions.

**Short-Term:** We believe there may already be heavy vehicle limits on use of Moa & Mayall Streets but the Main Road status of Mayall St may need to be relocated to McCabe St. This could be reinforced by widening the blisters to narrow the streets where Moa St & Mayall St meet the Sturt Highway/main street (whilst still allowing caravans etc.). Encourage trucks to use McCabe St & avoid local streets (especially arrival from west).

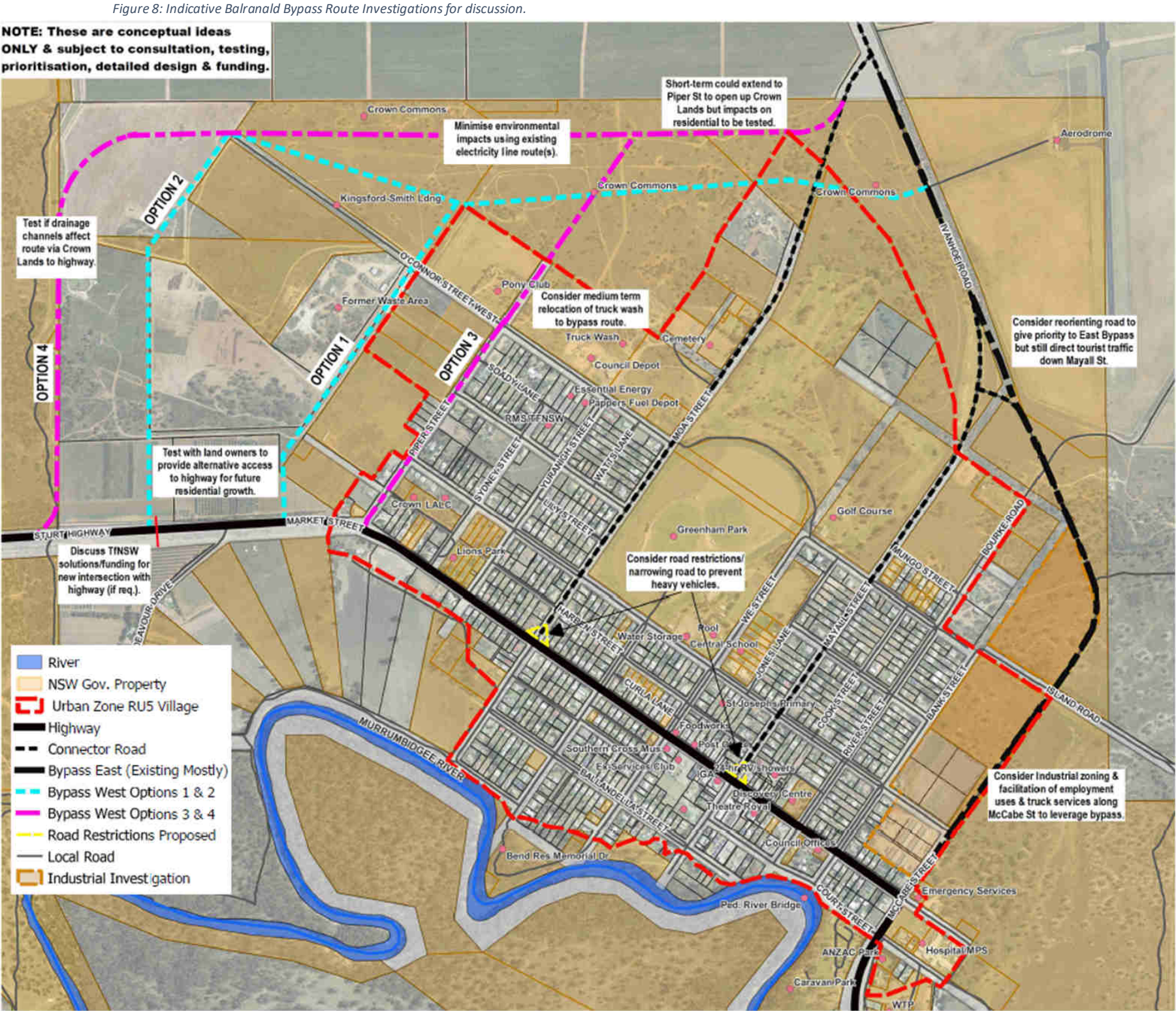
**Medium Term:** Council may redesign key intersections with McCabe St & Mayall St so trucks have a through-route (priority) whilst still directing visitor traffic down Mayall St. Council may investigate alternative sites for the truck wash that would be easily accessible to trucks & attract them to use the McCabe St route or this may be taken up by a future private highway service centre on the new bypass route.

**Longer Term:** Council should work with Crown to investigate the construction of a western bypass to the town through the Crown Commons to the north. A shorter-term solution could involve a link to the end of Piper St (Option 3) as one possible bypass route that would avoid the need for a new intersection with the Sturt Highway (but there are still residential impacts). Alternative routes that connect to the Sturt Highway either close to Endeavour Drive or west of Endeavour Drive through Crown Lands should also be investigated (see Options 1, 2 & 4).

As of 2022, Council has indicated a long-term preference for Option 4 that would bypass at the western edge of town but this would require substantial funding from TfNSW.

*The locations of any western bypass may modify the Gateway solutions & location of speed signs mentioned in the Section above, particularly at the western approach on the Sturt Highway. Also note that the Growth Section suggests residential growth to the West that could be assisted by improved access but hampered by heavy vehicle traffic.*

Note: The map below may not show the latest NSW Government Property ownership (i.e., Crown land). We hope to update this once an updated mapping layer is available).









6. Town Centre & Main Street Upgrades

This Section relates to upgrades within the Town Centre (largely bounded by Moa St to the west & McCabe St to the East up to Church St in the north & the river to the South – EXCLUDING the Town CBD Core of 4 key blocks).

6.1. Street Tree Master Plan / Electricity

Balranald already has a relatively strong pattern of street tree plantings & street landscape design that (particularly after the largely treeless Hay Plain) provide an ‘oasis’, a strong identity/character to the town, & shade & ecological connectivity down to the river.

Balranald takes advantage of its wide local street to often provide central median strip plantings in addition to footpath plantings but this can’t be achieved on the highway/main street.

However, largely thick concrete electricity poles with both high & low voltage wires dominate the streets (particularly Market St) & limit street tree plantings or result in heavy pruning & poor visual character (noting that poles may still be required for street lighting).

There is an opportunity to build on the existing plantings & strengthen ‘green linkages’ – particularly between the river & key recreation areas or along key pedestrian links. The Town Centre Graphic suggests links could be further enhanced along north-south streets such as Mayall St; We St; Cally St & Moa St or east-west streets such as Church St & Court St.

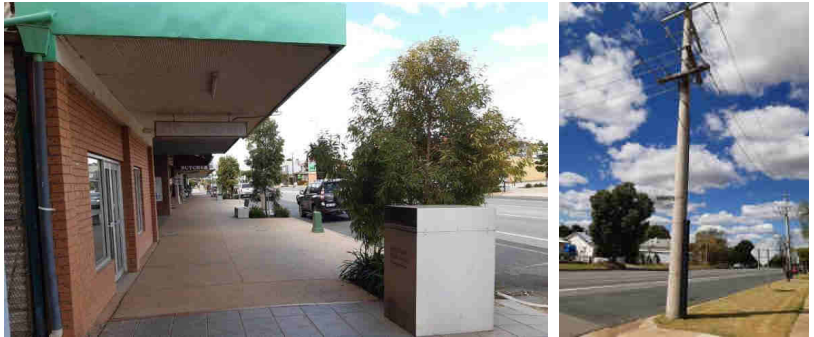
Market St (the main street) has had a recent program of street tree plantings, particularly between We St & River St in the CBD Core. Whilst the eucalypt species add great character now while they are small, they will unfortunately likely conflict with overhead powerlines & buildings in the future.

The main street also needs (in the shorter term) to extend consistent street planting out to the eastern & western inner gateways (see photos below) to the town to enhance the sense of arrival.

Figure 10: View along Highway/ Market (main) St (first) west near McCabe St, (second) east near Lions Park, & (third) east near We St showing lack of consistent street tree planting & dominance of electricity poles (Google Street View 2019).



Figure 11: Market (main) St eucalyptus street trees currently look good will likely conflict with overhead lines, awnings, footpaths & drop limbs as photos below suggest.



A **Street Tree Master Plan** (prepared by a suitably qualified person) should be prepared for Balranald Town Centre (as well as the Entrances noted above).

**Note:** Costings for plantings/irrigation/maintenance are not currently included in this Strategy & are subject to the Street Tree Master Plan. This should be considered at the same time as determining whether overhead electricity lines can be placed underground along (at least) the main (Market) street and/or appropriate species selection occurs under overhead lines though there are a number of funding barriers to this.

A **Street Tree Master Plan** would have several benefits including, but not limited to:

- Potentially removing the visual clutter & limitation of overhead electricity cables to street tree growth & minimising tree pruning.
- Reviewing the suitability, longevity, & safety of existing street trees (by an arborist) so they can be integrated into the plan or progressively replaced with a suitable Staged Replacement Strategy.
- Ensuring appropriate species selection that can coexist with infrastructure & adjacent buildings with minimal impact & are suited to the climate to minimise watering & maintenance/cleaning.
- Creating clear themes/mix of species to highlight key streets/intersections, create green ecological linkages between the river & key recreation areas, provide shade during summer months on key pedestrian routes & in large hardstand area (to reduce urban heat load), & colour/variety to enhance the character of the town.
- Ensure that traffic/pedestrian safety & casual surveillance/crime prevention has been considered in the strategy.
- Consider where expansion of median-strip planting may be suitable to add to foot path plantings, take advantage of wide street, less conflict with infrastructure, & potential for larger tree species.
- Ensuring consistency in decision-making over extended periods of time to get the best longevity & tree growth, avoid duplicating expenditure & poor visual outcomes to correct mistakes, & ensuring appropriate irrigation infrastructure is progressively implemented.
- Providing guidance to community groups & land owners as to suitable species selections & locations (including private plantings).

Species sizing may include the following:

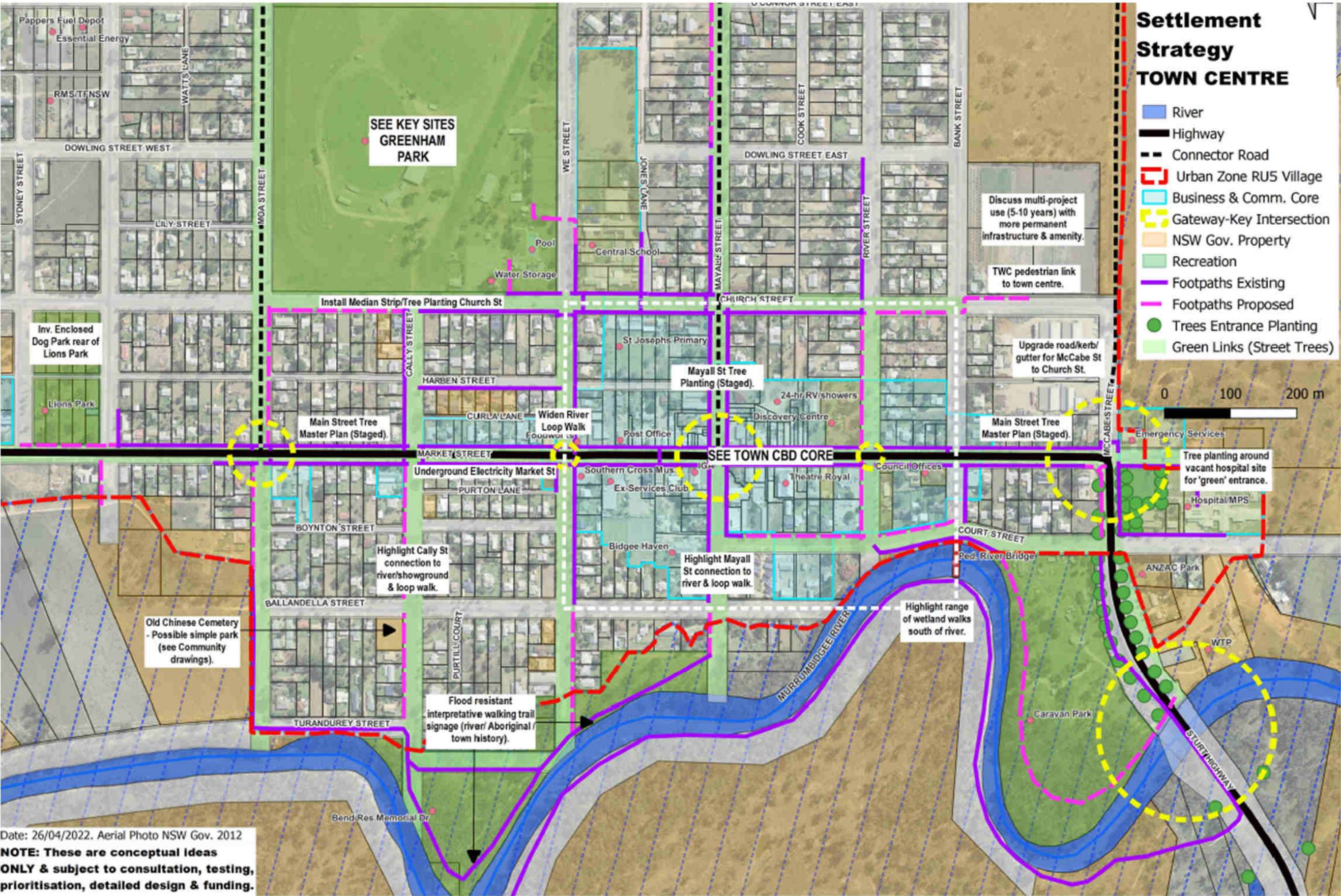
- a) **Large Shade Trees (+10m)** for use around sports ovals & in parks such as Plane Trees; English Oak; Pin Oak; English Elm; Poplar; & Ficus (Fig);
- b) **Medium Sized Trees (<10m)** for streetscapes where they are NOT restricted by power lines such as Claret Ash; Jacaranda; Golden Elm; Manchurian Pear; & Chinese Elm;
- c) **Small Trees (<5m)** for streetscapes under powerlines such as Prunus; Bechtel's Crab Apple; & Crepe Myrtle.

Figure 12: (next page) Proposed upgrades to Balranald Town Centre.



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6.2. Footpaths & Kerb Ramps

All upgrades to footpaths & bicycle paths should ideally be supported by an **Active Travel Plan** that reviews existing footpath condition in detail & offers design guidelines for upgrades & extension to maximise use & longevity.

However, until such time as funding is available for an **Active Travel Plan**, this Strategy suggests some initial areas for consideration seeking to link key services & attractions & to create pedestrian & cycle loops that promote active living.

Generally, kerb ramps are provided at key intersections & pedestrian crossing & should be added for any footpath extensions. However, we note that **some kerb ramps are narrow, have broken pavers, & need repair** (to be determined as part of a footpath review). With an ageing population & likely increased use of mobility aids kerb ramp design should be compliant where possible.

There is some diversity in footpath types throughout the town centre with concrete, pebble-crete & pavers. The preferred option for key parts of the town centre should be identified & progressively older sections changed to match.

6.3. Cycle Paths & Facilities

In the short-term on-road cycling would appear to be appropriate on the wide road reserves if it can largely avoid or connect through appropriate crossings of the highway. However, shared paths may need to be signposted through recreation & river-side areas.

As cycling increases, it is worth testing appropriate locations for bicycle racks at key public, shopping & recreation areas.

There has been discussion around the potential for adaptive re-use of the railway line as a ‘rail-trail’ – potentially connecting the town to Yanga Homestead, with additional bike trails to Yanga Woolshed and Homebush Hotel.

Cycling routes should be investigated as part of an **Active Travel Plan** for each settlement once funding is available.

6.4. Parking

In the limited time of our visit there was no evidence that current street & public parking was not working efficiently. Key events may place increased pressure on public parking but only for limited times & this is often accommodated at recreation grounds etc.

If, in the longer-term parking becomes an issue – then the Council could consider 45-degree (rear to kerb) angle parking in the CBD Core as there is sufficient road width without having to change road alignments. This may also allow additional planting blisters & landscape to reduce the hardscape & slow traffic but is not costed at this time.

Figure 13: Market (main) Street with under-utilised road width & parallel parking.



6.5. Main Street Buildings & Landscape

Council should continue to work with land owners along the main street, particularly businesses, to ensure that building & advertising sign presentation enhances, rather than detracts, from street & town presentation.

Some examples of sites that may detract from the town character include:

- a) Large hardstand or gravel parking areas with limited landscape;
- b) Large blank walls with little articulation;
- c) Building facades that are dilapidated or in need of a repaint;
- d) Street awnings & lighting that is poor;
- e) Signage that dominates the building & street & may distract drivers, etc.

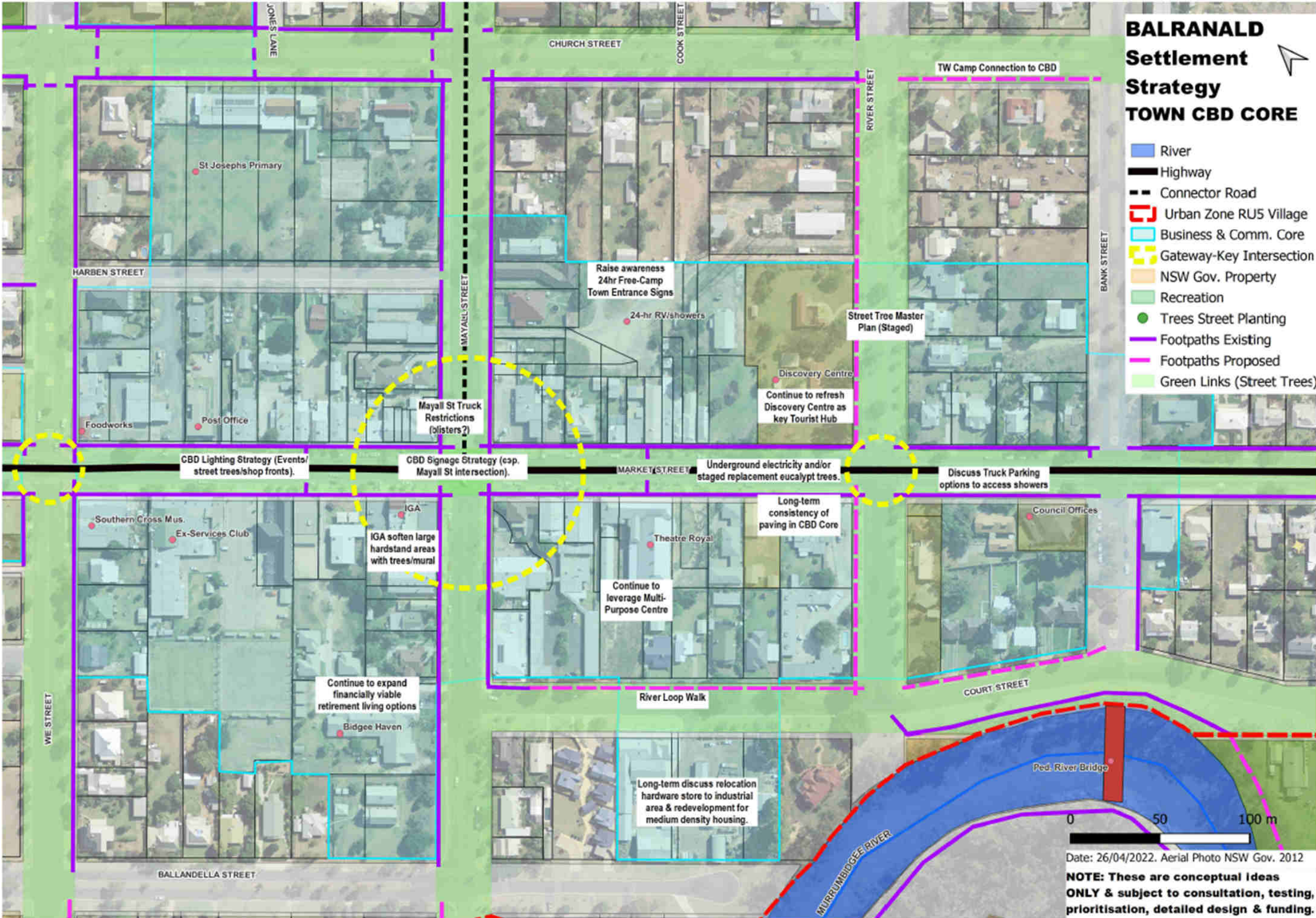
Potentially, listing a larger number of heritage items may increase access to heritage grants for upgrades. Other grant funding may occasionally be available for provision of supplies for minor building works, particularly relating to front facades & for murals on blank walls. Awards for businesses for best presentation & front window activity may raise awareness/encourage improvements. For more derelict buildings, Council may seek to demolish these to improve presentation.

- **Active Travel Plan (Town Centre):** prepared to recommend appropriate footpath & kerb ramp upgrades; cycle paths & facilities, & any additional off-street parking opportunities required. Review opportunities to improve River Loop Walk. Upgrade connections to Temporary Workers Camp.
- **Facades/Signage:** Council should continue to work with land owners along the main street, particularly businesses, to ensure that building & advertising sign presentation enhances, rather than detracts, from street & town presentation & determine what grant funding may be available for upgrades. This may include paving & landscaping larger off-street parking areas & adding murals.
- **Lighting Strategy:** prepared for the main street for events, streets trees, & key buildings & shop-fronts to provide night-time presentation & activation.
- **Main Street Paving:** Seek to improve long-term consistency, durability & low-maintenance paving along main-street.
- **Discovery Centre:** Continue to refresh Centre as key tourist hub. Raise awareness of 24-hr RV Camping at town entrance signs & online. Potentially relocate skate park to Greenham Park.

Encourage truck services at defined rest areas to avoid trucks parking in the main street.

Figure 14 (next page): Proposed upgrades to Balranald Town Centre Core.







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7. Town Centre Signage & Art

In addition to the issues discussed in the *Entrances & Signage* Section above, there is a need to review Signage along the Main Street.

7.1. Community, Tourist & Heritage Signs

Balranald does a great job at recognising & educating others about its history, including:

- a) Navigation maps & tourist signage, esp. around the Discovery Centre.
- b) The Balranald & District Military Heritage Walk from the Ex-Services Club to ANZAC Park with 45 individual storey boards on ex-service people & relevance to Balranald;
- c) Historic building signage that tells the storey of important buildings along the main street;
- d) White on Brown tourist/heritage/National Park signs.
- e) White on Green navigation signs to nearby towns.
- f) White on Blue navigation signs to local attractions.

The only comment is that each of these signs have been implemented at different times but they are not always integrated or use a similar signage style or colour. As signs are upgraded, the **Signage Strategy** should provide guidance on how to integrate this.

7.1.1. Central Information Boards

Balranald has a central information board located outside the Senior Citizens building that was recently upgraded by Balranald Inc.

7.1.2. Public Art & Memorials

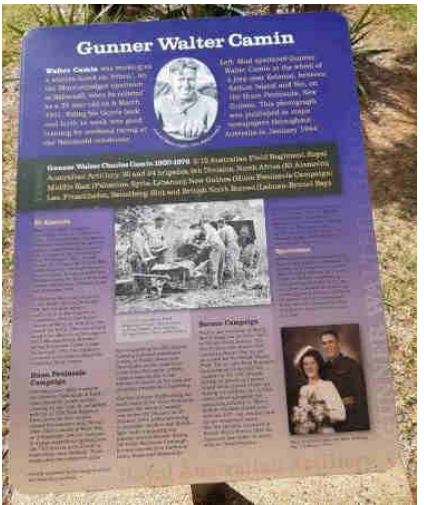
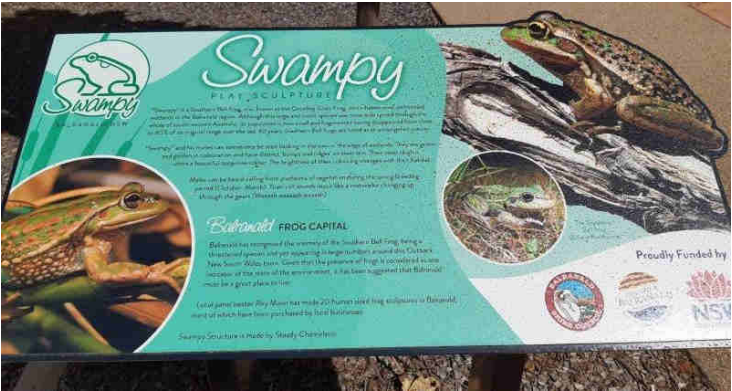
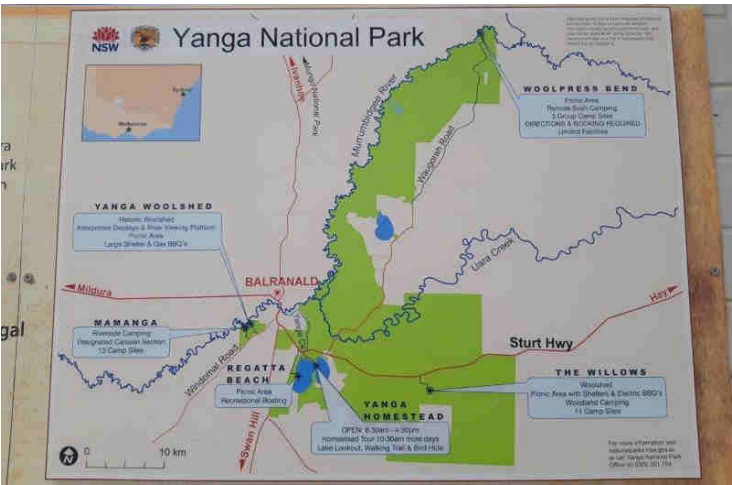
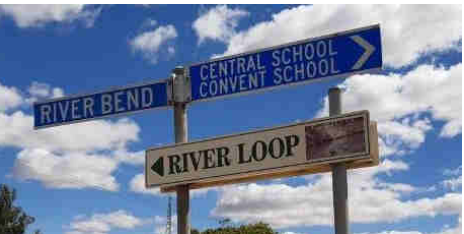
Balranald already has a significant amount of sculpture, art & murals that contribute to the identify & character of the town.

The theme of the Southern Bell Frog is particularly strong & appealing with frog sculptures at the entrance & around the town. Without being too superficial, there may be potential to have some even bigger frog sculptures – particularly at the town entrances or in the main street to capture passing traffic. There could also be sculpture competitions with exhibits around town or shown along the highway/Hay Plain (much like ‘Animals on Bikes’ near Cumnock).

One opportunity may be to build on the indigenous heritage, culture & stories with a trail that starts at the Discovery Centre but ideally connects to the riverfront & Aboriginal heritage items around Balranald. These should only be prepared in consultation with local community groups, schools, the local Aboriginal peoples & cultural groups, heritage & historians & located as part of a broader strategy for parks & public spaces.

There are already a number of murals, especially the eye-catching mural on the side of the Theatre Royal. There may be potential to identify blank walls on vacant or older buildings that could allow for more pictures that activate buildings & tell the town’s history.

Until such time as vacant shopfronts are filled then shopfront (with owner permission) could be activated with art work constructed using local schools & community members (not costed).



**Public Art Strategy:** prepared to continue to build on the sculpture, art, war memorial & mural trails through Balranald that is effective, accessible, low-maintenance, & celebrates the unique identity of the town/region. Build on the indigenous heritage, culture & stories & connection to river-front. Build on non-indigenous heritage places & stories. Look at opportunities for additional mural (e.g., Greenham Park water towers).



8. Key Sites/Recreation Area(s)

8.1. Management Plan(s)

For all Crown Lands (and also Council Community lands & Parks) ideally there would be a **Plan of Management** prepared that would guide all future decision making in these areas & include the community & Crown Lands Division in their preparation. A generic plan is suitable to overview all of the smaller parks in Balranald but specific Plans of Management & possibly Master Plans are needed for key sporting facilities or major parks.

Council should certainly aim to provide a range of parks & facilities accessible across the community. However, with financial pressures on council, large areas to maintain (particularly with river frontages), & increasing expectations for safety & upgrades at each facility – it is important to clearly define the role of each area & minimise duplication of facilities unless they are in demand or multiple locations are needed for accessibility.

*Plans of Management (if not already available/updated) should be prepared/ updated & relative priorities identified to engage with the community & facilitate funding & appropriate development.*

8.2. Greenham Park

Greenham Park is located to the north of the town centre/highway & is bounded by Church St to the south, Moa St to the west, We St to the east, & the golf course to the north. It is the primary active recreation area in Balranald & is a multi-purpose facility that includes:

- a) **Balranald Racecourse:** 1.56km grass track. Two (2) race meets per year. Race stand & ancillary stables & buildings.
- b) **Sports Fields:** Two (2) fields. Primary field used for AFL & Seniors Cricket. Second field used for junior cricket (pitch in poor condition) & Junior AFL. Balranald Football Club affiliated with Central Murray Football Netball League. Balranald Cricket Club/Swan Hill District Cricket Association.
- c) **Function Centre & Changerooms:** Multi-purpose function centre. New changerooms opened in March 2022.
- d) **Swimming Pool:** Three pools -25m/toddlers /middle-sized. Free entry.
- e) **Kevin Coombs Netball/Basketball Courts:** Two (2) relatively new (Netball Australian Standard) courts with lights & shed.
- f) **Tennis Courts:** 2-3 new tennis courts (1 older court).
- g) **Playgrounds:** One partly covered medium-sized playground near the Tennis Courts & one smaller playground near the Netball Courts.
- h) **BMX Track:** There is mounding for an outdoor BMX track but it has fallen into disrepair (possibly due to lack of use). It is currently overgrown & would need reshaping.
- i) **Water Storage & Parking Area:** Two (2) water tanks (one for potable & one for raw water) provide storage & pressure for Balranald. Roughly sealed parking area for pool with RV dump point.

Figure 15: Pictures from Greenham Park.

Racetrack finish line.



Race stand & tower.



Primary AFL/cricket oval with function centre & new changerooms.



Multi-purpose function centre.



New accessible changerooms.



Second oval (junior cricket pitch).



Netball/basketball courts.



Smaller playground near netball courts.



Larger playground near tennis courts.



Swimming pool facility.





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Proposed works at Greenham Park could include the following:

### Perimeter & Parking Areas

- a) Add central median & street trees along Church St (south frontage).
- b) Formalise entrance from Church St to internal area of racecourse & sportsgrounds with appropriate signage.
- c) Formalise pool car parking around water storage tanks with tree planting for shade & possible one-way in/one-way out during events.
- d) Allow room for possible expansion of water storage tanks for additional capacity for Balranald's growth.
- e) Expand on school murals on water tanks with potential professional murals as part of silo art trail (if good business case).
- f) Formalise overflow parking area driveways inside racetrack (southern end) for larger events (if required).

**Pool Area**

- g) *Add water play park near pool (possibly outside fenced area near corner Church & We Streets) – see Hay example.*
- h) *Look at business case for solar heating of pool to extend swimming season (though may require fee to be charged unless grant funded).*
- i) *Consider relocating skate park at Discovery Centre (requires replacement) to Greenham Park – possibly at rear of pool/tennis court area.*

### Sportsgrounds/Ovals

- j) *Maintain & upgrade AFL ground & review demand & potential to attract more regional matches.*
- k) *Upgrade junior cricket pitch for senior cricket use.*
- l) *Consider if demand for a 400m athletics track / multi-sports oval to either replace junior cricket oval or beside that oval (see if schools can contribute).*

Netball/Basketball/Tennis Courts/Playgrounds

- m) *Replace netball courts with new courts. Provide shaded seating around perimeter of courts (either as trees or permanent shelters).*
- n) *Add shade & toddler equipment for smaller playground to allow supervised play during sporting events.*
- o) *Add shade & more advanced equipment to larger playground near tennis courts.*
- p) *Add lights to tennis courts (if used during winter/late evenings).*
- q) *Repair older tennis courts or refurbish for alternative sports.*

### Racecourse/Horse Events

- r) *Try to increase use of racing facilities more than two (2) times per year to justify costs for upgrading & maintenance of track.*
- s) *Discuss with Pony Club whether they could receive improved facilities if they co-located to Greenham Park – possibly including an outdoor arena & yards (campdrafting/rodeo/horse sports), dressage arena, horse stables, storage shed, etc. to avoid duplication of horse & supporting facilities.*

## ***Landscape Plan***

- t) *Subject to funding, a Landscape (Planting & Maintenance) Plan could be prepared to activate, beautify, shade, & improve ecological outcomes for the site.*

Figure 16: Indicative projects for Greenham Park & water storage tanks in car parking area.





8.3. Discovery Centre Complex

The Discovery Centre & its associated information centre, café, historic buildings, skate park, men’s shed & RV overnight camping area is an amazing facility for visitors & travellers. It is ideally located on the Sturt Highway at the eastern end of the main street in close proximity to other attractions & town services.

The showers are available to the RV Camp users & all passers-by so they are sometimes used by truck drivers. However, there is very limited parking suitable near the Discovery Centre on the highway that doesn’t interfere with driveways (see Lions Park below as an alternative).

Figure 17: The Balranald Discovery Centre is a key visitor attraction.



Discovery Centre Complex:

a) Continue to centralise visitor information & services in this location to leverage these facilities to improve the visitor experience & facilitate local expenditure.

b) Continue to leverage grant funding to update & improve the interaction with the Shire’s history, heritage, culture & attractions (some presentations were not working at the time of our visit).

c) Some additional lighting could be provided at night-time to connect through to the RV Park. Consider alternative sites for RV overnight.

d) This Site should form the starting point for any walking or historic trails around the town (except the Honour Veterans Trail that starts at the Club).

e) The timber elements of the skate park require major repair and/or replacement. Consider relocating skate park to Greenham Park (see above).

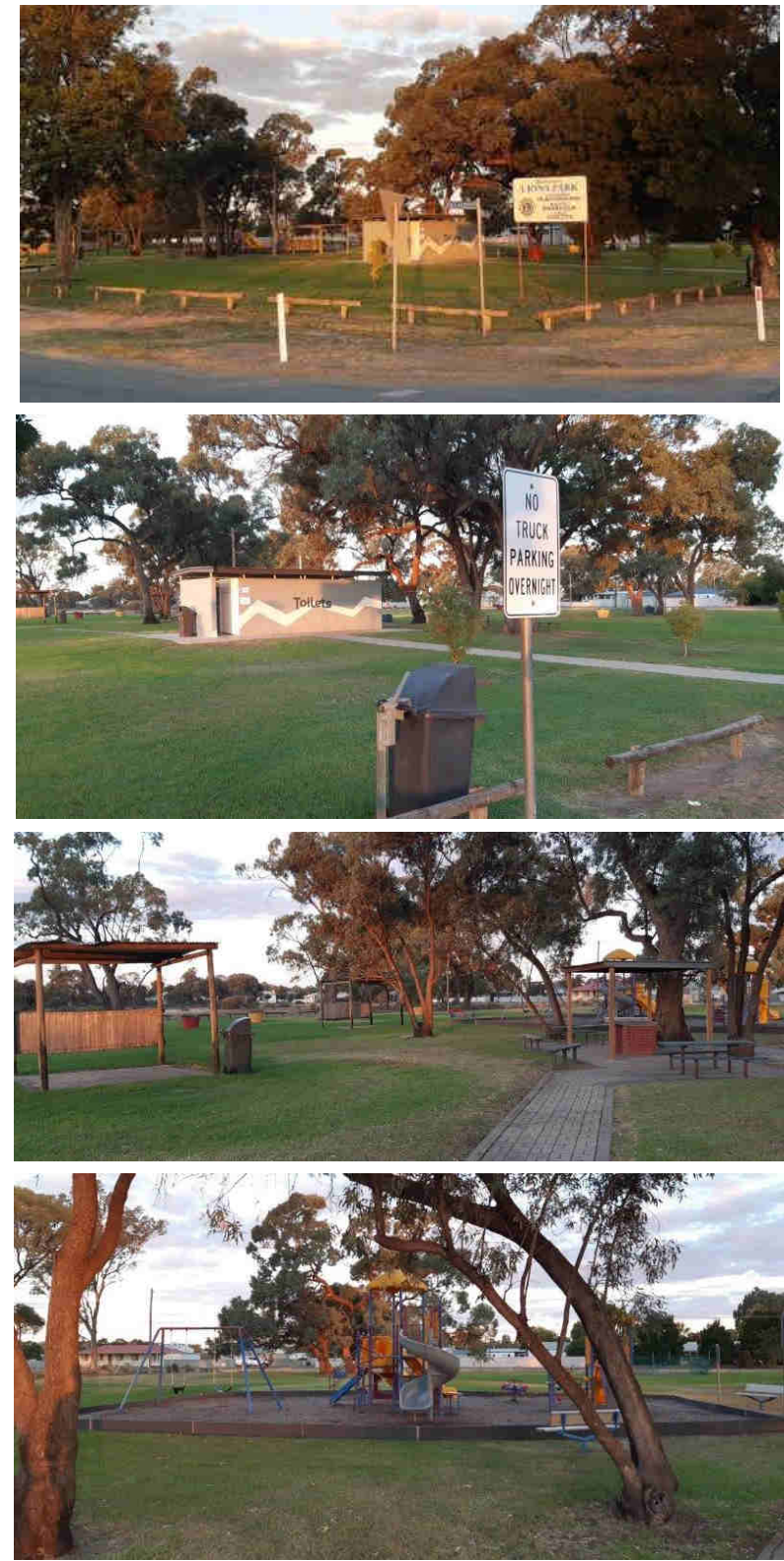
8.4. Lions Park

Lions Park is Crown Land located towards the western side of Balranald with frontages to the Sturt Highway, Sydney St, Yuranigh St, & Church St at the rear. It has a simple playground & toilets in the front half. The rear half is an open space with limited facilities.

It provides an alternative rest area to highway travellers compared to the Discovery Centre & a larger play area for children. However, as stated above – ideally visitors should be directed to the more comprehensive facilities at the Discovery Centre.

There are several BBQs & shade structures. However, there is no formal seating within the shade structures. Currently, dogs are only permitted on a leash in this area.

Figure 18: Lions Park toilets, shade structures & playground.



Council is already investigating upgrades to the toilets & playground areas. Lions Park could provide an alternative to the Discovery Centre for a rest area for light vehicles. The highway frontage is ~100m long & there is a sealed pull-off area.

Heavy vehicles would be better suited to using the BP Service Station / rest areas outside of town. There is a sign stating ‘No Truck Parking Overnight’ – so concerns from this need to be addressed & this location is not on the proposed heavy vehicle bypass routes & not near the town services – so it unlikely to be desirable for heavy vehicles.

Lions Park: Potential upgrades to be further investigated include:

a) Upgrade the toilet block with accessible facilities.

b) Upgrade the lighting around the upgraded toilet for safe night-time use.

c) Progressively improve the playground & provide a shade canopy for at least part (current project).

d) Add seating & upgrade the shade structures around the BBQ area (current project).

e) Look at fencing part of the park (possibly in the northern under-utilised section) for a dog off-leash area.

8.5. ANZAC Park

This is a smaller park located on the eastern side of Balranald, east of the Sturt Highway & south of Court St. It has the main war memorial & is at the end of the war memorial walking trail. Because of the highway & its location, this park is a bit isolated but may be used by the hospital.

ANZAC Park & Surrounds: Council should continue to maintain this park. However, its connectivity & amenity may be improved if there was an investigation of vacant land on the eastern side of the highway & south of Market St to extend plantings & the connection to ANZAC Park to improve this gateway to Balranald.

Figure 19: ANZAC Park entry.





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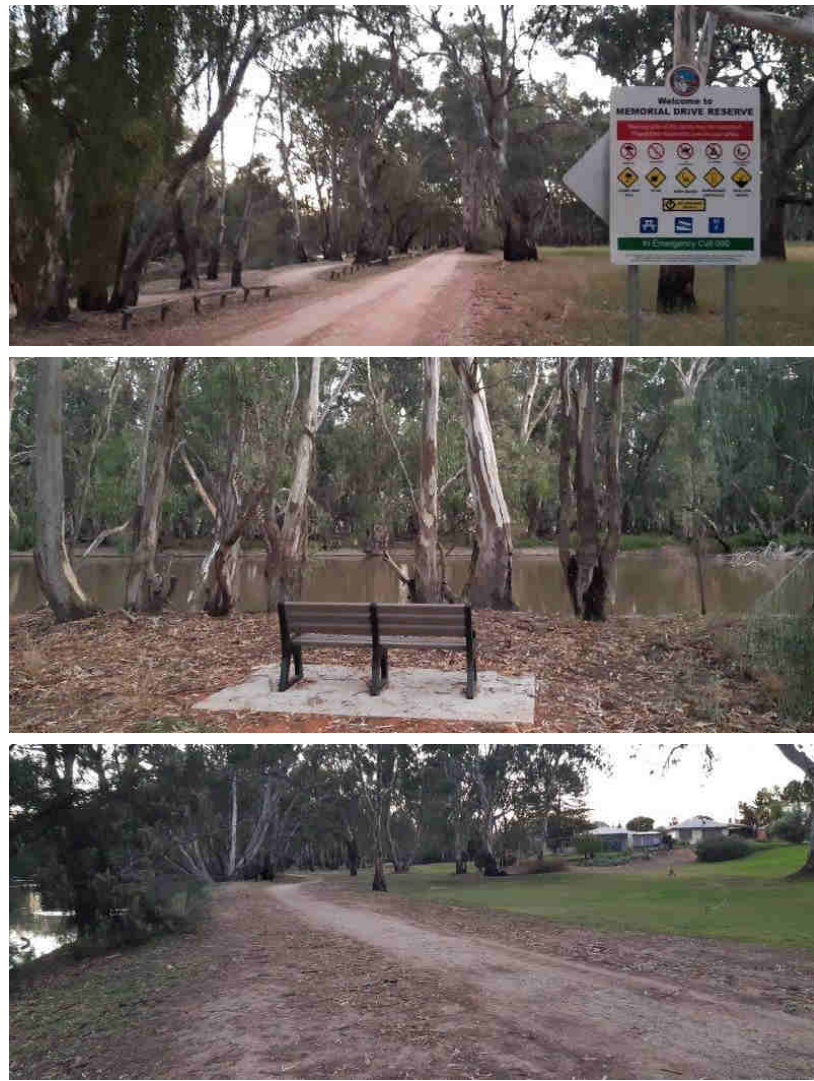
BALRANALD

8.6. River Bend Reserve / Memorial Drive (River Park)

The River Park is a beautiful park along the Murrumbidgee River that can be accessed from the ends of Cally St, We St & Mayall St. Most of the park is flood affected so this limits the sorts of facilities that can be included. However, it has walking trails, toilets, exercise equipment & seating benches. It is the preferred location for the Five (5) Rivers Outback Festival & sometimes farmer’s markets etc.

**Bend Reserve/Memorial Drive (River Park):** Council should continue to highlight this park to visitors & enable it for passive recreation use & some events with supported facilities (in consultation with Balranald Inc.) – subject to flood impacts & future levee banks. ‘Green links’ along Mayall, Moa, We & Cally Streets should be extended down to the river front for ecology & amenity. There is an opportunity to provide more/upgraded (flood resistant) interpretative signage with history of the river-front activities, the role of the flood plain & ecology, and/or Aboriginal history & culture.

Figure 20: Bend Reserve/Memorial Drive (River Park) on the Murrumbidgee River.



8.7. Balranald Golf Club

The Golf Club is located to the north of Greenham Park with the club house accessed from the corner of We & O’Connor Streets. There are nine (9) grass greens. The Balranald Football Club utilise the club rooms for social functions on Friday nights.

There is a pocket of freehold land held by Council in the middle of the golf course & possibly excess land along Mayall St that may be recommended for residential growth (see Section below). The benefit of this location is that the residential dwellings could be marketed as part of a ‘golf course estate’ with landscape outlooks. However, this may require a reconfiguration of the greens for the golf club.

**Golf Course:** Council should work with the Golf Club & its committee to support the maintenance of the golf course & club house. As part of growth plans listed below there may be a need to reconfigure part of the course.

8.8. Pony Club

The Pony Club is currently located on part of the Crown Land located to the north-west of town at the intersection of Piper St & O’Connor St West. The inside of the facility was not inspected but appeared to have simple facilities with some storage sheds/containers, a yard & outdoor area for horse events. It is expected this may use the Crown Commons for expanded horse riding.

There may be potential to upgrade the pony club facilities over time to attract more users & possibly some regional events. As discussed in the section on Greenham Park above, the horse facilities at Greenham Park are only sporadically used & all of the infrastructure could be better leveraged if there was some consolidation of horse activities at this location. This requires further investigation with the Pony Club.

**Pony Club:** Investigate whether existing Site should be upgrades OR relocate facilities to Greenham Park to leverage horse facilities & improve sustainability & usage.

8.9. Crown Commons to North of Town

The Crown Commons are a vast under-utilised resource for the Town of Balranald. It is not possible to maintain them for active uses. However, there appears to be a series of trails & clusters of vegetation across the area. Bypass roads are discussed above & would significantly change how this area is accessed & possibly used. Regardless, Council needs to investigate how the land could be better used consistent with its ecological opportunities & constraints.

**Crown Commons (North of Balranald):** Council should work with the community to investigate appropriate activities for the Crown Commons & cost-effective / low maintenance upgrades that could facilitate the use & amenity of the area. The ecology of the area could be significantly enhanced with stage native plantings & simple walking trails that connect into trails around the town.

8.10. Balranald Motocross (Motorbike) Track

Balranald also has a motocross park located to the north-east of town and east of the aerodrome. The club has race days that attract hundreds of visitors & plans to hold state & regional events. The club is seeking funding to upgrade facilities to host these larger events.

**Motocross Track:** Investigate grant funding opportunities to upgrade facilities to host larger events.



8.11. Aerodrome

The Balranald Aerodrome is located to the north-east of town. It has two runways, 1185m paved & 650m unsealed grass with a small shed & sealed parking area.

Council has prepared an Obstacle Limitation Surface (OLS) Map (2012) for the Balranald Aerodrome. This shows the maximum Height of Buildings within certain contours around the site. The majority of the urban area of Balranald is within contour RL108.715. The Airport itself is at ~RL63.715 & most of Balranald is at around RL64. Therefore, there is an approximate 45m height limit (10-15 storeys) for building in the urban area. This is unlikely to be a major constraint to urban growth at this time.

There is apparently a small single levee bank 1.5km long around the south, east & part north-east side of the Aerodrome based on the 1956 Flood (1 in 90 ARI) but it may need upgrade/maintenance.

The aerodrome may have significant potential (subject to plane size & limitations) to attract fly-in/fly-out workers; executive staff for major projects; flight training schools, community flying events, logistics flights, Flying Doctors Service, & people who are looking to live regionally & fly their own planes.

**Balranald Aerodrome:** Council should investigate ways to leverage the aerodrome to attract funding for upgrades & support higher use of the facility. This may require a Master Plan for future development.

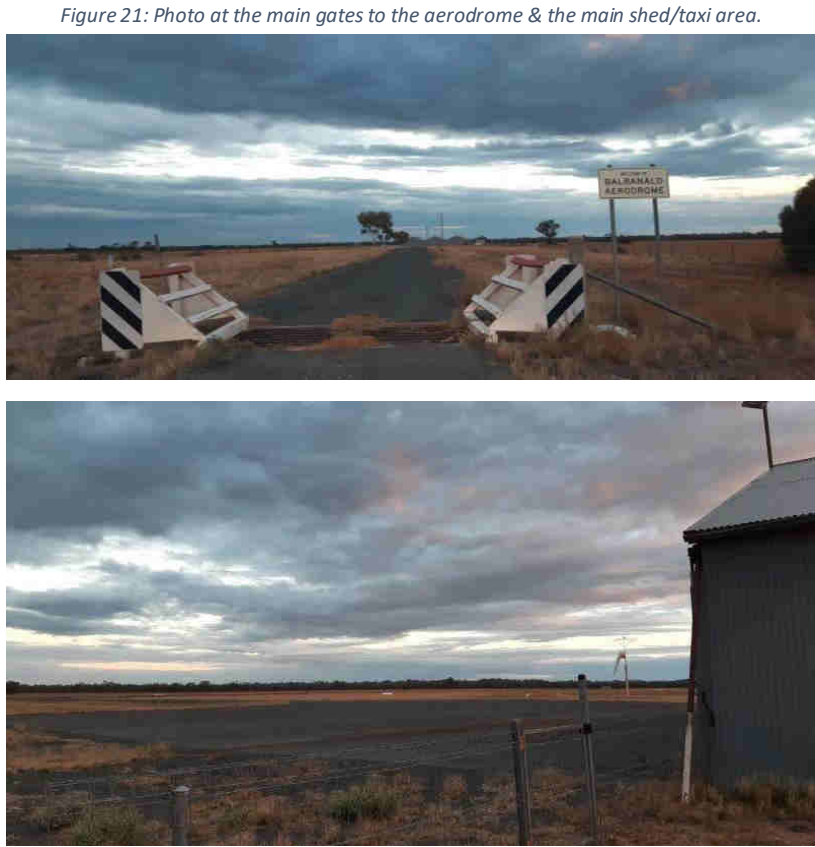
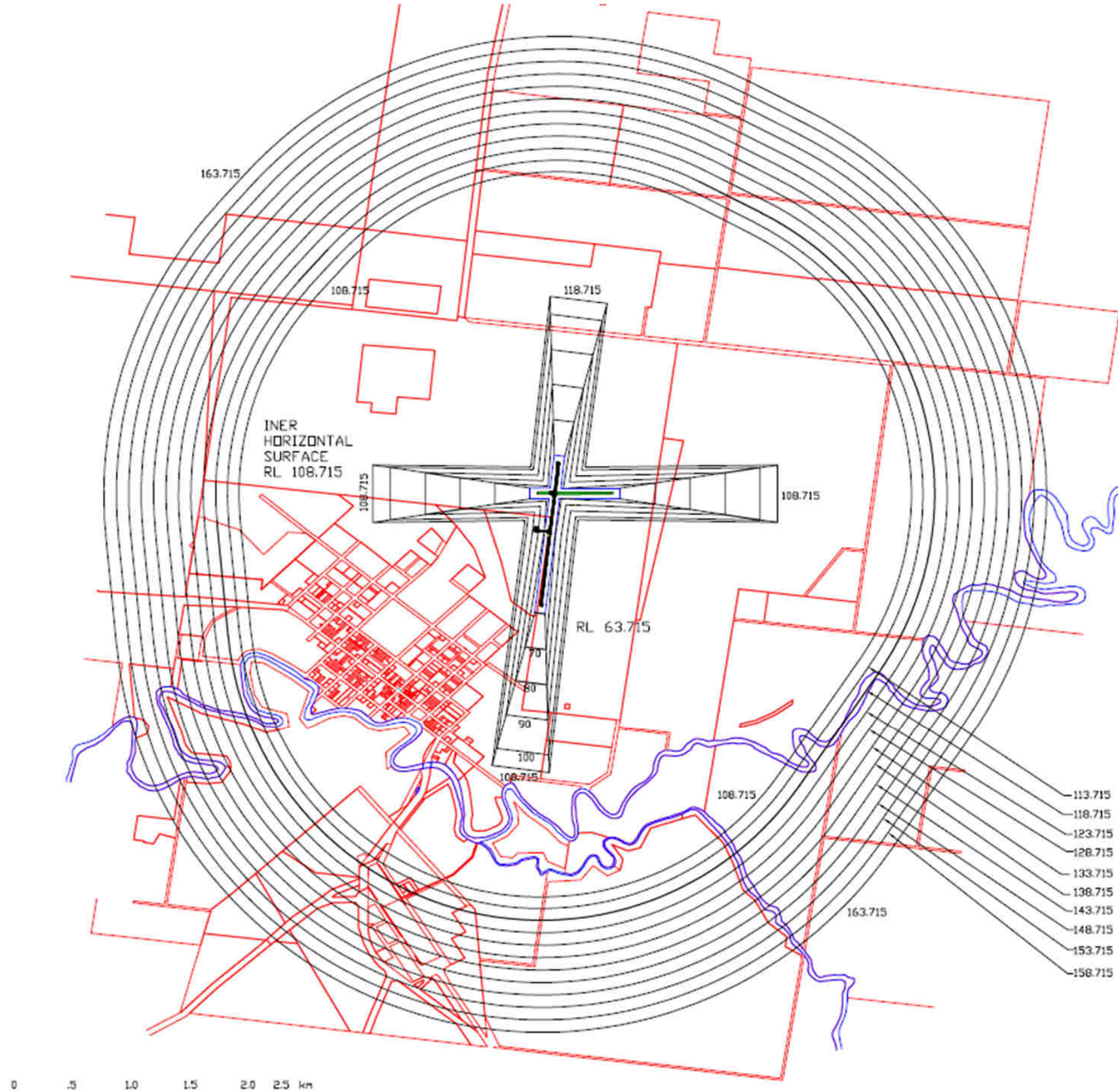


Figure 22: Excerpt from Council (2012) Balranald Aerodrome–Obstacle Limitation Surface Map.





