

## **AGENDA**

# Ordinary Council Meeting Friday, 22 December 2023

Date: Friday, 22 December 2023

Time: 9am

Location: Council Chambers, Market Street Balranald

**Craig Bennett General Manager** 

## BALRANALD SHIRE COUNCIL AGENDA

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer or myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

#### LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE:

This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Administrator and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

#### **OUR VISION**

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and pride.

#### **OUR MISSION**

"Committed to Balranald Shire, Providing for our People, Protecting our Heritage, and Planning for our Future."

#### **OUR VALUES**

**Honesty:** We will be transparent, frank and truthful to ourselves, each other

and with other people we deal with.

**Respect:** We will treat others as we want to be treated ourselves, we will be

tolerant of each other and accept that people have different

opinions.

**Enjoyment:** We will create a pleasant and enjoyable working environment with

satisfying jobs.

Teamwork: We will cooperate and support each other to achieve common

goals.

Openness: We will collaborate openly and provide opportunities to

communicate and network regularly with each other.

**Leadership:** We will provide a clear strategy and direction and support all to

achieve organisational and community goals.

Customer

**Focus:** We will constantly strive to be responsive to our customers' needs

and preferences by providing high quality services.

Notice is hereby given that an Ordinary Meeting of Council will be held in the Council Chambers, Market Street Balranald on:
Friday, 22 December 2023 at 9am

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#### 1 OPENING OF MEETING

#### **Chapter 3. Principles for Local Government**

#### 8 Object of principles

The object of the principles for councils set out in this Chapter is to provide guidance to enable councils to carry out their functions in a way that facilitates local communities that are strong, healthy and prosperous.

#### 8A Guiding principles for councils

(1) Exercise of functions generally.

The following general principles apply to the exercise of functions by councils--

- (a) Councils should provide strong and effective representation, leadership, planning and decision-making.
- (b) Councils should carry out functions in a way that provides the best possible value for residents and ratepayers.
- (c) Councils should plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community.
- (d) Councils should apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements.
- (e) Councils should work co-operatively with other councils and the State government to achieve desired outcomes for the local community.
- (f) Councils should manage lands and other assets so that current and future local community needs can be met in an affordable way.
- (g) Councils should work with others to secure appropriate services for local community needs.
- (h) Councils should act fairly, ethically and without bias in the interests of the local community.
- (i) Councils should be responsible employers and provide a consultative and supportive working environment for staff.
- (2) Decision-making The following principles apply to decision-making by councils (subject to any other applicable law)--
- (a) Councils should recognise diverse local community needs and interests.
- (b) Councils should consider social justice principles.
- (c) Councils should consider the long term and cumulative effects of actions on future generations.
- (d) Councils should consider the principles of ecologically sustainable development.
- (e) Council decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.
- (3) Community participation Councils should actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

#### Principles of sound financial management

8B Principles of sound financial management

The following principles of sound financial management apply to councils:

- (a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- (b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- (c) Councils should have effective financial and asset management, including sound policies and processes for the following--
  - (i) performance management and reporting,
  - (ii) asset maintenance and enhancement,
  - (iii) funding decisions,
  - (iv) risk management practices.
  - (d) Councils should have regard to achieving intergenerational equity, including ensuring the following--
  - (i) policy decisions are made after considering their financial effects on future generations,
  - (ii) the current generation funds the cost of its services.

#### Integrated planning and reporting principles that apply to councils

8C Integrated planning and reporting principles that apply to councils

The following principles for strategic planning apply to the development of the integrated planning and reporting framework by councils:

- (a) Councils should identify and prioritise key local community needs and aspirations and consider regional priorities.
- (b) Councils should identify strategic goals to meet those needs and aspirations.
- (c) Councils should develop activities, and prioritise actions, to work towards the strategic goals.
- (d) Councils should ensure that the strategic goals and activities to work towards them may be achieved within council resources.
- (e) Councils should regularly review and evaluate progress towards achieving strategic goals.
- (f) Councils should maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals.
- (g) Councils should collaborate with others to maximise achievement of strategic goals.
- (h) Councils should manage risks to the local community or area or to the council effectively and proactively.
- (i) Councils should make appropriate evidence-based adaptations to meet changing needs and circumstances.

#### 2 ACKNOWLEDGEMENT OF COUNTRY

#### **Acknowledgement of Country**

We pay our respects to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

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#### 3 APOLOGIES

#### 4 CONFIRMATION OF MINUTES

### 4.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 21 NOVEMBER 2023

File Number: **D23.89782** 

Reporting Officer: Carol Holmes, Senior Executive Assistant

Responsible Officer: Craig Bennett, General Manager

#### OFFICER RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on Tuesday, 21 November 2023 be received and noted.

#### **REPORT**

Council held its Ordinary Council Meeting on Tuesday, 21 November 2023.

The Minutes of that meeting are now attached for the review and approval of Council, as being a true and correct copy of that meeting.

#### **ATTACHMENTS**

1. Minutes of the Ordinary Council Meeting held on Tuesday, 21 November 2023

Item 4.1 Page 8



## **MINUTES**

Ordinary Council Meeting Tuesday, 21 November 2023

#### **21 NOVEMBER 2023**

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#### **ORDINARY COUNCIL MEETING MINUTES 21 NOVEMBER 2023** 9.7 9.8 Meetings Attended by the Administrator, the General Manager and The 9.9 9.10 10 11 Nil

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## MINUTES OF BALRANALD SHIRE COUNCIL ORDINARY COUNCIL MEETING HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD ON TUESDAY, 21 NOVEMBER 2023 AT 5PM

OPENING OF MEETING - The meeting opened at 5pm.

#### 2 ACKNOWLEDGMENT OF COUNTRY

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

#### PRESENT:

Administrator Mike Colreavy

#### IN ATTENDANCE:

Craig Bennett (General Manager), Adrian Edgcome-Lucas (Member) and Carol Holmes (Senior Executive Assistant).

#### 3 APOLOGIES

Nil

#### 4 CONFIRMATION OF MINUTES

### 4.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 17 OCTOBER 2023

#### **RESOLUTION 2023/138**

Moved: Administrator Mike Colreavy

That the Minutes of the Ordinary Council Meeting held on Tuesday, 17 October 2023 be received and noted.

CARRIED

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**21 NOVEMBER 2023** 

- 5 DISCLOSURE OF INTEREST There were no Disclosure of Interests submitted to this meeting.
- **ADMINISTRATOR MINUTE/REPORT** There was no Administrator Minute/Report included with this meeting.
- 7 COMMITTEE REPORTS
- 7.1 EUSTON PROGRESSIVE ADIVSORY COMMITTEE MEETING HELD ON MONDAY 23 OCTOBER 2023

#### **COMMITTEE RECOMMENDATION**

That the Minutes of the Euston Progressive Advisory Committee meeting held on Monday, 23 October 2023 be received and noted.

#### **RESOLUTION 2023/139**

Moved: Administrator Mike Colreavy

**CARRIED** 

7.2 GROWING BUSINESS INDUSTRY AND TOURISM ADVISORY COMMITTEE MEETING HELD ON THURSDAY, 19 OCTOBER 2023

#### **RESOLUTION 2023/140**

Moved: Administrator Mike Colreavy

#### THAT:

- The Minutes of the Growing Business Industry and Tourism Advisory Committee meeting held on Thursday, 19 October 2023 be received and noted;
- 2. Copies of the current Discovery Centre design plans be distributed to the Committee Members; and
- The Chair of the Growing Business Industry and Tourism Advisory Committee recommends to the Executive of Chairs Advisory Committee that they approach the various indigenous groups to encourage nominations for 2024 Council election and that this item be added to the agenda for Executive of Chairs Meeting which is to be held in December 2023.

**CARRIED** 

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7.3 BALRANALD BEAUTIFICATION ADVISORY COMMITTEE MEETING HELD ON 25 OCTOBER 2023

#### RESOLUTION 2023/141

Moved: Administrator Mike Colreavy

That The Minutes of the Balranald Beautification Advisory Committee meeting held on Wednesday, 25 October 2023 be received and noted.

**CARRIED** 

7.4 STRENGTHENING COMMUNITY ACCESS INCLUSION & WELLBEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY 26 OCTOBER 2023

#### RESOLUTION 2023/142

Moved: Administrator Mike Colreavy

That the Minutes of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee meeting held on Thursday, 26 October 2023 be received and noted.

**CARRIED** 

GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)

#### PART A - ITEMS REQUIRING DECISION

- 8 GENERAL MANAGER'S REPORTS
- 8.1 PRESENTATION OF THE ANNUAL AUDITED FINANCIAL STATEMENTS FOR THE 2022/2023 FINANCIAL YEAR

#### **RESOLUTION 2023/143**

Moved: Administrator Mike Colreavy

That Council receives and notes the report on the audited Annual Financial Statements and associated audit reports, for the year ending 30 June 2023.

CARRIED

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#### 8.2 QUARTERLY BUDGET REVIEW FOR THE PERIOD ENDING 30 SEPTEMBER 2023

#### RESOLUTION 2023/144

Moved: Administrator Mike Colreavy

That Council endorses that the projected financial position of the Balranald Shire Council for the year ending 30 June, 2024 as at 30 September, 2023 is considered to be satisfactory.

**CARRIED** 

#### 8.3 DATE AND TIME FOR ORDINARY COUNCIL MEETINGS

#### **RESOLUTION 2023/145**

Moved: Administrator Mike Colreavy

That Council adopts the following dates, time and location for Ordinary Council Meetings from Friday, 1 December 2023 until Tuesday, 31 December 2024:

Date	Time	Location
Tuesday, 19 December 2023	5 pm	Balranald Council Chambers
Tuesday, 20 February 2024	5 pm	Balranald Council Chambers
Tuesday, 19 March 2024	5 pm	Balranald Council Chambers
Tuesday, 16 April 2024	5 pm	Balranald Council Chambers
Tuesday, 21 May 2024	5 pm	Balranald Council Chambers
Tuesday, 18 June 2024	5 pm	Balranald Council Chambers
Tuesday, 23 July 2024	5 pm	Balranald Council Chambers
Tuesday, 20 August 2024	5 pm	Balranald Council Chambers
Tuesday, 17 September 2024	5 pm	Balranald Council Chambers
Tuesday, 24 September 2024	5 pm	Balranald Council Chambers
Tuesday, 22 October 2024	5 pm	Balranald Council Chambers
Tuesday, 26 November 2024	5 pm	Balranald Council Chambers
Tuesday, 17 December 2024	5 pm	Balranald Council Chambers

**CARRIED** 

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#### 8.4 AGED CARE PRUDENTIAL STANDARDS POLICY

#### RESOLUTION 2023/146

Moved: Administrator Mike Colreavy

That Council endorses for the Draft Aged Care Prudential Standards Policy to go out on public exhibition for 28 days. (If after the 28 days of public exhibition no significant submissions are received from the public, then the Draft Aged Care Prudential Standards Policy will be adopted by Council. Otherwise, a further report will be prepared for a future Ordinary Council Meeting to allow for the significant submissions to be considered by Council).

**CARRIED** 

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**21 NOVEMBER 2023** 

### 8.5 DA 07/2005 MOD 2 - MODIFICATION APPLICATION TO DA 07/2005 - MIXED USE DEVELOPMENT

#### RESOLUTION 2023/147

Moved: Administrator Mike Colreavy

That Council approve Modification Application DA 07/2005 Mod 2 for the mixed use development on Lot 2 DP 1244384, 51819 Sturt Highway Euston, subject to the following conditions:

Mod 1 Changes Mod 2 Changes

- Development is to be generally in accordance with the approved plans except where amended by the <u>following</u> conditions of consent.
- The residential and retail components of the proposal as shown hatched on the approved plans are excluded from the development consent.
- 3. A master plan and detailed design plan for the various components of the development including each building and related civil infrastructure, access driveways and parking layout is to be prepared and submitted to the Transport for NSW and Council prior to commencement of any works. This includes appropriate Section 68 application/s being made to Council under the Local Government Act 1993 for caravan park/manufactured home elements prior to commencement of any works.
- 4. The subject site is to have one access point (B) only off Sturt Highway and one (A) off the Murray Valley Highway as stated in the traffic report. Proposed access point (C) is to be deleted from the site plan. Adjacent industrial development is to have one separate access point (D) off the Sturt Highway.
- 5. All access driveways are to be constructed with a minimum width of 6 9 metres in accordance with AS 2890.1 2004 to accommodate largest larger size vehicles that are likely to service the subject site in accordance with AS 28990.1-2004 and AS 2890.2-2002.
- 6. Swept path of the largest vehicle entering and exiting the subject site and manoeuvrability through the site is to be in accordance with AS 2890.2-2002 and to Councils satisfaction. A copy of the plan showing the swept path is to be submitted to Council/Transport for NSW for assessment prior to commencement of any works.
- 7. The design and construction of the Channelised Right Turn (CHR) intersection treatment on Sturt Highway and Murray Valley Highway is to be in accordance with Transport for NSW requirements. Detail design of the proposed Channelised Right Turn Treatment (CHR) is to be submitted to the Transport for NSW for approval prior to commencement of any works.
- Proposed access location off Sturt Highway and Murray Valley Highway is to have adequate sight distance in either direction in accordance with the Transport for NSW's Road Design Guide for the prevailing speed limit.
- 9. Off street car parking associated with the subject development including turn path, aisle widths, parking bay dimensions, sight distances and loading bay should be in accordance with AS 2890.1-2004 and AS 2890.2-2002. Consideration is to be given to provide disable parking facility on site. Number of parking spaces is to be to Councils satisfaction.
- 10. The Developer will have to sign a Work Authorisation Deed (WAD) with the Transport for NSW for the proposed intersection treatment (Channelised Right Turn) prior to commencement of any construction. All the roadwork associated with the development is to be approved by Council and the Transport for NSW prior to the site being occupied by the developer / tenants.

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- 11. If any of the components of the proposed development fail to meet Council's approval and / or replaced with another type of development, a new development proposal is to be assessed as a separate development and is to be presented to the Regional Development Committee and / or Local Development Committee for its consideration.
- 12. Internal car parking area is to be strategically and appropriately sign posted and line marked to assist in directing vehicles around and through the facility. For pedestrian safety, footpaths for pedestrians through the car park are to be provided.
- 13. All activities including loading and unloading associated with this development are to take place within the subject site.
- 14. All vehicles are to enter and exit the site in a forward direction.
- 15. Suitable provision is to be made on-site for construction vehicles to alleviate any need to park on either Sturt Highway or Murray Valley Highway.
- 16. Suitable provision should be made to retard any increased storm water run-off directly from the subject on either Sturt Highway or Murray Valley Highway.
- Consideration is to be given to provide taxi and coach parking facility on-site for the development.
- 18. Consideration is to be given to providing public transport facilities to the development.
- All works associated with the proposed development shall be at no cost to the Transport for NSW.
- 20. The subdivision of any part of the land is to be subject to a separate Development Application to Council.
- 21. The development is to include the provision of a potable water supply to each habitable building to the satisfaction of Council or its delegate.
- 22. Effluent generated on site is to be treated via an on-site plant, or disposed of off-site, to the satisfaction of Council or its delegate.
- 23. The development is to be protected from a 1 in 100 year flood to the satisfaction of Council or its delegate.
- 24. The written concurrence of Telstra and Country Energy to be provided to the detail design.
- 25. All waste generated on the site both during construction and when operational is to be disposed of in a segregated and acceptable form to Councils landfill site or other facility to Councils satisfaction.
- Full details of any landscaping and any tree removal are to be provided with detailed design submissions.
- 27. All pollutants including oils, silts, grey water and surface drainage are to be retained on site and arrested by approved methods to the satisfaction of Council or their delegate.
- 28. Stormwater from the site is to be directed to the Murray River via formal drainage easements to the satisfaction of Council or their delegate.
- 29. All signage to be the subject of a separate application to Council unless classified as exempt from needing approval.
- 30. All works are to cease immediately should any archaeological sites of Aboriginal Cultural Heritage value be uncovered or discovered until an appropriate representative of the NSW National Parks and Wildlife makes an appropriate assessment or judgement.

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- 31. No work is to be carried out which would cause nuisance by way of emission of noise, vibration, smell, fumes, smoke vapour, steam, soot, ash, dust, grit, oil, waste-water, waste products or otherwise.
- 32. Any waste or excavated material removed from the site is to be taken to an authorised site for disposal. No fill is to be deposited on other land without the prior consent of council.
- 33. All works associated with the implementation / construction of the proposed activity (not operation of the proposal post occupational certificate), involving electric or pneumatic tools, or other noisy operations, shall be restricted to the following hours of operation:

Monday to Friday: 7am to 6pm
 Saturdays: 8am to 5pm
 Sundays and Public Holidays: no work permitted

The following activities may be carried out in association with construction outside of these hours:

- any works that do not cause noise emissions to be audible at any nearby residences not located on the premises;
- the delivery of materials as requested by Police or other authorities for safety reasons;
   and
- emergency work to avoid the loss of lives, property and/or to prevent environmental harm.

Note: All noise generating activities are subject to the requirements of the protection of the Environment Operations Act 1997. This condition of consent does not relieve the proponent including developers, contractors or their agents from the requirements under the relevant noise control legislation (POEO Act 1997).

- 34. If any Aboriginal object is discovered and/or harmed in, or under the land, while undertaking the proposed development activities, the proponent must:
  - Not further harm the object
  - Immediately cease all work at the particular location
  - Secure the area so as to avoid further harm to the Aboriginal object
  - Notify Heritage NSW as soon as practical on 131555, providing any details of the Aboriginal object and its location
  - Not recommence any work at the particular location unless authorised in writing by Heritage NSW.

In the event that skeletal remains are unexpectedly encountered during the activity, work must stop immediately, the area secured to prevent unauthorised access and NSW Police and Heritage NSW contacted.

**CARRIED** 

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### 8.6 DA 12/2024 - BOUNDARY REALIGNMENT - 54 TAYLOR ROAD & 53 LESLIE DRIVE EUSTON - LOTS 101 & 102 DP 1253139

#### RESOLUTION 2023/148

Moved: Administrator Mike Colreavy

That Council approves Development Application 12/2024 for a boundary realignment between Lots 101 and 102 DP 1253139 – 54 Taylor Road and 53 Leslie Drive Euston, subject to the following conditions:

- No alteration to approved plans and specifications is allowed unless separately approved by Council.
- The subdivision must conform with the plan as submitted, other than where varied by the conditions of this consent.
- Plans prepared by an appropriately qualified surveyor must be submitted to Council via the NSW Planning Portal prior to the release of the Subdivision Certificate.
- 4. Proposed Lot 1 will carry no dwelling entitlement.
- Alterations to existing or additional accesses are to be to the satisfaction of Council or its delegate, and at the applicant's full cost.
- Any such adjustments to access to the proposed allotments require a road opening permit
  to be obtained from Council prior to the commencement of any works in the road reserve.
  The proponent is responsible for the full cost of repairs to rectify any damage to public
  infrastructure.
- Any adjustments required to existing services for the allotments are to be at the full cost of the proponent.
- This approval does not constitute consent for the erection of any dwellings or other structures on the subject lands. Separate applications must be made for any buildings in accordance with the *Environmental Planning and Assessment Act 1979*.

CARRIED

#### 8.7 DRAFT HERITAGE PARK RESERVE PLAN OF MANAGEMENT

#### **RESOLUTION 2023/149**

Moved: Administrator Mike Colreavy

That Council:

- Places the Draft Plan of Management Heritage Park Reserve, Reserve No. 9909 on public exhibition for a period of 28 days; and
- Provides a copy of the Draft Plan of Management Heritage Park Reserve, Reserve No. 9909
  to the Balranald Men's Shed Inc, Youth Council and the Discovery Café proprietors as part of
  the public exhibition process; and
- Reports the results of the public exhibition to the February 20, 2024 Ordinary Council Meeting.

CARRIED

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### 8.8 RELOCATION OF THE NSW STATE EMERGENCY SERVICE TO THE BALRANALD RESCUE SQUAD HEADQUARTERS

#### RESOLUTION 2023/150

Moved: Administrator Mike Colreavy

#### **That Council:**

- Advises Crown Land that it has no objections to becoming the trustee for Lot 138 DP 820500;
- 2. Work with the Balranald Rescue Squad to surrender the lease over Lot 138 DP 820500 to Crown Land; and
- 3. Authorises for the General Manager to offer the State Emergency Service a licence to occupy the Balranald Rescue Squad headquarters after the Crown Land reservation and trustee nomination gazettal processes are finalised for Lot 138 DP 820500.

**CARRIED** 

#### PART B - ITEMS FOR INFORMATION

#### 9 GENERAL MANAGER'S REPORTS

#### 9.1 REPORT ON FINANCIAL INFORMATION AS AT 31 OCTOBER 2023

#### **RESOLUTION 2023/151**

Moved: Administrator Mike Colreavy

That Council receives and notes the financial information contained in this report for the period ending Tuesday, 31 October 2023.

**CARRIED** 

#### 9.2 MONTHLY INVESTMENTS REPORT

#### RESOLUTION 2023/152

Moved: Administrator Mike Colreavy

That Council receives and notes the information provided in this report.

CARRIED

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#### 9.3 OUTSTANDING DEBTORS AS AT 31 OCTOBER 2023

RESOLUTION 2023/153

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

#### 9.4 OUTSTANDING RATES AND USAGE CHARGES AS AT 31 OCTOBER 2023

RESOLUTION 2023/154

Moved: Administrator Mike Colreavy

That Council receives and notes the information contained within this report.

**CARRIED** 

#### 9.5 GRANT FUNDED PROJECTS STATUS UPDATE

**RESOLUTION 2023/155** 

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

#### 9.6 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT

**RESOLUTION 2023/156** 

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

#### 9.7 ENGINEERING UPDATE FOR OCTOBER 2023

RESOLUTION 2023/157

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

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#### 9.8 OUTSTANDING ACTIONS AS AT TUESDAY, 14 NOVEMBER 2023

#### RESOLUTION 2023/158

Moved: Administrator Mike Colreavy

- 1. That the report be received and noted; and
- That the action proposed in relation to resolutions 2020/75 and 2021/164 be reported to Council.

**CARRIED** 

9.9 MEETINGS ATTENDED BY THE ADMINISTRATOR, THE GENERAL MANAGER AND THE ACTING INTERIM DIRECTOR OF INFRASTRUCTURE AND PLANNING SERVICES

#### **RESOLUTION 2023/159**

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

#### 9.10 CIRCULARS FROM THE OFFICE OF LOCAL GOVERNMENT

#### RESOLUTION 2023/160

Moved: Administrator Mike Colreavy

That the report be received and noted.

**CARRIED** 

10 NOTICE OF MOTION / QUESTIONS ON NOTICE

Nil

11 CONFIDENTIAL MATTERS

Nil

The Meeting closed at 5.58pm.

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ORDINARY COUNCIL MEETING MINUTES	21 NOVEMBER 2023
The minutes of this meeting were confirmed at the Cou 2023.	uncil Meeting held on 22 December
	ADMINISTRATOR
	GENERAL MANAGER

Page 16

### 4.2 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 19 DECEMBER 2023

File Number: D23.90488

Reporting Officer: Carol Holmes, Senior Executive Assistant

Responsible Officer: Craig Bennett, General Manager

#### OFFICER RECOMMENDATION

That the Minutes of the Ordinary Council Meeting held on Tuesday, 19 December 2023 be received and noted.

#### **REPORT**

Council's Ordinary Council Meeting scheduled for Tuesday 19 December 2023 at 5pm was postponed until Friday 22 December 2023 at 9am.

The minutes with that resolution are now attached for the approval of Council, as being a true and correct copy of that meeting.

#### **ATTACHMENTS**

1. Minutes of the Ordinary Council Meeting held on Tuesday, 19 December 2023

Item 4.2 Page 25



## **MINUTES**

Ordinary Council Meeting Tuesday, 19 December 2023

**19 DECEMBER 2023** 

## MINUTES OF BALRANALD SHIRE COUNCIL ORDINARY COUNCIL MEETING HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD ON TUESDAY, 19 DECEMBER 2023 AT 5PM

#### 1 OPENING OF MEETING

The meeting opened at 5pm.

The Administrator advised that he had been called out of town to attend a family funeral and could not attend the meeting in person. Whilst there are provisions in the Local Government Act 1993 where Councillors or an Administrator can attend online in certain circumstances. These provisions do not apply to the current situation. It is being proposed to open the meeting and adjourn by a resolution until Friday 22 December 2023 at 9am.

#### 2 ACKNOWLEDGMENT OF COUNTRY

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

#### PRESENT:

Administrator Mike Colreavy via zoom.

#### IN ATTENDANCE:

Craig Bennett (General Manager), Adrian Edgcome-Lucas (Acting Interim Director of Infrastructure and Planning Services) and Carol Holmes (Senior Executive Officer).

#### 3 APOLOGIES

Nil

#### 4 PROCEDURAL RESOLUTION

#### 4.1 ADJOURN COUNCIL MEETING

#### **RESOLUTION 2023/161**

Moved: Administrator Mike Colreavy

That this December Ordinary Council Meeting be adjourned until Friday 22 December 2023 at 9am.

**CARRIED** 

The Meeting closed at 5.03pm.

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ORDINARY COUNCIL MEETING MINUTES	19 DECEMBER 2023
The minutes of this meeting were confirmed at the Council Meetin 2023.	g held on 22 December
	ADMINISTRATOR
	<b>GENERAL MANAGER</b>

Page 3

- 5 DISCLOSURE OF INTEREST
- 6 ADMINISTRATOR MINUTE/REPORT

#### 7 COMMITTEE REPORTS

## 7.1 GROWING BUSINESS INDUSTRY AND TOURISM ADVISORY COMMITTEE MEETING HELD ON THURSDAY, 16 NOVEMBER 2023

File Number: D23.89994

Reporting Officer: Carol Holmes, Senior Executive Assistant

Responsible Officer: Craig Bennett, General Manager

#### **COMMITTEE RECOMMENDATION**

#### THAT:

- 1. The Minutes of the Growing Business Industry and Tourism Advisory Committee meeting held on Thursday, 16<sup>th</sup> November 2023 be received and noted;
- 2. The counter at the Interpretive pavilion be repaired or replaced; and
- Copies of the current Discovery Centre design plans be distributed to the committee members.

#### **REPORT**

The Growing Business & Tourism Advisory Committee (*GBITAC*) held a meeting on Thursday, 16<sup>th</sup> November 2023 in the Council Chambers.

Two additional recommendations were made by the committee to Council (besides the recommendation for Council to receive and note the minutes of the meeting).

The two additional recommendations are detailed in points 2 and 3 of the Committee Recommendation above.

Attachment 1 details what was discussed at the meeting.

#### **ATTACHMENTS**

1. Minutes - GBITAC - November 2023

Item 7.1 Page 30

## MEETING MINUTES GROWING BUSINESS INDUSTRY & TOURISM ADVISORY COMMITTEE 16<sup>th</sup> November 2023



**CHAIR: Iain Lindsay-Field** 

**MINUTES OFFICER: Simone Carmichael** 

Α	GENDA	DISCUSSION
IT	EM	
	1.	Meeting Open: 5:35pm
		Attendees:

#### COMMITTEE MEMBERS (Quorum = 5, half plus one)

- ✓ Iain Lindsay-Field (Chair)
- √ Simone Carmichael (Secretary)
- × Guy Fielding
- ✓ Dianne Williams

- ✓ Peter Lawler
- ✓ Sam Papa
- × Eyan Ingles
- ✓ German Ugarte

#### COUNCIL

- ✓ Craig Bennett (BSC GM)
- ✓ Mike Colreavy (BSC Administrator)
- ✓ Connie Mallet (BSC Tourism, Communication & Events Coordinator)

#### **GUESTS**

2.	Welcome New Members:	
NA – accide	NA – accidently left on agenda from Oct.	
3.	Acknowledgement of country: Iain L-F	
4.	Apologies:	

Guy. Discussion and agreement to follow up with Guy as it is important for Euston to be at the table. Mon raised similar sentiment about Kyalite representation.

MOTION: GBITAC chair to approach Guy to encourage him to continue as a member of the GBITAC committee and for a second person from Euston to join. GBITAC secretary to approach the Kyalite Progress Association president to encourage a representative from the Kyalite community to join the GBITAC.

Moved: Iain Seconded: Dianne All in favour

Eyan. Email apology read after meeting.

Disclosures of Interest: NIL
 Confirmation of October meeting minutes.

lain requested the following changes to the minutes;

Sec. 6. Discussion of September minutes (7.1) Mike suggested he (change to lain) arrange to address the other committees.

(10.1) There are 8 vacancies, if there are (add 8 or) less than 8 nominations the nominees will automatically get elected on to council. (add If there are more than 8 nominations there will be an election of councillors).

Minutes accepted with changes. Moved: Dianne Seconded: Peter

## MEETING MINUTES GROWING BUSINESS INDUSTRY & TOURISM ADVISORY COMMITTEE 16<sup>th</sup> November 2023



#### 7. Business arising from minutes

7.1 <u>Community Foundation working group</u> Iain has met with the Strengthening Community Access Committee. Iain to approach the other committees regarding forming a working group.

(7.2 Oct) Chair's attendance at the Gippsland New Energy Conference The minutes identify the important presenters that will be able to provide support in the future when Balranald's community foundation is formed. There was some discussion around the per MW/hr community contribution levy. Iain has been unable to find any online references to this announcement.

ACTION: Connie to follow up with Hodi to clarify details around the per MW/hr community contribution levy.

Mon reiterated the need to have a Community Capital Project List, possibly drawn from the Settlement Plans, that big industry can use for their contribution.

lain also mentioned the Australian Energy Market Operator's (AEMO) <u>Advisory Council on Social Licence</u> developed to better plan for community acceptance or 'social licence' for new infrastructure projects.

7.2 <u>Discovery Centre project update</u> The building construction designs are currently being drawn up based on the architectural plan. The EOI process has closed and next step is a request for detailed quote. GM elaborated on process.

Recommendation to Council: The GBITAC requests that copies of the current Discovery Centre design plans be distributed to the committee members.

#### Moved: German, Seconded: Peter

Connie advised there is funding to upgrade the interpretive pavilion. A stipulation of the funding was a 50% co-contribution from council. This will be spent on security cameras.

The EOI for the Discovery Café lease closes next week with the view to the café being open for the Christmas holidays. There have been a number of applicants already.

7.3 <u>Bikes at the Discovery Centre</u> There are a few challenges that are being worked through for the bikes. These include maintenance, storage & access.

Connie is confident these can be overcome. Di suggested the shire invest in some e-bikes as well.

#### 8. Quarterly Tourism/Economic Development Report

Connie tabled the July-Sept 2023 report. All agreed it provides a great snap-shot into the work of her team. All measurables were up on last quarter although the pedestrian counter in the interpretive pavilion is broken so no numbers were available.

Recommendation to Council: The GBITAC recommend that the counter be repaired or replaced in the interpretive pavilion.

Moved: German Seconded: Dianne All in favour

#### 9. BSC Tourism rolling action plan

Connie went through a few of the items on the priority list for members to advise to keep or remove. These included:

- Discovery Centre upgrade (ongoing)
- · Riverside Trail (funding extended to complete)
- Housing Strategy
- NPWS links (Connie has initiated)
- Bidgee Haven (take off GBITAC list)
- Trade Training Centre
- New Shire entry signs (funded)
- Community Foundation (ongoing)

## MEETING MINUTES GROWING BUSINESS INDUSTRY & TOURISM ADVISORY COMMITTEE 16<sup>th</sup> November 2023



Raising the Balranald Low Level Weir (Mon to follow-up)
 It was decided to schedule a separate meeting to action each item.

#### 10. New Business on the agenda

- 10.1 <u>Balranald & Euston Settlement Plans and Land Zoning for residential and industry</u>. There was some discussion last meeting around current and planned development in the shire and the need to review zoning. Craig advised this will be a major point of discussion at the upcoming Industry Workforce Forum and he will provide an update next year.
- 10.2 <u>Ducks at the Balranald Swimming Pool.</u> Mon advised there is currently an issue with ducks roosting at the council swimming pool in Balranald. They are making a huge mess and contaminating the water. No formal recommendation but can council look at options to manage them?
- 10.3 <u>Maintenance of the Riverside Walking Track (vegetation & trees)</u>. Mon raised the issue of the walking track and associated infrastructure being flood-damaged and overgrown posing a possible snake risk. Mike asked about the lack of snake-handlers in the area. Mon advised this action would only be for snakes threatening people or pets in residential settings. Snakes in the wild can be mitigated through signage and newsletter education.

Mon also advised of a dangerous tree on the walking track and will send details to Craig.

- 10.4 Business profile Ease Electrical, Eyan. Held over
- 10.5 <u>Familiarisation Tour</u> It was decided to hold a joint meeting at Paika to workshop the Rolling-Action Plan and also the draft Destination Marketing Plan early in 2024. German pointed out that there are a lot of new business owners in motels as well as new businesses popping up. He suggested maybe doing a profile on these in the shire newsletter.

#### 11. Items Without Notice

Craig raised a number of items;

- Current recruitment underway for a number of Shire senior executive positions.
- The shire will be meeting with Iluka on the 28<sup>th</sup> November to discuss their approval.
- The shire will also be meeting with Windlab in the near future
- There is an Industry Workforce Forum being held in Euston on the 11<sup>th</sup> December hosted by Regional NSW & others. The forum will bring together all the major industries to discuss issues such as housing, education etc. The GBITAC members will receive an invitation to attend.

Mike encouraged all members to advocate in the community for Australia Day Award nominations.

Mike mentioned that there had been a Councillor Awareness Program on the Monday, 9<sup>th</sup> October. Mr John Raynor a General Manager of Sutherland Shire for 33 years was the presenter on the day. The topics covered included, but not limited to, Workload, Support Provided, Legal Responsibilities, Community Expectations, Government Expectations, The Mayor, The General Manager, What Councillors Can do, What Councillors cannot do.

12. MEETING CLOSED 7:10pm - Next Meeting – Feb 2024 (tentative date 15<sup>th</sup>) TBC

### 7.2 STRENGTHENING COMMUNITY ACCESS INCLUSION & WELLBEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY 23 NOVEMBER 2023

File Number: D23.89828

Author(s): Carol Holmes, Senior Executive Assistant

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 1: Our People – A community that is proactive,

engaged, inclusive and connected.

#### **PURPOSE OF REPORT**

To provide Council with an update on the Strengthening Community Access Inclusion & Wellbeing Advisory Committee (**SCAIWAC**) Meeting.

#### COMMITTEE RECOMMENDATION

That the Minutes of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee meeting held on Thursday, 23 November 2023 be received and noted.

#### **REPORT**

The SCAIWAC held a meeting on Thursday, 23 November 2023 in the Council Chambers.

There were no additional recommendations made by the committee to Council in addition to the minutes being received and noted by Council from this meeting.

Attachment 1 details the items that were discussed at this committee meeting.

#### **ATTACHMENTS**

1. Minutes - SCAIWAC - November 2023

Item 7.2 Page 34

#### MEETING MINUTES OF THE Strengthening Community Access, Inclusion & Wellbeing ADVISORY COMMITTEE MEETING HELD ON Thursday 23 Nov 2023



\_\_\_\_\_\_

**CHAIR: Rachael Williams** 

MINUTES OFFICER: Rachael Williams

AGENDA	DISCUSSION
ITEM	
1.	Meeting Open: 4:30pm
	Attendees:

#### **COMMITTEE MEMBERS**

Nat Lay (Zoom),

Michelle White (Zoom),

Mandy Haley (Zoom),

Emma Moore

Lyn Flanagan

Lea Lawrie

Rachael Williams

#### COUNCIL

Mike Colreavy Craig Bennett

#### **GUESTS**

Luke Passfield Senior Insights Officer, Regional Insights, Corporate and Performance Department of Regional NSW and Hodi Beauliv, Department of Regional NSW

2.	<b>Welcome of country:</b> I would like to begin by acknowledging the traditional custodians of the land we're meeting on today and pay my respects to their Elders past and present. I also acknowledge my gratitude that we share this land today, my sorrow for some of the costs of that sharing, and my hope and belief that we		
	can move to a place of equity, justice and partnership together.		
3.	Apologies: Sue Balshaw, Trish Simpson		
4.	Disclosures of Interest: NIL		
5.	Confirmation of minutes: 26 <sup>th</sup> Oct 2023		
	Moved: Lyn Flanagan Seconded: Lea Lawrie		
6.	Business arising from minutes / Ongoing items		

#### 1. Correspondence / Connections of note

Michelle's email re the Mind Your Mental Health Initiative

Michelle reported that this was a brilliant day with huge commitment from a local group. Was a community response to a lack of MH services across the community. So this group is very visual and active (for example Halloween event – "MH is not scary"

Emma noted she has heard really positive stories about this group too.

Recommendation: SCAIW Advisory Committee explore the development of a similar response to Mental Health as that coordinated in Deniliquin. This could be a role undertaken by the Project Officer once they are recruited.

Moved: Michelle, Seconded: Emma - Carried

Rachael's email re the grant opportunity - Attracting & keeping rural health professionals

Pass on to Michelle at Health Service (emailed to Sue to pass on, Sue will present to the Health Council meeting on Tuesday 28th Nov)

Em has also passed this funding opportunity on to the MaariMa funding manager

## MEETING MINUTES OF THE Strengthening Community Access, Inclusion & Wellbeing ADVISORY COMMITTEE MEETING HELD ON Thursday 23 Nov 2023



 Department of Regional NSW - Luke Passfield Senior Insights Officer, Regional Insights, Corporate and Performance Department of Regional NSW and Hodi Beauliv, Department of Regional NSW

The Department of Regional NSW is undertaking research in a number of local government areas to understand community needs relating to early childhood development. The Balranald/Wentworth area has been selected as one of the study locations.

The Strengthening Community Access, Inclusion & Wellbeing Advisory Committee noted:

- Limited and inconsistent access to Allied Health including sometimes high rates of staff changes
- Often poor levels of school readiness
- Children not accessing Early Years education
- Critical to have a qualified ECT at the BELC
- Proportion of children receiving 600 hours pre commencing school was difficult to gauge but many miss out
- This has led to an increased focus on School led transition programs, it was noted there are about 16 children undertaking the BCS program and 10 the St Josephs program (even though all children are welcomed at the St Joseph's program), there is some (but not full) overlap between the children doing the 2 programs
- Out of School Hours continues to be a significant service gap
- The Balranald ELC has 66 LP and Census indicates approx. 60-70 0-5 year olds so we appear well placed
- BUT understaffed so on paper numbers are not a reality infrastructure is not a concern at this stage but workforce is the biggest limiting factor
- Euston especially has a large migrant workforce which must be considered
- Nat mentioned the Executive Function program which will be delivered at St Joseph's in 2024

Rachael to pass on Mandy Haley's number to Luke

Rachael to seek permission from Tamara and Kristie S re passing their numbers on to Luke (as past and current ELC Presidents)

Session with Luke and Hodi closed, normal meeting resumed.

- 3. Ongoing Initiatives Update:
- a) Out of School Hours (OOSH) service gap remediation update Emma & Nat.

BELC re-considering having this service back, depend on having staff available

Em will do update to interested parents

Balranald Early Learning Centre – update

No formal update available

b) Balranald Emergency Accommodation Model – update Craig Bennett

Progress report on renovations / refurbishment.

7th Nov work commenced

60% completed

Adrian will be organising a walk through for the SCAIW Advisory Committee soon

Must ensure fencing, security etc will be completed as a part of the works

Peter Murphy is not the contractor – Craig thinks Ian Delves (Mildura) who is a subcontractor to the Watts Construction Company (undertaking the IGA build)

Project was released for tender on VendorPanel.

Expected completion date is January 2024

c) ORG Mental Health First Aid funding – update Craig Bennett

Recruitment to Project Officer position

The position will be advertised next week. Given the small scale of the role (i.e. 0.2 EFT or 1 day per week) advertising will be locally focussed.

It was agreed that the first 6 months of unspent salaries could increase the role to a 3 day per fortnight level, if the successful candidate is suitable and interested.

# MEETING MINUTES OF THE Strengthening Community Access, Inclusion & Wellbeing ADVISORY COMMITTEE MEETING HELD ON Thursday 23 Nov 2023



#### 7. New Business

Australia Day awards (6 categories) Mike noted there are not many nominations yet and a nomination form has gone out via letter box drop this week.

Deadlines will not be extended as they have been in previous years

Mike is requesting that Advisory Committee encourage and lead the nomination process

#### **Councillor Elections**

Mike has asked that people continue to promote the Councillor elections.

Eight positions available - seeking diversity

Craig reported that the Director Positions (x2) have been advertised and applications have now closed. There were 12 applicants for the Director of Infrastructure and Planning role and

10 applicants for the Director of Governance, Business and Community role

Craig noted there has been one outstanding application for each position.

Interviews will occur Tuesday 5 / Wed 6 December in Euston

#### 8. Items Without Notice / Around the room to Close:

Around the room – your Goal for the Strengthening Community Access, Inclusion & Wellbeing Advisory Committee in 2024

Emma – Advisory Committee to keep going post Councillor elections, BEAM operational model, expo continued and OOSC service reliably provided

Lea - continue great work

Mike - Keep going - great thinkers, do it in a way to have something to hand over to incoming councillors

Michelle – for the collaboration to continue, motivated people, add mental health to our work

Nat – after school care, a teacher at the ELC and all our children in positive places and school ready

Craig – finish some key projects – BEAM, it will be great to have Directors on board and especially Director of of Governance, Business and Community for this committee

Lyn – as already been said, also young people getting the help they need, something with older kids towards their educational goals, careers opportunity – a careers expo with all industry coming together with their apprenticeships / traineeships options. Careers lunches at school with guest speakers coming in

Em – when at Uni was part of the Rural Health Group, and we went out to small schools and promoted the learning and career ops. So Em could go in a guest presenter to the school etc

#### MEETING CLOSED 5:30pm

#### Next Meeting -

Based on the Project Officer role not being advertised until next week there will be no December meeting required

SCAIW Advisory Committee will meet again January / February 2024

Note the 4th Thursday of January is the 25th Jan so may not be good timing with Aust Day

The next Thursday is the 1st Feb – Rachael will run a vote through messenger for people's preferred days.

## GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)

### **PART A – ITEMS REQUIRING DECISION**

8 GENERAL MANAGER'S REPORTS

Nil

#### PART B - ITEMS FOR INFORMATION

#### 9 GENERAL MANAGER'S REPORTS

#### 9.1 ANNUAL REPORT FOR THE 2022/2023 FINANCIAL YEAR

File Number: D23.90243

Author(s): Connie Mallet, Community Projects, Events and Grants

Officer

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

#### **PURPOSE OF REPORT**

To advise Council that the Annual Report for the 2022/2023 Financial Year was prepared and lodged with the Minister for Local Government by the 30<sup>th</sup> November, 2023 (as required by section 428(5) of the Local Government Act 1993 (*the Act*).

#### OFFICER RECOMMENDATION

That Council notes the information contained in this report.

#### **BACKGROUND**

The Act requires all Council's within NSW to prepare an annual report within five months after the end of the financial year. Section 428 (5) of the Act requires Council to place a copy of the annual report on the Council website and to provide a copy to the Minister for Local Government.

#### **REPORT**

The Annual Report have been prepared in accordance with the NSW Office of Local Government Integrated Planning and Reporting Guidelines. The Annual Report focusses on Council's implementation of its Delivery Program and Operational Plan for the 2022-2023 Financial Year.

This report includes an overview of the services delivered and achievements of the Council over the past year and concludes with the Annual Financial Statements and auditors report.

However, as the Annual Report indicates, there have been significant achievements over the past financial year.

The Annual Report is provided for Council's information. A copy of the Annual Report has been published on Council's website and has also been sent to the Minister for Local Government, as required by the Act.

## KEY HIGHLIGHTS & ACHIEVEMENTS OUTLINED IN THE 2022/2023 ANNUAL REPORT General Council Highlights

• On the 1st of March 2023, Council welcomed the new **General Manager**, **Mr Craig Bennett**. Craig brings a wealth of experience to the position, having worked in local government for the past 28 years, including holding jobs at the General Manager, Director, or Manager level in New South Wales councils for 18 years. Craig is a Certified Practicing Accountant (CPA), and he also holds a Bachelor of Business Studies.

- Council's Advisory Committees & Executive of Chairs met regularly throughout the 2022/2023 financial year and remained diligent in their commitment to ensuring the community's voice is heard and consistently playing a pivotal role in informing and guiding the decisions of Council in an equitable, open and democratic manner.
- Council had a range of plans and policies on public exhibition for community comments and had 5 plans and policies adopted during the 2022/2023 year.
- One of the key documents that was released for public display was the Settlement Strategy Plans (Village Plans) for Balranald & Euston.
- Council continued to monitor the progress and performance of Grants and Projects via the maintenance of a Grants/Projects Register and a Grants/Projects Monthly Report that was presented to Council each month that monitors and reports on the status of projects and their alignment with project timelines, allocated funds and reporting requirements.
- 5 new citizens received their Australian Citizenship Certificates, 4 in Euston and one in Balranald.
- In April 2023 Council supported a specialised team of flood recovery grant assessors who
  held a Grant Support session in Balranald at the Theatre Royal to assist residents,
  businesses and primary producers with grant applications. The grant session was a great
  opportunity for local flood-affected residents to talk to specialised people about what
  funding is available.
- In May 2023 Council supported the Far West Community Partnering Team Forum from Transport for NSW at the Balranald Theatre Royal. A presentation was also given by the Transport Team to Council with updates on current projects, programs and services.
- Council conducted 11 Ordinary Meetings over the 2022/2023 financial year.
- In September/October 2022 Newsletter the Administrator announced that Council delivered
  a financially sound result and reported a positive operating result of \$1.7m for the year
  ended 30th June 2022 and has set aside over \$1.8m for the replacement and upgrades to
  plant and equipment to deliver road and works upgrades for the community.
- Council management and senior staff attended regional development workshops to ensure
  ongoing awareness and learning of regional challenges and opportunities current and
  emerging; and Council has supported grant applications that address the disadvantaged in
  our community and that help to deliver community services for effectively.
- Council donated a total of \$19,300 to various community groups, events and individuals.

#### Projects completed & grant funding acquitted in the 2022/2023 financial year included:

- Community Building Partnership 2021
- Youth Week Grant 2021
- ClubGrant Euston 2022
- Fixing Local Roads Round 1
- Drought Community Funding 2019
- Library Soar Farm Grant 2022
- Library Subsidy Grant 2022/2023
- Australia Dav Grant 2023
- Fixing Local Roads Round 2
- Routine Maintenance Council Contract (RMCC)
- Regional Roads Block Grant 2021/2022
- Library Tech-Savvy Program Grant 2023
- Transport Access Regional Partnerships
- Various projects were completed under the Local Roads & Community Infrastructure Round
   2 Funding
- Various projects were completed under the Roads To Discovery 2019-2024

#### **Tourism & Economic Development Highlights**

- Walk-in Figures increased by 42% in the last quarter of the financial year compared to previous quarters.
- Our social media audience reach and impressions increased from 345,000 people to 750,497 people in the last quarter of the financial year compared to previous quarters.
- Merchandise Sales increased by 48% in the last quarter of the financial year compared to previous quarters.
- We conducted a series of integrated media campaigns throughout the year for destination marketing targeting and also for events promotions.
- Council was successful in receiving grant funding to develop our Economic Development Strategy which is being developed by Local Logic Place (Rachael Williams).
- In July 2023 we hosted the Regional Economic Development Strategies (REDS) workshop and were involved in the consultation process of the development of the Destination Management Plan Riverina Murray & the development of the Far West Regional Destination Management Plan.
- Throughout the 2022/2023 financial year we attended various Tourism & Economic Development related conferences and seminars including the LGNSW Destination & Visitor Economy Conference.
- During the 2022/2023 financial year Council's economic development staff attended a series of the Robinvale-Euston Workforce Network (REWN) and Council's General Manager joined as a member of the working committee.

#### **Events Highlights**

Within the 2022/2023 reporting period, Council staged and/or supported through council contributions, grant funding, or donations the following events:

- South West Arts Touring series of events which took place throughout the 2022/2023 year.
- The Great Murray River Salami Festival Euston in November 2022.
- Christmas Stop, Shop & Stay Market Day in December 2022.
- Australia Day Events in Balranald & Euston in January 2023.
- Seniors Festival held in February 2023.
- Robinvale-Euston 80km Ski Race in February 2023.
- Balranald's Murrumbidgee Classic in March 2023.
- Easter Egg Hunt in April 2023.
- Easter Twilight Market in April 2023.
- Youth Week Activities in April 2022.

#### FINANCIAL IMPLICATION

Nil

#### LEGISLATIVE IMPLICATION

Section 428 of the Local Government Act 1993.

Section 217 of the Local Government (General) Regulation 2021.

#### **POLICY IMPLICATION**

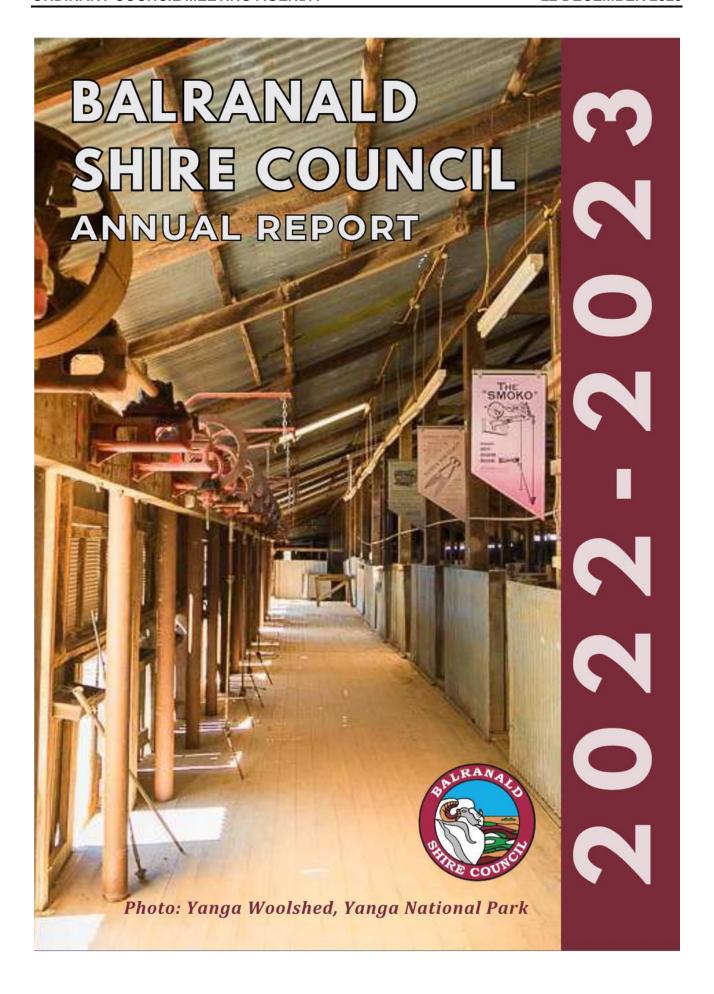
Nil

#### **RISK RATING**

Low

### **ATTACHMENTS**

1. Final BSC Annual Report 2022-2023 with Financials



## **ACKNOWLEDGEMENT TO COUNTRY**

Council acknowledges the Custodians of the lands and waters within our Shire and recognises their continuing responsibilities to caring for country and of teaching and learning.

We pay respects to Elders past and present and emerging and extend our respects to all Aboriginal & Torres Strait Islander First Nations Peoples.



The Meeting Place located at the Mungo Visitor Centre, Mungo National Park

1.

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## **ABOUT OUR ANNUAL REPORT**

This annual report has been compiled to outline Council's achievements for the 2022/2023 financial year, as well as providing a detailed financial analysis on Council's operations. The annual report not only reports on the work of Council during the financial year, but also takes the opportunity to acknowledge our achievements for the community.

The Annual Report highlights the diversity of services Council provides to the community and how these services were achieved with the resources available to Council.

The report also presents how Council met its statutory requirements, as required by various Acts.

#### **Annual Report - Summary**

Key focuses of the annual report are:

- An overview of who we are;
- How the achievements occurred against Council's commitments, as outlined in the Community Strategic Plan;
- Measurement against expected results;
- · How Council met its statutory reporting requirements; and
- Council's overall financial performance.

#### **Further Information**

Hard copies of this annual report are available from the Balranald Shire Council Office, 70 Market Street Balranald, during business hours.

Electronic copies are also available on our website. To request a copy, email or phone our Customer Service Centre using the details below:

Web: www.balranald.nsw.gov.auEmail: council@balranald.nsw.gov.au

**Phone:** (03) 5020 1300



## **ABOUT BALRANALD SHIRE**

Balranald Shire Council (BSC) is located in the south western district of NSW, approximately 850km south west from Sydney and 450km north of Melbourne. It covers an area of 21,699 square kilometres, making it the fifth largest Shire in the State. The main townships are Balranald (population 1,159) and Euston (population 822) which are located on the banks of the Murrumbidgee and Murray Rivers respectively. Other localities in the Shire include Kyalite, Oxley, Penarie (Homebush), Hatfield and Clare. The total population of the Balranald Shire is just approximately 2,208 people. Approximately 6.4 percent of the Shire's population is indigenous.

The Balranald Shire is often described as 'a potential geographer's living classroom' (Toohey, 2010). It is the pivotal place of two great Australian landscapes: to the east the Riverine Plain and to the west the Murray Darling Depression. Their respective formation processes have created today's unique vegetative landscape.

Balranald Shire's waterscape is unique with 5 Rivers meandering and converging within and around the shire (the Murrumbidgee, Murray, Lachlan, Wakool & Edward rivers). This makes the area an ideal destination for fishing, camping, boating, canoeing, kayaking or just chilling on the banks of the rivers.

Culturally, the Shire is rich in both Indigenous and non-indigenous history. Mungo National Park, which is part of the world heritage listed Willandra Lakes region, is primarily located in the Balranald Shire and has world archaeological significance with evidence of human occupation dating back at least 50,000 years. South-western NSW was settled by Europeans from the late 1840's, and the Shire has important sites showcasing pastoral industry, inland port heritage and colonial built infrastructure.

The economy of the Balranald Shire Council is strongly connected to agriculture including grains (dryland and irrigated), sheep and cattle. However diversification has occurred to encompass horticulture, viticulture, organic agriculture, tree (fruit and nut), timber harvesting and tourism. The Sturt Highway provides the east west route for the flow of goods, services and visitors to the Shire.







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## **ABOUT BALRANALD SHIRE**

## A Snapshot



Population 2,208



First Nations Population 6.4%



Median Age
43 yrs



Households

68.7% are family households



#### **Employment Status**

62.8% - Full Time 27.9% - Part Time 6% - Away 3.1% - Unemployed



Household Income

22.1% of households have a weekly household income of LESS THAN \$650



#### Industry of Employment Top Reponses



**Grape Growing: 6.7%** 



Sheep Farming: 5.1%



Other Fruit & Nut Growing: 4.6%



Grape Growing: 4.3%



Local Government Administration: 4.2%



#### Other Industries & Emerging Industries



Renewable Energy



Mining



Transport



**Timber Harvesting** 



Retail & Visitor Services



Participation in the Labour Force

**68.7**%

in the Labour Force

27.9% Not in labour Force 15.3% Not Stated



#### 5 Rivers

Murrumbidgee Murray Wakool Edward Lachlan



### **National Parks**

- Mungo National Park -World Heritage Willandra Lakes Region
- · Yanga National Park



Arec

21,699 square km

Statistics based on 2021 ABS Sensis & Regional Development Australia

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# ACKNOWLEDGEMENT OF THE PASSING OF JEFF SOWIAK

Council's General Manager from the 26th April 2022 until the 16th of November 2022

At the Ordinary Council Meeting held on the 29th November 2022, Council's Administrator, Mr Mike Colreavy announced the following:

"It is with great sadness that I advise of the sudden passing on 16 November 2022 of Council's General Manager, Mr Jeffrey Sowiak.

Jeff only commenced his role with Council in April this year, having come from Brewarrina Shire Council, but he had already made his mark on the organisation.

He had a long career in local government holding senior positions in councils in every Australian State, except South Australia. Right up until his passing. Jeff was playing an instrumental role in leading Council's flood preparations and supporting the SES and the Shire communities in combating the current emergency across Balranald Shire.

Jeff will be greatly missed, especially for his personal warmth and his passion for local government and our community. He was a friend to all in every community where he has served.

On behalf of Council and the wider community, I extend our deepest sympathy to Jeff's wife Jeanette and to the Sowiak family for their untimely loss."

## Mike Colreavy ADMINISTRATOR



Jeff Sowiak standing on the right of renowned chef Maggie Beer at the Great Murray River Salami Festival November 2022 held in Euston.

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# ADMINISTRATOR'S FOREWORD

### Mr Mike Colreavy

After some very difficult years, including emerging from a prolonged period of drought, and from the effects of the COVID-19 pandemic in 2021/2022 financial year, the past 2022/2023 financial year was characterised by the worst floods in many years which demanded much of Council's attention throughout the year. Once again, there has been very little time for respite and recovery.

An ongoing side-effect of droughts, floods and the pandemic has been the continuation of unprecedented levels of grant funding that Council has received in the form of economic stimulus and flood recovery funding from the State and Commonwealth Governments for which we are very grateful, especially when the grant funding contributed significantly to keeping the local economy alive in tough economic times, mostly through infrastructure reinstatement and renewals.

The earnest interest and support that I continually receive from many local people across the Shire is greatly appreciated. I particularly, acknowledge the valued advice of participants in Council's Advisory Committees. These committees continued to make a significant contribution throughout 2022/2023 demonstrating considerable insight into Council's affairs.

Yet again, I want to thank Council's workforce, now led by General Manager, Mr Craig Bennett, for their tireless commitment to Council's operations and local service levels. Craig is implementing organisational reforms that will shape Council's course well into the future. No doubt most readers of this Annual Report will recall the passing of former General Manager, Mr Jeff Sowiak, in November 2022 with great sadness.

Council finished the 2022/2023 financial year with a healthy surplus, growing cash reserves, and is now in a relatively sound financial position. The period of Administration will conclude in September 2024. From a governance, financial, and asset management perspective, impediments to the restoration of an elected governing body at the September 2024 local government election have been removed and a program to encourage candidature at the September 2024 election is underway. Every eligible voter is required to participate in the election.

This Annual Report is published in compliance with Section 428 of the Local Government Act 1993 and Section 217 of the Local Government (General) Regulation 2021. The legislation envisages a report on Council's achievements in implementing its delivery programme for the year and other information that you will find throughout this document. I commend the Annual Report to you.

Mike Colreavy ADMINISTRATOR

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## **GENERAL MANAGER'S REPORT**

## **Mr Craig Bennett**

I am very pleased as the General Manager of the Balranald Shire Council to prepare and present a report on the Council's operations and its financial position for the year ended 30 June 2023 as part of the Annual Report for the 2022/2023 Financial Year.

This Annual Report includes an overview of the services delivered and some of the achievements of the Council over the past financial year and concludes with the Annual Audited Financial Statements and the Auditors Report.

Council managed to achieve an operational surplus for the second successive year. Council achieved an operational surplus of \$4M prior to capital grants and contributions (\$1.7M in the 2021/2022 Financial Year) for the 2022/2023 Financial Year. This is a very strong result.

The Financial Statements detail that Council now holds \$30M in reserves for future projects and services. It also has \$2.6M in unrestricted working capital.

This Annual Report reflects the fact that Council has continued to transform to one that is financially sustainable and 'fit for the future'. It now has sufficient reserves to address the long-term challenges that will present themselves. It also demonstrates that there have been significant achievements over the past financial year.

There continues to be challenges with attracting and retaining staff and the last 12 months also presented significant challenges to Council regarding severe flooding. Despite these setbacks Council was still able to achieve several projects.

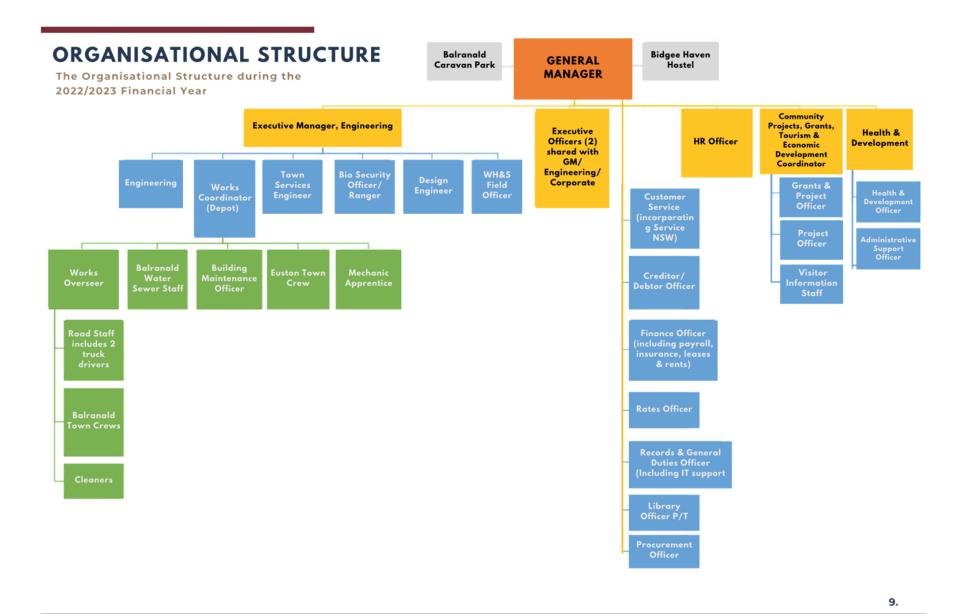
These projects are detailed throughout this Annual Report. I now take this opportunity to thank the Administrator, Mr Mike Colreavy, all of the wonderful staff at Balranald Shire Council, every member of the Advisory Committees, every member of the Section 355 Committee of course the community members for their guidance and involvement with the Council over the past year.

I finish this report by congratulating every staff member, every contractor and every consultant involved with Council for an outstanding effort during a very trying and difficult period. Your efforts are always appreciated by Council.

Best wishes Craig.

Craig Bennett CPA
GENERAL MANAGER

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# ABOUT THE BALRANALD SHIRE ADMINISTRATOR

On Wednesday 29 January 2020, the Governor of New South Wales appointed Mr Michael Colreavy as the Administrator of the Balranald Shire Council. Mr Colreavy replaced the elected Mayor and Councillors whose offices were declared vacant by the NSW Governor. Mr Colreavy has been appointed for a term of more than four years, which will conclude at the next local government elections in September 2024.

Mr Colreavy's appointment provides independent leadership with priorities to:

- Restore good governance in cooperation with the Balranald Shire Council Executive Team
- Restore good relationships with the community
- Ensure that the community's voice is heard and represented

In the **2022/2023** financial year, under Administration, Council held 12 Ordinary Meetings. Meetings are generally held at the Council Chambers every third Tuesday of the month (except January

Council meetings are open to the public, except in circumstances where matters require confidentiality due to legal or commercial-in-confidence matters. Business papers are made available on Council's website at:

https://balranald.nsw.gov.au/business/council-documents/council-agenda/

Payments for the Administrator were as follows:

Expense Category	Amount
Salary	\$ 123,809.54
Accommodation & Away from Home Allowance	\$ 1,120.99
Telephone	\$ 344.74
Meeting Expenses	\$ 54.55
TOTAL	\$ 125,329.82

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## **COUNCIL'S ADVISORY COMMITEES**

## Youth Council Strategic Focus:

- Strengthen the capacity of our young people to participate and thrive in all facets of community life
- Identify training, education and enterprise skill development needs and connect with / advocate for relevant opportunities
- Promote Youth Mental Health awareness and create and support opportunities for the diversity of Shire youth to come together
- · Youth Week event organisation
- Provide a welcoming and inclusive platform for young people to provide ideas and voice concerns to Council
- Develop a Term and annual (or biennial) Action Plan to guide Advisory Committee priorities and actions
- Assist Council with decisions regarding infrastructure, service and program growth and advocacy within mandate



## **Achievements**

During the 2022/23 year the key tasks of the Youth Council was to stage the Youth Week Activities which was a great success. Achievements of the Youth Week activities included:

- Successful in receiving funding of \$3,313 from the Department of Communities and Justice:
- · Designing the promotional Flyer;
- Supporting the development of the Risk Management Plan;
- Executing promotions of the Youth Week Events:
- Receiving additional funding of \$2,513 as Council Contribution;
- Successful in organising and staging the Youth Disco; and
- Successful in organising and delivering the Mildura Bus Trip activities







IMAGES: The Youth Week promotional Flyer (left) and the cover of the Risk Management Plan (right) which was developed with support from the Youth Council

11.

## **Youth Week Photos**



# Growing Business, Industry & Tourism Strategic Focus:

- Represent the Shire community to encourage equitable access to the benefits of economic development and industry growth (includes identifying opportunities for increased local employment and local training needs to ensure improved employment options for residents)
- Maintain a Tourism Asset Portfolio to ensure the preservation and/or development of natural, heritage/cultural and built assets (sites), historic stories and narratives
- Assist with the establishment of new tourism events and the development of existing tourism events.
- Assist Council with investment attraction and tourism promotion
- Organise Business after dark events (as per Business Chamber and BEC topics/initiatives)
- Support infrastructure and event grant funding prioritisation and applications
- Actively seek and develop small business – industry synergy/ partnerships
- Develop a term and annual (or biennial) Action Plan to guide Advisory Committee priorities and actions
- Establish and nurture a volunteership of members (both from committee and community) to resource on-theground activity for tourism development
- Actively support and collaborate with the Euston Progressive Committee for business and tourism promotion and development



## **Achievements**

- Reviewed and provided feedback on Council's Draft Settlement Strategy;
- Commenced the research on the possible establishment of a Community Trust Fund;
- Provided input in the Regional Economic Development (REDS) workshop which was hosted by Balranald Shire Council;
- Provided input in Windlab's scoping & community consultation activities including Windlab's Community Benefit Pilot Program;
- Provided input and recommendations for the Stronger Country Community Fund Round 5 application;
- Supported a request for the erection of Pastoral Property History Plaques at a place of Council's choosing - Funding permitting;
- Outlined priority projects for the Committee's Rolling Action Plan with the Discovery Centre project being allocated at the number one project;
- Commenced contact with National Parks NSW in revitalising relationships between agencies and Balranald Shire Council; and
- Supported the "Where the Wetlands Meet the Outback" project of a series of interpretative panels - Funding permitting.
- Guest Speakers included:
- **Glenn Stewart** from Our Place & the Robinvale Euston Workforce Network
- Travis Nadge from the Foundation Broken Hill
- Bill Mundy from Federation University

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## Strengthening Community Access, Inclusion & Well-Being Strategic Focus:

- Map & monitor provision of health, well-being and connection/inclusion services and programs
- Plan and advocate regarding closing service gaps and increasing equitable access
- Support and promote community knowledge of, and access to, all available services
- Provide a platform for increased coordination and collaboration of health, well-being and connection services and programs (both local and visiting)
- Identify and promote inclusion of community diversity and events and programs which celebrate diversity
- Develop a term and annual (or biennial) Action Plan to guide Advisory Committee priorities and actions
- Assist Council with decisions regarding infrastructure, service and program growth and advocacy within mandate





## **Achievements**

- Development of a Sustainable Mental Health First Aid (MHFA) model for the Shire:
- Support in the delivery of the November 2022 White Ribbon Event including providing in-kind support to Maari Ma Health with the planning;
- Provided support with the Australia Day Event in January 2022;
- Provided continuous input in Council's Disability Inclusion Action Plan;
- Provided input and recommendations for the Stronger Country Community Fund Round 5 application;
- Reviewed and provided feedback on Council's Draft Settlement Strategy;
- Supported the unveiling of the Acknowledgement of Traditional Owners Plague at Balranald's Vinnies outlet;
- Members of the committee attended the DV Inter-Agency Group Forum;
- In collaboration with Council staff, the committee were successful in receiving funding of \$84,764 each year for 3 years for Sustainable Mental Health First Aid model and related projects;
- Advocacy for Out of School Hours Care for school aged children;
- Development of the Balranald Emergency Accommodation Model (BEAM);
- Commenced planning for the 2023 Health Wellbeing & Support Services Expo;
- Advocacy to Transport NSW re safe bus transport; and
- Provided input to the Administrator on the qualities required for a new General Manager after Jeff Sowiak's passing.