9. Growth Opportunities

9.1. Key Opportunities

Balranald is well located/placed to leverage significant growth in infrastructure, mining, agriculture & tourism in the sub-region as shown in Chapter 1. It is a beautiful town located on the Murrumbidgee River with a reasonable level of services, employment, & recreational facilities (assuming these can be maintained).

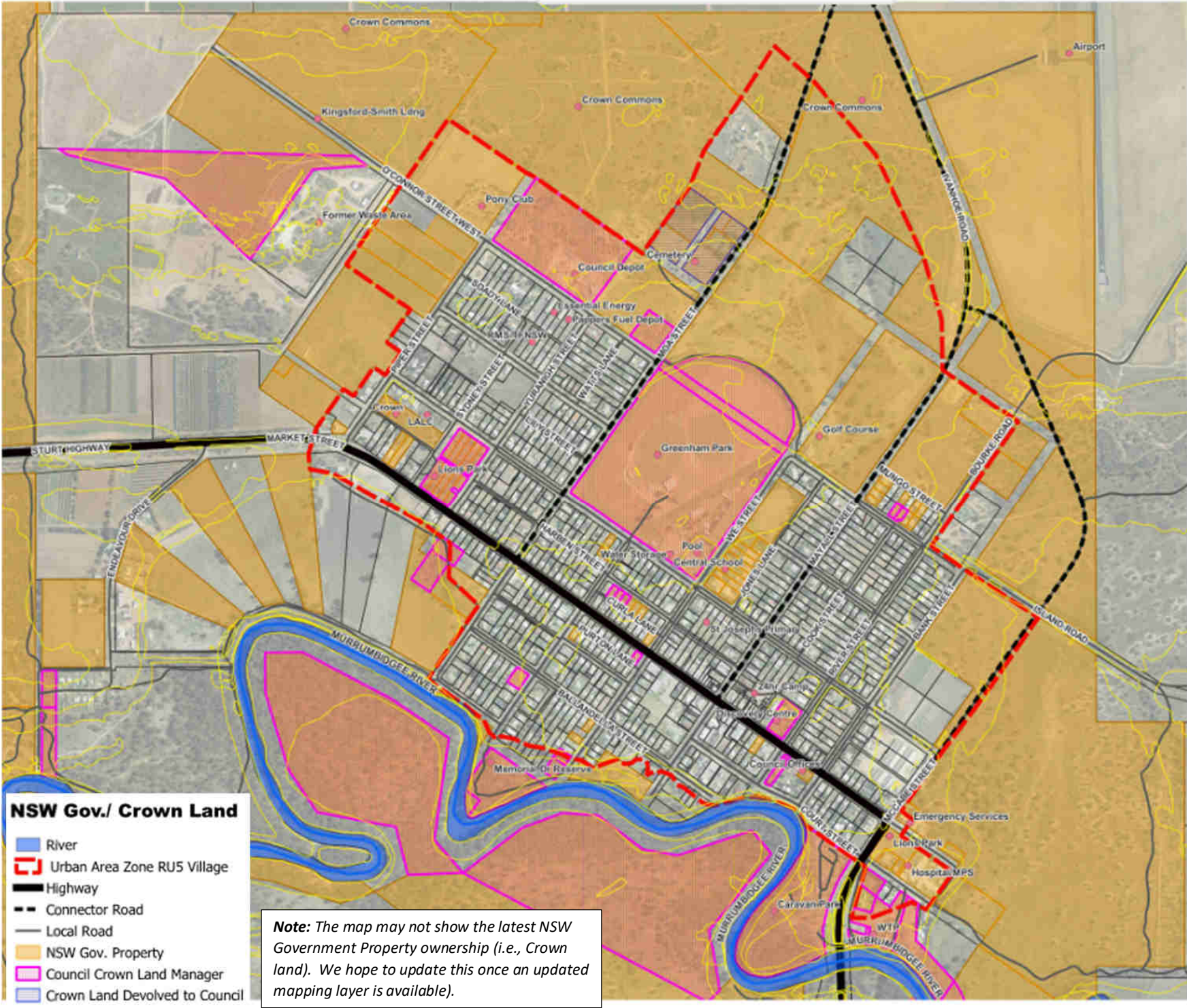
9.2. Key Constraints

The village’s potential growth/expansion is significantly constrained by (supported by findings in Council’s *Housing Development – Balranald* (undated) Report):

- a) **River:** The Murrumbidgee River & its associated wetlands/flood-plain to the south & east. The flood risk area is unlikely to change unless there are significant extensions to levee bank systems requiring detailed studies to avoid exacerbating flood impacts downstream (see details in Section below);
- b) **Crown Lands:** Crown lands constrain growth in all directions, particularly to the north & west (see Figure opposite & next page). Long-term leasing of some Crown lands is possible but less attractive for investment. The *Crown Lands Management Act 2016* (CLM Act) allows eligible Western lands leases to be purchased to convert the title to freehold. Crown lands are often subject to native title claims & covered by sensitive biodiversity & other environmental issues that take significant time & studies to resolve for redevelopment;
- c) **Infill Development:** People have moved to Balranald for its rural lifestyle. This sometimes means that people want to have a larger than average house lot size with privacy from neighbours. This does, however, mean that there are significant parts of the existing Zone RU5 Village area that are under-utilised (up to ~100 lots). As there is little potential to expand the village zone – it would be far more efficient (in terms of infrastructure & development costs) to develop infill land prior to addressing the constraints above. However, Council has approached these owners with limited success.
- d) **Construction Cost:** Across Australia, construction costs have jumped due to increased demand, lack of local builders or skilled trades & construction material supply, & macro & micro-economic factors. It is suggested that the ‘cost to build a house in Balranald is up to 20% more expensive than other regional centres.’ If construction costs exceed perceived or actual housing value then people are less likely to develop land.
- e) **Rental Availability:** With a growing temporary workforce anecdotal evidence is that appropriate rental housing is not meeting demand & is often of poor quality.
- f) **Highway:** The Sturt Highway creates both opportunities & constraints for the town. It brings passing traffic to support local businesses, but this traffic has priority & creates a barrier to connection & traffic noise may impact residential amenity.

g) **Infrastructure:** Current sewer & water infrastructure is already experiencing issues (see Chapter 1 of this Strategy) that may limit growth & result in significant upgrade costs. The IWCM will provide guidance on ways to address this but will take time to implement.

**Aerodrome:** Protection of the aerodrome from sensitive development may also restrict development to the north-east.  
i) **Historical Growth:** The above constraints are HIGHLY LIKELY to have significantly constrained growth of housing (& possibly ancillary





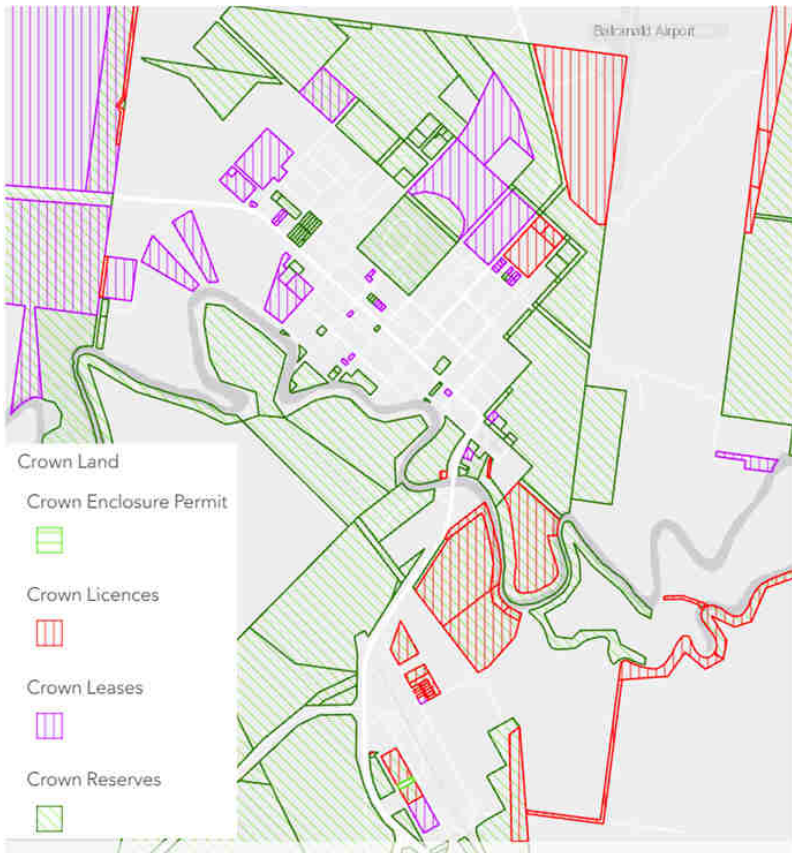


Figure 24: Excerpt NSW Planning Portal showing breakdown of Crown Lands.

9.3. Flood Prone Land

As already stated, Balranald sits on the banks of the Murrumbidgee River. Flood prone land largely constrains growth of the town in all directions except to the north & north-west. However, the town is fortunate in that the majority of the urban area sits outside the known or likely 1 in 100 Annual Recurrence Interval (ARI) level without the need for extensive high levee barriers through town (there are levees along McCabe St eastern link & to the south-east of town).

It is understood that the 1 in 100 ARI Flood Level is ~RL63.30m based in part on the 1956 flood of 63.24m being a 1 in 90-year ARI flood & 1974 flood of 62.91m a 1 in 45-year flood (Balranald Levee Bank Overall Layout Plan 2004). This suggests the Flood Planning Level (with 0.5m freeboard) is ~RL63.8m. Most of the Town sits at ~RL64m above the flood planning level but there are some houses below this along the river & the levee may only be to RL63.5m. The levee was constructed in 2005 (McCabe St.) & 2008 (Western end).

**Flood Study (Balranald):** Updates to the current study could include:

- a) A crest level survey be undertaken every five (5) years (even though the SKM Balranald O&M Manual says 10 years). We find this picks up problems early (and are repairable more easily & cheaply);
- b) Preparation of a formal Flood Risk Management Study & Plan with mitigation measures taking into account Climate Change;

- c) Investigation why the area around Malcolm St & Duryea St (the old railway siding) was originally shown as flood-free in the Habitat Planning (2006) Balranald Shire – Strategic Framework Plan but is now shown as flood affected & would it be suitable for industrial growth;
- d) Review if the levee south of Market St / west of Moa St can be extended along the eastern side of Endeavour Drive to remove flood prone land both west of Piper St & provide additional housing opportunity along Endeavour Drive (without exacerbating downstream flooding);
- e) Improved understanding of flooding of the area south of the Murrumbidgee River/town to enable appropriate bush walking & visitor facilities/access;
- f) Improved understanding of water consumption from river & groundwater systems to maintain environmental flows.

9.4. Dwelling Supply & Demand

The following table sets out the dwelling approvals in & around Balranald that would affect housing supply (noting that an approval does not always result in construction & this excludes demolition/rebuilds).

Figure 25: Summary of Dwelling Approvals in & around Balranald 2004-2022.

| No. of Years | Year             | New (Detached) Dwellings | Secondary Dwellings | Workers Accom. | (MINUS) Dwelling Demolitions |
|--------------|------------------|--------------------------|---------------------|----------------|------------------------------|
| 1            | 2004             | 4                        |                     | 1              | 1                            |
| 2            | 2005             | 2                        |                     |                |                              |
| 3            | 2006             | 1                        |                     |                |                              |
| 4            | 2007             | 0                        |                     |                |                              |
| 5            | 2008             | 1                        |                     |                | 2                            |
| 6            | 2009             | 2                        |                     |                |                              |
| 7            | 2010             | 1                        |                     |                | 1                            |
| 8            | 2011             | 0                        |                     |                |                              |
| 9            | 2012             | 4                        |                     |                | 2                            |
| 10           | 2013             | 1                        |                     |                |                              |
| 11           | 2013/2014        | 1                        |                     |                |                              |
| 12           | 2014/2015        | 3                        |                     |                | 1                            |
| 13           | 2015/2016        | 3                        |                     | 8              |                              |
| 14           | 2016/2017        | 0                        |                     | 2              |                              |
| 15           | 2017/2018        | 3                        |                     |                | 2                            |
| 16           | 2018/2019        | 1                        | 2                   |                |                              |
| 17           | 2019/2020        | 1                        |                     | 2              | 1                            |
| 18           | 2020/2021        | 3                        | 1                   |                |                              |
| 19           | 2021/2022        | 2                        |                     |                |                              |
|              | <b>Sub-Total</b> | <b>33</b>                | <b>3</b>            | <b>13</b>      | <b>10</b>                    |
|              | <b>TOTAL</b>     | <b>39 new dwellings</b>  |                     |                |                              |

The Table above highlights that over 19 years there has been the addition of up to 39 new dwellings (or approximately 2 dwelling/year on average).

Unfortunately, it would appear that dwelling approvals do not appear to correlate to the anecdotal evidence of dwelling demand in & around Balranald. There is a clear need for housing for several sectors of the housing market & temporary workers that is NOT being met in Balranald. This strongly suggests that there are economic or other constraints to growth in housing that are not easily resolved.

There have been small pockets of redevelopment, but unlike Euston – no large new subdivisions appear to have been developed. The scope of this Strategy did not include a detailed review of supply & demand within the existing Zone RU5 Village area.

The Figure on the next page (based on a desktop review of a 2021 aerial photo only & no consultation with owners) tries to summarise some key growth investigation areas (subject to detailed review & possible **Housing Strategy**).

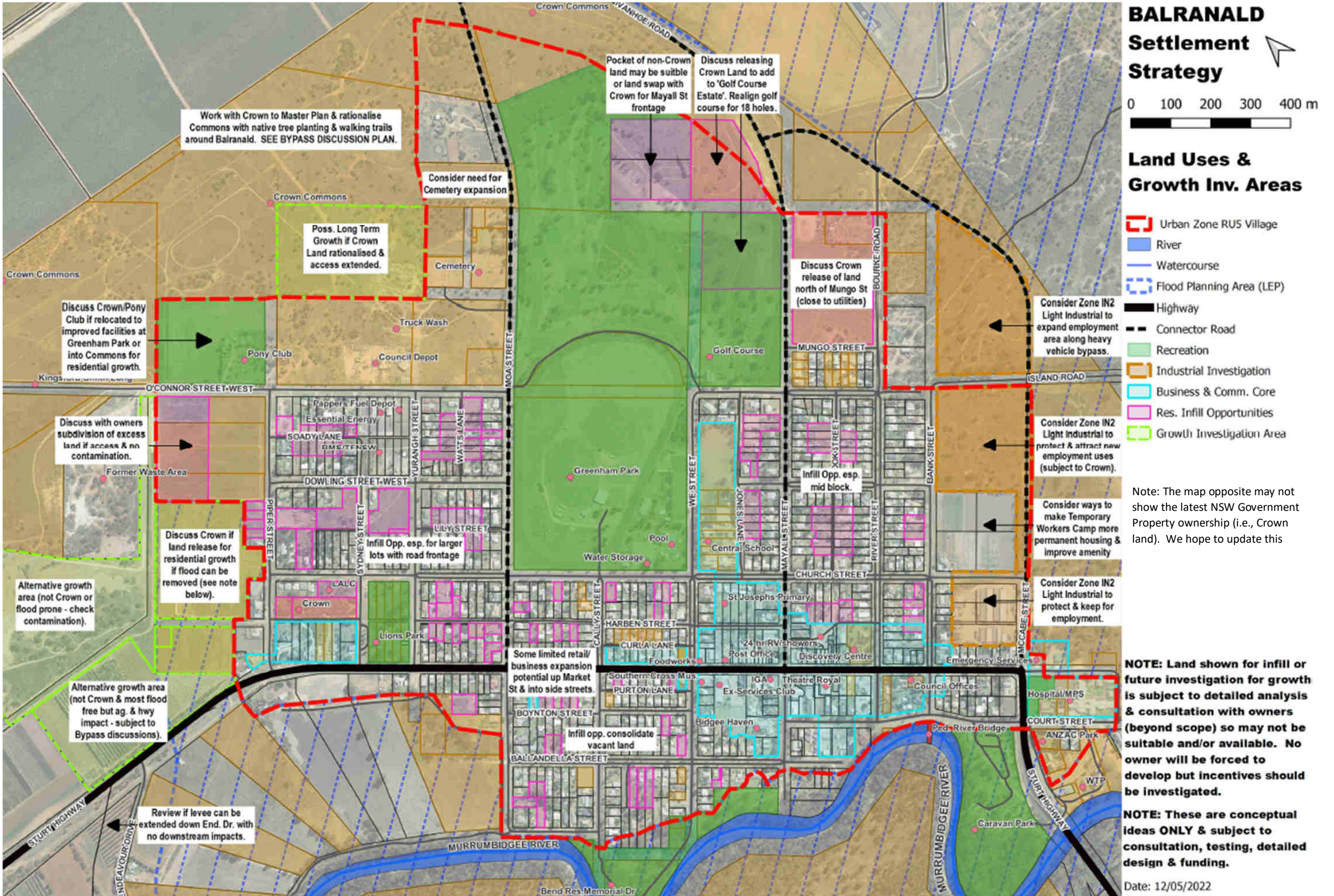
Growth in housing supply is likely to require a mixture of infill development of privately owned land, infill development of Crown land, & some minor expansion of the urban area to meet projected growth – particularly in the next 10 years when most of the major projects are expected to occur.

If appropriate land and/or housing is not made available in the next 2-3 years then there is a high probability much of the increase in population & economic growth would be fleeting or would relocate to other centres.

**Housing Strategy:** As this Strategy did not have the scope for a full residential land use study – we suggest that funding is sought to update the demographic analysis to the 2021 Census data, improve constraint/opportunity mapping, prepare a more detailed residential supply/demand analysis (including different housing types), and further test investigation areas and vacant land/development opportunities in Balranald consistent with NSW Government guidelines. In the meantime, this Strategy should enable consideration of short-term solutions/obvious investigation areas.

Figure 26: (Next Page) Summary Map of Growth Investigation Areas for Balranald.







## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

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## 9.5. Infill Development Opportunities

## 9.5.1. Infill - Temporary Workers Camp

The existing Temporary Workers Camp (TWC) area at the eastern end of Church St has perhaps the greatest potential to be leveraged to meet a substantial amount of housing need for the major projects & peak agricultural employment.

It has an existing approval & there is the flexibility to upsize or down-size the number of accommodation rooms to suit the demand.

It is also uniquely located within a block's walk of the main street & services so there is greater potential that workers will rely on local services (compared to out-of-town workers' camps).

**Temporary Workers Camp:**

- Continue to work with the owners of the Temporary Workers Camp to encourage more permanent & higher amenity facilities to service a range of projects over the next 10 years including EnergyConnect / Solar Farms / key picking seasons etc.
- Council should work with the current owner to see if there is flexibility to extend operations to address a wide range of projects in the next 5 years (& ongoing).
- There may be opportunity for Council to partly invest in some of the facilities or facilitate more permanent / higher amenity accommodation & support services.
- Links between the TWC to the town centre should be improved.
- Identify a smaller site for temporary workers for other projects.

## 9.5.2. Infill – Privately Owned Lands

Infill development within the existing Zone RU5 Village Area (private land outside of Crown Lands) is likely to remain the primary method for housing supply & limited business growth in Balranald in the short term.

The difficulty, as with many rural towns, is that people desire larger lots for gardens, sheds, additional vehicles, & space/privacy. Therefore, Council will need to look at ways to incentivise release of land to the market & further subdivision.

Ideally, closer to the main street & town services – there should be opportunities for medium density housing

**Infill (Privately owned lands):** Council should investigate the following opportunities with land owners of under-utilised or vacant land within the urban area. Various incentives should be investigated including, but not limited to, assistance with approvals & reduced contributions.

Possible areas of land may include:

- Larger urban vacant or under-utilised lots – e.g., those on Sydney St & Dowling Street West (one of which was for sale in early 2022) where some medium density housing could be achieved;
- Subdivision of under-utilised large lot residential land west of Piper St & south of O'Connor St West - This land would be further opened up if the Bypass Option 1 connected the highway up to O'Connor St West;

- Consolidation of pockets of multiple adjacent vacant lots (possibly in different ownership);
- Consolidation of the under-utilised rear of lots – often in the middle of blocks – particularly where there is a rear lane that could provide access (e.g., Watts Lane & Cook St) – but this will often require consent & consolidation from multiple owners;
- Smaller lots were single dwellings or dual occupancies may be achieved;
- Dual occupancies or secondary dwellings at the rear of existing lots to add to housing/rental supply;
- Shop-top housing or multi-level serviced apartments near to the town centre.

## 9.5.3. Infill – Golf Course Estate

There are four (4) large lots (believe to be owned by Council) that sit in the northern portion of the Golf Course – with an access handle off Mayall St. This land was identified for development in the 2006 Strategy.

The opportunity is to development this for housing in a golf course setting- with perimeter lifestyle housing with landscape & views. The constraint is the need to construct access into this parcel & possibly realign part of the golf course.

**Golf Course Estate:** If the land within the northern section of the golf course cannot be swapped for other Crown land with frontage to Mayall St - then Council should prepare a plan of subdivision & ideally get this approved & then either sell it to a developer or prepare a business case to develop it themselves.

## 9.5.4. Infill - Crown Land – Industrial

The existing Bypass Route along McCabe Street to the east of town provides an excellent truck route connecting up to Ivanhoe Road. It is also adjacent to some existing industrial uses (grain handling, etc.).

**Industrial Demand Investigation & Potential Rezoning:** Council should seek funding to conduct a business study / further investigation whether all of the major projects in the sub-region are likely to generate additional demand for urban industrial or employment land (as opposed to rural industry that may generally occur in the rural zone). Council should approach Crown to determine the pathway to release this land for industrial (or otherwise, residential, use).

If so then the land between Bank St & McCabe Street (excluding the Temporary Workers Camp) could be identified & possibly protected & facilitated with an industrial zoning. It is relatively well separated from most residential areas to minimise land use conflict.

Part of this (south of Island Rd) is already in Zone RU5 but the area to the north of Island Road would ideally have an urban zoning (unless the proposed uses are permissible in the rural zone).

## 9.5.5. Infill - Crown Land – Housing

There are two main areas of Crown Land within the Zone RU5 Village area that are relatively undeveloped:

- Land west of Moa St & north of O'Conner St West – this already has the Council depot & truck wash & is adjacent to the cemetery so it may not be as desirable in the short term; and
- Land between Mayall & Rivers Streets – north of Mungo St. This land is opposite the golf course & surrounded by residential development with utilities in adjacent streets & is largely clear of vegetation.

**Infill – Crown Land:** Council should approach Crown (& any associated current lessee) to understand the process for release of this land for housing development & investigate any native title or other issues. This may take some time so should be started as soon as possible.

## 9.6. Expansion of the Urban Area

## 9.6.1. South Balranald (Malcolm/Duryea Streets)

The area known in the 2006 Strategy as South Balranald includes a historic dwelling area along Malcolm St as well as historic rural industries along Duryea St (GrainCorp/rail siding/stock yards) extending out to the Sturt Highway with the old & new Service Stations. The 2006 Strategy may have resulted in this area no longer being identified for urban expansion, most likely due to flood constraints & servicing issues.

However, with current growth pressures on Balranald – it is necessary to reconsider whether some sort of urban expansion may be suited to the land constraints in this area. It is also the South-East Outer Gateway to the town & some growth may allow some upgrades to improve visual amenity.

As stated above, flood mapping appears to have changed between the 2006 Strategy (where the land was not all flood prone) to current (where all of South Balranald is affected). This requires clarification as to the extent & risk of potential inundation.

Likewise, historical railway & rural industrial use may have resulted in some contamination so this should be investigated to estimate any costs for remediation to either light industrial or residential use.

Even if the land is not suitable for standard residential expansion it may be suited to light industrial uses & temporary accommodation areas for major projects. It is located near the main road to the major solar farm projects near Kyalite. It is close to services in Balranald. Light industries that are screened by vegetation along the highway may have low land use conflicts & can use existing connections to the highway.

**South Balranald (Malcolm/Duryea Streets):**

- Review the Flood Study work for South Balranald to determine the Flood Planning Level & height/risk of inundation to align with future land uses in this area;
- Review servicing (sewer/water/electricity) needed to support any additional growth in South Balranald;



- c) *Get some preliminary soil sampling to determine the extent of any contamination at key sites such as the stock yards to determine suitability for light industrial uses;*
  - d) *Prepare a Structure Concept Plan for the area & consult with Crown Lands to see if land could be released for development.*
  - e) *Discuss with DPIE the potential to rezone land along Duryea St up to the Sturt Highway for industrial purposes.*

9.6.2. West Balranald – Crown Land

There are several large parcels of Crown land west of Piper St & north of the Sturt Highway that would be a natural extension of the adjacent Zone RU5 Village area with frontage to Piper St.

Currently, the Flood Map shows this as flood prone land but this may require further investigation & it may only require an extension of the existing flood levee (south of the highway) as far as Endeavour Drive to protect this land (assuming it doesn’t impact land further downstream).

This land would be further opened up if the Bypass Option 1 connected the highway up to O’Connor St West. In the longer term, a bypass option here would also open up land further west, some of which is not Crown Land.

There are several parcels of current intensive horticulture – each of which has a dwelling potential. A possible incentive to permit the bypass through this land may be to include it in the urban zone for some highway frontage business development with residential land uses behind.

**West Balranald – Crown Land:** *The Bypass Option 1 should be further investigated along with discussion with Crown Lands & determination of flood levels/mitigation to see if the parcels west of Piper St & north of the highway can be developed in the next 5-10 years.*

9.6.3. North-West Balranald – Crown Land

**North-West Balranald – Crown Land:** *Subject to the progression of a Bypass route through the Crown Commons to the north-west of Balranald – there may be longer term potential to investigate release of land up behind the Cemetery & the Pony Club.*



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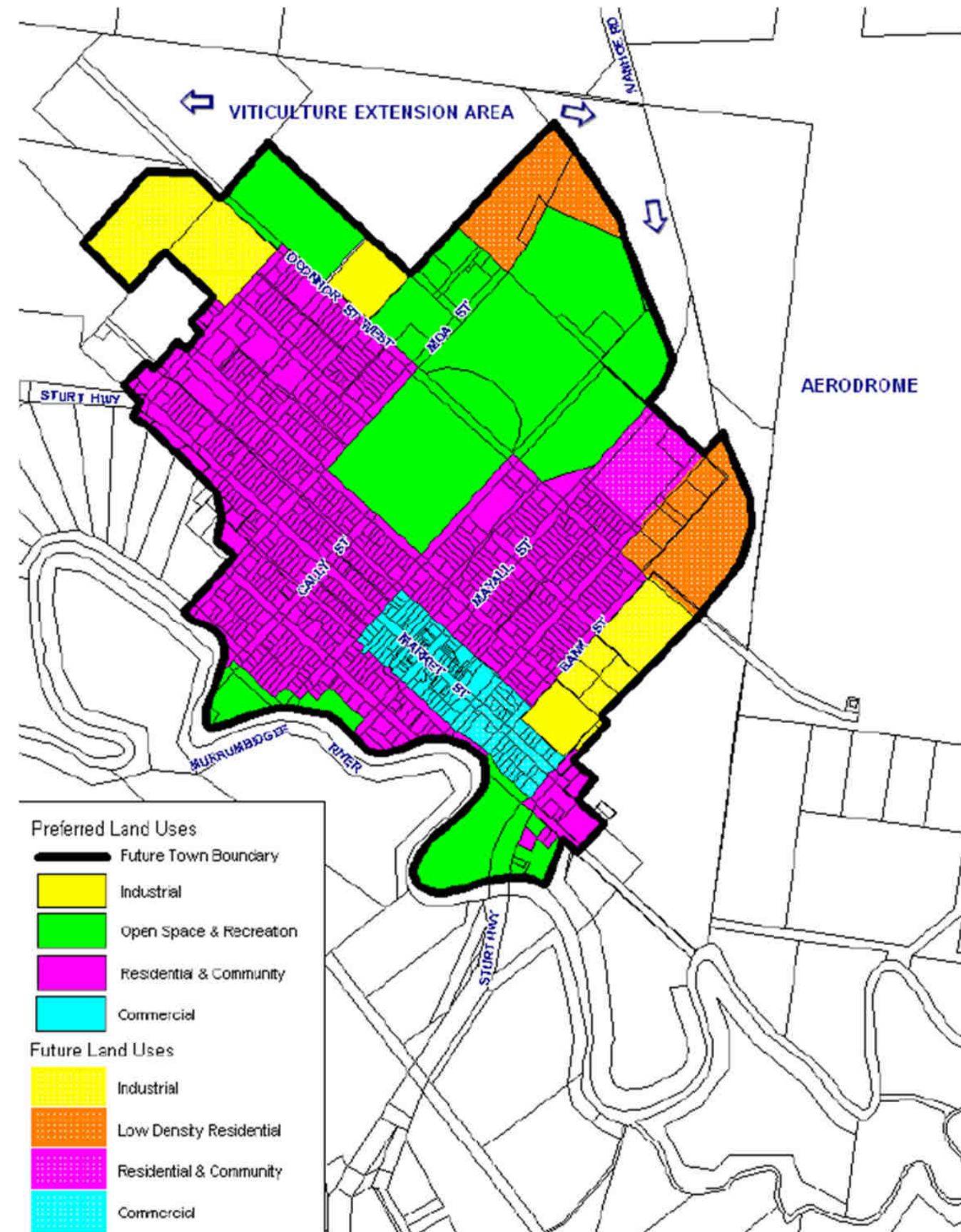
## BALRANALD

## 9.7. 2006 Strategy

The 2006 Strategy made a number of recommendations for land uses & growth in Balranald & this Strategy seeks to build on & adapt those as set out in the summary table below.

| Key 2006 recommendations for Balranald:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2022 Response                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. <b>Abandon South Balranald</b> as an option for future urban development because of its isolation, lack of infrastructure & flood prone nature. The location can remain as a potential site for a land consumptive industrial development or the like, to compliment the sparse existing development & the little infrastructure that is available (raw water). The zoned land conceded in South Balranald should be reallocated to the township proper on the northern side of the Murrumbidgee River to make more efficient use of existing infrastructure & to provide for a more cohesive urban form. | Agreed/Modified. Land may require inclusion in an industrial or flexible zone to facilitate businesses & possibly temporary workers accommodation options. |
| 2. <b>Provide an industrial precinct between Bank Street &amp; the new levee bank</b> on the eastern side of the town. The precinct should include the existing grain handling facility & make land adjoining to the north available for future industrial development.                                                                                                                                                                                                                                                                                                                                      | Agreed/Modified. Exclude Temp. Workers Camp if it will be made more permanent.                                                                             |
| 3. <b>Provide a second industrial precinct on the western fringe of the town</b> that acknowledges the current use of land in this area for this purpose. This area could be utilised for both small & medium sized industry.                                                                                                                                                                                                                                                                                                                                                                                | Modified. Urban residential growth/ higher demand & should be favoured (light industry OK).                                                                |
| 4. <b>The provision of a rural residential precinct between River Street &amp; the new levee bank.</b> This land was previously flood prone but will be protected by the new levee bank.                                                                                                                                                                                                                                                                                                                                                                                                                     | Test industrial or urban res./ more efficient land use.                                                                                                    |
| 5. <b>The provision of a rural residential precinct on the abandoned nine holes of the golf course &amp; also to the west of Moa Street.</b> This land is well suited for low density residential development with the extent of public land adjoining assisting in enhancing levels of amenity.                                                                                                                                                                                                                                                                                                             | Modified. Urban residential more efficient land use.                                                                                                       |
| 6. <b>Provide for future residential development north of Mungo Street between Mayall &amp; River Streets.</b> This land will need to be released from the Crown if it is to be made available for development.                                                                                                                                                                                                                                                                                                                                                                                              | Strongly Agreed. Need to progress Crown discussions.                                                                                                       |
| 7. <b>Provide for residential development at the corner of Mayall &amp; O'Connor Streets.</b> This small parcel of land represents an unused portion of the golf course & can be easily serviced.                                                                                                                                                                                                                                                                                                                                                                                                            | Agreed if supported by golf club & Crown.                                                                                                                  |
| 8. <b>Encourage infill residential development in the area bounded by Moa, Dowling Street West, Piper &amp; Market Streets.</b> There are several large parcels of undeveloped land within this area that are suitable for residential development.                                                                                                                                                                                                                                                                                                                                                          | Agreed/Modified. Additional larger parcels south of Dowling St West.                                                                                       |
| 9. <b>Acknowledge the camp draft yard &amp; cemetery in Moa Street as preferred for open space.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Agreed.                                                                                                                                                    |
| 10. <b>Prefer any expansion of the commercial area to be to the east along Market Street</b> with the view to creating an 'entrance' to the town at the corner of McCabe & Market Streets.                                                                                                                                                                                                                                                                                                                                                                                                                   | Agreed but existing res. unlikely to change short term.                                                                                                    |
| 11. <b>Extend the town boundary from the eastern corner of McCabe &amp; Market Streets to allow for provision of community services.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Agreed. Done.                                                                                                                                              |
| 12. <b>Realign the town boundary to accord with the proposed levee bank.</b> The new levee excludes some existing zoned land in Moa Street & includes a narrow strip of land along the southern side of Market Street at the western end of the town. At the eastern end, the 'peninsula' of zoned land beyond the hospital is reduced.                                                                                                                                                                                                                                                                      | Agreed.                                                                                                                                                    |
| 13. <b>Allow for the extension of the existing viticulture area southwards towards the town.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Not affected by this Strategy.                                                                                                                             |

Figure 27: 2006 Strategy - Balranald Strategic Plan (Fig.24).





## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## BALRANALD

## 10. Summary Action Table

*Note: Short Term = 1-5 years; Medium Term 5-10 years; Long Term 10 years+*

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Indicative Timing |
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|     | <b>ENTRANCE DESIGN &amp; SIGNAGE</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |
| 1.  | <b>A Signage Strategy</b> should be prepared by a suitably qualified person that comprehensively looks at navigation, facilities, information, & history/heritage signage to ensure a comprehensive solution – focussing particularly on the key entrances, gateways & main street(s).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Short-Medium      |
| 2.  | <b>Shire Boundary Signage (as part of Signage Strategy):</b> Upgrade the existing sign at or near the actual LGA boundary OR combine the LGA signage with a new entrance feature for Balranald closer to town.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Short-Medium      |
| 3.  | <b>South-East Outer Gateway:</b> Work with TfNSW to improve following: <ul style="list-style-type: none"> <li>The 90km/hr sign needs to be repainted on the asphalt (TfNSW).</li> <li>Council may contribute to some street tree planting &amp; road lighting.</li> <li>Upgrade Rest Area to capture people on way to Adelaide &amp; promote people stopping in town. Consider 24-hour facilities at the truck rest stop (TfNSW).</li> <li>Investigate a new town entrance sign/feature just either just north or just south of Balranald-Tooleybuc Rd intersection with Sturt Hwy (possibly in the Rest Area).</li> <li>Feature tree planting along Sturt Highway in towards River.</li> <li>Current windmill/frog sculpture could be relocated to integrate into a new larger entrance feature (subject to funding).</li> <li>Entrance feature to consolidate some of the ‘clutter’ of signs along this entrance point to the river including ‘Gateway to Mungo’ signage, any regional trail navigation signage, the ‘RV Friendly’ sign, a white on blue summary sign of services in the town (fuel, food, toilets, park etc). Ideally, the sign would be lit at night.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Short-Medium      |
| 4.  | <b>South-East Inner Gateway:</b> Work with TfNSW to improve following: <ul style="list-style-type: none"> <li>Encourage use of McCabe St as a key heavy vehicle route to/from Ivanhoe (minimising impacts on the town centre) (TfNSW).</li> <li>Ensure signage &amp; street (Give Way) signs give clear order of priority for highway vehicle movements at this intersection (TfNSW).</li> <li>Review if a zebra crossing (or widened pedestrian blisters) can connect to the triangular blister &amp; across to the hospital (TfNSW).</li> <li>Staged replacement of the heavily pruned eucalyptus trees (some of which are dead or dying) with suitable decorative species.</li> <li>Large under-utilised area in front of the hospital with views of service areas/back of buildings – this could have additional plantings along the street edge &amp; rear of buildings, irrigated grassed areas, &amp; possibly be used for a temporary sculpture park or similar.</li> <li>The blister strips &amp; pedestrian triangle appear worn/cracked &amp; create large areas of hardstand – subject to not impeding vehicle movements these could have small areas of hardy low landscape that doesn’t block signage or sight-lines for safety.</li> <li>The lots on the south-west corner are partly vacant, the building appears unused, the yard needs maintenance, &amp; the building is set back from the street with a gravel parking area so overall there is poor appearance – Council should work with the owner to clean-up the yards, landscape the frontage &amp; perhaps add a mural to the shop-front (subject to owner’s consent &amp; support).</li> <li>The view up McCabe St is to a quasi-industrial area with poor visual amenity. The central blister needs upgrading/landscaping &amp; possibly kerb &amp; gutter extended. Consider mural on the emergency services building at north-east corner.</li> <li>Looking down the main street from this entrance there is limited features defining the street &amp; the town retail core &amp; strong built-form/ landscape is too far away to be visible. Power poles dominate the street &amp; street trees are weak. Suitable height &amp; spacing of street trees should be extended along Market St to the town centre, taking into account visual distances for heavy vehicles.</li> <li>Discuss with TfNSW if a zebra crossing (or at least widened pedestrian blisters) can connect to the triangular blister &amp; across to the hospital.</li> </ul> | Short             |

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Indicative Timing |
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| 5.  | <b>Western Outer Gateway:</b> Work with TfNSW to improve following: <ul style="list-style-type: none"> <li>A larger feature entrance sign for Balranald (same as south-east).</li> <li>A larger frog as this is barely visible at traffic speeds.</li> <li>Lighting of the sign &amp; up-lighting of the windmill.</li> <li>Consolidation of some of the multiple signs along the western entrance into one information sign.</li> </ul>                                                                                                                                                                                                                                                                                                                               | Medium-Long       |
| 6.  | <b>Western Inner Gateway:</b> Work with TfNSW to improve the Western Inner Gateway by strengthening with some additional landscape / street trees extended from the 50km/hr speed signs along the highway as far as Lions Park/Sydney Street.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Medium            |
|     | <b>HEAVY VEHICLE BYPASS INVESTIGATIONS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                   |
| 7.  | <b>Testing/Options:</b> Council should discuss the preferred routes & loads/impacts with the proponents of any projects likely to significantly increase heavy vehicle movement. Council should also validate some of these impacts with traffic counts along key streets & build a business-case / options study for any proposed solutions.                                                                                                                                                                                                                                                                                                                                                                                                                          | Short             |
| 8.  | <b>Heavy Vehicle Limits:</b> We believe there may already be heavy vehicle limits on use of Moa & Mayall Streets but the Main Road status of Mayall St may need to be relocated to McCabe St. This could be reinforced by widening the blisters to narrow the streets where Moa St & Mayall St meet the Sturt Highway/main street (whilst still allowing caravans etc.). Encourage trucks to use McCabe St & avoid local streets (especially arrival from west).                                                                                                                                                                                                                                                                                                       | Short             |
| 9.  | <b>Ivanhoe Road:</b> Consider redesign key intersections with McCabe St & Mayall St so trucks have a through-route (priority) whilst still directing visitor traffic down Mayall St. Council may investigate alternative sites for the truck wash that would be easily accessible to trucks & attract them to use the McCabe St route or this may be taken up by a future private highway service centre on the new bypass route.                                                                                                                                                                                                                                                                                                                                      | Medium            |
| 10. | <b>Western Bypass:</b> Council should work with Crown to investigate the construction of a western bypass to the town through the Crown Commons to the north. A shorter-term solution could involve a link to the end of Piper St (Option 3) as one possible bypass route that would avoid the need for a new intersection with the Sturt Highway (but there are still residential impacts). Alternative routes that connect to the Sturt Highway either close to Endeavour Drive or west of Endeavour Drive through Crown Lands should also be investigated (see Options 1, 2 & 4).<br><br>As of 2022, Council has indicated a long-term preference for Option 4 that would bypass at the western edge of town but this would require substantial funding from TfNSW. | Long              |
|     | <b>TOWN PERIMETER UPGRADES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |
| 11. | <b>Levee:</b> Review if the levee south of Market St / west of Moa St can be extended along the eastern side of Endeavour Drive to remove flood prone land both west of Piper St & provide additional housing opportunity along Endeavour Drive (without exacerbating downstream flooding). See Growth Opportunities Section.                                                                                                                                                                                                                                                                                                                                                                                                                                          | Medium-Long       |
| 12. | <b>Commons:</b> Work with Crown & local Aboriginal groups to master plan the Commons to the north of Balranald to use this land more effectively for the community. This may include native tree planting (where bushfire risk is not significantly increased), walking & bicycle trails, & bird watching opportunities.                                                                                                                                                                                                                                                                                                                                                                                                                                               | Medium - Long     |
| 13. | <b>Pony Club:</b> Work with the Balranald Pony Club to determine opportunities for upgrades and/or to consolidate horse-related activities at Greenham Park (or other areas with existing facilities) with better facilities to attract regional events. Long-term construct an outdoor horse event arena.                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Short-Medium      |
| 14. | <b>Cemetery:</b> Ensure that Balranald Cemetery has sufficient land to grow for 20-40 years. Prepare a master plan to guide staged landscape upgrades & improvements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Medium            |
| 15. | <b>Gateway Beautification:</b> Work with owners at key ‘gateways’ to the town to promote beautification & appropriate activities/signage for an improved visitor & local experience.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Ongoing           |
| 16. | <b>River Walking Path:</b> Consider whether a public walking path can be extended around the river frontage of the Caravan Park & connect under the bridge & up to Anzac Park (may require an extended levee).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Medium            |
| 17. | <b>Active Travel Plan (Town Perimeter):</b> Consider other pedestrian & cycle connections as part of an <b>Active Travel Plan</b> that may include improved walks, bird-trails & ecological opportunities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Medium            |



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## BALRANALD

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Indicative Timing |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
|     | <b>TOWN CENTRE &amp; MAIN STREET UPGRADES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                   |
| 18. | <b>Active Travel Plan (Town Centre):</b> prepared to recommend appropriate footpath & kerb ramp upgrades; cycle paths & facilities, & any additional off-street parking opportunities required. Review opportunities to improve River Loop Walk. Upgrade connections to Temporary Workers Camp.                                                                                                                                                                                                                                                                                                                                                                                                                                              | Short             |
| 19. | <b>Street Tree Master Plan:</b> prepared for Balranald Town Centre (as well as the Entrances noted above).<br><i>Note: Costings for plantings/irrigation/maintenance are not currently included in this Strategy &amp; are subject to the Street Tree Master Plan. This should be considered at the same time as determining whether overhead electricity lines can be placed underground along (at least) the main (Market) street and/or appropriate species selection occurs under overhead lines though there are a number of funding barriers to this.</i>                                                                                                                                                                              | Short             |
| 20. | <b>Facades/Signage:</b> Council should continue to work with land owners along the main street, particularly businesses, to ensure that building & advertising sign presentation enhances, rather than detracts, from street & town presentation & determine what grant funding may be available for upgrades. This may include paving & landscaping larger off-street parking areas & adding murals.                                                                                                                                                                                                                                                                                                                                        | Ongoing           |
| 21. | <b>Lighting Strategy:</b> prepared for the main street for events, streets trees, & key buildings & shop-fronts to provide night-time presentation & activation.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Medium            |
| 22. | <b>Main Street Paving:</b> Seek to improve long-term consistency, durability & low-maintenance paving along main-street.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Long              |
| 23. | <b>Discovery Centre:</b> Continue to refresh Centre as key tourist hub. Raise awareness of 24-hr RV Camping at town entrance signs & online. Potentially relocate skate park to Greenham Park. Encourage truck services at defined rest areas to avoid trucks parking in the main street.                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Ongoing           |
|     | <b>TOWN CENTRE SIGNAGE &amp; ART</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |
| 24. | <b>Public Art Strategy:</b> prepared to continue to build on the sculpture, art, war memorial & mural trails through Balranald that is effective, accessible, low-maintenance, & celebrates the unique identity of the town/region. Build on the indigenous heritage, culture & stories & connection to river-front. Build on non-indigenous heritage places & stories. Look at opportunities for additional mural (e.g., Greenham Park water towers).                                                                                                                                                                                                                                                                                       | Medium            |
|     | <b>KEY SITES/ RECREATION AREAS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |
| 25. | <b>Plans of Management</b> (if not already available/updated) should be prepared/ updated for all Crown Lands/Community Lands & relative priorities identified to engage with the community & facilitate funding & appropriate development.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Short             |
|     | <b>GREENHAM PARK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |
| 26. | <b>Perimeter &amp; Parking Areas</b><br>a) Add central median & street trees along Church St (south frontage).<br>b) Formalise entrance from Church St to internal area of racecourse & sportsgrounds with appropriate signage.<br>c) Formalise pool car parking around water storage tanks with tree planting for shade & possible one-way in/one-way out during events.<br>d) Allow room for possible expansion of water storage tanks for additional capacity for Balranald's growth.<br>e) Expand on school murals on water tanks with potential professional murals as part of silo art trail (if good business case).<br>f) Formalise overflow parking area driveways inside racetrack (southern end) for larger events (if required). | Medium            |
| 27. | <b>Pool Area</b><br>g) Add water play park near pool (possibly outside fenced area near corner Church & We Streets) – see Hay example.<br>h) Look at business case for solar heating of pool to extend swimming season (though may require fee to be charged unless grant funded).                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Medium            |

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Indicative Timing |
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|     | i) Consider relocating skate park at Discovery Centre (requires replacement) to Greenham Park – possibly at rear of pool/tennis court area.                                                                                                                                                                                                                                                                                                                                                                                                |                   |
| 28. | <b>Sportsgrounds/Ovals</b><br>j) Maintain & upgrade AFL ground & review demand & potential to attract more regional matches.<br>k) Upgrade junior cricket pitch for senior cricket use.<br>l) Consider if demand for a 400m athletics track / multi-sports oval to either replace junior cricket oval or beside that oval (see if schools can contribute).                                                                                                                                                                                 | Short-Medium      |
| 29. | <b>Netball/Basketball/Tennis Courts/Playgrounds</b><br>m) Replace netball courts with new courts. Provide shaded seating around perimeter of courts (either as trees or permanent shelters).<br>n) Add shade & toddler equipment for smaller playground to allow supervised play during sporting events.<br>o) Add shade & more advanced equipment to larger playground near tennis courts.<br>p) Add lights to tennis courts (if used during winter/late evenings).<br>q) Repair older tennis courts or refurbish for alternative sports. | Medium            |
| 30. | <b>Racecourse/Horse Events</b><br>r) Try to increase use of racing facilities more than two (2) times per year to justify costs for upgrading & maintenance of track.<br>s) Discuss with Pony Club whether they could receive improved facilities if they co-located to Greenham Park – possibly including an outdoor arena & yards (campdrafting/rodeo/horse sports), dressage arena, horse stables, storage shed, etc. to avoid duplication of horse & supporting facilities.                                                            | Short-Medium      |
| 31. | <b>Landscape Plan</b><br>t) Subject to funding, a Landscape (Planting & Maintenance) Plan could be prepared to activate, beautify, shade, & improve ecological outcomes for the site.                                                                                                                                                                                                                                                                                                                                                      | Medium            |
|     | <b>DISCOVERY CENTRE COMPLEX</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                   |
| 32. | Continue to centralise visitor information & services in this location to leverage these facilities to improve the visitor experience & facilitate local expenditure.                                                                                                                                                                                                                                                                                                                                                                      | Ongoing           |
| 33. | Continue to leverage grant funding to update & improve the interaction with the Shire's history, heritage, culture & attractions (some presentations were not working at the time of our visit).                                                                                                                                                                                                                                                                                                                                           | Ongoing           |
| 34. | Some additional lighting could be provided at night-time to connect through to the RV Park. Consider alternative sites for RV overnight stays.                                                                                                                                                                                                                                                                                                                                                                                             | Short             |
| 35. | This Site should form the starting point for any walking or historic trails around the town (except the Honour Veterans Trail that starts at the Club).                                                                                                                                                                                                                                                                                                                                                                                    | Ongoing           |
| 36. | The timber elements of the skate park require major repair and/or replacement. Consider relocating skate park to Greenham Park (see above).                                                                                                                                                                                                                                                                                                                                                                                                | Short             |
|     | <b>LIONS PARK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |
| 37. | Upgrade to the toilet block with accessible facilities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Short             |
| 38. | Upgrade the lighting around the upgraded toilet for safe night-time use.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Short-Medium      |
| 39. | Progressively improve the playground & provide a shade canopy for at least part (current project).                                                                                                                                                                                                                                                                                                                                                                                                                                         | Short-Medium      |
| 40. | Add seating & upgrade the shade structures around the BBQ area (current project).                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Short-Medium      |
| 41. | Look at fencing part of the park (possibly in the northern under-utilised section) for a dog off-leash area.                                                                                                                                                                                                                                                                                                                                                                                                                               | Medium            |
|     | <b>ANZAC PARK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                   |
| 42. | Council should continue to maintain this park. However, its connectivity & amenity may be improved if there was an investigation of vacant land on the eastern side of the highway & south of Market St to extend plantings & the connection to ANZAC Park to improve this gateway to Balranald.                                                                                                                                                                                                                                           | Short-Medium      |



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## BALRANALD

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Indicative Timing |
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|     | <b>RIVER BEND RESERVE/MEMORIAL DRIVE (RIVER PARK)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |
| 43. | Council should continue to highlight this park to visitors & enable it for passive recreation use & some events with supported facilities (in consultation with Balranald Inc.) – subject to flood impacts & future levee banks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium            |
| 44. | 'Green links' along Mayall, Moa, We & Cally Streets should be extended down to the river front for ecology & amenity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Short-Medium      |
| 45. | There is an opportunity to provide more/upgraded (flood resistant) interpretative signage with history of the river-front activities, the role of the flood plain & ecology, and/or Aboriginal history & culture.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Medium            |
|     | <b>OTHER</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |
| 46. | <b>Golf Course:</b> Council should work with the Golf Club & its committee to support the maintenance of the golf course & club house. As part of growth plans listed below there may be a need to reconfigure part of the course.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Medium            |
| 47. | <b>Pony Club:</b> Investigate whether existing Site should be upgraded OR relocate facilities to Greenham Park to leverage horse facilities & improve sustainability & usage.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Short-Medium      |
| 48. | <b>Motocross Track:</b> Investigate grant funding opportunities to upgrade facilities to host larger events.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Short-Medium      |
| 49. | <b>Balranald Aerodrome:</b> Council should investigate ways to leverage the aerodrome to attract funding for upgrades & support higher use of the facility. This may require a Master Plan for future development.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Short-Medium      |
|     | <b>GROWTH OPPORTUNITIES &amp; CONSTRAINTS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |
| 50. | <b>Flood Study (Balranald):</b> Updates to the current study could include: <ul style="list-style-type: none"> <li>a) A crest level survey be undertaken every five (5) years (even though the SKM Balranald O&amp;M Manual says 10 years). We find this picks up problems early (and are repairable more easily &amp; cheaply);</li> <li>b) Preparation of a formal <b>Flood Risk Management Study &amp; Plan</b> with mitigation measures taking into account Climate Change;</li> <li>c) Investigation why the area around Malcolm St &amp; Duryea St (the old railway siding) was originally shown as flood-free in the Habitat Planning (2006) Balranald Shire – Strategic Framework Plan but is now shown as flood affected &amp; would it be suitable for industrial growth;</li> <li>d) Review if the levee south of Market St / west of Moa St can be extended along the eastern side of Endeavour Drive to remove flood prone land both west of Piper St &amp; provide additional housing opportunity along Endeavour Drive (without exacerbating downstream flooding);</li> <li>e) Improved understanding of flooding of the area south of the Murrumbidgee River/town to enable appropriate bush walking &amp; visitor facilities/access;</li> <li>f) Improved understanding of water consumption from river &amp; groundwater systems to maintain environmental flows</li> </ul> | Short-Medium      |
| 51. | <b>Housing Strategy:</b> As this Strategy did not have the scope for a full residential land use study – we suggest that funding is sought to update the demographic analysis to the 2021 Census data, improve constraint/opportunity mapping, prepare a more detailed residential supply/demand analysis (including different housing types), and further test investigation areas and vacant land/development opportunities in Balranald consistent with NSW Government guidelines. In the meantime, this Strategy should enable consideration of short-term solutions including some of the projects below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Short             |
| 52. | <b>Temporary Workers Camp:</b> <ul style="list-style-type: none"> <li>a) Continue to work with the owners of the Temporary Workers Camp to encourage more permanent &amp; higher amenity facilities to service a range of projects over the next 10 years including EnergyConnect / Solar Farms / key picking seasons etc.</li> <li>b) Council should work with the current owner to see if there is flexibility to extend operations to address a wide range of projects in the next 5 years (&amp; ongoing).</li> <li>c) There may be opportunity for Council to partly invest in some of the facilities or facilitate more permanent / higher amenity accommodation &amp; support services.</li> <li>d) Links between the TWC to the town centre should be improved.</li> <li>e) Identify a smaller site for temporary workers for other projects.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Short             |

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Indicative Timing |
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| 53. | <b>Infill (Privately owned lands):</b> Council should investigate the following opportunities with land owners of under-utilised or vacant land within the urban area. Various incentives should be investigated including, but not limited to, assistance with approvals & reduced contributions. Possible areas of land may include: <ul style="list-style-type: none"> <li>a) Larger urban vacant or under-utilised lots – e.g., those on Sydney St &amp; Dowling Street West (one of which was for sale in early 2022) where some medium density housing could be achieved;</li> <li>b) Subdivision of under-utilised large lot residential land west of Piper St &amp; south of O'Connor St West - This land would be further opened up if the Bypass Option 1 connected the highway up to O'Connor St West;</li> <li>c) Consolidation of pockets of multiple adjacent vacant lots (possibly in different ownership);</li> <li>d) Consolidation of the under-utilised rear of lots – often in the middle of blocks – particularly where there is a rear lane that could provide access (e.g., Watts Lane &amp; Cook St) – but this will often require consent &amp; consolidation from multiple owners;</li> <li>e) Smaller lots where single dwellings or dual occupancies may be achieved;</li> <li>f) Dual occupancies or secondary dwellings at the rear of existing lots to add to housing/rental supply;</li> <li>g) Shop-top housing or multi-level serviced apartments near to the town centre.</li> </ul> | Short             |
| 54. | <b>Golf Course Estate:</b> If the land within the northern section of the golf course cannot be swapped for other Crown land with frontage to Mayall St - then Council should prepare a plan of subdivision & ideally get this approved & then either sell it to a developer or prepare a business case to develop it themselves.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Short-Medium      |
| 55. | <b>Infill – Crown Land:</b> Council should approach Crown (& any associated current lessee) to understand the process for release of this land for housing development & investigate any native title or other issues. This may take some time so should be started as soon as possible.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Short             |
| 56. | <b>South Balranald (Malcolm/Duryea Streets):</b> <ul style="list-style-type: none"> <li>a) Review the Flood Study work for South Balranald to determine the Flood Planning Level &amp; height/risk of inundation to align with future land uses in this area;</li> <li>b) Review servicing (sewer/water/electricity) needed to support any additional growth in South Balranald;</li> <li>c) Get some preliminary soil sampling to determine the extent of any contamination at key sites such as the stock yards to determine suitability for light industrial uses;</li> <li>d) Prepare a Structure Concept Plan for the area &amp; consult with Crown Lands to see if land could be released for development.</li> <li>e) Discuss with DPIE the potential to rezone land along Duryea St up to the Sturt Highway for industrial purposes.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Short-Medium      |
| 57. | <b>West Balranald – Crown Land:</b> The Bypass Option 1 should be further investigated along with discussion with Crown Lands & determination of flood levels/mitigation to see if the parcels west of Piper St & north of the highway can be developed in the next 5-10 years.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Short-Medium      |
| 58. | <b>North-West Balranald – Crown Land:</b> Subject to the progression of a Bypass route through the Crown Commons to the north-west of Balranald – there may be longer term potential to investigate release of land up behind the Cemetery & the Pony Club.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Medium-Long       |
| 59. | <b>Industrial Demand Investigation &amp; Potential Rezoning:</b> Council should seek funding to conduct a business study / further investigation whether all of the major projects in the sub-region are likely to generate additional demand for urban industrial or employment land (as opposed to rural industry that may generally occur in the rural zone). Council should approach Crown to determine the pathway to release this land for industrial (or otherwise, residential, use).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Short             |





EUSTON



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## EUSTON

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**IMPORTANT NOTE:** This Settlement Strategy has been prepared with the aim of encouraging discussion around required upgrades & growth opportunities that can create long-term sustainable growth for each settlement and the Shire as a whole.