PHOTO: Shows some of the members of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee (SCAIW) along with the Administrator & Council staff instrumental in identifying the need, as well as gaining funding for the Emergency Accommodation



## Achievements (cont.)

- Managed ongoing initiative including a Service Directory an LGA Health Profile;
- Provided input in Windlab's scoping & community consultation activities including Windlab's Community Benefit Pilot Program;
- Developed the Position Description for the Mental Health First Aid Admin Officer as part of the funding received from the Office of Responsible Gambling; and
- Supported the application for the MESH training program.
- · Guest Speakers included:
  - Jenene House from Transport NSW to discuss local bus transport safety issues
  - **Brad Whelan** from MASP to inform the committee on MASP's "ending family violence" efforts and education delivery into the Balranald community









PHOTOS: White Ribbon event in November 2022 organised and staged by Balranald Maari Ma Health. This event was supported by the SCAIW committee including providing in-kind support to Maari Ma Health with the planning

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## Balranald Beautification Strategic Focus:

- Represent Shire communities in a coordinated and considered approach to town beautification
- Collaborate in the planning of larger beautification efforts to ensure consistent focus and branding
- Develop a term and annual (or biennial) Action Plan to guide Advisory Committee priorities and actions
- Assist Council with decisions regarding infrastructure, service and program growth and advocacy within mandate





## **Achievements**

- Commenced the Windmill Project which aims at having a historical windmill installed at the Discovery Centre precinct and will also include an interpretive sign;
- Committee paid to have the Windmill restored:
- The committee allocated the location for the installation of the Windmill when it is ready to be installed at the precinct;
- Recommended artwork on Balranald's Water Towers - Pending grant funding;
- · Project priorities were set to include:
  - Investigation of the Watering System in the Main Street & Moa Street; the Windmill Project; table & chairs at the Discovery Centre; more frog sculptures; Rotunda at the Theatre Royal; funding for a Splash Park;
- Instigated the proper working of the irrigation system in Balranald's Moa St and around Balranald Sports store;
- Instigated to have the Telstra Yard cleaned and attended to:
- Organised to have the roses pruned at the Balranald Cemetery;
- Organised to have the Christmas Tree erected and decorated at the Discovery Centre for Christmas;
- Purchased new Christmas Decorations at the end of the financial year with the balance of the committee's allocated funds; and
- Recommended that Council installs an Emergency Services Access Gate near the gate that leads into the Walking Trail on the Common side of the River.

PHOTO: The Windmill at the centre of the committee's "Windmill Project" in it's original location prior to being restored. The project will be completed in the 2023/24 financial year

16.

## **Euston Progressive Strategic Focus:**

- Provide the Euston community a platform through which to connect with Council in the absence of elected representatives
- Advocate for the Euston community identified areas of interest and priority
- Develop a term and annual (or biennial) Action Plan to guide Advisory Committee priorities and actions
- Collaborate regularly with Business, Industry, Tourism Committee to ensure a whole-of-Shire approach is taken on tourism, beautification and economic development



## **Achievements**

- Raised the need for the Euston Recreation Reserve be upgraded so as to allow several sporting codes to use the grounds;
- Submitted irrigation plans for the Euston Recreation Reserve;
- Supported activities of the Robinvale Euston Workforce Network (REWN);
- Advised on repair work required to the sporting club rooms;
- Supported grant applications for Euston related projects;
- Supported Seniors week activities in Euston in February 2022;
- Advised Council on local road conditions and repair work required;
- Worked with Adrian Wells from Pretaurus on the Regent Parrot Project - Walking Track Interpretive Signage;
- Helped to develop plans for town approaching signage;
- Provided input for the Stronger Country Community Funds Round 5 application;
- Supported the Salami Festival in Euston in November 2022;
- Supported Australia Day Event in Euston in January 2023;
- Advised Council on town improvement needs and requirements;
- Provided feedback and prioritised activities on the "Summary of Meetings Action Plan" which summarised all requests and the recommendations made since commencement of the Euston Progressive Advisory Committee; and
- Provided feedback on Council's Euston Settlement Plan.

PHOTO: Completion photo of Leslie Drive upgrade in Euston which was funded by Fixing Local Roads Round 2 grant funding

17.

## Sport & Recreation Strategic Focus:

- Represent the breadth of community sporting and recreation bodies equitably to ensure the broadest possible access of all community members to all available opportunities
- Partner with Council to catalogue and promote sporting and recreation opportunities across our Shire to encourage active participation for health and wellbeing benefits
- Encourage all sporting and recreation bodies to ensure positive messaging reaches all community members and especially our children and youth (including messages which prevent violence, discourage the use of drugs and alcohol, encourage fair and inclusive participation in sports for all – messaging to reflect State and Federal guidelines)
- Assist or partner with Council in development of projects and applications for infrastructure grant funding or events grant funding
- Assist Council with decisions regarding infrastructure, service and program growth and advocacy within mandate







## **Achievements**

- Provided feedback on Council's Settlement Strategies;
- Supported Australia Day Activities in January 2023;
- Provided updates and requirements of each sporting club;
- Provided input on requirements for funding received for the upgrade of Balranald's cricket pitch and construction of new cricket nets;
- Provided input on funding received for the upgrade of netball courts and construction of a new basketball court as well as funding received for netball court lighting for both Balranald and Euston netball courts;
- Supported the need for the upgrade of the Balranald Pool fencing and the consequent funding received as part of the Stronger Country Community Round 5 grant funding;
- Recommended that Council organise a Grant Writing workshop; and
- The committee made the recommendation that a stand-alone disabled toilet/change room/shower facility be installed at the end of the toilet block at Greenham Park that will be accessible to the whole community and visitors 24 hours a day.



PHOTOS: Ryan Johnstone (far left) competed in the NSWPSSA Boys Softball Championships in Mudgee. Next photo shows Ryan Johnstone who was selected to play for Riverina Primary Boys AFL team. The team went on to win the grand final. Photo on the right shows the seating installed at the Balranald football grounds.

18.

## Executive of Chairs Strategic Focus:

- · Opportunity to collaborate on cross-committee interests or challenges
- Guidance/feedback from General Manager and Administrator on Committees' charters and achievements, fostering the Committee-Council relationship
- · Share opportunities and challenges



## **Achievements**

- Proposed the allocation of funds for the Stronger Country Communities Fund Round
   5 Grant Application;
- Provided feedback to Council's Settlement Strategy documents;
- Supported Council's contribution of \$10,000 towards the Australia Day events in Balranald and Euston:
- Motioned that the Committee acknowledge the report of re-appointing memberships and the process of renewing Terms of References;
- · Provided feedback on Winlabs's Community Benefit Program;
- Provided input on the fire damaged building on Market Street;
- Provided input and feedback on the Developer Contribution Plans Works Schedule;
- · Provided input in Council's employment of the new General Manager;
- Recommended that the Euston Recreation Reserve upgrade be the immediate priority for grant funding; and
- · Identified three key priority projects being:
  - 1. The Euston Recreation Reserve;
  - 2. Riverfront Completion go the Riverside Trail; and
  - Housing Strategy.







PHOTOS: The 3 Settlement Strategy documents that were on public display during the 2022/23 year and were studied and discussed by the Executive of Chairs and all Advisory Committees

19.

## **COUNCIL HAPPENINGS**

## 1. Council Hightlights

- Tip charges were re-introduced at the Balranald & Euston Landfill sites from the 1st of July.
- 4 new citizens in Euston and one in Balranald received their **Australian**Citizenship Certificate. The Certificates were presented to Rasha Fahima,
  Harison Kalavaanan, Kalaivaanan Subramaniam, Malia Melevahenga Smith
  and Hetalben Barrie.









- On the 30th of September 2022 Council's contract with Cleanway Pty Ltd for the management of the Balranald waste depot ended and Council assumed direct responsibility for providing this service to the community.
- Balranald Shire Council released the Settlement Strategy Plans (Village Plans) for Balranald & Euston which was developed by the consultancy firm IPlan Projects. The draft plans were put on public display in August 2022 for public comments.
- Sadly in November 2022 Council's Administrator announced the sudden passing of our then **General Manager**, **Jeff Sowiak**. Jeff had a long career in local government holding senior positions in councils in ever Australian State except South Australia.

Right up until his passing, Jeff was playing an instrumental role in leading Council's flood preparations and supporting the SES and the Shire communities in combating the emergency across the Shire.

PHOTO: Council's General Manager, Jeff Sowiak from April 2022 - November 2022

20.

 Well known Melbourne Artist Ben Winspear received The Balranald Shire Council Acquisitive Award at the October 2022 Bal-Archies Art Exhibition held at the Balranald's Art Gallery and organised and staged by the Bal-Archies Committee.





- In December 2022 Council held its annual **Christmas Lights Competition**. There were a number of outstanding entrants which made the decisions for the judges very difficult. The winning homes were:
  - 84 Bertram Road, Euston
  - 134 Church Street, Balranald
  - 142 Church Street, Balranald
  - 63 Market Street, Balranald









21.

• On the 1st of March 2023, Council welcomed the new **General Manager**, **Mr Craig Bennett**. Craig brings a wealth of experience to the position, having worked in local government for the past 28 years, including holding jobs at the General Manager, Director, or Manager level in New South Wales councils for 18 years. He commenced his employment in local government with Burnie City Council (Tasmania) in 1995, and since then he has worked in Western Australian, Victorian and New South Wales local government. Craig is a Certified Practicing Accountant (CPA), and he also holds a Bachelor of Business Studies. His main sporting passions are cricket and watching the Kangaroos in the AFL.





- In March 2023 Council released a decision that was made at the 21st March 2023 about the Bidgee Haven Retirement Village. This was that prior to potentially deciding to proceed with any expansion of the Bidgee Haven Hostel, that Council:
- 1.Is to explore with the Commonwealth Government the availability of contributions to meet the operational deficits of an expanded Hostel that complies with recently introduced legislation for Aged Care facilities, solves the cost disadvantages of remote community living for the elderly, and equips Hostel residents to meet increased personal cost to enter or remain at the Hostel:
- 2. Consult with the Balranald Shire community about its willingness to accept a Special Rate Variation sufficient to meet the estimated ongoing operational costs of an expanded Hostel;
- 3. Further clarify the suitability of the land footprint and the impact of the sewer main on the project;
- 4. Publicise this decision in Balranald Shire Council's monthly Newsletter; and
- 5. Publish the Administrator's Preamble to this decision in the Minutes of this Council Meeting.

The Preamble from the Administrator can be viewed as part of Council's minutes on the decision.

22.

 On the 25th April 2023 three (3) ANZAC Day Services were held in the Balranald Shire. Services were held in Balranald, Euston & Kyalite. Balranald Shire Council's General Manager represented Council at the Kyalite service and attended the Balranald service and Council's Administrator represented Council at both the Euston & Balranald services.







• On the 20th of April 2023 Council supported a specialised team of flood recovery grant assessors who held a Grant Support session in Balranald at the Theatre Royal to assist residents, businesses and primary producers with grant applications. The grant session was a great opportunity for local flood-affected residents to talk to specialised people about what funding is available.



• On the 9th May 2023 Council supported the Far West Community Partnering Team Forum from Transport for NSW at the Balranald Theatre Royal. A presentation was also given by the Transport Team to Council with updates on current projects, programs and services.



23.

## 2. Events

Within the 2022/23 reporting period, Council staged and/or supported through funding the following events:

- South West Arts Touring Events which took place throughout the year
- The Great Murray River Salami Festival Euston in November 2022
- Christmas Stop, Shop & Stay Market Day in December 2022
- Australia Day Events in Balranald & Euston in January 2023
- Seniors Festival held in February 2023
- Easter Egg Hunt in April 2023
- Easter Twilight Market in April 2023
- Youth Week Activities in April 2022

Through donations, Council was able to support the following events:

- Robinvale-Euston 80Km Ski Race in February 2023
- Balranald Murrumbidgee Classic in March 2023









PHOTOS: Senior citizens of Balranald Shire enjoying a fabulous day out at the Euston Club with a delicious 2 course meal and fabulous music and entertainment as part of the Seniors Festival in February 2023

24.

## PHOTOS: Stop, Shop, Stay Market Day - December 2022













Photo above is of Emma Moore winner of the Stop. Shop, Stay Buy Local Competition

25.

## PHOTOS: Australia Day in Balranald - January 2023



AUSTRALIA DAY 2022 - AWARD RECIPIENTS - BALRANALD & EUSTON

CITIZEN OF THE YEAR: Bronwyn Brougham; SPORTSPERSON OF THE YEAR: Bree Hodgson and Archie Alderuccio; SPECIAL ACHIEVEMENT AWARD: Antonio Liparota & Balranald Football Netball Club; COMMUNITY EVENT OF THE YEAR: Great Murray River Salami Festival & 5 Rivers Outback Festival; SPORTING TEAM OF THE YEAR: Balranald A Grade Netball Team

26.

## PHOTOS: Australia Day in Euston - January 2023















27.

PHOTOS: Easter Egg Hunt - April 2023













28.

## 3. Tourism & Economic Development Highlights

Visitor numbers were severely impacted in the first three quarters of the 2022/23 financial year due to ongoing inclement weather and severe flooding within the Shire and surrounding shires. The flooded and badly damaged roads resulted in lengthy road closures which hampered the mobility of visitors and travellers. However, during this challenging period we continued to perform very well with our digital and social media activities and by April 2023 and the last quarter of the year visitor activity had bounced back. During the year we escalated our Economic Development activities to address both the emerging opportunities and challenges Council is facing in that area.

### **Snapshot of Activities & Performance**

MEDIUM/MEDIA	CONTENT/PERFORMANCE
Visitor Walk-In at the VIC	With the negative impact on visitor numbers from September 2022 due to the floods, however by the last quarter of April - June 2023 visitor numbers had increased by 42% comparing to the previous 3 quarters of October 2022 - March 2023
Merchandise Sales at the VIC	Merchandise sales also increased by the last quarter of the year due to the increase of visitor numbers after the floods. Merchandise sales <b>increased by 48</b> % comparing to the previous quarters during the floods
Social Media Audience Reach & Impressions (with targeted audiences)  Reach: The number of people who saw our posts at least once Impressions: The number of times our posts were seen on screen	Throughout the challenging flood period we focused on our social media paid promotions to stay "top of mind" with travellers and prospective visitors. From a total audience reach of 345,605 recorded for the July - Sept 2022 quarter, to an audience reach & impressions of \$750,497 for the last quarter of April - June 2023, an increase of 117%
Video Stories on FB (organic video stories not paid)	From a total of organic views of 1,597 recorded for the July - Sept 2023 quarter to a total of 5,892 for the last quarter of April - June 2023, an <b>increase of 268</b> %
Discover Balranald & Surrounds Website traffic	As the current website went down during the year, we commenced the development of a new website.

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#### MEDIUM/MEDIA

#### **Media Promotions**







The full page advert & Flyer for the Easter events



Shop, Stop, Stay Market Day & Christmas Shopping promotions

#### CONTENT/PERFORMANCE

- During the 2022/2023 financial year we had a full page advertisement plus a full page editorial in the Autumn and Spring editions of Caravanning Australia
- We ran a series of multi-media promotional and marketing activities to promote shopping in Balranald for Christmas via the Shop, Stop, Stay Market Day event. This included:
  - Print Media adverts in various publications with QR codes linked to a web landing page promoting al our local retailers and business operators and their Christmas offerings;
  - A series of 30 second Radio commercials over a 3 weeks period;
  - Social Media promotional posts;
  - Promotional flyer to Shire households via direct mail;
- Council's Corporate & Tourism Websites; and
- Advert in Council's Newsletter
- We used Council's monthly newsletter which is mailed out to all residents to promote events and tourism related happenings throughout the year, including the promotions of community run events and happenings;
- We ran a series of multi-media promotional and marketing activities during the first week of April to promote the Easter events. The media and mediums used included:
  - 2 x Full page Advert in the Guardian;
  - A series of 90X30 second Radio commercials;
  - Social Media promotional posts;
  - Flyer to Shire households via direct mail;
  - Council's Corporate & Tourism Websites; and
  - Council's Newsletter
- During the April-June 2023 quarter, we purchased a full Page Advertisement in the Hay 2023-2024 Accommodation Compendium which will be distributed to accommodation & retail outlets in the Hay and surrounding region for the coming year

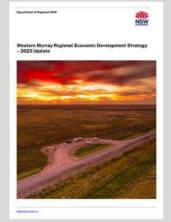
30.

#### MEDIUM/MEDIA

#### Economic Development & Tourism related workshops, forums, plans & activities







Balranald Shire Council hosted the REDS workshop in July 2023. The final document was released in April 2023 (Photo above is cover of the document



We provided feedback on the Riverina Murray Destination Management Plan

#### CONTENT/PERFORMANCE

- We hosted the REDS (Regional Economic Development Strategies) Workshop held on the 18th July 2023 at Greenham Park Hall. Attendees included Economic and Tourism management from all the regional councils as well as regional and state government agencies/ stakeholders in the Economic Development and Tourism sector. The document that was to be developed from these consultative workshops was to be fundamental to state funded grants for regional development activities. The Final document was released in April 2023;
- We hosted an Aboriginal Cultural Tourism Workshop as part of the consultative process in the development of the Far West Regional Destination Management Plan. This consultation was the first step in identifying the potential of Aboriginal Cultural Tourism in the Balranald Shire and in the region and the process that will need to be put in place for authentic and meaningful tourism products and activities;
- In September 2022 we provided feedback to the draft Riverina Murray Destination Management Plan (RMDMP) after participating in consultation workshops earlier in the year. The final RMDMP was released in February 2023;
- We attended a series of the Riverina Economic Development Officers Meeting via Teams during the year;
- We attended a number of the Robinvale Euston Workforce Network (REWN) workshops;
- We attended the Regional Housing Delivery Plan Meeting
   The Western Murray Functional Economic Region;
- We attended a series of the Flood Recovery Tourism Working Group meetings via Teams;
- We attended the Balranald & Wentworth Economic Development Forum jointly organised by RDA Murray & Regional NSW;
- We attended the Economic Development Meeting brief with the Department of Regional NSW;
- We attended the Transport of NSW Community Forum;
- · We attended the Transgrid update meetings;
- We attended the monthly Growing Business Industry & Tourism Advisory Committee (GBITAC) meetings;
- We attended the monthly Euston Progressive Advisory Committee meetings; and
- At the end of June 2023 we received notification that we were successful in our application for funds for the development of our Economic Development Strategy.

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#### MEDIUM/MEDIA

#### CONTENT/PERFORMANCE

#### Destination & Visitor Economy Conference in Manly NSW



During May 2022 we attended the Destination & Visitor Economy Conference in Manly NSW. It was a wonderful opportunity not only to learn the latest trends and opportunities in the tourism and the visitor economy sector but also to connect with key stakeholders, government agencies and with personnel and colleagues from our neighbouring and regional LGAs.

#### **Events Calendar**







Photos above are of the Great Murray Salami Festival 2022 which Council supported through funding and promoted via the Calendar of Events

During the reporting year we produced regular calendar of events which were released on community social media platforms and in Council's Newsletter. Events promoted over the 2022/2023 financial year included:

- Balranald's 5 Rivers Outback Festival
- The Balranald Races
- The Great Murray River Salami Festival
- Robinvale Euston Lantern Festival
- The Stop Shop Stay Market Day Event
- The Australia Day events held in Balranald & Euston
- The Murrumbidgee Classic Fishing Competition
- · The End of Winter theatre production
- Kids Summer Activities at the Balranald Library
- The Homebush Rodeo
- ·Women's Wellbeing Workshops @ The Art Gallery
- Trauma Care Workshops
- Whole of Town Garage Sale
- Autumn Outback Retreat @ Lake Paika
- Beginner's Photography Workshop @ The Art Gallery
- Sip & Paint Workshop @ The Art Gallery
- Euston/Robinvale Ski Race
- Easter Play at St Joseph's School
- · Happy Healthy Family Monthly get together
- Music Trivia Night
- Easter Goat Race
- Easter Egg Hunt & Easter Twilight Market
- Easter Good Friday Appeal
- · Easter Social Golf Day
- Go Bald for Cancer Fundraising event
- Astrology Talks event
- Fusion Art Exhibition at the Balranald Art Gallery
- Illuka Mineral Sands Project Presentation
- Transport NSW Forum
- Flood Grant Support Session Service NSW

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## 4. Balranald Shire Library Happenings

The start of the 2022/2023 financial year saw the start of a positive trend in updating, consolidating, and appreciating the finer points of our library. The library gathered momentum and moved forward with the Stage 1 infrastructure grant, allowing for a fresh outlook for the community to come and utilise the library's creative experience. The library housed many new experiences and continued with successful activities during the year including the following:

- Successful in winning a grant to develop Stage 2 of the Library
  Refurbishment project which is to revamp the kitchen, toilet and outdoor
  spaces at the Library
- Conducted school holiday programs during the months of July, September and December 2022 and April 2023 with a wider support network of community volunteers showcasing their artistic abilities
- Introduction of Primary School student focused "After School "program with the aim at generating a new love of the library space
- Implementation of the "Youth Time" program focused on supporting the youth council and providing a safe space for our youth
- Seniors Tec savvy sessions promoting the use of technology and community connectedness
- Seniors morning tea inviting our seniors group back to the library after a Covid absence where new ideas were discussed for future implementation
- Book week 2023 activities saw both public and catholic schools, and Early learning centre, attend the library for festivities
- Successful application to the Sunraysia Solar Farm Community Fund which saw the revitalisation of wall murals along the front of the library. Local artists and students developed a colourful masterpiece. The grant also allowed for the purchasing of a new print system for the Tec Hub facility
- New carpeting was installed throughout the library space
- First time author visit from local Euston authors Mrs R Gareffa & Mrs Sharman
- Continued location and improvements to the History box room resources with community consultation and support
- Multiple publications and radio interviews lead to a community focus of inclusion and exposure for our community space

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## It was all happening at the Library!



## 5. Bidgee Haven Happenings

Throughout the 2022/23 year residents of the Bidgee Haven Hostel enjoyed:

- Special guest Andrew Lock
- ANZAC DAY
- NAIDOC WEEK
- Eats & Treats
- The Grand Final 2022

The Hostel is becoming very multi-cultural and this is impacting on all areas of the Hostel. Residents are experiencing different food choices, customs and practices of other countries. The hostel was considerate of staff during Ramadhan, and all celebrating and learning together.

Photos below are of wool crafts, sheep magnets and wool bookmarks made by residents during the reporting year and the diversity flags that represent residents and staff.











Photos above show celebration of Australia Day and ANZAC Day at the Hostel









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# THE INTEGRATED PLANNING & REPORTING FRAMEWORK

The Local Government Act 1993 (The Act) requires all Councils in NSW to operate within the Integrated Planning and Reporting Framework. This allows Council to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically for the future.



36.

## HOW WE DELIVER ON THE VISION

### What you want / Vision

# Your Community Strategic Plan (CSP)

Sitting above all other Council plans and policies in the planning hierarchy, the Community Strategic Plan identifies the main priorities and aspirations of the community and provides a clear set of strategies to achieve this vision.

While Council has a custodial role in preparing and maintaining the Community Strategic Plan, other stakeholders, including NSW Government agencies and community groups, may also be engaged in developing and delivering the long-term objectives of the Plan.

### How we propose to deliver

#### **Delivery Program**

The Delivery Program translates the goals of the community, as contained in the Community Strategic Plan, into actions. The Program sets out the principal activities to be undertaken by Council in implementing the Plan within the resources available under the Resourcing Strategy.

## What we propose to do

#### **Operational Plan**

Spelling out the details of the Delivery Program, the Operational Plan lists the individual projects and activities that will be undertaken for the year to achieve the commitments made in the Delivery Program.

## Enabling delivery of the CSP

### **Resourcing Strategy**

The Resourcing Strategy articulates how Council intends to deliver the Community Strategic Plan. The Strategy consists of three components:

- Long Term Financial Plan
- Workforce Management Plan
- · Asset Management Plan



37.

# Balranald Shire's Community Strategic Plan

"Balranald Shire 2027" was adopted by Council in 2017. It maps the ways Council will achieve the 'Six Pillars of Well-Being' over a 10 year period, namely:

#### PILLAR 1

#### **OUR PEOPLE**

A community that is proactive, engaged & connected

#### PILLAR 2

#### **OUR PLACE**

A liveable and thriving community that maintains lifestyle opportunities & addresses its disadvantages

#### PILLAR 3

#### **OUR ECONOMY**

A liveable and thriving community that maintains lifestyle opportunities & addresses its disadvantages

#### PILLAR 4

#### **OUR CULTURE**

A community that respects and celebrates its diverse cultures, heritage and arts

#### PILLAR 5

#### OUR INFRASTRUCTURE

A community that maintains and strengthens its natural and built environment

#### PILLAR 6

#### **OUR LEADERSHIP**

A community that values and fosters leadership, lifelong learning, innovation and good governance

Each pillar has community strategic objectives that the Council aims to deliver on. The six pillars were developed after listening to the community. Values that were highly appreciated by the community are identified.

Planning for a new draft Community Strategic Plan commenced in the reporting period aimed at keeping pace with a rapidly changing local and regional economy.

The following outlines the strategic objectives from the Community Strategic Plan and a summary of what was achieved in 2022/2023 financial year under each strategic pillar.

38.

# THE SIX PILLARS - Objectives & Achievements

PILLAR 1. Our People
A community that is proactive, engaged & connected



## **Key Objectives**

- Expand opportunities for social interaction
- Implement a Welcoming Strategy
- Encourage understanding, respect and tolerance between our diverse communities
- Improve communications & information dissemination
- Improve Council Engagement with the Community





The Australia Day events held in January 2023 provided Council the opportunity to stage events in both Balranald & Euston for social interaction after the floods as well as the opportunity to encourage understanding, respect and diversity for all who live in our shire.



### **Achievements**

- Balranald Shire Council supported and staged community events for social interaction and community engagement including:
  - Seniors Festival:
  - Youth Week events:
  - Australia Day Events in Balranald & Euston;
  - Easter Egg Hunt & Twilight Market events;
  - The Great Murray River Salami Festival;
  - The Christmas Stop, Shop, Stay Market Day
     & the Buy Local Shopping Competition;
  - Christmas Lights Competition; and
  - South West Arts Touring Events
- Council continued to work closely with all community service organisations to support, promote and encourage understanding, respect and tolerance within our shire communities;
- In August 2022, Council launched its new corporate website which will help to improve our online communications with the community and the public;
- Council's Community Newsletter continued to be distributed on a monthly basis informing the community of Council happenings and activities as well as offering community groups and organisations a medium to promote their events and activities for free;
- Regular social media posts continued on promoting Council and community activities and events as well as promotions of events via direct mail to shire residents; and
- The second stage funding was received for the Balranald Library to make our library more vibrant & engaging for the community.

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#### PILLAR 2. Our Place

# A liveable and thriving community that maintains lifestyle opportunities & addresses its disadvantages



## **Key Objectives**

- Prepare a population retention and attraction strategy
- Promote opportunities from potential mining, horticultural and energy investments
- Towns are safe and inviting for locals and visitors
- Identify groups within our community facing hardship and disadvantage
- · Plan for an ageing population
- Develop a Disability Inclusion Action Plan
- Plan, construct, operate and maintain recreational facilities
- · Create and/or promote events



Our library ran a number of programs to support different groups within our community including the "Tech Savvy Seniors" program



#### **Achievements**

- Council met regularly with the Police and other agencies to ensure our towns are safe & inviting to locals and visitors;
- The Local Traffic Committee met several times during the year to address road safety matters to ensure safety on our roads;
- The Strengthening Access, Inclusion and Wellbeing Advisory Committee (SCAIW) identified and advised on groups within our community facing hardship and are disadvantaged which were reported & minuted to Council. The committee also confirmed funding for Mental Health First Aid training and confirmed funding for an Emergency Accommodation facility;
- Within the year Council's Strengthening Community Access, Inclusion & Wellbeing Advisory Committee reviewed and provided input in the Disability Inclusion Action Plan;
- The Ageing Well, Aged Care and Facilities
   Advisory Committee met during the year to
   provide recommendations to Council on needs
   of the aged in our community;
- On the 17th December 2021 Council resolved to establish a Section 355 Committee under the Local Government Act 1993, to manage Bidgee Haven Hostel complex;
- Council staged, supported & promoted various community events throughout the year addressing different sectors of the community including:
  - The Seniors Festival; Youth Week, Australia Day Events in Balranald & Euston; Easter Egg Hunt & Twilight Market events: The Great Murray River Salami Festival. The Christmas Stop, Shop, Stay Market Day; South West Arts Touring Events; and
- The Library delivered a range of programs to support different community groups including our seniors.

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## Achievements (cont.)

- Council supported community wellbeing programs by wavering the hall hire fees for programs such as the monthly Maari Ma Health Balranald's Happy Healthy Families Get Together program;
- As per one of the objectives of this pillar, Council consulted with organisations within the
  renewable energy and mineral sands industries in reference to proposed investments in the Shire
  and region. Council's Growing Business, Industry & Tourism Advisory Committee also advised
  Council of potential investments in the region and Shire;
- As per the objective to plan, construct, operate and maintain recreational facilities, Council was
  active in commencing the review of projects in constructing, upgrading and maintaining
  recreational facilities including:
  - Seeking funding for the upgrade of the Euston Recreation Reserve;
  - Developing the project scope for upgrading the Balranald netball courts;
  - Developing the project scope for the development of a new basketball court in Balranald;
  - Developing the project scope for the upgrading of the Euston Netball Changing Rooms;
  - Developing the project scope for a new cricket pitch and nets in Balranald; and
  - Developing the project scope for new pool fencing at the Balranald swimming pool
- · Council also ensured that parks, public areas and facilities were maintained to agreed standards









PHOTOS: One of Maari Ma Balranald's Happy Healthy Families Get Together. Council provided support by wavering the hall hire fees

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# PILLAR 3. Our Economy A community that ensures a strong and resilient economy



## **Key Objectives**

- Implement regular business networking and training initiatives
- Promote use of enterprise creation and expansion schemes and funding sources
- Formulate and implement a Balranald Shire Tourism and Marketing Strategy
- Improve Heritage Park (Discovery Centre Precinct)
- Improve links between Balranald communities and Mungo and Yanga National Parks
- Develop and improve Shire signage
- Implement physical improvements to Market Street
- Maximise regional development opportunities





### **Achievements**

- The Growing Business, Industry & Tourism Advisory Committee held regular monthly meetings with recommendations made to and addressed by Council;
- The Euston Progressive Advisory Committee held regular monthly meeting with recommendations made to and addressed by Council;
- At the end of June 2023 we received announcement that we were successful in receiving funding for the development of Council's Economic Development Strategy;
- During the 2022/23 year the revised plans for the Balranald Visitor Information Centre extension project plans and design were reviewed in readiness for the Tendering process;
- Council consulted with organisations within the renewable energy and mineral sands industry in reference to proposed investments in the Shire and region;
- Council's Growing Business, Industry & Tourism Advisory Committee also advised Council of potential investments in the region including scoping projects from emerging renewable energy organisations;
- In July 2022 we hosted the REDS (Regional Economic Development Strategies) Workshop for the development of the updated strategy.
   The final document was released in April 2023;
- Council's Beautification Advisory Committee continued to make recommendations to physical improvements to Market Street; and
- We hosted an Aboriginal Cultural Tourism Workshop as part of the consultative process in the development of the Regional Destination Management Plan.

PHOTO: In May 2023 we attended the Destination & Visitor Economy Conference in Manly NSW.

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## Achievements (cont.)

- During the 2022/23 year we re-established our communications with National Parks in reference to product development ideas re Mungo and Yanga National Parks;
- In May 2022 we attended the Destination & Visitor Economy Conference in Manly NSW. It was a wonderful opportunity not only to learn the latest trends and opportunities in the tourism and the visitor economy:
- During the 2022/2023 financial year we attended a number of regional development workshops including:
  - Hosting the REDS (Regional Economic Development Strategy;
  - The Robinvale Euston Workforce Network (REWN) workshops;
  - The Regional Housing Delivery Plan Meeting The Western Murray Functional;
     Economic Region; and
  - The Balranald & Wentworth Economic Development Forum.
- In December 2022 Council funded (via a grant) the Stop, Shop Stay Market Day and marketing campaign which included an integrated strategy incorporating print media, radio adverts and social media promotions. It also included a market day with the radio live broadcasting on-site on Market Street and a "Shop Till You Drop - Buy Local" competition to drive traffic into the retail shops;
- Council continued to work collaboratively with government agencies, regional organisations and neighbouring Councils to identify collaborative economic development and destination marketing opportunities;
- Road works to improve access to Mungo National Park continued to be scheduled and completed through Council's ongoing capital works program for roads; and
- Council continued regular engagement and marketing activities with business operators to expand and strengthen business and tourism activities and growth













PHOTOS: The Stop, Shop Stay Market Day and the "Shop Till You Drop - Buy Local" competition during Market Day helped to drive traffic and dollars into local businesses

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# PILLAR 4. Our Culture A community that respects and celebrates its diverse cultures, heritage & arts

# **Key Objectives**

- Identify, protect and interpret our significant heritage sites
- Support cultural promotions & activities













#### **Achievements**

- Council was active in supporting and promoting a number of cultural events during the year including a series of events organised by South West Arts funded by Council via an events grant;
- Council promoted events and activities held at the Balranald Art Gallery including:
  - Beginners Photography Workshop;
  - Sip & Paint events;
  - Fusion Art Exhibition;
  - Silk/Wool Scarf Making Workshop;
  - Whole Town Garage Sale;
  - Swan Hill artist Julie Chislett-Duffus Art Exhibition:
  - Art Before Dark Workshop;
  - Prowsie's Paintings Art Exhibition;
  - The 2022 Bal-Archies Art Exhibition;
  - Outback Inspirations Art Exhibition; and
- Council carried out some conservation work at the Theatre Royal as part of Council's commitment to protecting our heritage assets. Council also installed new heating at the Theatre Royal;
- Council promoted heritage and cultural attractions throughout the year including:
  - Southern Cross Exhibition;
  - The Military Commemorative Trail;
  - Mungo Heritage & Cultural sites;
- Yanga Homestead and Woolshed;
- Balranald Museum; and
- Balranald Old Lockup/Gaol.
- Council was invited and attended the South West Arts Board meeting which was held at the Balranald Art Gallery

PHOTOS: Some of the artwork from the "Fusion Art Exhibition" held at the Balranald Art Gallery and one of the gallery's events promoted by Council

44.