A range of ideas have been collated & presented that do NOT necessarily reflect the position of Council and may NOT have the funding support for all to be achieved. The aim is to prioritise the community and council ideas so that the available funding is best directed.



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## EUSTON

## 1. Overall Presentation

It is important to start this section of the Strategy by recognising that The Village of Euston has a number of features, attractions & urban design that makes it an attractive place to live, work & visit.

A brief time in Euston (& a comparison to other regional settlements of similar size) suggests that the village already capitalises on its natural & heritage assets, unique character & amenity.

Therefore, any suggestions in this Strategy do not seek to criticise the extensive work already achieved but to build on these qualities & opportunities.

## 2. Key Facilities & Events

Euston is the 2<sup>nd</sup> largest settlement in the Balranald Shire. However, because of its unique relationship with Robinvale (Victoria) on the other side of the Murray River it has a limited range of local facilities. Key services include, but are not limited to:

- Euston Primary School;
- Child care centre;
- Euston Club & range of accommodation & dining options;
- Pub/Hotel;
- Caravan Park;
- Service station.

However, there is still a need to access higher-level services at larger settlements such as Mildura.

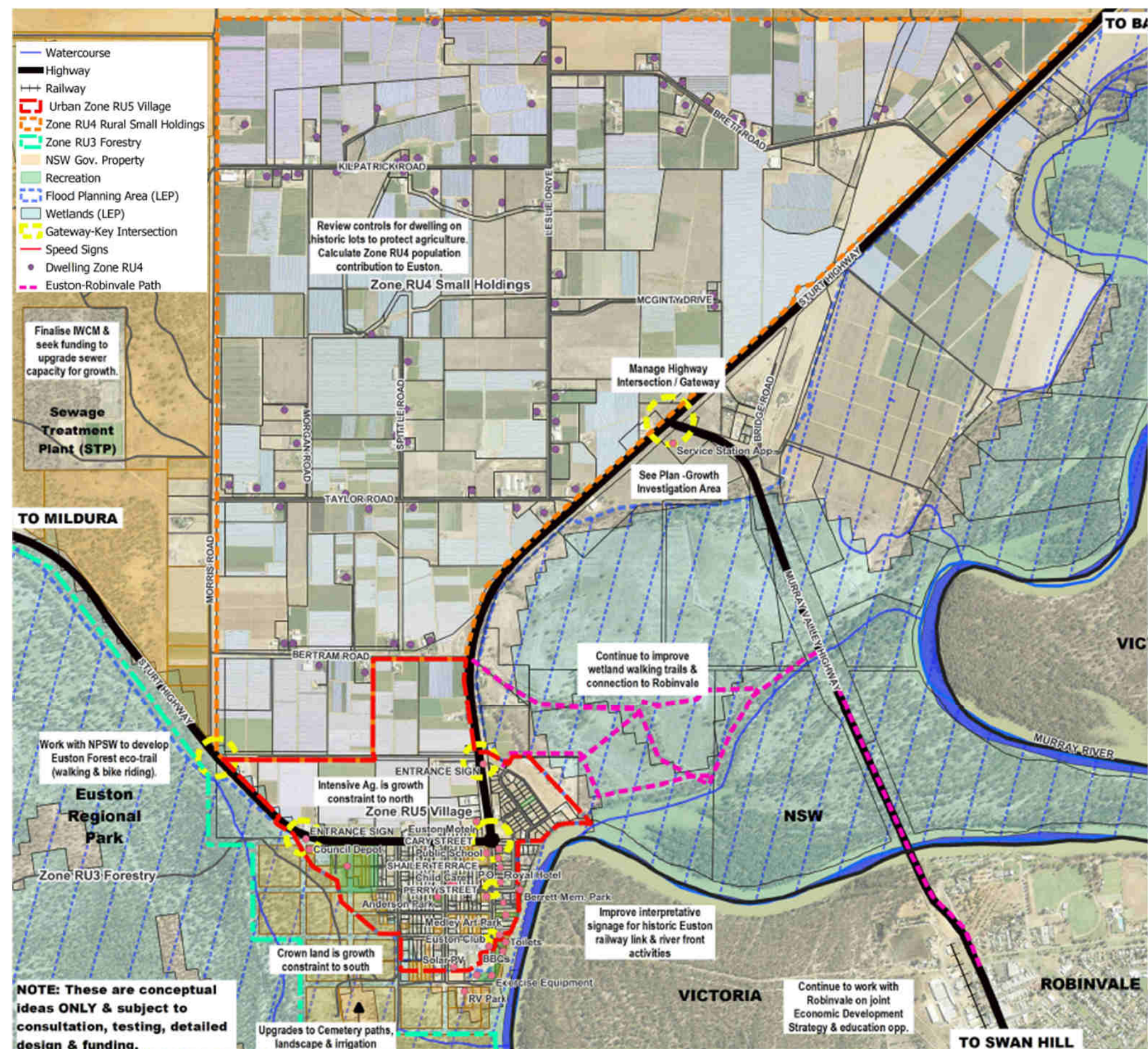
Euston's economy is largely driven by the intensive horticultural activities (including table grapes) in the area. Therefore, much of the quasi-industrial land uses are associated with the processing, packaging & logistics of agricultural products. These uses are mostly located in Zone RU4 Rural Small Holdings with some ancillary uses in the Zone RU5 Village area.

Euston has a number of natural attractions including the Murray River & Euston Regional Park.

Figure 1: The Murray River is the main attraction at Euston & a key part of its history.



Figure 2: Euston & Surrounds including Zone RU4 & key gateways/connections.





3. Village Surrounds & Infrastructure Upgrades

As shown on the Figure on the preceding page, there are a number of opportunities for review/upgrade surrounding the Village of Euston (some of these are covered in other chapters):

- Village Surrounds & Infrastructure Upgrades:
- a) **IWCM:** Finalise the Integrated Water Management Plan (IWCM) & seek funding for water & sewer infrastructure projects;

b) **Sewerage:** Sewage Treatment Plant (STP) upgrade as per IWCM recommendations to cater for the projected population & employment growth;

c) **Water:** Design a new water tower & processing plant to meet future water demands of the Euston community including upgrade storage capacity & increase water pressure as per IWCM recommendations;

d) **RFS:** Relocate the Rural Fire Services (RFS) Shed from the water treatment plant area to the Council depot;

e) **Cemetery:** Create a master plan for the Euston Cemetery to manage its use/ expansion & improve pathways/landscape/irrigation/maintenance;

f) **Regional Park:** Work with National Parks & Wildlife Service (NPWS) to develop Euston Regional Park eco-trails (with clear links to Euston), additional ecological plantings, interpretative signage & highlight the recreational opportunities. Consider some additional native vegetation plantings along the Sturt Highway to improve the north-western gateway;

g) **Wetlands:** Work with NSW Government & local Landcare groups to recognise the importance of the wetlands & floodplain along the Murray River, provide interpretative signage & create recreational opportunities;

h) **Robinvale Connections:** Continue to improve walking/bicycle trails connecting Euston to Robinvale through floodplain & up onto Murray Valley Highway overpass & extend to river-frontage with additional ecological plantings & interpretative signage;

i) **Economic Development:** Continue to work with Robinvale on joint Economic Development Strategy, joint tourism initiatives, & synergies to manage population growth, education & employment;

j) **Riverfront History:** Work with Robinvale on interpretative signage & walking trails along the historic railway & other connection to Euston & historic riverfront activities;

k) **Dwellings in Zone RU4:** Review controls for dwelling potential on Zone RU4 land to protect agriculture & facilitate dwellings in appropriate locations;

l) **Road Maintenance:** More regular road maintenance along key bus routes such as Tapalin Mail Road.

Figure 3: Gate to cemetery south of Euston.



Figure 4: Some parts of cemetery are nicely maintained.



Figure 5: Other parts of cemetery lack grass, paths & maintenance.



Figure 6: Euston-Robinvale walk/cycle path on Murray Valley Highway.



Figure 7: Start pf Euston-Robinvale walk/cycle path on Garreffa Parade.



Figure 8: Water storage towers on Murray Terrace, Euston.



Figure 9: Euston Regional Park Map.





4. Heavy Vehicle Bypass Investigations

The existing Sturt Highway takes a slightly longer route by travelling down to the urban edge of Euston from the north-east & then connecting back out to the north-west.

The roundabout & safety issues with school frontages & other driveways/land uses accessing the highway increase the risk of highway traffic coming into conflict with urban land uses.

Therefore, we understand that TfNSW has already commenced investigating the provision of a highway bypass to the village, as evidenced by the acquisition of land at the intersection of the Sturt Highway & Bertram Road (Option 1 on the Figure opposite).

Already the community is aware of a number of vehicles using Morris Rd & either Bertram or Taylor Roads as a ‘short-cut’ to avoid the village & this is raising issues of safety on these local roads – requiring some traffic calming devices to be installed by Council.

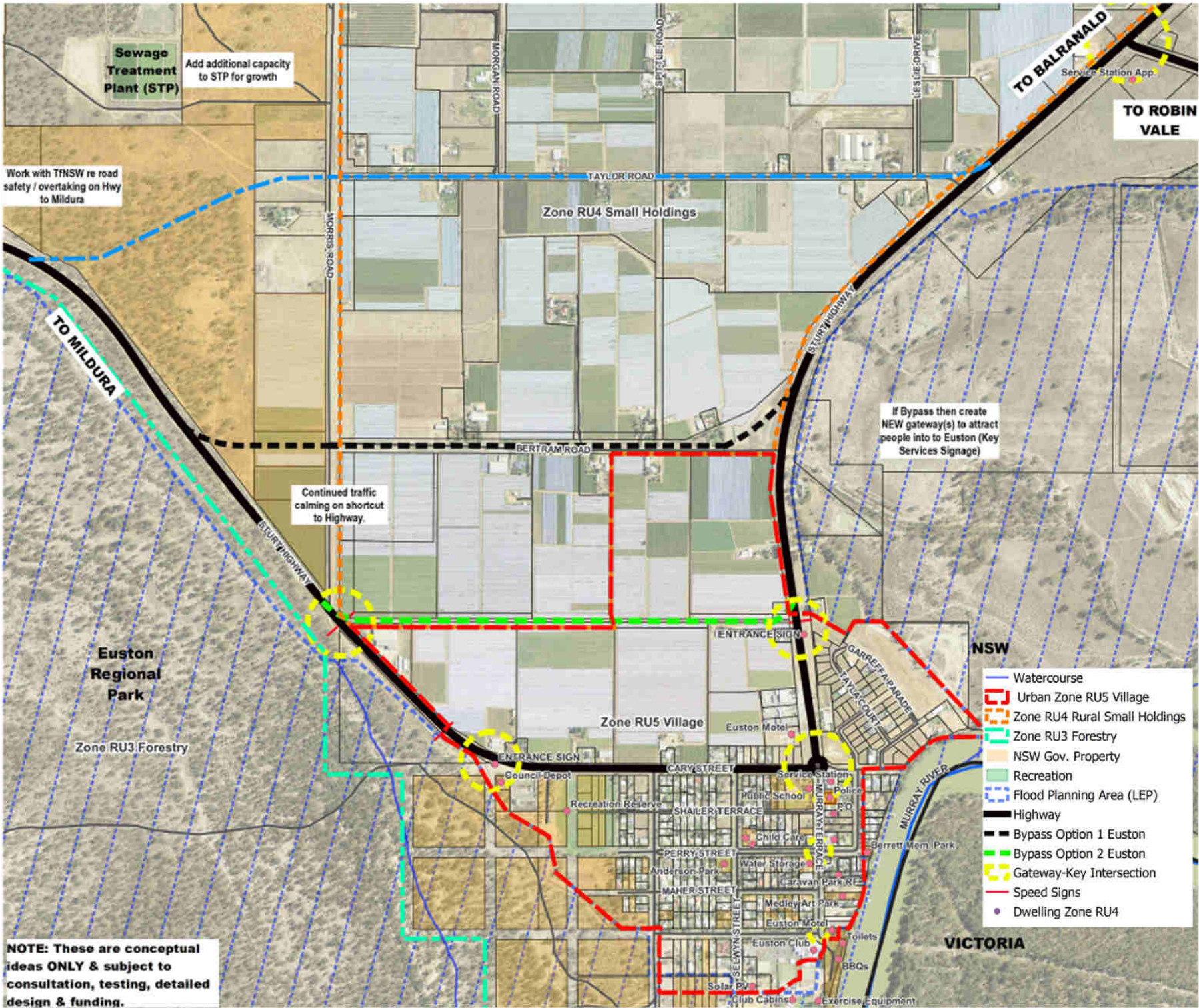
Bypasses can often be seen by local businesses as a significant loss in passing traffic, particularly for opportunistic sales such as accommodation, cafes, vehicle repairs etc. However, it would be expected that on longer travel distances people are more likely to plan their stops or would stop at a town anyway if it had the services they need & it is not a significant distance.

In addition, the TfNSW requirements to maintain highway functions, minimise disruptions to highway traffic, & meet their highway guidelines may limit what Council & the community can do in terms of beautification along the highway frontage & requires TfNSW approval. This can be counter-productive in terms of attracting people to stop.

**Bypass Options:** This Strategy supports the further investigation of the three (3) likely Bypass Options (shown opposite) with Option 1 already progressed. If this proceeds then the Entrance Gateway & Signage Section above may need to be adapted to recognise/address this new gateway. Until the Bypass is constructed then there should be continued traffic calming on any short-cut route along Morris, Bertram or Taylor Roads to protect local users.

- a) **Bypass Option 1 (Bertram Rd)** has the benefit of the existing land acquisition at the intersection of Bertram Rd & the Highway & an existing east-west road. However, it would still need to acquire land at the western end to re-join the highway & take up valuable intensive horticultural land & there may be some impact/opposition by dwellings/businesses along that route.
- b) **Bypass Option 2 (Southern/No Road)** could be created as a new route between the existing agricultural holdings. The downside is that is the need for significant new road construction. The benefit is that it connects directly to the highway at the western end & it is away from most existing dwellings so lower in impact.
- c) **Bypass Option 3 (Taylor Rd)** was suggested in the 2006 Strategy providing the most direct route, largely using the existing road & limiting impacts on agriculture – but potentially impacting the highest number of existing dwellings.

Figure 10: Preliminary Euston Bypass Investigation routes.





5. Entrance Design & Signage

5.1. Signage Strategy

As with many settlements, signage has been progressively added over time with different influences addressing tourist, business & navigation needs. Largely, the existing signage is suitable in its current form.

However, there is a lack of consistency in sign types, colours & layout that are not always cohesive with the natural brand/image of Euston. There is some signage clutter (business & information signage), particularly on the highway approach from Mildura. Many signs are old or need upgrading. There is also a lack of signage indicating the facilities & services offered at Euston that can direct people off the highway.

Whilst this Strategy seeks to suggest some potential modifications to town signage, there is a complex range of factors that go into determining appropriate signage & signage should be considered cohesively across the entire settlement – not just individual locations.

**A Signage Strategy** should be prepared by a suitably qualified person that comprehensively looks at navigation, facilities, information, & history/heritage signage to ensure a comprehensive solution – focussing particularly on the key entrances, gateways & main street(s). Where possible this Signage Strategy should seek to minimise/consolidate signage to avoid signage clutter & focus on critical intersection & entrances.

It should also investigate the use of & funding for Tourist Trail Signage (White on Brown) in accordance with the TfNSW guidelines e.g., Euston Regional Park & Murray Riverfront area.

**Note:** Costings for sign removal/updates/replacement are not currently included in this Strategy & are subject to the Signage Strategy findings.

5.2. Shire Boundary Signage

Euston is located on the border between NSW & Victoria (the Murray River) & near a key intersection of the Sturt Highway & Murray Valley Highway. Therefore, the settlement is a gateway not only to the Shire of Balranald, but also to NSW. Whilst this was not investigated in any detail, a brief drive over to Robinvale didn't reveal any significant Shire Boundary Signage. There are some difficulties locating this signage on the elevated part of the Murray Valley Highway above the wetlands/floodplain.

**Shire Boundary Sign:** There is an opportunity for some larger signage (possibly on the western side of the Sturt Highway at the terminus of the Murray Valley Highway) that welcomes people to NSW, Balranald Shire & Euston. This could be emphasised with some landscape/street tree plantings that do not interfere with sight-lines or overhead electricity.

This could build on the themes of the Shire including the catchphrase 'Where the wetlands meet the outback', recognition of the Aboriginal groups whose land is in the Shire, & updating the colour & styling to match the Shire's themes (to be covered by Signage Strategy).

5.3. Gateways

Clear entrances or gateways to settlements are important not just in signalling arrival, but in slowing traffic speeds, identifying local services that may warrant stopping in the town, providing some key navigational signate, & integrating with the theme of the shire or village.

5.3.1. Northern Outer Gateway(s)

The first major gateway to Euston when travelling either from Balranald on the Sturt Highway or from Robinvale on the Murray Valley Highway is the intersection of these two highways.

On approach on the Sturt Highway there is a sudden transition from the wider outback plains to the intensive horticulture area. There is a white-on-blue Euston 'Rest Revive Survive' & then a transition from 110km/hr to 80km/hr near the intersection where the first larger sheds are located. Other than this there is only a sign to Robinvale hospital & the white-on-green turn-off to the Murray Valley Way.

Figure 11: First Euston entrance sign on Sturt Highway northern approach.



Figure 12: Change in speed prior to highway intersections.



Figure 13: Murray Valley Highway turn-off sign & intersection.



Figure 14: Intersection of Sturt & Murray Valley Highway.



After crossing the Murray River, the approach to the same intersection along the Murray Valley Highway heading north it is similarly understated. This is addressed in the 'Shire Boundary Signage' above.

5.3.2. Northern Inner Gateway

Further south on the Sturt Highway there is a 'Residential Area – Limit Compression Braking' sign & travel distances white-on-green sign (Euston -2km). Then a significant distance passing around the bend with several intersections to the Zone RU4 Rural Small Holdings area. The intensive agriculture on the right provides a scenic entry. There is no clear marker for where the Zone RU5 Village starts at Bertram Road (but this northern area is largely not developed for urban uses yet).

Then several hundred metres before the roundabout (where the Sturt Highway turns right) there is the speed sign transition from 80km/hr to 50km/hr with the primary 'Euston – Where the Murray Rivers Fun' solid plinth sign is located. This is a wide section of the Sturt Highway with the start of urban subdivision to the left (east). However, this area lacks established landscape (except for horticulture to the west).

Figure 15: Northern Inner gateway to Euston at main entrance/speed signs.



**Northern Inner Gateway (Euston sign)** could be upgraded in consultation with TfNSW, as follows:

- a) Upgrade of low planting in-front of the main Euston sign;
- b) Street tree planting from the Euston sign to the roundabout as part of a 'green link' into the village suggesting the 'oasis' along the river, screening the urban subdivision behind/ overhead power-lines & creating a clear entrance feature (overhead power lines are well setback from the highway frontage);
- c) Potential location for some consistent & consolidated signage for the key attractions & facilities in Euston (that are unlikely to change over time or date);
- d) Repetition (or relocation) of the 'Residential Area – Limit Compression Braking' sign as the existing sign location may be less effective;
- e) Possible consideration for relocating the speed transition to 50km/hr slightly further out as the village expands.

As the village is already aware, the arrival at the roundabout is a bit underwhelming. There is limited landscape, there are large road verges that lack any character, there are large gravel entries to businesses along



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the highway & the motel. The roundabout itself if hard-paved with no landscape, there are uneven/broken/overgrown kerbs & median strips & the main view if of an older service station with signage clutter. There is little to ‘invite’ people to turn-off the highway & stop at Euston at this point.

Figure 16: Northern inner gateway on approach to roundabout on Sturt Highway.



Figure 17: Northern inner gateway at roundabout on Sturt Highway.



Figure 18: Large handstand areas at roundabout lack character or invitation to visit.

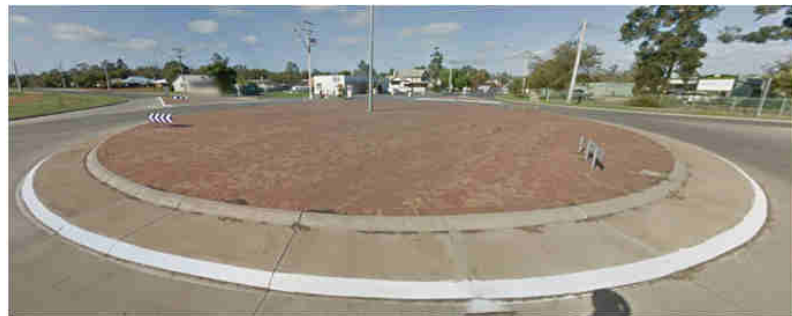


Figure 19: View from roundabout looking south down Murray Terrace.



**Northern Inner Gateway (roundabout)** should be a short-term priority in consultation with TfNSW, as follows:

- a) In the roundabout remove some of the middle hard-paved area & replace with low-shrub landscape & possibly a central established tree with clear sight-lines under the branches;
- b) Repave & median strip/kerb edges in & around the roundabout;
- c) As stated above, extend street tree planting along the frontage of the new residential subdivision connecting to street trees further south along Murray Terrace (main street);
- d) Define entrances to motel & highway businesses & plant street trees between;
- e) Work with owner of service station to progressively upgrade with consolidated signage & improved entrances;
- f) Work with school to enhance existing landscape at front fence;
- g) Signage for historic courthouse (white-on-brown) & toilets to attract people to stop.

5.3.3. North-Western Outer Gateway

The approach along the Sturt Highway from the north-west (Mildura) commences with the change in landscape from the Euston Regional Park into the intensive horticulture area with a white-on-blue ‘Euston – Rest Revive Survive’ sign followed shortly after by the transition in speed sign from 110km/hr to 80km/hr (with Caravan Park & Motel signage) (see photo below).

Figure 20: North-western outer gateway on Sturt Highway (speed signs).



The highway passes the Almond processing shed & some additional accommodation signage followed by the ‘50km/hr ahead’ signs. This area is fairly dusty & lacks landscape but is not critical (see actions re Euston Regional Park above).

5.3.4. North-Western Inner Gateway

The next gateway is a bit spread-out but extends from the 50km/hr speed signs into the recreation grounds & includes the other main Euston – Where the Murray Rivers Fun’ solid plinth sign. Unfortunately, the main sign is set in a large dirt & gravel part of the road reserve that is used for entrances to the Council depot, recreation ground, & lacks significant character & amenity.

**North-Western Inner Gateway** could be improved by the following:

- a) Defined entrances to the Council depot, recreation ground, & other land uses with road seal where suitable;
- b) Street tree planting from the main Euston entrance sign to the roundabout on both sides of the Sturt Highway as part of a ‘green link’ into the village (where driveways & sight-lines permit);
- c) Bitumen seal the vehicle rest-area or find a more suitable area;
- d) Expand the landscape planting around the Euston entrance sign;
- e) Additional sign to reduce use of engine brakes in urban area.

Figure 21: North-western inner gateway – speed transition signs.



Figure 22: North-western inner gateway – Euston main entrance sign.



Figure 23: Large gravel area around Euston main entrance sign has poor visual amenity.

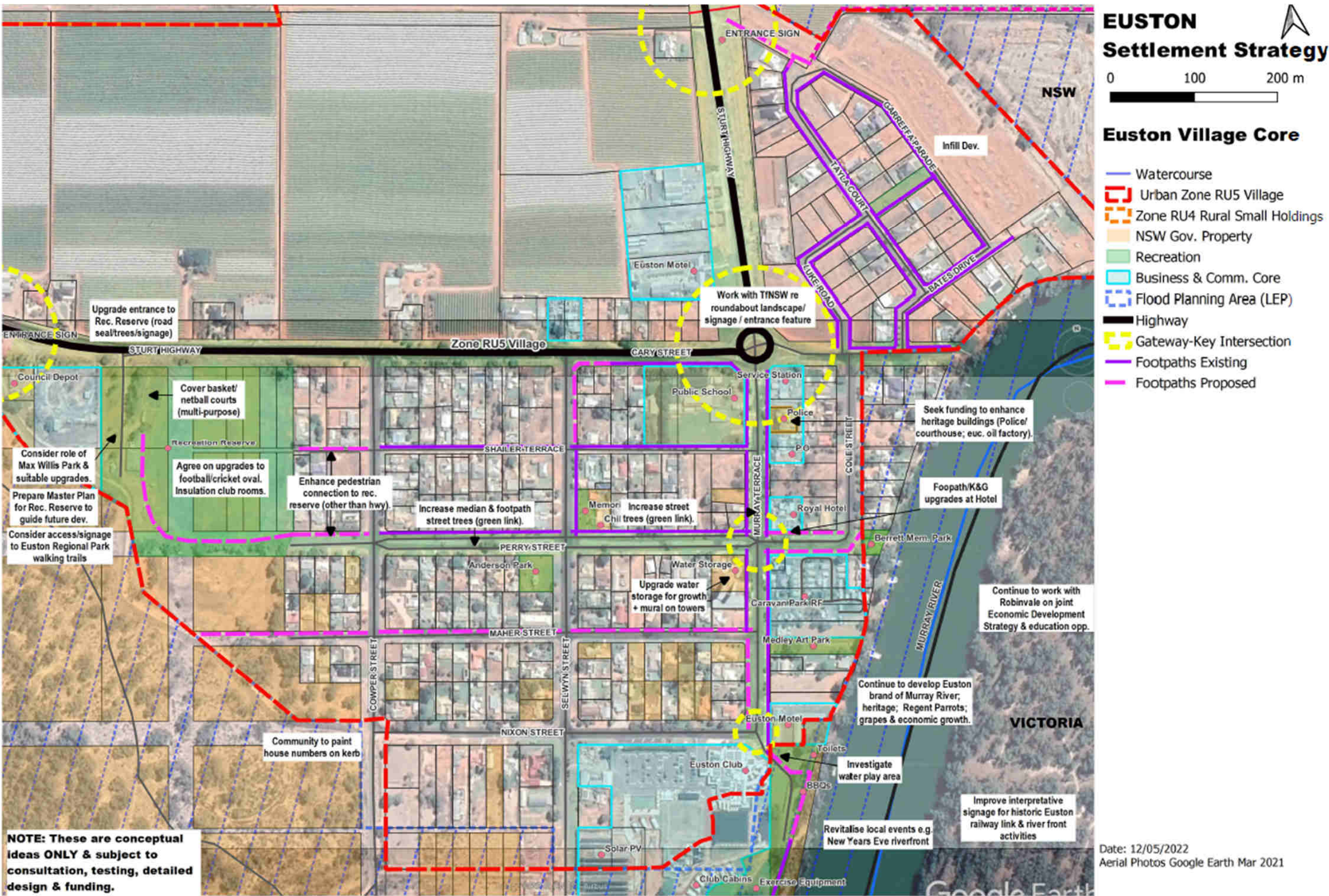


Figure 24: View from roundabout looking west out to north-western gateway.





Figure 25: Euston village core enhancement opportunities.





8. Village Centre & Signage Upgrades

- Village Centre & Signage Upgrades:** As shown on the Figure on the page above, there are a number of opportunities for upgrades in the core of Village area/zone:
- a) **Village Gateway:** The priority mentioned above in the Gateway Section is to work with TfNSW to upgrade the roundabout / intersection on the Sturt Highway to improve the visual amenity of the entrance to the village & attract people to visit;
  - b) **Street Trees:** A Street Tree Master Plan should be prepared that focusses on several key 'green links' extending along the Sturt Highway from both main entrance signs back to the roundabout, down Cary St to the river, then down Murray Terrace to the Euston Club & along Perry St (both median & footpath plantings) connecting the recreation ground & key parks back to the main street;
  - c) **Murray Terrace Median Strip:** Investigate whether there is sufficient road width for some sections of at grade median strip planting & street lighting (similar to main street of Robinvale) to add to the 'green link', attract people to enter when visible from the roundabout, provide traffic calming, reduce the large hard-stand area of the road & beautify the village (may require one-side as parallel parking);
  - d) **Pedestrian Blisters:** Extend landscaped pedestrian blisters & crossing across Murray Terrace outside Royal Hotel (intersection Perry Street) – key intersection connecting to recreation ground;
  - e) **Footpath:** A staged footpath extension & upgrade plan could consider some of the links shown on the plan which prioritise connections between key recreation areas, parks, the river-front, the main street (community & business uses) & school (whilst avoiding the highway until such time as a bypass is constructed);
  - f) **Street Numbering:** Council to assist the community to add house numbering along kerb edges;
  - g) **Public Art:** Investigate locations to increase public art & walking trails to connect these (linking the public parks) including potentially murals on the water towers with the Regent Parrot as a key local theme (see example murals on next page);
  - h) **Heritage:** Seek funding for upgrades to local heritage items & buildings (e.g., courthouse) & enhanced recognition & signage of historic riverfront activities.

Figure 26: 'Green link'/tree plantings needed down to river along Cary St east.



Figure 27: Murray Terrace needs visual interest & street trees ('green link').



Figure 28: For example, an at-grade median strip planting & street lights like Robinvale.



Figure 29: Landscaped pedestrian blisters/crossing – Murray Terrace & Perry St.



Figure 30: Enhance median strip (& footpath) plantings along Perry St ('green link').



Figure 31: Anderson Park - additional shade trees & perimeter plantings.



Figure 32: Shailer Terrace – additional shade trees – connection to recreation grounds.



Figure 33: Extend shared path along Perry St & through recreation ground.





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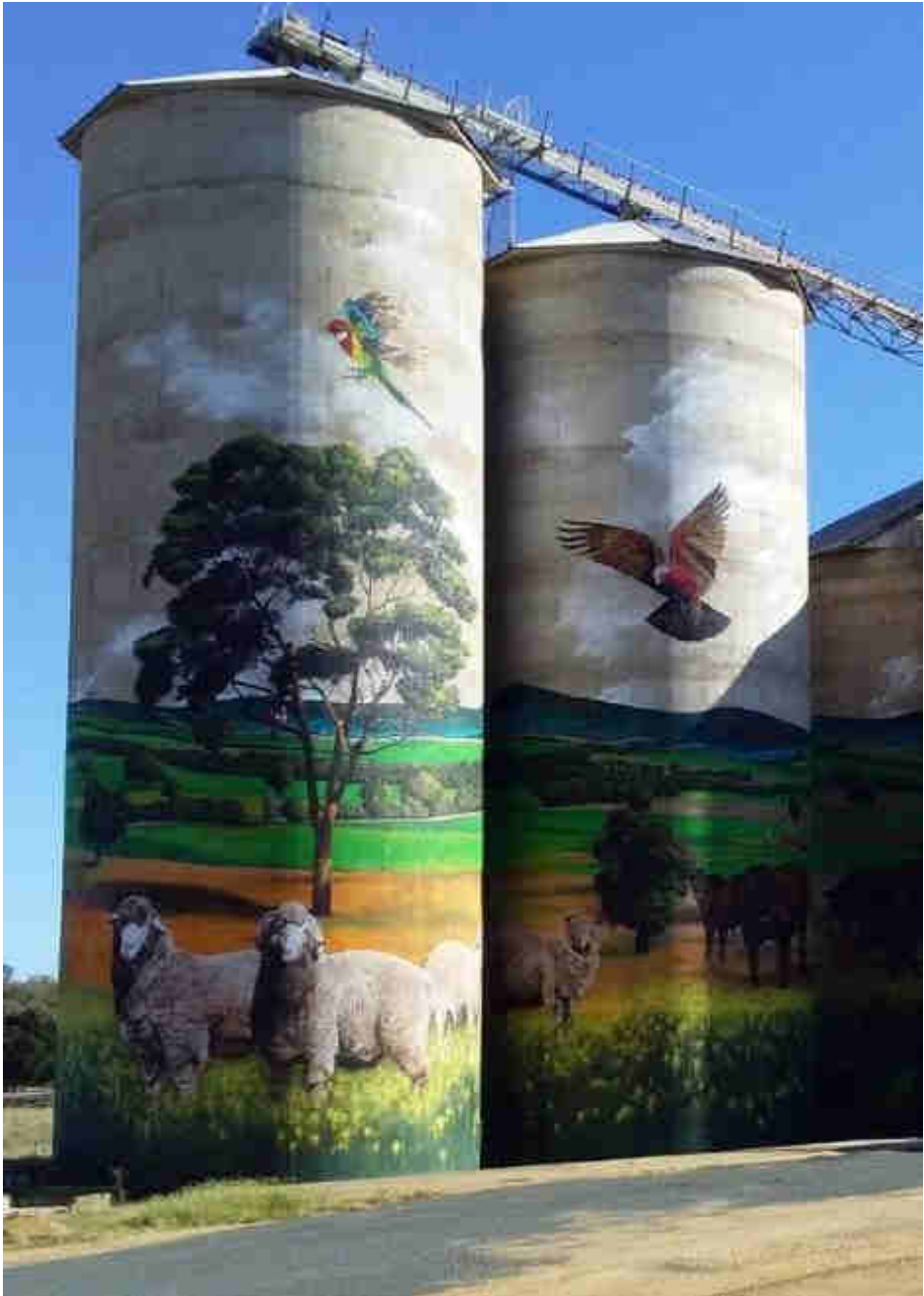
Water Tower Murals

Silo & water-tower art is increasingly a significant visitor attraction & can turn less-interesting pieces of infrastructure into major art works. The website <https://www.australiansiloarttrail.com/> showcases some of this work. Some examples are below.

Figure 34: Mural on water tower - Moura QLD (Painter Sam Wikinson; Pictures Jeni Stott; <https://streetartcities.com/>)



Figure 35: Silo Art at Grenfell (iPLAN PROJECTS).





9. Key Sites/Recreation Area(s)

9.1. Management Plan(s)

For all Crown Lands (and also Council Community lands & Parks) ideally there would be a **Plan of Management** prepared that would guide all future decision making in these areas & include the community & Crown Lands Division in their preparation.

A generic plan is suitable to overview all of the smaller parks in Euston but specific Plans of Management & possibly Master Plans are needed for key sporting facilities or major parks.

Council should certainly aim to provide a range of parks & facilities accessible across the community. However, with financial pressures on council, large areas to maintain (particularly with river frontages), & increasing expectations for safety & upgrades at each facility – it is important to clearly define the role of each area & minimise duplication of facilities (especially with Robinvale) unless they are in demand or multiple locations are needed for accessibility.

**Plans of Management** (if not already available/updated) should be prepared/ updated & relative priorities identified to engage with the community & facilitate funding & appropriate development.

9.2. Euston Recreation Reserve

Euston Recreation Reserve (or Recreation Ground) is located in the north-west of the village with access from the Sturt Highway & the ends of Shailer Terrace & Perry St (& possibly Maher St). It has a sportsground for football/cricket & basketball/netball courts with an area to the south used for horse events/pony club.

As noted above, the entrance from Sturt Highway needs some upgrades to improve the visual amenity of the north-west entrance to Euston. There also needs to be further investigation with the current clubs to determine necessary upgrades.

It is assumed that there are also recreation grounds at Robinvale that are shared for sports – so there may need to be some co-ordination as to what events should be facilitated in Euston to avoid unnecessary duplication & costs.

**Euston Recreation Reserve:** A master plan could be prepared for the Reserve to manage some reasonable upgrades that may include:

- a) Upgrades to the entrance & vehicle road into the grounds;
- b) Shade cover to the basketball/netball courts & improve multi-functional court markings/surface;
- c) Upgrades to the football/cricket oval (as required);
- d) Insulation & minor works to the club rooms;
- e) Minor upgrades to Max Willis Park to increase shade tree plantings & make it more useable;
- f) Potential walking trail access to Euston Regional Park;
- g) Review of use by schools for sports carnivals, athletics & cross-country;

h) Investigation if there is surplus land for possible residential growth to the south (see Growth Section below). This may require an alternative location for the horse activities.



Figure 36: Euston Recreation Ground entrance & driveway to be re-gravelled/sealed.



Figure 37: Work with local clubs to determine usage with Robinvale & field upgrades.



Figure 38: Upgrade courts for multi-purpose & consider shade, seating & trees.



Figure 39: Determine the role of Max Willis Park & possibly integrate horse activities.

9.3. Euston Club & Riverfront Park

The riverfront & its association with the Euston Club at the southern end of Murray Terrace is also a significant passive recreation area along the Murray River (within the flood zone up to the club) & connects around to the RV Park. This area has great river frontage & amenity but may be under-utilised.

- Riverfront Park:**
- a) Investigate potential for small water park/play area to attract families & visitors esp. in summer (or alternatively Anderson Park);
  - b) Interpretative signage of historic riverfront activities, natural ecology & walking trails, & indigenous culture & heritage significant to the area;
  - c) Connect the walking/cycle trail down to the exercise equipment & RV Park;
  - d) Look to revitalise riverfront events (e.g., New Years' Eve; etc.) once COVID concerns are addressed.
  - e) Manage flood prone lands to minimise maintenance/impacts.

Figure 40: Euston Club -Potential to improve presentation to street/screen loading dock.



Figure 41: Continue to activate river-front & provide community events.



Figure 42: Upgrade shared path along river-front to RV Park.





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9.4. Anderson Park

Anderson Park is centrally located at the corner of Perry St & Selwyn Streets. It is a larger flat grassed area with playground equipment & shade area that is outside the flood prone land. It is located along the proposed ‘green link’ along Perry St to the recreation ground. Therefore, it could be considered for some additional infrastructure.

- Anderson Park:**
- a) Add additional street trees & perimeter planting to enhance the east-west ‘green link’ along Perry St;
  - b) Provide some more advanced children’s play equipment & shade cover (e.g., larger swings, flying fox);
  - c) Provide additional BBQs & shaded seating areas;
  - d) Alternative area for a potential ‘Water Play Park’ if not suitable at the Riverfront Park.



9.5. Berrett Memorial Park

Berrett Memorial Park is located at the eastern end of Perry St on the Murray River. It is dominated by electricity & other infrastructure so it lacks some amenity. This should be part of the east-west ‘green link’ along Perry St. It is within the Flood prone land so this may limit improvements (though most land appears built up behind the retaining walls).

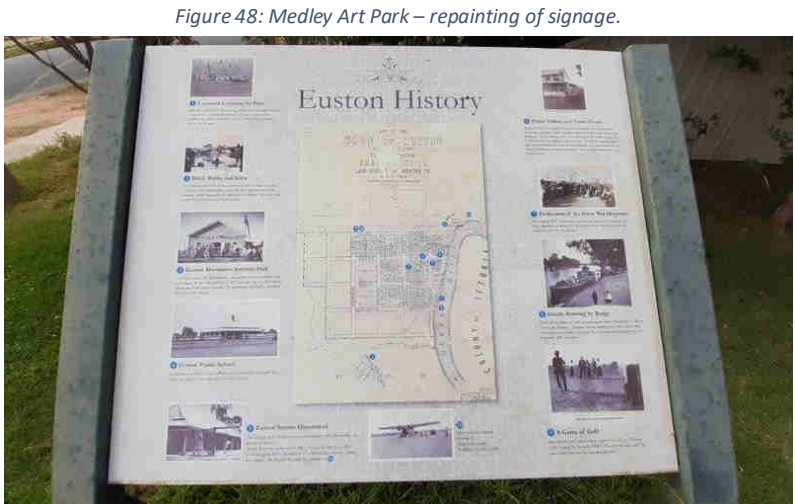
- Berrett Memorial Park:**
- a) Add additional street trees & perimeter planting to enhance the east-west ‘green link’ along Perry St;
  - b) Try to shield infrastructure & reduce visual impact;
  - c) Provide some additional seating overlooking the Murray River.



9.6. Medley Art Park

Medley Park is located near the eastern end of Maher St with access off Murray Terrace. It is a long, skinny linear park with some excellent signage of Euston’s history & a small seating area at the end. It is above the Flood Planning Level so it can support some additional infrastructure.

- Medley Art Park:**
- a) Minor maintenance to pathways (weeds);
  - b) Irrigation for grassed areas, particularly near seating;
  - c) Investigate adjacent partly vacant lot to see if park can be expanded & improve connectivity with Caravan Park.



9.7. ‘Bates’ Subdivision – New Park

There has been discussion around the provision of a new park in the ‘Bates’ subdivision to the north-east of town. This should be investigated taking into account the additional demand created by the subdivision, the hierarchy of existing parks & services, & the existing approval.

- Bates Subdivision:** Investigate the demand & requirements for a small park in the new subdivision in the hierarchy of existing parks & services.



10. Growth Opportunities

10.1. Key Opportunities

Like Balranald, the Euston-Robinvale area appears to be experiencing significant growth pressures based on growth in intensive agricultural/ horticultural activities in the area (irrigation), a number of significant projects adding to employment demands, a large itinerant work-force, & significant constraints to growth of new housing areas.

Euston also has significant tourism potential with its location on the Murray River & a wide range of accommodation types based around the Euston Club.

10.2. Key Constraints

The village’s potential growth/expansion is significantly constrained by (supported by findings in Council’s *Housing Development – Balranald* (undated) Report):

- a) **River:** The Murray River & its associated wetlands/flood-plain to the east & south. This is unlikely to change unless there are significant extensions to levee bank systems & this requires detailed studies to avoid exacerbating flood impacts downstream;
- b) **Crown Lands:** Crown lands & the Euston Regional Park to the west & south. Long-term leasing of some Crown lands is possible but less attractive for investment. The *Crown Lands Management Act 2016* (CLM Act) allows eligible Western lands leases to be purchased to convert the title to freehold. Crown lands are often subject to native title claims & covered by sensitive biodiversity & other environmental issues that take significant time & studies to resolve for redevelopment;
- c) **Agriculture:** Agriculture is the largest employer & economic generator in the area. Therefore, prime agricultural lands should be protected where possible. However, agriculture can be cyclical in nature & is highly dependent on favourable climate conditions (& potentially highly impacted by climate change). Without housing for employees, it may be counter-productive. Irrigated horticulture & its agricultural value which anecdotally is higher in value than residential use (at this time) so it is less like to be redeveloped. There are already lands to the north of the Sturt Highway within Zone RU5 Village but little has been developed;
- d) **Highway:** The Sturt Highway creates both opportunities & constraints for the village. It brings passing traffic to support local businesses, but this traffic has priority & this creates a barrier to development north of the highway to connect into the village. Traffic noise may impact residential amenity. TfNSW guidelines may limit the ability for traffic calming, street trees, pedestrian crossings etc. Some of these issues may be improved if a Bypass is provided to the village but the village would have to work harder to attract people to stop & stay;
- e) **Robinvale:** Euston’s association/competition with Robinvale – though Robinvale is perhaps equally or more constrained in growth so Euston may have the potential to leverage these opportunities;

- f) **Workforce:** The large itinerant/temporary workforce in the area that has peak employment periods & lower socio-economic stability. It is difficult to get an accurate count of local populations & users of local facilities with less fixed places of residence;
- g) **Infrastructure:** The current sewer & water infrastructure is already exceeding capacity (see Chapter 1 of this Strategy) so there is significant limitation to growth & cost in upgrades. The IWCM will provide guidance on ways to address this but this will take some time to implement.
- h) **Infill Development:** As with many regional villages, people have moved to Euston for its rural lifestyle. This sometimes means that people want to have a larger than average house lot size with privacy from neighbours. This does, however, mean that there are significant parts of the existing Zone RU5 Village area that are under-utilised. As there is little potential to expand the village zone – it would be far more efficient (in terms of infrastructure & development costs) to develop infill land prior to addressing the constraints above.
- i) **Construction Cost:** Similar to Balranald & across Australia, construction costs have jumped due to increased demand, lack of builders & construction material supply, & macro & micro-economic factors. If construction costs exceed perceived or actual housing value then people are less likely to develop land.
- j) **Rental Availability:** We have not reviewed housing rental availability in any detail for Euston (& accurate statistics are unlikely to be readily available). However, with a significant temporary workforce it would be expected that rental housing is at a premium & would not match demand.
- k) **Historical Growth:** The above constraints are HIGHLY LIKELY to have significantly constrained growth of housing (& possibly ancillary businesses). Therefore, it is very difficult to use past growth of land use types to estimate future growth.

10.3. Recent Housing Development & Supply/Demand

The scope of this Strategy did not include a detailed review of supply & demand within the existing Zone RU5 Village area. However, the Figure on the next page (based on a review of a 2021 aerial photo only) tries to summarise the opportunities.

The following table sets out the dwelling approvals in & around Euston that would affect housing supply (noting that an approval does not always result in construction & this excludes demolition/rebuilds).

The Table below highlights that over 19 years there has been the addition of up to 106 new dwellings including workers accommodation & secondary dwellings (or approximately 5.6 dwelling/year on average).

There has been a new residential subdivision (known as ‘Bates’ subdivision) to the north-east of the village along Bates Drive, Luke Road, Tayla Court & Garreffa Pde. This appears to have been successful with significant take-up of lots & only the final stages (close to the highway & at the rear) that are yet to have their subdivisions registered.

Figure 50: Summary of Dwelling Approvals in & around Euston 2004-2022.

| Year      | New (Detached) Dwellings                    | Secondary Dwellings | Workers Accom. | (MINUS) Dwelling Demolitions |
|-----------|---------------------------------------------|---------------------|----------------|------------------------------|
| 2004      | 3                                           |                     |                |                              |
| 2005      | 1                                           |                     |                |                              |
| 2006      | 4                                           |                     |                |                              |
| 2007      | 5                                           |                     |                |                              |
| 2008      | 6                                           | 2                   |                |                              |
| 2009      | 7                                           |                     |                | 1                            |
| 2010      | 8                                           |                     |                |                              |
| 2011      | 2                                           |                     |                | 1                            |
| 2012      | 1                                           |                     |                |                              |
| 2013      | 3                                           |                     |                |                              |
| 2013/2014 | 1                                           |                     |                | 1                            |
| 2014/2015 | 1                                           |                     |                | 1                            |
| 2015/2016 | 2                                           |                     |                |                              |
| 2016/2017 | 3                                           |                     |                | 1                            |
| 2017/2018 | 1                                           |                     |                |                              |
| 2018/2019 | 5                                           |                     |                | 1                            |
| 2019/2020 | 5                                           |                     | 28             |                              |
| 2020/2021 | 9                                           |                     | 12             | 2                            |
| 2021/2022 | 5                                           |                     |                |                              |
| Sub-Total | 72                                          | 2                   | 40             | 8                            |
| TOTAL     | 66 New Dwellings + 50 Workers Accommodation |                     |                |                              |

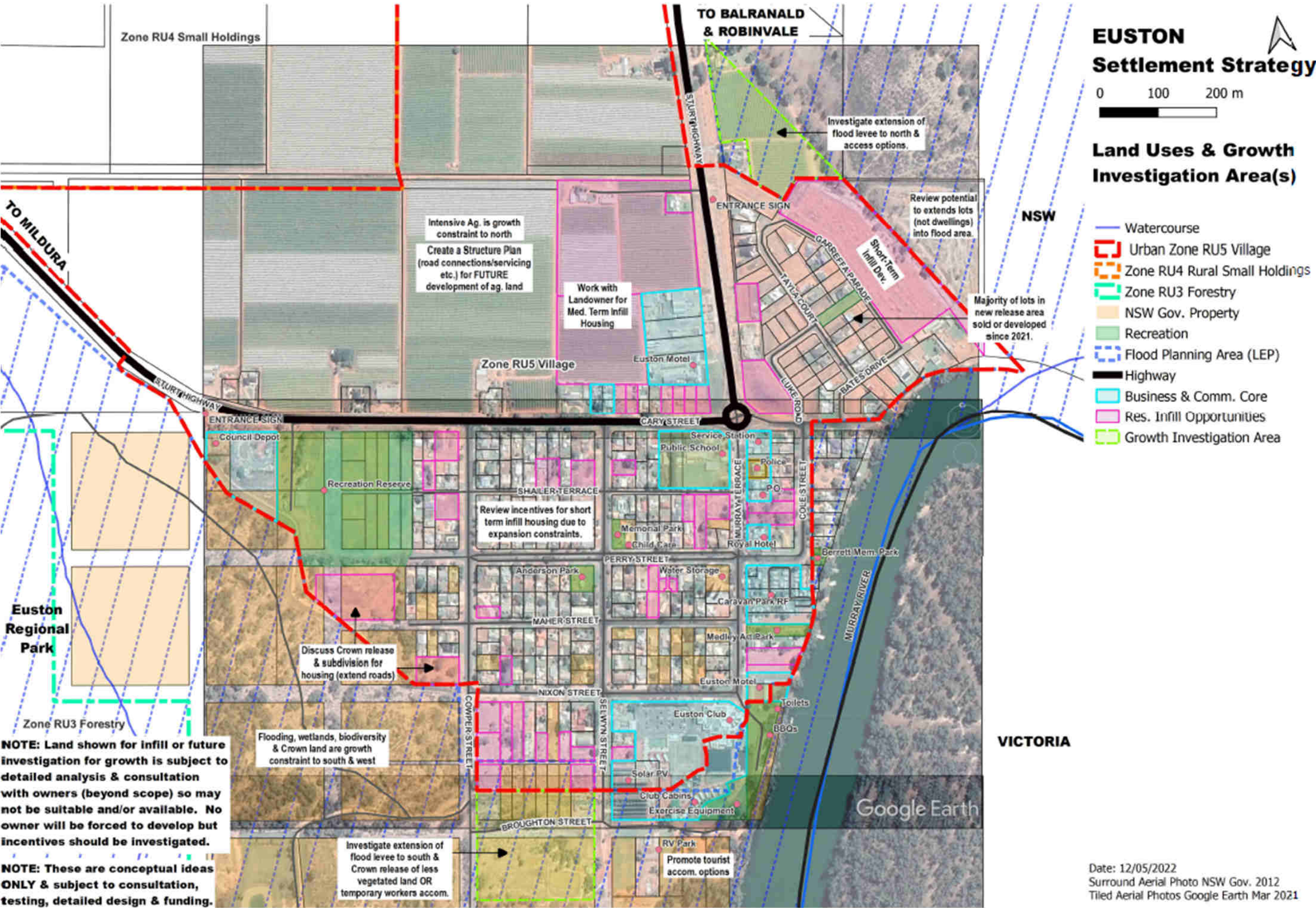
Council’s records show that there have been 31 dwellings approved in this subdivision since 2008 with the last 3 years showing increased take-up of 5-8 dwellings/year. We don’t have accurate counts on which vacant lots in the Bates subdivision are held by the original developer or owned awaiting approval/construction. However, anecdotal evidence is that there are only a handful of lots available on the market & limited additional subdivision potential.