# PILLAR 5. Our Infrastructure A community that maintains and strengthens its natural and built environment



## **Key Objectives**

- Continual focus on reducing our environmental footprint and being environmentally sustainable
- Extend mobile coverage especially in the Hatfield/Clare area and National Parks
- Prepare strategic plans for water and sewer supply
- Prepare and implement Plans and strategies in support of maintaining health standards in the Shire
- Identify and lobby for key transport and road infrastructure improvements
- Provide for more and improved footpaths and mobility scooter paved concrete paths
- Identify potential access to new energy technologies & infrastructure
- Provide community infrastructure







#### **Achievements**

- Our infrastructure team achieved key goals in maintaining and strengthening our natural and built environment;
- Monthly activities and achievements were highlighted in Council's monthly newsletter; and
- Infrastructure updates were reported to Council on a monthly basis via an Infrastructure report.

## Infrastructure and road projects during the 2022/2023 financial year included:

- Maintenance Grading;
- Construction works continued on Marma Box Creek Road and Tapalin Mail Road;
- A new air-conditioner & replacement lighting were installed in the CWA building;
- Repairs were completed to water damaged section of the floor at the Theatre Royal. The concrete subfloor was waterproofed and linoleum replaced with tiles to try and prevent this recurring problem in the future;
- A concrete stairway was constructed between Kyalite ANZAC Memorial Park and the riverfront, close to the boat ramp
- New, recycled plastic bollards were; installed along the Balranald riverfront, replacing the old, broken wooden rails
- Council staff carried out tree trimming and removal in and around Balranald; and
- Council teams have been very active carrying out general maintenance to beautifying the townships.

PHOTOS: Stage 1 of the funded Library upgrade project commenced during the 2022/23 year

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## Achievements (cont.)

- Stage 1 of the funded Library upgrade commenced during the 2022/2023 fianancial year;
- Road construction and maintenance continued on Tapalin Mail Road, Turlee Leaghur Road, Abbotts Tank Road & Weimby Kyalite Road;
- We received permission from Transport for NSW to install signage with tourism icons 500m each side of the Euston roundabout on the Sturt Highway:
- Reconstruction works were done on Wampo Magenta Road and Hatfield The Vale Road from the Ivanhoe to Balranald Road:
- Maintenance Grading was executed on Euston Prungle Road, Prungle Mail Road and sections of the Weimby Benongal Road as well as on Thompson Road, Tillara Road and Tammit Road.
- Regular repair of pot holes and formation failures on sealed roads was ongoing;
- Four clusters of exercise equipment were installed along the Euston walking trails. Their unobtrusive appearance is in keeping with the natural environment;
- Planning commenced of works for the upgrade of Balranald Lions Park;
- · Council workers inspected and cleaned debris from cattle grids within the Shire;
- A conservation management plan of Euston Courthouse has been commissioned. The
  results of this plan will help to determine future conservation and renovation works on
  the building;
- Council was awarded a Crown Reserves Improvement Fund (CRIF) grant for upgrades at Balranald Caravan Park; and
- All three pools at Balranald were pumped out and cleaned. Minor repairs were carried out prior to repainting in time for the summer season.





PHOTOS: (left) Steps & railings installed at Kyalite and (right) The Balranald pools were pumped out and cleaned in time for the summer season

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## Achievements (cont.)

- The Theatre Royal row of buildings was subject to smoke and water damage after the
  fire which occurred on 7 August 2022. Insurance assessments have been carried out
  and repairs commenced on 12 September 2022. The repairs include removal and
  replacement of damaged ceiling portions, light fittings and carpets, and repainting of
  damaged areas. The Can Assist book shop was reallocated in the Theatre Royal
  "ticketing office" until repairs to the usual shop location have been completed;
- Kerb and gutter works were completed in Church Street, Balranald to improve drainage and reduce standing water;
- Stage 1 of upgrade works at the Balranald Library commenced. Works are funded by a grant received from the Library Council of NSW;
- The Balranald Tennis Courts car park and the Art Gallery car park were sealed;
- Council has purchased five LifePak CR2 AEDs (defibrillators) for community use in case of emergency. These were installed at the Balranald Shire Office, Balranald Discovery Centre, Balranald Swimming Pool, Balranald Shire Depot and the Euston Recreation grounds;
- Private swimming pool inspections implemented in accordance with regulations, with Compliance Certificates and fees/charges in place;
- Water sampling compliant with NSW Health allocated sample program;
- · Completion of allocated funding for footpath works in Euston & Balranald;
- Cemeteries operated effectively and efficiently and meet acceptable community service levels;
- Aerodrome operated in accordance with acceptable community service levels and within CASA guidelines;
- Water and sewerage data collection done in a timely manner and reported within deadlines to State authorities and reports to Council;
- Potable water quality maintained in all town water supplies;
- Infrastructure renewal works completed as per approved capital works program;
- Noxious weeds procedures implemented to meet requirements of the Biosecurity Act 2015;
- Implementation of the Companion Animals Act 1998 and encouragement of compliance with legislation and community education was communicated through the community newsletter and social media; and
- Food premise inspections conducted twice per year.

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# PILLAR 6. Our Leadership A community that values and fosters leadership, lifelong learning, innovation and good governance



## **Key Objectives**

- Establish a Leadership Development Network and Strategy
- Seek approaches in both planning and delivery of community services
- Encourage community member participation in decision making
- Ensure that Council is efficiently managed to provide civic leadership and good governance to meet all future needs of the Balranald Shire area



Anna Coates received the annual "Norma Male Award" for 2022 for her outstanding contribution during the year



#### **Achievements**

- Council's Advisory Committees met regularly throughout the 2022/2023 financial year and remained diligent in their commitment to ensuring the community's voice is heard and consistently playing a pivotal role in informing and guiding the decisions of Council in an equitable, open and democratic manner;
- Council had a range of plans and policies on public exhibition for community comments. These included:
  - Balranald & Euston Settlement Strategies;
  - Draft Development Contributions Plan
  - Draft Public Gates & Stock Grid Policy;
  - Draft Loan Policy and Loan Policy; Business Case Template;
  - Draft Contractor WHS Management Policy;
  - Draft Contract Management Policy;
  - Draft Loss of Licence Policy:
  - Draft Operational Plan, Revenue; and Policy & Draft Budget for the 2023/24 Financial Year.
- Council continued to monitor the progress and performance of Grants and Projects via the maintenance of a Grants/Projects Register and a Grants/Projects Monthly Report that was presented to Council each month that reports on the monitor the status of projects and their alignment with project timelines, allocated funds and reporting requirements

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### **Achievements**

- As part of long term planning, Council presented the draft village/locality plans for Balranald and Euston for public display and comments;
- Council has openly reported all decisions and information from the Executive of Chairs in open council and via the community newsletter;
- A Legislative Compliance Register continued to allow Council to report
  publicly any legislative non-compliances. This is an improvement process to
  allow staff and the community to learn from the reporting process;
- Council conducted 11 Ordinary Meetings over the Financial Year;
- Council conducted only 1 Extraordinary meeting for the Work Plan & Strategy.
   This matter is considered to be confidential under Section 10A(2) a of the
   Local Government Act, and the Council is satisfied that discussion of this
   matter in an open meeting would, on balance, be contrary to the public
   interest as it deals with personnel matters concerning particular individuals
   (other than councillors);
- In the September/October 2022 Newsletter the Administrator announced that Council **delivered a financially sound result** and reported a positive operating result of \$1.7m for the year ended 30th June 2022 and has set aside over \$1.8m for the replacement and upgrades to plant and equipment to deliver road and works upgrades for the community;
- Council management and senior staff attended regional development workshops to ensure ongoing awareness and learning of regional challenges and opportunities - current and emerging; and
- Council has supported grant applications that address the disadvantaged in our community and that help to deliver community services for effectively.

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## **PLANS & POLICIES ADOPTED**

In the the 2022/2023 financial year, the following Plans & Policies were adopted by Council:

Plans & Policies	Month Adopted
Conservation Management Plan for the Theatre Royal	16 August 2022
Disability Inclusion Plan 2022-2026	20 September 2022
Draft Loan Policy & Draft Loan Business Case Template	13 December 2022
Loss of Licence Policy	21 February 2023
Contract Management Policy	21 February 2023
Contractor WHS Policy	21 February 2023





The Disability Inclusion Action Plan 2022-2026 & the Conservation Management Plan for the Theatre Royal were 2 Plans adopted in the 2022/2023 Financial Year

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## **SUMMARY OF GRANTS & PROJECTS**

Completed Grants/Projects in the 2022/2023 financial year as per the Grants/Projects Report & the Grants Register

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six F	Pillars	
		PI	P2	P3	P4	P5	Р6
TRANSPORT ACCESS REGIONAL PARTNERSHIPS (TARP) 2019-2023 From Transport for NSW Projects completed at 30th June 2023 1. Beating Isolation - \$20,000 2. Transport for Balranald Youth - \$25,000	Total Grant Funding \$32,572	✓	✓		<b>✓</b>		<b>✓</b>
COMMUNITY BUILDING PARTNERSHIP 2021 From Department of Communities for the Kyalite Memorial Park & Foreshore Development. Components of project completed at 30th June 2023:  • Solar Lighting along the steps • Information Bay Slab	Total Grant Funding \$32,572	<b>✓</b>	✓	✓	✓	✓	
YOUTH GRANT - YOUTH WEEK 2022 From the NSW Government Communities & Justice for Youth Week Events	\$3,644.30 (Grant) + \$2,513.00 (Council Contribution)	✓	✓	✓	<b>√</b>		
CLUBGRANT EUSTON GYM  From the Euston Club for the Euston Riverfront Outdoor Fitness Equipment	\$63,055	✓	✓	✓		✓	
FIXING LOCAL ROADS ROUND 1 (FLR1)  From the Transport Of NSW for the sealing of the Weimby Kyalite Road and for Marma Box Creek Road project	Grant: \$1,927,500 Council Contribution: \$128,500		✓	✓		✓	✓

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52.

# Completed Projects (cont.)

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six F	Pillars	
		ΡΊ	P2	Р3	P4	P5	Р6
DROUGHT COMMUNITY FUNDING GRANT  From the Department of Industry, Science, Energy & Resources for drought relief funding for community projects and groups	\$1,000,000	✓	<b>✓</b>			✓	✓
LIBRARY SOLAR FARM GRANT From the Sunraysia Solar Farm Community Grant for murals on the front of the library and new printer	\$3,400	✓	✓		<b>√</b>	✓	✓
LIBRARY SUBSIDY GRANT 2022/2023  Annual Library Operational Funding for the 2022/23 year	\$49.668	<b>√</b>	✓		✓	✓	✓
AUSTRALIA DAY 2023  From the National Australia Day Council for the staging of Australia Day events in January 2023	\$19,968 (Grant) + \$5,000 Council Contribution	✓	✓	<b>✓</b>	✓		✓
LOCAL ROADS & COMMUNITY INFRASTRUCTURE 2 (LRCI2) From Local Roads and Community Infrastructure. Projects Completed from last financial year:  • Enhancements to Kyalite Riverside Reserve - \$35,824  • Seal off Street Parking Areas - Balranald Tennis Court & Art Gallery car parks - \$77,698  • Church Street Drainage -\$51,040	Total Project funding \$616,739		✓	<b>✓</b>		✓	✓

# Completed Projects (cont.)

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six I	Pillars	
		Pl	P2	Р3	P4	P5	P6
FIXING LOCAL ROADS ROUND 2  From Transport NSW for the upgrade to Leslie Drive Euston	\$305,255		✓	✓		<b>✓</b>	<b>√</b>
REGIONAL ROADS REPAIR PROGRAM PROJECT 1  From Transport NSW (Repair Program & Block Grant) For heavy patch works on MR67 repairing pushouts and edge breaks along large sections of the road	\$430,346		<b>✓</b>	<b>✓</b>		✓	<b>✓</b>
ROUTINE MAINTENANCE COUNCIL CONTRACT (RMCC)  From Transport NSW for routine maintenance works on Market Street, Balranald	\$141,024		✓	<b>✓</b>		✓	✓
REGIONAL ROADS BLOCK GRANT 2021/2022  From Transport NSW for routine maintenance on the following regional roads: MR67 - Balranald Ivanhoe Road 192.9km MR514 - Oxley Road - 62.9km MR296 - Kyalite Road - 2.2km MR431 - Arumpo Road - 6.5km	\$565,268		✓	✓		✓	✓
LIBRARY TECH-SAVVY PROGRAM GRANT From the NSW State Library for the delivery of Seniors Technology Training Sessions	\$2,244	✓	✓				<b>✓</b>

53.

# Completed Projects (cont.)

GRANT/PROJECT	Funding Value	Alignment with our Six Pillars					
		PI	P2	Р3	P4	P5	Pé
FROADS TO DISCOVERY - ONGOING FROM 2019 - 2024 From Regional Development & The Arts Completed Projects at 30th June 2023:  O'Connor Street Reseal  McCabe Street Reseal  Perry Street Reseal  Shailer Terrace Reseal  Bertram Road Reseal  Tapalin Mail Road Reseal  Mildura Ivanhoe Road Formation  Hatfield The Vale Road Drainage Formation  Weimby Kyalite Road Seal Construction  Mildura Ivanhoe Road Drainage Formation  Mildura Ivanhoe Road Installation of Double Grids  Marma Box Creek Road Seal Construction  Tarwong Freshwater Road Formation  Wooranbarra Corrong Road Formation	Total Project funding \$4,997,524		<b>✓</b>	<b>✓</b>		<b>✓</b>	<b>✓</b>



PHOTO: Fixing Local Roads Round 1 - Weimby Road Sealing

54.

## Photos

Photos of a few projects completed in the 2022/23 year





PHOTOS: Community Building Partnership 2021 - Kyalite Memorial Park Development - Solar Lighting along steps & Information Bay Slab



PHOTO: Sunraysia Solar Farm Community Grant - Balranald Library murals for the front of the Library







PHOTOS: Fixing Local Roads Round 2 - Upgrade of Leslie Drive, Euston

55.

## **SUMMARY OF GRANTS & PROJECTS**



#### Water & Sewer works during the 2022/2023 financial year included:

- Works were carried out in August 2022 to upgrade the electrical switchboard at Balranald Raw Water Pump Station;
- · Routine maintenance works continued in both Balranald & Euston; and
- Work on Council's Integrated Water Cycle Management Plan, it's primary planning & operational document for water and sewerage services continued in the 2022/2023 financial year.



#### During the 2022/2023 financial year, street sweeping occurred on the following dates:

#### **Balranald**

7 July 2022 - South of Market Street (Riverside). Includes Market Street & Caravan Park

28 July 2022 - North of Market Street (Racecourse side). Includes Market Street.

18 August 2022 - South of Market Street (River side). Includes Market Street & Caravan Park.

29 September 2022 - South of Market Street (River side). Includes Market Street & Caravan Park

20th October 2022 - North of Market Street (Racecourse side). Includes Market Street

10th November 2022 - South of Market Street (River side). Includes Market Street & Caravan Park

1st December 2022 - North of Market Street (Racecourse side). Includes Market Street

22 December 2022- South of Market Street (River side). Includes Market Street & Caravan Park.

6 April 2023 - North of Market Street (Racecourse side). Includes Market Street.

27 April 2023 - South of Market Street (River side). Includes Market Street & Caravan Park.

18 May 2023 - North of Market Street (Racecourse side). Includes Market Street.

08 June 2023 - South of Market Street (River side), Includes Market Street & Caravan Park,

29 June 2023 - North of Market Street (Racecourse side). Includes Market Street.

#### **Euston**

13 July 2022 - Whole town of Euston.

10 August 2022 - Whole town of Euston

14 September 2022 - Whole town of Euston

12 October 2022 - Whole town of Euston

9th November 2022 - Whole town of Euston

14th December 2023 - Whole town of Euston

12 April 2023 - Whole town of Euston

10 May 2023 - Whole town of Euston

14 June 2023 - Whole town of Euston

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## **SUMMARY OF GRANTS & PROJECTS**

## Projects In Progress as @ 30th June 2023

GRANT/PROJECT	Funding Value	Alignment with our Six Pillars					
		PI	P2	Р3	P4	P5	Р6
DISCOVERY CENTRE REDEVELOPMENT PROJECT  From the Far West Joint Organisation for the Discovery Centre Redevelopment Project	\$950,000	✓		✓	✓	✓	
CROWN RESERVE IMPROVEMENT FUND 2021/22 & 2022/23  From The Crown Reserves Improvement Fund for:  • Lions Park Upgrade \$587,991  • Balranald Caravan Park Upgrade - \$771,500	\$587,991 for Lions Park Upgrade \$771,500 for Balranald Caravan Park Upgrade	<b>✓</b>	<b>✓</b>	<b>✓</b>		<b>✓</b>	✓
EVERYONE CAN PLAY  From the Department of Planning, Industry & Environment which will support the Lions Park Upgrade for Play Equipment upgrade	\$200,000	✓	✓	✓		✓	
FIXING LOCAL ROADS ROUND 3  From Transport NSW for sealing existing Roads for safety improvements for the following:  • Tapalin Mail Road \$412,500 / Council contribution of \$27,500  • Euston Prungle Road \$300,000 / Council contribution \$20,000  • Marma Box Creek Road \$600,000 / Council Contribution \$40,000	\$412,000 + \$27,500 Tapalin Mail Road \$300,000 + \$20,000 Prungle Road \$600,000 + \$40,000 Marma Box Creek Rd		✓	<b>✓</b>		<b>✓</b>	<b>✓</b>
							57.

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six F	Pillars	
		Pl	P2	Р3	P4	P5	Р6
From the -Department of Infrastructure, Transport, Regional Development and Communications for various works including the following: Still in Progress:  • Kilpatrick Road Works  • Marma Box Creek Road Seal Construction  • Leslie Drive Shoulder Widening  • Tapalin Mail Road Seal Construction  • Euston Prungle Seal Construction  • Wiemby Kyalite Road Reseal	Total Project Funding \$4,997,524		✓	<b>✓</b>		✓	✓
FIXING LOCAL ROADS ROUND 1  From the Department of Transport NSW  Still in Progress:  • Upgrades to 17km of Marma Box  Creek Road	Total Project Funding \$3,350,000		✓	✓		✓	✓
COMMUNITY BUILDING PARTNERSHIP 2021  From the Department of Communities and Justice for the Kyalite Memorial Park & Foreshore Development,  Still in Progress:  • Information Bay Signage	Total Project Funding \$32,572	✓	✓	✓		<b>✓</b>	
PUBLIC LIBRARY INFRASTRUCTRE GRANT 2021/22  From the Library Council of NSW for Stage 1 of the Library Refurbishment Project which includes the development of a Technology Support Hub in the unused CWA room and other indoor refurbishment requirements.	\$67,862	✓	<b>√</b>	✓	<b>√</b>	✓	<b>√</b>

58.

GRANT/PROJECT	Funding Value	Aligr	ment	with o	ur Six I	Pillars	
		PI	P2	Р3	P4	P5	Р6
TRANSPORT ACCESS REGIONAL PARTNERSHIPS  From the Department of Transport NSW for local projects as follows:  • Beating Isolation: Providing transport to community based facilities for disadvantaged community members (\$20,000) - Completed  • Backing Balranald Youth: Transport initiative for Balranald youth (25,000) - Completed	\$63,000	✓	✓	✓			✓
Building Resources Balranald: To provide funding for at least 12 people to obtain their medium rigid license (\$18,000)							
OUR RIVERS OUR REGIONS  From the Department of Department of Infrastructure, Regional Development and Cities for the following:  • Riverfront Enhancement Eco Trail: \$30,007 (Completed)  • Swing Bridge Widening: \$170,000 (Completed)  Still in Progress	Total Grant Funding \$820,234	<b>✓</b>	<b>✓</b>	<b>√</b>	<b>✓</b>	<b>√</b>	
Riverbend Reserve Place Making:     1.9 Km loop walking track							
OFFICE OF RESPONSIBLE GAMBLING NSW - COMMUNITY DEVELOPMENT FUND  Funding for the Refurbishment of emergency accommodation housing in Balranald	\$240,000	<b>√</b>	✓	<b>✓</b>		<b>√</b>	✓

59.

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six F	Pillars	
		P1	P2	Р3	P4	P5	P6
Interpretation of the property of the property of the polynomial of the property of the proper	\$1,665,842					<b>✓</b>	
STRONGER COUNTRY COMMUNITY FUND ROUND 4  Euston Netball Change Rooms Upgrade: Demolition of existing netball change rooms and public toilets and construction of new and inclusive change rooms and public toilets. Also new outdoor lighting for both the Euston & Balranald netball courts	\$527,62 <b>6</b>	<b>√</b>	✓			✓	✓

60.

GRANT/PROJECT	Funding Value	Align	Alignment with our Six Pillars				
		PI	P2	Р3	P4	P5	Р6
LOCAL ROADS & COMMUNITY INFRASTRUCTURE ROUND 2	\$616,739	<b>√</b>	✓	✓	<b>√</b>	✓	<b>√</b>
From the Department of Infrastructure, Transport, Regional Development and Communications for the following projects:							
In Progress:							
<ul> <li>\$100,000 Euston Town Approaches</li> <li>\$66,000 Balranald Irrigation Automation -Currently sourcing quotes</li> <li>\$84,000 Theatre Royal refurbishments</li> <li>\$30,000 Church and Harben Street Drainage Improvements - Excavation started</li> <li>\$80,000 Balranald Riverfront Enhancements - Waiting for the river water to abate, will not be completed</li> <li>Completed:</li> <li>\$110,000 Balranald Aerodrome Fencing</li> <li>\$50,000 Toilet at Balranald Cemetery</li> <li>\$40,000 Euston Recreation Reserve Upgrades</li> <li>\$30,0000 Kyalite Riverside Reserve Enhancements (funding in conjunction with Community Building Partnerships Grant) - Project near completion, awaiting Solar Light installation</li> <li>\$26,739 Seal off Street Parking - Awaiting better weather for project to be completed</li> </ul>							

61.

GRANT/PROJECT	Funding Value	Align	ment	with o	ur Six F	Pillars	
		Pl	P2	Р3	P4	P5	Р6
COMMUNITY BUILDING PARTNERSHIP GRANT 2022  From the Department of Communities & Justice for the Enhancements/Up grade of IT multimedia communications and displays at the Discovery Centre's Interpretive Pavilion	\$40,000 Grant \$40,000 Council Contribution	✓	✓	<b>✓</b>	<b>√</b>	✓	
RECONNECTING REGIONAL NSW COMMUNITY EVENTS PROGRAM  Funding for the delivery of a series of events including:  The Great Murray Salami Festival Euston \$44,554 (Completed)  South West Arts Regional Events & Touring Program \$50,000 (Completed)  Stop Shop Stay Market Day (Christmas Market Days \$12,050 (Completed)  Still In Progress:  The Sounds & Scribble Youth Summer Festival \$44,250	\$150,854	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>		<b>✓</b>
OFFICE OF RESPONSIBLE GAMBLING NSW - COMMUNITY BENEFIT FUND  Funding for the For the delivery of Mental Health First Aid Training for Community Members as well as Gambling Education & Awareness and other Mental Health related programs	\$254,292 (84,764 per year for 3 years)	✓	✓	✓		✓	✓

62.

## **DONATIONS BY COUNCIL**

One way Council supports and actively participates in the community is through it's donations and contributions program. Each year, Council makes available to community groups the opportunity to apply for grants that can be used in programs that provide community benefit.

Total donations made by Council to support our local community across different funding streams in the 2022/23 year is **\$19,300**. Donations and contributions can be either in the form of a cash donation, a waiver of fees or in-kind. For the 2022/23 year, Council approved the following donations and contributions:

Recipient & Purpose	Amount Donated
Balranald Murrumbidgee Fishing Classic - Donation	\$ 500
Stacey Johnstone - Donation for team costs/ uniforms	\$ 150
Balranald Combined Church's Community Carols - Waiving Hall Hire Fees	\$ 270
BalArchies Art Exhibition Committee - Donation Budgeted	\$ 3,000
Robinvale Ski Race - Donation Budgeted	\$ 2,000
Balranald Central School - Donation Budgeted	\$ 100
Christmas Light Competition	\$ 700
Ben Johnstone - Donation for Travel costs	\$ 500
Neama National - Waiving of Hall Hire Fees	\$ 160
The Maker Shop - Waiving of Rent Fees	\$ 2,000
Lani Jones - Donation Swimming Region Level	\$ 150
Noah Bodinnar - Donation AFL Trials	\$ 150
Balranald Child & Family Health & Maari Ma - Waiving Hall Hire Fees	\$ 660
Ryan Johnstone - Donation Primary AFL	\$ 150
Lucas Griffiths - Donation	\$ 150
Maari Ma Health - Waiver of Hall Hire Fees	\$ 660
Rural Doctors Network - Bush Bursaries & CWA Association Scholarship	\$ 3,000
Balranald Country Education Fund - Donation Budgeted	\$ 5,000
TOTAL	\$ 19,300

63.

## STATUTORY INFORMATION



### Contracts Awarded Greater than \$150,000

- A Contract was awarded to Harril Pty Ltd, Trading as Coburns Earthmoving for \$320,067 for Shoulder Widening of Leslie Drive in Euston NSW.
- A Contract was awarded to FWG Contracting for \$260,000 for equipment hire at the Balranald Waste Facility

Note that employment contracts are excluded.



## Disability Inclusion Act 2014 No 14

In accordance with the Disability Inclusion Act 2014, Council adopted its **Disability Inclusion Action Plan** on the **20th September 2022** at it's September 2022 Ordinary Meeting.

Balranald Shire Council embraces the inclusion of people with a d disability in all aspects of community life. 5.6% of the Balranald Shire population identify as needing assistance because of a disability.





## **Equal Employment Opportunities**

Code of Conduct training is delivered to all staff across the organisation. Council has the appropriate policies and procedures in place to govern the Equal Employment Opportunity (EEO) management Plan. Council actively supports the principles and practices of EEO.

The induction process and job advertisements adhere with Equal Employment policies.



## **Functions Delegated to Other Organisations**

Council did not delegate any functions to other organisations in the 2022/23 financial year.

64.



# Government Information (Public Access) Act 2009 and Regulation sl 25(1)

Government Information (Public Access) Act 2009 and Regulation sl 25(1) Part 7 Section 125 (1) of the Government Information (Public Access) Act 2009, known as the GIPA Act, states that each agency (of which Balranald Shire Council is one) must, within 4 months after the end of each reporting year, prepare an annual report on the agency's obligations under this Act for submission to the Minister responsible for the agency.

Council fulfilled its responsibilities in regard to reporting for the 2022/23 year. Council's GIPA reportable totals during the year are as follows:

- Received zero (0) access application requests
- Received zero (0) access application invalid requests
- Zero (0) applications reviewed Under Part 5 of the Act; and.
- Zero (0) applications transferred to other agencies

Council makes available to the public all relevant policies, Agendas of Council Meetings, including Advisory Committee Minutes, minutes of Council meetings, and any other documents where there is a public interest content, including the Community Strategic Plans, Operational Plans and Budget. This information is available on Council's website, and is also on display at Council's office. Documents to be adopted with a period of community consultation are displayed at Council's office, as well as at public venues, and when possible, in the other population centres within the Shire area. These locations and times are advertised in local media sources to raise awareness within the community.



# Public Interest Disclosure Act 1994 and Regulation s31 c14

Public Interest Disclosure Act 1994 and Regulation s31 c14, similar to the reporting requirement under the GIPA Act and Regulations, Councils are required to submit a Public Interest Disclosures Annual Report to the Minister and a copy is also provided to the NSW Ombudsman. Council submitted their Public Interest Disclosure (PID) Annual Report with the required time frame, which is within 4 months after the end of the financial year. Council received zero (0) submissions for the 2022/23 financial year.

Council's policy conforms to its Code of Conduct, Equal Employment Opportunity Policy, Workplace Harassment Policy and Workplace Grievance Procedure Policy.

The policy is accessible to all staff and the public via Council's website and is required to be reviewed every two years (the current version was adopted in February 2017).

In the 2022/23 financial year there were:

- Zero (0) Public Officials who made PIDs
- Zero (0) PID's Received
- Zero (0) PIDs Finalised

65.



## **Legal Proceedings**

A summary of legal proceedings either commenced by, or commenced against, Council are summarised as follows. The figures show the total cost to Council.

Description	Status as at 30th June 2023	Cost to Council
Debt Recovery - Recovered as port of rates, water and debtors	Ongoing	18,159.74



## **Planning Agreements**

Council did not enter into any planning agreements for the 2022/23 financial year.



## Rates and Charges Written Off

The following rates were Written Off in the 2022/2023 financial year:

525.00 General Rates: Filtered Water: 212.50 Interest 137.20 TOTAL \$ 874.70



## Special Rate Variation

In 2019 Council applied for a multi-year special variation to:

- increase its general income by 10% for each year from 2019/2020 to 2024/2025, a cumulative
- increase of 94.87% over seven years, and retain this increase in its rate base permanently

The SRV only applies to the General rate component of the annual rates notices - the increases under this SRV do not apply to the waste, water and sewer access charges.

The IPART decision highlighted the fact that even with the SRV, Council's forecast average rate in 2024/2025 financial year of \$555 is lower than neighbouring council's current rates and significantly below the NSW state average. The additional funding generated for the 2022/23 financial year from the SRV was \$287,595

The additional funding raised through the SRV was allowed to be spent for the purposes of funding operating and capital expenditure for its key assets - buildings, roads, bridges and drainage networks, and improving its financial sustainability.

66.

In accordance with Section 217 (1) (b) of the Local Government (General) Regulation 2021 the following information is provided:



# General Manager's Remuneration - 2022/2023 Financial Year

The total remuneration package for Council's three General Managers during the **2022/2023** financial year is broken down in the following components:

DESCRIPTION OF COMPONENTS OF PACKAGES	GE	NERAL MANAGE	RS	
	Jeff Sowiack 01-07-2022 - 16-11-2022	Kerry Jones 17-11-2022 - 28-02-2023	17-11-2022 - 01-03-2023 -	
(i) The total value of the salary components of their packages	\$ 85,540.00	\$ 64,779.25	\$ 77,584.47	\$227,903.72
(ii) the total amount of any bonus payments or other payments made to the general manager that do not form part of the salary components of their packages.	\$0	<b>\$0</b>	\$0	\$0
(iii) The total amount payable by the Council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any of them may be a contributor	\$ 9,393.60	\$ 6,500.73	\$ 10,306.13	\$ 26,200.46
(iv) The total value of any non- cash benefits for which any of the general managers may elect under the package.	\$ 9,064.00	\$ 7,042.38	\$ 9,040.90	\$ 25,147.28
(v) the total amount payable by the Council by way of fringe benefits tax for any such non-cash benefits	\$ 1,840.30	\$ 2,827.69	\$ 740.30	\$ 5,408.29
TOTALS	\$105,837.90	\$81,150.05	\$ 97,671.80	\$284,659.75

67.



# Work Carried Out on Private Land

Council undertakes private works. For the 2022/2023 financial year, the revenue generated from private works was **\$98,270.71.** Council is, under Section 67 of the Local Government Act 1993, able to perform private works by agreement with the owner or occupier of any private land.

Examples of works done during 2022/23 year under Section 67 included:

- Water and sewer connections
- Water and sewer maintenance
- Driveway access construction
- Supply of Materials, Plant, Equipment & Labour hire
- Water from Council's standpipe



## **Swimming Pool Inspections**

Under the Swimming Pools Act 1992, Council is required to make provision for the inspection, at least once every 3 years, of any swimming pool situated on premises on which there is tourist and visitor accommodation or more than 2 dwellings.

For the 2022/23 financial year, Council undertook two (2) inspections on Swimming Pools.



# Companion Animals Management, Companion Animals Act (1998)

Only dogs are kept at the Council pound. For the 2022/2023 financial year, pound statistics were:

Description	Number
Placed into the Pound by seize by Council ranger or owner surrender	21
Stolen from Council Pound	0
Return to Owners	10
Euthanised Dogs	1
Sold/Re-homed	0
Released to re-homing organisations	10

There were one dog attack reported to Council for the 2022/2023 financial year.

Funding spent by Council in **2022/2023** totalled **\$5,747.31** compared with \$2,237.34 for the previous 2021/22 year. Expenditure includes animal upkeep, repairs to the pound and ranger costs.

There are no designated off-leash areas within the Balranald Shire Council local government area.

68.

## **FINANCIAL REPORT**

The following is Balranald Shire Council's Annual Financial Statements for the year ending 30th June 2023.

69.

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2023



GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2023



## General Purpose Financial Statements

for the year ended 30 June 2023

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#### Overview

Balranald Shire Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

70 Market Street Balranald NSW 2715

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- · principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation, principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.balranald.nsw.gov.au.

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## General Purpose Financial Statements

for the year ended 30 June 2023

#### **Understanding Council's Financial Statements**

#### Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

#### What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

#### About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

#### **About the Primary Financial Statements**

The financial statements incorporate five "primary" financial statements:

#### 1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

#### 2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

#### 3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

### 4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

#### 5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

#### **About the Auditor's Reports**

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

- 1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
- their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

## Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

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## General Purpose Financial Statements

for the year ended 30 June 2023

### Statement by Administrator and Management

Statement by Administrator and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- · the Local Government Act 1993 and the regulations made thereunder,
- · the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- · present fairly the Council's operating result and financial position for the year
- · accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 19 September 2023.