As a result, Euston’s dwelling approval rates suggest significant demand in the current market. It is clear that there is a distinct lack of land suitable for housing to meet projected growth in the medium term (up to 10 years) & certainly not for long-term (10+ years) growth so additional land supply is likely to be required (see below).

**Housing Strategy:** As this Strategy did not have the scope for a full residential land use study – we suggest that funding is sought to update the demographic analysis to the 2021 Census data, improve constraint/opportunity mapping, prepare a more detailed residential supply/demand analysis (including different housing types), and further test investigation areas and vacant land/development opportunities in Euston consistent with NSW Government guidelines. In the meantime, this Strategy should enable consideration of short-term solutions including some of the projects below.

Figure 51: (Next page) Euston potential housing growth areas (desktop study only & subject to site investigation).







## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

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## 10.4. Infill Development

## 10.4.1. Infill – Vacant or Underutilised Lots

As noted above, with all of the constraints & likely delays to expanding the Village Zone, it is more cost effective to promote infill development compared to development of new ‘greenfield’ sites for the short to medium term (0-5 years).

The Figure on the next page suggests where some vacant or under-utilised lots are located within the Village Zone. There are several larger lots or collections of lots along Cowper St, Shailer Terrace, & in the newer subdivision area.

Figure 52: The new subdivision area adjacent to the highway has limited lots available.



**Note:** There has been no consultation with individual owners or review of specific site constraints to determine if these lots would be suitable and/or available for future housing. A reasonable expectation is that only 20-30% of the marked lots are likely to be suitable/available in the next 5-10 years.

An increase in regional land & housing prices is likely to drive some additional supply if construction costs can be managed.

Ideally, some cost efficiencies can be gained by increasing development of medium density housing types with lower land costs, smaller & more efficient building layouts, & shared services.

**Infill – Vacant or Underutilised Lots:** Council & real estate agents should continue to consult with land owners of parcels that appear vacant or under-utilised to test likely availability/suitability for infill development. Where possible Council should facilitate approvals for development of these lots.

## 10.4.2. Infill - Intensive Agriculture Land

As noted above, there is an area located north & west of the Sturt Highway that is in Zone RU5 Village but has limited housing or subdivided lots & is dominated by intensive agriculture.

Owner's may not be developing this land due to agricultural value, history, land use conflicts with the highway & adjacent intensive horticulture, or difficulty navigating the planning system & development costs. However, this area has the greatest potential to provide steady supply for the next 10-20 years.

Council may be able to overcome some of these barriers through strategic planning & the preparation of a Concept Structure Plan that protects the agricultural values & highway operations whilst making it easy for owners to develop land in accordance with an agreed concept.

It is likely that the land immediately to the west of the Euston Motel & north of the highway businesses would be the logical first land to develop (subject to owners (but not precluding other Zone RU5 areas).

**Zone RU5 Village – Intensive Agriculture Land:**

Council should work with the land owners to prepare a Concept Structure Plan for the intensive agricultural lands in Zone RU5 Village north & west of the Sturt Highway to facilitate its logical development & incorporate this into a Development Control Plan (DCP). The concept plan would need to look at:

- Key constraints to development & ways to facilitate growth;
- Interest of land owners & staging of release;
- Appropriate access points to the highway & buffers for residential amenity from traffic noise/impacts;
- Internal road layouts that maximise yield & minimise costs whilst promoting connectivity & traffic calming;
- Buffers to intensive horticulture to protect the right to farm & ways to minimise impacts on prime agricultural land.

Council should look to facilitate this development with reduced or staged contributions & encouragement for housing diversity.

## 10.4.3. Infill - Crown Land

Concurrently to the above infill opportunities, it may be necessary for Council to commence discussions with the NSW Government/Crown Lands Division to determine the process to release under-utilised Crown Lands within the existing Zone RU5 Village area.

In particular, the southern end of the Recreation Ground is a larger parcel on relatively unconstrained lot (see picture opposite) that can be accessed with extensions of Perry &/or Maher Streets (subject to a suitable relocation of the pony club). There is also a smaller parcel north-west of the intersection of Nixon & Cowper Streets.

**Infill – Crown Land:** Council to engage with Crown Lands to determine potential for release of and/or development of Crown Lands for housing with a focus on larger parcels that are vacant or under-utilised.

## 10.5. Expansion of Urban Area

If there is limited additional supply created within the existing Zone RU5 Village area above then Council will need to investigate rezoning of suitable land for an expansion of urban land adjacent to or near to Euston, with the following areas for investigation:

## 10.5.1. Expansion to South (Broughton St)

The 2006 Strategy suggested investigation of opportunities for suitable redevelopment of the existing ‘borrow pit’ to the south of the village for

river-related activities. Subsequently, it appears this area has been developed for the RV Park (temporary uses). This is likely to be more compatible with the flood status.

In the medium to longer-term (if there was sufficient funding) an additional flood study could be prepared to investigate extending the levee bank to protect this area & enable its future residential use. However, this would not be possible if there was exacerbated flood impacts downstream or significant impacts on the ecology of the area.

Alternatively, this may be a suitable location for a temporary workers camp with accommodation buildings built up above the flood level & ability to relocate them as required.

## 10.5.2. Expansion to North (Garreffa Parade)

There is also potential to investigate (through a flood study) whether the existing Zone RU5 area could be extended to the north of Garreffa Parade along the east side of the Sturt Highway. However, unless access is provided via Garreffa Parade (unlikely) this would require a new highway access point & only has limited subdivision potential.

**Expansion of Urban Area (Flood Studies):** Council to continue to seek grant funding to investigate minor extensions of the existing Zone RU5 area into adjacent flood prone lands, the impacts of minor extensions of the flood levee, discussions with Crown on potential to release these lands, & suitable uses that could potentially co-exist with flood prone lands.

Figure 53: Land at southern end of Recreation Reserve at western end of Perry St that could support additional infill development.





10.5.3. Junction of Sturt & Murray Valley Highways

One of the few larger parcels of land close to Euston that is outside the current mapped flood prone land (but this may require updating) & not used for substantial irrigated horticulture is located on both sides of the Murray Valley Highway at the junction with the Sturt Highway & up Bridge Rd (see Figure opposite).

This appears to be a historic dwelling area with a small cluster of dwellings & businesses & recent new sheds likely used for agricultural storage/processing. There is also a recent approval for a Service Station on the southern side of the junction. The 2006 Strategy suggested this as a ‘highway business centre’ but did not result in the introduction of an urban zone to facilitate more diverse uses.

This land would ideally be included in a multi-functional zone like Zone RU5 Village or possibly some business or industrial zoning along the highway frontages. The business & light industrial uses that could take advantage of the highway location & potentially buffer residential uses from the Sturt Highway. Whilst it is not an ideal residential area, there are few opportunities so this should be further investigated.

Land could be developed along both sides of Bridge Road – though to the east of this road would require removal of some horticultural land & buffers to horticultural land in the flood plain.

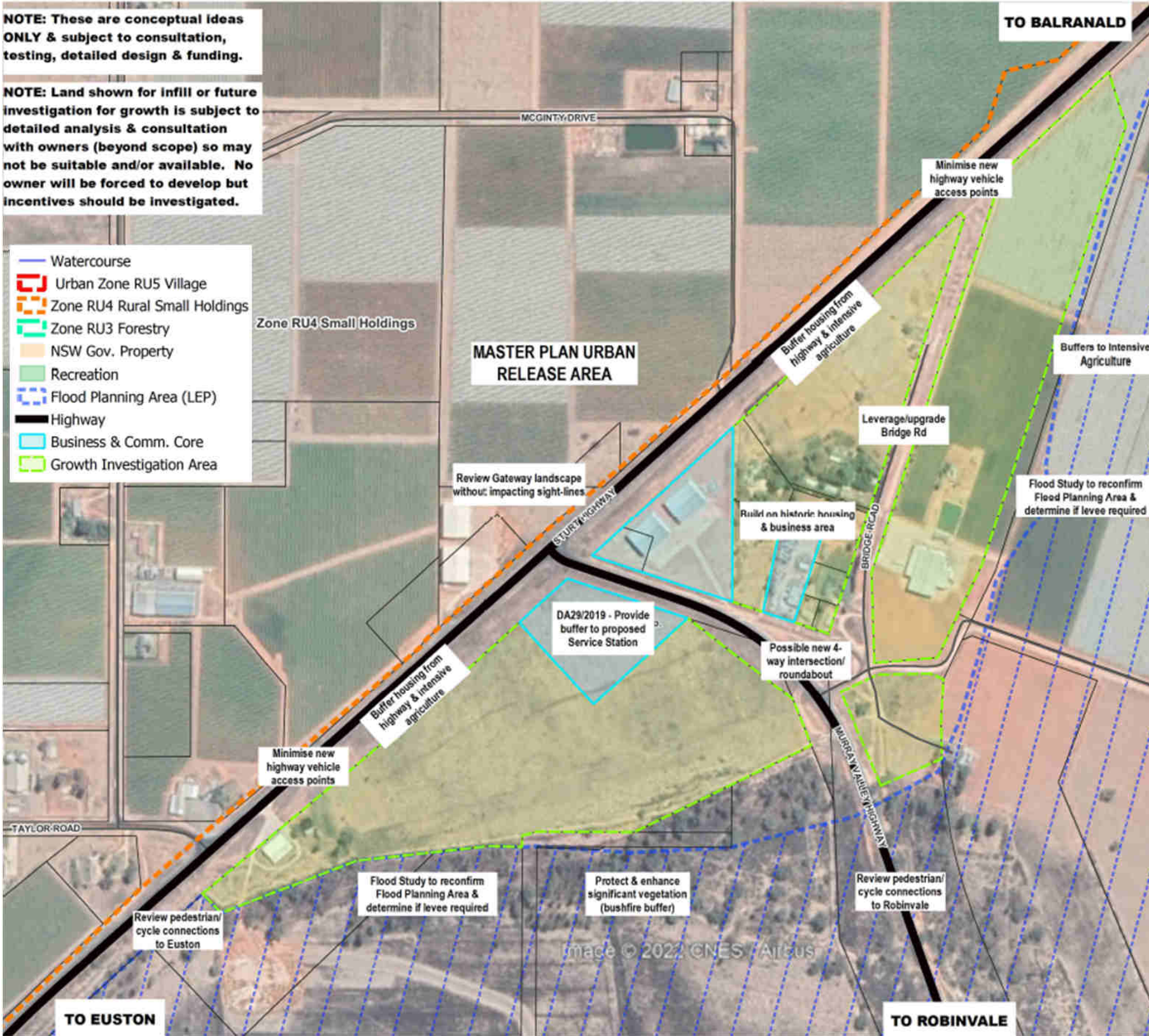
However, it is noted this area is well beyond the current limit of water & sewerage reticulated networks. This area may require its own water storage for gravity pressure & a new sewer pump station.

**Highway Junction Urban Release Area:** Investigate the junction of the Sturt & Murray Valley Highways for urban zoning that would facilitate highway businesses & possibly some buffered residential. Prepare a Concept Structure Plan to test & facilitate this rezoning.

10.6. New Large Lot Residential Areas

Rural or Large Lot Residential uses are reviewed in more detailed in the 2006 Strategy (& are not part of this Strategy). With the increasing pressures on need for housing & the constraints to urban residential growth in & around Euston – Council may need to investigate new large lot residential areas in lower quality agricultural lands – such as around Lake Benanee. However, this is unlikely to significantly solve the housing issue in the short to medium term.

Figure 54: Investigate extension of urban area to junction of highways (NE Growth Area).





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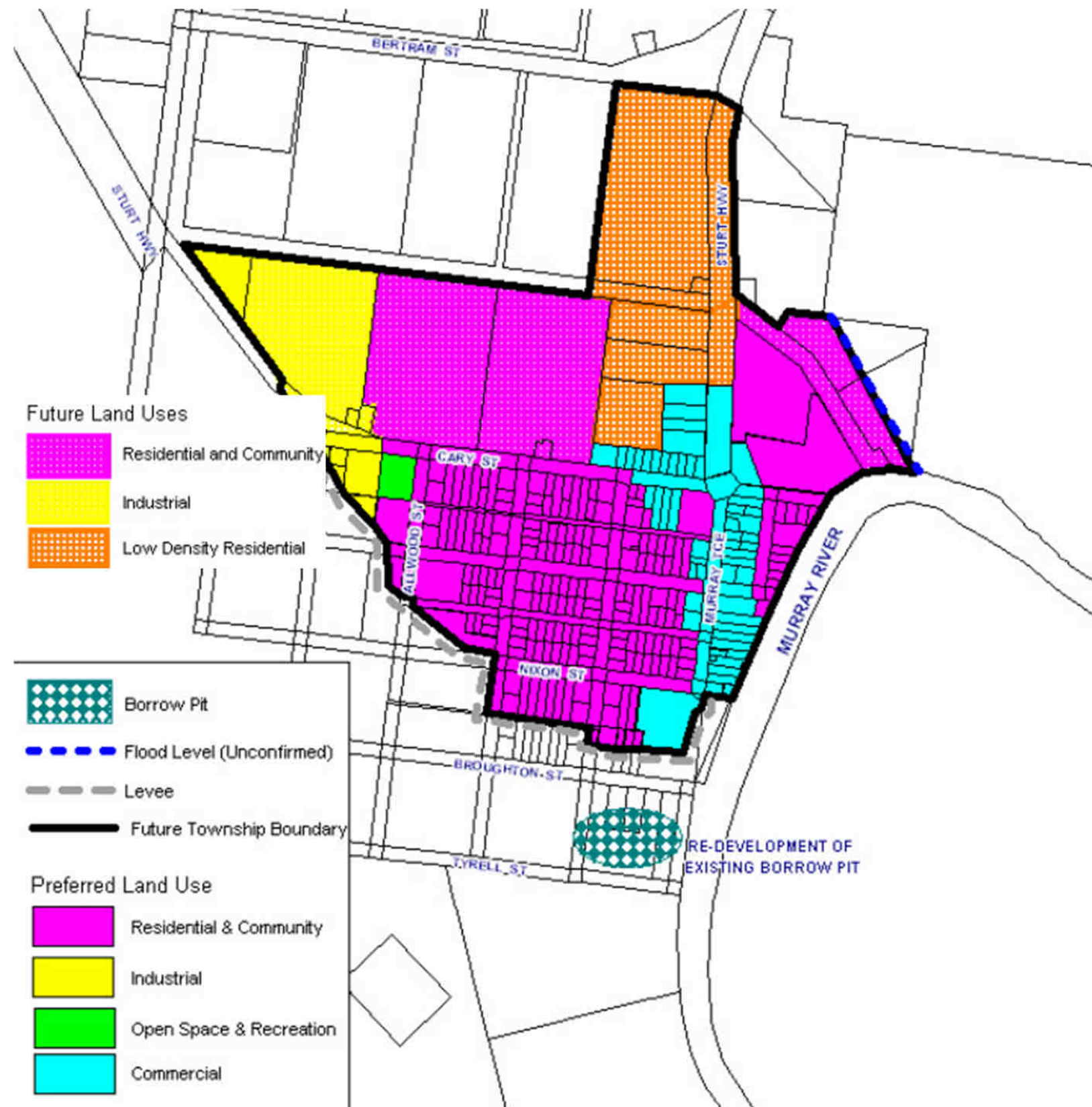
## EUSTON

## 10.7. 2006 Strategy

The 2006 Strategy (Habitat Planning) was the most recent comprehensive Land Use Strategy for the Shire. This Strategy seeks to build on the aspects of the 2006 Strategy that are unlikely to have significantly changed including the review of history, the environment, & key opportunities & challenges in the Shire. However, since that time growth pressures & many constraints have increased.

| Key 2006 recommendations for Euston:                                                                                                                                                                                                                                                                                                                                                         | 2022 Response                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. <b>Provide for future rural residential development north of the township on both sides of the Sturt Highway.</b> The actual extent of land available for development east of the highway needs to be confirmed by identification of the flood level.                                                                                                                                     | Modified. Large Lot Residential to north of highway has not proceeded. May need to reduce lot size with suitable buffers.                                |
| 2. <b>Provide for future residential development to the north of Cary Street.</b> This is the only direction the town can expand to cater for urban development as all other potential 'fronts' are flood affected.                                                                                                                                                                          | Agreed. Needs to be facilitated by a Structure Concept Plan.                                                                                             |
| 3. <b>The consolidation of the commercial precinct around the roundabout &amp; south along Murray Terrace to the Bowling Club.</b> This would incorporate most of the existing commercial development in Euston.                                                                                                                                                                             | Agreed. Limited growth of commercial expected near Robinvale.                                                                                            |
| 4. <b>The provision of an industrial precinct to the northwest of the town along the Sturt Highway &amp; up Morris Road.</b> This precinct would incorporate the existing Select Harvest industrial development.                                                                                                                                                                             | Supported within existing Zone RU5 but gateway needs controls to protect visual amenity.                                                                 |
| 5. <b>Investigate opportunities for suitable redevelopment of the existing borrow pit to the south of the town</b> for river-related activities                                                                                                                                                                                                                                              | Agreed. RV Park is suitable use. Flood risk unlikely to make this suitable for permanent uses.                                                           |
| 6. The opportunity created by the new bridge between Euston & Robinvale & <b>the major intersection at the Sturt Highway &amp; the Murray River Bridge Road to be recognised by the provision of a highway business type precinct.</b> The precinct should be restricted to land uses that relate to the highway & not become an alternative location to Euston for residential development. | Modified. Highway business uses likely to be suitable. Needs Zone RU5 Village flexibility. Buffered residential needs investigation as in higher demand. |
| 7. <b>The existing development at Lake Benanee &amp; surrounds to be acknowledged as a potential rural residential/tourism precinct.</b> However, given the relative isolation of the site & environmental sensitivities associated with the two lakes, confirmation of the suitability of this land use requires further study.                                                             | Agreed. Further investigation required (not part of this Strategy).                                                                                      |

Figure 55: 2006 Strategy - Euston Strategic Plan (Fig.26)





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## 11. Summary Action Table

*Note: Short Term = 1-5 years; Medium Term 5-10 years; Long Term 10 years+*

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Indicative Timing |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
|     | <b>VILLAGE SURROUNDS &amp; INFRASTRUCTURE UPGRADES</b>                                                                                                                                                                                                                                                                                                                                                                                                                         |                   |
| 1.  | <b>IWCM:</b> Finalise the Integrated Water Management Plan (IWCM) & seek funding for water & sewer infrastructure projects.                                                                                                                                                                                                                                                                                                                                                    | Short             |
| 2.  | <b>Sewerage:</b> Sewage Treatment Plant (STP) upgrade as per IWCM recommendations to cater for the projected population & employment growth.                                                                                                                                                                                                                                                                                                                                   | Short-Medium      |
| 3.  | <b>Water:</b> Design a new water tower & processing plant to meet future water demands of the Euston community including upgrade storage capacity & increase water pressure as per IWCM recommendations.                                                                                                                                                                                                                                                                       | Short-Medium      |
| 4.  | <b>RFS:</b> Relocate the Rural Fire Services (RFS) Shed from the water treatment plant area to the Council depot.                                                                                                                                                                                                                                                                                                                                                              | Short-Medium      |
| 5.  | <b>Cemetery:</b> Create a master plan for the Euston Cemetery to manage its use/ expansion & improve pathways/landscape/irrigation/maintenance.                                                                                                                                                                                                                                                                                                                                | Medium            |
| 6.  | <b>Regional Park:</b> Work with National Parks & Wildlife Service (NPWS) to develop Euston Regional Park eco-trails (with clear links to Euston), additional ecological plantings, interpretative signage & highlight the recreational opportunities. Consider some additional native vegetation plantings along the Sturt Highway to improve the north-western gateway.                                                                                                       | Medium            |
| 7.  | <b>Wetlands:</b> Work with NSW Government & local Landcare groups to recognise the importance of the wetlands & floodplain along the Murray River, provide interpretative signage & create recreational opportunities.                                                                                                                                                                                                                                                         | Medium            |
| 8.  | <b>Robinvale Connections:</b> Continue to improve walking/bicycle trails connecting Euston to Robinvale through floodplain & up onto Murray Valley Highway overpass & extend to river-frontage with additional ecological plantings & interpretative signage.                                                                                                                                                                                                                  | Medium            |
| 9.  | <b>Economic Development:</b> Continue to work with Robinvale on joint Economic Development Strategy, joint tourism initiatives, & synergies to manage population growth, education & employment.                                                                                                                                                                                                                                                                               | Ongoing           |
| 10. | <b>Riverfront History:</b> Work with Robinvale on interpretative signage & walking trails along the historic railway & other connection to Euston & historic riverfront activities.                                                                                                                                                                                                                                                                                            | Medium            |
| 11. | <b>Dwellings in Zone RU4:</b> Review controls for dwelling potential on Zone RU4 land to protect agriculture & facilitate dwellings in appropriate locations.                                                                                                                                                                                                                                                                                                                  | Short             |
| 12. | <b>Road Maintenance:</b> More regular road maintenance along key bus routes such as Tapalin Mail Road.                                                                                                                                                                                                                                                                                                                                                                         | Ongoing           |
|     | <b>HEAVY VEHICLE BYPASS INVESTIGATIONS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                     |                   |
| 13. | <b>Bypass Options:</b> This Strategy supports the further investigation of the three (3) likely Bypass Options (see Figure in Strategy) with Option 1 already progressed. If this proceeds then the Entrance Gateway & Signage Section above may need to be adapted to recognise/address this new gateway. Until the Bypass is constructed then there should be continued traffic calming on any short-cut route along Morris, Bertram or Taylor Roads to protect local users. | Short-Medium      |
|     | <b>ENTRANCE DESIGN &amp; SIGNAGE</b>                                                                                                                                                                                                                                                                                                                                                                                                                                           |                   |
| 14. | <b>A Signage Strategy</b> should be prepared by a suitably qualified person that comprehensively looks at navigation, facilities, information, & history/heritage signage to ensure a comprehensive solution – focussing particularly on the key entrances, gateways & main street(s).                                                                                                                                                                                         | Short             |
| 15. | <b>Shire Boundary Sign:</b> There is an opportunity for some larger signage (possibly on the western side of the Sturt Highway at the terminus of the Murray Valley Highway) that welcomes people to NSW, Balranald Shire & Euston. This could be emphasised with some landscape/street tree plantings that do not interfere with sight-lines or overhead electricity.                                                                                                         | Medium            |

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Indicative Timing |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 16. | <b>Northern Inner Gateway (Euston sign)</b> could be upgraded in consultation with TfNSW, as follows:<br>a) Upgrade of low planting in-front of the main Euston sign;<br>b) Street tree planting from the Euston sign to the roundabout as part of a 'green link' into the village suggesting the 'oasis' along the river, screening the urban subdivision behind/ overhead power-lines & creating a clear entrance feature (overhead power lines are well setback from the highway frontage);<br>c) Potential location for some consistent & consolidated signage for the key attractions & facilities in Euston (that are unlikely to change over time or date);<br>d) Repetition (or relocation) of the 'Residential Area – Limit Compression Braking' sign as the existing sign location may be less effective;<br>Possible consideration for relocating the speed transition to 50km/hr slightly further out as the village expands. | Medium            |
| 17. | <b>Northern Inner Gateway (roundabout)</b> should be a short-term priority in consultation with TfNSW, as follows:<br>a) In the roundabout remove some of the middle hard-paved area & replace with low-shrub landscape & possibly a central established tree with clear sight-lines under the branches;<br>b) Repave & median strip/kerb edges in & around the roundabout;<br>c) As stated above, extend street tree planting along the frontage of the new residential subdivision connecting to street trees further south along Murray Terrace (main street);<br>d) Define entrances to motel & highway businesses & plant street trees between;<br>e) Work with owner of service station to progressively upgrade with consolidated signage & improved entrances;<br>f) Work with school to enhance existing landscape at front fence;<br>Signage for historic courthouse (white-on-brown) & toilets to attract people to stop.      | Short             |
| 18. | <b>North-Western Inner Gateway</b> could be improved by the following:<br>a) Defined entrances to the Council depot, recreation ground, & other land uses with road seal where suitable;<br>b) Street tree planting from the main Euston entrance sign to the roundabout on both sides of the Sturt Highway as part of a 'green link' into the village (where driveways & sight-lines permit);<br>c) Bitumen seal the vehicle rest-area or find a more suitable area;<br>d) Expand the landscape planting around the Euston entrance sign;<br>Additional sign to reduce use of engine brakes in urban area.                                                                                                                                                                                                                                                                                                                               | Short-Medium      |
|     | <b>VILLAGE CENTRE &amp; SIGNAGE UPGRADES</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                   |
| 19. | <b>Street Trees:</b> A Street Tree Master Plan should be prepared that focusses on several key 'green links' extending along the Sturt Highway from both main entrance signs back to the roundabout, down Cary St to the river, then down Murray Terrace to the Euston Club & along Perry St (both median & footpath plantings) connecting the recreation ground & key parks back to the main street.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Short-Medium      |
| 20. | <b>Murray Terrace Median Strip:</b> Investigate whether there is sufficient road width for some sections of at grade median strip planting & street lighting (similar to main street of Robinvale) to add to the 'green link', attract people to enter when visible from the roundabout, provide traffic calming, reduce the large hard-stand area of the road & beautify the village (may require one-side as parallel parking).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Short-Medium      |
| 21. | <b>Pedestrian Blisters:</b> Extend landscaped pedestrian blisters & crossing across Murray Terrace outside Royal Hotel (intersection Perry Street) – key intersection connecting to recreation ground.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Medium            |
| 22. | <b>Footpath:</b> A staged footpath extension & upgrade plan could consider some of the links shown on the plan which prioritise connections between key recreation areas, parks, the river-front, the main street (community & business uses) & school (whilst avoiding the highway until such time as a bypass is constructed).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Short-Medium      |



## SETTLEMENT STRATEGY (ENHANCEMENT &amp; GROWTH) – SHIRE OF BALRANALD

## EUSTON

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Indicative Timing |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| 23. | <b>Street Numbering:</b> Council to assist the community to add house numbering along kerb edges (or other appropriate locations).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Short-Medium      |
| 24. | <b>Public Art:</b> Investigate locations to increase public art & walking trails to connect these (linking the public parks) including potentially murals on the water towers with the Regent Parrot as a key local theme (see example murals on next page).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Short-Medium      |
| 25. | <b>Heritage:</b> Seek funding for upgrades to local heritage items & buildings (e.g., courthouse) & enhanced recognition & signage of historic riverfront activities.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Ongoing           |
|     | <b>KEY SITES/RECREATION AREAS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                   |
| 26. | <b>Plans of Management</b> (if not already available/updated) should be prepared/ updated for all Crown/Community Lands & relative priorities identified to engage with the community & facilitate funding & appropriate development.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Short             |
| 27. | <b>Euston Recreation Reserve:</b> A master plan could be prepared for the Reserve to manage some reasonable upgrades that may include:<br>a) Upgrades to the entrance & vehicle road into the grounds;<br>b) Shade cover to the basketball/netball courts & improve multi-functional court markings/surface;<br>c) Upgrades to the football/cricket oval (as required);<br>d) Insulation & minor works to the club rooms;<br>e) Minor upgrades to Max Willis Park to increase shade tree plantings & make it more useable;<br>f) Potential walking trail access to Euston Regional Park;<br>g) Review of use by schools for sports carnivals, athletics & cross-country;<br>h) Investigation if there is surplus land for possible residential growth to the south (see Growth Section below). This may require an alternative location for the horse activities. | Medium            |
| 28. | <b>Riverfront Park:</b><br>a) Investigate potential for small water park/play area to attract families & visitors esp. in summer (or alternatively Anderson Park);<br>b) Interpretative signage of historic riverfront activities, natural ecology & walking trails, & indigenous culture & heritage significant to the area;<br>c) Connect the walking/cycle trail down to the exercise equipment & RV Park;<br>d) Look to revitalise riverfront events (e.g., New Years' Eve; etc.) once COVID concerns are addressed.                                                                                                                                                                                                                                                                                                                                          | Short-Medium      |
| 29. | <b>Anderson Park:</b><br>a) Add additional street trees & perimeter planting to enhance the east-west 'green link' along Perry St;<br>b) Provide some more advanced children's play equipment & shade cover (e.g., larger swings, flying fox);<br>c) Provide additional BBQs & shaded seating areas;<br>d) Alternative area for a potential 'Water Play Park' if not suitable at the Riverfront Park.                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Short-Medium      |
| 30. | <b>Berrett Memorial Park:</b><br>a) Add additional street trees & perimeter planting to enhance the east-west 'green link' along Perry St;<br>b) Try to shield infrastructure & reduce visual impact;<br>c) Provide some additional seating overlooking the Murray River.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Medium            |
| 31. | <b>Medley Art Park:</b><br>a) Minor maintenance to pathways (weeds);<br>b) Irrigation for grassed areas, particularly near seating;<br>c) Investigate adjacent partly vacant lot to see if park can be expanded & improve connectivity with Caravan Park.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Short-Medium      |
| 32. | <b>Bates Subdivision:</b> Investigate the demand & requirements for a small park in the new subdivision in the hierarchy of existing parks & services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Short             |

| No. | Item Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Indicative Timing |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
|     | <b>GROWTH OPPORTUNITIES &amp; CONSTRAINTS</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                   |
| 33. | <b>Housing Strategy:</b> As this Strategy did not have the scope for a full residential land use study – we suggest that funding is sought to update the demographic analysis to the 2021 Census data, improve constraint/opportunity mapping, prepare a more detailed residential supply/demand analysis (including different housing types), and further test investigation areas and vacant land/development opportunities in Euston consistent with NSW Government guidelines. In the meantime, this Strategy should enable consideration of short-term solutions including some of the projects below.                                                                                                                                                                                                                                                                                                                                                                                    | Short             |
| 34. | <b>Infill – Vacant or Underutilised Lots:</b> Council & real estate agents should continue to consult with land owners of parcels that appear vacant or under-utilised to test likely availability/suitability for infill development. Where possible Council should facilitate approvals for development of these lots.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Ongoing           |
| 35. | <b>Zone RU5 Village – Intensive Agriculture Land:</b><br>Council should work with the land owners to prepare a Concept Structure Plan for the intensive agricultural lands in Zone RU5 Village north & west of the Sturt Highway to facilitate its logical development & incorporate this into a Development Control Plan (DCP). The concept plan would need to look at:<br>a) Key constraints to development & ways to facilitate growth;<br>b) Interest of land owners & staging of release;<br>c) Appropriate access points to the highway & buffers for residential amenity from traffic noise/impacts;<br>d) Internal road layouts that maximise yield & minimise costs whilst promoting connectivity & traffic calming;<br>e) Buffers to intensive horticulture to protect the right to farm & ways to minimise impacts on prime agricultural land.<br>f) Council should look to facilitate this development with reduced or staged contributions & encouragement for housing diversity. | Short-Medium      |
| 36. | <b>Infill – Crown Land:</b> Council to engage with Crown Lands to determine potential for release of and/or development of Crown Lands for housing with a focus on larger parcels that are vacant or under-utilised.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Short-Medium      |
| 37. | <b>Expansion of Urban Area (Flood Studies):</b> Council to continue to seek grant funding to investigate minor extensions of the existing Zone RU5 area into adjacent flood prone lands, the impacts of minor extensions of the flood levee, discussions with Crown on potential to release these lands, & suitable uses that could potentially co-exist with flood prone lands.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Short-Medium      |
| 38. | <b>Highway Junction Urban Release Area:</b> Investigate the junction of the Sturt & Murray Valley Highways for urban zoning that would facilitate highway businesses & possibly some buffered residential (subject to flood studies and other constraints). Prepare a Concept Structure Plan to test & facilitate this rezoning.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Short-Medium      |



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Re: Village Plans



Natalie Lay  
To Ray Mitchell

Reply Reply All Forward

Mon 1/05/2023 2:50 PM

Hi Ray,

Many thanks for sharing these documents. They are very comprehensive!

The only feedback I have is that it would be nice to have a photo of both schools - while St Joseph's is listed in the text, we also service educational needs within the shire...

Have a great day,

Nat

*Natalie Lay*

*Principal*

*St Joseph's Parish Primary School  
106 Church St  
Balranald NSW 2715  
03 5020 1592*

<https://balranald.wf.catholic.edu.au>



**8.6 DA 27/2023 - TWO LOT SUBDIVISION - SUNNYSIDE 48633 STURT HIGHWAY BALRANALD**

**File Number:** D23.84266

**Reporting Officer:** Nikkita Manning-Rayner, Administration Officer - Health & Development  
Ray Mitchell, Health & Development Officer

**Responsible Officer:** Craig Bennett, General Manager

**Applicant:** Price Merrett Consulting

**Owner:** State of NSW (Western Lands Lease held by Mr L.R. Finch)

**Proposal:** Two (2) Lot Subdivision

**Location:** Sunnyside, 48633 Sturt Highway, Balranald NSW 2715

**Operational Plan Objective:** Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.

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**OFFICER RECOMMENDATION**

That Council approve Development Application 27/2023 for the subdivision of Lot 6527 DP 769343, Sunnyside 48633 Sturt Highway Balranald, subject to the following conditions:

1. No alteration to approved plans and specifications is allowed unless separately approved by Council.
2. The subdivision must conform with the plan as submitted.
3. Plans prepared by an appropriately qualified surveyor must be submitted to Council prior to the release of the Subdivision Certificate.
4. Alterations to existing or additional accesses to the proposed allotments are to be to the satisfaction of Council or its delegate, and at the applicant's full cost.
5. Any adjustments for access to the proposed allotments require a road opening permit to be obtained from Council prior to the commencement of any works in the road reserve. The applicant is responsible for full cost of repairs to rectify any damage to public infrastructure.
6. This approval does not constitute consent for the erection of any dwellings or other structures on the subject lands. Separate applications must be made for any buildings in accordance with the Environmental Planning & Assessment Act 1979.

**Reasons for the imposition of conditions:**

- Statutory compliance
- Ensure appropriate infrastructure is provided for the development
- Ensure impacts on the natural and built environment are minimised

**Notes:**

- Any future development on the resulting lots, including the removal of any native vegetation in the course of farming activities, will be regulated by the Biodiversity Conservation Act 2016 and the Local Land Services Act 2013.



## PURPOSE OF REPORT

To seek Council's consent for a development application from Price Merrett Consulting Pty Ltd for a two (2) lot subdivision.

## REPORT

Council has received a development application from Price Merrett Consulting Pty Ltd for a two (2) lot subdivision to facilitate a farm adjustment that will secure native bushland to offset land clearing associated with the Iluka mining operations. The general lot arrangement is identified in the proposed plan of subdivision submitted with the application and is shown at **Attachment 1: DA 27/2023 - Plan of Subdivision**.

Description of land: Lot 6527 DP 769343

Proposed lot configuration: Proposed Lot 1: 7644.3ha (approx.)  
Proposed Lot 2: 7082.8ha (approx.)

Zone: RU1 (Primary Production)

Minimum zone lot size: 40ha

The proposal was submitted to Council as a development application because the proposal does not constitute exempt development in accordance with clause 2.75 of the State Environmental Planning Policy (Exempt & Complying Development Codes) 2008 (**Codes SEPP**) and is not complying development in accordance with Part 6 of the Codes SEPP.

### Background

The land is owned by the State of NSW and leased for agricultural purposes as a Western Lands Lease. The location of the project is proposed approximately 25km northeast of the township of Euston and has historically been used for agricultural purposes. These uses are extensive agriculture, being grazing and cultivation, with areas of native bushland in the north & east of the allotment.

The application for development has been assessed in accordance with Section 4.15 of the Environmental Protection and Assessment Act 1979 (**EP&A Act**) and relevant local and state environmental planning instruments.

The application was notified to neighbours in accordance with Council's Community Participation Plan 2019. No public submissions were received.

### Site Analysis

There is no apparent landslip, creep or requirement for native vegetation removal to facilitate the proposal. Parts of the site are identified as bushfire prone.

Contaminating activities are not known by Council to have been carried out on the land. The land has historically been used for agricultural purposes. Potentially contaminating matters such as sheep dips are not advised to Council or can be ascertained from Council records.

Access to the allotment is currently provided off the Sturt Highway & Abbots Tank Road. Access arrangements are not being significantly altered due to the existing farm track locations. Legal access to the proposed allotments is maintained via the Sturt Highway & Abbots Tank Road.

Adjoining allotments are Zoned RU1 (Primary Production) and are of agricultural use.



The proposed plan of subdivision (**Attachment 1**) shows proposed Lot 2 as non-contiguous. While somewhat unusual this is not without precedent. Recent examples are DA 28/2020 for a 2 lot subdivision which was approved in April 2020 and registered on 28/01/2021, Lot 2 of this subdivision is a non-contiguous lot, DA 14/2021 for a 4 lot subdivision was approved in October 2020 and registered on 11/11/2022, Lot 4 of this subdivision is a non-contiguous lot. These lots are shown at **Attachment 2**.

NSW Land Registry Services were contacted via email to verify that registration of non-contiguous lots is acceptable to the Service. Their response is shown at **Attachment 3** confirming that registration of non-contiguous lots is acceptable.

A Statement of Environmental Effects has been submitted as part of the development application.

## DEVELOPMENT APPLICATION ASSESSMENT

Under Section 4.15 of the EP&A Act:

### (1) Matters for consideration—general

In determining a development application, a consent authority is to take into consideration such of the following matters as are of relevance to the development the subject of the development application:

(a) the provisions of:

- (i) any environmental planning instrument, and
- (ii) any proposed instrument that is or has been the subject of public consultation under this Act and that has been notified to the consent authority (unless the Planning Secretary has notified the consent authority that the making of the proposed instrument has been deferred indefinitely or has not been approved), and
- (iii) any development control plan, and
- (iiia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4, and
- (iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph),

that apply to the land to which the development application relates,

- (b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,
- (c) the suitability of the site for the development,
- (d) any submissions made in accordance with this Act or the regulations,
- (e) the public interest.

### Planning Instruments

Planning instruments that apply to the land subject to the development application are:

- the Balranald Local Environmental Plan 2010; and
- the State Environmental Planning Policy (Primary Production) 2021.

There are no draft planning instruments or development control plans applying to the land.

*Balranald Local Environmental Plan 2010 (LEP)*



The proposal appears compliant with the LEP. The following table addresses applicable clauses:

| Clause                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Comment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2.6(2) Development consent must not be granted for the subdivision of land on which a secondary dwelling is situated if the subdivision would result in the principal dwelling and the secondary dwelling being situated on separate lots, unless the resulting lots are not less than the minimum size shown on the Lot Size Map in relation to that land.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | The two existing dwellings on the allotment will be contained in proposed Lot 2. Therefore, there are no dwellings on the subject land that contravene this dwelling rule and the proposed allotments are above the minimum lot size for the zone, being 40ha.                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <p>Objectives of the RU1 zone</p> <ul style="list-style-type: none"> <li>• To encourage sustainable primary industry production by maintaining and enhancing the natural resource base.</li> <li>• To encourage diversity in primary industry enterprises and systems appropriate for the area.</li> <li>• To minimise the fragmentation and alienation of resource lands.</li> <li>• To minimise conflict between land uses within this zone and land uses within adjoining zones.</li> <li>• To encourage development that is in accordance with sound management and land capability practices, and that takes into account the environmental sensitivity and biodiversity of the locality.</li> <li>• To support rural communities.</li> <li>• To ensure the provision of accommodation for itinerant workers.</li> </ul> | <p>The proposal is considered consistent with the objectives of the zone in that the proposal facilitates a farm adjustment that will allow the protection of native bushland.</p> <p>Additionally, the proposal facilitates diversity in primary industry enterprises and systems in the Shire as offset areas are required where proposals are unable to avoid clearing native vegetation.</p> <p>Land use conflict is not likely in this instance due to the long-standing co-existing nature of the land uses being forms of primary production, single ownership/leaseholder and no sensitive receptors in close proximity to the proposal (3.97km to the nearest residential receptor).</p> |
| 4.1 Minimum subdivision lot size                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <p>The proposal complies with the 40ha minimum lot size for the RU1 zone,</p> <p>Proposed Lot 1: 7644.3ha (approx.)</p> <p>Proposed Lot 2: 7082.8ha (approx.)</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 4.2 Rural subdivision                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Lots smaller than the minimum lot size are not proposed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <p>5.16 Subdivision of, or dwellings on, land in certain rural, residential or environment protection zones</p> <p>(4) The following matters are to be taken into account—</p> <p>(a) the existing uses and approved uses of land in the vicinity of the development,</p> <p>(b) whether or not the development is likely to have a significant impact on land uses that, in the opinion of the consent authority, are likely to be preferred and</p>                                                                                                                                                                                                                                                                                                                                                                         | <p>The separation distance from this existing extensive agricultural use to the nearest sensitive receptor (dwelling) is greater than 3.97km. This is in line with the buffer distances recommended in the Living and Working in Rural Areas Handbook 2007 (the Handbook), being 50m for stock grazing and 200m for cropping to a rural dwelling.</p> <p>The proposal is considered compatible with surrounding extensive agricultural land uses as there is no change/intensification of land use or building proposed and the uses have co-</p>                                                                                                                                                 |



|                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>the predominant land uses in the vicinity of the development,</p> <p>(c) whether or not the development is likely to be incompatible with a use referred to in paragraph (a) or (b),</p> <p>(d) any measures proposed by the applicant to avoid or minimise any incompatibility referred to in paragraph (c).</p> | <p>existed for a significant period of time.</p>                                                                                                                                                                  |
| <p>Part 6 Biodiversity, Riparian Land, Waterways, groundwater vulnerability and flood planning</p>                                                                                                                                                                                                                   | <p>The proposal does not create additional impact in relation to these matters as there is no change/intensification of land use or building proposed and no clearing is proposed as part of the subdivision.</p> |

### *State Environmental Planning Policy (Primary Production) 2021*

Part 2 of Schedule 4 duplicates Clause 5.16 of the LEP and the comments addressing this Clause are applicable for the purposes of this State Environmental Planning Policy.

### Environmental Planning & Assessment Act 1979

The proposal is not likely to have significant impacts on the natural or built environment as there is no change/intensification of land use or building proposed and no clearing is proposed. Additionally, social and economic impacts are considered negligible due to no change/intensification of land use or building proposed and no clearing is proposed.

The site is considered suitable for the proposal and not against the public interest due to the low impact nature of the proposal.

The adjoining property landholders have been notified in accordance with Council's Community Participation Plan 2019, the submission period closed on the 2<sup>nd</sup> June 2023. No submissions were received.

A subdivision certificate application will be required under Part 6 of the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.

### **FINANCIAL IMPLICATIONS**

Nil.

### **LEGISLATIVE IMPLICATIONS**

Environmental Planning & Assessment Act 1979

Balranald Local Environmental Plan 2010



State Environmental Planning Policy (Primary Production) 2021

Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021

### **POLICY IMPLICATIONS**

Nil.

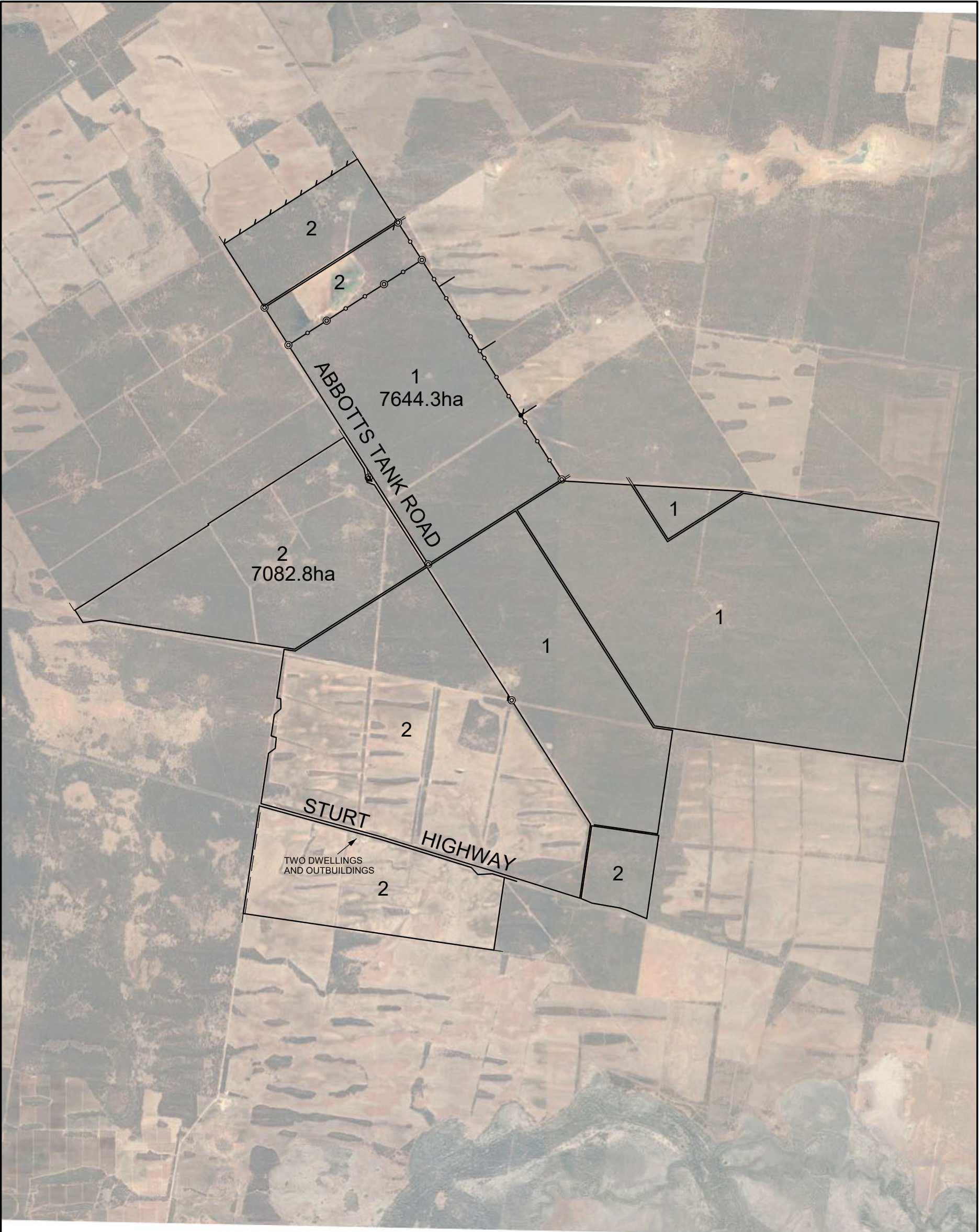
### **ATTACHMENTS**

1. DA 27/2023 - Plan of Subdivision [!\[\]\(693fcb3caaca16f960792dd4ef78f66d\_img.jpg\)](#) 
2. Imagery of Lot 2 DP 1269976 and Lot 4 DP 1287865 [!\[\]\(23263ed0fd0aeb8a53f2a13da8e5026a\_img.jpg\)](#) 



3. NSW Land Registry Service Response to Non-Contiguous Lot Enquiry [↓](#) 





**NOTES**  
1. PLAN IS SUBJECT TO APPROVAL OF STATUTORY AUTHORITIES  
2. SEE FORMAL PLAN OF SUBDIVISION FOR FURTHER DIMENSIONS



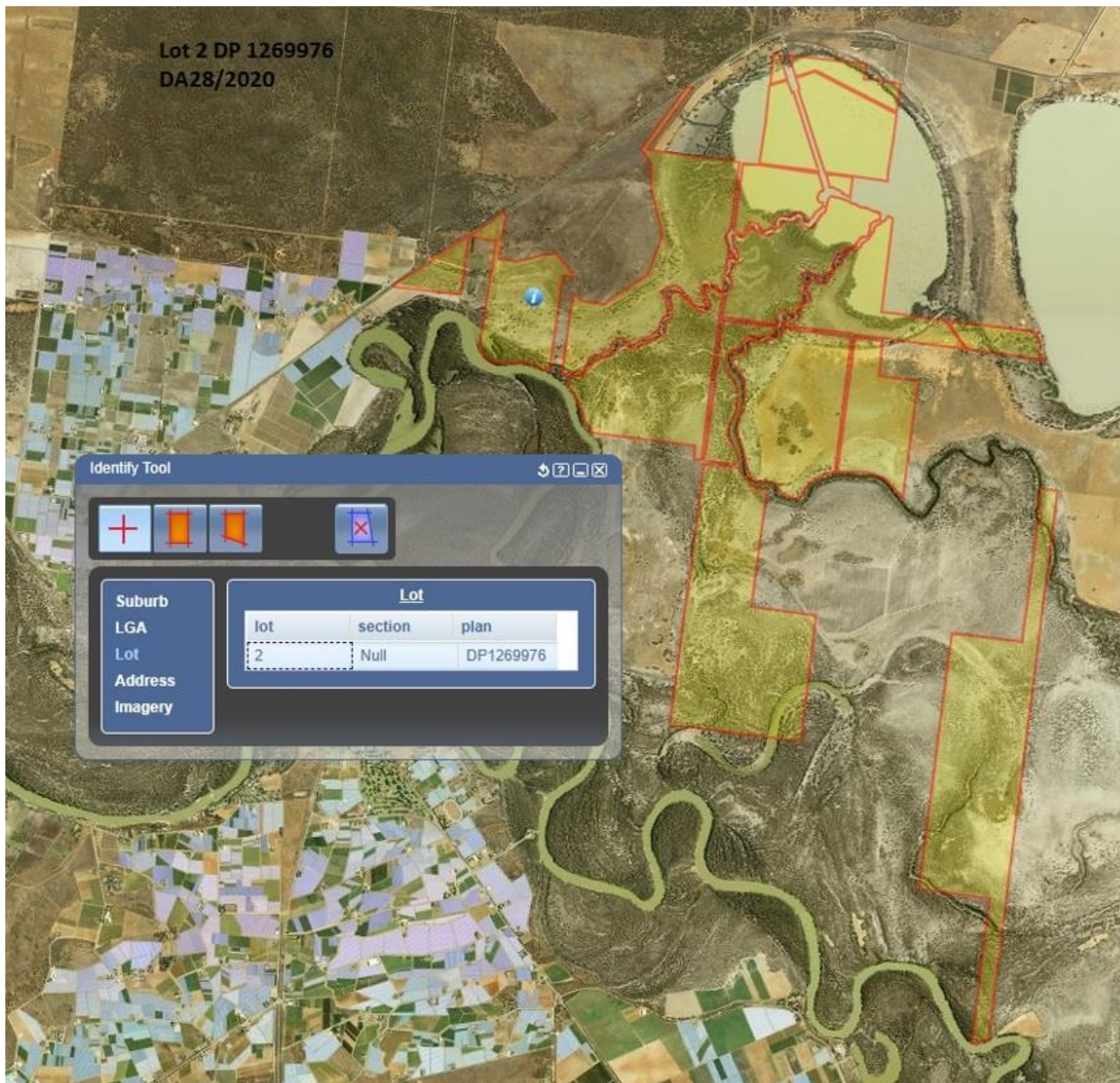
Iluka Resources  
**PLAN OF PROPOSED SUBDIVISION**  
Sturt Highway, Balranald

|                                                                                                       |                                                                                                       |                                                                                      |                                                                                                                                                                                                                                                                                                                     |                                                 |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|
| <b>JOB DETAILS</b><br>DRAWN : ARM<br>DATE : 28/07/2022<br>SHEET No. 1 OF 1<br><br>REFERENCE No. S1223 | <b>SCALE OF METRES</b><br>800 0 1600 3200<br><br>ORIGINAL DRAWING SCALE<br>1 IN 80000 (A3 SHEET SIZE) |  | <b>CONSULTING SURVEYORS,<br/>ENGINEERS, IRRIGATION<br/>DESIGNERS</b><br>P.O. BOX 1172<br>SWAN HILL VIC 3585<br>Ph: (03) 5032 3685<br>FAX: (03) 5032 2472<br>EMAIL: pmash@pricemerrett.com.au<br><br>P.O. BOX 313<br>KERANG VIC. 3579<br>Ph: (03) 5452 2490<br>FAX: (03) 5452 2566<br>EMAIL: pmc@pricemerrett.com.au | Formal Lot Description:<br>Lot 6527 in DP769343 |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|











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FW: Non-contiguous allotment proposal DA 27/2023



Ray Mitchell



21/06/2023

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**From:** Plan-Info

**Sent:** Wednesday, 21 June 2023 8:49 AM

**To:** Ray Mitchell

**Subject:** RE: Non-contiguous allotment proposal DA 27/2023

Hi Ray,

Provided council are satisfied and supply a completed subdivision certificate with the plan, the registration of the non-contiguous lots would be acceptable.