Michael Colreavy Administrator

19 September 2023

Craig Bennett

General Manager/Responsible Accounting

Officer 19 September 2023

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Balranald Shire Council | Income Statement | for the year ended 30 June 2023

## **Balranald Shire Council**

## Income Statement

for the year ended 30 June 2023

unaudited budget 2023			Actual 2023	Actua 2022
\$ '000		Notes	\$ '000	\$ '000
	Income from continuing operations			
5,238	Rates and annual charges	B2-1	5,052	4,55
3,346	User charges and fees	B2-2	2,225	2,19
707	Other revenues	B2-3	263	36
5,494	Grants and contributions provided for operating purposes	B2-4	14,216	9,61
11,027	Grants and contributions provided for capital purposes	B2-4	2,762	3,74
70	Interest and investment income	B2-5	665	119
409	Other income	B2-6	148	10
26,291	Total income from continuing operations		25,331	20,68
	Expenses from continuing operations			
6.873	Employee benefits and on-costs	B3-1	4,936	5,43
5,819	Materials and services	B3-2	6,763	3,68
101	Borrowing costs	B3-3	101	11
5,191	Depreciation, amortisation and impairment of non-financial assets	B3-4	5,893	5,37
450	Other expenses	B3-5	424	41
_	Net loss from the disposal of assets	B4-1	300	7
-	Net share of interests in joint ventures and associates using the equity method	D2	65	20
18,434	Total expenses from continuing operations		18,482	15,29
7,857	Operating result from continuing operations		6,849	5,39
		uncil		

The above Income Statement should be read in conjunction with the accompanying notes.

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Balranald Shire Council | Statement of Comprehensive Income | for the year ended 30 June 2023

## **Balranald Shire Council**

## Statement of Comprehensive Income

for the year ended 30 June 2023

		2023	2022
	Notes	\$ '000	\$ '000
Net operating result for the year – from Income Statement		6,849	5,396
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	12,125	72,764
Impairment (loss) reversal / (revaluation decrement) relating to infrastructure,			
property, plant and equipment	C1-6	(3,649)	-
Total items which will not be reclassified subsequently to the operating			
result		8,476	72,764
Total other comprehensive income for the year		8,476	72,764
Total assessment and its income for the constant to the last Occurre!		4= 00=	70.100
Total comprehensive income for the year attributable to Council	_	15,325	78,160

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

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Balranald Shire Council | Statement of Financial Position | for the year ended 30 June 2023

## **Balranald Shire Council**

## Statement of Financial Position

as at 30 June 2023

	Notes	2023 \$ '000	2022 \$ '000
	Notes	\$ 000	\$ 000
ASSETS			
Current assets Cash and cash equivalents	C1-1	E 702	4 500
Investments	C1-2	5,723 26,522	4,523 18,000
Receivables	C1-4	3,121	2,338
Inventories	C1-5	216	258
Other	C1-8	22	26
Total current assets		35,604	25,145
Non-current assets			
Receivables	C1-4	110	54
Infrastructure, property, plant and equipment (IPPE)	C1-6	226,452	221,493
Intangible assets	C1-7		300
Investments accounted for using the equity method	D2	867	932
Total non-current assets		227,429	222,779
Total assets		263,033	247,924
LIABILITIES			
Current liabilities			
Payables	C3-1	2,951	4,397
Contract liabilities	C3-2	4,510	3,212
Borrowings	C3-3	215	203
Employee benefit provisions	C3-4	839	736
Total current liabilities		8,515	8,548
Non-current liabilities	00.0		4.040
Borrowings Employee benefit provisions	C3-3 C3-4	1,425 129	1,643
Provisions	C3-4	170	94 170
Total non-current liabilities	000	1,724	1,907
Total liabilities			
Total habilities		10,239_	10,455
Net assets		252,794	237,469
EQUITY			
Accumulated surplus		71,124	64,275
IPPE revaluation reserve	C4-1	181,670	173,194
Council equity interest		252,794	237,469
Total equity		252,794	237,469

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

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Balranald Shire Council | Statement of Changes in Equity | for the year ended 30 June 2023

## **Balranald Shire Council**

## Statement of Changes in Equity

for the year ended 30 June 2023

			2023			2022	
			IPPE			IPPE	
		Accumulated	revaluation	Total	Accumulated	revaluation	Total
		surplus	reserve	equity	surplus	reserve	equity
	Notes	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance at 1 July		64,275	173,194	237,469	58,879	100,430	159,309
Net operating result for the year		6,849	_	6,849	5,396	_	5,396
Net operating result for the period		6,849	_	6,849	5,396	_	5,396
The special section of the period				0,043			0,000
Other comprehensive income							
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	_	12,125	12,125	-	72,764	72,764
Impairment (loss) reversal / (revaluation decrement) relating to infrastructure, property, plant and							
equipment	C1-6	_	(3,649)	(3,649)	_	_	_
Other comprehensive income		_	8,476	8,476	_	72,764	72,764
Total comprehensive income		6,849	8,476	15,325	5,396	72,764	78,160
Closing balance at 30 June		71.124	181.670	252.794	64 275	173.194	237,469
Closing balance at 30 June		71,124	181,670	252,794	64,275	173,194	237,4

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Balranald Shire Council | Statement of Cash Flows | for the year ended 30 June 2023

## **Balranald Shire Council**

## Statement of Cash Flows

for the year ended 30 June 2023

Original unaudited budget 2023			Actual	Actual
\$ '000		Notes	2023 \$ '000	2022 \$ '000
<b>V</b> 000		710100	<b>V</b> 000	<b>V</b> 000
	Cash flows from operating activities  Receipts:			
5,238	Rates and annual charges		4,891	4,668
3,346	User charges and fees		2,185	2,770
70	Interest received		424	80
16,521	Grants and contributions		18,298	14,296
_	Bonds, deposits and retentions received		543	1,080
1,116	Other		795	235
	Payments:			
(6,873)	Payments to employees		(4,788)	(5,493)
(3,415)	Payments for materials and services		(8,136)	(3,117)
(101)	Borrowing costs		(106)	(115)
(0.054)	Bonds, deposits and retentions refunded		(540)	(471)
(2,854)	Other	G1-1	(1,087)	(1,575)
13,048	Net cash flows from operating activities	G1-1	12,479	12,358
	Cash flows from investing activities			
	Receipts:			
8,000	Sale of investments		3,000	10,000
_	Proceeds from sale of IPPE		_	43
	Payments:			
(3,000)	Purchase of investments		(11,522)	(17,250)
(4,308)	Payments for IPPE		(2,551)	(7,730)
692	Net cash flows from investing activities		(11,073)	(14,937)
	Cash flows from financing activities			
	Payments:			
(206)	Repayment of borrowings		(206)	(190)
(206)	Net cash flows from financing activities		(206)	(190)
13,534	Net change in cash and cash equivalents		1,200	(2,769)
5,000	Cash and cash equivalents at beginning of year		4,523	7,292
18,534	Cash and cash equivalents at end of year	C1-1	5,723	4,523
10,554	odon and odon equivalents at end of year		5,723	4,023
21,000	plus: Investments on hand at end of year	C1-2	26,522	18,000
39,534	Total cash, cash equivalents and investments		32,245	22,523
39,534	Total oddii, oddii equivalenta and investments		32,243	22,523

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

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## **Balranald Shire Council**

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## **Balranald Shire Council**

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## A About Council and these financial statements

## A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 19 September 2023. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

#### Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

#### Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment refer Note C1-6
- (ii) estimated tip remediation provisions refer Note C3-5
- (iii) employee benefit provisions refer Note C3-4

continued on next page ... Page 12 of 90

## A1-1 Basis of preparation (continued)

## Significant judgements in applying the Council's accounting policies

(i) Impairment of IPPE

Council has made a significant judgement about the impairment of road and plant assets - refer Note C1-6.

#### Monies and other assets received by Council

#### The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Balranald water supply
- Euston water supply
- Balranald sewerage service
- Euston sewerage service

#### Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

#### Volunteer services

Council has not recognised volunteer services in the income statement as they are neither material nor able to be reliably

## New accounting standards and interpretations issued but not yet effective

#### New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2023 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

## New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective for the first time at 30 June 2023.

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## B Financial Performance

## B1 Functions or activities

## B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000
Functions or activities										
Governance	27	31	203	314	(176)	(283)	_	_	19	767
Administration	354	380	4,304	3,072	(3,950)	(2,692)	20	117	35,221	26,326
Public order and safety	136	107	517	381	(381)	(274)	107	208	1,401	829
Health	66	9	5	58	61	(49)	_	_	552	94
Environment	521	435	609	410	(88)	25	71	48	8,474	8,312
Community services and education	1,469	1,388	1,486	1,375	(17)	13	1,349	986	1,313	1,458
Housing and community amenities	134	188	209	644	(75)	(456)	19	46	8,397	6,455
Water supplies	1,342	1,588	1,014	837	328	751	_	_	16,881	13,199
Sewerage services	1,320	711	510	371	810	340	_	1,218	11,523	10,954
Recreation and culture	598	1,234	518	1,026	80	208	1,591	_	4,953	6,695
Mining, manufacturing and construction	10	6	71	84	(61)	(78)	_	_	37	268
Transport and communication	8,006	4,574	8,026	5,674	(20)	(1,100)	6,761	4,442	172,262	170,514
Economic affairs	813	819	945	846	(132)	(27)	160	119	1,134	1,121
General Purpose Income	10,535	9,218	_	_	10,535	9,218	6,900	6,168	_	_
FSWJO	_	_	65	200	(65)	(200)	_	_	866	932
Total functions and activities	25,331	20,688	18,482	15,292	6,849	5,396	16,978	13,352	263,033	247,924

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## B1-2 Components of functions or activities

## Details relating to the Council's functions or activities as reported in B1-1 are as follows: Governance

Includes costs relating to Council's role as a component of democratic government, including elections, members' fees and expenses, subscriptions to local authority associations, meetings of Council and policymaking committees, public disclosure (e.g. GIPA), and legislative compliance.

#### Administration

Includes corporate support and other support services, engineering works, and any Council policy compliance.

#### Public order and safety

Includes fire and emergency services, fire protection, enforcement of regulations and animal control.

#### Health

Includes immunisation, food control, health centres etc.

#### **Environment**

Includes noxious plants and insect/vermin control; other environmental protection; solid waste management, including domestic waste; other waste management; other sanitation; and garbage, street cleaning, drainage and stormwater management.

#### Community services and education

Includes administration and education; social protection (welfare); migrant, Aboriginal and other community services and administration (excluding accommodation – as it is covered under 'housing and community amenities'); youth services; aged and disabled persons services; children's services, including family day care; child care; and other family and children services.

#### Housing and community amenities

Includes public cemeteries; public conveniences; street lighting; town planning; other community amenities, including housing development and accommodation for families and children, aged persons, disabled persons, migrants and Indigenous persons.

#### Water supplies

Includes management of water schemes, costs of reticulation, treatment and supply, and management of water infrastructure.

#### Sewerage services

Includes management of sewerage schemes, costs of reticulation and treatment, and management of sewer infrastructure.

#### Recreation and culture

Includes public libraries; museums; art galleries; community centres and halls, including public halls and performing arts venues; sporting grounds and venues; swimming pools; parks; gardens; lakes; and other sporting, recreational and cultural services.

#### Mining, manufacturing and construction

Includes building control, quarries and pits, mineral resources, and abattoirs.

### Transport and communication

Urban local, urban regional, includes sealed and unsealed roads, bridges, footpaths, parking areas, and aerodromes.

#### **Economic affairs**

Includes camping areas and caravan parks; tourism and area promotion; industrial development promotion; sale yards and markets; real estate development; commercial nurseries; and other business undertakings.

#### General Purpose Income

This includes financial assistance grant funding which has no specific function allocation and is expended in areas of council.

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## B2 Sources of income

## B2-1 Rates and annual charges

	2023 \$ '000	2022 \$ '000
Ordinary rates		
Residential	433	400
Farmland	1,607	1,423
Business	1,094	1,022
Less: pensioner rebates (mandatory)	(19)	(19)
Rates levied to ratepayers	3,115	2,826
Pensioner rate subsidies received	11	11
Total ordinary rates	3,126	2,837
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	361	321
Water supply services	819	733
Sewerage services	677	609
Waste management services (non-domestic)	68	55
Stormwater Charges	19	19
Less: pensioner rebates (mandatory)	(40)	(39)
Annual charges levied	1,904	1,698
Pensioner annual charges subsidies received:		
– Water	7	7
- Sewerage	6	6
<ul> <li>Domestic waste management</li> </ul>	9	9
Total annual charges	1,926	1,720
Total rates and annual charges	5,052	4,557

Council has used 2019 year valuations provided by the NSW Valuer General in calculating its rates.

#### Accounting policy

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

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## B2-2 User charges and fees

	Timing	2023 \$ '000	2022 \$ '000
Specific user charges (per s502 - specific 'actual use' charge	e)	-	
Sewerage services		100	72
Sewerage services Sewerage services contract aboriginal mission	2	27	73 26
Water service contract aborginal mission	2		
Water supply services	2	54 713	51 767
Total specific user charges	2	894	917
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s608)			
Building services – other		_	7
Private works – section 67	2	108	149
Registration fees	2	1	1
Section 603 certificates	2	5	6
Tapping fees		6	0
Town planning	2	55	43
Other	2	15	43
Building services	2	13	23
Total fees and charges – statutory/regulatory	2	203	233
		203	233
(ii) Fees and charges – other (incl. general user charges (per s608))			
Aged care	2	332	389
Caravan park	2	481	480
Cemeteries	2	71	29
Lease rentals	2	5	7
Refuse and effluent disposal	2	8	-
Transport for NSW works (state roads not controlled by Council)	2	142	108
Waste disposal tipping fees	2	56	2
Water connection fees	2	3	2
Other	2	30	24
Total fees and charges – other		1,128	1,041
Total other user charges and fees	_	1,331	1,274
Total user charges and fees		2,225	2,191
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		_	_
User charges and fees recognised at a point in time (2)		2,225	2,191
Total user charges and fees		2,225	2,191
3		_,	2,101

#### Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as joining fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

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#### B2-3 Other revenues

		2023	2022
	Timing	\$ '000	\$ '000
Commissions and agency fees	2	77	77
Diesel rebate	2	2	24
Insurance claims recoveries	2	_	7
Motor vehicle contributions	2	23	14
Raw water standpipe sales	2	8	20
Rebates	2	58	34
Sales – miscellaneous	2	3	32
Tourist information centre sales	2	70	52
Other	2	22	101
Total other revenue		263	361
Timing of revenue recognition for other revenue			
Other revenue recognised over time (1)		_	_
Other revenue recognised at a point in time (2)		263	361
Total other revenue		263	361

## Accounting policy for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

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Balranald Shire Council | Notes to the Financial Statements 30 June 2023

## B2-4 Grants and contributions

	Timing	Operating 2023 \$ '000	Operating 2022 \$ '000	Capital 2023 \$ '000	Capital 2022 \$ '000
General purpose grants and non-developer contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance		1,403	2 424		
Payment in advance - future year allocation	1	1,403	2,431	_	_
Financial assistance		5,497	2 720		
Amount recognised as income during current	1	5,497	3,738		
year		6,900	6,169	_	_
you		0,900	0,109		
Special purpose grants and non-developer contributions (tied) Cash contributions					
Previously specific grants:					
Pensioners' rates subsidies:			070		_
Aged care	2	1,299	978	-	5
Bushfire and emergency services	2	107	207	_	-
Community care	2	39	_	1	-
Employment and training programs	2	6	7	_	-
Environmental programs	2	39	17	_	-
Library – per capita	2	23	47	83	_
Library – special projects		_	_	-	15
Noxious weeds	2	32	27	-	-
Recreation and culture	1	-	5	1,387	1,094
Drainage	2	_	_	-	5
Youth week	2	3	3	-	_
Tourism	2	161	15	-	103
Street lighting	2	19	46	-	-
Transport (roads to recovery)	2	822	845	-	-
Transport (other roads and bridges funding)	2	3,426	_	798	2,233
Other specific grants	2	20	110	-	_
Previously contributions:					
Community services		_	_	-	57
Recreation and culture	2	_	_	98	_
Roads and bridges		-	-	-	186
Transport for NSW contributions (regional roads, block		4 000	4.400	205	40
grant)	2	1,320_	1,136_	395	42
Total special purpose grants and non-developer contributions – cash		7,316	3,443	2,762	3,740
Total special purpose grants and non-developer contributions (tied)		7,316	3,443	2,762	3,740
Total groups and non-developes					
Total grants and non-developer					. =
contributions		14,216	9,612	2,762	3,740
Comprising:					
		0.700	0.000	4054	0.470
- Commonwealth funding		8,732	8,099	1,954	3,178
- State funding		5,484	1,513	705	401
- Other funding		44.040		103	161
		14,216	9,612	2,762	3,740

continued on next page ...

## B2-4 Grants and contributions (continued)

Developer contributions				
	Operating 2023 \$ '000	Operating 2022 \$ '000	Capital 2023 \$ '000	Capital 2022 \$ '000
Total grants and contributions	14,216	9,612	2,762	3,740
Timing of revenue recognition for grants and contributions Grants and contributions recognised over time (1) Grants and contributions recognised at a point in time (2) Total grants and contributions	14,216 14,216	9,612 9,612	1,387 1,375 2,762	99 3,641 3,740

continued on next page ... Page 20 of 90

### B2-4 Grants and contributions (continued)

#### Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

	Operating 2023	Operating 2022	Capital 2023	Capital 2022
	\$ '000	\$ '000	\$ '000	\$ '000
Unspent grants and contributions				
Unspent funds at 1 July	119	357	3,212	3,259
Add: Funds received and not recognised as revenue in the current year	7,317	9,654	2,646	3,843
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	(1,569)	(9,892)	_	(2,268)
Less: Funds received in prior year but revenue recognised and funds spent in current	(1,303)	(0,002)		(2,200)
year			(1,093)	(1,622)
Unspent funds at 30 June	5,867	119	4,765	3,212

#### **Accounting policy**

#### Grants and contributions - enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include achievement of specified levels of service, delivery of specific goods or services, or the completion of agreed asset development. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

#### Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

#### Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

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## B2-5 Interest and investment income

	2023	2022
	\$ '000	\$ '000
Interest on financial assets measured at amortised cost		
<ul> <li>Overdue rates and annual charges (incl. special purpose rates)</li> </ul>	21	29
<ul> <li>Cash and investments</li> </ul>	644	90
Total interest and investment income (losses)	665	119
Interest and investment income is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	13	23
General Council cash and investments	514	69
Restricted investments/funds – external:		
Water fund operations	96	19
Sewerage fund operations	42	8
Total interest and investment income	665	119

Accounting policy Interest income is recognised using the effective interest rate at the date that interest is earned.

## B2-6 Other income

		2023	2022
	Notes	\$ '000	\$ '000
Rental income			
Commercial related		54	43
Room/Facility Hire		-	11
Health and day care related		1	2
Leaseback fees - council vehicles		31	3
Staff housing		62	49
Total rental income	C2-2	148	108
Total other income		148	108

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## B3 Costs of providing services

## B3-1 Employee benefits and on-costs

	2023	2022
	\$ '000	\$ '000
Salaries and wages	3,894	4,473
Employee leave entitlements (ELE)	362	377
Superannuation – defined contribution plans	386	386
Superannuation – defined benefit plans	39	46
Workers' compensation insurance	168	116
Fringe benefit tax (FBT)	24	33
Protective clothing	55	55
Medicals	9	9
Recruitment	29	9
Other	_	2
Total employee costs	4,966	5,506
Less: capitalised costs	(30)	(74)
Total employee costs expensed	4,936	5,432
Number of 'full-time equivalent' employees (FTE) at year end	45	45
Number of 'full-time equivalent' employees (FTE) at year end (incl. vacancies)	58	58

## **Accounting policy**

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

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## B3-2 Materials and services

	Notes	2023 \$ '000	2022 \$ '000
Raw materials and consumables		3,800	972
Consultancy & contractor costs		562	854
Caravan park management		_	11
- Waste		431	213
Administrator fees and associated expenses	F1-2	127	133
Advertising		34	55
Audit Fees	F2-1	63	60
Bank charges		18	15
Cleaning		23	15
Computer software charges		1	75
Electricity and heating		218	206
Insurance		460	399
Office expenses (including computer expenses)		334	120
Postage		12	12
Printing and stationery		17	20
Repairs and maintenance		32	_
Street lighting		_	15
Subscriptions and publications		64	62
Telephone and communications		39	43
Tourism expenses (excluding employee costs)		243	87
Training costs (other than salaries and wages)		57	34
Travel expenses		61	63
Valuation fees		13	69
Other expenses		66	73
Legal expenses:			
Legal expenses: planning and development		_	1
- Legal expenses: other		40	26
Lease expenses:			
Expenses from leases of low value assets		10	12
Other		38	36
Total materials and services		6,763	3,681
	_		0,001

#### **Accounting policy**

Expenses are recorded on an accruals basis as the Council receives the goods or services.

## B3-3 Borrowing costs

	2023	2022
	\$ '000	\$ '000
(i) Interest bearing liability costs		
Interest on loans	101	119
Total interest bearing liability costs	101	119
Total borrowing costs expensed	101	119

Accounting policy
Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

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## B3-4 Depreciation, amortisation and impairment of non-financial assets

Notes	2023 \$ '000	2022 \$ '000
110100	<b>V</b> 000	<b>\$</b> 000
	17	21
	29	26
	405	394
	31	3
C1-6		
	621	565
	19	8
	33	35
	52	63
	180	303
	3,997	3,362
	99	165
	65	56
	15	34
	130	272
	10	9
	38	32
C1-7		25
	5,741	5,373
	152	_
C1-6		
	3,649	_
	3,801	-
C1-6	(3,649)	_
	152	_
	5,893	5,373
	C1-6	Notes \$ '000  17 29 405 31 C1-6  621 19 33 52 180 3,997 99 65 15 130  10 38 C1-7 - 5,741  152 C1-6  3,649 3,801 C1-6 (3,649) 152

#### **Accounting policy**

## Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-6 for IPPE assets and Note C1-7 for intangible assets. Depreciation is capitalised where in-house assets have contributed to new assets.

#### Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are not tested for impairment since these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment. Intangible assets not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired.

Other non-financial assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

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## B3-5 Other expenses

		2023	2022
	Notes	\$ '000	\$ '000
Impairment of receivables			
User charges and fees		27	20
Other		20	85
Total impairment of receivables	C1-4	47	105
Other			
Contributions/levies to other levels of government			
<ul> <li>Emergency services levy (includes FRNSW, SES, and RFS levies)</li> </ul>		371	276
Donations, contributions and assistance to other organisations (Section 356)		6	35
Total other		377	311
Total other expenses		424	416

**Accounting policy**Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

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#### **B4** Gains or losses

## B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

	Notes	2023 \$ '000	2022 \$ '000
Gain (or loss) on disposal of property (excl. investment property)			
Proceeds from disposal – property		-	4
Less: carrying amount of property assets sold/written off	_		(35)
Gain (or loss) on disposal			(31)
Gain (or loss) on disposal of plant and equipment	C1-6		
Proceeds from disposal – plant and equipment		_	39
Less: carrying amount of plant and equipment assets sold/written off		_	(44)
Gain (or loss) on disposal		_	(5)
Gain (or loss) on disposal of investments	C1-2		
Proceeds from disposal/redemptions/maturities – investments		3,000	10,000
Less: carrying amount of investments sold/redeemed/matured		(3,000)	(10,000)
Gain (or loss) on disposal			_
Gain (or loss) on disposal of intangible assets	C1-7		
Proceeds from disposal – intangible assets		_	_
Less: carrying amount of intangible assets sold/written off		(300)	(25)
Gain (or loss) on disposal		(300)	(25)
Other			
Proceeds from disposal of Library Books			
Less: carrying amount of Library Books written off		_	(10)
Gain (or loss) on disposal			(10)
can (or 1000) on disposal		<del></del>	(10)
Net gain (or loss) from disposal of assets		(300)	(71)

**Accounting policy**Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

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## B5 Performance against budget

## B5-1 Material budget variations

Council's original budget was adopted by the Council on 17 May 2022 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: F = Favourable budget variation, U = Unfavourable budget variation.

	2023	2023	202	3	
\$ '000	Budget	Actual	Variance		
Revenues					
Rates and annual charges Variance is due to elimination of internal rates and ch	5,238 arges not included in	<b>5,052</b> n original budget	(186)	(4)%	U
User charges and fees Revenue from water supply user charges and also pr and flooding events.	3,346 ivate works income v	<b>2,225</b> was lower than b	(1,121) oudgeted for, due	(34)% to extensive	<b>U</b> rair
Other revenues Other revenues including tourism sales were impacte and did not reach budget predictions.	<b>707</b> d by prolonged weat	263 ther events and o	(444) extensive flooding	(63)% during the y	
Operating grants and contributions Council received increased funding for operational wo anticipated in the original budget.	5,494 orks associated with	14,216 the extensive flo	8,722 poding events, the	159% ese were not	F
Capital grants and contributions Although Council received much of the anticpated capless than expected, due to the inabilty to complete ma					<b>U</b> antly
Interest and investment revenue Council was able to benefit from both significant unsp	<b>70</b> ent grant income an	665 d rising interest	<b>595</b> rates during the y	<b>850%</b> ear.	F
Other income	409	148	(261)	(64)%	U

continued on next page ...

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## B5-1 Material budget variations (continued)

	2023	2023	2023	3	
\$ '000	Budget	Actual	Variar	nce	
Expenses					
Employee benefits and on-costs Wages & salary costs were less than expected as the recrudelayed.	6,873 uitment of direc	4,936 tors and other sta	<b>1,937</b> aff for vacant pos	28% itions was	F
Materials and services Cost of materials is impacted by the focus on major repairs be carried out by external contractors which was not anticip external emergency and other grant funding.					U d to
Borrowing costs	101	101	-	0%	F
Depreciation, amortisation and impairment of non-financial assets  Depreciation charges for 2023 were impacted by increased were not included in the original budget.	<b>5,191</b> I asset valuator	5,893 ns which were un	<b>(702)</b> dertaken at 30 Ju	<b>(14)%</b> une 2022 an	<b>U</b> d
Other expenses	450	424	26	6%	F
Joint ventures and associates – net losses  Movements in relation to operation of the Far South West J	– Joint Organisati	65 on are not includ	(65) ed in the original	∞ budget.	U
Statement of cash flows					
Cash flows from operating activities	13,048	12,479	(569)	(4)%	U
Cash flows from investing activities  Council was able to hold and reinvest significant grant inco	692 me which rema	(11,073) ained unspent an	(11,765) d on investment a	(1,700)% at year end.	U
Cash flows from financing activities	(206)	(206)	-	0%	F

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## C Financial position

## C1 Assets we manage

## C1-1 Cash and cash equivalents

	2023	2022
	\$ '000	\$ '000
Cash assets		
Cash on hand and at bank	4,211	145
Cash equivalent assets		
- Deposits at call	12	4,378
<ul> <li>Short-term deposits</li> </ul>	1,500	_
Total cash and cash equivalents	5,723	4,523
Reconciliation of cash and cash equivalents		
Total cash and cash equivalents per Statement of Financial Position	5,723	4,523
Balance as per the Statement of Cash Flows	5,723	4,523

#### **Accounting policy**

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

## C1-2 Financial investments

2023	2023	2022	2022	
Current	Non-current	Current	Non-current	
\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
26,522	_	18,000	_	
26,522	_	18,000	_	
26,522		18,000		
32,245		22,523	_	
	26,522 26,522 26,522	Current \$ '000 \$ '000  26,522 26,522 26,522	Current \$ '000         Non-current \$ '000         Current \$ '000           26,522         -         18,000           26,522         -         18,000           26,522         -         18,000	

### **Accounting policy**

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

#### Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

## Classification

On initial recognition, Council classifies its financial assets into the following categories - those measured at:

- amortised cost
- · fair value through profit and loss (FVTPL)
- fair value through other comprehensive income equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

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## C1-2 Financial investments (continued)

## Amortised cost

Assets measured at amortised cost are financial assets where:

- · the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the Statement of Financial Position. Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

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### C1-3 Restricted and allocated cash, cash equivalents and investments

	2023 Current \$ '000	2023 Non-current \$ '000	2023 \$ '000	2022 Current \$ '000	2022 Non-current \$ '000	2022 \$ '000
(a) Externally r	estricted cas	h, cash equiva	alents and inv	estments		
Total cash, cash equivalents and investments	32,245	_	32,245	22,523	_	22,523
Less: Externally restricted cash, cash equivalents and				,		,
investments  Cash, cash equivalents and investments not subject to external	(16,605)		(16,605)	(8,254)		(8,254)
restrictions	15,640		15,640	14,269		14,269
External restrictions External restrictions External restrictions inclu			nvestments above	e comprise:		
Specific purpose unexper	nded grants – ge	neral fund			4,504	3,206
Specific purpose unexper	-				6	6
External restrictions	– included in I	labilities			4,510	3,212
External restrictions external restrictions incluced comprise:		n equivalents and ii	nvestments above	9		
Specific purpose unexper	nded grants (reco	ognised as revenue	e) – general fund		6,122	119
Water fund					3,664	2,962
Sewer fund					1,715	1,252
Stormwater management					20	19
Domestic waste manager					574	690
External restrictions					12,095	5,042
Total external restrict	tions				16,605	8,254

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

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## C1-3 Restricted and allocated cash, cash equivalents and investments (continued)

		2023	2023	2023	2022	2022	2022
		Current	Non-current	¢ 1000	Current	Non-current	\$ 1000
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
(b)	Internal						
(~)	allocations						
Cash,							
	alents and ments not						
	ct to external						
restric		15,640	_	15,640	14,269	_	14,269
		10,010		10,010	1,200		,=
	nternally ed cash, cash						
	ents and						
investm	nents	(12,996)	_	(12,996)	(11,618)	_	(11,618
Unres	tricted and						
	cated cash,						
	equivalents						
and in	vestments	2,644		2,644	2,651		2,651
Intern	al allocations						
At 30 J	une, Council has inte	ernally allocate	d funds to the follo	wing:			
		,		· ·			
Plant a	nd vehicle replaceme	ent				1,933	1,879
Infrastr	ucture replacement					1,514	1,472
Employ	ees leave entitlemer	nt				278	271
Carava	n park reserve					500	486
	pits rehabilitation					242	235
Hostel						1,813	2,353
	re Unit Maintenance					4	-
	re Unit Bonds					140	140
	al Assistance Funds					5,497	3,738
	Development Fund					1,075	1,044
i otai i	nternal allocation	is				12,996	11,618
	cash equivalents and of the elected Counci		not subject to extern	nal restrictions m	ay be internally	allocated by resol	ution or
		2023	2023	2023	2022	2022	2022
		Current	Non-current		Current	Non-current	
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
(c)	Unrestricted a	and unallo	cated				
i '	toletad and						
	tricted and cated cash,						
	equivalents						
	vestments	2,644	_	2,644	2,651	_	2,651
and ill		2,044		2,044	2,001		2,001

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#### C1-4 Receivables

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Rates and annual charges	274	46	177	30
Interest and extra charges	23	4	15	5
User charges and fees	394	60	330	19
Accrued revenues	004	•	000	
- Interest on investments	294	_	60	_
- Other income accruals	1	_	_	_
Government grants and subsidies	1,722	_	1,593	_
Net GST receivable	537	_	332	_
Total	3,245	110	2,507	54
Less: provision for impairment				
Rates and annual charges	(64)	_	(111)	_
Jser charges and fees	(27)	_	(111)	
Other debtors	(33)	_	(58)	
Total provision for impairment –	(00)		(00)	
receivables	(124)		(169)	_
Total net receivables	3,121	110	2,338	54
<b>Water supply</b> – Rates and availability charges	77	13	136	_
Water supply  – Rates and availability charges  – Other	77 173	13 52	136 160	-
Externally restricted receivables Water supply - Rates and availability charges - Other Sewerage services	173	52	160	=
Water supply  - Rates and availability charges  - Other  Sewerage services  - Rates and availability charges	173	52 7	160	-
Water supply  - Rates and availability charges  - Other  Sewerage services  - Rates and availability charges  - Other	173 40 23	52 7 8	160 38 22	- - -
Water supply  - Rates and availability charges  - Other  Sewerage services  - Rates and availability charges  - Other	173	52 7	160	- - - -
Water supply  – Rates and availability charges  – Other	173 40 23	52 7 8	160 38 22	- - - - - 54
Water supply  Rates and availability charges  Other  Sewerage services  Rates and availability charges  Other  Total external restrictions  Unrestricted receivables	173 40 23 313	52 7 8 80	160 38 22 356	
Water supply - Rates and availability charges - Other Sewerage services - Rates and availability charges - Other Total external restrictions Unrestricted receivables	173 40 23 313 2,808	52 7 8 80 30	38 22 356 1,982	
Water supply  Rates and availability charges  Other  Sewerage services  Rates and availability charges  Other  Total external restrictions  Unrestricted receivables	173 40 23 313 2,808	52 7 8 80 30	160 38 22 356 1,982 2,338	54
Water supply - Rates and availability charges - Other Sewerage services - Rates and availability charges - Other Total external restrictions Unrestricted receivables Total net receivables	173 40 23 313 2,808 3,121	52 7 8 80 30	38 22 356 1,982 2,338	54
Water supply - Rates and availability charges - Other Sewerage services - Rates and availability charges - Other Total external restrictions Unrestricted receivables Total net receivables	173 40 23 313 2,808 3,121	52 7 8 80 30 110	160 38 22 356 1,982 2,338 2023 \$ '000	2022 \$ '000
Water supply Rates and availability charges Other Gewerage services Rates and availability charges Other Total external restrictions Unrestricted receivables Total net receivables  Movement in provision for impairment of the year (calculate)	173  40 23 313 2,808 3,121  of receivables d in accordance with A	52 7 8 80 30 110	160 38 22 356 1,982 2,338 2023 \$ '000	2022 \$ '000
Water supply Rates and availability charges Other Sewerage services Rates and availability charges Other Total external restrictions Unrestricted receivables Total net receivables  Movement in provision for impairment of the year (calculater Add: new provisions recognised during the year)	173  40 23 313 2,808 3,121  of receivables d in accordance with A	52 7 8 80 30 110	160  38 22 356  1,982  2,338  2023 \$ '000	2022 \$ '000
Water supply  - Rates and availability charges  - Other Sewerage services  - Rates and availability charges  - Other Total external restrictions	173  40 23 313 2,808 3,121  of receivables d in accordance with A	52 7 8 80 30 110	160 38 22 356 1,982 2,338 2023 \$ '000	54 54 2022 \$ '000

### **Accounting policy**

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

#### Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

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## C1-4 Receivables (continued)

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 6 years past due, whichever occurs first.