Regards,

Matt

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**PART B – ITEMS FOR INFORMATION****9 GENERAL MANAGER’S REPORTS****9.1 REPORT ON FINANCIAL INFORMATION AS AT FRIDAY, 30 JUNE 2023****File Number:** D23.84530**Reporting Officer(s):** Kristy Cameron, Finance Officer

Janelle Dalton, Rates Officer

Danika Dunstone, Customer Service Officer

Edna Mendes, Finance Consultant

**Responsible Officer:** Craig Bennett, General Manager**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.**PURPOSE OF REPORT**

The purpose of this report is to advise and report to council on the status of the following financial information as at Friday, 30 June 2023:

- 1 Monthly Statement of Rates and Charges;
- 2 Monthly Summary of Revenue and Expenditure for the Caravan Park;
- 3 Monthly Summary of Revenue and Expenditure for the Bidgee Haven Hostel;
- 4 Monthly Summary of Revenue and Expenditure for the Tourist Information Centre;
- 5 Monthly Summary of Revenue and Expenditure for the Library; and
- 6 Monthly Outstanding Debtors.

**OFFICER RECOMMENDATION**

**That Council receives and notes the financial information contained in this report for the year ending Friday, 30 June 2023.**

**REPORT**

The following is a summary on each piece of financial information as at 30 June 2023:

**Monthly Statement of Rates and Charges**

This table details the percentage of total Rates and Charges receivable collected for the 2022/2023 Financial Year. Ninety-three point one six (93.16) percent was collected. This includes an amount of \$289,830.06 that was carried forward as an arrears amount from the 2021/2022 Financial Year.



**Monthly Summary of Revenue and Expenditure for the Caravan Park**

The actual operating deficit for the Caravan Park for the 2022/2023 Financial Year of **(\$32,053)** is slightly better than the revised budget figure of **(\$53,960)**. However, it is **(\$72,293)** over the original budget figure of a projected surplus of \$40,240 for the Financial Year.

The main reason for the actual deficit against a projected surplus is the increased actual salaries of \$57,793 (Actual of \$224,593 compared to an Original Budget figure of \$166,800) for the Financial Year.

**Monthly Summary of Revenue and Expenditure for the Bidgee Haven Hostel**

The actual operating deficit for the Bidgee Haven Hostel for the 2022/2023 Financial Year of **(\$173,106)** is better than the revised budget figure of **(\$263,200)**. However, it is **(\$46,106)** over the original budget figure of a projected deficit of **(\$127,000)** for the Financial Year.

**Monthly Summary of Revenue and Expenditure for the Tourist Information Centre**

The actual operating deficit for the Tourist Information Centre for the 2022/2023 Financial Year of **(\$79,719)** is much better than the revised budget figure of **(\$225,250)**. It is also much better (\$120,931 better) than the original budget figure of a projected deficit of **(\$200,650)** for the Financial Year.

The main reason for the better than expected deficit for the Financial Year was the substantial increase in operating revenue for the year (\$185,848 compared to \$69,700 – an increase of \$116,148) for the Financial Year.

**Monthly Summary of Revenue and Expenditure for the Library**

The actual operating deficit for the Library for the 2022/2023 Financial Year of **(\$33,412)** is slightly better than the revised budget figure of **(\$35,907)**. However, it is slightly worse than the original budget figure of a projected deficit of **(\$13,670)** for the Financial Year.

**Monthly Outstanding Debtors**

Of the total outstanding debtors amount of \$359,410, over 75% (\$270,833) are current debtors.

Additionally, the ninety-day debtors amount of \$72,880 has reduced from a figure of \$115,522 as at 31 May 2023 (a 37% reduction in one month). This is a very good result.



## 1. STATEMENT OF RATES AND CHARGES AS AT 30 JUNE 2023

|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|--|--------------------------------------------------|----------------------------------------------------------|----------------|----------------|------------------------|-----------------|--------------|----------------|--------------|
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  |                                                  | Balranald Shire Council - Statement of Rates and Charges |                |                |                        |                 |              |                |              |
|  |                                                  |                                                          |                | As at          | 30 June 2023           |                 |              |                |              |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  |                                                  |                                                          |                |                |                        |                 |              |                | Nett Arrears |
|  |                                                  | Nett Arrears                                             | 2022/23 Nett   | Total          |                        | Collection as a |              | Arrears as a % | 1 July 2022  |
|  | Income Category                                  | 1st July 2022                                            | Levy           | Receivable     | Amount Collected as at | % of Total      | Arrears      | of Total       | as a % of    |
|  |                                                  |                                                          |                |                | 30 June 2023           | Receivable      | Amount       | Receivable     | Nett Levy    |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  | General Fund Rates incl Interest / Legal charges | \$121,800.98                                             | \$3,162,270.13 | \$3,284,071.11 | \$3,066,737.83         | 93.38%          | \$217,333.28 | 6.62%          | 3.85%        |
|  | Waste Management Charges                         | \$21,056.95                                              | \$436,951.40   | \$458,008.35   | \$431,016.73           | 94.11%          | \$26,991.62  | 5.89%          | 4.82%        |
|  | Stormwater Levy Charges                          | \$1,220.45                                               | \$19,285.39    | \$20,505.84    | \$19,017.11            | 92.74%          | \$1,488.73   | 7.26%          | 6.33%        |
|  | Water Fund - Access Charges                      | \$43,999.73                                              | \$892,444.79   | \$936,444.52   | \$881,458.01           | 94.13%          | \$54,986.51  | 5.87%          | 4.93%        |
|  | Sewerage Fund - Annual Charges                   | \$34,045.03                                              | \$703,922.75   | \$737,967.78   | \$695,657.76           | 94.27%          | \$42,310.02  | 5.73%          | 4.84%        |
|  | Subtotal                                         | \$222,123.14                                             | \$5,214,874.46 | \$5,436,997.60 | \$5,093,887.44         | 93.69%          | \$343,110.16 | 6.31%          | 4.26%        |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  | Water Fund - Consumption Charges                 | \$63,981.44                                              | \$729,302.44   | \$793,283.88   | \$708,993.06           | 89.37%          | \$84,290.82  | 10.63%         | 8.77%        |
|  | Sewerage Fund - Usage Charges Non Residential    | \$3,725.48                                               | \$85,434.21    | \$89,159.69    | \$84,103.87            | 94.33%          | \$5,055.82   | 5.67%          | 4.36%        |
|  | Subtotal                                         | \$67,706.92                                              | \$814,736.65   | \$882,443.57   | \$793,096.93           | 89.88%          | \$89,346.64  | 10.12%         | 8.31%        |
|  |                                                  |                                                          |                |                |                        |                 |              |                |              |
|  | Total 2022/23                                    | \$289,830.06                                             | \$6,029,611.11 | \$6,319,441.17 | \$5,886,984.37         | 93.16%          | \$432,456.80 | 6.84%          | 4.81%        |



2     Monthly Summary of Revenue and Expenditure for the Caravan Park

|                                                     | Original Budget  | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/ <b>Excess Over Budget</b> | Revised Budget as at 30 June 2023 | YTD Actual %  |
|-----------------------------------------------------|------------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|---------------------------------------------|-----------------------------------|---------------|
| <b>CARAVAN PARK 2022/23</b>                         |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>REVENUE</b>                                      |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Fees                                                | \$500,000        | \$80,000                                      | -\$50,000                                    | -\$60,000                                 | \$474,049               | -\$4,049                                    | \$470,000                         | 100.9%        |
| Washing Machine Charges                             | \$3,500          |                                               |                                              |                                           | \$4,865                 | -\$1,365                                    | \$3,500                           | 139.0%        |
| Caravan Park - Merchandise Sales                    | \$500            | \$1,500                                       |                                              |                                           | \$2,116                 | -\$116                                      | \$2,000                           | 105.8%        |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>TOTAL OPERATING REVENUE</b>                      | <b>\$504,000</b> | <b>\$81,500</b>                               | <b>-\$50,000</b>                             | <b>-\$60,000</b>                          | <b>\$481,031</b>        | <b>-\$5,531</b>                             | <b>\$475,500</b>                  | <b>101.2%</b> |
| <b>EXPENDITURE</b>                                  |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Salaries                                            | \$166,800        | \$63,200                                      |                                              | -\$5,000                                  | \$224,593               | \$407                                       | \$225,000                         | 99.8%         |
| Caravan Park Advertising                            | \$1,200          |                                               |                                              |                                           | \$388                   | \$812                                       | \$1,200                           | 32.3%         |
| Bank Charges                                        | \$3,300          |                                               |                                              |                                           | \$3,623                 | -\$323                                      | \$3,300                           | 109.8%        |
| Caravan Park - Cleaning Materials                   | \$10,000         |                                               |                                              |                                           | \$6,515                 | \$3,485                                     | \$10,000                          | 65.2%         |
| Electricity - Operational                           | \$30,000         |                                               |                                              |                                           | \$24,203                | \$5,797                                     | \$30,000                          | 80.7%         |
| Admin Charges - Sals, Rates/Charges, Insur,         | \$105,960        |                                               |                                              |                                           | \$105,960               | \$0                                         | \$105,960                         | 100.0%        |
| Caravan Park - Legal Expenses                       | \$2,000          |                                               |                                              |                                           | \$0                     | \$2,000                                     | \$2,000                           | 0.0%          |
| Caravan Park - Softw are Support                    | \$4,000          |                                               |                                              |                                           | \$2,652                 | \$1,348                                     | \$4,000                           | 66.3%         |
| Telephone                                           | \$500            | \$2,500                                       |                                              |                                           | \$1,599                 | \$1,401                                     | \$3,000                           | 53.3%         |
| Caravan Park R & M                                  | \$47,000         |                                               |                                              | \$13,000                                  | \$65,810                | -\$5,810                                    | \$60,000                          | 109.7%        |
| Caravan Park - Consumables GST                      | \$30,000         |                                               |                                              | -\$8,000                                  | \$24,740                | -\$2,740                                    | \$22,000                          | 112.5%        |
| Carravan Park - Consumables No GST                  | \$10,000         |                                               |                                              |                                           | \$0                     | \$10,000                                    | \$10,000                          | 0.0%          |
| Depreciation                                        | \$53,000         |                                               |                                              |                                           | \$53,000                | \$0                                         | \$53,000                          | 100.0%        |
| <b>TOTAL OPERATING EXPENDITURE</b>                  | <b>\$463,760</b> | <b>\$65,700</b>                               | <b>\$0</b>                                   | <b>\$0</b>                                | <b>\$513,083</b>        | <b>\$16,377</b>                             | <b>\$529,460</b>                  | <b>96.9%</b>  |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>NET OPERATING SURPLUS / <b>DEFICIT</b></b>       | <b>\$40,240</b>  | <b>\$15,800</b>                               | <b>-\$50,000</b>                             | <b>-\$60,000</b>                          | <b>-\$32,053</b>        | <b>-\$21,907</b>                            | <b>-\$53,960</b>                  |               |
| <b>CAPITAL</b>                                      |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Capital Revenue</b>                              |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Capital Grants - CRIF                               | \$772,000        | -\$500                                        |                                              |                                           | \$771,500               | \$771,500                                   | \$771,500                         |               |
| Transfer from Restriction                           | \$0              |                                               | \$50,000                                     |                                           | \$0                     | \$50,000                                    | \$50,000                          |               |
| <b>Total Capital Revenue</b>                        | <b>\$772,000</b> | <b>-\$500</b>                                 | <b>\$50,000</b>                              | <b>\$0</b>                                | <b>\$771,500</b>        | <b>\$821,500</b>                            | <b>\$821,500</b>                  |               |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Capital Expenditure</b>                          |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| CRIF Grant Expenditure                              | \$772,000        | -\$500                                        |                                              |                                           | \$212,000               | \$559,500                                   | \$771,500                         |               |
| Transfer to Restriction                             | \$40,240         | \$15,800                                      |                                              |                                           | \$0                     | \$56,040                                    | \$56,040                          |               |
| <b>Total Capital Expenditure</b>                    | <b>\$812,240</b> | <b>\$15,300</b>                               | <b>\$0</b>                                   |                                           | <b>\$212,000</b>        | <b>\$615,540</b>                            | <b>\$827,540</b>                  |               |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Net Capital Surplus/ <b>(Deficit)</b></b>        | <b>-\$40,240</b> | <b>-\$15,800</b>                              | <b>\$50,000</b>                              | <b>\$0</b>                                | <b>\$559,500</b>        | <b>\$205,960</b>                            | <b>-\$6,040</b>                   |               |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Net Overall Result Surplus/ <b>(Deficit)</b></b> | <b>\$0</b>       | <b>\$0</b>                                    | <b>\$0</b>                                   | <b>-\$60,000</b>                          | <b>\$527,447</b>        | <b>\$184,053</b>                            | <b>-\$60,000</b>                  |               |

| Caravan Park 2022/23                                | Original Budget  | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/ <b>Excess Over Budget</b> | Revised Budget as at 30 June 2023 |
|-----------------------------------------------------|------------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|---------------------------------------------|-----------------------------------|
| Total Operating Revenue                             | \$504,000        | \$81,500                                      | -\$50,000                                    | -\$60,000                                 | \$481,031               | -\$5,531                                    | \$475,500                         |
| Total Operating Expenditure                         | \$463,760        | \$65,700                                      | \$0                                          | \$0                                       | \$513,083               | \$16,377                                    | \$529,460                         |
| <b>Net Operating Surplus / <b>Deficit</b></b>       | <b>\$40,240</b>  | <b>\$15,800</b>                               | <b>-\$50,000</b>                             | <b>-\$60,000</b>                          | <b>-\$32,053</b>        | <b>-\$21,907</b>                            | <b>-\$53,960</b>                  |
| Total Capital Revenue                               | \$772,000        | -\$500                                        | \$50,000                                     | \$0                                       | \$771,500               | \$821,500                                   | \$821,500                         |
| Total Capital Expenditure                           | \$812,240        | \$15,300                                      | \$0                                          | \$0                                       | \$212,000               | \$615,540                                   | \$827,540                         |
| <b>Net Capital Surplus / <b>(Deficit)</b></b>       | <b>-\$40,240</b> | <b>-\$15,800</b>                              | <b>\$50,000</b>                              | <b>\$0</b>                                | <b>\$559,500</b>        | <b>\$205,960</b>                            | <b>-\$6,040</b>                   |
|                                                     |                  |                                               |                                              |                                           |                         |                                             |                                   |
| <b>Net Overall Result Surplus/ <b>(Deficit)</b></b> | <b>\$0</b>       | <b>\$0</b>                                    | <b>\$0</b>                                   | <b>-\$60,000</b>                          | <b>\$527,447</b>        | <b>\$184,053</b>                            | <b>-\$60,000</b>                  |



3 Monthly Summary of Revenue and Expenditure for the Bidgee Haven Hostel

|                                                | Original Budget | Amendments to budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Budget Projected to 30 June 2023 | YTD Actual % |
|------------------------------------------------|-----------------|----------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|----------------------------------|--------------|
| REVENUE                                        |                 |                                        |                                              |                                           |                         |                                     |                                  |              |
| Permanent Care Subsidies                       | \$915,000       | -\$15,000                              |                                              | \$100,000                                 | \$934,996               | \$65,004                            | \$1,000,000                      | 93.5%        |
| Hostel - Training Subsidies                    | \$3,000         |                                        |                                              |                                           | \$3,100                 | -\$100                              | \$3,000                          | 103.3%       |
| Respite Care Fees                              | \$10,000        |                                        |                                              | \$2,000                                   | \$13,250                | -\$1,250                            | \$12,000                         | 110.4%       |
| Hostel - Resident Care (Commonw ealth)         | \$70,000        | -\$25,000                              |                                              | -\$5,000                                  | \$34,815                | \$5,185                             | \$40,000                         | 87.0%        |
| Hostel - Resident Accommodation Fees           | \$30,000        | -\$6,000                               |                                              |                                           | \$23,064                | \$936                               | \$24,000                         | 96.1%        |
| Hostel - Resident Daily Care Fees              | \$255,000       | -\$20,000                              |                                              |                                           | \$221,223               | \$13,777                            | \$235,000                        | 94.1%        |
| Business Improvement Grant                     | \$0             | \$285,548                              |                                              |                                           | \$185,606               | \$99,942                            | \$285,548                        | 65.0%        |
| Hostel - Interest Received                     | \$25,000        |                                        |                                              | \$25,000                                  | \$45,833                | \$4,167                             | \$50,000                         | 91.7%        |
| Profit/Loss on Disposal of Assets              | \$0             |                                        |                                              | -\$300,000                                | -\$300,000              | \$0                                 | -\$300,000                       | 100.0%       |
| TOTAL OPERATING REVENUE                        | \$1,308,000     | \$219,548                              | \$0                                          | -\$178,000                                | \$1,161,887             | \$187,661                           | \$1,349,548                      | 86.1%        |
|                                                |                 |                                        |                                              |                                           |                         |                                     |                                  |              |
| EXPENDITURE                                    |                 |                                        |                                              |                                           |                         |                                     |                                  |              |
| Salaries                                       | \$1,060,000     | -\$90,000                              | -\$25,000                                    | -\$5,000                                  | \$884,830               | \$55,170                            | \$940,000                        | 94.1%        |
| Medical Expenses                               | \$2,000         |                                        |                                              |                                           | \$4,815                 | -\$2,815                            | \$2,000                          | 240.7%       |
| Drs Visits to Hostel                           | \$4,000         |                                        |                                              |                                           | \$0                     | \$4,000                             | \$4,000                          | 0.0%         |
| Training                                       | \$10,000        |                                        |                                              | -\$6,000                                  | \$2,485                 | \$1,515                             | \$4,000                          | 62.1%        |
| Audit Fees                                     | \$5,000         |                                        |                                              | -\$300                                    | \$4,700                 | \$0                                 | \$4,700                          | 100.0%       |
| Electricity                                    | \$30,000        |                                        |                                              |                                           | \$28,650                | \$1,350                             | \$30,000                         | 95.5%        |
| Agency Travel                                  | \$2,000         |                                        |                                              |                                           | \$1,411                 | \$589                               | \$2,000                          | 70.6%        |
| Gas                                            | \$1,000         |                                        |                                              |                                           |                         | \$1,000                             | \$1,000                          | 0.0%         |
| Consultants Independent Aged Care Audit        | \$0             |                                        |                                              |                                           |                         | \$0                                 | \$0                              |              |
| Sundry Expenses                                | \$500           | \$500                                  |                                              | \$4,000                                   | \$7,783                 | -\$2,783                            | \$5,000                          | 155.7%       |
| Linen Replacements                             | \$2,000         |                                        |                                              |                                           |                         | \$2,000                             | \$2,000                          | 0.0%         |
| Laundry Services                               | \$6,000         |                                        |                                              | -\$1,000                                  | \$3,275                 | \$1,725                             | \$5,000                          | 65.5%        |
| Cleaning Materials                             | \$6,000         |                                        |                                              | -\$1,000                                  | \$5,016                 | -\$16                               | \$5,000                          | 100.3%       |
| Pharmaceutical Supplies                        | \$10,000        |                                        |                                              |                                           | \$10,457                | -\$457                              | \$10,000                         | 104.6%       |
| Council Admin Charges - Salaries, Insur, Rates | \$128,500       |                                        |                                              |                                           | \$128,500               | \$0                                 | \$128,500                        | 100.0%       |
| Printing & Stationery                          | \$3,000         |                                        |                                              |                                           | \$1,360                 | \$1,640                             | \$3,000                          | 45.3%        |
| IT Expenditure                                 | \$2,000         |                                        |                                              |                                           | \$1,518                 | \$482                               | \$2,000                          | 75.9%        |
| Repairs & Maintenance                          | \$40,000        |                                        |                                              | \$8,000                                   | \$48,583                | -\$583                              | \$48,000                         | 101.2%       |
| Subscriptions & Memberships                    | \$6,000         |                                        |                                              | \$4,000                                   | \$8,130                 | \$1,870                             | \$10,000                         | 81.3%        |
| Telephone                                      | \$3,000         |                                        |                                              | -\$1,000                                  | \$1,637                 | \$363                               | \$2,000                          | 81.9%        |
| Recruitment Expenses                           | \$5,000         |                                        |                                              | \$5,000                                   | \$2,665                 | \$7,335                             | \$10,000                         | 26.7%        |
| Food Supplies                                  | \$55,000        |                                        |                                              | -\$10,000                                 | \$41,228                | \$3,772                             | \$45,000                         | 91.6%        |
| Commuter Bus and Sedan Running Costs           | \$0             | \$10,000                               |                                              |                                           | \$9,167                 | \$833                               | \$10,000                         | 91.7%        |
| Business Improvement Grant                     | \$0             | \$285,548                              |                                              |                                           | \$84,783                | \$200,765                           | \$285,548                        | 29.7%        |
| Depreciation                                   | \$54,000        |                                        |                                              |                                           | \$54,000                | \$0                                 | \$54,000                         | 100.0%       |
| TOTAL OPERATING EXPENDITURE                    | \$1,435,000     | \$206,048                              | -\$25,000                                    | -\$3,300                                  | \$1,334,993             | \$277,755                           | \$1,612,748                      | 82.8%        |
|                                                |                 |                                        |                                              |                                           |                         |                                     |                                  |              |
| NET OPERATING SURPLUS / DEFICIT                | -\$127,000      | \$13,500                               | \$25,000                                     | -\$174,700                                | -\$173,106              | -\$90,094                           | -\$263,200                       |              |
|                                                |                 |                                        |                                              |                                           |                         |                                     |                                  |              |

| Bidgee Haven Hostel 2022/23     | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Projected to 30 June 2023 |
|---------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|---------------------------|
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| TOTAL OPERATING REVENUE         | \$1,308,000     | \$219,548                                     | \$0                                          | -\$178,000                                | \$1,161,887             | \$187,661                           | \$1,349,548               |
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| TOTAL OPERATING EXPENDITURE     | \$1,435,000     | \$206,048                                     | -\$25,000                                    | -\$3,300                                  | \$1,334,993             | \$277,755                           | \$1,612,748               |
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| NET OPERATING SURPLUS / DEFICIT | -\$127,000      | \$13,500                                      | \$25,000                                     | -\$174,700                                | -\$173,106              | -\$90,094                           | -\$263,200                |



| Bidgee Haven Hostel 2022/23     | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Projected to 30 June 2023 |
|---------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|---------------------------|
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| TOTAL OPERATING REVENUE         | \$1,308,000     | \$219,548                                     | \$0                                          | -\$178,000                                | \$1,161,887             | \$187,661                           | \$1,349,548               |
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| TOTAL OPERATING EXPENDITURE     | \$1,435,000     | \$206,048                                     | -\$25,000                                    | -\$3,300                                  | \$1,334,993             | \$277,755                           | \$1,612,748               |
|                                 |                 |                                               |                                              |                                           |                         |                                     |                           |
| NET OPERATING SURPLUS / DEFICIT | -\$127,000      | \$13,500                                      | \$25,000                                     | -\$174,700                                | -\$173,106              | -\$90,094                           | -\$263,200                |

| BIDGEE HAVEN HOSTEL SELF CARE UNITS 2022/23 | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Budget Projected to 30 June 2023 | YTD Actual % |
|---------------------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|----------------------------------|--------------|
| REVENUE                                     |                 |                                               |                                              |                                           |                         |                                     |                                  |              |
| Unit Rentals                                | \$24,000        | -\$12,000                                     |                                              | -\$12,000                                 | \$7,197                 | \$4,803                             | \$12,000                         | 59.98%       |
|                                             |                 |                                               |                                              |                                           |                         |                                     |                                  |              |
| EXPENDITURE                                 |                 |                                               |                                              |                                           |                         |                                     |                                  |              |
| Electricity                                 | \$0             | \$2,000                                       |                                              | \$2,000                                   | \$1,588                 | \$412                               | \$2,000                          | 79.41%       |
| Insurance                                   | \$1,200         |                                               |                                              |                                           | \$1,200                 | \$0                                 | \$1,200                          | 100.00%      |
| Rates and Charges                           | \$12,300        | -\$4,300                                      |                                              | -\$4,300                                  | \$4,315                 | \$3,685                             | \$8,000                          | 53.93%       |
| Repairs and Maintenance                     | \$0             | \$3,000                                       |                                              | \$3,000                                   | \$2,833                 | \$167                               | \$3,000                          | 94.45%       |
|                                             | \$13,500        | \$700                                         |                                              | \$700                                     | \$9,936                 | \$4,264                             | \$14,200                         | 69.97%       |
|                                             |                 |                                               |                                              |                                           |                         |                                     |                                  |              |
| NET OPERATING SURPLUS / DEFICIT             | \$10,500        | -\$12,700                                     |                                              | -\$12,700                                 | -\$2,739                | \$539                               | -\$2,200                         |              |

| SUMMARY                                     |                 |                                               |                                             |                                           |                         |                                     |                           |
|---------------------------------------------|-----------------|-----------------------------------------------|---------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|---------------------------|
| Bidgee Haven Hostel Self Care Units 2022/23 | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendment to Budget for December QBR | Actual Amendments to budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Projected to 30 June 2023 |
|                                             |                 |                                               |                                             |                                           |                         |                                     |                           |
| TOTAL OPERATING REVENUE                     | \$24,000        |                                               | \$0                                         | -\$12,000                                 | \$7,197                 | \$4,803                             | \$12,000                  |
|                                             |                 |                                               |                                             |                                           |                         |                                     |                           |
| TOTAL OPERATING EXPENDITURE                 | \$13,500        |                                               | \$0                                         | \$700                                     | \$9,936                 | \$4,264                             | \$14,200                  |
|                                             |                 |                                               |                                             |                                           |                         |                                     |                           |
| NET OPERATING SURPLUS / DEFICIT             | \$10,500        |                                               | \$0                                         | -\$12,700                                 | -\$2,739                | \$539                               | -\$2,200                  |



4 Monthly Summary of Revenue and Expenditure for the Tourist Information Centre

|                                              | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Revised Budget as at 30 June 2023 | YTD Actual % |
|----------------------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|-----------------------------------|--------------|
| TOURISM 2022/23                              |                 |                                               |                                              |                                           |                         |                                     |                                   |              |
| REVENUE                                      |                 |                                               |                                              |                                           |                         |                                     |                                   |              |
| Fees                                         | \$2,000         |                                               | -\$1,500                                     |                                           | \$0                     | \$500                               | \$500                             | 0.0%         |
| Tourist Info Centre -Souvenir Sales          | \$60,000        |                                               |                                              |                                           | \$60,257                | -\$257                              | \$60,000                          | 100.4%       |
| Sales Yanga HH Guides                        | \$200           |                                               | \$1,800                                      |                                           | \$2,029                 | -\$29                               | \$2,000                           | 101.5%       |
| Commissions                                  | \$500           |                                               | -\$400                                       |                                           | \$2                     | \$98                                | \$100                             | 2.3%         |
| Tourism Advertising                          | \$2,000         |                                               | -\$1,000                                     | -\$1,000                                  | \$0                     | \$0                                 | \$0                               | 0.0%         |
| Donations - Discovery Centre                 | \$5,000         |                                               | -\$1,000                                     | -\$1,500                                  | \$2,877                 | -\$377                              | \$2,500                           | 115.1%       |
| Operational Grant- Reconnecting Regional NS  | \$0             | \$150,854                                     |                                              |                                           | \$120,683               | \$30,171                            | \$150,854                         | 80.0%        |
| TOTAL OPERATING REVENUE                      | \$69,700        | \$150,854                                     | -\$2,100                                     | -\$2,500                                  | \$185,848               | \$30,106                            | \$215,954                         | 86.1%        |
| EXPENDITURE                                  |                 |                                               |                                              |                                           |                         |                                     |                                   |              |
| Salaries                                     | \$115,000       |                                               |                                              | \$8,000                                   | \$113,891               | \$9,109                             | \$123,000                         | 92.6%        |
| Tourism Staff Uniforms                       | \$425           |                                               |                                              |                                           | \$0                     | \$425                               | \$425                             | 0.0%         |
| Training                                     | \$1,275         |                                               |                                              |                                           | \$283                   | \$992                               | \$1,275                           | 22.2%        |
| Advertising                                  | \$23,460        |                                               |                                              |                                           | \$15,679                | \$7,781                             | \$23,460                          | 66.8%        |
| Security Monitoring                          | \$850           |                                               |                                              |                                           | \$552                   | \$298                               | \$850                             | 65.0%        |
| Conference Expenses                          | \$1,700         |                                               |                                              |                                           | \$1,182                 | \$518                               | \$1,700                           | 69.5%        |
| General Expenses                             | \$1,700         |                                               |                                              |                                           | \$1,416                 | \$284                               | \$1,700                           | 83.3%        |
| Admin Charges -Sals, Rates/charges, Insur    | \$76,260        |                                               |                                              |                                           | \$76,260                | \$0                                 | \$76,260                          | 100.0%       |
| Special Events - Show s / Movies             | \$1,700         |                                               |                                              |                                           | \$8,344                 | -\$6,644                            | \$1,700                           | 490.8%       |
| Seminars & Workshops - Local                 | \$850           |                                               |                                              |                                           | \$40                    | \$810                               | \$850                             | 4.7%         |
| Subscriptions                                | \$1,700         |                                               |                                              |                                           | \$800                   | \$900                               | \$1,700                           | 47.1%        |
| Tourism Visitor Guide Booklets               | \$0             | \$12,000                                      |                                              |                                           | \$0                     | \$12,000                            | \$12,000                          | 0.0%         |
| Travelling Expenses                          | \$850           |                                               |                                              |                                           | \$0                     | \$850                               | \$850                             | 0.0%         |
| Souvenirs                                    | \$35,000        |                                               |                                              |                                           | \$37,540                | -\$2,540                            | \$35,000                          | 107.3%       |
| Depreciation                                 | \$9,580         |                                               |                                              |                                           | \$9,580                 | \$0                                 | \$9,580                           | 100.0%       |
| Operational Grant- Reconnecting Regional NSW | \$0             | \$150,854                                     |                                              |                                           | \$0                     | \$150,854                           | \$150,854                         | 0.0%         |
| TOTAL OPERATING EXPENDITURE                  | \$270,350       | \$162,854                                     | \$0                                          | \$8,000                                   | \$265,568               | \$175,636                           | \$441,204                         | 60.2%        |
| NET OPERATING SURPLUS/DEFICIT                | -\$200,650      | -\$12,000                                     | -\$2,100                                     | -\$10,500                                 | -\$79,719               | -\$145,531                          | -\$225,250                        |              |
| Capital Revenue                              |                 |                                               |                                              |                                           |                         |                                     |                                   |              |
| Grants - Joint Organisation                  | \$0             | \$0                                           | \$0                                          | \$0                                       | \$0                     | \$0                                 | \$0                               | 0.0%         |
| Summer Holiday Break Grant                   |                 |                                               |                                              | \$13,898                                  | \$13,898                | \$0                                 | \$13,898                          |              |
| Children & Young People Grant                |                 |                                               |                                              | \$39,882                                  | \$39,882                | \$0                                 | \$39,882                          |              |
| Total Capital Revenue                        | \$0             | \$0                                           | \$0                                          | \$53,780                                  | \$53,780                | \$0                                 | \$53,780                          | 0.00%        |
| Capital Expenditure                          |                 |                                               |                                              |                                           |                         |                                     |                                   |              |
| Joint Organisation Discovery Centre Complex  | \$0             | \$0                                           | \$0                                          | \$0                                       | \$0                     | \$0                                 | \$0                               | 0.0%         |
| Summer Holiday Break Grant                   |                 |                                               |                                              | \$13,898                                  |                         |                                     | \$13,898                          |              |
| Children & Young People Grant                |                 |                                               |                                              | \$39,882                                  |                         |                                     | \$39,882                          |              |
| Total Capital Expenditure                    | \$0             | \$0                                           | \$0                                          | \$53,780                                  | \$0                     | \$0                                 | \$53,780                          | 0.00%        |
| Net Capital Surplus/ (Deficit)               | \$0             | \$0                                           | \$0                                          | \$0                                       | \$53,780                | \$0                                 | \$0                               |              |
| Net Result Surplus/ (Deficit)                | -\$200,650      | -\$12,000                                     | -\$2,100                                     | -\$10,500                                 | -\$25,939               | -\$145,531                          | -\$225,250                        |              |

| SUMMARY                                |                 |                                               |                                              |                                           |                         |                                     |                                   |
|----------------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|-------------------------------------|-----------------------------------|
|                                        | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/Excess Over Budget | Revised Budget as at 30 June 2023 |
| TOURISM 2022/23                        |                 |                                               |                                              |                                           |                         |                                     |                                   |
| Total Operating Revenue                | \$69,700        | \$150,854                                     | -\$2,100                                     | -\$2,500                                  | \$185,848               | \$30,106                            | \$215,954                         |
| Total Operating Expenditure            | \$270,350       | \$162,854                                     | \$0                                          | \$8,000                                   | \$265,568               | \$175,636                           | \$441,204                         |
| Net Operating Result Surplus / Deficit | -\$200,650      | -\$12,000                                     | -\$2,100                                     | -\$10,500                                 | -\$79,719               | -\$145,531                          | -\$225,250                        |
| Total Capital Revenue                  | 0               | 0                                             | 0                                            | 53,780                                    | 53,780                  | 0                                   | 53,780                            |
| Total Capital Expenditure              | 0               | 0                                             | 0                                            | 53,780                                    | 0                       | 0                                   | 53,780                            |
| Net Capital Surplus / (Deficit)        | 0               | 0                                             | 0                                            | 0                                         | 53,780                  | 0                                   | 0                                 |
| Net Overall Result Surplus / (Deficit) | -\$200,650      | -\$12,000                                     | -\$2,100                                     | -\$10,500                                 | -\$25,939               | -\$145,531                          | -\$225,250                        |



## 5 Monthly Summary of Revenue and Expenditure for the Library

| Library Services 2022/23                     | Original Budget  | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/ <b>Excess Over Budget</b> | Revised Budget as at 30 June 2023 | YTD Actual %  |
|----------------------------------------------|------------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|---------------------------------------------|-----------------------------------|---------------|
| <b>REVENUE</b>                               |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Library Operational Subsidy                  | \$67,400         | <b>-\$19,941</b>                              | \$2,209                                      |                                           | \$49,668                | \$0                                         | \$49,668                          | 100.0%        |
| Library Sundry Sales                         | \$0              | \$100                                         |                                              |                                           | \$199                   | <b>-\$99</b>                                | \$100                             | 199.0%        |
| Operational Grants - Other                   | \$0              | \$5,131                                       | \$309                                        | \$2,000                                   | \$7,740                 | <b>-\$300</b>                               | \$7,440                           | 104.0%        |
| <b>TOTAL OPERATING REVENUE</b>               | <b>\$67,400</b>  | <b>-\$14,710</b>                              | <b>\$2,518</b>                               | <b>\$2,000</b>                            | <b>\$57,607</b>         | <b>-\$399</b>                               | <b>\$57,208</b>                   | <b>100.7%</b> |
| <b>EXPENDITURE</b>                           |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Library - Salaries                           | \$50,000         |                                               |                                              |                                           | \$56,416                | <b>-\$6,416</b>                             | \$50,000                          | 112.8%        |
| Training                                     | \$850            | \$3,000                                       |                                              |                                           | \$3,142                 | \$708                                       | \$3,850                           | 81.6%         |
| Electricity                                  | \$2,000          |                                               |                                              |                                           | \$1,816                 | \$184                                       | \$2,000                           | 90.8%         |
| Office Expenses                              | \$850            |                                               |                                              |                                           | \$827                   | \$23                                        | \$850                             | 97.3%         |
| Administration Charge                        | \$14,800         |                                               |                                              |                                           | \$14,800                | \$0                                         | \$14,800                          | 100.0%        |
| Printing and Stationery                      | \$595            |                                               |                                              |                                           | \$168                   | \$427                                       | \$595                             | 28.3%         |
| Books and Journals                           | \$3,825          |                                               |                                              |                                           | \$4,811                 | <b>-\$986</b>                               | \$3,825                           | 125.8%        |
| IT                                           | \$1,700          |                                               |                                              |                                           | \$0                     | \$1,700                                     | \$1,700                           | 0.0%          |
| Repairs and Maintenance                      | \$1,700          |                                               | \$2,300                                      | \$1,000                                   | \$4,769                 | \$231                                       | \$5,000                           | 95.4%         |
| Security Monitoring                          | \$595            |                                               |                                              | \$305                                     | \$619                   | \$281                                       | \$900                             | 68.8%         |
| Subscriptions                                | \$1,955          |                                               |                                              |                                           | \$1,804                 | \$151                                       | \$1,955                           | 92.3%         |
| Telephone and Communications                 | \$500            |                                               |                                              |                                           | \$431                   | \$69                                        | \$500                             | 86.1%         |
| Internet                                     | \$1,700          |                                               |                                              |                                           | \$269                   | \$1,431                                     | \$1,700                           | 15.8%         |
| Operational Grants - Other                   | \$0              |                                               | \$5,440                                      |                                           | \$1,147                 | \$4,293                                     | \$5,440                           | 21.1%         |
|                                              |                  |                                               |                                              |                                           |                         |                                             | \$0                               |               |
| <b>TOTAL OPERATING EXPENDITURE</b>           | <b>\$81,070</b>  | <b>\$3,000</b>                                | <b>\$7,740</b>                               | <b>\$1,305</b>                            | <b>\$91,019</b>         | <b>\$2,096</b>                              | <b>\$93,115</b>                   | <b>97.7%</b>  |
| <b>NET OPERATING SURPLUS / DEFICIT</b>       | <b>-\$13,670</b> | <b>-\$17,710</b>                              | <b>-\$5,222</b>                              | <b>\$695</b>                              | <b>-\$33,412</b>        | <b>-\$2,495</b>                             | <b>-\$35,907</b>                  |               |
| <b>CAPITAL</b>                               |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Capital Revenue</b>                       |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Library Local Priority                       | \$0              | \$16,563                                      | \$1,944                                      |                                           | \$18,507                | \$0                                         | \$18,507                          | 100.0%        |
| Library Infrastructure Grant                 | \$0              | \$172,610                                     |                                              |                                           | \$172,610               | \$0                                         | \$172,610                         | 100.0%        |
| Tech Savvy Program                           | \$0              | \$4,340                                       |                                              |                                           | \$4,340                 | \$0                                         | \$4,340                           | 100.0%        |
| Sunraysia Solar Grant                        | \$0              | \$3,400                                       |                                              |                                           | \$3,400                 | \$0                                         | \$3,400                           | 100.0%        |
|                                              |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Total Capital Revenue</b>                 | <b>\$0</b>       | <b>\$196,913</b>                              | <b>\$1,944</b>                               | <b>\$0</b>                                | <b>\$198,857</b>        | <b>\$0</b>                                  | <b>\$198,857</b>                  |               |
| <b>Capital Expenditure</b>                   |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| Library Grant Priority Project               | \$0              | \$16,563                                      | \$1,944                                      |                                           | \$12,174                | \$6,333                                     | \$18,507                          | 65.8%         |
| Library Grant Infra Grant - Stage 1 & 2      | \$0              | \$67,862                                      |                                              |                                           | \$64,028                | \$3,834                                     | \$67,862                          | 94.4%         |
| Library Grant - Solar Farm                   | \$0              | \$2,945                                       |                                              |                                           | \$2,945                 | \$0                                         | \$2,945                           | 100.0%        |
| Library Grant - Tech Savvy                   | \$0              | \$4,340                                       |                                              |                                           | \$4,340                 | \$0                                         | \$4,340                           | 100.0%        |
|                                              |                  |                                               |                                              |                                           |                         |                                             |                                   |               |
| <b>Total Capital Expenditure</b>             | <b>\$0</b>       | <b>\$91,710</b>                               | <b>\$1,944</b>                               | <b>\$0</b>                                | <b>\$83,487</b>         | <b>\$10,167</b>                             | <b>\$93,654</b>                   |               |
| <b>Net Capital Surplus/ (Deficit)</b>        | <b>\$0</b>       | <b>\$105,203</b>                              | <b>\$0</b>                                   | <b>\$0</b>                                | <b>\$115,370</b>        | <b>-\$10,167</b>                            | <b>\$105,203</b>                  |               |
| <b>Net Overall Result Surplus/ (Deficit)</b> | <b>-\$13,670</b> | <b>\$87,493</b>                               | <b>-\$5,222</b>                              | <b>\$695</b>                              | <b>\$81,958</b>         | <b>-\$12,662</b>                            | <b>\$69,296</b>                   |               |



| SUMMARY                                      |                 |                                               |                                              |                                           |                         |                                             |                                   |
|----------------------------------------------|-----------------|-----------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------|---------------------------------------------|-----------------------------------|
| Library Services 2022/23                     | Original Budget | Actual Amendments to Budget for September QBR | Actual Amendments to Budget for December QBR | Actual Amendments to Budget for March QBR | Actual YTD 30 June 2023 | Remaining Budget/ <b>Excess Over Budget</b> | Revised Budget as at 30 June 2023 |
| Total Operating Revenue                      | 67,400          | -14,710                                       | 2,518                                        |                                           | 57,607                  | -399                                        | 57,208                            |
| Total Operating Expenditure                  | 81,070          | 3,000                                         | 7,740                                        |                                           | 91,019                  | 2,096                                       | 93,115                            |
| Net Operating Surplus / <b>Deficit</b>       | -13,670         | -17,710                                       | -5,222                                       | 0                                         | -33,412                 | -2,495                                      | -35,907                           |
| Total Capital Revenue                        | 0               | 196,913                                       | 1,944                                        |                                           | 198,857                 | 0                                           | 198,857                           |
| Total Capital Expenditure                    | 0               | 91,710                                        | 1,944                                        |                                           | 83,487                  | 10,167                                      | 93,654                            |
| Net Capital Surplus / <b>(Deficit)</b>       | 0               | 105,203                                       | 0                                            | 0                                         | 115,370                 | -10,167                                     | 105,203                           |
|                                              |                 |                                               |                                              |                                           |                         |                                             |                                   |
| Net Overall Result Surplus/ <b>(Deficit)</b> | -13,670         | 87,493                                        | -5,222                                       | 0                                         | 81,958                  | -12,662                                     | 69,296                            |



**6 Outstanding Debtors as at 30 June 2023**

| No. of Accounts | Current                 | 30 days               | 60 days               | 90 days                | TOTALS                   |
|-----------------|-------------------------|-----------------------|-----------------------|------------------------|--------------------------|
| 15              | \$270,833               |                       |                       |                        | \$ 270,833               |
| 2               |                         | \$7,202               |                       |                        | \$ 7,202                 |
| 4               |                         |                       | \$8,495               |                        | \$ 8,495                 |
| 15              |                         |                       |                       | \$72,880               | \$ 72,880                |
| Grant Funds     |                         |                       |                       |                        |                          |
| <b>TOTALS</b>   | <b><u>\$270,833</u></b> | <b><u>\$7,202</u></b> | <b><u>\$8,495</u></b> | <b><u>\$72,880</u></b> | <b><u>\$ 359,410</u></b> |

The most significant balances that have been outstanding for over 90 days are:

\$23,250.00 – Communication with Debtor in relation to a payment plan has commenced

\$ 8,431.81 - This debt has reduced from 17K in the last month due to positive debt collection strategy

\$17,970.00 – This debtor is currently in debt collection

\$15,402.26 – This debtor is currently in debt collection.

**TOTAL    \$65,054.07**    This amount makes up 89% of the total for 90 days debtors.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

The Local Government Act, 1993.

The Local Government (General) Regulation, 2021.

Ministerial Investment Order (Gazetted 11 February 2011).

**POLICY IMPLICATIONS**

Council's Investment Policy (Adopted October 2021).

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**9.2 MONTHLY INVESTMENTS REPORT**

**File Number:** D23.84212  
**Author(s):** Kristy Cameron, Finance Officer  
Edna Mendes, Finance Consultant  
**Approver:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

The purpose of this report is to report to council on the balances of cash and investments held by Council as at Friday, 30 June 2023.

**OFFICER RECOMMENDATION**

**That Council receives and notes the information contained in this report.**

**REPORT****1 Cash and Investments Held**

Council's total cash and investments held as at Friday, 30 June 2023 is **\$32,243,920**

This is an increase of \$4,841,129 (17.67% increase) on the previous month's total of **\$27,402,791**.

Investments amount to **\$28M** as at 30 June 2023.

A summary of Council's investments as at 30 June 2023 is detailed on the next page.

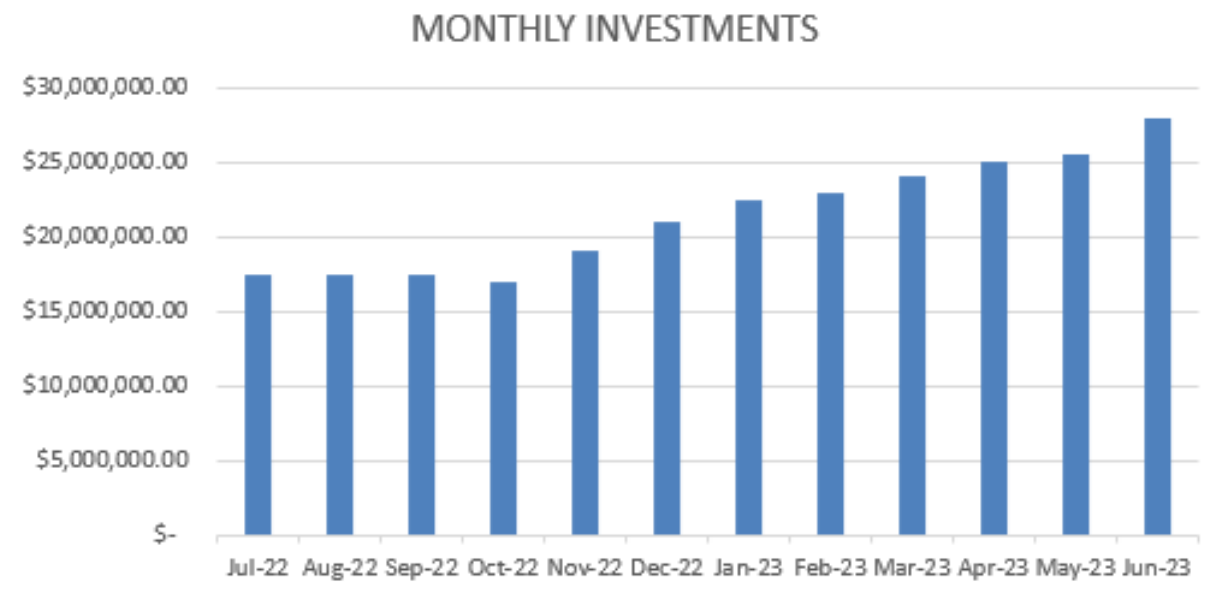
The table below also details the interest earned for the month of June, 2023 and the actual interest earned for the Financial Year ending 30 June 2023.



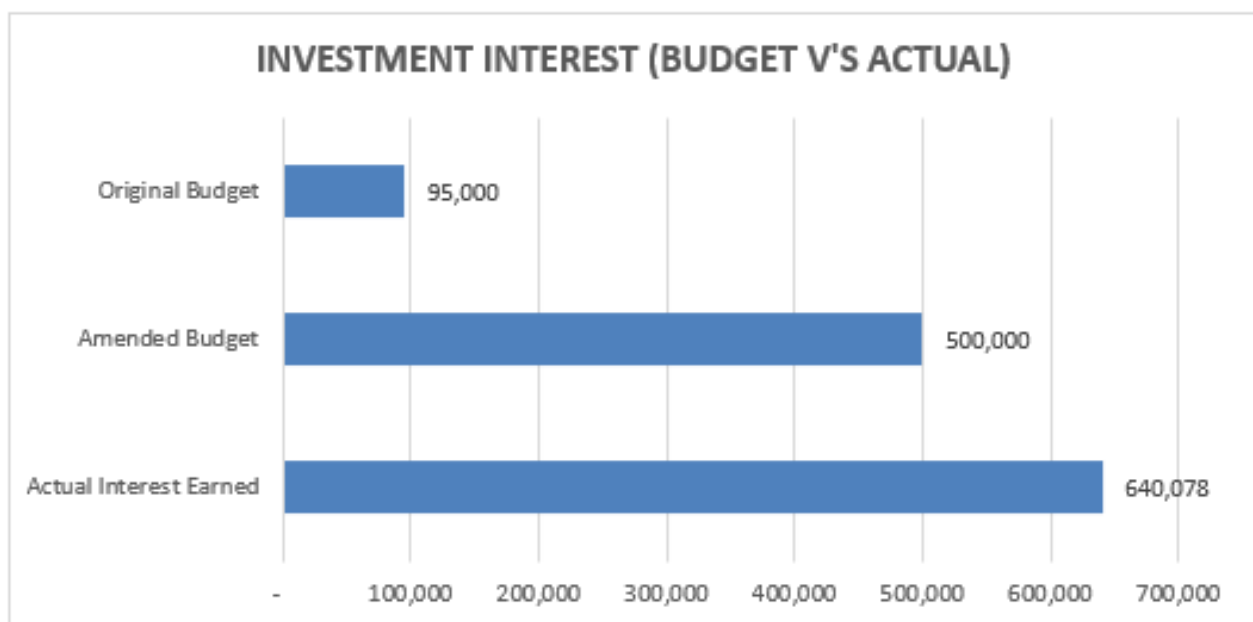
| TERM DEPOSITS INVESTMENT REGISTER AND INTEREST EARNED 2022/23 |            |             |            |                 |                               |                         | 30             |                                        |
|---------------------------------------------------------------|------------|-------------|------------|-----------------|-------------------------------|-------------------------|----------------|----------------------------------------|
| Term Deposits                                                 | S&P Rating | Term (Days) | Start Date | Maturity Date   | Interest Rate/ Rate of Return | Investment \$ Value     | Daily Interest | Actual Interest Earned to 30 June 2023 |
|                                                               |            |             |            |                 |                               |                         | Jun-23         |                                        |
| <a href="#">Westpac Bank A/C 176-576</a>                      | A-1+       |             |            | Matured         |                               |                         | \$ 6.85        | \$ 986.40                              |
| <a href="#">Westpac Bank A/C 176-576</a>                      | A-1+       |             |            | matured         |                               |                         | \$ 71.51       | \$ 21,166.96                           |
| <a href="#">Westpac Bank - 939950</a>                         | A-1+       | 153         | 11/06/2023 | 11/11/2023      | 4.55%                         | 1,000,000               | \$ 93.15       | \$ 19,747.95                           |
| <a href="#">Westpac Bank</a>                                  | A-1+       |             |            | matured         |                               |                         | \$ 90.14       | \$ 13,611.14                           |
| <a href="#">Westpac Bank - 185863</a>                         | A-1+       |             |            | matured         |                               |                         | \$ 93.15       | \$ 2,142.45                            |
| <a href="#">Westpac Bank 176576</a>                           | A-1+       | 275         | 22/04/2023 | 22/01/2024      | 4.07%                         | 1,000,000               | \$ 111.51      | \$ 3,345.21                            |
| <a href="#">Westpac Bank -691615</a>                          | A-1+       | 214         | 23/04/2023 | 23/11/2023      | 4.01%                         | 1,021,738               | \$ 112.25      | \$ 3,367.54                            |
| <a href="#">Westpac Bank - 185863</a>                         | A-1+       | 335         | 24/06/2023 | 24/05/2024      | 4.92%                         | 1,000,000               | \$ 134.79      | \$ 808.77                              |
| <a href="#">AMP - 51396</a>                                   | A-2        |             |            | Matured         |                               |                         | \$ 10.27       | \$ 246.58                              |
| <a href="#">AMP - 53454</a>                                   | A-2        |             |            | Matured         |                               |                         | \$ 13.70       | \$ 3,164.70                            |
| <a href="#">AMP - 53473</a>                                   | A-2        |             |            | matured         |                               |                         | \$ 17.12       | \$ 4,502.56                            |
| <a href="#">AMP</a>                                           | A-2        | 365         | 21/03/2023 | 20/03/2024      | 4.80%                         | 500,000                 | \$ 65.75       | \$ 1,972.60                            |
| <a href="#">AMP</a>                                           | A-2        | 365         | 18/05/2023 | 17/05/2024      | 5.10%                         | 500,000                 | \$ 69.86       | \$ 2,095.89                            |
| <a href="#">AMP</a>                                           | A-2        | 186         | 1/06/2023  | 4/12/2023       | 5.15%                         | 500,000                 | \$ 70.55       | \$ 2,116.44                            |
| <a href="#">Macquarie Bank - 053986</a>                       | A-1        |             |            | Matured         |                               |                         | \$ 13.01       | \$ 3,161.43                            |
| <a href="#">Macquarie Bank - 054099</a>                       | A-1        |             |            | matured         |                               |                         | \$ 13.01       | \$ 3,252.50                            |
| <a href="#">Macquarie Bank - 054394</a>                       | A-1        |             |            | Matured         |                               |                         | \$ 5.48        | \$ 487.72                              |
| <a href="#">Macquarie Bank - 055055</a>                       | A-1        |             |            | Matured         |                               |                         | \$ 13.70       | \$ 1,205.60                            |
| <a href="#">Macquarie Bank - 055370</a>                       | A-1        |             |            | Matured         |                               |                         | \$ 6.85        | \$ 767.20                              |
| <a href="#">Macquarie Bank - 055858</a>                       | A-1        |             |            | Matured         |                               |                         | \$ 6.85        | \$ 959.00                              |
| <a href="#">Macquarie Bank - 054394</a>                       | A-1        |             |            | matured         |                               |                         | \$ 52.47       | \$ 8,027.91                            |
| <a href="#">Macquarie Bank - 055055</a>                       | A-1        |             |            | matured         |                               |                         | \$ 98.08       | \$ 11,867.68                           |
| <a href="#">Macquarie Bank - 061495</a>                       | A-1        |             |            | matured         |                               |                         | \$ 51.37       | \$ 4,623.30                            |
| <a href="#">Macquarie Bank</a>                                | A-1        | 365         | 25/01/2023 | 25/01/2024      | 4.35%                         | 1,000,000               | \$ 119.18      | \$ 3,575.34                            |
| <a href="#">Macquarie Bank</a>                                | A-1        | 365         | 16/02/2023 | 16/02/2024      | 4.77%                         | 500,000                 | \$ 65.34       | \$ 1,960.27                            |
| <a href="#">Macquarie Bank</a>                                | A-1        | 178         | 27/02/2023 | 24/08/2023      | 4.54%                         | 500,000                 | \$ 62.19       | \$ 1,865.75                            |
| <a href="#">Macquarie Bank</a>                                | A-1        | 273         | 1/03/2023  | 29/11/2023      | 4.72%                         | 500,000                 | \$ 64.66       | \$ 1,939.73                            |
| <a href="#">Macquarie Bank</a>                                | A-1        | 182         | 8/03/2023  | 6/09/2023       | 4.60%                         | 500,000                 | \$ 63.01       | \$ 1,890.41                            |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 17.26       | \$ 2,830.64                            |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 78.08       | \$ 13,507.84                           |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 93.15       | \$ 27,199.80                           |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 93.15       | \$ 27,199.80                           |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 110.96      | \$ 19,972.80                           |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 112.33      | \$ 561.65                              |
| <a href="#">NAB Bank</a>                                      | A-1+       |             |            | matured         |                               |                         | \$ 112.33      | \$ 1,572.62                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 210         | 21/12/2022 | 19/07/2023      | 4.21%                         | 1,000,000               | \$ 115.34      | \$ 3,460.27                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 365         | 9/03/2023  | 8/03/2024       | 4.80%                         | 1,000,000               | \$ 131.51      | \$ 3,945.21                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 365         | 19/04/2023 | 18/04/2024      | 4.55%                         | 1,000,000               | \$ 124.66      | \$ 3,739.73                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 365         | 19/04/2023 | 18/04/2024      | 4.55%                         | 1,000,000               | \$ 124.66      | \$ 3,739.73                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 184         | 31/05/2023 | 1/12/2023       | 4.85%                         | 1,000,000               | \$ 132.88      | \$ 3,986.30                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 365         | 5/06/2023  | 4/06/2024       | 5.00%                         | 1,000,000               | \$ 136.99      | \$ 3,424.66                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 365         | 13/06/2023 | 12/06/2024      | 5.30%                         | 1,000,000               | \$ 145.21      | \$ 2,468.49                            |
| <a href="#">NAB Bank</a>                                      | A-1+       | 91          | 28/06/2023 | 27/09/2023      | 5.00%                         | 1,000,000               | \$ 136.99      | \$ 273.97                              |
| <a href="#">Bank of Queensland -</a>                          | A-2        |             |            | matured         |                               |                         | \$ 36.99       | \$ 9,839.34                            |
| <a href="#">Bank of Queensland</a>                            | A-2        |             |            | matured         |                               |                         | \$ 40.41       | \$ 12,607.92                           |
| <a href="#">Bank of Queensland</a>                            | A-2        |             |            | matured         |                               |                         | \$ 21.92       | \$ 6,006.08                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 180         | 24/03/2023 | 20/09/2023      | 4.55%                         | 1,000,000               | \$ 120.55      | \$ 3,616.44                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 150         | 28/03/2023 | 25/08/2023      | 4.40%                         | 500,000                 | \$ 60.27       | \$ 1,808.22                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 179         | 17/04/2023 | 13/10/2023      | 4.65%                         | 500,000                 | \$ 63.70       | \$ 1,910.96                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 365         | 9/05/2023  | 8/05/2024       | 4.60%                         | 500,000                 | \$ 63.01       | \$ 1,890.41                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 270         | 3/04/2023  | 29/12/2023      | 4.55%                         | 500,000                 | \$ 62.33       | \$ 1,869.86                            |
| <a href="#">Bank of Queensland</a>                            | A-2        | 120         | 29/06/2023 | 27/10/2023      | 5.15%                         | 1,000,000               | \$ 141.10      | \$ 141.10                              |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | Matured         |                               |                         | \$ 6.58        | \$ 868.56                              |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | Matured         |                               |                         | \$ 6.58        | \$ 723.80                              |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 11.64       | \$ 2,805.24                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 23.29       | \$ 5,612.89                            |
| <a href="#">Commonwealth Bank -</a>                           | A-1+       |             |            | matured         |                               |                         | \$ 13.70       | \$ 3,452.40                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 13.70       | \$ 3,452.40                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | Matured         |                               |                         | \$ 80.55       | \$ 26,259.30                           |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 13.70       | \$ 3,548.30                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 50.41       | \$ 6,150.02                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       |             |            | matured         |                               |                         | \$ 54.52       | \$ 9,213.88                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 357         | 16/01/2023 | 8/01/2024       | 4.64%                         | 1,500,000               | \$ 163.56      | \$ 4,906.85                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 365         | 2/02/2023  | 2/02/2024       | 4.61%                         | 500,000                 | \$ 63.15       | \$ 1,894.52                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 360         | 17/02/2023 | 12/02/2024      | 4.90%                         | 500,000                 | \$ 67.12       | \$ 2,013.70                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 360         | 17/02/2023 | 12/02/2024      | 4.90%                         | 500,000                 | \$ 67.12       | \$ 2,013.70                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 365         | 27/02/2023 | 27/02/2024      | 5.06%                         | 1,000,000               | \$ 138.63      | \$ 4,158.90                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 150         | 27/02/2023 | 27/07/2023      | 4.53%                         | 500,000                 | \$ 62.05       | \$ 1,861.64                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 214         | 10/03/2023 | 10/10/2023      | 4.52%                         | 500,000                 | \$ 61.92       | \$ 1,857.53                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 276         | 10/03/2023 | 11/12/2023      | 4.60%                         | 500,000                 | \$ 63.01       | \$ 1,890.41                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 364         | 17/03/2023 | 15/03/2024      | 4.35%                         | 500,000                 | \$ 59.59       | \$ 1,787.67                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 90          | 10/05/2023 | 8/08/2023       | 4.45%                         | 500,000                 | \$ 60.96       | \$ 1,828.77                            |
| <a href="#">Commonwealth Bank</a>                             | A-1+       | 330         | 23/05/2023 | 17/04/2024      | 4.75%                         | 1,000,000               | \$ 130.14      | \$ 3,904.11                            |
| <b>Total Term Deposits</b>                                    |            |             |            | <b>Avg Rate</b> | <b>4.68%</b>                  | <b>\$ 28,021,738.08</b> |                | <b>\$ 94,539.33</b>                    |
| <b>Total At Call Accounts</b>                                 |            |             |            |                 |                               | <b>\$ 12,009.13</b>     |                | <b>\$23,323.95</b>                     |
| <b>Total as at 30 June 2023</b>                               |            |             |            |                 |                               | <b>\$ 28,033,747</b>    |                | <b>\$ 640,077.93</b>                   |



The graph below details the monthly balance of investments from 1 July 2022 until 30 June 2023:



The graph below details the actual interest earned for the Financial Year against the original and revised budget for the Financial Year:





The table below details the composition of investments with financial institutions as at 30 June 2023:

| Financial Institutions | Ratings | Composition % | Amount ('000) |
|------------------------|---------|---------------|---------------|
| Westpac                | A-1+    | 14.39         | 4,034         |
| AMP                    | A-2     | 5.35          | 1,500         |
| CBA                    | A-1+    | 26.75         | 7,500         |
| MAC                    | A-1     | 10.70         | 3,000         |
| BOQ                    | A-2     | 14.27         | 4,000         |
| NAB                    | A-1+    | 28.54         | 8,000         |
| <b>Total</b>           |         | <b>100.00</b> | <b>28,034</b> |

Council is compliant with the Investment Policy.

The table below details the balances of external and internal restrictions as at Friday, 30 June 2023.

The table also details the balance of unrestricted cash investments as at Friday, 30 June 2023.

#### **Details of Restrictions**

##### **External Restrictions**

|                                                           |                     |
|-----------------------------------------------------------|---------------------|
| Specific Purpose Unexpended Capital Grants - Gen Fund     | \$ 3,206,390        |
| Specific Purpose Unexpended Capital Grants - Water Fund   | \$ 5,965            |
| Specific Purpose Unexpended Operational Grants - Gen Fund | \$ 118,851          |
| Other - Water Fund                                        | \$ 2,962,000        |
| Other - Sewer Fund                                        | \$ 1,252,000        |
| Other - Domestic Waste Management                         | \$ 390,300          |
| Other - Stormwater Levy - Urban Drainage Improvements     | \$ 19,000           |
| <b>Total External Restrictions</b>                        | <b>\$ 7,954,506</b> |

##### **Internal Restrictions**

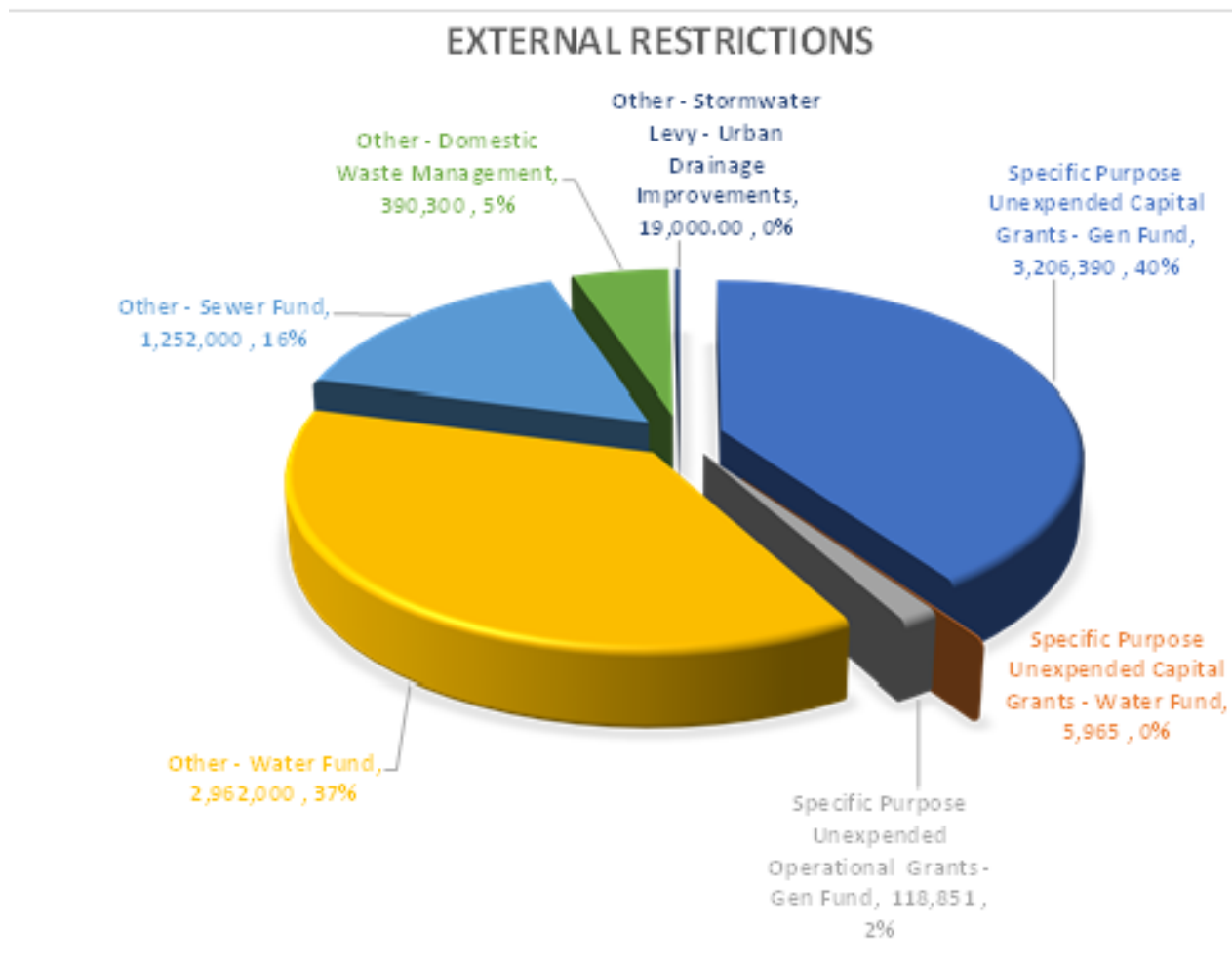
|                                    |                      |
|------------------------------------|----------------------|
| Caravan Park                       | \$ 485,600           |
| Bidgee Haven Hostel Bonds          | \$ 1,813,377         |
| Other                              | \$ 8,779,514         |
| <b>Total Internal Restrictions</b> | <b>\$ 11,078,491</b> |

|                           |                      |
|---------------------------|----------------------|
| <b>Total Restrictions</b> | <b>\$ 19,032,997</b> |
|---------------------------|----------------------|

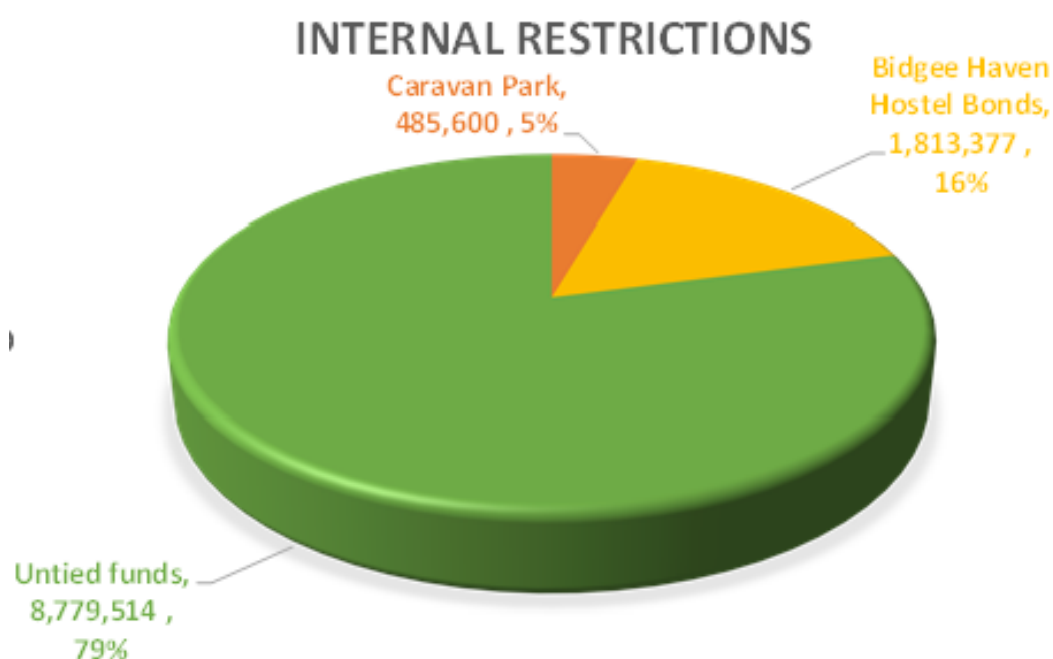
|                                      |                      |
|--------------------------------------|----------------------|
| <b>Unrestricted Cash Investments</b> | <b>\$13,210,923</b>  |
| <b>Total Investments</b>             | <b>\$ 32,243,920</b> |



The chart below details the breakup of External Restrictions, detailing dollar value and percentage of each restriction as at 30 June 2023:

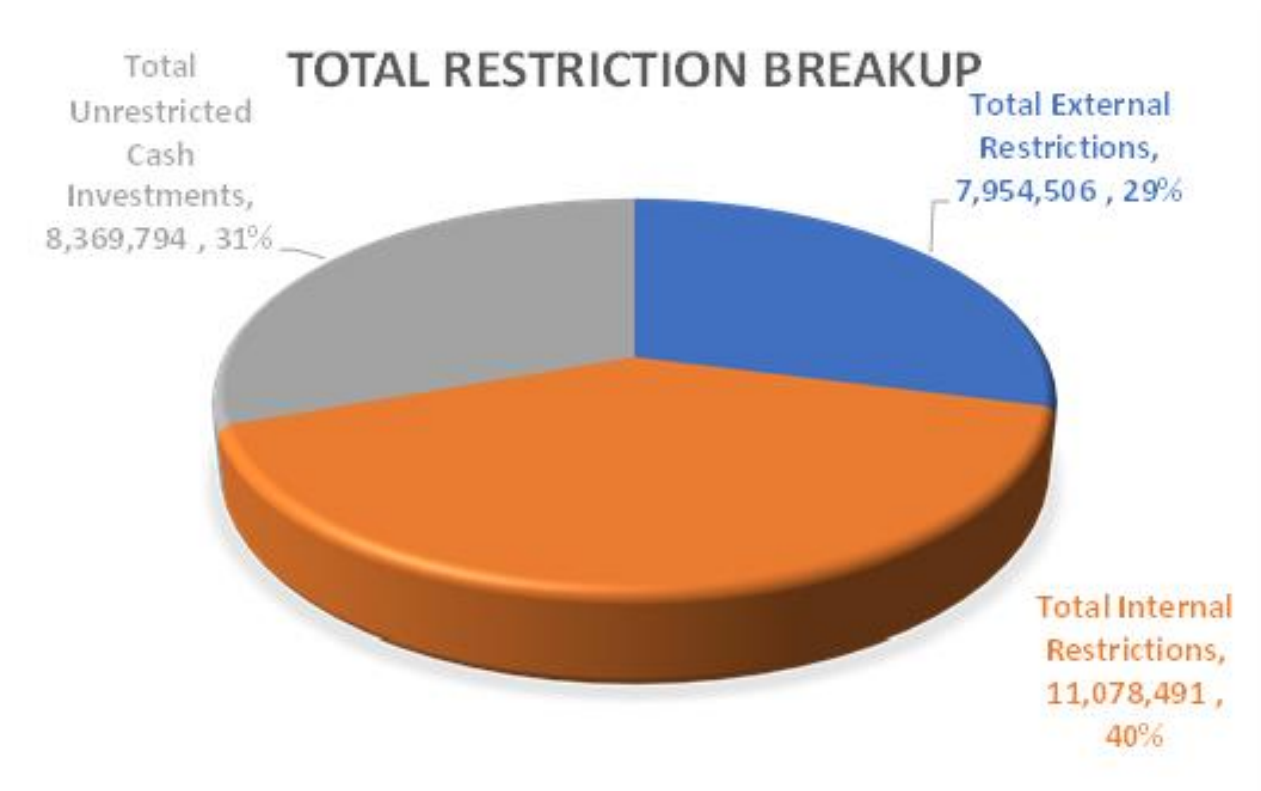


The chart below details the breakup of Internal Restrictions, detailing dollar value and percentage of each restriction as at 30 June 2023:





The chart below details an overall view of restricted cash as at 30 June 2023:



### SUMMARY

Council currently holds \$32,243,920 in Cash and Investments.

The average interest rate trend for June 2023 is 4.68%. This is an increase on last month's interest rate of 4.50% (An increase of 4%).

I hereby certify that the investments listed within this report were made in accordance with Section 625 of the Local Government Act, 1993, clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

C. Bennett  
**Responsible Accounting Officer**  
14 July 2023



**2. Bank Reconciliation as at 30 June 2023**

The bank reconciliation on the Westpac cash account, or operating account, has been reconciled as at, 30 June 2023 and is detailed below:

| <b>Cashbook Summary</b>                          |                     |
|--------------------------------------------------|---------------------|
| Opening Cashbook Balance                         | 2,369,058.21        |
| Plus Receipts                                    | 6,231,329.55        |
| Less Payments                                    | 4,390,215.02        |
| <b>Cashbook Balance as at 30 June 2023</b>       | <b>4,210,172.74</b> |
| <b>Statement Summary</b>                         |                     |
| Opening Statement Balance                        | 2,358,472.31        |
| Plus Receipts                                    | 6,243,377.97        |
| Less Payments                                    | 4,390,215.02        |
| Current Statement Balance                        | 4,211,635.26        |
|                                                  |                     |
| Plus Unpresented Receipts                        | 1,415.00            |
| Less Unpresented Payments                        | 2,877.52            |
|                                                  |                     |
| <b>Reconciliation Balance as at 30 June 2023</b> | <b>4,210,172.74</b> |

C. Bennett  
**Responsible Accounting Officer**  
 14 July 2023

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

The Local Government Act, 1993.  
 The Local Government (General) Regulation, 2021.  
 Ministerial Investment Order (Gazetted 11 February 2011).

**POLICY IMPLICATIONS**

Council's Investment Policy (Adopted October 2021).

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**9.3 GRANTS STATUS UPDATE**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.84430</b>                                                                                                                     |
| <b>Reporting Officer(s):</b>       | <b>Connie Mallet, Community Projects, Events and Grants Officer</b>                                                                  |
| <b>Responsible Officer:</b>        | <b>Craig Bennett, General Manager</b>                                                                                                |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

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**PURPOSE OF REPORT**

To provide Council with an updated summary of the current and active grant funded projects across Council as at Thursday 6<sup>th</sup> July 2023 (**Attachment 1**).

**OFFICER RECOMMENDATION**

**That the report be received and noted.**

**REPORT**

Listed in Attachment 1 are the grants and projects that are currently on the grants register, are actively being pursued or are in the process of being acquitted or have been recently acquitted.

There is currently one (1) grant application that is pending. This application is detailed at the end of the report.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

1. **BSC Grants/Projects Update Report July 2023** [!\[\]\(693fcb3caaca16f960792dd4ef78f66d\_img.jpg\)](#) [!\[\]\(9c6bb19b0f713ce4c978fc97945488c7\_img.jpg\)](#)



## Balranald Shire Council Grants/Projects Update Summary

As at the 6<sup>th</sup> of July 2023 Submitted by the Community Projects, Tourism & Grants Coordinator



### Page 1: Report Highlights

#### INFRASTRUCTURE GRANTS/PROJECTS

##### Page 2:

- Regional Roads Repair Program Project 1
- Regional Roads Repair Program Project 2

##### Page 3:

- Fixing Local Roads (**FLR**) Round 2
- Club Grant – Euston Club Grant 22/23

##### Page 4:

- Fixing Local Roads (**FLR**) Round 3

##### Page 5:

- Roads to Recovery (**RTR**) 2019-2024

##### Page 6:

- Roads to Recovery (**RTR**) 2019-2024 (cont.)
- Everyone Can Play 2022

##### Page 7:

- Bidgee Haven Expansion Grant

##### Page 8:

- Public Library Infrastructure Grant 2021/22
- Discovery Centre Redevelopment – Far West Joint Organisation (JO) Grant

##### Page 9:

- Our Rivers Our Region – **BAL 1 Market Street Revitalisation** (BAL1 is the abbreviation given for reporting to distinguish between the Market Street Revitalisation & the Riverfront/Riverbend (BAL2) projects)

##### Page 10:

- Our Region Our Rivers – **BAL2 Riverfront/Riverbend/Swing Bridge** project

##### Pages 11:

- Local Roads Community Infrastructure Round 2 (**LRCI2**)

##### Pages 12:

- Local Roads Community Infrastructure Round 3 (**LRCI3**)

##### Page 13:

- Stronger Country Community Funds (**SCCF**) Round 4

##### Page 14:

- Community Building Partnership 2021

##### Page 15:

- Business Improvement Fund 2022 – Dept of Health

##### Page 16:

- Crown Reserve Improvement Fund 2021/22
- Crown Reserve Improvement Fund 2022/23

##### Page 17:

- Routine Maintenance Council Contract (**RMCC**) 2022/23

##### Page 18:

- Transport NSW Block Grant – 2022/23
- Fixing Local Roads Round 4

##### Page 19:

- Fixing Local Roads Pothole Repair Program

##### Page 20:

- Stronger Country Communities Fund (**SCCF**) R5

##### Page 21:

- Public Library Infrastructure Grant 2022/23
- Community Building Partnership Grant 2022

##### Page 22:

- Office of Responsible Gambling NSW – Community Development Fund

##### Page 23:

- Regional & Local Roads Repair Roads (RLRRP)

##### Page 24:

- Western Weeds Action Program
- Traffic Route Lighting Subsidy
- Approved Projects in Illegal Dumping Prevention

#### COMMUNITY SERVICES & TOURISM GRANTS

##### Page 25:

- Transport Access Regional Partnerships Funding (**TARP**) 2019 – 2023 Transport NSW

##### Page 26:

- Reconnecting Regional NSW Community Events

##### Page 27:

- Regional Youth – Summer Holiday Break 22/23
- National Australia Day Council Grant 2023

##### Page 28:

- Office of Responsible Gambling NSW – Community Benefit Fund

##### Page 29:

- Youth Week 2023 – Dept of Communities

##### Page 30:

- Library Priority Grant 2022/23

##### Page 31:

- Children & Young People Wellbeing Grant

##### Page 32: APPLICATIONS PENDING

- COVID-19 Aged Care Support Program



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## Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

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### REPORT HIGHLIGHTS:

#### Key Activities since Last Report

- The Regional Roads Repair Program 2022/23 is completed and fully expended and will be taken off this report next month
- The Fixing Local Roads (FLR) Round 2 project is completed and fully expended and will be taken off this report next month
- The Routine Maintenance Council Contract (RMCC) 2022/23 is completed and fully expended and will be taken off this report next month
- The National Australia Day Grant is now fully completed, expended and acquitted and will be taken off this report next month
- The Youth Week 2023 Grant is now fully completed, expended and acquitted and will be taken off this report next month

#### Projects that have been taken off this Report from last report:

- Local Priority Grant 2021/22 – Library Council NSW
- Library Tech Savvy Program 2022/23 – State Library NSW
- National Japanese Encephalitis Virus (JEV) 2022/23 – Western NSW Local Health District

#### New Projects/Successful Applications added to this Report from last report:

- Regional & Local Roads Repair Program (RLRRP)
- The Western Weeds Action Program
- Traffic Route Lighting Subsidy (TRLSS) 2022/23
- EPA – Approved Projects in Illegal Dumping Prevention Program Round 1