None of the receivables that have been written off are subject to enforcement activity.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

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#### C1-5 Inventories

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Inventories at cost				
Stores and materials	188	_	232	_
Trading stock	28		26	
Total inventories at cost	216		258	
Total inventories	216	_	258	_

#### **Accounting policy**

### Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

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C1-6 Infrastructure, property, plant and equipment

		At 1 July 2022				Asset moveme	nts during the re	eporting period				At 30 June 2023	
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions A	Additions new assets	Depreciation expense	Impairment loss / revaluation decrements (recognised in P/L)	Impairment loss / revaluation decrements (recognised in equity)	WIP transfers	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Ne carrying amoun
By aggregated asset class	\$ '000	\$'000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Capital work in progress	2,974	_	2,974	773	136	_	_	_	(1,056)	_	2,827	_	2,827
Plant and equipment	5,914	(4,221)	1,693	228	27	(405)	(152)	-	_	-	6,168	(4,778)	1,390
Office equipment	558	(446)	112	-	9	(29)	_	-	32	_	600	(474)	126
Furniture and fittings	330	(241)	89	5	22	(17)	_	_	_	_	358	(259)	99
Land:		, ,				, ,						, ,	
- Operational land	3,607	_	3,607	_	_	_	_	-	-	_	3,607	_	3,607
- Community land	2,214	_	2,214	_	-	_	_	-	-	359	2,573	-	2,573
Land improvements –													
non-depreciable	798	_	798	-	-	-	-	-	-	-	798	-	798
Land improvements – depreciable	311	(171)	140	-	-	(31)	-	-	-	-	311	(203)	108
Infrastructure:													
<ul> <li>Roads and bridges</li> </ul>	186,383	(38,047)	148,336	725	-	(3,997)	-	(3,649)	162	7,502	196,777	(47,700)	149,077
<ul> <li>Other structures</li> </ul>	8,045	(1,850)	6,195	24	122	(180)	-	-	850	317	9,487	(2,159)	7,328
<ul> <li>Swimming pools</li> </ul>	1,156	(265)	891	-	-	(15)	-	-	-	63	1,239	(300)	939
<ul> <li>Sewerage network</li> </ul>	12,761	(3,436)	9,325	-	3	(99)	-	-	3	712	13,751	(3,808)	9,943
<ul> <li>Water supply network</li> </ul>	17,028	(7,796)	9,232	-	3	(130)	-	-	1	702	18,345	(8,537)	9,808
<ul> <li>Buildings – specialised</li> </ul>	1,457	(369)	1,088	-	-	(19)	-	-	-	76	1,562	(416)	1,146
<ul> <li>Stormwater drainage</li> </ul>	5,664	(1,326)	4,338	-	-	(65)	_	-	-	329	6,101	(1,498)	4,603
<ul> <li>Kerb and gutter</li> </ul>	4,447	(1,469)	2,978	_	47	(52)	_	-	5	173	4,761	(1,610)	3,151
- Footpaths	1,889	(570)	1,319	-	-	(33)	_	-	-	76	2,001	(638)	1,363
<ul> <li>Buildings – non-specialised</li> </ul>	41,674	(16,046)	25,628	237	-	(621)	_	-	-	1,788	44,893	(17,860)	27,033
Other assets:													
<ul> <li>Library books</li> </ul>	152	(123)	29	15	-	(10)	_	-	-	_	167	(133)	34
- Other	796	(289)	507	_	-	(38)	_	_	3	28	846	(347)	499
Total infrastructure, property, plant and equipment	298,158	(76,665)	221,493	2,007	369	(5,741)	(152)	(3,649)	-	12,125	317,172	(90,720)	226,452

<sup>(1)</sup> Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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C1-6 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	Gross carrying amount \$ '000	Accumulated depreciation and impairment \$ '000	Net carrying amount	Additions renewals 1	Additions new	Carrying value			Revaluation	Revaluation		Accumulated	Ne
	\$ '000	\$ '000			assets	of disposals	Depreciation expense	WIP transfers	decrements to equity (ARR)	increments to equity (ARR)	Gross carrying amount	depreciation and impairment	carrying
			\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000'
Capital work in progress	3,706	_	3,706	580	1,334	_	_	(2,645)	_	_	2,974	_	2,974
Plant and equipment	6,005	(3,943)	2,062	19	50	(44)	(394)	-	-	_	5,914	(4,221)	1,693
Office equipment	530	(420)	110	2	11	_	(26)	14	-	_	558	(446)	112
Furniture and fittings	330	(220)	110	-	-	_	(21)	-	-	_	330	(241)	89
Land:													
<ul> <li>Operational land</li> </ul>	3,514	-	3,514	-	-	(35)	-	-	-	128	3,607	-	3,607
- Community land	2,214	-	2,214	-	-	-	-	-	-	-	2,214	-	2,214
Land improvements – non-depreciable	700		700								798		798
Land improvements – depreciable	798	(400)	798	_	_	_	- (2)	_	-	-		(474)	
Infrastructure:	311	(168)	143	-	_	-	(3)	_	-	-	311	(171)	140
- Buildings - non-specialised	34,731	(14,431)	20,300	26	645		(565)	143	_	5,078	41,674	(16,046)	25.628
- Buildings - specialised	938	(326)	612	20		-			_	484	1,457	(369)	1.088
- Other structures	23,579	(13,276)	10,303	604	87	_	(8)	61	(4,556)		8,045	(1,850)	6.195
- Roads	126,991	(53,138)	73.853	2,493	772	_	(3,362)	2.425	(4,556)	72,156	186,383	(38,047)	148,336
- Footpaths	1,886	(851)	1.035	2,493	25	_	(3,362)	2,425	_	280	1,889	(50,047)	1,319
- Stormwater drainage	4,747	(1,222)	3.525	- 15	25	_	(56)	_	_	868	5.664	(1,326)	4.338
- Water supply network	17,272	(7,325)	9,947	243	_	_	(272)	_	(688)	-	17.028	(7,796)	9,232
- Sewerage network	13,833	(4,655)	9,178	314	_	_	(165)	2	(3)	_	12,761	(3,436)	9,325
- Swimming pools	1.982	(664)	1,318		_	_	(34)	_	(393)	_	1.156	(265)	891
- Kerb and gutter	5.073	(1,441)	3.632		_	_	(63)	_	(590)	_	4.447	(1,469)	2.978
Other assets:	3,073	(1,441)	5,052				(00)		(550)		4,447	(1,403)	2,570
- Library books	188	(163)	25	_	14	(10)	(9)	_	_	_	152	(123)	29
- Other	796	(248)	548	_	_	(10)	(32)	_	_	_	796	(289)	507
Total infrastructure, property, plant and equipment	249,424	(102,491)	146,933	4,296	2.938	(89)	(5,348)		(6,230)	78.994	298,158	(76,665)	221,493

<sup>(1)</sup> Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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#### C1-6 Infrastructure, property, plant and equipment (continued)

#### **Accounting policy**

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Department of Environment – Water.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	5 to 15
Office furniture	10 to 20	Benches, seats etc.	10 to 20
Computer equipment	3 to 4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	50 to 100
Other plant and equipment	5 to 15	Buildings: other	20 to 40
Water and sewer assets		Stormwater assets	
Dams and reservoirs	20 to 100	Drains	70 to 100
Bores	10 to 50	Culverts	50 to 80
Reticulation pipes: PVC	50 to 80	Flood control structures	20 to 80
Reticulation pipes: other	25 to 50		
Pumps and telemetry	8 to 20		
Transportation assets		Other infrastructure assets	
Sealed roads: surface	15	Bulk earthworks	Indefinite
Sealed roads: structure	35 to 150	Swimming pools	25 to 140
Unsealed roads	90 to 150	Other open space/recreational assets	20
Bridge: concrete	80 to 120	Other infrastructure	20
Bridge: other	80 to 120		
Road pavements	35 to 130		
Kerb, gutter and footpaths	40		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

#### Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

#### Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

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## C1-6 Infrastructure, property, plant and equipment (continued)

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

#### **Rural Fire Service assets**

Council has assessed the value of rural firefighting assets ("Red fleet") and determined that the value of these assets are not material and have not recognised them in the financial statements.

### Externally restricted infrastructure, property, plant and equipment

		as at 30/06/23			as at 30/06/22	
	Gross carrying amount \$ '000	Accumulated depn. and impairment \$ '000	Net carrying amount \$ '000	Gross carrying amount \$ '000	Accumulated depn. and impairment \$ '000	Net carrying amount \$ '000
Water supply						
WIP	536	_	536	432	_	432
Plant and equipment Land	315	94	221	315	78	237
- Operational land	34	_	34	34	_	34
Infrastructure	18,345	8,537	9,808	17,028	7,796	9,232
Total water supply	19,230	8,631	10,599	17,809	7,874	9,935
Sewerage services						
WIP	2	_	2	4	_	4
Plant and equipment Land	285	74	211	285	60	225
- Operational land	88	_	88	88	_	88
Infrastructure	13,751	3,808	9,943	12,761	3,436	9,325
Total sewerage services	14,126	3,882	10,244	13,138	3,496	9,642
Total restricted infrastructure, property, plant						
and equipment	33,356	12,513	20,843	30,947	11,370	19,577

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## C1-7 Intangible assets

Intangible assets are as follows:		
	2023 \$ '000	2022 \$ '000
Other Intangibles		
Opening values at 1 July		
Gross book value	318	443
Accumulated amortisation	(18)	(93)
Net book value – opening balance	300	350
Movements for the year		
Amortisation charges	-	(25)

Gross book value written off Accumulated amortisation charges written off	(300)	(125) 100
Closing values at 30 June		
Gross book value	18	318
Accumulated amortisation	(18)	(18)

Total Intangibles – net book value \_ \_ 300

## Total intangible assets – net book value \_\_ 300

### **Accounting policy**

## Intangible Assets

### Aged care hostel bed licences

Council operates an aged care hostel which is licenced under Commonwealth Department of Health and Aged Care for 15 bed accommodation. Prior to the period ending 30 June 2023, Council carried the bed licences at cost of acquisition with an indefinte usefull life. For the period ending 30 June 2023, Council has written off the carrying value of the bed licences as these are no longer deemed to hold ongoing value.

### C1-8 Other

#### Other assets

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Prepayments Total other assets	22 22		26 26	

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### C2 Leasing activities

#### C2-1 Council as a lessee

Council had no leases in place as at 30 June 2023.

#### (a) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

	2023 \$ '000	2022 \$ '000
Expenses relating to low-value leases	10	12
	10	12

### (b) Leases at significantly below market value – concessionary / peppercorn leases

#### **Accounting policy**

At inception of a contract, Council assesses whether a lease exists – i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration?

Council has elected not to separate non-lease components from lease components for any class of asset and has accounted for payments as a single component.

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Council's incremental borrowing rate for a similar term with similar security is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured when there is a lease modification, or change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

### Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

#### Leases at significantly below market value / Concessionary leases

Council has elected to measure the right of use asset arising from the concessionary leases at cost which is based on the associated lease liability at initial recognition.

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#### C2-2 Council as a lessor

### Operating leases

2023	2022
\$ '000	\$ '000

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below

#### (i) Assets held as property, plant and equipment

Lease income (excluding variable lease payments not dependent on an index or rate) 148 108

Total income relating to operating leases for Council assets 148 108

#### **Accounting policy**

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components, the non-lease components are accounted for in accordance with AASB 15 Revenue from Contracts with Customers.

The lease income is recognised on a straight-line basis over the lease term for an operating lease and as finance income using amortised cost basis for finance leases.

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#### C3 Liabilities of Council

### C3-1 Payables

	2023 Current \$ '000	2023 Non-current \$ '000	2022 Current \$ '000	2022 Non-current \$ '000
Goods and services – operating expenditure	439		4.476	
		_	1,176	_
Goods and services – capital expenditure	59	-	234	_
Accrued expenses:				
- Borrowings	4	_	9	_
<ul> <li>Salaries and wages</li> </ul>	90	-	80	-
Security bonds, deposits and retentions	272	_	269	_
ATO – net GST payable	1	_	_	_
Retirement home contributions	1,813	_	2,353	_
Other	91	_	93	_
Prepaid rates	182	-	183	_
Total payables	2,951	_	4,397	_

### Payables relating to restricted assets

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Externally restricted assets				
Water	61	_	65	_
Sewer	12	_	15	_
Payables relating to externally restricted assets	73	_	80	-
Total payables relating to restricted assets	73	_	80	_
Total payables relating to unrestricted assets	2,878		4,317	_
Total payables	2,951	_	4,397	_

### Current payables not anticipated to be settled within the next twelve months

	2023 \$ '000	2022 \$ '000
The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Payables – security bonds, deposits and retentions	1,904	2,450
Total payables	1,904	2,450

Accounting policy
Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

### **Payables**

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

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#### C3-2 Contract Liabilities

		2023	2023	2022	2022
		Current	Non-current	Current	Non-current
	Notes	\$ '000	\$ '000	\$ '000	\$ '000
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	4,510	_	3,212	_
<del>-</del>					
Total grants received in advance	_	4,510		3,212	_
Total contract liabilities		4,510	_	3,212	_

#### Notes

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

#### Contract liabilities relating to restricted assets

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Externally restricted assets				
Water	6	_	6	_
Unspent grants held as contract liabilities (excl.				
Water & Sewer)	4,504	_	3,206	_
Contract liabilities relating to externally				
restricted assets	4,510	-	3,212	-
Total contract liabilities relating to				
restricted assets	4,510	_	3,212	_
Total contract liabilities	4.510		3,212	
Total contract liabilities	4,510		3,212	

### Significant changes in contract liabilities

Contract Liabilities increased during the year by \$1.3 million. This was due in part, to prolonged flooding events throughout the year which prevented any significant expenditure on grant funded programs.

### **Accounting policy**

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

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### C3-3 Borrowings

	2023 Current \$ '000	2023 Non-current \$ '000	2022 Current \$ '000	2022 Non-current \$ '000
Loans – secured 1	215	1,425	203	1,643
Total borrowings	215	1,425	203	1,643

<sup>(1)</sup> Loans are secured over the general rating income of Council. Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note E1-1.

### Borrowings relating to restricted assets

2023	2023	2022	2022
Current	Non-current	Current	Non-current
\$ '000	\$ '000	\$ '000	\$ '000
79	480	74	559
79	480	74	559
79	480	74	559
136	945	129	1,084
215	1,425	203	1.643
	\$ '000 79 79 79 136	Current     Non-current       \$ '000     \$ '000       79     480       79     480       79     480       136     945	Current \$ '000         Non-current \$ '000         Current \$ '000           79         480         74           79         480         74           79         480         74           136         945         129

### (a) Changes in liabilities arising from financing activities

	2022			Non-cash	novements	2023
	Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Closing balance \$ '000
Loans – secured  Total liabilities from financing	1,846	(206)				 1,640
activities	1,846	(206)	_	_	_	 1,640

2021			Non-cash m	ovements		2022
Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Other non-cash movement \$ '000	Closing balance \$ '000
2,036	(190)	_	-	_		1,846
	Opening Balance \$ '000	Opening Balance Cash flows \$ '000 \$ '000 \$ '000	Opening Balance Cash flows Acquisition \$ '000 \$ '000 \$ '000	Opening Balance \$ '000         Cash flows \$ '000         Acquisition \$ '000         Fair value changes \$ '000           2,036         (190)         -         -	Opening Balance Cash flows Acquisition the to change in Balance \$\ \chiox{Cash flows} \ \chiox{S '000} \chiox{S '000} \chiox{S '000} \ \chiox{S '000} \chi	Opening   Cash flows   Acquisition   Cash flows   S 2000   S 200

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### C3-3 Borrowings (continued)

(b) Financing arrangements		
	2023 \$ '000	2022 \$ '000
Total facilities		
Bank overdraft facilities 1	200	200
Credit cards/purchase cards	150	150
Total financing arrangements	350	350
Drawn facilities		
- Credit cards/purchase cards	5	5
Total drawn financing arrangements	5	5
Undrawn facilities		
- Bank overdraft facilities	200	200
- Credit cards/purchase cards	145	145
Total undrawn financing arrangements	345	345

#### Additional financing arrangements information

#### Breaches and defaults

During the current and prior year, there were no defaults or breaches on any of the loans.

#### **Accounting policy**

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

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<sup>(1)</sup> The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

### C3-4 Employee benefit provisions

	2023	2023	2022	2022
	Current	Non-current	Current	Non-current
	\$ '000	\$ '000	\$ '000	\$ '000
Annual leave	369	_	427	_
Long service leave	330	124	240	90
Other entitlements	111	_	40	-
ELE on-costs	29	5	29	4
Total employee benefit provisions	839	129	736	94
Total employee benefit provisions relating to unrestricted assets	839	129	736	94
<del>-</del>				
Total employee benefit provisions	839	129	736	94

#### Current employee benefit provisions not anticipated to be settled within the next twelve months

	2023 \$ '000	2022 \$ '000
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	453	418
	453	418

#### Description of and movements in provisions

	ELE provisions							
	Annual leave \$ '000	Long service leave \$ '000	ELE on-costs \$ '000	Other employee benefits \$ '000	Total \$ '000			
2023								
At beginning of year	427	330	33	40	830			
Additional provisions	341	177	17	89	624			
Amounts used (payments)	(399)	(53)	(16)	(18)	(486)			
Total ELE provisions at end of year	369	454	34	111	968			
2022								
At beginning of year	455	435	_	33	923			
Additional provisions	372	(52)	33	17	370			
Amounts used (payments)	(400)	(53)	_	(10)	(463)			
Total ELE provisions at end of year	427	330	33	40	830			

#### **Accounting policy**

#### Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating long service leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating long service leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

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### C3-4 Employee benefit provisions (continued)

#### Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

#### On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

#### C3-5 Provisions

	2023 Current \$ '000	2023 Non-Current \$ '000	2022 Current \$ '000	2022 Non-Current \$ '000
Asset remediation/restoration: Asset remediation/restoration (future works) Sub-total – asset remediation/restoration		170 170		170 170
Total provisions	_	170	_	170

#### Description of and movements in provisions

	Other prov	isions
	Asset remediation \$ '000	Total \$ '000
2023		
At beginning of year	170	170
Total other provisions at end of year	170	170
2022		
At beginning of year	170	170
Total other provisions at end of year	170	170

### Nature and purpose of provisions

### Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip.

#### **Accounting policy**

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

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## C3-5 Provisions (continued)

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

#### Asset remediation - tips and quarries

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance.

The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

The ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

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### C4 Reserves

### C4-1 Nature and purpose of reserves

#### **IPPE** Revaluation reserve

The infrastructure, property, plant and equipment (IPPE) revaluation reserve is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

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## D Council structure

## D1 Results by fund

General fund refers to all Council activities other than water and sewer. All amounts disclosed in this note are gross i.e. inclusive of internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

## D1-1 Income Statement by fund

	General 2023 \$ '000	Water 2023 \$ '000	Sewer 2023 \$ '000
Income from continuing operations			
Rates and annual charges	3,448	896	708
User charges and fees	1,394	722	109
Interest and investment revenue	527	96	42
Other revenues	174	62	27
Grants and contributions provided for operating purposes	14,216	_	_
Grants and contributions provided for capital purposes	2,762	_	_
Other income	148	_	_
Total income from continuing operations	22,669	1,776	886
Expenses from continuing operations			
Employee benefits and on-costs	4,700	187	49
Materials and services	5,795	619	349
Borrowing costs	65	36	_
Depreciation, amortisation and impairment of non-financial assets	5,634	145	114
Other expenses	396	28	_
Net losses from the disposal of assets	300	_	_
Share of interests in joint ventures and associates using the equity method	65	_	_
Total expenses from continuing operations	16,955	1,015	512
Operating result from continuing operations	5,714	761	374
Net operating result for the year	5,714	761	374
Net operating result attributable to each council fund	5,714	761	374
Net operating result for the year before grants and contributions provided for capital purposes	2,952	761	374

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# D1-2 Statement of Financial Position by fund

	General 2023 \$ '000	Water 2023 \$ '000	Sewer 2023 \$ '000
ASSETS			
Current assets			
Cash and cash equivalents	1,438	3,070	1,215
Investments	25,422	600	500
Receivables	2,808	250	63
nventories	216	-	-
Other	22	_	_
Total current assets	29,906	3,920	1,778
Non-current assets			
Receivables	30	65	15
nfrastructure, property, plant and equipment	205,609	10,599	10,244
nvestments accounted for using the equity method	867		_
Total non-current assets	206,506	10,664	10,259
Total assets	236,412	14,584	12,037
LIABILITIES			
Current liabilities			
Payables	2,878	61	12
Contract liabilities	4,504	6	_
Borrowings	136	79	_
Employee benefit provision	839	_	_
Total current liabilities	8,357	146	12
Non-current liabilities			
Borrowings	945	480	-
Employee benefit provision	129	-	-
Provisions	170		_
Total non-current liabilities	1,244	480	-
Total liabilities	9,601	626	12
Net assets	226,811	13,958	12,025
EQUITY			
Accumulated surplus	60,233	6,813	4,078
Revaluation reserves	166,578	7,145	7,947
Council equity interest	226,811	13,958	12,025
Total equity	226,811	13,958	12,025
• •		,	,

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#### D2 Interests in other entities

	Council's share of	net assets
	2023	2022
	\$ '000	\$ '000
Council's share of net income		
Net share of interests in joint ventures and associates using the equity method – expenses		
Joint ventures	65	200
Total net share of interests in joint ventures and associates using the		
equity method – expenses	65	200
Total Council's share of net income	(65)	(200)
Council's share of net assets		
Net share of interests in joint ventures and associates using the equity method – assets		
Joint ventures	867	932
Total net share of interests in joint ventures and associates using the		
equity method – assets	867	932
Total Council's share of net assets	867	932
Total Council o Charo of Not account	007	302

### D2-1 Interests in joint arrangements

The following information is provided for joint arrangements that are individually material to the Council. Included are the amounts as per the individual joint arrangement's financial statements, adjusted for fair-value adjustments, rather than Council's share.

Council is a member of the Far South West Joint Organisation of Councils (FSWJO). Details of Council's membership and participation is as follows:

The FSWJO is a separately constituted entity pursuant to Part 7 (Sections 4000 to 400ZH) of the Local Government Act (NSW) 1993, as amended, and the Local Government (General) Regulation 2008. The FSWJO has the same year end date as the Council.

The principal functions of the Far West Joint Organisation will be to:

Establish strategic regional priorities for the joint organisation area and develop strategies and plans for delivering these priorities:

- 1. Provide regional leadership for the joint organisation area and to be an advocate for strategic regional priorities,
- 2. Identify and take up opportunities for intergovernmental cooperation on matters relating to the joint organisation area,
- 3. Enhancing strategic capacity to support member councils to deliver services to their communities,
- 4. Service delivery to provide services directly to communities within the region.

The percentage ownership interest held is equivalent to the percentage voting rights for all associates as follows:

FSWJO comprises the Councils of the Shires of Balranald, Wentworth, Broken Hill and Central Darling Shire Councils. The Board of the FSWJO comprises 4 voting members being the Mayors of the four member Councils, and non-voting members being the General Managers of the four member Councils, as well as 3 appointed members from the State Government and Cabinet (non-voting).

Balranald Shire Council, as a member of the FSWJO, has a one quarter voting right (25%) in respect to the decisions of the Board.

For the 2022/23 year, no member Councils were required to make contributions to the FSWJO. Members of the FSWJO are indemnified from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence.

The FSWJO has engaged an Executive Officer on a standard Local Government employment contract for 3 years.

There are no liability issues identified for Council in the short to medium term.

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## D2-1 Interests in joint arrangements (continued)

Far South West Joint Organisation Equity Method	\$'000	\$'000
Summarised Statement of Financial Position	2023	2022
Current assets	3,476	3,745
Current liabilities	(10)	(18)
Net assets	3,466	3,726
Summarised Statement of Income and other Comprehensive Income		
Grant funding		60
Interest income	3	2
Total income from continuing operations	3	62
Employee benefits	-	-
Depreciation and amortisation	-	-
Administration expenses	(263)	(861)
Other expenses	-	(2)
Total expense from continuing operations	(263)	(864)
Gain/(Loss) from continuing operations	(260)	(801)
Total comprehensive income	(260)	(801)
Summarised statement of Cash Flows		
Cashflow from operating activities	(186)	(859)
Cashflow from investing activities	-	-
<b>3</b>		
Net increase/(decrease) in cash and cash equivalents	(186)	(859)
Reconciliation of carrying amount of interest in the joint arrangement to summarised financial accounted for using the Equity method:	information fo	r FWJO
Balranald Shire Council's share of net assets	867	932
Carrying amount of net assets	867	932

#### **Accounting policy**

Interests in joint arrangements are accounted for using the equity method in accordance with AASB128 Investments in Associates and Joint Ventures.

Under this method, the investment is initially recognised as a cost and the carrying amount is increased or decreased to recognise the Council's share of the profit or loss and other comprehensive income of the investee after the date of acquisition. If the Council's share of losses of a joint arrangement equals or exceeds its interest in the joint arrangement, the Council discontinues recognising its share of further losses.

The Council's share in the joint arrangments gains or losses arising from transactions between itself and its joint arrangment are eliminated.

Adjustments are made to the joint arrangement's accounting policies where they are different from those of the Council for the purposes of the consolidated financial statements.

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## E Risks and accounting uncertainties

### E1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

The fair value of Council's financial assets and financial liabilities approximates their carrying amount.

	Carrying value	Carrying value	Fair value	Fair value
	2023	2022	2023	2022
	\$ '000	\$ '000	\$ '000	\$ '000
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	5,723	4,523	5,723	4,523
Receivables	3,231	2,392	3,231	2,392
Investments				
<ul> <li>Debt securities at amortised cost</li> </ul>	26,522	18,000	26,522	18,000
Total financial assets	35,476	24,915	35,476	24,915
Financial liabilities				
Payables	2,951	4,397	2,951	4,397
Loans/advances	1,640	1,846	1,640	1,846
Total financial liabilities	4,591	6,243	4,591	6,243

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- Price risk the risk that the capital value of Investments may fluctuate due to changes in market prices, whether
  there changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors
  affecting similar instruments traded in a market.
- · Interest rate risk the risk that movements in interest rates could affect returns and income.
- Liquidity risk the risk that Council will not be able to pay its debts as and when they fall due.
- Credit risk the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

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### E1-1 Risks relating to financial instruments held (continued)

### (a) Market risk – interest rate and price risk

2023	2022
\$ '000	\$ '000

The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.

Impact of a 1% movement in interest rates

- Equity / Income Statement

322

225

#### (b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

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### E1-1 Risks relating to financial instruments held (continued)

#### Credit risk profile

#### Receivables - rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

	Not yet overdue rates and annual charges					
	overdue \$ '000	< 5 years \$ '000	1 - 2 years \$ '000	2 - 5 years \$ '000	≥ 5 years \$ '000	Total \$ '000
2023 Gross carrying amount	-	220	54	46	-	320
2022 Gross carrying amount	128	68	11	_	_	207

### Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

	Not yet					
	overdue \$ '000	0 - 30 days \$ '000	31 - 60 days \$ '000	61 - 90 days \$ '000	> 91 days \$ '000	Total \$ '000
2023						
Gross carrying amount	2,036	_	3	1	995	3,035
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	6.00%	1.97%
ECL provision					60	60
2022						
Gross carrying amount	786	_	19	269	1,280	2,354
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	4.50%	2.45%
ECL provision					58_	58

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### E1-1 Risks relating to financial instruments held (continued)

#### (c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

	Weighted						
	average	Subject		payable in:			Actual
	interest rate	to no maturity	≤ 1 Year	1 - 5 Years	> 5 Years	Total cash outflows	carrying values
	%	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
2023							
Payables	0.00%	2,085	866	_	_	2,951	2,951
Borrowings	6.42%	_	215	1,034	391	1,640	1,640
Total financial liabilities		2,085	1,081	1,034	391	4,591	4,591
2022							
Payables	0.00%	2,622	1,775	_	_	4,397	4,397
Borrowings	4.03%	_	192	1,330	324	1,846	1,846
Total financial liabilities		2,622	1,967	1,330	324	6,243	6,243

#### Loan agreement breaches

There were not any breaches to loan agreements which have occurred during the reporting year.

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#### E2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	Fair value measurement hierarchy								
			of latest	Level 2 Sig	le inputs	uno	Significant bservable inputs		otal
\$ '000	Notes	2023	2022	2023	2022	2023	2022	2023	2022
Infrastructure, property, plant and equipment	C1-6								
Plant and equipment		30/06/21	30/06/21	_	_	1,390	1,693	1,390	1,693
Office equipment		30/06/21	30/06/21	_	_	126	112	126	112
Furniture and fittings		30/06/21	30/06/21	_	-	99	89	99	89
Land – operational		30/06/22	30/06/22	3,607	3,607	-	_	3,607	3,607
Land community		30/06/23	30/06/20	_	-	2,573	2,214	2,573	2,214
Land improvements		30/06/22	30/06/22	_	-	906	938	906	938
Buildings non - specialised		30/06/22	30/06/22	_	-	27,033	25,628	27,033	25,628
Buildings specialised		30/06/22	30/06/22	_	-	1,146	1,088	1,146	1,088
Other structures		30/06/22	30/06/22	_	-	7,328	6,195	7,328	6,195
Roads and bridges		30/06/22	30/06/22	_	-	149,077	148,336	149,077	148,336
Kerb and channels		30/06/22	30/06/22	_	-	3,151	2,978	3,151	2,978
Footpaths		30/06/22	30/06/22	_	-	1,363	1,319	1,363	1,319
Stormwater drainage		30/06/22	30/06/22	_	-	4,603	4,338	4,603	4,338
Water supply network		30/06/22	30/06/22	_	-	9,808	9,232	9,808	9,232
Sewerage network		30/06/22	30/06/22	_	-	9,943	9,325	9,943	9,325
Swimming pools		30/06/22	30/06/22	_	-	939	891	939	891
Other		30/06/22	30/06/22	_	_	533	536	533	536
Total infrastructure, property, plant and equipment				3,607	3,607	220.018	214,912	223.625	218.519

### Valuation techniques

#### Infrastructure, property, plant and equipment (IPPE)

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

#### Infrastructure, Property, Plant & Equipment

#### Plant & Equipment, Office Equipment and Furniture & Fittings

Plant & equipment, Office Equipment and Furniture & fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items. Examples of assets within these classes area as follows:

- · Plant & equipment- Graders, Trucks, rollers, tractors and motor vehicles.
- Office equipment- Computers, photocopies, calculators etc.

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#### E2-1 Fair value measurement (continued)

· Furniture &Fittings- Chairs, desks and display boards.

There has been no change to the valuation process during the reporting period.

#### **Operational & Community Land**

Operational & community Land are based on either the market value approach (level 2) or the cost approach (level 3). Operational Land is represented by actual market values in the Balranald Shire LGA. Operational land was valued based on observable market values (level 2). Community land is based on values supplied by the Valuer General which is not based on market value and as such have been classified at a level 3.

Council changed its methodolgy for valuation of Community Land during FY 2022/23 to accord with the methodology supported by the NSW Auditor General. Council uses valuations supplied by the NSW Valuer General with a current base date of 2022.

#### **Buildings- Non Specialised & Specialised**

Non- Specialised & Specialised Buildings have been valued externally by APV Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the market or cost approach, with effective date 30 June 2022. The approaches estimated the replacement cost of each building by componentising the building into significant parts.

While all buildings were physically inspected and the unit rates based on square market based evidence (level) 2 was established for some building assets, the majority of building assets were valued at a level 3.

Valuations for all building assets have been indexed at 30 June 2023 in line with relevant ABS indicies.

#### Other Structures

Other structures comprise of aerodrome runway, lighting, irrigation systems and fencing etc. have been valued externally by APV Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the cost approach, with effective date 30 June 2022. The approach estimated the replacement cost of the asset by componentising the asset into significant parts. No market evidence (level 2) inputs are available therefore level 3 valuation inputs were used for this asset class.

Valuations for all other structures have been indexed at 30 June 2023 in line with relevant ABS indicies.

#### Roads, Bridges, Footpaths & Drainage Infrastructure.

Roads comprise roads carriageway, roadside shoulders & Kerb and Gutter and Channels. Bridges comprised of Bridges and Major Culverts. All these asset classes were valued externally by APV Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the cost approach, with effective date 30 June 2022.

The approach estimated the replacement cost for each asset by componentising the assets into significant parts using Balranald Shire Council's internal data base of costs. From field observations taken during this revaluation most of the unsealed road network has been reclassified from a formed and paved road asset to a formed only road asset.

Unit rates applied to the most recent valuation have increased significantly from previous valuations and this is based on the valuer's determination of unit rates applicable to similar local government entities. The increase in unit rates has resulted in a substantial increase in the carrying value of Roads assets at 30 June 2022.

Valuations for all roads and transport assets have been indexed at 30 June 2023 in line with relevant ABS indicies.

#### Water Supply Network

Assets within this class comprise reservoirs, pumping stations and water pipelines.

The cost approach estimated the replacement cost for each asset by componentising the asset into significant parts with different useful lives and taking into account a range of factors. All Water Supply Network Assets were valued externally by APV Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the cost approach, with effective date 30 June 2022.

This valuation is based on inventory information provided by Council validated by onsite inspections and CCTV data. No market based evidence (level 2) inputs are available therefore Level 3 valuation inputs were used for this asset class.

Valuations for all water supply assets have been indexed at 30 June 2023 in line with relevant NSW Rererence Rates Manual indicies.

#### Sewerage Network

Assets within this class comprise treatment works, pumping stations and, sewerage mains.

The cost approach estimated the replacement cost for each asset by componentising the asset into significant parts with different useful lives and taking into account a range of factors. All Water Supply Network Assets were valued externally by APV

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### E2-1 Fair value measurement (continued)

Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the cost approach, with effective date 30 June 2022.

This valuation is based on inventory information provided by Council validated by onsite inspections and CCTV data. No market based evidence (level 2) inputs are available therefore Level 3 valuation inputs were used for this asset class.

Valuations for all sewer assets have been indexed at 30 June 2023 in line with relevant NSW Rererence Rates Manual indicies.

#### **Swimming Pools**

Assets within this class comprise Council's outdoor swimming pool. valued externally by APV Valuers and Asset Management of Level 18, 344 Queen Street Brisbane QLD 4000 using the market or cost approach, with effective date 30 June 2022. The approach estimated the replacement cost for each pool by componentising its significant parts.

While some elements of gross replacement values may be supported from market evidence (Level 2 input) other inputs (such as estimates of pattern of consumption, residual value, asset condition and useful life) required extensive professional judgement and impacted significantly on the final determination of fair value.