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

## INFRASTRUCTURE GRANTS/PROJECTS

| Grant/Project                                                                                                                                                                                                             | CM Ref  | Project Manager & Project Dates                                                                                                                                                         | Description                                                                                                                                                                                                                                                                                                                                         | Funding Value/<br>Funds Received<br>& Expenses                                                                                                                                        | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Regional Roads Repair Program 2022/23 – Transport NSW</b><br><br><b>General Ledger:</b><br><b>6080-4999-0000</b><br><br><b>Job Cost Code:</b><br><b>0224-4999-0005</b><br><br><b>Revenue:</b><br><b>6080-1106-0001</b> | F22.139 | Engineering<br>Finance & Assets<br>Officer<br><br><b>Project Start Date:</b><br>11 <sup>th</sup> April 2023<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> June 2023   | <b>PROJECT 1</b><br>Increased heavy vehicle traffic on MR67 has resulted in push outs and edge breaks along large sections of the road. <ul style="list-style-type: none"> <li>To repair damage by adding an overlay of gravel to shoulders and cement stabilising road edges and shoulders.</li> <li>Reseal and reinstall line marking.</li> </ul> | \$200,000 – Grant<br>\$200,000 Council Contribution from Block Grant<br><br><b>TOTAL: 400,000</b><br><br><b>Funds Received to date:</b> Funds are received as per monthly expenditure | As at 8 <sup>th</sup> of June 2023 works was in progress and expected project finish date is 30 <sup>th</sup> June 2023<br><br>As at the 6 <sup>th</sup> of July 2023 the project has been completed and will be taken off this report next month.<br><br><b>Percentage Completion: 100%</b><br><b>Percentage Budget Expended: 100%</b>                                                                                                                                                                                                                                                                                                                                                       |
| <b>Regional Roads Repair Program 2022/23 – Transport NSW</b><br><br><b>General Ledger:</b><br><b>6080-4999-0000</b><br><br><b>Job Cost Code:</b><br><b>0224-4912-0001</b><br><br><b>Revenue:</b><br><b>6080-1106-0002</b> | F22.139 | Engineering<br>Finance & Assets<br>Officer<br><br><b>Project Start Date:</b><br>5 <sup>th</sup> June 2023<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> November 2023 | <b>PROJECT 2</b><br>MR514 Oxley Road Construction and seal 2km of existing unsealed road. Widen the road to have a 9m pavement formation with a 7m wide seal.                                                                                                                                                                                       | \$195,000 – Grant<br>\$195,000 Council Contribution from Block Grant<br><br><b>TOTAL: 390,000</b><br><br><b>Funds Received to date:</b> Funds are received as per monthly expenditure | As at 5 <sup>th</sup> of May 2023 the project manager advised that two sections of Oxley Road were under water due to flooding of the Lachlan River. Council requested for the project to be extended to the 30 <sup>th</sup> of November 2023. A letter of extension was sent on the 24 <sup>th</sup> of April 2023 and the extension was approved on the 27 <sup>th</sup> of April 2023. (D23.82140).<br><br>As at the 8 <sup>th</sup> of June 2023 Council is at the Planning Stage and a contractor has been engaged. As at the 6 <sup>th</sup> of July the project progressed further to 5% completion.<br><br><b>Percentage Completion: 5%</b><br><b>Percentage Budget Expended: 5%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                            | CM Folder                                       | Project Manager & Project Dates                                                                                                                                                                                                     | Description                                                                                                                            | Funding Value/ Funds Received & Expenses                                                                                        | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| <b>Fixing Local Roads (FLR) – Round 2 – Transport NSW</b><br><br><b>General Ledger: 6020-4999-0000</b><br><br><b>Job Cost Code: 6020-4999-0003</b><br><br><b>Revenue: 6100-1100-0004</b> | F21.184                                         | Engineering<br>Finance & Assets<br>Officer<br><br><b>Project Start Date:</b><br>September 2021<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> June 2023<br><b>Actual Finish Date:</b><br>19 <sup>th</sup> May 2023 | Leslie Drive Euston Upgrade - Seal extension and initial seal                                                                          | \$246,500 – from Grant<br>\$29,000 from Roads to Recovery (RTR)<br>\$14,500 Council Contribution<br><br><b>TOTAL: \$290,000</b> | As at 4 <sup>th</sup> of May 2023 the project manager advised that work recommenced on this project on the 12 <sup>th</sup> April 2023 after works had stopped due to the Tender exceeding the budget.<br><br>As at the 6 <sup>th</sup> of July 2023 project works are completed and is now fully expended and will be taken off this report next month.<br><br><b>Percentage Completion: 100%</b><br><b>Percentage Budget Expended: 100%</b>                                                                                                                       |
| <b>ClubGrant – Euston Club Grant NSW</b><br><br><b>General Ledger: 4664-1900-0003</b>                                                                                                    | G22/16<br><br>F22.491<br>D23.82322<br>D23.82321 | Executive Manager of Engineering<br><br><b>Project Start Date:</b><br>July 2023<br><br><b>Expected Project Finish Date:</b><br>December 2023                                                                                        | <ul style="list-style-type: none"> <li>Concrete Base for Multi-Purpose Tennis Court</li> <li>Power Box to Euston Riverfront</li> </ul> | \$83,000 + \$28,500<br><b>TOTAL: \$111,500</b><br><br><b>Funds received:</b><br>\$108,000 on the 31 <sup>st</sup> August 2022   | As at 4 <sup>th</sup> of May 2023 a Progress Report was sent to the funding body on the 3 <sup>rd</sup> May 2023 advising them that the 2 projects have not yet commenced.<br><br>As at the 8 <sup>th</sup> of June 2023 there was no further update<br><br>As at the 6 <sup>th</sup> of July 2023, the project manager is assessing the options re the location of the tennis court and will be consulting with Euston committee members in that assessment and decision process.<br><br><b>Percentage Completion: 5%</b><br><b>Percentage Budget Expended: 0%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                                                                        | CM Folder          | Project Manager & Project Dates                                                                                                                                                                                                                                                      | Description                                                                                                                     | Funding Value/<br>Funds Received & Expenses                                                                                                                                                                                                                                                                                                                                                                                                 | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| <b>Fixing Local Roads (FLR) Round 3 – Transport NSW</b><br><br><b>General Ledger: 6100-4999-0000</b><br><br><b>Job Cost Code: Tapalin Mail Road: 9008-4999-0001</b><br><br><b>Job Cost Code: Euston Prungle Road: 9015-4499-0001</b><br><br><b>Job Cost Code: Marma Box Creek Rd: 9019-4999-0004</b> | F19.184<br>F21.582 | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b> Sept 2020<br><b>Expected Project Finish Date:</b><br>1. Marma Box Creek Rd: 31 <sup>st</sup> May 2024<br>2. Euston Prungle Road: 31 <sup>st</sup> May 2024<br>3. Tapalin Mail Road: 31 <sup>st</sup> May 2024 | Sealing existing road for safety improvements:<br>1. Marma Box Creek Road Sealing,<br>2. Euston Prungle<br>3. Tapalin Mail Road | 1. \$600,000– Grant \$160,000 from Roads to Recovery (RTR) \$40,000 Council Contribution 23/24<br><b>TOTAL \$800,000</b><br><br>2. \$300,000– Grant \$80,000 from Roads to Recovery (RTR) \$20,000 Council Contribution allowed from Operational Budget<br><b>TOTAL \$400,000</b><br><br>3. \$412,500– Grant \$110,000 from Roads to Recovery (RTR) \$27,500 Council Contribution allowed from Operational Budget<br><b>TOTAL \$550,000</b> | <b>1. Marma Box Creek Road</b><br>As at the 4 <sup>th</sup> of May 2023 the project was being reviewed.<br>As at the 6 <sup>th</sup> July 2023 the project is still in the Tendering process<br><b>Percentage Completion:</b> 5%<br><b>Percentage Budget Expended:</b> 5%<br><br><b>2. Euston Prungle Road</b><br>As at the 4 <sup>th</sup> of May 2023 the project manager advised that they were in the process of going to tender after the initial pricing of works assumed a local source of gravel which was not available locally.<br>As at the 6 <sup>th</sup> of July 2023 the project is still in the tendering process.<br><b>Percentage Completion:</b> 5%<br><b>Percentage Budget Expended:</b> 5%<br><br><b>3. Tapalin Mail Road</b><br>As at the 6 <sup>th</sup> July 2023 the project has been put on hold and is to recommence in the warmer months for resealing works.<br><b>Percentage Completion:</b> 75%<br><b>Percentage Budget Expended:</b> 75% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                              | CM Folder                                                                                                                                           | Project Manager & Project Dates                                                                                                                        | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Funding Value/ Funds Received & Expenses                                                                                                                                                                                        | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| <b>Roads to Recovery 2019-2024 – Department of Infrastructure, Transport, Regional Development &amp; Communications</b><br><br><b>General Ledger: 6440-4999-0000</b><br><br><b>Revenue: 6440-1100-0000</b> | F19.751<br><br>D23.81989 – Work Schedule as at 21 <sup>st</sup> April 2023<br><br>D23.81987 - Standard Expenditure Report to end of 31st March 2023 | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b> May 2020<br><br><b>Expected Project Finish Date:</b> 30 <sup>th</sup> June 2024 | <b>McCabe St Resealing:</b> \$77,898 RTR Funding<br><b>O’Conner Street Resealing:</b> \$15,031 RTR Funding<br><b>Kilpatrick Road Resealing:</b> \$214,000 RTR Funding<br><b>Reseal Multiple Locations Perry Street:</b> \$8,375 RTR Funding + \$7,544 RTR Funding<br><b>Bertram Road Reseal:</b> \$33,705 RTR Funding<br><b>Tapalin Mail Road:</b> \$138,355 RTR Funding<br><b>Windomal Road:</b> \$103,819 RTR Funding<br><b>Mildura Ivanhoe Road:</b> \$238,825 RTR Funding<br><b>Hatfield The Vale Road:</b> \$322,350 RTR Funding<br><b>Weimby Kyalite Road:</b> \$628,563 RTR funding * \$1,377,500 FLR Funding + \$37,844 Council Funding<br><b>Mildura Ivanhoe Road:</b> \$454,368 RFR Funding<br><b>Burke Wills Road:</b> \$77,031 RTR Funding + \$55,703 Council Funding<br><b>Marma Box Creek Road:</b> \$700,000 RTR Funding + \$2,584,273 FLR1 funding + \$65,727 Council Funding<br><b>Wooranbara Corrongo:</b> \$91,555 RTR Funding<br><b>Leslie Drive:</b> \$60,000 RFR Funding + \$246,500 FLR2 Funding + \$14,500 Council Funding<br><b>Tapalin Mail Road:</b> \$110,000 RTR Funding + \$412,500 FLR3 Funding * \$14,500 Funding<br><br><b>Continued over page &gt;&gt;</b> | \$4,997,524<br><br><b>Funds Received to date:</b> \$3,354,664 (22 <sup>nd</sup> March 2023)<br><br><b>As at 6<sup>th</sup> July 2023:</b><br><b>Total Project Completion:</b> 80%<br><b>Total Project Budget Expended</b> \$70% | <b>As at the 6h of July 2023:</b><br><b>COMPLETED WORKS:</b> <ul style="list-style-type: none"> <li>• McCabe Street Resealing</li> <li>• O’Conner Street Resealing</li> <li>• Reseal Multiple Locations Perry Street</li> <li>• Reseal Multiple Locations Shailer Terrace</li> <li>• Bertram Road Reseal</li> <li>• Tapalin Mail Road</li> <li>• Windomal Road</li> <li>• Mildura Ivanhoe Road</li> <li>• Hatfield The Vale Road</li> <li>• Weimby Kyalite Road</li> <li>• Mildura Ivanhoe Road</li> <li>• Burke Wills Road</li> <li>• Marma Box Creek Rd (\$148,242 RTR Funds)</li> <li>• Freshwater Road</li> <li>• Wooranbara Corrongo</li> <li>• Marma Box Creek Road (\$700,000 RTR funding)</li> <li>• Leslie Drive</li> </ul> <b>As at the 6<sup>th</sup> of July 2023 – IN PROGRESS:</b> <ul style="list-style-type: none"> <li>• <b>Kilpatrick Road Resealing</b><br/>60% of Works Completed<br/>40% of allocated budget used to date</li> </ul> <b>Continued over page &gt;&gt;</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                              | CM Folder                                                                                                                                                       | Project Manager & Project Dates                                                                                                                         | Description                                                                                                                                                                                                                                                                                                                                               | Funding Value/<br>Funds Received<br>& Expenses                                                                                                      | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| <b>Roads to Recovery 2019-2024 – Department of Infrastructure, Transport, Regional Development &amp; Communications</b><br><br><b>General Ledger: 6440-4999-0000</b><br><br><b>Revenue: 6440-1100-0000</b> | F19.751<br><br>D23.81989 – Work Schedule as at 21 <sup>st</sup> April 2023<br><br>D23.81987 – Standard Expenditure Report to end of 31 <sup>st</sup> March 2023 | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b> May 2020<br><br><b>Expected Project Finish Date:</b> June 2024                   | <b>&gt;&gt; Continued from previous page</b><br><br><b>Marma Box Creek Road:</b><br>\$160,000 RTR Funding + \$600,000 FLR3 Funding + \$40,000 Council Funding<br><b>Euston Prungle Road:</b><br>\$80,000 RTR Funding + \$300,000 FLR3 Funding + \$20,000 Council Funding<br><b>Weimby Kyalite Road Reseal:</b><br>\$382,615 RTR + \$160,000 LRCI3 Funding | As Above                                                                                                                                            | <b>&gt;&gt; Continued from previous page</b><br><br><b>As at the 6<sup>th</sup> of July 2023 – INCOMPLETE:</b> <ul style="list-style-type: none"> <li><b>Tapalin Mail Road</b><br/>75% of Works Completed<br/>100% of RTR Budget Expended<br/>Project on hold, to recommence in warmer months for resealing works</li> </ul> <b>As at the 6<sup>th</sup> of July 2023 - NOT STARTED:</b> <ul style="list-style-type: none"> <li>Marma Box Creek Road (\$160,000 RTR funding)</li> <li>Euston Prungle Road</li> <li>Weimby Kyalite Road Reseal<br/>Works on these roads will commence in the warmer months for resealing works</li> </ul> |
| <b>Everyone Can Play 2022 – Department of Planning, Industry and Environment</b><br><br><b>Job Code: 4682-4999-0013</b><br><br><b>General Ledger: 1020-3110-0001</b>                                       | F22.292                                                                                                                                                         | Executive Manager of Engineering<br><br><b>Project Start Date:</b> June 2023<br><br><b>Expected Project Finish Date:</b> 31 <sup>st</sup> December 2023 | Everyone Can Play (ECP) Lions Park Inclusion Project<br><br>Play equipment upgrade (Crown Reserve Grant for Lions Park towards same project)                                                                                                                                                                                                              | \$200,000<br><br><b>Funds Received to date:</b><br><b>Milestone 1</b><br>\$50,000 – Receipt 54990<br><b>Milestone 2</b><br>\$40,000 – Receipt 55157 | As at 4 <sup>th</sup> of May 2023 this project has been reactivated and an extension for a Progress Report that was due in March 2023 has been given by the funding body. The project manager is currently reviewing proposals.<br><br>As at the 6 <sup>th</sup> of July 2023 the project manager is in discussion with suppliers and assessing designs.<br><br><b>Percentage Completion: 5%</b><br><b>Percentage Budget Expended: 0%</b>                                                                                                                                                                                                |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                        | CM Folder                              | Project Manager & Project Dates | Description                                                     | Funding Value/ Funds Received & Expenses                                                                                                                                                                                                                                               | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| <b>Bidgee Haven Retirement Hostel Expansion Grant – Department of Health</b><br><br><b>Job Code:</b><br><b>2620-4999-0021</b><br><br><b>General Ledger:</b><br><b>2620-1100-0001</b> | F19.244<br><br>Agreement:<br>D19.20869 | General Manager                 | Bidgee Haven Expansion Construction - Specialised Dementia Wing | Total potential funding:<br>\$6,060,000 -<br>\$4,680,000 (Signed Funding Agreement)<br>\$1,380,000<br>Aged Care Approvals Round (ACAR) Top-Up 2020 (Not Formalised due to uncertainty with project)<br><br>Funds Received to date<br>Milestone 1 Payment:<br>\$500,000 – Receipt 49078 | First payment of \$500,000 has been received. <ul style="list-style-type: none"> <li>• Project currently on hold.</li> <li>• A Variation/Project Report was submitted to the funding body on the 13<sup>th</sup> of January 2023 (D23.78200 on CM).</li> <li>• A project progress meeting with the funding body was held on the 9<sup>th</sup> of Feb 2023. Another project progress meeting has been scheduled for end of March 2023.</li> <li>• As at the 5<sup>th</sup> of April 2023 clarification was provided by Aged Care Approvals (ACAR) Operations in reference to the funding for this project. There is a further \$1,380,000 ACAR top up but this has not been formalised due to the uncertainty of the project.</li> <li>• As at the 6<sup>th</sup> of July 2023 Council's General Manager went to Canberra on the 14<sup>th</sup> June 2023 and met with representatives from the Commonwealth Government to explore opportunities for operational funding. The General Manager will be following up with the Commonwealth Government representatives within the next couple of weeks.</li> </ul> <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                       | CM Folder          | Project Manager & Project Dates                                                                                                                                                       | Description                                                                                                                                                                                                                                                                                                                          | Funding Value/<br>Funds Received<br>& Expenses                                                                      | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| <b>Public Library Infrastructure Grant 21/22 – Library Council NSW</b><br><br><b>General Ledger:</b><br><b>4520-1100-0000</b><br><br><b>Job Cost Code:</b><br><b>4520-4999-0018</b> | F22.190<br>F22.204 | BSC Librarian and the Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b> May 2022<br><br><b>Expected Project End Date:</b> 30 <sup>th</sup> June 2023 | Funding is for <b>Stage 1</b> of the project which includes access to the adjoining unused CWA room, a technology support hub, removal of a double window to create a double door for wheelchair access, removal of a small window for a larger window to view playground, building of a wall, ceiling and flooring for server room. | \$67,862<br><br><b>Funds Received to date:</b> \$67,862 – Receipt 54979<br><br><b>Expenses to date:</b> \$67,476.63 | <ul style="list-style-type: none"> <li>As at the 5<sup>th</sup> of April 2023 the project is near completion and close to acquittal and the funding body has suggested we skip the progress report and instead go straight to completing the final report when ready.</li> <li>As at the 4<sup>th</sup> of May 2023 the project is 90% completed. We are waiting for Efex to reconnect touch screen and to change the settings on the WiFi printer from “corporate” to “public” and to furnish the independent study room.</li> <li>As at the 6<sup>th</sup> of July 2023 Council is in the process of fully expending the grant and commencing the acquittal process.</li> </ul> <b>Percentage Completion:</b> 95%<br><b>Percentage Budget Expended:</b> 95% |
| <b>Discovery Centre Redevelopment – Far West Joint Organisation</b><br><br><b>Job Code:</b><br><b>6560-4999-0033</b><br><br><b>General Ledger:</b><br><b>6560-4999-0000</b>         | F20.593            | General Manager<br><br><b>Project Start Date:</b> TBA<br><br><b>Expected Project End Date:</b> TBA                                                                                    | Redevelopment of the Discovery Centre.                                                                                                                                                                                                                                                                                               | \$950,000<br><br><b>Expenses to date:</b> \$102,950 (for 21/22)                                                     | <ul style="list-style-type: none"> <li>As at the 4<sup>th</sup> of May 2023 the tender date had closed and no applications were received.</li> <li>As at the 6<sup>th</sup> of July 2023 a quantity surveyor is assessing the current costs of the project and an update report will be presented at the next available Ordinary Council Meeting.</li> </ul> <b>Percentage Completion:</b> 0%<br><b>Percentage Budget Expended:</b> 11%                                                                                                                                                                                                                                                                                                                       |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                                                          | CM Folder | Project Manager & Project Dates                                                                                                                                         | Description                                                                        | Funding Value/ Funds Received & Expenses                                                                                                                                                                                                                                                                                                                                                                               | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| <b>Our Region our Rivers Program - Market Street Revitalisation – BAL 1 Department of Industry – Part of Regional Growth Fund -</b><br><br><b>Total Value amongst a number of LGA's is \$16,803,000</b><br><br><b>Job Cost Code:</b><br><b>6015-4999-0001</b><br><b>6015-4999-0002</b> | F19.607   | Community Projects, Tourism & Grants Coordinator<br><br>This part of the overall grant has been completed and will be acquitted when BAL 2 is acquitted (see next page) | Market Street Infrastructure Improvement activities. Mayall Street to River Street | \$205,921.70 Regional Growth Fund<br>\$1,870,973.25 Stronger Country Communities Fund<br><br><b>Funds Received to date from Regional Growth Fund for BAL1 &amp; BAL2 :</b><br><br><b>Milestone 1:</b> \$317,128<br><b>Receipt:</b> 43557<br><br><b>Milestone 2:</b> \$317,128<br><b>Receipt:</b> 53955<br><br><b>Milestone 3:</b> \$326,737<br><b>Receipt:</b> 53955<br><br><b>TOTAL RECEIVED:</b><br><b>\$960,993</b> | <ul style="list-style-type: none"> <li>On the 5<sup>th</sup> of July 2022 we provided the project coordinator Andrea Otto confirmation on particular elements of the Variation document in reference to the Market Street Revitalisation project.</li> <li>On the 8<sup>th</sup> August 2022 Andrea Otto finalised the Variation that was submitted to the funding body for approval.</li> <li>On the 1<sup>st</sup> September 2022 Andrea Otto sent us the signed document from the funding body approving the Variation. Refer to CM Document Number: D22.71715.</li> <li>On the 24<sup>th</sup> of February 2023 full financials &amp; evidentiary photos for BAL 1 was sent to Andrea Otto.</li> <li>As at the 5<sup>th</sup> of April 2023 we are getting prepared for the acquittal process.</li> <li>As at the 6<sup>th</sup> of July 2023 Council is still waiting for further direction from Andrea Otto re acquittal process.</li> </ul> <b>Percentage Completion:</b> 100%<br><b>Percentage Budget Expended:</b> 100% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                             | CM Folder | Project Manager & Project Dates                                                                                                                                 | Description                                                                                                                                                                                                                                                                                   | Funding Value/ Funds Received & Expenses                                                                                                                                                                                                                                                      | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <b>Our Region Our Rivers Program – Riverfront/Riverbend/Swing Bridge - BAL 2 Department of Infrastructure, Regional Development and Cities</b><br><br><b>Job Code: 6000-4999-0012</b><br><br><b>Total Value amongst a number of LGA's is \$16,803,000</b> | F19.650   | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b> 01-07-2021<br><b>Expected Project Finish Date:</b> 31 <sup>st</sup> May 2023 | BAL 2 of the Our Region Our Rivers Program comprises of the following <ul style="list-style-type: none"> <li>Riverfront Enhancement Eco Trails</li> <li>Swing Bridge Trail Loop</li> <li>Riverbend Reserve Place-making includes BBQ, toilet, furniture, gym equipment &amp; signs</li> </ul> | \$820,234.30 Regional Growth Fund<br>\$13,349.75 Stronger Country Communities Fund<br><br><b>Funds Received to date:</b><br>Please refer to the Our Rivers Our Region Project report as at 30-06-2022 which was compiled by Edna & Submitted for reporting.<br><b>CM reference:</b> D22.71719 | <ul style="list-style-type: none"> <li>In February 2023 Andrea Otto advised that she was informed by the funding body that they were not allowing the LGAs to extend past the date set in the last variation (August 2022). End of project is scheduled for the 31-05-2023 and the auditors require the end of project report by April 30, 2023.</li> <li>On the 16<sup>th</sup> of February a Variation Report and Evidentiary photos for Our Region Our Rivers - BAL2 (Riverside project) was sent to Andrea Otto.</li> <li>On the 24<sup>th</sup> of February full financials and evidentiary photos for BAL 2 were sent to Andrea Otto.</li> <li>As at the 4<sup>th</sup> of May 2023 Andrea Otto advised that they are trying to get the funding body to provide an extension to finish the project elements that were not completed due to flooding. The funding body has requested that we provide evidentiary photos and report</li> <li>As at the 8<sup>th</sup> of June 2023 evidentiary photos and a report on the impact of flooding around the project area and the shire was provided to Andrea on the 12<sup>th</sup> May 2023. As at the 6<sup>th</sup> of July 2023 Council is waiting for response to the request for time extension.</li> </ul> <b>Percentage Completion: 90%</b><br><b>Percentage Budget Expended: 100%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                                                                                                                                                        | CM Folder                                                                                                                                   | Project Manager & Project Dates                                                                                                                                        | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Funding Value/ Funds Received & Expenses                                                                                                                                                                                                                                                                                                                                                             | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| <b>Local Roads Community Infrastructure ROUND 2 21/22 - Department of Infrastructure, Transport, Regional Development and Communications</b><br><br><b>Job Cost Centres:</b><br><b>0229-4999-0001</b><br><b>3182-4999-0001</b><br><b>4682-4999-0010</b><br><b>4684-4999-0013</b><br><b>4664-4999-0006</b><br><b>4606-4999-0003</b><br><b>6450-4999-0002</b><br><b>4687-4999-0003</b> | F20.693<br>F21.241<br>F21.242<br>F21.445<br>F21.247<br>F21.445<br>F21.246<br>F21.445<br>F21.245<br>F22.136<br>F21.249<br>F21.248<br>F21.244 | Executive Manager of Engineering<br><br><b>Project Start Date:</b> July 2020<br><b>Expected Project Finish Date:</b> Extension given to the 30 <sup>th</sup> June 2024 | Funding allocated to the following:<br><ul style="list-style-type: none"> <li>Balranald Aerodrome Fencing</li> <li>Toilet at Balranald Cemetery</li> <li>Balranald Irrigation Automation</li> <li>Euston Town Approaches</li> <li>Euston Rec Reserve Upgrade</li> <li>Kyalite Riverside Reserve Enhancements</li> <li>Seal off Street Parking Areas</li> <li>Theatre Royal Refurbishments</li> <li>Church &amp; Harben Street Drainage Improvements</li> <li>Balranald Riverfront Accessibility Works</li> </ul> <p><b>Note:</b> Council will not receive full nominal funding until all projects are completed</p> | Total Funding Value: \$616,739<br><ul style="list-style-type: none"> <li>⇒ \$110,000</li> <li>⇒ \$50,000</li> <li>⇒ \$66,000</li> <li>⇒ \$100,00</li> <li>⇒ \$40,000</li> <li>⇒ \$30,000</li> <li>⇒ \$26,739</li> <li>⇒ \$84,000</li> <li>⇒ \$30,000</li> <li>⇒ \$80,000</li> </ul> <b>Funds Received to date:</b><br>\$308,370<br>Receipt No: 53081<br>\$72,317 received 16 <sup>th</sup> June 2023 | <ul style="list-style-type: none"> <li>As at the 5<sup>th</sup> of April 2023 the Executive Manager of Engineering received notice from the funding body that we have an extension to complete all projects until 30<sup>th</sup> June 2024 and that no further extensions will be provided.</li> <li>As at the 6<sup>th</sup> of July 2023 the status is as follows:</li> </ul> <p><b>COMPLETED PROJECTS:</b></p> <ul style="list-style-type: none"> <li>Aerodrome Fencing</li> <li>Toilet at Balranald Cemetery</li> <li>Euston Rec Reserve Playground Upgrade</li> <li>Kyalite Riverside Reserve – Steps &amp; Railings (the balance of works including solar lights is part of the Community Building Partnerships 2021 Grant)</li> <li>Seal Off Street Parking Areas</li> <li>Church &amp; Harben Street Drainage Improvements</li> </ul> <p><b>INCOMPLETE PROJECTS:</b></p> <ul style="list-style-type: none"> <li>Balranald Irrigation Automation – Not Commenced</li> <li>Euston Town Approaches</li> <li>Theatre Royal Refurbishments</li> <li>Balranald Riverfront Enhancement</li> </ul> <p>As at the 6<sup>th</sup> of July works that are incomplete were being assessed to progress forward.</p> <p><b>Total Project Percentage Completion: 77%</b><br/> <b>Percentage Budget Expended: 77%</b></p> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                             | CM Folder                    | Project Manager & Project Dates                                                                                                                                         | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Funding Value/<br>Funds Received<br>& Expenses                                                                                                                                                                           | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| <b>Local Roads Community Infrastructure ROUND 3 22/23 - Department of Infrastructure, Transport, Regional Development and Communications</b><br><br><b>General Ledger: 6280-1125-0001</b> | F21.478<br><br>Grant Box G22 | Executive Manager of Engineering<br><br><b>Project Start Date:</b> 20/10/2021<br><b>Expected Project Finish Date:</b> Extension given to the 30 <sup>th</sup> June 2024 | <b>Projects include:</b><br><b>1.</b> Euston Oval-Multicourt Upgrade & Shade Shelter: \$250,000<br><b>2.</b> Balranald tennis Court Lighting: \$150,000: \$150,000<br><b>3.</b> Construct new cricket practice nets at Greenham Park: \$60,000<br><b>4.</b> Construct new cricket pitch to replace damaged pitch at Greenham Park: \$40,000<br><b>5.</b> Balranald Swimming pool fence & facilities: \$175,000<br><b>6.</b> Construct/replace 100m of footpaths in Euston: \$150,000<br><b>7.</b> Construct/replace 200m of footpaths in Balranald: \$250,000<br><b>8.</b> Heavy Patching Balranald/Ivanhoe Road: \$100,000<br><b>9.</b> Reseal Weimby Kyalite Road: \$160,000<br><b>10.</b> Marma Box Creek Rd & Wampo Magenta Rd Intersection Upgrade: \$330,842 | \$1,665,842<br><br><b>Initial Funding received: \$832,921 – Receipt 57227</b><br>(\$160,000 for Reseal Weimby Kyalite Road: \$330,842 for Marma Box Creek Rd & Wampo \$100,00 for Heavy Patching Balranald/Ivanhoe Road) | <ul style="list-style-type: none"> <li>On the 31<sup>st</sup> of October 2022 an updated Works Schedule was sent to the Federal Department of Infrastructure, Transport, Regional Development and Communications by the Executive Manager of Engineering.</li> <li>As at the 13<sup>th</sup> of February 2023, the initial funding amount for \$832,921 had been received. Receipt Number 57227.</li> <li>As at the 5<sup>th</sup> of April 2023 the Executive Manager of Engineering received notice from the funding body that we have an extension to complete all projects until 30<sup>th</sup> June 2024 and that no further extensions will be provided.</li> <li>As at the 6<sup>th</sup> of July 2023 the specs for Projects 1 – 5 are being prepared in readiness for the procurement process. Projects 6 &amp; 7 are currently being assessed to identify the footpaths to be replaced. Projects 8 -10 Roads to be resealed will not commence until the warmer weather.</li> </ul> <p><b>Project Percentage Completion: 5%</b><br/> <b>Percentage Budget Expended: 0%</b></p> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                          | CM Folder | Project Manager & Project Dates                                                                                                                                                                                                                                               | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Funding Value/<br>Funds Received & Expenses                              | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| <b>Stronger Country Community Funds Round 4 – Local Government NSW</b><br><br><b>General Ledger:</b><br><b>4546-1100-0000</b><br><b>4662-1100-0008</b> | F21.364   | Executive Manager of Engineering<br><br><b>Milestone 1 Completion Date:</b><br>31 <sup>st</sup> August 2023<br><br><b>Milestone 2 Expected Finish Date:</b><br>31 <sup>st</sup> August 2023<br><br><b>Milestone 3 Expected Finish Date:</b><br>31 <sup>st</sup> December 2023 | Euston Netball Upgrade: Demolition of existing change netball rooms and public toilets at Euston and construction of new, inclusive, change rooms and public toilets combined.<br>Renewed 200 lux LED outdoor sport lighting to both Balranald and Euston netball courts<br><br><b>Milestone 1:</b> Design, Documentation & Procurement Phase and Milestone 1: substructure, plumbing/ reticulation, walls, superstructure<br><br><b>Milestone 2:</b> Plumbing, electrical, internal/external fittings/fixtures, painting, flooring, finishes<br><br><b>Milestone 3:</b> Court Lighting, landscaping and paths/entries | \$527,626<br><br><b>Funds Received:</b><br>\$211,050.40<br>Receipt 56474 | <ul style="list-style-type: none"> <li>On the 25<sup>th</sup> of September 2022 we received the executed Funding Deed countersigned by the appropriate Departmental Officer. The project can now commence and must be completed within 2 years of announcement.</li> <li>As at the 14<sup>th</sup> of November 2022 we had received Milestone 1 payment of \$211,050.40 Receipt 56474.</li> <li>As at the 4<sup>th</sup> of May 2023 the project is being reviewed by the project manager for recommencement. The Euston Progressive Advisory Committee have noted in their March 2023 Minutes that works for the Netball Change Rooms has gone to tender.</li> <li>As at the 6<sup>th</sup> of July 2023 Milestone 1 design is being reassessed to ensure compliance before progressing to Milestone 2. Specs are currently being developed for Milestone 3.</li> </ul> <b>Percentage Completion:</b> 5%<br><b>Percentage Budget Expended:</b> 0% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                | CM Folder                                      | Project Manager & Project Dates                                                                                                                                                                                                                                      | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Funding Value/ Funds Received & Expenses                                                                                                                                                   | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| <b>Community Building Partnership 2021- Department of Communities &amp; Justice</b><br><br><b>General Ledger: 6700-1100-0000</b><br><br><b>Job Cost Code: 6700-4999-0002</b> | F19.718<br><br>D22.62866 – Signed Funding Deed | <b>Kyalite Progressive:</b><br>Simone Carmichael<br><b>Council:</b><br>Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b><br>28 <sup>th</sup> January 2022<br><br><b>Expected Project Finish Date:</b><br>31 <sup>st</sup> July 2023 | <b>Project:</b> Kyalite Memorial Park and Foreshore Development.<br><br>The funding will be used to develop an attractive link between the Wakool River Foreshore and the Kyalite Village with pathways, signage and off-street parking.<br><br><b>Project Scope:</b> Itemise works to be paid with the Community Building Partnership fund is: <ul style="list-style-type: none"> <li>• Solar Lighting Along Steps</li> <li>• Information Bay Slab &amp; Components</li> <li>• Information Bay Signage</li> </ul> | \$32,572<br><br><b>Funds Received:</b><br>\$32,572 on 3 <sup>rd</sup> August 2022<br><br>Expenses to Date:<br>\$6,629.80 for the Solar Lighting<br>\$10,402 for Information Bay components | <ul style="list-style-type: none"> <li>• As at March 2023 we were advised that the solar lights have been installed (photos were provided) and the signage was still in progress.</li> <li>• As at the 5<sup>th</sup> of April 2023 we have been advised from Kyalite progressive that it will take approx. 14 weeks for the signage to be completed. We spoke to the funding body and we will be requesting a Variation for time extension.</li> <li>• As at the 4<sup>th</sup> of May we had submitted a Variation for Extension of time for the completion of the production and installation of the signage on the 19<sup>th</sup> of April 2023 and received the formal approval on the 21<sup>st</sup> April 2023.</li> <li>• As at the 6<sup>th</sup> of July the final invoice was received and paid and we are waiting for the sign to be received and installed.</li> </ul> <p><b>Percentage Completion:</b> 90%<br/> <b>Percentage Budget Expended:</b> 100%</p> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                         | CM Folder                          | Project Manager & Project Dates                                                                                                                               | Description                                                                                                                                                                                                                                                                                                                 | Funding Value/<br>Funds Received & Expenses                                                                                                                                                                                                | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| <b>Business Improvement Fund 2022 – Department of Health</b><br><br><b>General Ledger: 2620-1100-0003</b><br><br><b>Job Cost Code: 2620-4999-0000</b> | F22.149<br><br>Contract: D22.69999 | Project Officer, Business Improvement<br><br><b>Project Start Date:</b> August 2022<br><br><b>Expected Project Finish Date: Final Report is due</b> July 2023 | Updating Hostel to a computer-based care program and staff training and restructuring costs<br><br><b>Funding Value (excl GST)</b> to be broken down as following:<br><br><b>Care Program: \$240,548</b><br>- IT Software: \$140,548<br>- IT Hardware: \$100,000<br><br><b>Restructuring &amp; Staff Training: \$45,000</b> | \$285,548 (excl GST)<br>\$314,103 (incl GST)<br><br><b>Funds received to date:</b><br>Instalment 1<br>\$204,167<br>Receipt No: 56175<br><br>Instalment 2:<br>\$109,936<br>Receipt No: 57910<br><br><b>Expenses to date:</b><br>\$91,777.80 | <ul style="list-style-type: none"> <li>➡ The first instalment of \$204,167 has been received. Receipt 56175.</li> <li>➡ Activity Work plan was submitted to the Dept of Health and was approved in October 2022. Recommendation of program to be submitted.</li> <li>➡ Care Program Telstra Health is in the process of being installed &amp; the IT hardware has been ordered.</li> <li>➡ The first progress report was submitted to the funding body on the 31<sup>st</sup> January 2023.</li> <li>➡ As at 5<sup>th</sup> April 2023 a new project report was submitted on the 10<sup>th</sup> of March 2023.</li> <li>➡ As at the 8<sup>th</sup> of June 2023 Milestone 2 payment was received – Receipt 57910</li> <li>➡ As at the 6<sup>th</sup> of July 2023 a Variation was submitted for time extension to the project to the 30<sup>th</sup> September 2023.</li> </ul> <b>Percentage Completion: 43%</b><br><b>Percentage Budget Expended: 32%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                        | CM Folder                                           | Project Manager & Project Dates                                                                                                                                            | Description                                                                                                                                                                                                                                                                                                                                     | Funding Value/ Funds Received & Expenses                                                                                                                     | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| <b>Crown Reserve Improvement Fund 21/22</b><br><br><b>Job Cost Code: 4682-4999-0008</b><br><br><b>General Ledger: 4682-1100-0000</b> | F21.77                                              | Executive Manager of Engineering<br><br><b>Project Start Date:</b> August 2022<br><br><b>Expected Project Finish Date:</b> 31 <sup>st</sup> Dec 2023                       | <b>Lions Park Upgrade:</b><br>Upgrade of toilets, play area, BBQ etc.<br><br>"Everyone Can Play" Grant \$200,000 funding towards the play equipment project                                                                                                                                                                                     | <b>Balranald Lions Park Upgrade</b><br>\$587,991<br><br><b>Funds received to date:</b> \$587,991<br>Receipt 51052<br><br><b>Expenses to Date:</b> \$7,560.91 | <ul style="list-style-type: none"> <li>As at the 5<sup>th</sup> of April 2023 this project is being reviewed by the Executive Manager of Engineering.</li> <li>As at 4<sup>th</sup> of May 2023 this project has been reactivated and proposals are being reviewed.</li> <li>As at the 6<sup>th</sup> of July 2023 the project manager is in discussion with suppliers and assessing designs.</li> </ul> <b>Percentage Completion: 1%</b><br><b>Percentage Budget Expended: 1%</b>                                                                                                                                                                                                                                                                        |
| <b>Crown Reserve Improvement Fund 22/23</b><br><br><b>General Ledger: 4690-1100-0000</b><br><br><b>Job Cost Code: 6540-4999-0039</b> | CM Box G22/4<br><br>F22.333<br><br>T23/1 for quotes | Health & Development Officer – Caravan Park Upgrade<br><br><b>Project Start Date:</b> February 2022<br><br><b>Expected Project Finish Date:</b> 30 <sup>th</sup> June 2024 | <b>Caravan Park Upgrade:</b><br>Installation of new park facilities and amenities including new meeting room BBQ facility, improved park lighting. Upgrade of power and electrical reticulation. Installation of new guest facilities including a new pool, dump ezy point, new power heads, ensuites, cabin compendiums, quad ensuites, cabins | <b>Caravan Park Upgrade</b> \$771,500<br><br><b>Funds received to date:</b> \$771,500<br>Receipt 54576                                                       | <ul style="list-style-type: none"> <li>As at 10<sup>th</sup> of March 2023 the cabin renovations is nearly complete and the painting will be completed in a week. The male amenities are complete. The female amenities and disabled area will commence after the fishing competition.</li> <li>As at April 2023 work has commenced on the female amenities and disabled area and Cabin 14 is completed.</li> <li>As at the 4<sup>th</sup> of May 2023 seven (7) quotes had been requested for the installation of a new pool.</li> <li>As at the 6<sup>th</sup> of July 2023 a Variation was being submitted for time extension to the 30<sup>th</sup> June 2024.</li> </ul> <b>Percentage Completion: 30%</b><br><b>Percentage Budget Expended: 30%</b> |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                               | CM Folder | Project Manager & Project Dates                                                                                                                                               | Description                                                               | Funding Value/<br>Funds Received<br>& Expenses          | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <b>RMCC – Routine Maintenance Council Contract 2022/23</b><br><br><b>General Ledger:</b><br><br><b>Job Cost Centre:</b><br>1400-0000-0000<br>6940-0000-0000 | F19.601   | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b><br>1 <sup>st</sup> July 2022<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> June 2023 | <b>Project:</b> Routine Maintenance on SH14 (Market Street) and Yanga Way | \$153,800<br><br><b>Funds Received:</b><br>\$114,199.49 | <ul style="list-style-type: none"> <li>As at 13<sup>th</sup> February 2023 we have received funds for \$47,628.80 + \$23,814.40 (\$71,443.20) – Receipt 57377.</li> <li>As at the 5<sup>th</sup> of April 2023 we were informed that a quarterly report was about to be submitted that the report will initiate further funding.</li> <li>As at the 4<sup>th</sup> of May 2023 routine maintenance work is in progress.</li> <li>As at 8<sup>th</sup> of June 2023 work was still in progress</li> <li>As at the 6<sup>th</sup> of July 2023 the project is fully completed and expended and will be taken off this report next month.</li> </ul> <b>Percentage Completion:</b> 100%<br><b>Percentage Budget Expended:</b> 100% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                            | CM Folder                             | Project Manager & Project Dates                                                                                                                                                   | Description                                                                                                                                                         | Funding Value/<br>Funds Received & Expenses                                                                                                                                                                                   | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| <b>Block Grant – 2022/23 Transport of NSW</b><br><br><b>General Ledger:</b><br><b>6080-1102-0000</b><br><b>6080-1104-0000</b><br><b>6080-1101-0000</b>                   | Grant Box:<br>G22/17<br><br>D22.72552 | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b><br>1 <sup>st</sup> July 2022<br><br><b>Expected Project Finish Date:</b><br>31 <sup>st</sup> December 2023 | <b>Project:</b> Agreement for Block Grant Assistance to Council for Regional Roads<br><br>Main Road Maintenance. - MR 67 (192.9KM), MR 431 (6.5KM), MR 514 (62.9KM) | \$1,320,000 to be paid in 2 instalments of \$660,000<br><br><b>Funds Received:</b><br>The first instalment of \$660,000 has been paid – Receipt 56375<br><br>Second instalment of \$660,000 has been received – Receipt 57351 | <ul style="list-style-type: none"> <li>The first instalment has been paid of \$660,000 Receipt 56375.</li> <li>As at the 13<sup>th</sup> February 2023 the second instalment of \$660,000 was received.</li> <li>As at the 4<sup>th</sup> of May 2023 works continue to be in progress.</li> <li>As at the 8<sup>th</sup> of June 2023 work was still in progress and as at the 6<sup>th</sup> of July 2023 works had increased to 42% completion.</li> </ul> <b>Percentage Completion:</b> 42%<br><b>Percentage Budget Expended:</b> 42% |
| <b>Fixing Local Roads Round 4 2022/2023 – Transport NSW</b><br><br><b>General Ledger:</b><br><b>6100-1100-0000</b><br><br><b>Job Cost Code:</b><br><b>6100-1100-0010</b> | CM Box<br>G22/14                      | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b><br>30 <sup>th</sup> July 2023<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> June 2024    | Re-sheeting Benanee Gravel Road                                                                                                                                     | \$1,650,000                                                                                                                                                                                                                   | <ul style="list-style-type: none"> <li>Application submitted in September 2022.</li> <li>As at the 13<sup>th</sup> March 2023 Council received notice of our success – Letter of Offer (CM folder D23.79473).</li> <li>As at the 4<sup>th</sup> of May 2023 the project is yet to commence.</li> <li>As at the 8<sup>th</sup> of June 2023 works had commenced.</li> <li>As at the 6<sup>th</sup> of July 2023 works are in progress.</li> </ul> <b>Percentage Completion:</b> 9%<br><b>Percentage Budget Expended:</b> 9%                |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                            | CM Folder                                         | Project Manager & Project Dates                                                                                                                                                        | Description                        | Funding Value/<br>Funds Received & Expenses                             | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| <b>Fixing Local Roads<br/>Pothole Repair Program<br/>- Transport NSW</b><br><br><b>General Ledger<br/>Revenue:<br/>6100-1100-0008</b><br><br><b>Job Cost Code:<br/>8070-0001-0000<br/>9101-0001-0000</b> | Application<br>D22.74745<br><br>Folder<br>F22.693 | Executive Manager,<br>Engineering<br><br><b>Project Start Date:</b><br>1 <sup>st</sup> December 2022<br><br><b>Expected Project<br/>Finish Date:</b><br>31 <sup>st</sup> December 2023 | Funding for the repair of potholes | \$543,445<br><br><b>Funds Received:</b><br>\$543,445 –<br>Receipt 57024 | <ul style="list-style-type: none"> <li>• Application submitted in November.</li> <li>• On the 5<sup>th</sup> December 2022 we received notification of our application success.</li> <li>• Council has 30 days from the date of the email to accept the funding offered under this Program and return the signed Deed.</li> <li>• On 19<sup>th</sup> December 2022 we received notice of our invoice from the funding body.</li> <li>• As at 13<sup>th</sup> March 2023 we are awaiting a progress report on the project.</li> <li>• As at the 4<sup>th</sup> of May 2023 we have been advised that the funding is fully paid and that works are in progress.</li> <li>• As at the 8<sup>th</sup> of June 2023 works was in progress</li> <li>• As at the 6<sup>th</sup> of July 2023 works continue to be in progress with an increase to 5% completion.</li> </ul> <b>Percentage Completion: 5%</b><br><b>Percentage Budget Expended: 5%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                   | CM Folder                             | Project Manager & Project Dates                                                                                                                                                   | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Funding Value/<br>Funds Received & Expenses                                                                                                                           | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| <b>Stronger Country Communities Fund – Round 5</b><br><br><b>General Ledger: 4500-1145-0000</b> | CM Box: G22/11<br>App Folder: F22.461 | Community Projects, Tourism & Grants Coordinator & the General Manager<br><br><b>Project Start Date:</b><br>June 2023<br><br><b>Expected Project Finish Date:</b><br>January 2025 | <b>1. Kyalite Memorial Park Rest Area:</b> to include public toilets & ancillary facilities ( <b>\$101,200</b> )<br><br><b>2. Balranald Shire Signage:</b> To undertake recognition of First Nations Lands upon entry into the Shire and enhance town entry signs in Balranald and Kyalite ( <b>\$203,500</b> )<br><br><b>3. Netball Courts Resurfacing &amp; Basketball Courts Balranald:</b> To resurface netball courts and design and construct new basketball courts and facilities ( <b>\$418,000</b> )<br><br><b>4. Hatfield Community Hall &amp; Precinct Upgrade:</b> Renovations of the Hatfield Community Hall ( <b>\$110,000</b> )<br><br><b>5. Safe Fencing at the Balranald Pool:</b> To installed approved fencing around the Balranald Pool ( <b>\$111,100</b> ) | <b>Balranald Shire Council Allocation:</b><br>\$943,758 for Council Community Projects<br><br><b>Payments Received:</b><br>First instalment \$755,040 – Receipt 57488 | As at the 8 <sup>th</sup> of June 2023 a planning workshop date for the 21 <sup>st</sup> June 2023 had been set<br><br>As at the 6 <sup>th</sup> July 2023 a workshop was held & the following are in progress:<br><br><b>Project 1:</b> Specifications are being developed, the location for the rest area is being assessed and the environmental factors are being assessed.<br><br><b>Project 2:</b> We have been in communications with Transport NSW in reference to the Shire Entry signage and relevant templates and possible sizes of the signs<br><br><b>Project 3:</b> Specs have been complete & we will need to wait for the warmer weather to commence works<br><br><b>Project 4:</b> Current specs are being reviewed and a meeting is to be organised with the Hatfield/Clare community<br><br><b>Project 5:</b> Measurements and specs are in progress<br><br><b>Percentage Completion:</b> 5%<br><b>Percentage Budget Expended:</b> 0% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                | CM Folder               | Project Manager & Project Dates                                                                                                                                          | Description                                                                                     | Funding Value/<br>Funds Received<br>& Expenses                                | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| <b>Library Council - Public Library Infrastructure Fund 2022/23</b><br><br><b>GL Account: 4520-1100-0005</b> | CM Box G22/23           | Librarian and the Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b> June 2023<br><br><b>Expected Project Finish Date:</b> December 2023 | Funding for Stage 2 of the Library Refurbishment project                                        | \$172,610<br><br>Funds Received: \$172,610 – Receipt 58163                    | <ul style="list-style-type: none"> <li>In March 2023 Council received notice of our success – Letter of Offer (CM folder D23.80700).</li> <li>As at the 5<sup>th</sup> of April 2023 we are preparing the funding deed documentation for submission.</li> <li>As at the 4<sup>th</sup> of May 2023 the funding agreement had been signed by the GM and submitted to the funding body.</li> <li>As at the 26<sup>th</sup> of May 2023 we had received the funds of \$172,610 Receipt 58163</li> <li>As at the 6<sup>th</sup> of July 2023 the project specifications were being developed for the procurement process</li> </ul> <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b> |
| <b>Community Building Partnership Grant 2022</b>                                                             | F22.346<br>CM Box G22/5 | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b> Yet to commence<br><br><b>Expected Project Finish Date:</b> TBA                       | Enhancements/Upgrade of IT multi-media communications and displays at the Interpretive Pavilion | \$40,000 Grant<br>\$40,000 Council Contribution<br><br><b>TOTAL: \$80,000</b> | <ul style="list-style-type: none"> <li>On the 5<sup>th</sup> December we received notification of our application success.</li> <li>As at the 5<sup>th</sup> April 2023 we are preparing the Funding Deed documentation and EFT banking details for submission.</li> <li>As at the 4<sup>th</sup> of May 2023 the signed Funding Deed and EFT details was submitted on the 17<sup>th</sup> April 2023.</li> <li>As at the 6<sup>th</sup> of July 2023 the funding body advised that it would be approximately 6 weeks until the funding deed is reviewed and funds released.</li> </ul> <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b>                                         |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                              | CM Folder                                      | Project Manager & Project Dates                                                                                                                            | Description                                                      | Funding Value/<br>Funds Received & Expenses                                                         | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| <b>Office of Responsible Gambling NSW Community Development Fund Round</b> | CM Box<br>G22/25<br><br>D22.74980<br>D22.74982 | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b><br>March 2023<br><br><b>Expected Project Finish Date:</b><br>March 2024 | Funding for the Refurbishment of emergency accommodation housing | \$240,000<br><br><b>Funds Received:</b><br>1 <sup>st</sup> Instalment<br>\$237,000 Receipt<br>58222 | <p>As at the 4<sup>th</sup> of May 2023 the GM has signed the Funding Agreement through the DocuSign process on the 1<sup>st</sup> of May 2023 and it was co-signed and returned to us on the 3<sup>rd</sup> of May 2023.</p> <p>We also contacted the funding body to receive confirmation that we can now formally and publicly announce our success and release a media release. The funding body has publicly released the recent grant recipients including Balranald Shire Council on their website here: <a href="https://www.nsw.gov.au/grants-and-funding/community-development-fund/community-development-fund-grant">https://www.nsw.gov.au/grants-and-funding/community-development-fund/community-development-fund-grant</a></p> <p>As at 8<sup>th</sup> of June 2023 we had received the 1<sup>st</sup> Instalment funds for \$237,000 receipt 58222</p> <p>As at the 6<sup>th</sup> of July 2023 Council is preparing the specifications for the tendering process.</p> <p><b>Percentage Completion:</b> 0%<br/><b>Percentage Budget Expended:</b> 0%</p> |



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Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

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| Grant/Project                                                                                                                                                                        | CM Folder                          | Project Manager & Project Dates                                                                                                                            | Description                                                                 | Funding Value                   | Status to Date                                                                                                                                             |
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| <b>Regional &amp; Local Roads Repair Program (RLRRP) – Transport NSW</b><br><br><b>General Ledger: 6100-1100-0009</b><br><br><b>Job Cost Code: 8075-0001-0000 and 9105-0001-0000</b> | F20.589<br><br>Contract: D23.80338 | Engineering Finance & Assets Officer<br><br><b>Project Start Date:</b> May 2023<br><br><b>Expected Project Finish Date:</b> 29 <sup>th</sup> February 2024 | Funds for the impact of floods, storm and persistent weather events in 2022 | \$2,882,580.00<br>Receipt 57648 | As at the 6 <sup>th</sup> July 2023 works have commenced and in progress.<br><br><b>Percentage Completion:</b> 8%<br><b>Percentage Budget Expended:</b> 8% |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                    | CM Folder                          | Project Manager & Project Dates      | Description                              | Funding Value | Status to Date                                                            |
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| <b>Western Weeds Action Program</b><br><br><b>General Ledger: 1020-3110-0001</b> | F20.589<br><br>Contract: D23.83873 | Engineering Finance & Assets Officer | New on this report. More details to come | \$35,200      | <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b> |
| <b>Traffic Route Lighting Subsidy (TRLSS) 2022/23 Transport NSW</b>              | F23.234<br><br>Contract: D23.83889 | Engineering Finance & Assets Officer | New on this report. More details to come | \$19,000      | <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b> |
| <b>EPA – Approved Projects in Illegal Dumping Prevention Program R1</b>          | Application D23.83871              | Engineering Finance & Assets Officer | New on this report. More details to come | \$20,000      | <b>Percentage Completion: 0%</b><br><b>Percentage Budget Expended: 0%</b> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

## COMMUNITY SERVICES/TOURISM/EVENTS GRANTS

| Grant/Project                                                                                                                                                                               | CM Folder                     | Project Manager & Project Dates                                                                                                                                                                                                                 | Description                                                                                                                                                                                                                                                                                                                                                                                  | Funding Value/<br>Funds Received & Expenses                                                                                                                                                                      | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| <b>Transport Access Regional Partnerships Funding (TARP) 2019 – 2023 – Transport NSW</b><br><br><b>Job Code:</b><br><b>2670-2405-0002</b><br><b>2670-2405-0001</b><br><b>2670-2405-0003</b> | F22.127<br>F19.277<br>F19.277 | Community Projects, Tourism & Grants Coordinator<br><br><b>Expected Project End Date for Projects 1 &amp; 2 projects:</b><br>30 <sup>th</sup> June 2023<br><br><b>Expected Project End Date for Projects 3:</b><br>31 <sup>st</sup> August 2023 | Includes the following projects/ funding streams:<br><br><b>1. Beating Isolation:</b> Providing transport to community based facilities for disadvantaged community members<br><br><b>2. Backing Balranald Youth:</b> Transport initiative for Balranald youth<br><br><b>3. Building Resources Balranald:</b> To provide funding for at least 12 people to obtain their medium rigid license | \$20,000<br><b>Expenses to date:</b><br><b>\$18,347.33 ex GST</b><br><br>\$25,000<br><b>Invoices to date:</b><br><b>\$22,877.40 ex GST</b><br><br>\$18,000<br><b>Invoices to date:</b><br><b>\$17,660 ex GST</b> | <ul style="list-style-type: none"> <li>As at the 13<sup>th</sup> of February two evaluation reports were submitted to the funding body being for Projects 1, 2 &amp; 3</li> <li>As at 13<sup>th</sup> of March 2023 we have received an extension to deliver the Building Resources Balranald fund by June 2023. We are currently working on the delivery plan.</li> <li>As at the 5<sup>th</sup> of April 2023 we are working on finalising and delivering on the Building Resources Balranald project.</li> <li>As at the 6<sup>th</sup> of July 2023 the project manager is in the process of acquitting Projects 1 and 2 and have received an extension to complete Project 3 by the 31<sup>st</sup> August 2023</li> </ul> <b>Percentage Completion:</b> 67%<br><b>Percentage Budget Expended:</b> 67% |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                 | CM Folder | Project Manager & Project Dates                                                                                                                        | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Funding Value/ Funds Received & Expenses                                                          | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| <b>Reconnecting Regional NSW Community Events Program</b><br><br><b>Job Codes:</b><br><b>6560-2085-0001</b><br><b>6560-2085-0002</b><br><b>6560-2085-0003</b><br><b>6560-2085-0004</b><br><br><b>General Ledger:</b><br><b>6560-1100-0011</b> | F22.193   | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b><br>Oct 2022<br><br><b>Expected Project Finish Date:</b><br>Jan 2024 | Balranald Shire Council was allocated an amount of \$150,854 for community events. An application was to be submitted with breakdown of allocation of the proposed funding. Funding was to only go to events that were free entry for attendees. Our application prosed the funding of 4 events including: <ul style="list-style-type: none"> <li>• <b>The Sounds &amp; Scribble Youth Summer Festival</b><br/>6560-2085-0001 \$44,250</li> <li>• <b>The Salami Festival Euston</b><br/>6560-2085-0002 \$44,554</li> <li>• <b>SW Arts Regional Events &amp; Touring Program</b><br/>6560-2085-0003 \$50,000</li> <li>• <b>Stop Shop Stay Market Day</b><br/>(Christmas Market Day- supporting local businesses)<br/>6560-2085-0004 \$12,050</li> </ul> | \$150,854<br><br><b>Funds Received:</b><br>80% of funds received.<br>\$129,683,20 – Receipt 46475 | <ul style="list-style-type: none"> <li>• As at January 2023 two of the events had been delivered being the Great Murray River Salami Festival in Euston and the Stop Shop Stay Market Day in Balranald</li> <li>• As at March of 2023 a Variation for time extension had been submitted on the 27<sup>th</sup> February 2023 for the SW Arts Touring Program &amp; for the Sounds &amp; Scribble Youth Summer Festival</li> <li>• As at the 4<sup>th</sup> of May 2023 we received a formal Approval on the 2<sup>nd</sup> of May 2023 for our Variation Request for time extension for the SW Arts Regional Events &amp; Touring Program and the Sounds &amp; Scribble Youth Summer Festival.</li> <li>• As at the 8<sup>th</sup> of June 2023 we had staged 2 successful events as part of the SW Arts Regional Touring Program</li> <li>• As at the 6<sup>th</sup> July 2023 Council has delivered 3 events as part of the SW Arts Regional Touring Program and is in the process of Planning for the upcoming Youth Festival.</li> </ul> <p><b>Percentage Completion:</b> 64%<br/> <b>Percentage Budget Expended:</b> 64%</p> |



Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                | CM Folder     | Project Manager & Project Dates                  | Description                                                   | Funding Value/ Funds Received & Expenses                                            | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| <b>Regional Youth - Summer Holiday Break 22/23 – Department of Regional NSW</b>                              | CM Box 22/27  | Community Projects, Tourism & Grants Coordinator | Funding for a Youth Summer Holiday Break program              | \$13,898.00                                                                         | <ul style="list-style-type: none"> <li>As at the 4<sup>th</sup> of May the acquittal reports have been requested and as we were unable to deliver the proposed program we will be returning the funds to the funding body as per their required process.</li> <li>As at the 8<sup>th</sup> of June 2023 the funding body will be sending us an invoice as part of the process to return the funds back to the Department of Regional NSW</li> <li>As at the 6<sup>th</sup> of July 2023 the invoice from the funding body was received and the funds have been returned</li> </ul> <p><b>Percentage Completion:</b> Did not commence<br/> <b>Percentage Budget Expended:</b> Funds to be returned</p>                                                                                                                                                                                                                 |
| <b>National Australia Day Council - Australia Day Grant 2023</b><br><br><b>Job Cost Code: 0548-2170-0001</b> | CM Box G22/24 | Community Projects, Tourism & Grants Coordinator | Funding for Australia Day events in Balranald and Euston 2023 | \$19,968.00<br><br><b>Funds received:</b><br>First Payment \$17,572 – Receipt 57072 | <ul style="list-style-type: none"> <li>As at 13<sup>th</sup> February 2023 the Australia Day events were staged at both Balranald &amp; Euston and we are in the process of receiving invoices and compiling the acquittal report.</li> <li>As at the 5<sup>th</sup> of April 2023 last invoices were being processed and finalising the acquittal report.</li> <li>As at the 8<sup>th</sup> of June 2023 the acquittal report had been submitted and we received an official assessment letter to say our final report was assessed and accepted and we can now submit the final invoice for balance of funds.</li> <li>As at the 6<sup>th</sup> of July 2023 the final invoice was submitted and final funds received and the grant is fully acquitted and this project will be taken off this report next month.</li> </ul> <p><b>Percentage Completion:</b> 100%<br/> <b>Percentage Budget Expended:</b> 100%</p> |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                  | CM Folder | Project Manager & Project Dates                                                                                | Description                                                                                                                                                                                                                                                                                                                  | Funding Value/<br>Funds Received & Expenses                                                     | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| <b>Community Benefit Fund - Office of Responsible Gambling</b> | F22.220   | Community Projects, Tourism & Grants Coordinator<br><br><b>Commencement Date:</b><br>1 <sup>st</sup> July 2023 | Funds to:<br><b>Strengthening Community Access, Inclusion &amp; Wellbeing Advisory Committee</b> (SCAIW) - under the auspice of Balranald Shire Council<br><br>For the delivery of Mental Health First Aid Training for Community Members as well as Gambling Education & Awareness and other Mental Health related programs | Funds to Council's Advisory Committee: \$84,764 per year for 3 years<br><b>TOTAL: \$254,292</b> | <ul style="list-style-type: none"> <li>On the 6<sup>th</sup> December 2022 we received notification of the Minister's Approval of the grant. We need to provide our project objectives and budget with the funding deed.</li> <li>As at 13<sup>th</sup> February 2023 we are finalising the documentation and requirements requested by the funding body.</li> <li>As at 13<sup>th</sup> March 2023 we had an online meeting with the funding body re requirements and have been given the green light to proceed with the funding deed documentation.</li> <li>As at the 5<sup>th</sup> of April 2023 the funding deed is being prepared for signing and submission.</li> <li>As at the 4<sup>th</sup> of May 2023 the signed Funding Agreement which included the Project Objectives was sent to the funding body on the 27<sup>th</sup> of April 2023.</li> <li>As at the 6<sup>th</sup> of July 2023 the unsigned version of the Funding Agreement was sent as well as the 1<sup>st</sup> year budget for review.</li> </ul> <p><b>Percentage Completion:</b> 0%<br/><b>Percentage Budget Expended:</b> 0%</p> |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                                                                                                                                                                                    | CM Folder    | Project Manager & Project Dates                                                                                                                                                              | Description                       | Funding Value/<br>Funds Received & Expenses                    | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| <b>Youth Week 2023</b><br><b>Dept of Communities &amp; Justice – Youth Volunteering Team</b><br><br><b>General Ledger:</b><br><b>1020-3110-0001</b><br><br><b>Job Cost Code:</b><br><b>2580-2220-0001</b><br><b>Council Contribution</b><br><b>2580-2220- 0002 Grant Funding</b> | CM Box G23/3 | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b><br>20 <sup>th</sup> April 2023<br><br><b>Expected Project Finish Date:</b><br>30 <sup>th</sup> April 2023 | Funding for Youth Week activities | <b>\$5826</b><br>\$3,313 Grant<br>\$2,513 Council Contribution | <ul style="list-style-type: none"> <li>On the 20<sup>th</sup> February 2023 we submitted our acceptance of the funding offer along with the signed EFT Form.</li> <li>On the 24<sup>th</sup> of February 2023 we received \$3,313 – Receipt 57629.</li> <li>As at the 5<sup>th</sup> of April 2023 the Youth Weeks Activities have been finalised and the flyer sent to all the shire schools and ready for promotion via various channels.</li> <li>As at the 4<sup>th</sup> of May 2023 the 2 Youth Week events that were organised for Friday 28<sup>th</sup> of April and Sunday the 30<sup>th</sup> of April were both successfully delivered.</li> <li>As at the 8<sup>th</sup> of June 2023 we were preparing for the acquittal process.</li> <li>As at the 6<sup>th</sup> of July 2023 the grant has been fully acquitted and expended and will be taken off this report next month.</li> </ul> <p> <b>Percentage Completion:</b> 100%<br/> <b>Percentage Budget Expended:</b> 100%         </p> |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                        | CM Folder                     | Project Manager & Project Dates | Description                                                                                                                                                                                                                                                                                       | Funding Value/<br>Funds Received & Expenses                                                           | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
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| <b>Local Priority Grant 22/23 – Library Council NSW</b><br><br><b>General Ledger: 4520-1100-0003</b> | D22.60803 – Grant Application | Librarian                       | Funding is for: <ul style="list-style-type: none"> <li>• Book collection &amp; Bookshelves</li> <li>• Printing services</li> <li>• School Holiday &amp; community programs</li> <li>• Building enhancements or expansion programs</li> <li>• Upgrades to the library management system</li> </ul> | <b>Funds Received:</b><br>\$18,507<br>Receipt 56663<br><br><b>Funds expended to date:</b> \$16,921.43 | As at the 4 <sup>th</sup> of May 2023: <ul style="list-style-type: none"> <li>• <b>Technology Hub Resources</b> which currently 90% completed.</li> <li>• <b>Development of Oral History Resources</b> which is 100% complete.</li> <li>• <b>Shelving &amp; workstation spaces</b> which are 90% complete.</li> <li>• <b>Community Programs</b> which is 90% completed.</li> <li>• <b>Book Replacement</b> of books older than 20 years plus new genres which is 90% completed.</li> <li>• As at the 6<sup>th</sup> July 2023 there was \$1,578.57 of funds unexpended which is allocated for the purchasing of Tech books.</li> </ul> |



### Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

| Grant/Project                                                                                                             | CM Folder    | Project Manager & Project Dates                                                                                                                                                    | Description                                                                                                                                                                                                                                                               | Funding Value/<br>Funds Received & Expenses | Status to Date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------------------------------------------------|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Children and Young People Wellbeing Recovery Initiative – Large Grants - Regional NSW</b><br><br><b>(RNCYP – 0735)</b> | CM Box G23/1 | Community Projects, Tourism & Grants Coordinator<br><br><b>Project Start Date:</b><br>February 2023<br><br><b>Expected Project Finish Date:</b><br>29 <sup>th</sup> September 2023 | Funding for Community MESH Training & URSTRONG tri-school initiative.<br><br>Teacher training in four schools within the Balranald Shire in two highly acclaimed mental and emotional wellbeing programs.<br><br>Instigated and supported by the SCAIW Advisory Committee | \$49,853                                    | <ul style="list-style-type: none"> <li>On the 2<sup>nd</sup> of March 2023 we received notification that we were successful with our application.</li> <li>On the 5<sup>th</sup> April we submitted the signed Funding Deed and the 1<sup>st</sup> Instalment Invoice for \$39,882.40.</li> <li>As at the 8<sup>th</sup> of June 2023 the MESH training had been delivered and we are still waiting to receive the funds.</li> <li>As at the 6<sup>th</sup> July 2023 the first Instalment invoice for \$39,882.40 has been sent and the funding deed is being finalised.</li> </ul> <p><b>Percentage Completion:</b> 50%<br/> <b>Percentage Budget Expended:</b> Funds not yet received.</p> |



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Balranald Shire Council Grants/Projects Update Summary as @ the 6<sup>th</sup> July 2023

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**APPLICATIONS PENDING**

| Grant/Project                                                                                                  | CM Folder | Project Manager & Project Dates       | Description                                                                       | Funding Value | Status to Date                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------|-----------|---------------------------------------|-----------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>COVID-19 Aged Care Support Program Extension – COVID Outbreak Reimbursement 2022 – Department of Health</b> | F22.303   | Project Officer, Business Improvement | Reimbursement for money spent during the May 2022 COVID-19 Outbreak at the Hostel | \$20,700.40   | Application was submitted in June 2022.<br><br>As at the 6 <sup>th</sup> of July 2023 the project manager received a email from the funding body advising that a response is due shortly, |



**9.4 QUARTERLY TOURISM REPORT**

|                                    |                                                                                         |
|------------------------------------|-----------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.84442</b>                                                                        |
| <b>Author(s):</b>                  | <b>Connie Mallet, Community Projects, Events and Grants Officer</b>                     |
| <b>Approver:</b>                   | <b>Craig Bennett, General Manager</b>                                                   |
| <b>Operational Plan Objective:</b> | <b>Pillar 3: Our Economy – A community that ensures a strong and resilient economy.</b> |

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**PURPOSE OF REPORT**

To provide Council with an update on tourism, destination marketing and economic development activity and provide a quarterly report (April 1, 2023 until 30 June, 2023) on the statistics collected and the activities that took place in the Tourism, Economic Development, Communications and Events department of Council during the reporting period (**Attachment 1**).

**OFFICER RECOMMENDATION**

**That the report be received and noted.**

**REPORT**

With travellers and visitors back on the roads after the floods, along with highly publicised Easter events and a strategic focus on stepping up our destination marketing promotions, the culmination of these activities saw a rise in measured outcomes compared to the last quarter.

Our social media marketing and promotional strategy produced wonderful results with an average investment of \$120 per promotional post and page advert (see social media statistics below).

This investment consistently achieved high engagement numbers and high impressions with our targeted geographical markets which are set behind our social media page.

Council's social media promotions are also translating into increased enquiries which are also measured and collated.

This quarter, Council also began booking Outback Geo Adventures' Tours directly from the Visitor Information Centre. This is already proving to be a powerful up-selling product for our Information Centre staff and has provided an additional incentive for travellers and visitors to stay an extra night or two.

Key highlights over the quarter from 1 April, 2023 until 30 June, 2023 included the following:

- Council staged two (2) successful Easter Events being the Easter Egg Hunt and the Easter Twilight Market. Council also delivered two (2) Youth Week events which included the Youth Week Disco and the Youth Week Mildura Bus Trip.
- Council continued to deliver a range of touring events via the Reconnecting Regional NSW Community events in collaboration with South-West Arts
- We also supported various events through marketing and promotions which included art exhibitions at the Balranald Art Gallery, The Balranald Football Netball Club (**BFNC**) Easter Goat Race, the Easter Good Friday Appeal and the Homebush Rodeo.



Council officers continued to be involved in tourism development destination and visitor economy activities and economic development activities and forums during the quarter.

Highlights included the following:

- The Community Projects, Events and Grants Officer attending the Local Government New South Wales (**LGNSW**) Destination & Visitor Economy Conference, which was held in Sydney.
- Council Officers attending the Balranald & Wentworth Economic Development Forum facilitated by Regional Development Australia – Murray (RDA Murray) and Regional NSW.
- Council Officers attending the Collaboration in the Mallee & Cross-border Partnership Workshop.
- Council Officers attending the Transport for NSW Community Forum.

Since February 2023, Council Officers have also been attending regular online meetings including the Riverina Tourism Working group and the Flood Recovery Tourism Working Group where relevant tourism staff within each of the invited Local Government Areas (**LGAs**) discuss issues, challenges and opportunities that we all face. Agencies provide updates as well as providing advice and support on what grants are available.

Council continued to run a series of multi-media promotional and marketing activities during the first week of April to promote the Easter events.

These included:

- A series of ninety (90) - 30 second radio commercials;
- A number of full-page adverts in the Guardian;
- A series of social media promotional and organic posts;
- Direct mail to all shire households; and
- Council's Newsletter and website.

Council also bought a full-page advertisement in the Hay 2023-2024 Accommodation Compendium which was distributed to accommodation & retail outlets in the Hay and surrounding region.

Please refer to the **Attached Report (Attachment 1)** for all updates, statistics and activities.

## FINANCIAL IMPLICATIONS

Nil.

## LEGISLATIVE IMPLICATIONS

Nil.

## POLICY IMPLICATIONS

Nil.

## RISK RATING

Low.