Valuations for all swimming pool assets have been indexed at 30 June 2023 in line with relevant ABS indicies.

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### E2-1 Fair value measurement (continued)

### Fair value measurements using significant unobservable inputs (level 3)

Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
Infrastructure, property, plan	t and equipment	
Plant and equipment	Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Office equipment	Replacement Cost Current Replacement Cos Useful Life	
Furniture and fittings	Replacement Cost	Current Replacement Cost, Remaining Useful Life
Community Land	Unimproved Value	New South Wales Valuer Generals Unimproved Value
Land improvements	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Buildings non specialised	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Building specialised	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Other structures	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Roads and bridges	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Kerb and gutter	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Footpaths	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Stormwater drainage	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Water supply network	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Sewerage network	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Swimming pools	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value
Other assets	Depreciated Replacement Cost	Current Replacement Cost, Remaining Useful Life, Residual Value

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## E2-1 Fair value measurement (continued)

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy is provided below:

	Plant and equipment		Office equipment		Furniture and fittings		Community Land	
	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	202: \$ '00
Opening balance Total gains or losses for	1,693	2,062	112	110	89	110	2,214	2,21
the period								
Other movements								
Purchases (GBV)	255	69	41	27	27	-	-	
Disposals (WDV)	-	(44)	-	-	-	-	-	
Depreciation and impairment	(557)	(394)	(29)	(26)	(17)	(21)	-	
Adjustments and Transfers	-	-	-	-	-	-	359	
Revaluations	-	-	-	1	-	-	-	
Rounding	(1)		2					-
Closing balance	1,390	1,693	126	112	99	89	2,573	2,214
	Land impr	ovement	Buildings i	n/spec'd	Building sp	ecialised	Other stru	uctures
	2023	2022	2023	2022	2023	2022	2023	2022
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance Total gains or losses for the period	938	941	25,628	18,870	1,088	612	6,195	10,303
Other movements								
Purchases (GBV)	_	_	237	814	_	_	996	752
Transfers from/(to) level 2 FV hierarchy	_	_	_	865	_	_	_	
Depreciation and impairment	(31)	(3)	(621)	_	(19)	(8)	(180)	(303
Revaluations	-	-	1,788	5,078	76	484	317	(4,556
Rounding	(1)	_	1	1	1	_	-	(1,000
Closing balance	906	938	27,033	25,628	1,146	1,088	7,328	6,195
	Roads and	l bridges	Kerb and	gutter	Footpa	iths	Stormwater	drainage
	2023	2022	2023	2022	2023	2022	2023	2022
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance Total gains or losses for the period Other movements	148,336	73,853	2,978	3,632	1,319	1,035	4,338	3,525
Purchases (GBV)	887	5,690	52	-	_	40	-	-
Depreciation and impairment	(7,646)	(3,362)	(52)	(63)	(33)	(35)	(65)	(56
Revaluations	7,502	72,156	173	(590)	76	280	329	868
Rounding	(2)	(1)		(1)	1	(1)	1	
Closing balance	149,077	148,336	3,151	2,978	1,363	1,319	4,603	4,338
	Water suppl	y network	Sewerage	network	Swimmin	g pool	Other a	ssets
	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000	2023 \$ '000	2022 \$ '000
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Opening balance Total gains or losses for the period Other movements	9,232	9,947	9,325	9,178	891	1,318	536	573
Purchases (GBV)	4	243	6	316	_	_	18	14
Disposals (WDV)	_	_	_	-	_	_	-	(10
Depreciation and impairment	(130)	(272)	(99)	(165)	(15)	(34)	(48)	(41
	702	(688)	712	(3)	63	(393)	28	(-71
Revaluations								
Revaluations Rounding	-	2			_	-		
			(1) 9,943	(1) 9,325			(1) 533	536

## E2-1 Fair value measurement (continued)

	Total	
	2023	2022
	\$ '000	\$ '000
Opening balance	214,912	138,283
Purchases (GBV)	2,523	7,965
Transfers from/(to) level 2 FV hierarchy	_	865
Disposals (WDV)	_	(54)
Depreciation and impairment	(9,542)	(4,783)
Adjustments and Transfers	359	_
Revaluations	11,766	72,637
Rounding	_	(1)
Closing balance	220,018	214,912

### Information relating to the transfers into and out of the level 3 fair valuation hierarchy includes:

Buildings assets were revalued during the year and while a small number of assets were assessed with market inputs (level 2), Council has utilised the level 3 valuations effective 30 June 2023.

### Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

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### E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

#### LIABILITIES NOT RECOGNISED

#### 1. Guarantees

#### (i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B 1.9 times member contributions for non-180 Point M Nil for 180 Point Members*	
Division C	2.5% salaries
Division D	1.64 times member contributions

\* For 180 Point Members, Employers are required to contribute 8.0% of salaries for the year ending 30 June 2023 (increasing to 8.5% in line with the increase in the Superannuation Guarantee) to these members' accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2022. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2023 was \$40,387.34. The last valuation of the Scheme was performed by Fund Actuary, Richard Boyfield, FIAA as at 30 June 2022. The amount of additional contributions included in

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Balranald Shire Council | Notes to the Financial Statements 30 June 2023

### E3-1 Contingencies (continued)

the total employer contribution advised above is \$15,830.52. Council's expected contribution to the plan for the next annual reporting period is \$29,733.84.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2022 is:

Employer reserves only *	\$millions	Asset Coverage		
Assets	2,290.9			
Past Service Liabilities	2,236.1	102.4%		
Vested Benefits	2,253.6	101.7%		

<sup>\*</sup> excluding member accounts and reserves in both assets and liabilities.

The share of any funding surplus or deficit that can be attributed to Council is 0.08%

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum	
Salary inflation	3.5% per annum	
Increase in CPI	6.0% for FY 22/23 2.5% per annum	

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review, which will be a triennial actuarial investigation will be completed by December 2023.

#### (ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

#### (iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity. StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA. These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

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## E3-1 Contingencies (continued)

## (iv) Other guarantees

Council has provided no other guarantees other than those listed above.

#### 2. Other liabilities

#### (i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

#### (ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

#### **ASSETS NOT RECOGNISED**

#### (i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

#### (ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

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- F People and relationships
- F1 Related party disclosures
- F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly. The aggregate amount of KMP compensation included in the Income Statement is:

	2023 \$ '000	2022 \$ '000
Compensation:		
Short-term benefits	534	685
Termination benefits	40	226
Total	574	911

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# F1-2 Councillor and Mayoral fees and associated expenses

	2023	2022
	\$ '000	\$ '000
The aggregate amount of Councillor and Administrator fees and associated expenses included in materials and services expenses in the Income Statement are:		
Administrator fee	123	130
Other Councillors' expenses (including Administrator)	4	3
Total	127	133

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# F2 Other relationships

# F2-1 Audit fees

2023	2022
\$ '000	\$ '000
63	60
63	60
63	60
63	60
	\$ '000 63 63 63

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# G Other matters

# G1-1 Statement of Cash Flows information

# Reconciliation of net operating result to cash provided from operating activities

	2023	2022
	\$ '000	\$ '000
Net operating result from Income Statement	6,849	5,396
Add / (less) non-cash items:		
Depreciation and amortisation	5,741	5,373
(Gain) / loss on disposal of assets	300	71
Losses/(gains) recognised on fair value re-measurements through the P&L:		
<ul> <li>Revaluation decrements / impairments of IPP&amp;E direct to P&amp;L</li> </ul>	152	_
Share of net (profits)/losses of associates/joint ventures using the equity method	65	200
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(794)	(110)
Increase / (decrease) in provision for impairment of receivables	(45)	72
(Increase) / decrease of inventories	42	(18)
(Increase) / decrease of other current assets	4	(12)
Increase / (decrease) in payables	(737)	582
Increase / (decrease) in accrued interest payable	(5)	4
Increase / (decrease) in other accrued expenses payable	10	26
Increase / (decrease) in other liabilities	(539)	722
Increase / (decrease) in contract liabilities	1,298	145
Increase / (decrease) in employee benefit provision	138	(93)
Net cash flows from operating activities	12,479	12,358

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## G2-1 Commitments

Capital commitments (exclusive of GST)		
	2023 \$ '000	2022 \$ '000
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Sewerage and water infrastructure	6	310
Buildings	5,005	4,669
Plant and equipment	_	111
Roads	972	914
Other Structures	3,082	1,909
Total commitments	9,065	7,913
These expenditures are payable as follows:		
Within the next year	4,785	3,633
Later than one year and not later than 5 years	4,280	4,280
Total payable	9,065	7,913
Sources for funding of capital commitments:		
Unrestricted general funds	_	111
Future grants and contributions	4,280	4,590
Unexpended grants	4,785	3,212
Total sources of funding	9,065	7,913

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# G3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

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# G4 Statement of performance measures

# G4-1 Statement of performance measures – consolidated results

	Amounts	Indicator	Indic	ators	Benchmark
\$ '000	2023	2023	2022	2021	
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses 1,2	4,604	20.40%	11.37%	6.35%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions <sup>1</sup>	22,569				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions <sup>1</sup> Total continuing operating revenue <sup>1</sup>	8,353_ 25,331	32.98%	35.46%	34.73%	> 60.00%
3. Unrestricted current ratio					
Current assets less all external restrictions Current liabilities less specific purpose liabilities	<u>18,686</u> 1,496	12.49x	7.15x	6.14x	> 1.50x
4. Debt service cover ratio Operating result before capital excluding interest and depreciation/impairment/amortisation <sup>1</sup> Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	<u>10,446</u> 307	34.03x	24.01x	16.54x	> 2.00x
5. Rates and annual charges outstanding percentage Rates and annual charges outstanding	283				
Rates and annual charges collectable	5,189	5.45%	2.44%	3.80%	< 10.00%
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	32,245	26.03	24.66	20.51	> 3.00
Monthly payments from cash flow of operating and financing activities	1,239	months	months	months	months

<sup>(1)</sup> Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

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<sup>(2)</sup> Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

# G4-2 Statement of performance measures by fund

\$ '000		General Indicators 3		Water Indicators		Sewer Indicators	
		2022	2023	2022	2023	2022	
1. Operating performance ratio							
Total continuing operating revenue excluding capital grants and contributions less operating expenses 1.2	17.43%	5.75%	42.85%	45.08%	42.21%	45.45%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions 1							
2. Own source operating revenue ratio							
Total continuing operating revenue excluding capital grants and contributions <sup>1</sup> Total continuing operating revenue <sup>1</sup>	25.10%	26.93%	100.00%	100.00%	100.00%	100.00%	> 60.00%
3. Unrestricted current ratio							
Current assets less all external restrictions	40.40	7.45					4.50
Current liabilities less specific purpose liabilities	12.49x	7.15x	00	∞	••	00	> 1.50x
4. Debt service cover ratio							
Operating result before capital excluding interest and depreciation/impairment/amortisation 1							
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income	45.77x	30.78x	8.56x	9.01x	∞	00	> 2.00x
Statement)							
5. Rates and annual charges outstanding percentage							
Rates and annual charges outstanding Rates and annual charges collectable	4.15%	1.19%	9.61%	5.06%	6.38%	5.01%	< 10.00%
rates and annual charges conlectable							
6. Cash expense cover ratio	25.20	04.00	22.02	22.07	20.40	47.00	- 2.02
Current year's cash and cash equivalents plus all term deposits  Monthly payments from cash flow of operating and financing activities	25.30 months	24.26 months	33.83 months	32.97 months	28.48 months	17.98 months	> 3.00 months
Monthly payments from cash flow of operating and financing activities	montns	months	months	months	months	months	months

<sup>(1) - (2)</sup> Refer to Notes at Note G6-1 above.

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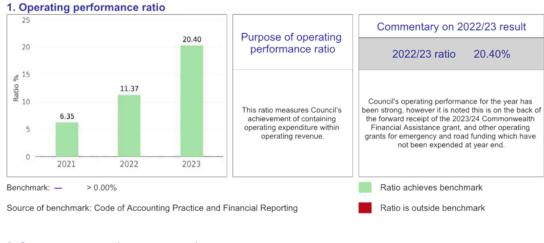
<sup>(3)</sup> General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

End of the audited financial statements

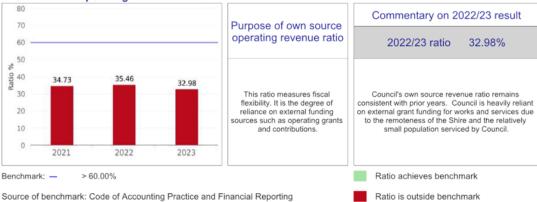
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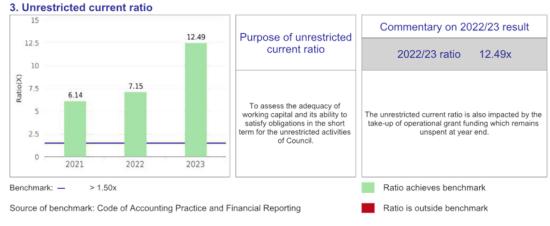
# H Additional Council disclosures (unaudited)

## H1-1 Statement of performance measures – consolidated results (graphs)



2. Own source operating revenue ratio

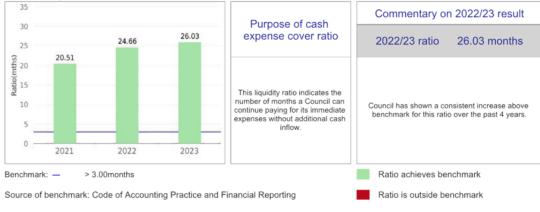




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## H1-1 Statement of performance measures - consolidated results (graphs) (continued)





# H1-2 Financial review

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H1-2 Financial review (continued)

Key financial figures of Council over the past
--

	2023	2022	2021	2020	2019
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Inflows:					
Rates and annual charges revenue	5,052	4,557	4,129	3,875	3,289
User charges revenue	2,225	2,191	1,980	2,297	2,133
Interest and investment revenue (losses)	665	119	74	153	195
Grants income – operating and capital	16,978	13,352	12,476	12,137	11,089
Total income from continuing operations	25,331	20,688	19,113	18,816	18,540
Sale proceeds from IPPE	-	43	-	40	-
Outflows:					
Employee benefits and on-cost expenses	4,936	5,432	5,777	5,020	4,724
Borrowing costs	101	119	125	143	159
Materials and contracts expenses	6,763	3,681	2,814	4,437	2,553
Total expenses from continuing operations	18,482	15,292	14,675	15,246	13,780
Total cash purchases of IPPE	2,551	7,730	6,386	8,277	5,807
Total loan repayments (incl. finance leases)	206	190	257	265	248
Operating surplus/(deficit) (excl. capital income)	4,087	1,656	753	(487)	916
Financial position figures					
Current assets	35,604	25,145	20,586	14,357	12,644
Current liabilities	8,515	8,548	7,613	4,432	3,129
Net current assets	27,089	16,597	12,973	9,925	9,515
Available working capital (Unrestricted net current					
assets)	4,716	3,050	4,888	2,569	3,190
Cash and investments – unrestricted	2,644	2,651	4,297	1,453	1,133
Cash and investments – internal restrictions	12,996	11,618	6,287	6,446	5,075
Cash and investments – total	32,245	22,523	18,042	11,784	9,846
Total borrowings outstanding (loans, advances and					
finance leases)	1,640	1,846	2,036	2,293	2,293
Total value of IPPE (excl. land and earthworks)	310,194	291,539	242,898	235,913	222,731
Total accumulated depreciation	90,720	76,665	102,491	97,192	87,387
Indicative remaining useful life (as a % of GBV)  Source: published audited financial statements of Cou	71% ncil (current vea	74% or and prior ve	58% ar)	59%	61%

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# H1-3 Council information and contact details

Principal place of business: 70 Market street BALRANALD NSW 2715

#### **Contact details**

 Mailing Address:
 Opening hours:

 PO Box 120
 8:30am - 5:00pm

 BALRANALD NSW 2715
 Monday to Friday

Telephone: 03 5020 1300Internet:www.balranald.nsw.gv.auFacsimile:03 5020 1620Email:council@balranald.nsw.gv.au

Officers General Manager Mr Craig Bennett

Responsible Accounting Officer Mr Craig Bennett

Public Officer Carol Holmes

Auditors
Auditor General of NSW
Level 19, Darling Park Tower 2, 201 Sussex Street, Sydney
NSW 2000

Administrator Mr Michael Colreavy

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#### INDEPENDENT AUDITOR'S REPORT

## Report on the general purpose financial statements

#### **Balranald Shire Council**

To the Councillors of Balranald Shire Council

#### Opinion

I have audited the accompanying financial statements of Balranald Shire Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2023, the Statement of Financial Position as at 30 June 2023, the Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

#### In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1993, Chapter 13, Part 3, Division 2 (the Division)
- · the financial statements:
  - have been prepared, in all material respects, in accordance with the requirements of this Division
  - are consistent with the Council's accounting records
  - present fairly, in all material respects, the financial position of the Council as at 30 June 2023, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- · all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

### **Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

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Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- · mandating the Auditor-General as auditor of councils
- · precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

## Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

## The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

## Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

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A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: <a href="https://www.auasb.gov.au/auditors\_responsibilities/ar4.pdf">www.auasb.gov.au/auditors\_responsibilities/ar4.pdf</a>. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

Manuel Moncada

/ Jan

Delegate of the Auditor-General for New South Wales

31 October 2023 SYDNEY

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Mr Michael Colreavy Administrator Balranald Shire Council PO Box 120 BALRANALD NSW 2715

Contact: Manuel Moncada

Phone no: 02 9275 7333

Our ref: R008-16585809-47185

31 October 2023

Dear Administrator

# Report on the Conduct of the Audit for the year ended 30 June 2023 Balranald Shire Council

I have audited the general purpose financial statements (GPFS) of the Balranald Shire Council (the Council) for the year ended 30 June 2023 as required by section 415 of the *Local Government Act* 1993 (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

## **INCOME STATEMENT**

## Operating result

	2023	2022	Variance
	\$m	\$m	%
Rates and annual charges revenue	5.05	4.56	10.7
Grants and contributions revenue	16.98	13.35	27.2
Operating result from continuing operations	6.85	5.40	26.9
Net operating result before capital grants and contributions	4.09	1.66	146.4

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Council's operating result (\$6.85 million including the effect of depreciation and amortisation expense of \$5.89 million) was \$1.45 million higher than the 2021-22 result due increased revenue from grants and contributions.

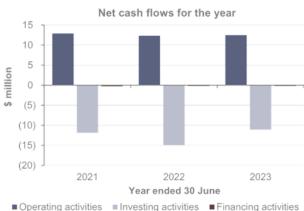
The net operating result before capital grants and contributions (\$4.09 million) was \$2.43 million higher than the 2021-22 result. This was mainly due to the increased grants provided for operating purposes including financial assistance and road repairs.

Rates and annual charges revenue (\$5.05 million) increased by \$490,000 (10.7 per cent) in 2022-2023. Council had an approved Special Rate Variation which resulted in an increase of general rates revenue by 10 per cent in 2022-23.

Grants and contributions revenue (\$16.98 million) increased by \$3.63 million (27.2 per cent) in 2022-2023 due to the recognition of additional revenue from grant funded projects for transport and other infrastructure and an increased in advance payments for financial assistance grants.

## STATEMENT OF CASH FLOWS

The Statement of Cash Flows illustrates the flow of cash and cash equivalents moving in and out of Council during the year and reveals that cash increased by \$1.2 million to \$5.7 million at the close of the year.



■ Operating activities ■ Investing activities ■ Financing activities

# **FINANCIAL POSITION**

# Cash and investments

Cash and investments	2023	2022	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	32.2	22.5	<ul> <li>External restrictions include unspent specific purpose grants and domestic waste management charges, and water and sewerage funds.</li> </ul>
Restricted cash and investments:			Balances are internally restricted due to Council policy or decisions for forward plans including works program.
<ul> <li>External restrictions</li> </ul>	16.6	8.3	works program.
<ul> <li>Internal allocations</li> </ul>	13.0	11.6	

## Debt

After repaying principal and interest of \$307,000, total debt as at 30 June 2023 was \$1.6 million (2022: \$1.8 million).

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## **PERFORMANCE**

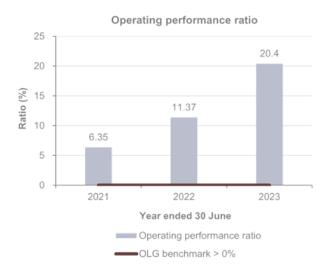
## Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning and Environment.

## Operating performance ratio

The Council met the OLG benchmark for the current reporting period.

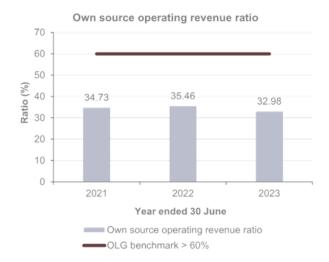
The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



### Own source operating revenue ratio

The Council did not meet the OLG benchmark for the current reporting period.

The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



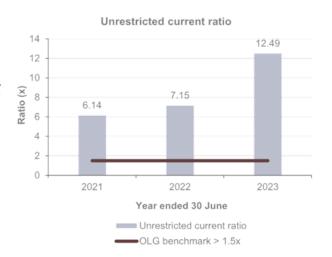
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## Unrestricted current ratio

The Council met the OLG benchmark for the current reporting period.

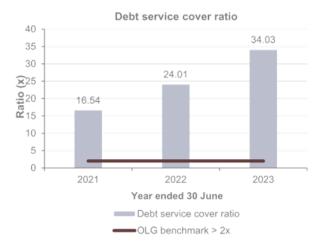
The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.



#### Debt service cover ratio

The Council met the OLG benchmark for the current reporting period.

The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



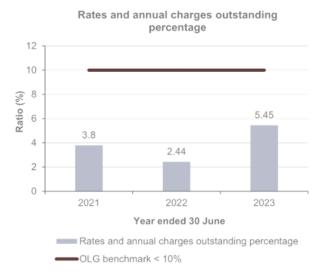
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#### Rates and annual charges outstanding percentage

The Council met the OLG benchmark for the current reporting period.

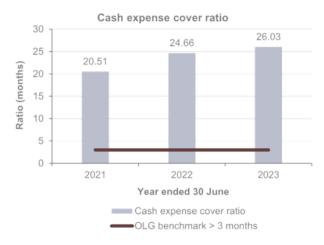
The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for metropolitan councils.



#### Cash expense cover ratio

The Council met the OLG benchmark for the current reporting period.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.



## Infrastructure, property, plant and equipment renewals

- Council's asset renewal additions for the year were \$2.0 million compared to \$4.3 million for the prior year
- The level of asset renewals during the year represented 35 percent of the total depreciation expense (\$5.7 million) for the year.

## **OTHER MATTERS**

# Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- · staff provided all accounting records and information relevant to the audit.

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# The Council's:

- accounting records were maintained in a manner and form that facilitated the preparation and the effective audit of the GPFS
- · staff provided all accounting records and information relevant to the audit.

Manuel Moncada

Delegate of the Auditor-General for New South Wales

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# **Balranald Shire Council**

SPECIAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2023



## **Balranald Shire Council**

# Special Purpose Financial Statements

for the year ended 30 June 2023

Contents	Page
Statement by Administrator and Management	3
Special Purpose Financial Statements:	
Income Statement of water supply business activity Income Statement of sewerage business activity	4 5
Statement of Financial Position of water supply business activity Statement of Financial Position of sewerage business activity	6 7
Note – Significant Accounting Policies	8
Auditor's Report on Special Purpose Financial Statements	11

#### **Background**

- These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.
  - Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.
- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.
  - These include (a) those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and (b) those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).
- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must (a) adopt a corporatisation model and (b) apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

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## Balranald Shire Council

# Special Purpose Financial Statements

for the year ended 30 June 2023

Michael Colreavy

19 September 2023

Administrator

# Statement by Administrator and Management

Statement by Adminmistrator and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- . the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses A Guide to Competitive Neutrality',
- · the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- · accord with Council's accounting and other records.
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 19 September 2023.

Craig Bennett

General Manager/Responsible Accounting

Officer

19 September 2023

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Balranald Shire Council | Income Statement of water supply business activity | for the year ended 30 June 2023

# **Balranald Shire Council**

# Income Statement of water supply business activity

for the year ended 30 June 2023

	2023	2022
	\$ '000	\$ '000
Income from continuing operations		
Access charges	896	807
User charges	710	762
Fees	12	7
Interest and investment income	96	19
Other income	62	71
Total income from continuing operations	1,776	1,666
Expenses from continuing operations		
Employee benefits and on-costs	187	181
Borrowing costs	36	43
Materials and services	591	381
Depreciation, amortisation and impairment	145	287
Water purchase charges	28	23
Other expenses	28	_
Total expenses from continuing operations	1,015	915
Surplus (deficit) from continuing operations before capital amounts	761	751
Surplus (deficit) from continuing operations after capital amounts	761	751
Surplus (deficit) from all operations before tax	761	751
Less: corporate taxation equivalent (25%) [based on result before capital]	(190)	(188)
Surplus (deficit) after tax	571	563
Plus accumulated surplus Plus adjustments for amounts unpaid:	6,052	5,301
- Corporate taxation equivalent Less:	190	188
Closing accumulated surplus	6,813	6,052
Return on capital %	7.5%	8.0%
Subsidy from Council	-	-
Calculation of dividend payable:		
Surplus (deficit) after tax	571	563
Surplus for dividend calculation purposes	571	563
Potential dividend calculated from surplus	285	282

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Balranald Shire Council | Income Statement of sewerage business activity | for the year ended 30 June 2023

# **Balranald Shire Council**

# Income Statement of sewerage business activity

for the year ended 30 June 2023

	2023 \$ '000	2022 \$ '000
	,	
Income from continuing operations	700	044
Access charges	708	641
User charges Liquid trade waste charges	96	70
Fees	8 5	3
Interest and investment income	42	8
Other income	27	26
Total income from continuing operations	886	748
Expenses from continuing operations		
Employee benefits and on-costs	49	55
Materials and services	349	173
Depreciation, amortisation and impairment	114	180
Total expenses from continuing operations	512	408
Surplus (deficit) from continuing operations before capital amounts	374	340
Surplus (deficit) from continuing operations after capital amounts	374	340
Surplus (deficit) from all operations before tax	374	340
Less: corporate taxation equivalent (25%) [based on result before capital]	(94)	(85)
Surplus (deficit) after tax	280	255
Plus accumulated surplus Plus adjustments for amounts unpaid:	3,704	3,364
- Corporate taxation equivalent  Less:	94	85
Closing accumulated surplus	4,078	3,704
Return on capital %	3.7%	3.5%
Subsidy from Council	38	13
Calculation of dividend payable:		
Surplus (deficit) after tax	281_	255
Surplus for dividend calculation purposes	281	255
Potential dividend calculated from surplus	140	128

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Balranald Shire Council | Statement of Financial Position of water supply business activity | for the year ended 30 June 2023

# **Balranald Shire Council**

# Statement of Financial Position of water supply business activity as at 30 June 2023

	2023 \$ '000	2022 \$ '000
ASSETS		
Current assets		
Cash and cash equivalents	3,070	2,368
Investments	600	600
Receivables	250	296
Total current assets	3,920	3,264
Non-current assets		
Receivables	65	_
Infrastructure, property, plant and equipment	10,599	9,935
Total non-current assets	10,664	9,935
Total assets	14,584	13,199
LIABILITIES		
Current liabilities Contract liabilities	6	6
Payables	61	65
Borrowings	79	74
Total current liabilities	146	145
Non-current liabilities		
Borrowings	480	559
Total non-current liabilities	480	559
Total liabilities	626	704
Net assets	13,958	12,495
EQUITY		
Accumulated surplus	6,813	6,052
Revaluation reserves	7,145	6,443
Total equity	13,958	12,495

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Balranald Shire Council | Statement of Financial Position of sewerage business activity | for the year ended 30 June 2023

# **Balranald Shire Council**

# Statement of Financial Position of sewerage business activity as at 30 June 2023

	2023 \$ '000	2022 \$ '000
ASSETS		
Current assets		
Cash and cash equivalents	1,215	752
Investments	500	500
Receivables	63	60
Total current assets	1,778	1,312
Non-current assets		
Receivables	15	-
Infrastructure, property, plant and equipment	10,244	9,642
Total non-current assets	10,259	9,642
Total assets	12,037	10,954
LIABILITIES		
Current liabilities		
Payables	12	15
Total current liabilities	12	15
Total liabilities	12	15
Net assets	12,025	10,939
EQUITY		
Accumulated surplus	4,078	3,704
Revaluation reserves	7,947	7,235
Total equity	12,025	10,939
Total oquity	12,025	10,939

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# Note - Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act* 1993 (Act), the *Local Government (General) Regulation 2021* (Regulation) and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

#### **National Competition Policy**

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

#### **Declared business activities**

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

#### Category 1

(where gross operating turnover is over \$2 million)

Nil

## Category 2

(where gross operating turnover is less than \$2 million)

#### a. Balranald Shire Council combined water supplies

Comprising the whole of the operations and assets of the raw and filtered water supply systems, that services the towns of Balranald and Euston.

## b. Balranald Shire Council sewerage service

Comprising the whole of the operations and assets of the sewerage reticulation and treatment systems, that services the towns of Balranald and Euston.

## Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Finanncial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

continued on next page ... Page 8 of 13

## Note - Significant Accounting Policies (continued)

#### Notional rate applied (%)

Corporate income tax rate - 25%

<u>Land tax</u> – the first \$969,000 of combined land values attracts **0%**. For the combined land values in excess of \$969,000 up to \$5,925,000 the rate is \$100 + **1.6%**. For the remaining combined land value that exceeds \$4,616,000 a premium marginal rate of **2.0%** applies.

Payroll tax - 5.45% on the value of taxable salaries and wages in excess of \$1,200,000.

In accordance with the section 4 of Department of Planning and Environment (DPE) - Water's regulatory and assurance framework, a payment for the amount calculated as the annual tax equivalent charges (excluding income tax) must be paid from water supply and sewerage business activities.

The payment of taxation equivalent charges, referred to in the regulatory and assurnace framework as a 'dividend for taxation equivalent', may be applied for any purpose allowed under the Act.

Achievement of substantial compliance to sections 3 and 4 of DPE - Water's regulatory and assurnace framework is not a prerequisite for the payment of the tax equivalent charges, however the payment must not exceed \$3 per assessment.

#### Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 25% (21/22 25%).

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 25% is the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

## Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

## Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

#### (i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

### (ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

continued on next page ...

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# Note - Significant Accounting Policies (continued)

The rate of return is calculated as follows:

#### Operating result before capital income + interest expense

#### Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.02% at 30/6/23.

#### (iii) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the section 4 of DPE - Water's regulatory and assurance framework and must not exceed:

- · 50% of this surplus in any one year, or
- the number of water supply or sewerage assessments at 30 June 2023 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with section 4 of DPE - Water's regulatory and assurance framework, statement of compliance and statement of dividend payment form and unqualified independent financial audit report are submitted to DPE – Water.

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#### INDEPENDENT AUDITOR'S REPORT

# Report on the special purpose financial statements

#### **Balranald Shire Council**

To the Councillors of Balranald Shire Council

#### Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Balranald Shire Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2023, the Statement of Financial Position of each Declared Business Activity as at 30 June 2023 and Significant accounting policies note.

The Declared Business Activities of the Council are:

- Water supply
- Sewerage

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2023, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Significant accounting policies note and the Local Government Code of Accounting Practice and Financial Reporting 2022–23 (LG Code).

My opinion should be read in conjunction with the rest of this report.

## **Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- · mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

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## **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to the Significant accounting policies note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

#### Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

# The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Significant accounting policies note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

## Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- · issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: <a href="https://www.auasb.gov.au/auditors\_responsibilities/ar4.pdf">www.auasb.gov.au/auditors\_responsibilities/ar4.pdf</a>. The description forms part of my auditor's report.

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The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

Jan P

Manuel Moncada Delegate of the Auditor-General for New South Wales

31 October 2023 SYDNEY

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# **Balranald Shire Council**

SPECIAL SCHEDULES for the year ended 30 June 2023



# **Balranald Shire Council**

# **Special Schedules**

for the year ended 30 June 2023

Contents	Page
Special Schedules:	
Permissible income for general rates	3
Report on infrastructure assets as at 30 June 2023	6

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Balranald Shire Council | Permissible income for general rates | for the year ended 30 June 2023

### **Balranald Shire Council**

# Permissible income for general rates

	Notes	Calculation 2022/23 \$ '000	Calculation 2023/24 \$ '000
Notional general income calculation <sup>1</sup>			
Last year notional general income yield	a	2,880	3,170
Plus or minus adjustments <sup>2</sup>	b	(4)	5
Notional general income	c = a + b	2,876	3,175
Permissible income calculation			
Special variation percentage <sup>3</sup>	d	10.00%	10.00%
Plus special variation amount	$h = d \times (c + g)$	288	318
Sub-total	k = (c + g + h + i + j)	3,164	3,493
Plus (or minus) last year's carry forward total	1	(6)	(30)
Less valuation objections claimed in the previous year	m	(18)	_
Sub-total	n = (I + m)	(24)	(30)
Total permissible income	o = k + n	3,140	3,463
Less notional general income yield	p	3,170	3,449
Catch-up or (excess) result	q = o - p	(30)	13
Carry forward to next year <sup>4</sup>	t = q + r + s	(30)	13

#### Notes

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<sup>(1)</sup> The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.

<sup>(2)</sup> Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916 (NSW).

<sup>(3)</sup> The 'special variation percentage' is inclusive of the rate peg percentage and where applicable, the Crown land adjustment.

<sup>(4)</sup> Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.

Balranald Shire Council Permissible income for general rates | for the year ended 30 June 2023



### INDEPENDENT AUDITOR'S REPORT

### Special Schedule - Permissible income for general rates

#### **Balranald Shire Council**

To the Councillors of Balranald Shire Council

### Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Balranald Shire Council (the Council) for the year ending 30 June 2024.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2022–23 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

### **Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

# Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2023'.

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Balranald Shire Council | Permissible income for general rates | for the year ended 30 June 2023

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

### Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- · issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: <a href="www.auasb.gov.au/auditors\_responsibilities/ar8.pdf">www.auasb.gov.au/auditors\_responsibilities/ar8.pdf</a>. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- · about any other information which may have been hyperlinked to/from the Schedule.