## ATTACHMENTS

1. Tourism Quarterly Report April - June 2023  



# Tourism, Economic Development & Destination Marketing

## QUARTERLY REPORT



The Full Moon tour promotion was one of the highest performing social media posts for the quarter



## APRIL-JUNE 2023





## Tourism, Economic Development & Destination Marketing Quarterly Report (April - June 2023)

### Key Highlights for the April to June 2023 Quarter

- With travellers and visitors back on the roads after the floods, along with highly publicised Easter events and a strategic focus on stepping up our destination marketing promotions, the culmination of these activities saw a rise in measured outcomes compared to last quarter.
- Our social media marketing and promotional strategy produced wonderful results with an average investment of \$120 per promotional post and page advert (see social media statistics below). This investment consistently achieved high engagement numbers and high impressions with our targeted geographical markets which are set behind our social media page. Our social media promotions are also translating into increased enquiries which are also measured and collated.
- This quarter we also began booking Outback Geo Adventures' Tours directly from the Visitor Information Centre. This is already proving to be a powerful up-selling product for our Information Centre staff has provided an additional incentive for travellers and visitors to stay and extra night or two.
- We were active in either staging, funding or supporting various events during the quarter which included:
  - The Easter Egg Hunt Event (See photos - Attachment 1)
  - The Easter Twilight Market (See photos - Attachment 2)
  - Easter Good Friday Appeal
  - BFNC Annual Easter Goat Race (See photos – Attachment 3)
  - Youth Week Disco (See photos – Attachment 4)
  - Youth Week Mildura Bus Trips (See photos – Attachment 5)
  - Astrology Talks Event
  - Flood Grant Community Support Session
  - Transport for NSW Community Forum
- We continued to be involved in tourism development, destination & visitor economy activities and economic development activities & forums during the quarter including:
  - LGNSW Destination & Visitor Economy Conference
  - Balranald & Wentworth Economic Development Forum (RDA Murray & Regional NSW)
  - Collaboration in the Mallee & Cross-border Partnership Workshop
  - Riverina Economic Development Officers Online Meetings
  - Riverina Tourism Working Group – Online Meetings
  - Flood Recovery Tourism Working Group – Online Meetings
  - Proposed Euston Wind Farm – Introductions
  - Economic Development Meeting Brief with Department Regional NSW
  - Transport of NSW Community Forum
  - Transgrid Update Meeting
- We attended community meetings with Southern Cross Inc and Balranald Inc
- We attended the following Council Advisory Committee meetings in support of tourism and economic development projects:
  - GBITAC Committee Meetings
  - Euston Progressive Advisory Committee Meetings
  - SCAIW Advisory Committee Meetings
  - Beautification Advisory Committee Meetings
  - Sports Advisory Committee Meeting





## Tourism, Economic Development & Destination Marketing Quarterly Report (April - June 2023)

### Statistics





| Medium                                                                                                                                                                               | Results/Total this Quarter                                                    | %Change to last Quarter                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------|
| VIC Walk In                                                                                                                                                                          | 3,804                                                                         | 46% ↑                                   |
| Interpretive Pavilion Walk In                                                                                                                                                        | No recording data due to the broken tracking device                           | N/A                                     |
| Bookings & Enquiries<br>(Phone, emails, websites)                                                                                                                                    | 458                                                                           | 27% ↑                                   |
| Merchandise Sales                                                                                                                                                                    | \$21,297.35                                                                   | 48% ↑                                   |
| Social Media – Facebook                                                                                                                                                              | Results/Total this Quarter                                                    | %Change to last Quarter                 |
| <b>People Reach &amp; Impressions</b><br><b>Reach:</b> The number of people who saw our posts at least once<br><b>Impressions:</b> The number of times our posts were seen on screen | <b>Reach:</b> 310,537<br><b>Impressions:</b> 439,957<br><b>TOTAL:</b> 750,497 | 44% ↑                                   |
| <b>Number of People Engaging with our Posts</b><br>(Comments, likes, shares)                                                                                                         | 80,537                                                                        | 2% ↑                                    |
| Video Stories (organic views)                                                                                                                                                        | 5,892                                                                         | 47% ↑                                   |
| Balranald Discovery Centre Online Ratings as @ 30 <sup>th</sup> June 2023                                                                                                            |                                                                               |                                         |
| <b>Google Reviews Rating</b><br>4.7 Stars                                                                                                                                            | <b>Facebook Reviews Rating</b><br>4.7 Stars                                   | <b>Trip Advisor Rating</b><br>4.5 Stars |





## Tourism, Economic Development & Destination Marketing Quarterly Report (April - June 2023)



### Content & Activities for the Quarter

| Medium/Activity                                                                                                                      | Content                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Results/Comments                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Advertising &amp; Promotions</b><br>             | <p>We continued to run a series of multi-media promotional and marketing activities during the first week of April to promote the Easter events. Media and mediums included:</p> <ul style="list-style-type: none"> <li>• 2 x Full page Advert in the Guardian</li> <li>• A series of 90X30 second Radio commercials</li> <li>• Social Media promotional posts</li> <li>• Flyer to Shire households via direct mail</li> <li>• Council's Corporate &amp; Tourism Websites</li> <li>• Council's Newsletter</li> </ul> <p>We also took out a full Page Advertisement in the Hay 2023-2024 Accommodation Compendium which will be distributed to accommodation &amp; retail outlets in the Hay and surrounding region</p> | <p>These promotional activities translated into phone, email and web enquiries as well as social media engagement with our targeted audiences</p>             |
| <b>Social Media Content</b><br>                    | <p>Promotional posts and organic video stories for the quarter included the following:</p> <ul style="list-style-type: none"> <li>• Fishing on the Murrumbidgee River in Balranald</li> <li>• Promotion of Easter Events including the Easter Egg Hunt, the Easter Twilight Market and the BFNC Easter Goat Race</li> <li>• Homebush Rodeo 2023</li> <li>• ANZAC Day</li> <li>• Mother's Day – Balranald Shire's Native Flora</li> <li>• Mungo National Park Full Moon Tour</li> <li>• Sunset over Yanga Lake</li> <li>• Fusion Art Exhibition at the Balranald Gallery</li> <li>• Yanga Wildlife &amp; Wetlands Tour</li> <li>• Southern Cross Exhibition &amp; Museum</li> </ul>                                     | <p>The total results of these posts and video stories can be viewed in the statistics</p>                                                                     |
| <b>Community Social Media Pages</b><br>           | <p>Weekly posts and communications are posted on all community social pages including: Balranald Link, Balranald Inc, Balranald Bulletin Board &amp; Robinvale &amp; District Bulletin Board. These include calendar of events, happenings &amp; announcements</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <p>Posts are posted on a weekly basis on community pages</p>                                                                                                  |
| <b>Events &amp; Events related activities</b><br> | <p>Events that <b>Council either staged, funded and/or supported via marketing</b> during the quarter included:</p> <ul style="list-style-type: none"> <li>• Easter Egg Hunt and Easter Twilight Market</li> <li>• Good Friday Appeal</li> <li>• BFNC Annual Easter Goat Race</li> <li>• Youth Week Disco &amp; Mildura Bus Trip</li> <li>• Astrology Talks Event</li> <li>• Flood Grant Community Support Session</li> <li>• Transport for NSW Community Forum</li> </ul>                                                                                                                                                                                                                                             | <p>Council's support of events not only help to connect and engage the community but also helps to attract visitors to the shire as an events destination</p> |





## Tourism, Economic Development & Destination Marketing Quarterly Report (April - June 2023)

| Medium/Activity                                                                                               | Content                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Results/Comments                                                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Community Support</b><br> | <p>During the quarter we supported/attended various community groups and committees. Groups supported included:</p> <ul style="list-style-type: none"> <li>• GBITAC Advisory Committee Meetings</li> <li>• SCAIW Advisory Committee Meetings</li> <li>• EPAC (Euston Progressive) Advisory Committee Meetings</li> <li>• Sports Advisory Committee June Meeting</li> <li>• BBAC Advisory Committee Meetings</li> <li>• Balranald Inc Monthly Meetings</li> <li>• Balranald Southern Cross Inc Committee Meetings</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                            | <p>Council's community support and engagement really help to build rapport, trust and collaboration with Council. It also helps to deliver great outcomes and opportunities for the community for the good of the community.</p> |
| <b>Events Calendar</b><br>   | <p>During the Quarter our Events Calendar which is posted online regularly promoted the following events/happenings:</p> <ul style="list-style-type: none"> <li>• Goods Friday Appeal Event</li> <li>• Social Golf Day</li> <li>• Easter Egg Hunt</li> <li>• Easter Twilight Market</li> <li>• Robinvale/Euston Easter Festival</li> <li>• BFNC Easter Goat Race</li> <li>• Balranald Art Gallery Sip &amp; Paint Workshop</li> <li>• Balranald Art Gallery Silk Scarf Making Workshop</li> <li>• Homebush Rodeo 2023</li> <li>• Music Trivia Night</li> <li>• Monthly Health y Happy Family Get Together</li> <li>• Weekly Pop-Up Garage Sale – Anglican Church</li> <li>• Astrology Talks Event</li> <li>• Fusion Art Exhibition at the Balranald Art Gallery</li> <li>• Iluka Mineral Sands Project Presentation</li> <li>• Transport for NSW Forum</li> <li>• Flood Grant Support Session – Service NSW</li> </ul> | <p>The Events Calendar provides the Balranald Shire community and visitors to the shire with the latest update on current and upcoming events and happenings</p>                                                                 |



*The Flood Grant Community Support Session was one of the happenings that we supported and promoted during the quarter.*





## Tourism, Economic Development & Destination Marketing Quarterly Report (April - June 2023)

The full page Advert in the Hay 2023-2024 Accommodation Compendium

**DISCOVER BALRANALD & Surrounds**

**INFORMATION**

**NEWSAGENT**  
Hay Officesmart  
Newsagency  
142 Lachlan St, Hay NSW 2711  
02 6993 1081  
Open 7 days  
Monday to Friday 8.30am - 5.30pm  
Saturday 8am - 12.30pm  
Sunday 8.30am to 11am

**PET & CAR WASH**  
Hay Car & Dog Wash  
404 Leonard St, Hay  
Coin operated, self service car wash and dog wash. Open daily until late

**RETAIL**  
Antonakas Home Hardware  
135 Lachlan St, Hay NSW 2711  
02 6993 1625  
Open 7 days  
Monday to Friday 8am - 5.30pm  
Weekends 8am - 1pm  
Hardware and gifts  
Hay Betta Home Living  
143 Lachlan St, Hay NSW 2711  
6993 1800  
Monday to Friday 8am to 5.30pm  
Saturdays 8am to noon  
Whirlpools & appliances, furniture, home furnishings and more  
Hay Jewellers  
133 Lachlan St, Hay NSW 2711  
6993 1231  
Monday to Friday 8am to 5pm  
Saturdays 8am to noon  
Showcase Jewellers and Maxwell & Wilkins designer homewares  
Patchwork on the Plains  
194 Lachlan St, Hay NSW 2711  
0408 455 461  
Patchwork & sewing supplies, and gift items.  
www.patchworkonthepains.com.au  
Hours:  
Wednesday - Thursday 11am - 3pm  
Friday 11am - 12.30pm & 3.30 - 5.30pm  
Saturday 10 - 12pm

**RETAIL**  
Purple Petals Florist  
171 Lachlan St, & 362 Lang St,  
Hay NSW 2711  
0409 154 870  
Christmas all year round, fresh flowers & great preserved flowers and gifts  
The Riverine Grazer Bookshop  
95 Lachlan St, Hay  
02 6993 1002  
www.thegrazer.com.au  
Browse our wide range of books, gifts and souvenirs, including works by local writers.  
8am - 5pm weekdays,  
9am-noon Saturdays

**SUPERMARKET**  
Harrison's IGA  
190 Lachlan St, Hay NSW 2711  
02 6993 1029  
Open 7 days  
Monday to Friday 7am to 6.30pm  
Weekends 8am to 5pm  
Foodworks Hay  
110 Lachlan St, Hay NSW 2711  
02 6993 1000  
Open 7 days  
Monday to Friday 7am to 6.30pm  
Weekends 7am to 4pm

**TRAVEL**  
All Travel Solutions  
103 Lachlan Street, Hay  
02 6993 4444  
alltravelsolutions.com.au  
For assistance with any travel bookings, open 5 days a week, 8am-5pm

**VET**  
Hay Veterinary Clinic  
379 Murray St, Hay  
02 6993 1861  
WS Garden BVSc (Hons)  
Caring for animals, large & small  
Open 5 days a week, 8am-5pm

**Uncarth all the treasures the area has to offer...**

- ✓ Begin your journey of discovery at the Balranald Discovery & Information Centre
- ✓ Explore World Heritage Mungo National Park & picturesque Yanga National Park
- ✓ Take in the magic of the iconic rivers & lakes - fish, boat, kayak, camp or just chill
- ✓ Learn the area's rich history - Visit the Goal, Museums, Gallery, Military & Heritage Trails
- ✓ Experience the charm of Euston nestled on the Murray River & picnic at Lake Benanee

**RV**  
RV  
visitbalranald.com.au

Balranald Visitor Information Centre  
83 Market Street, Balranald NSW  
0200 444 045  
Euston Visitor Information Centre  
At Euston Club, Nixon Street, Euston NSW  
03 5026 4244

**2023-2024 ACCOMMODATION COMPENDIUM**  
**HAY NSW**

**Bulb on Lang**

A beautiful, relaxing and spacious home in a beautiful neighbourhood. Home sleeps up to 6 people in comfort. 3 bedrooms, 2 bathrooms, 5 split systems, fully equipped kitchen, laundry facilities, widescreen TV. Every room is beautiful and warm in winter and cool in summer. It also has free Wi-Fi, undercover BBQ entertaining area and foldable undercover car space. Only minutes from the town centre. Close to shopping and dining options. A short walk to South Hay Hotel and park. Across the road from the beautiful Murrumbidgee River, where you can enjoy fishing, kayaking and water sports, and a walking/bike track. Free snacks. Relax with the whole family at this peaceful and luxurious place to stay.

**CONTACT ANDREINA**  
0498 489 291

**Bulb on Macaulay**

A lovely Oasis on the Hay Plains. This beautiful and spacious home. Undercover parking, 3 bedrooms, 2 bathrooms, 6.2 living areas, 4 split systems to warm the house in winter and cool the house in summer. Widescreen TV with free Wi-Fi, fully equipped kitchen and laundry facilities, undercover outdoor area and beautiful landscaped gardens. Free snacks. Relax with the whole family at this beautiful & peaceful place to stay. Plenty of room for a family to enjoy.

**EAT • STAY • PLAY • IN HAY**



# ATTACHMENT 1.

## Easter Egg Hunt - April 9

As always the Easter Egg Hunt is a very popular Easter Event for both local families and for visiting families. There's nothing better than seeing the big smiles on the children's faces with their bags of chocolate eggs! The event also had children's entertainment including jumping castles, laser tags, face painting, and music all free!





## ATTACHMENT 2.

### Easter Twilight Market - April 9

It was a cool evening but stall holders and visitors braved the cold to attend our colourful Easter Twilight Market. There was a great selection of stall holders from around the region. Local DJ Louie Lanteri provided some fabulous music and food stalls from local businesses provided some yummy treats. A big thank you to Ease Industries for helping with the lights and to the tourism team for all their efforts.





## ATTACHMENT 3.

### Balranald Goat Races - Easter Saturday April 8

It was a fun afternoon taking some photos at the popular Balranald Goat Races which took place on Easter Saturday. The day attracted visitors and local residents. It was wonderful to see many families attending for a fun afternoon. Congratulations to the Balranald Football Netball Club for putting on fabulous family event!





# ATTACHMENT 4. YOUTH WEEK 2023 Youth Disco





# ATTACHMENT 5. YOUTH WEEK 2023 Mildura Bus Trip

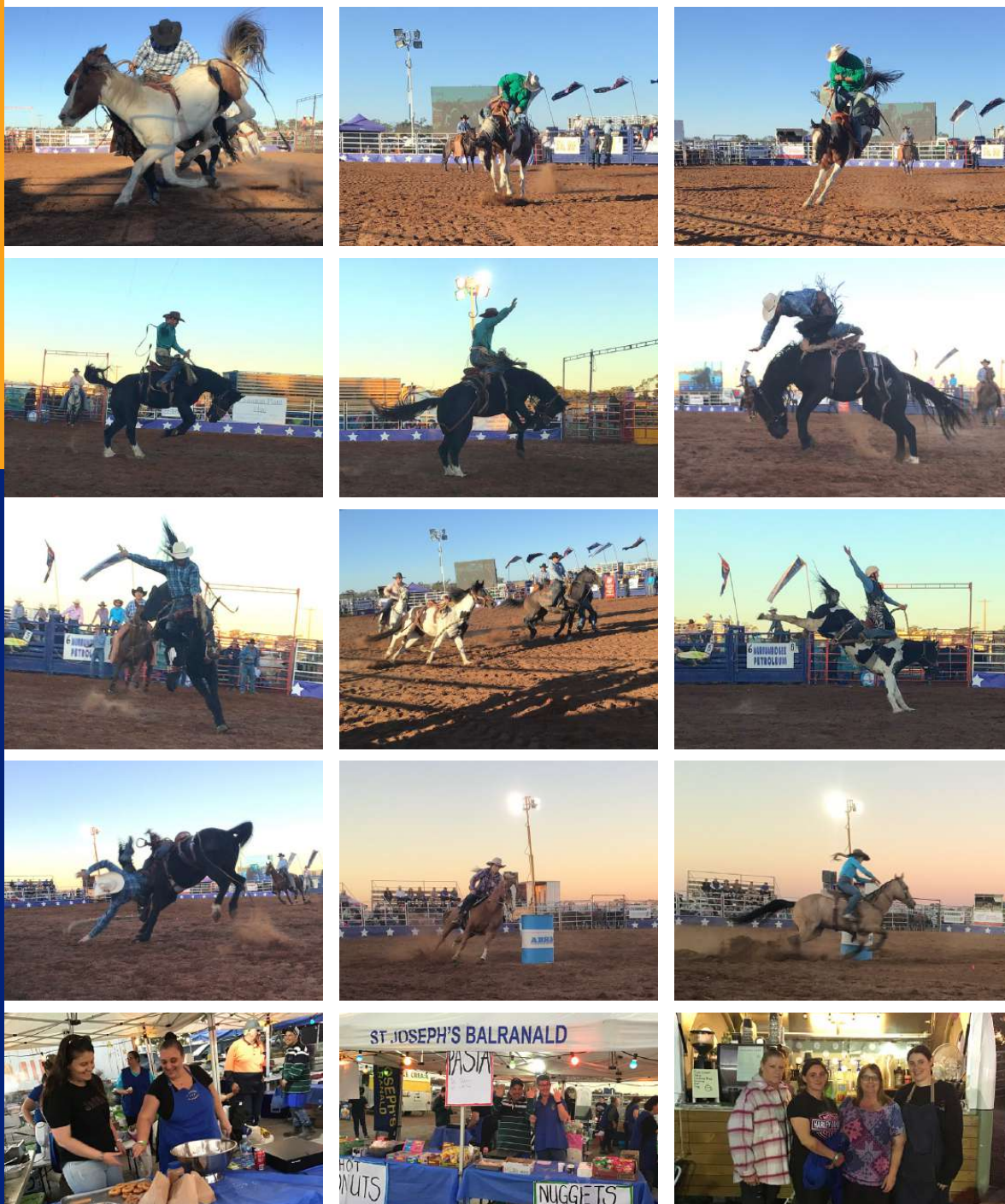




## ATTACHMENT 6.

### Homebush Rodeo - April 22

What another fabulous Homebush Rodeo with an attendance of 1800 recorded by the Homebush Rodeo organising committee. Rodeo fans came from great distances to witness some awesome action. It was wonderful to see the event being greatly supported by Balranald businesses, sporting clubs & community groups.





**9.5 QUARTERLY LIBRARY REPORT**

|                                    |                                                                                                |
|------------------------------------|------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.84362</b>                                                                               |
| <b>Author(s):</b>                  | <b>Janaya Gaston, Librarian</b>                                                                |
| <b>Approver:</b>                   | <b>Craig Bennett, General Manager</b>                                                          |
| <b>Operational Plan Objective:</b> | <b>Pillar 1: Our People – A community that is proactive, engaged, inclusive and connected.</b> |

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**PURPOSE OF REPORT**

The purpose of this quarterly report is to keep Council updated on the community cultural programs and activities delivered by the Balranald Shire Library during the last quarter, 1 April 2023 until 30 June 2023.

**OFFICER RECOMMENDATION**

**That the quarterly report for the period from 1 April 2023 until 30 June 2023 be received and noted.**

**REPORT****Seniors Tech-Savvy Program 2022/2023 & Afterschool Activities**

During May and June 2023, we delivered a number of programs including after-school activities and the completion of a 10-week Seniors Tech-Savvy program. The after-school programs and activities are showing consistent numbers for our two afternoon time slots for primary school students.

Our Youth Afternoon Program is yet to commence, however preliminary meetings with the new principal of the Balranald Central School are progressing into future discussion groups with students. Dates will be announced once details are finalised.

**Seniors Tech-Savvy Program 2023/2024**

Further funding from the State Library for the Seniors Tech-Savvy Program for the 2023/2024 Financial Year has been awarded to the Balranald Shire Library for an additional 40 sessions.

This will allow for 10 sessions per school term, with the program finishing in 2024. The program sessions will be trialled on different days to identify the day/s that delivers the best attendance and program outcomes.

**Risk Management and Library Space Rental Forms**

In June 2023 the Librarian along with Council's Human Resources Officer and the Work, Health Safety Officer collaboratively worked on updating the current Risk Management and Library Space Rental Forms to acknowledge the Library's new Tech Hub.

Future updates will be made as Stage 2 of the Infrastructure Project develops.

**Kip McGrath Tutoring Services**

The Librarian is currently liaising with Kip McGrath Tutoring Services from Swan Hill to potentially use the Library and Tech Hub once a week to deliver their services to the Balranald Shire community.



**New Add-Ins to the Library**

New to the Library during the quarter are as follows:

- Visitor's Book
- Study Hub sign
- Clock in the main foyer
- Students' art works on the walls
- Whiteboard in the Tech Hub & Study Hub
- Queen Elizabeth II display
- More labelling to book spines

**Sunraysia Solar Farm Grant 2022/2023**

The Solar Farm Grant 2022/2023 funded the painting of murals by local artists and children on the library's outside walls. This project was completed during the October 2022 school holidays.

A plaque has now been erected on the wall beside the murals and highlights the names of the local artists who produced the works with the children along with the sponsors of the project.

**Upcoming Items**

The following items are expected to arrive at the library in the coming weeks:

- Furniture for the Study Hub;
- Shelving for the Study Hub;
- Shelf labels consistent with the new picture labels;
- PS5 PlayStation for the Tech Hub; and
- Signage for the children's play area which has been gifted by the Newcastle Library.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**9.6 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT**

**File Number:** D23.84290

**Reporting Officer(s):** Nikkita Manning-Rayner, Administration Officer - Health & Development  
Ray Mitchell, Health & Development Officer

**Responsible Officer:** Craig Bennett, General Manager

**Operational Plan Objective:** Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.

**PURPOSE OF REPORT**

To advise Council of activities undertaken within the Planning Department after the Ordinary Council Meeting (**OCM**) held on Tuesday, 20 June 2023.

**OFFICER RECOMMENDATION**

**That the report be received and noted.**

**REPORT**

The following Notices of Determination (**DA**), Construction Certificates (**CC**), Complying Development Certificates (**CDC**), Section 68 Certificates (**S68**), Subdivision Certificates (**SDC**), Subdivision Works Certificate (**SWC**) and / or Occupation Certificates (**OC**) have been issued under delegated authority since the OCM on Tuesday, 20 June 2023:

| <b>Application</b>                        | <b>Owner/Applicant</b>                      | <b>Location</b>                    | <b>Description</b>                                  |
|-------------------------------------------|---------------------------------------------|------------------------------------|-----------------------------------------------------|
| CC 09/2023                                | Allan & Alison Linnett                      | 202-206 O'Connor Street, Balranald | Garage                                              |
| CC 11/2023                                | Matthew Jess for Matthew & Bernadine Jess   | 67 Court Street, Balranald         | Shed                                                |
| CC 13/2023                                | Brett Mitchell                              | 129 Harben Street, Balranald       | Shed                                                |
| OC 15/2023<br>(certificate of completion) | Nathan Condely for Canally Orchards Pty Ltd | 1885 Windomal Road, Balranald      | Sanitary Drainage & Onsite Sewage Management System |

The following numbers of certificates relating to conveyancing have been issued since the OCM held on Tuesday, 20 June 2023:

|                                                                                                     |   |
|-----------------------------------------------------------------------------------------------------|---|
| <b>Environmental Planning &amp; Assessment Act 1979</b><br>Planning Information Certificates (10.7) | 4 |
| <b>Environmental Planning &amp; Assessment Act 1979</b><br>Building Certificates (6.24)             | 0 |
| <b>Local Government Act 1993</b><br>Outstanding Orders (735A)                                       | 2 |
| <b>Local Government Act 1993</b><br>Drainage Diagram                                                | 2 |



|                                    |   |
|------------------------------------|---|
| <b>Biosecurity Act 2015</b>        | 0 |
| Outstanding Orders (Noxious Weeds) |   |

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Environmental Planning & Assessment Act, 1979

State Environmental Planning Policy (Exempt and Complying Development Codes), 2008

Local Government Act, 1993

Biosecurity Act, 2015

Conveyancing Act, 1919

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**9.7 ENGINEERING UPDATE AS AT 30 JUNE 2023**

|                                    |                                                                                                                     |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D23.84438</b>                                                                                                    |
| <b>Author(s):</b>                  | <b>Kerry Jones, Executive Manager of Engineering</b>                                                                |
| <b>Approver:</b>                   | <b>Craig Bennett, General Manager</b>                                                                               |
| <b>Operational Plan Objective:</b> | <b>Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.</b> |

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**PURPOSE OF REPORT**

To provide Council with an update on the engineering works that are currently in progress and in planning, till the end of June 2023.

**OFFICER RECOMMENDATION**

**That the report be received and noted.**

**REPORT****1. ROAD CONSTRUCTION AND MAINTENANCE****1.1 Construction*****Regional Roads***

Heavy patching works are ongoing on MR67 (Balranald-Ivanhoe Road).

Approximately 7,000m<sup>2</sup> of road has been repaired. This work will continue into the 2023/2024 Financial Year. Further heavy patching work will continue into the new Financial Year as will Pothole Repairs.

Potholes repair and edge sealing works have progressed on sealed sections of Oxley Rd (MR514) and on unsealed sections of this road. Further works on grading and formation works is planned from July 2023 on MR514 (Oxley Road) as contractors become available.

***Local Roads***

Pothole and edge repairs and patching as required on sealed roads in the Balranald and Euston town areas is continuing. This work is funded from the Fixing Local Roads Pothole Repair grant. Pothole repairs have been completed on several other Shire roads.

**1.2 Unsealed Road Maintenance**

Maintenance grading and road repair is continuing on the following Shire Roads:

- Prungle Mail Road
- Euston Prungle Road
- Docherty Road
- Binda Melton Grove Road
- Euston Prungle Road
- Marma Box Creek Road
- Hatfield The Vale Road (North)



Contractors have been engaged and are working to carry out road reformation and compaction works on:

- Clare Mossgiel Road
- Mildura Ivanhoe Road
- Prungle Marma Road

These Contractors and other Contractors will move onto the following roads when these works are completed:

- Abbots Tank Road
- Magenta Wampo Road (West)
- Turlee Leaghur Road
- Tarwong Freshwater Road
- Clare Freshwater Road
- Nandum Corrong Road

### **1.3 Sealed Road Maintenance**

Repair of potholes and formation failures on sealed roads is ongoing. As per *Regional Roads* above Balranald Ivanhoe Road has been extensively repaired by heavy patching between Clare and the Shire boundary.

### **1.4 Flood Damaged Roads**

Oxley Road (MR514) remains closed due to flood water over the road approximately 18km from the intersection of the Balranald Ivanhoe Road. There is approximately 1.8kms of this road covered by deep water. This water is receding/ evaporating slowly, and works cannot commence until the water recedes fully. Road closed notifications are active on NSW *Live Traffic*.

Morrison Road/ Antonio Drive at Euston remains closed due to flood water in Lake Lara which is normally dry. Repair works will not be undertaken until the water has receded and the area is dry. Road Closed warning signs are in place. Road closed notifications are active on NSW *Live Traffic*.

Abbots Tank Road has been severely damaged from Storm and Floodwater in approximately 10 locations. Contractors will move onto this road when they progress works from Prungle Mail Road already under maintenance.

## **2. WATER, SEWERAGE AND DRAINAGE**

### **2.1 Balranald and Euston Filtered Water Towers (Reservoirs)**

Planning works are well advanced. Suitable contractors have been identified. A Request for Tender (RFT) will be advertised for these works will be advertised in August 2023.

### **2.2 Integrated Water Cycle Management (IWCM) Plan**

The NSW Public Works Advisory have progressed documentation. A draft has been received by Council and is being assessed. This project is at approximately 95% complete. A progress meeting between Public Works and Council is planned during July 2023.



### **2.3 Balranald Sewerage Program**

Normal maintenance works including the planning and scoping of a mains relining program for Euston and Balranald will be advertised for tender July/August 2023 for works to commence later in 2023.

### **2.4 Balranald Water Network**

Normal maintenance works including the planning and scoping of a Mains Flushing program. Several leaks have been repaired during May 2023. A NSW Government funded leak detection program was conducted during June 2023 where a significant leak was detected in Balranald and repaired. New skills were gained by Council staff during this process.

### **2.5 Balranald Drainage**

A comprehensive survey of all kerb and gutter and unsealed drains and invert levels will be conducted during August 2023.

### **2.6 Euston Sewerage Program**

Operational maintenance works.

### **2.7 Euston Water Network**

Operational maintenance works ongoing. Mains flushing has been carried out throughout the village. NSW Government funded leak detection program was conducted during June 2023 where a significant leak was detected in Euston and repaired. New skills were gained by Council staff during this process.

## **3. CIVIC ENHANCEMENT PROJECTS**

### **3.1 Village Master Plans for Euston and Balranald**

Plans have been reviewed by the Community and Council and the updates have been received. Copies of the plans are available on the Council website.

### **3.2 Riverfront Precinct – Balranald**

No further progress at this time.

### **3.3 Euston Recreation Reserve**

- Grants funded works for the netball courts shelter is currently advertised on Vendor Panel.
- Funding deeds for the new netball changerooms/public toilet building have been signed.
- Design and Tender documents are being prepared for this project and will be advertised on Vendor Panel in July 2023.

### **3.4 Euston Town Approaches**

Town signage with tourism icon signs have been received. These signs will be installed on the Sturt Highway at Euston town approaches during July/ August 2023 as Council staff are available.

### **3.5 Balranald Lions Park**

- The project plan for the upgrade of Balranald Lions Park is completed, this plan has been reviewed by the funding agency and some minor changes made.



- Playground equipment designs have been completed with quotations received. The funding agency partner has requested that this design be reviewed.
- Further quotations are being sought for park furniture and BBQs.
- RFQ/ RFT being developed for civil works and installation of new park infrastructure.
- Works are expected to commence during August 2023.

### **3.6 Kyalite Riverside Reserve**

Solar lighting has been installed at the Kyalite Riverfront steps and an information board is to be placed at the car park well above the Flood level. This work is under the control of the local Kyalite Committee. Damage to the boat ramp and the pontoon is being assessed by Council staff.

## **4. BUILDINGS AND FACILITIES**

### **4.1 Balranald Caravan Park**

Work commenced in February 2023. This work includes renovation works to the Amenities Block and Cabin 14. The male amenity has been renovated and work has commenced on the female amenity. Temporary amenities are onsite during this time. The Crown Reserves Improvement Fund (CRIF) grant is funding these works.

### **4.2 Balranald Swimming Pool**

Funding has been received for the construction of a new compliant boundary/ security fence. This work is currently being advertised (EOI) on Vendor Panel. This project is funded under the Local Roads and Community Infrastructure Grant Round 3 (LRCI3). Other remediation work is planned for the off season.

### **4.3 Euston Courthouse**

A Conservation Management Plan has been commissioned; however, the contractor is yet to visit the site. The results of this plan will assist in the determination of future conservation and renovation works on the building.

### **4.4 Theatre Royal**

The Theatre Royal row of buildings was subject to smoke and water damage after the fire which occurred on 7 August 2022. Insurance assessments have been carried out and repairs commenced on 12 September 2022.

The repairs include removal and replacement of damaged ceiling portions, light fittings and carpets, and repainting of damaged areas. Conservation works related to the LRCI Phase 2 funding have not progressed, with fire damage repairs taking precedence.

### **4.5 Aerodrome**

Normal operations with regular inspections and maintenance. Aerodrome Reporting Officer training for Council staff has been completed during May 2023. New requirements from Civil Aviation Safety Authority (CASA) regulations mean that access by vehicles and pedestrian means will be restricted to Authorised personnel only. Council will now be required to have a fenced waiting area for aircraft passengers to wait and restrict access to any operating aircraft.

Authorised vehicles such as Council (ARO Inspection), Ambulance and Emergency vehicles are the only vehicles that will have access to the Airside at Balranald Aerodrome.

### **4.6 Balranald Cemetery Masterplan**



No progress on the masterplan. Cemetery extensions are currently being planned with land survey completed.



**4.7 Balranald Cemetery Columbarium**

The Columbarium at the Balranald Cemetery has only one space left.

Quotes have been sought from several bricklayers, with little response. Council has advertised (EOI) for the extension to the Columbarium via Vendor Panel from outside of the local area.

**5. TOWN MAINTENANCE WORKS****5.1 Balranald town maintenance**

The Parks and Gardens team continue to keep the town in a very presentable state.

**5.2 Euston Village maintenance**

The Euston Operations team continue to keep the village in a very presentable state.

**6. FLOOD RECOVERY WORKS****6.1 Balranald**

Council staff have completed clean up works and maintenance of flood affected areas within Balranald.

**6.2 Euston**

Council staff have completed clean up works and maintenance of flood affected areas within Euston with the exception of the walking trail to the Robinvale Bridge.

**6.3 Oxley**

The only viable Heavy Vehicle access to Oxley from Balranald is via the Clare Oxley Road or via Maude. This has meant that Oxley is visited every second week until further access becomes available. Oxley Road requires some maintenance on the unsealed section, and this is being addressed as Contractors become available.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATION**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**9.8 OUTSTANDING ACTIONS AS AT FRIDAY, 14 JULY 2023**

**File Number:** D23.83910  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To provide Council with the Action Report which details all outstanding actions from previous Ordinary and Extraordinary Council Meetings.

**OFFICER RECOMMENDATION**

That the report be received and noted.

**REPORT**

A list of the outstanding actions from previous Ordinary and Extraordinary Council Meetings has been provided for the information of Council.

There are now eight (8) actions outstanding as at Friday 14 July 2023.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

1. Outstanding Actions as at 7 July 2023  



| <a href="#">Action Sheets Report</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                  | <b>Division:</b><br><b>Committee:</b> Council<br><b>Officer:</b> | <b>Date From:</b><br><b>Date To:</b><br><b>Printed:</b> 7 July 2023 3:32 PM |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------|
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Officer/Director                 | Section                                                          | Subject                                                                     |
| Council 20/06/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Bennett, Craig<br>Bennett, Craig | New Item                                                         | Organisation Structural Review                                              |
| <b>RESOLUTION 2023/53</b><br>Moved: Administrator Mike Colreavy<br><b>That Council adopts the Recommendation of the Confidential Report, being:</b><br><br><b>That Council re-determines the senior staff positions of the organisational structure for the Balranald Shire Council, for implementation by the General Manager, so that it becomes a two Directorate Structure (reporting to the General Manager) as follows:</b><br><b>Director of Governance, Business and Community Services and Director of Infrastructure and Planning Services.</b> |                                  |                                                                  |                                                                             |
| <b>CARRIED</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                  |                                                                  |                                                                             |
| <b>29 Jun 2023 6:27pm Bennett, Craig - Target Date Revision</b><br>Target date changed by Bennett, Craig from 18 July 2023 to 31 October 2023 - General Manager will be consulting with staff during July and August 2023.                                                                                                                                                                                                                                                                                                                                |                                  |                                                                  |                                                                             |
| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Officer/Director                 | Section                                                          | Subject                                                                     |
| Council 20/06/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Holmes, Carol<br>Bennett, Craig  | Committee Reports                                                | Euston Progressive Advisory Committee Meeting held on Monday 29 May 2023    |
| <b>RESOLUTION 2023/37</b><br>Moved: Administrator Mike Colreavy<br><b>That:</b><br><br><ol style="list-style-type: none"> <li><b>The Minutes of the Euston Progressive Advisory Committee meeting held on Monday, 29 May 2023 be received and noted.</b></li> <li><b>Council develops a data base of email addresses for Euston, for a way to distribute community information.</b></li> </ol>                                                                                                                                                            |                                  |                                                                  |                                                                             |
| <b>CARRIED</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                  |                                                                  |                                                                             |
| <b>07 Jul 2023 3:28pm Holmes, Carol - Target Date Revision</b><br>Target date changed by Holmes, Carol from 18 July 2023 to 30 August 2023 - Waiting on Advice from the Chairperson of the Euston Progressive Advisory Committee with what the committee want in regards to the data base of email addresses                                                                                                                                                                                                                                              |                                  |                                                                  |                                                                             |







|                                      |                                                          |         |                                                                             |
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| <a href="#">Action Sheets Report</a> | <b>Division:</b><br><b>Committee:</b><br><b>Officer:</b> | Council | <b>Date From:</b><br><b>Date To:</b><br><b>Printed:</b> 7 July 2023 3:32 PM |
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| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Officer/Director                | Section                            | Subject             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------|---------------------|
| Council 21/03/2023                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Holmes, Carol<br>Bennett, Craig | Part B - General Manager's Reports | OUTSTANDING ACTIONS |
| <b>RESOLUTION 2023/33</b><br>Moved: Administrator Mike Colreavy <ol style="list-style-type: none"> <li>That the report be received and noted.</li> <li>That a road infrastructure inspection with the administrator on a 6 monthly basis to include the General Manager and relevant Managers.</li> <li>That this decision remain in the outstanding action as a reminder to make it happen.</li> <li>That the first inspection be undertaken on Monday, 15 May 2023.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                                 |                                    |                     |
| <b>05 Jun 2023 3:28pm Holmes, Carol - Target Date Revision</b><br>Target date changed by Holmes, Carol from 18 April 2023 to 31 May 2024 - Road Inspections being arranged every 6 months commencing on 15 May 2023<br><b>05 Jun 2023 3:29pm Holmes, Carol</b><br>First Inspection was held on Monday 15 May 2023                                                                                                                                                                                                                 |                                 |                                    |                     |

| Meeting                                                                                                                                                                                                                                                               | Officer/Director                 | Section           | Subject                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|-------------------|--------------------------------------------------------------------------|
| Council 21/03/2023                                                                                                                                                                                                                                                    | Bennett, Craig<br>Bennett, Craig | Committee Reports | BIDGEE HAVEN RETIREMENT HOSTEL - MODELLING OF POSSIBLE INCREASES IN BEDS |
| <b>RESOLUTION 2023/25</b><br>Moved: Administrator Mike Colreavy<br>That Council notes the five models provided in <b>Attachment 1</b> to the report. <p style="text-align: right;"><b>CARRIED</b></p>                                                                 |                                  |                   |                                                                          |
| <b>29 Jun 2023 6:27pm Bennett, Craig - Target Date Revision</b><br>Target date changed by Bennett, Craig from 18 April 2023 to 31 July 2023 - Workshop being organised by 31 July 2023. General Manager will present to the Bidgee Haven Retirement Hostel Committee. |                                  |                   |                                                                          |



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| <a href="#">Action Sheets Report</a> | <b>Division:</b><br><b>Committee:</b><br><b>Officer:</b> | Council | <b>Date From:</b><br><b>Date To:</b><br><b>Printed:</b> 7 July 2023 3:32 PM |
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| Meeting            | Officer/Director                | Section                                          | Subject                                                          |
|--------------------|---------------------------------|--------------------------------------------------|------------------------------------------------------------------|
| Council 26/07/2022 | Mitchell, Ray<br>Bennett, Craig | Part A - Infrastructure & Development<br>Reports | BALRANALD LOCAL ENVIRONMENTAL PLAN 2010 – HOUSEKEEPING AMENDMENT |

**RESOLUTION 2022/135**

Moved: Administrator Mike Colreavy

That Council:

1. Supports the Planning Proposal – Balranald LEP Housekeeping Amendment to amend the *Balranald Local Environmental Plan 2010*.
2. Submit the Planning Proposal to the NSW Department of Planning and Environment for Gateway Determination seeking public exhibition of the proposed amendments.
3. Receive a further report after the public exhibition period addressing any submissions made in respect of the Planning Proposal.

**CARRIED****23 Nov 2022 1:52pm Holmes, Carol - Target Date Revision**

Target date changed by Holmes, Carol from 23 August 2022 to 13 December 2022 - On exhibition

**23 Nov 2022 1:56pm Holmes, Carol**

On exhibition

**13 Apr 2023 11:36am Manning-Rayner, Nikkita - Target Date Revision**

Target date changed by Manning-Rayner, Nikkita from 13 December 2022 to 31 December 2023 - In consultation with Department of Planning for adjustments to Planning Proposal



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| <a href="#">Action Sheets Report</a> | <b>Division:</b><br><b>Committee:</b><br><b>Officer:</b> | Council | <b>Date From:</b><br><b>Date To:</b><br><br><b>Printed:</b> 7 July 2023 3:32 PM |
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| Meeting                                                                                                                                                                                | Officer/Director | Section                            | Subject                              |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------------------------|--------------------------------------|
| Council 28/06/2022                                                                                                                                                                     | Bennett, Craig   | Part A - General Manager's Reports | Balranald Visitor Centre Alterations |
| <b>RESOLUTION 2022/115</b>                                                                                                                                                             |                  |                                    |                                      |
| Moved: Administrator Mike Colreavy                                                                                                                                                     |                  |                                    |                                      |
| That                                                                                                                                                                                   |                  |                                    |                                      |
| 1. Provided funding for this project is confirmed by the Far West Joint Organisation;                                                                                                  |                  |                                    |                                      |
| 2. The revised plans for the Balranald Visitor Information Centre be endorsed and                                                                                                      |                  |                                    |                                      |
| 3. Council proceed with fully developed architectural and structural plans for the extensions to the Balranald Visitor Information Centre in accordance with the preliminary plans and |                  |                                    |                                      |
| 4. Tenders be invited for the construction of the proposed works                                                                                                                       |                  |                                    |                                      |
|                                                                                                                                                                                        |                  |                                    | <b>CARRIED</b>                       |



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**25 Jul 2022 4:47pm Holmes, Carol - Target Date Revision**

Revised Target Date changed by: Holmes, Carol From: 26 Jul 2022 To: 30 Aug 2022, Reason: Funding from FWJO confirmed - Draft Plans with Architect for tender and DA documentation

**23 Nov 2022 1:52pm Holmes, Carol - Target Date Revision**

Target date changed by Holmes, Carol from 30 August 2022 to 21 February 2023 - Tender Documents ready to be uploaded in Tenderlink portal.

**23 Mar 2023 11:28am Holmes, Carol - Reallocation**

Action reassigned to Bennett, Craig by Holmes, Carol - Jeff is no longer at Council

**27 Mar 2023 2:52pm Bennett, Craig - Target Date Revision**

Target date changed by Bennett, Craig from 21 February 2023 to 30 June 2023 - Project is behind schedule. A workshop is being held on all grants projects. The workshop is scheduled to be held on Monday, 17 April 2023. An updated status on this project will be provided by the General Manager at this workshop. The workshop is being held at the request of the Administrator.

**21 Apr 2023 9:52am Bennett, Craig**

Workshop was held on Monday, 17 April 2023. The report will now be amended to only show projects that have infrastructure builds as part of the grant funding. Two other reports will detail events and other projects that do not result in infrastructure builds. One in the Library Department and One in the Events and Tourism Department.

**21 Apr 2023 9:54am Bennett, Craig**

The Balranald Visitors Centre Project has not progressed as yet. Attention will be given to this project by the General Manager over the next month to ensure that the projects keeps progressing.

**27 Apr 2023 7:26am Bennett, Craig**

At the 26 April 2023 Growing Business, Industry and Tourism Committee meeting, the committee requested for the General Manager to organise a quantity surveyor to see whether the costs of the project has changed. The General Manager will then prepare a report to Council on the project.

**27 Apr 2023 7:29am Bennett, Craig - Target Date Revision**

Target date changed by Bennett, Craig from 30 June 2023 to 31 July 2023 - The General Manager needs to organise a quantity surveyor, then bring a report to Council on the project.



|                                      |                                                          |         |                                                                             |
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| Meeting            | Officer/Director                 | Section                                            | Subject                                          |
|--------------------|----------------------------------|----------------------------------------------------|--------------------------------------------------|
| Council 19/10/2021 | Bennett, Craig<br>Bennett, Craig | Part B - Corporate & Community Services<br>Reports | Bidgee Haven Retirement Hostel Expansion Project |

**RESOLUTION 2021/186**

Moved: Administrator Mike Colreavy

1. Noting that:

- a) The Ministerial Performance Improvement Order imposed on Council in 2017 envisages Council following a path to financial sustainability;
- b) Requirement No 16 of the Performance Improvement Order Action Plan 2018 originally required Council to consider divesting the management and possibly ownership of the Bidgee Haven Hostel to ensure losses do not impact on Council's limited budget and risks to Council are minimized. Although consideration was given by Council in September 2017 to various alternate management arrangements, in-house management arrangements for the Hostel have continued up to now;
- c) Until today's report, the Administrator's requests to successive General Managers to demonstrate categorically that the proposed Bidgee Haven Hostel extension project can be delivered within the funding approved by the Commonwealth Government and Council have not received a positive answer;
- d) Under Council in-house management:
  - (i) Bidgee Haven Hostel operates at a loss when all operating expenses (including depreciation) and capital costs are factored in; and
  - (ii) financial viability of the expanded Hostel will, at best, only be marginal and permanently reliant on continuing occupancy rates around 90%, - at worst the Hostel will not be financially viable;
- e) Council's governance framework is already overstretched, and it lacks the kind of project management expertise required to deliver this project successfully, as is readily apparent from the report on the Better Practice Review in today's Council Meeting Agenda and other information under consideration by Council's Audit Risk & Improvement Committee;



|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                             |
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| <b>Action Sheets Report</b> | <b>Division:</b><br><b>Committee:</b> Council<br><b>Officer:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>Date From:</b><br><b>Date To:</b><br><b>Printed:</b> 7 July 2023 3:32 PM |
|                             | <ul style="list-style-type: none"><li>f) Council's current and predicted long-term financial position is not sufficiently robust to assume the risks associated with expanding and operating the Bidgee Haven Hostel complex in-house;</li><li>g) Other crucial Council services, particularly roads, are already overstretched and cannot absorb further losses if they are incurred by the Bidgee Haven Hostel;</li><li>h) The expansion of Bidgee Haven Hostel could eventually proceed, in line with community expectations, but under the ownership/stewardship of a specialist operator with demonstrated capability in efficiently operating similar facilities elsewhere, and Council can act immediately to seek a suitable purchaser;</li><li>i) A proposed sale will be more attractive to a specialist operator if there is an opportunity to modify the project design to satisfy their operational requirements prior to the construction phase;</li><li>j) The recommendation of the Ageing Well, Aged-Care &amp; Facilities Advisory Committee to proceed with the build immediately, while simultaneously investigating the possibility of negotiating a sale of the Hostel complex, is a clear indication that community sentiment supports the Bidgee Haven Hostel's expansion proceeding;</li><li>k) The recommendation of the responsible Director and the Acting General Manager is not to proceed with the tendering and construction of the 15-bed extension, and instead to call for expressions of interest for the potential sale of the Hostel complex and seek advice as to the transfer of grant funding to a future Hostel operator; and</li><li>l) The two recommendations referred to in (j) and (k) above are incompatible – they cannot coexist and it would be financially irresponsible for Council not to follow Management's recommendation in this case.</li></ul> <ul style="list-style-type: none"><li>2. That tendering and construction of the 15-bed extension be placed on hold, at this stage.</li><li>3. That advice be sought from the funding body about the potential to transfer the approved grant funding to a future hostel operator.</li><li>4. That expressions of interest be called for the sale of the Bidgee Haven Hostel complex to an experienced, specialist aged-care operator.</li></ul> |                                                                             |



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5. That the pre-construction design and planning work, and preparation of tender documents currently underway, be finalised by Council for inclusion with the sale of the complex.
6. That Council receives and notes the Minutes of the Ageing Well, Aged Care and Facilities Advisory Committee (AWACAFAC) meeting held on 14 October 2021.

**CARRIED****13 Dec 2021 3:56pm Holmes, Carol - Target Date Revision**

Revised Target Date changed by: Holmes, Carol From: 16 Nov 2021 To: 15 Feb 2022, Reason: Placed on hold - report back to Ordinary Council Meeting in February 2022

**11 Mar 2022 2:55pm Holmes, Carol - Target Date Revision**

Revised Target Date changed by: Holmes, Carol From: 15 Feb 2022 To: 31 May 2022, Reason: This item remains on hold whilst financial/organisation reviews are undertaken

**05 Apr 2022 3:37pm Holmes, Carol - Target Date Revision**

Revised Target Date changed by: Holmes, Carol From: 31 May 2022 To: 30 Jun 2022, Reason: Grant funding applied for to undertake Business & Financial assessment

**10 Aug 2022 10:45am Holmes, Carol - Target Date Revision**

Revised Target Date changed by: Holmes, Carol From: 30 Jun 2022 To: 30 Dec 2022, Reason: Grant applied for was successful to undertake a business and financial assessment

**23 Mar 2023 11:28am Holmes, Carol - Reallocation**

Action reassigned to Bennett, Craig by Holmes, Carol - Hodi Beauliv is no longer with Council

**27 Mar 2023 2:56pm Bennett, Craig - Target Date Revision**

Target date changed by Bennett, Craig from 30 December 2022 to 28 April 2023 - General Manager is in the process of organising a meeting with representatives of the Commonwealth Government in Canberra. The Administrator will also be in attendance in Canberra or via zoom if the meeting is unable to be held in person in Canberra.

**21 Apr 2023 9:51am Bennett, Craig - Target Date Revision**

Target date changed by Bennett, Craig from 28 April 2023 to 30 June 2023 - Meeting has been organised with representatives of the Commonwealth Government to discuss potential options to fund operational costs of the proposed extension from 15 beds to 30 beds at the Hostel. The meeting has been organised in Canberra on Wednesday, 14 June 2023. Council's Administrator and General Manager will be in attendance at the meeting.

**28 Jun 2023 11:16am Bennett, Craig**

Waiting on the Commonwealth Government to come back to the General Manager regarding options for operational funding of the possible expansion. Feedback is expected by the end of July 2023. A workshop will then be held with the Bidjee Haven Hostel Committee.

**28 Jun 2023 11:18am Bennett, Craig - Target Date Revision**

Target date changed by Bennett, Craig from 30 June 2023 to 31 July 2023 - Waiting for options from the Commonwealth Government.



**9.9 MEETINGS ATTENDED BY THE ADMINISTRATOR, THE GENERAL MANAGER AND THE EXECUTIVE MANAGER OF ENGINEERING**

**File Number:** D23.83911  
**Reporting Officer(s):** Carol Holmes, Senior Executive Assistant  
**Responsible Officer:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To advise Council of the meetings undertaken on behalf of Council by the Administrator, the General Manager and the Executive Manager of Engineering.

**OFFICER RECOMMENDATION**

That the report be received and noted.

**REPORT**

**Attachment 1** details the meetings which the Administrator, the General Manager and the Executive Manager of Engineering have attended since Tuesday, 20 June 2023.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

1. Meetings attended by the Administrator, General Manager and Executive Staff [↓](#) 



| Date      | Meeting                                          | Topic                                                                              | Who was involved          |
|-----------|--------------------------------------------------|------------------------------------------------------------------------------------|---------------------------|
| 20.6.2023 | Council Meeting                                  | Monthly Council Meeting                                                            | Administrator, GM and EME |
| 21.6.2023 | Depot Staff Meeting                              | Outcomes of Ordinary Council Meeting                                               | GM & EME                  |
| 21.6.2023 | Office Staff Meeting                             | Outcomes of Ordinary Council Meeting                                               | GM                        |
| 21.6.2023 | Stronger Country Communities Workshop            | Update on Grant Funding                                                            | GM & EME                  |
| 21.6.2023 | Iluka                                            | Voluntary Planning Agreement                                                       | GM & EME                  |
| 21.6.2023 | National Housing Finance Investment Corporation  | Teams Meeting – Housing Australia Future Fund engagement with Local Government NSW | GM                        |
| 21.6.2023 | Bidgee Haven Retirement Hostel Committee Meeting | Update on Grant Funding and outcomes of Meeting in Canberra                        | Administrator and GM      |
| 21.6.2023 | Riverina Murray Regional Recovery Committee      | Monthly Meeting                                                                    | EME                       |
| 21.6.2023 | Balranald Beautification Advisory Committee      | Monthly Meeting                                                                    | Administrator and GM      |
| 19.5.2023 | Iluka Community Event                            | Update                                                                             | GM                        |
| 22.6.2023 | TRONOX                                           | Update                                                                             | GM and EME                |
| 23.6.2023 | Far South West Joint Organisation Meeting        | Board Meeting                                                                      | Administrator and GM      |
| 23.6.2023 | NSW Health                                       | Nurse Shortages in Balranald MPS                                                   | Administrator and GM      |
| 28.6.2023 | Meeting with Cricket Club                        | Grant Funding and Cricket Nets                                                     | GM                        |
| 28.6.2023 | Sport & Recreation Advisory Committee            | Ordinary Meeting                                                                   | GM                        |
| 29.6.2023 | Central Murray Regional Transport Forum          | General Meeting, joint with surrounding Shires                                     | GM                        |
| 3.7.2023  | Catch Up                                         | Regular Catch Up                                                                   | Administrator and GM      |
| 3.7.2023  | Euston Progressive Advisory Committee            | Monthly Meeting                                                                    | GM                        |
| 4.7.2023  | Dattner Group                                    | Cultural Audit Report                                                              | Administrator, GM and EME |
| 5.7.2023  | Projects Workshop                                | Update on Projects/Grant Funding                                                   | GM and EME                |
| 6.7.2023  | LG Professionals                                 | General Manager Discussions                                                        | GM                        |
| 6.7.2023  | Road Inspections                                 | General Road Inspection                                                            | EME                       |
| 10.7.2023 | Grants Writing Workshop                          | Balranald Community Grant Writing                                                  | GM                        |



| Date                                                 | Meeting                 | Topic                          | Who was involved |
|------------------------------------------------------|-------------------------|--------------------------------|------------------|
| 11.7.2023                                            | Grants Writing Workshop | Euston Community Grant Writing | GM               |
| 12.7.2023                                            | Road Inspections        | MR 67                          | EME              |
| Administrator (ADM) - Mike Colreavy                  |                         |                                |                  |
| General Manager (GM) – Craig Bennett                 |                         |                                |                  |
| Executive Manager of Engineering (EME) – Kerry Jones |                         |                                |                  |



**9.10 CIRCULARS FROM THE OFFICE OF LOCAL GOVERNMENT**

**File Number:** D23.83909  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Craig Bennett, General Manager  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To provide Council with copies of the circulars received from the Office of Local Government (**OLG**) and any correspondence that Council has received.

**OFFICER RECOMMENDATION**

**That the report be received and noted.**

**REPORT**

Council receives circulars from the OLG for any updates and information relevant to Council.

Whilst many of the circulars are of an administrative nature, there may be matters that are of interest to the Community.

**Circulars Received from the OLG**

23-05 Ward Boundary and Name Changes.

23-06 Increases to Companion Animal Registration and Permit Fees for 2023/2024.

23-07 Draft Update of the Environment and Health Protection Guidelines: Onsite Sewage Management for Single Households (Silver Book).

All the circulars can be found on OLG's website <https://www.olg.nsw.gov.au/circulars/>

**ATTACHMENTS**

**Nil**



**10 NOTICE OF MOTION / QUESTIONS ON NOTICE**

Nil

**11 CONFIDENTIAL MATTERS**

Nil

**9 CLOSURE OF MEETING**