Manuel Moncada Delegate of the Auditor-General for New South Wales

31 October 2023 SYDNEY

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# **Balranald Shire Council**

Report on infrastructure assets as at 30 June 2023

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard \$ '000	agreed level of service set by	2022/23 Required maintenance <sup>a</sup>	2022/23 Actual maintenance \$ '000	Net carrying amount \$ '000	Gross replacement cost (GRC) \$ '000	Assets	s in cond gross r	ition as a eplacem		tage of
		\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000				-	
Buildings	Buildings	-	-	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Buildings – non-specialised	170	125	29	37	27,033	44,893	35.0%	60.0%	5.0%	0.0%	0.0%
	Buildings – specialised	_	_	_	26	1,146	1,562	95.0%	0.0%	5.0%	0.0%	0.0%
	Other	_	-	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	170	125	29	63	28,179	46,455	37.0%	58.0%	5.0%	0.0%	0.0%
Other structure	esOther structures	_	_	_	251	7,328	9,487	10.0%	40.0%	40.0%	10.0%	0.0%
	Other	-	-	-	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total		_		251	7,328	9,487	10.0%	40.0%	40.0%	10.0%	0.0%
Roads	Roads	_	_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sealed roads	2,700	2,700	65	685	114,172	132,339	75.0%	5.0%	15.0%	3.0%	2.0%
	Unsealed roads	1,800	1,800	683	2,246	38,750	59,331	5.0%	10.0%	50.0%	30.0%	5.0%
	Bridges	_	_	_	_	1,437	2,681	7.0%	0.0%	93.0%	0.0%	0.0%
	Footpaths	15	80	13	21	1,363	2,001	0.0%	25.0%	75.0%	0.0%	0.0%
	Other road assets	_	_	34	37	1,520	2,426	70.0%	0.0%	30.0%	0.0%	0.0%
	Kerb and channels	_	_	15	15	3,151	4,761	30.0%	45.0%	15.0%	10.0%	0.0%
	Other road assets (incl. bulk earth works)	_	_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	4,515	4,580	810	3,004	150,440	203,539	51.8%	7.5%	27.0%	10.9%	2.8%
Water supply	Water supply network	800	2,200	905	515	9,808	18,345	20.0%	10.0%	50.0%	12.0%	8.0%
network	Other	_	_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	800	2,200	905	515	9,808	18,345	20.0%	10.0%	50.0%	12.0%	8.0%
Sewerage	Sewerage network	450	1,200	372	110	9,943	13,751	7.0%	50.0%	30.0%	8.0%	5.0%
network	Other	_	-,	_	_	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	450	1,200	372	110	9,943	13,751	7.0%	50.0%	30.0%	8.0%	5.0%
Stormwater	Stormwater drainage	75	150	13	10	4,603	6,101	15.0%	80.0%	5.0%	0.0%	0.0%
drainage	Other	_	_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Sub-total	75	150	13	10	4,603	6,101	15.0%	80.0%	5.0%	0.0%	0.0%

continued on next page ... Page 6 of 9

### **Balranald Shire Council**

Report on infrastructure assets as at 30 June 2023 (continued)

Asset Class Asset Category		Estimated cost to bring assets	agreed level of service set by	2022/23	2022/23 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets		ition as a eplaceme		
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Open space / recreational	Swimming pools Other	-	-	-	-	939	1,239	10.0%	40.0%	45.0% 0.0%	0.0%	5.0%
assets	Sub-total		_	-	-	939	1,239	10.0%		45.0%	0.0%	5.0%
Other infrastructure	Other	_	_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
assets	Sub-total		_	_	_	_	_	0.0%	0.0%	0.0%	0.0%	0.0%
	Total – all assets	6,010	8,255	2,129	3,953	211,240	298,917	43.3%	20.1%	25.2%	8.9%	2.5%

<sup>(</sup>a) Required maintenance is the amount identified in Council's asset management plans.

#### Infrastructure asset condition assessment 'key'

Condition Integrated planning and reporting (IP&R) description

Excellent/very good No work required (normal maintenance)
Good Only minor maintenance work required

3 Satisfactory Maintenance work required

Poor Renewal required

5 Very poor Urgent renewal/upgrading required

# **Balranald Shire Council**

Report on infrastructure assets as at 30 June 2023

# Infrastructure asset performance indicators (consolidated) \*

	Amounts	Indicator	Indic	cators	Benchmark
\$ '000	2023	2023	2022	2021	
Buildings and infrastructure renewals ratio					
Asset renewals 1	1,759	19.97%	89.06%	57.52%	> 100.00%
Depreciation, amortisation and impairment	8,808	19.97%	89.06%	57.52%	> 100.00%
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	6.040	0.040/	4.000/	0.750/	- 0.000/
Net carrying amount of infrastructure assets	6,010	2.81%	1.82%	2.75%	< 2.00%
ver carrying amount of impastructure assets	214,067				
Asset maintenance ratio					
Actual asset maintenance	3,953	185.67%	92.73%	104.01%	> 100.00%
Required asset maintenance	2,129	103.07 /6	92.7376	104.0176	7 100.00%
Cost to bring assets to agreed service level					
Estimated cost to bring assets to					
an agreed service level set by Council	8,255	2.76%	2.23%	2.61%	
Gross replacement cost	298,917				

<sup>(\*)</sup> All asset performance indicators are calculated using classes identified in the previous table.

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<sup>(1)</sup> Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

# **Balranald Shire Council**

Report on infrastructure assets as at 30 June 2023

# Infrastructure asset performance indicators (by fund)

	Gener	al fund	Wate	r fund	Sewe	Benchmark	
\$ '000	2023	2022	2023	2022	2023	2022	
Buildings and infrastructure renewals ratio Asset renewals  Depreciation, amortisation and impairment	20.50%	85.22%	0.00%	89.34%	0.00%	190.30%	> 100.00%
Infrastructure backlog ratio Estimated cost to bring assets to a satisfactory standard Net carrying amount of infrastructure assets	2.45%	1.35%	8.16%	8.64%	4.53%	4.72%	< 2.00%
Asset maintenance ratio Actual asset maintenance Required asset maintenance	390.61%	104.27%	56.91%	54.96%	29.57%	72.89%	> 100.00%
Cost to bring assets to agreed service level Estimated cost to bring assets to an agreed service level set by Council Gross replacement cost	1.82%	1.23%	11.99%	11.86%	8.73%	9.07%	

<sup>(1)</sup> Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

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### 9.2 REPORT ON FINANCIAL INFORMATION AS AT 30 NOVEMBER 2023

File Number: D23.90172

Author(s): Kristy Cameron, Finance Officer
Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

### **PURPOSE OF REPORT**

The purpose of this report is to advise and report to council on the status of the following financial information as at Thursday, 30 November 2023:

- 1. Monthly Summary of Revenue and Expenditure for the Caravan Park;
- 2. Monthly Summary of Revenue and Expenditure for the Bidgee Haven Retirement Hostel;
- 3. Monthly Summary of Revenue and Expenditure for the Tourist Information Centre; and
- 4. Monthly Summary of Revenue and Expenditure for the Library.

### OFFICER RECOMMENDATION

That Council receives and notes the financial information contained in this report for the period ending Thursday, 30 November 2023.

### **REPORT**

The following is a summary on each piece of financial information as at 30 November 2023:

### Monthly Summary of Revenue and Expenditure for the Caravan Park

For the 2023/2024 Financial Year, the Caravan Park has a budgeted operating revenue of \$533,500, with a budgeted operating expenditure of \$446,300. The budgeted operating surplus for the 2023/2024 Financial Year was \$87,200. The projected operating surplus for the 2023/2024 Financial Year as at 30 November 2023 is \$96,200.

### Monthly Summary of Revenue and Expenditure for the Bidgee Haven Hostel

For the 2023/2024 Financial Year, the Hostel has a budgeted operating revenue of \$1,520,000, with a budgeted operating expenditure of \$1,810,150. The budgeted operating deficit for the 2023/2024 Financial Year is (\$290,150). The projected operating deficit for the 2023/2024 Financial Year as at 30 November 2023 is (\$4,923).

### Monthly Summary of Revenue and Expenditure for the Tourist Information Centre

For the 2023/2024 Financial Year, the Tourist Information Centre has a budgeted operating revenue of \$73,600 with a budgeted operating expenditure of \$327,990. The budgeted operating deficit for the 2023/2024 Financial Year is (\$254,390). The projected operating deficit for the 2023/2024 Financial Year as at 30 November 2023 is (\$194,590).

# Monthly Summary of Revenue and Expenditure for the Library

For the 2023/2024 Financial Year, the Library has a budgeted operating revenue of \$50,600 and a budgeted operating expenditure of \$144,260. The budgeted operating deficit for the 2023/2024 Financial Year is (\$93,660). The projected operating deficit for the 2023/2024 Financial Year as at 30 November 2023 is (\$99,330).

# 1 Monthly Summary of Revenue and Expenditure for the Caravan Park

CARAVAN PARK 2023/24	Original Budget	Actual Amendments to budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget as at 30 June 2024	YTD Actual %
REVENUE							
Fees	\$530,000	\$70,000	\$600,000	\$265,005	\$334,995	\$600,000	44.2%
Washing Machine Charges	\$3,500	\$0	\$3,500	\$2,489	\$1,011	\$3,500	71.1%
Caravan Park - Merchandise Sales	\$0	\$6,000	\$6,000	\$2,460	\$3,540	\$6,000	41.0%
TOTAL OPERATING REVENUE	\$533,500	\$76,000	\$609,500	\$269,955	\$339,546	\$609,500	44.3%
EXPENDITURE							
Salaries	\$135,000	\$70,000	\$205,000	\$95,233	\$109,767	\$205,000	46.5%
Caravan Park Advertising	\$1,500			\$0	\$1,500	\$1,500	0.0%
Bank Charges	\$3,500				\$1,276	\$3,500	
Caravan Park - Cleaning Materials	\$10,000			\$3,335	\$6,665	\$10,000	33.3%
Electricity - Operational	\$39,000			\$17,606	\$16,394	\$34,000	51.8%
Admin Charges - Sals, Rates/Charges, Insur,	\$116,800	\$0	\$116,800	\$48,667	\$68,133	\$116,800	41.7%
Caravan Park - Software Support	\$4,500	\$2,000	\$6,500	\$2,958	\$3,542	\$6,500	45.5%
Telephone	\$3,000	\$0	\$3,000	\$929	\$2,071	\$3,000	31.0%
Caravan Park R & M	\$50,000	\$0	\$50,000	\$14,593	\$35,407	\$50,000	29.2%
Caravan Park - Consumables GST	\$25,000	\$0	\$25,000	\$10,152	\$14,848	\$25,000	40.6%
Carravan Park - Consumables No GST	\$5,000	\$0	\$5,000	\$395	\$4,605	\$5,000	7.9%
Depreciation	\$53,000	\$0	\$53,000	\$22,083	\$30,917	\$53,000	41.7%
TOTAL OPERATING EXPENDITURE	\$446,300	\$67,000	\$513,300	\$218,176	\$295,124	\$513,300	42.5%
NET OPERATING SURPLUS / DEFICIT	\$87,200	\$9,000	\$96,200	\$51,779	\$44,421	\$96,200	
CAPITAL							
Capital Revenue							
Capital Grants - CRIF	\$0	\$0	\$0	\$0	\$0	\$0	
Transfer from Restriction	\$0	\$0	\$0	\$0	\$0	\$0	
Total Capital Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Expenditure							
CRIF Grant Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	-
Transfer to Restriction	\$0				\$0		
Total Capital Expenditure	\$0				\$0		
Net Capital Surplus/ (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	
Net Overall Result Surplus/ (Deficit)	\$87,200	\$9,000	\$96,200	\$51,779	\$44,421	\$96,200	

# SUMMARY

Caravan Park 2023/24	Original Budget	Actual Amendments to Budget for Sptember QBR	revised budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024
Total Operating Revenue	\$533,500	\$76,000	\$609,500	\$269,955	\$339,546	\$609,500
Total Operating Expenditure	\$446,300	\$67,000	\$513,300	\$218,176	\$295,124	\$513,300
Net Operating Surplus / Deficit	\$87,200	\$9,000	\$96,200	\$51,779	\$44,421	\$96,200
Total Capital Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$0
Net Capital Surplus / (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0
Net Overall Result Surplus/ (Deficit)	\$87,200	\$9,000	\$96,200	\$51,779	\$44,421	\$96,200

# 2 Monthly Summary of Revenue and Expenditure for the Bidgee Haven Retirement Hostel

Hoster   Training Subsidies		Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024	YTD Actual %
Hostel - Training Subsidies	REVENUE							
Hostel - Resident Accommodation Fees	Permanent Care Subsidies	\$1,146,000	\$280,000	\$1,426,000	\$626,768	\$799,232	\$1,426,000	44.0%
Existed Resident Accommodation Fees	Hostel - Training Subsidies	\$4,000	\$0	\$4,000	\$0	\$4,000	\$4,000	0.0%
Notes   Note	-	\$25,000	\$0			\$9,434	\$25,000	62.3%
Netrest on Bond	Hostel - Resident Daily Care Fees	\$270,000					\$270,000	
Respite Care Fees	· · · · · · · · · · · · · · · · · · ·							
Hostel Residents Means Tested Fee   \$0   \$0   \$0   \$3   \$3   \$51,000   \$0   \$80   \$70,000   \$80   \$70,000   \$80	Respite Care Fees							
Hossel Telehealth Grant	· ·							
Second Expenses Claim							·	
EXPENDITURE   \$1,320,000   \$317,727   \$1,837,727   \$799,584   \$1,036,143   \$1,837,727   43,5%		i e						
EXPENDITURE  \$1,364,000  \$0  \$1,364,000  \$50  \$2,000  \$3,160  \$51,166  \$2,000  \$15,364,000  \$3,160  \$4,000  \$50  \$4,000  \$50  \$4,000  \$50  \$4,000  \$50  \$4,000  \$50  \$4,000  \$50  \$50,000  \$50  \$50,000  \$50  \$5								
Salaries		<b>V</b> 1,020,000	<b>4011,121</b>	<b>\$1,007,721</b>	<b>\$133,00</b> 1	ψ1,000,110	¥1,007,1.2.	10.070
Medical Expenses         \$2,000         \$0         \$2,000         \$3,168         -\$1,166         \$2,000         158.490           Drs Visits to Hostel         \$4,000         \$0         \$4,000         \$0         \$4,000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.000         \$0.400         \$0.000         \$0.400         \$0.000         \$0.4400         \$0.000         \$0.4400         \$0.000         \$0.4400         \$0.000	EXPENDITURE							
Drs Visits to Hostel	Salaries	\$1,364,000	\$0	\$1,364,000	\$551,246	\$812,754	\$1,364,000	40.4%
Training \$10,000 \$0 \$10,000 \$3.636 \$6,364 \$10,000 36.4% Recruitment Expenses \$0 \$0 \$0 \$0 \$996 \$996 \$0 \$0 \$0 \$0 \$996 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Medical Expenses	\$2,000	\$0	\$2,000	\$3,168	-\$1,168	\$2,000	158.4%
Recruitment Expenses   \$0   \$0   \$50   \$500   \$500   \$500   \$500   \$0   \$	Drs Visits to Hostel	\$4,000	\$0	\$4,000	\$0	\$4,000	\$4,000	0.0%
Advertising \$500 \$0 \$500 \$500 \$500 \$0.0% Audit Fees \$5,000 \$0 \$5,000 \$5,000 \$0 \$5,000 \$0 \$5,000 \$0 \$0.0% Electricity \$40,000 \$0 \$40,000 \$17,724 \$22,276 \$40,000 44.3% Gas \$1,000 \$0 \$1,000 \$0 \$1,7724 \$22,276 \$40,000 \$1,000 \$0.0% Gas \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0.0% Gas \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0.0% Sundry Expenses \$1,500 \$0 \$1,500 \$2,094 \$534 \$1,500 \$1.96 Linen Replacements \$2,000 \$0 \$2,000 \$0 \$2,000 \$2,000 \$0.0% Laundry Services \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,736 \$2,047 \$767 \$0 \$0 Pharmaceutical Supplies \$12,000 \$0 \$12,000 \$3,736 \$8,264 \$12,000 \$1,1% Council Admin Charges - Salaries, Insur, Rates \$139,150 \$0 \$139,150 \$46,383 \$92,767 \$139,150 \$3.3% Printing & Stationery \$2,000 \$0 \$3,000 \$0 \$3,000 \$0 \$3,000 \$0 Repairs & Maintenance \$55,000 \$0 \$3,000 \$0 \$3,000 \$0 \$3,000 \$0 Subscriptions & Memberships \$7,000 \$0 \$5,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & Memberships \$7,000 \$0 \$5,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & Memberships \$7,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S10,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions & S64,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions & S64,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$50	Training	\$10,000	\$0	\$10,000	\$3,636	\$6,364	\$10,000	36.4%
Advertising \$500 \$0 \$500 \$500 \$500 \$0.0% Audit Fees \$5,000 \$0 \$5,000 \$5,000 \$0 \$5,000 \$0 \$5,000 \$0 \$0.0% Electricity \$40,000 \$0 \$40,000 \$17,724 \$22,276 \$40,000 44.3% Gas \$1,000 \$0 \$1,000 \$0 \$1,7724 \$22,276 \$40,000 \$1,000 \$0.0% Gas \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0.0% Gas \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0.0% Sundry Expenses \$1,500 \$0 \$1,500 \$2,094 \$534 \$1,500 \$1.96 Linen Replacements \$2,000 \$0 \$2,000 \$0 \$2,000 \$2,000 \$0.0% Laundry Services \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,604 \$1,396 \$5,000 \$72,1% Cleaning Materials \$5,000 \$0 \$5,000 \$3,736 \$2,047 \$767 \$0 \$0 Pharmaceutical Supplies \$12,000 \$0 \$12,000 \$3,736 \$8,264 \$12,000 \$1,1% Council Admin Charges - Salaries, Insur, Rates \$139,150 \$0 \$139,150 \$46,383 \$92,767 \$139,150 \$3.3% Printing & Stationery \$2,000 \$0 \$3,000 \$0 \$3,000 \$0 \$3,000 \$0 Repairs & Maintenance \$55,000 \$0 \$3,000 \$0 \$3,000 \$0 \$3,000 \$0 Subscriptions & Memberships \$7,000 \$0 \$5,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & Memberships \$7,000 \$0 \$5,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & Memberships \$7,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S10,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$2.9% Subscriptions & S50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions & S64,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions & S64,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$55,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$14,820 \$40,180 \$50,000 \$3.300 Subscriptions \$50,000 \$0 \$50,000 \$50	Recruitment Expenses	\$0	\$0	\$0	\$996	-\$996	\$0	-
Audit Fees \$5,000 \$0 \$5,000 \$5,000 \$0 \$5,000 \$0 \$0,000 \$10,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$0.0% \$0	'	\$500		\$500	\$0	\$500	\$500	0.0%
Electricity \$40,000 \$0 \$40,000 \$17,724 \$22,276 \$40,000 44.3% Gas \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,000 \$0.0% \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0.0% \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0 \$1,500 \$0.0% \$1,500 \$	<u> </u>						·	
Gas         \$1,000         \$0         \$1,000         \$0         \$1,000         \$1,000         \$0.0%           Consultants Independent Aged Care Audit         \$30,000         \$0         \$30,000         \$4,118         \$25,882         \$30,000         0.0%           Sundry Expenses         \$1,500         \$0         \$1,500         \$2,094         -\$594         \$1,500         139,6%           Linen Replacements         \$2,000         \$0         \$2,000         \$0         \$2,000         \$0.00							. ,	
Consultants Independent Aged Care Audit         \$30,000         \$0         \$30,000         \$4,118         \$25,882         \$30,000         0.0%           Sundry Expenses         \$1,500         \$0         \$1,500         \$2,004         \$594         \$1,500         139,6%           Linen Replacements         \$2,000         \$0         \$2,000         \$0         \$2,000         \$2,000         \$0         .0%           Laundry Services         \$5,000         \$0         \$5,000         \$3,604         \$1,396         \$5,000         72.1%           Clearing Materials         \$5,000         \$0         \$5,000         \$2,388         \$2,612         \$5,000         72.1%           Clearing Materials         \$5,000         \$0         \$5,000         \$2,388         \$2,612         \$5,000         72.1%           Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,766         \$5,677         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         7.767         \$0         \$0         \$1,100	· · · · · · · · · · · · · · · · · · ·					, ,		
Sundry Expenses         \$1,500         \$0         \$1,500         \$2,094         \$594         \$1,500         \$139,69%           Linen Replacements         \$2,000         \$0         \$2,000         \$0         \$2,000         \$0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>+ ,</td><td>, ,</td><td></td></td<>						+ ,	, ,	
Linen Replacements         \$2,000         \$0         \$2,000         \$0         \$2,000         \$2,000         \$0.0%           Laundry Services         \$5,000         \$0         \$5,000         \$3,604         \$1,396         \$5,000         72.1%           Cleaning Materials         \$5,000         \$0         \$5,000         \$2,388         \$2,612         \$5,000         47.8%           Freight         \$0         \$0         \$6767         -\$767         \$0         -           Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,736         \$8,264         \$12,000         31.1%           Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         \$3.33%           Freinting & Stationery         \$2,000         \$0         \$2,000         \$669         \$1,391         \$2,000         \$1         \$1         \$2,000         \$3,		, , , , , , ,						
Laundry Services         \$5,000         \$0         \$5,000         \$3,604         \$1,396         \$5,000         72.1%           Cleaning Materials         \$5,000         \$0         \$5,000         \$2,388         \$2,612         \$5,000         47.8%           Freight         \$0         \$0         \$0         \$767         \$767         \$0         -           Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,736         \$8,264         \$12,000         31.1%           Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         33.3%           Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000<								
Cleaning Materials         \$5,000         \$0         \$5,000         \$2,388         \$2,612         \$5,000         47.8%           Freight         \$0         \$0         \$0         \$767         -\$767         \$0         -           Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,736         \$8,264         \$12,000         31.1%           Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         33.3%           Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$40,180         \$55,000         \$2,385         \$4,615         \$7,000         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%         \$4,1%	·							
Freight         \$0         \$0         \$0         \$767         -\$767         \$0         -           Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,736         \$8,264         \$12,000         31.1%           Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         33.3%           Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000         \$0         \$3,000         \$0         \$0.9%           Repairs & Maintenance         \$55,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         \$6.9%           Subscriptions & Memberships         \$7,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         \$26.9%           Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         \$3.1,47         \$3,000         \$4,615         \$7,000         \$3,000         \$4,615         \$7,000         \$3,000         \$4,615         \$7,000         \$4	· · · · · · · · · · · · · · · · · · ·							
Pharmaceutical Supplies         \$12,000         \$0         \$12,000         \$3,736         \$8,264         \$12,000         31.1%           Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         33.3%           Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000         \$3,000         \$3,000         \$3,000         \$3,000         \$0.9%           Repairs & Maintenance         \$55,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         \$6.9%           Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         34.1%           Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         32.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$0         \$10,000								
Council Admin Charges - Salaries, Insur, Rates         \$139,150         \$0         \$139,150         \$46,383         \$92,767         \$139,150         33.3%           Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000         \$3,000         \$0.0%           Repairs & Maintenance         \$55,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         26.9%           Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         34.1%           Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         33.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$0         \$10,000         \$10,000         \$0.0%           Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel							·	
Printing & Stationery         \$2,000         \$0         \$2,000         \$609         \$1,391         \$2,000         30.4%           IT Expenditure         \$3,000         \$0         \$3,000         \$0         \$3,000         \$3,000         \$0.0%           Repairs & Maintenance         \$55,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         26.9%           Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         34.1%           Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         32.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$0         \$10,000         \$10,000         \$10,000         \$0.0%           Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$0         \$280         \$280         \$280         \$0         \$0         \$0         <								
IT Expenditure	<u> </u>							
Repairs & Maintenance         \$55,000         \$0         \$55,000         \$14,820         \$40,180         \$55,000         26.9%           Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         34.1%           Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         32.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$10,000         \$10,000         \$10,000         \$10,000         \$0           Depreciation         \$54,000         \$0         \$54,000         \$36,000         \$54,000         336,000         \$54,000         336,000         \$54,000         336,000         \$54,000         336,000         \$54,000         336,000         \$54,000         \$36,000         \$54,000         \$36,000         \$54,000         \$36,000         \$54,000         \$36,000         \$54,000         \$36,000         \$54,000         \$36,000         \$56,000         \$56,000         \$50         \$52,000         \$50         \$52,000         \$50         \$52,000         \$50								
Subscriptions & Memberships         \$7,000         \$0         \$7,000         \$2,385         \$4,615         \$7,000         34.1%           Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         33.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$0         \$10,000         \$10,000         \$10,000         \$0.0%           Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$0         \$10,061         \$0         -\$280         \$0         -\$280         \$0         -         -\$280         \$0         -         -         -         -         -         -         -         -         -         -\$280         \$0         -         -         -         -         -         -         -\$280         \$0         -         -         -         -         -         -         -         -         -         -         -         - <td>· ·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	· ·							
Telephone         \$3,000         \$0         \$3,000         \$1,413         \$1,587         \$3,000         47.1%           Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         33.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$10,000         \$0.0%           Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$280         -\$280         \$0         -           Telehealth Grants         \$0         \$0         \$10,061         -\$10,061         \$0         -           Resident Fees Refunded         \$0         \$32,500         \$32,323         \$177         \$32,500         99.5%           TOTAL OPERATING EXPENDITURE         \$1,810,150         \$32,500         \$1,842,650         \$743,010         \$1,099,640         \$1,842,650         40.3%								
Food Supplies         \$55,000         \$0         \$55,000         \$18,258         \$36,742         \$55,000         33.2%           Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$10,000         0.0%           Depreciation         \$54,000         \$0         \$54,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$280         -\$280         \$0         -           Telehealth Grants         \$0         \$0         \$10,061         -\$10,061         \$0         -           Resident Fees Refunded         \$0         \$32,500         \$32,500         \$32,323         \$177         \$32,500         99.5%           TOTAL OPERATING EXPENDITURE         \$1,810,150         \$32,500         \$1,842,650         \$743,010         \$1,099,640         \$1,842,650         40.3%	<u>'</u>							
Commuter Bus and Sedan Running Costs         \$10,000         \$0         \$10,000         \$10,000         \$0.0%           Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$280         -\$280         \$0         -         7         7         7         7         7         8         7         8         7         8         7         8								
Depreciation         \$54,000         \$0         \$54,000         \$18,000         \$36,000         \$54,000         33.3%           Hostel Business Improvement Funding         \$0         \$0         \$0         \$280         -\$280         \$0         -           Telehealth Grants         \$0         \$0         \$10,061         -\$10,061         \$0         -           Resident Fees Refunded         \$0         \$32,500         \$32,323         \$177         \$32,500         99.5%           TOTAL OPERATING EXPENDITURE         \$1,810,150         \$32,500         \$1,842,650         \$743,010         \$1,099,640         \$1,842,650         40.3%								
Hostel Business Improvement Funding \$0 \$0 \$0 \$0 \$280 -\$280 \$0 - Telehealth Grants \$0 \$0 \$0 \$10,061 -\$10,061 \$0 - Resident Fees Refunded \$0 \$32,500 \$32,500 \$32,323 \$177 \$32,500 99.5%  TOTAL OPERATING EXPENDITURE \$1,810,150 \$32,500 \$1,842,650 \$743,010 \$1,099,640 \$1,842,650 40.3%	-							
Telehealth Grants \$0 \$0 \$0 \$10,061 -\$10,061 \$0 - Resident Fees Refunded \$0 \$32,500 \$32,500 \$32,323 \$177 \$32,500 99.5%  TOTAL OPERATING EXPENDITURE \$1,810,150 \$32,500 \$1,842,650 \$743,010 \$1,099,640 \$1,842,650 40.3%	'							33.3%
Resident Fees Refunded \$0 \$32,500 \$32,500 \$32,323 \$177 \$32,500 99.5%  TOTAL OPERATING EXPENDITURE \$1,810,150 \$32,500 \$1,842,650 \$743,010 \$1,099,640 \$1,842,650 40.3%	,					-		
TOTAL OPERATING EXPENDITURE \$1,810,150 \$32,500 \$1,842,650 \$743,010 \$1,099,640 \$1,842,650 40.3%	Telehealth Grants	\$0				-\$10,061		-
	Resident Fees Refunded	\$0	\$32,500	\$32,500	\$32,323	\$177	\$32,500	99.5%
NET OPERATING SURPLUS / DEFICIT -\$290,150 \$285,227 -\$4,923 \$56,574 -\$61,497 -\$4,923	TOTAL OPERATING EXPENDITURE	\$1,810,150	\$32,500	\$1,842,650	\$743,010	\$1,099,640	\$1,842,650	40.3%
	NET OPERATING SURPLUS / DEFICIT	-\$290,150	\$285,227	-\$4,923	\$56,574	-\$61,497	-\$4,923	

# SUMMARY

Bidgee Haven Hostel 2023/24	Original Budget	Amendments to budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024
TOTAL OPERATING REVENUE	\$1,520,000	\$317,727	\$1,837,727	\$799,584	\$1,038,143	\$1,837,727
TOTAL OPERATING REVENUE	\$1,520,000 \$1,810,150		\$1,842,650		, , ,	
	ψ1,010,100	<b>\$02</b> ,000	ψ1,0 1 <u>2,</u> 000	ψ1 10,010	ψ1,000,010	ψ1,012,000
NET OPERATING SURPLUS / DEFICIT	-\$290,150	\$285,227	-\$4,923	\$56,574	-\$61,497	-\$4,923

BIDGEE HAVEN HOSTEL SELF CARE UNITS 2023/24	Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024	YTD Actual %
REVENUE							
Unit Rentals	\$24,000	\$0	\$0	\$2,436	\$21,564	\$24,000	10.15%
EXPENDITURE							
Electricity	\$2,500	\$0	\$0	\$739	\$739	\$2,500	29.57%
Insurance	\$1,300	\$0	\$0	\$0.00	\$0	\$1,300	0.00%
Rates and Charges	\$9,000	\$0	\$0	\$6,017	\$2,983	\$9,000	66.85%
Repairs and Maintenance	\$5,000	\$0	\$0	\$1,640	\$3,360	\$5,000	32.80%
	\$17,800	\$0	\$0	8,395.83	\$7,082.49	\$17,800.00	47.17%
NET OPERATING SURPLUS / DEFICIT	\$6,200	\$0	\$0	-\$5,960	\$14,481	\$6,200	

# SUMMARY

Bidgee Haven Hostel Self Care Units 2023/24	Original Budget	Amendments to budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024
TOTAL OPERATING REVENUE	\$24,000	\$0	\$0	\$2,436	\$21,564	\$24,000
TOTAL OPERATING EXPENDITURE	\$17,800	\$0	\$0	\$8,396	\$7,082	\$17,800
NET OPERATING SURPLUS / DEFICIT	\$6,200	\$0	\$0	-\$5,960	\$14,481	\$6,200

TOURISM 2023/24	Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024	YTD Actual %
REVENUE							
Fees	\$500	\$0	\$500	\$0	\$500	\$500	0.0%
Rent - Discovery Centre	\$0	\$20,000	\$20,000	\$5,909	\$14,091	\$20,000	29.5%
Tourist Info Centre -Souvenir Sales	\$65,000	. ,		\$32,054	\$32,946	\$65,000	49.3%
Sales Yanga HH Guides	\$2,000		\$3,000	\$1,763	\$1,237	\$3,000	58.8%
Commissions	\$100	\$400	\$500	\$397	\$103	\$500	79.4%
Tourism Advertising	\$1,000		·	\$0	\$1,000	\$1,000	0.0%
Donations - Discovery Centre	\$5,000		. ,	\$1,599	\$3,401	\$5,000	32.0%
Small Business Grant	\$0		\$2,500	\$0	\$2,500	\$2,500	0.0%
TOTAL OPERATING REVENUE	\$73,600	. ,		\$41,722	\$55,778	\$97,500	42.8%
TOTAL OF ENATING NEVEROL	\$73,000	Ψ23,300	\$91,500	Ψ+1,122	\$33,770	ψ31,300	42.070
EXPENDITURE	1						
Salaries	\$158,000	-\$40,000	\$118,000	\$44,031	\$73,969	\$118,000	37.3%
Tourism Staff Uniforms	\$500	, ,	, ,	\$134	\$366	\$500	26.9%
Training	\$1,500			\$509	\$991	\$1,500	34.0%
Advertising	\$24,500	-		\$4,597	\$19,903	\$24,500	
Security Monitoring	\$1,000			\$277	\$723	\$1,000	27.7%
Conference Expenses	\$2,000	\$0		\$0	\$2,000	\$2,000	0.0%
General Expenses	\$1,700			\$0	\$1,700	\$1,700	0.0%
Admin Charges -Sals, Rates/charges, Insur	\$80,740			\$33,642	\$47,098	\$80,740	41.7%
Postage	\$0		\$500	\$132	\$368	\$500	26.4%
Printing and Stationery	\$0	·	\$2,000	\$550	\$1,450	\$2,000	27.5%
Special Events - Shows / Movies	\$1,700			\$330 \$0	\$1,700	\$1,700	0.0%
Council Run Special Events & Festivals	\$5,000			\$0	\$5,000	\$5,000	0.0%
Seminars & Workshops - Local	\$1,000	\$0	\$1,000	\$0	\$1,000	\$1,000	0.0%
Subscriptions	\$2,000			\$889	\$1,000	\$2,000	44.5%
Christmas Decorations	\$850				\$850		
	\$050				-\$120	\$600	120.0%
Internet Travelling Expanses	1			\$720			
Travelling Expenses	\$1,000			\$1,043	\$957	\$2,000	52.2%
Souvenirs	\$37,000			\$21,425	\$15,575	\$37,000	57.9%
Cleaning	\$0			\$2,039	-\$2,039	\$0	-
Tourism R & M	\$0			\$13,668 \$2,058	-\$13,668	\$0 \$0,500	44 70/
Depreciation  TOTAL OPERATING EXPENDITURE	\$9,500			\$3,958	\$5,542	\$9,500	41.7%
TOTAL OPERATING EXPENDITURE	\$327,990	-\$35,900	\$292,090	\$127,615	\$164,475	\$292,090	43.7%
NET OPERATING SURPLUS/DEFICIT	-\$254,390	\$59,800	-\$194,590	-\$85,893	-\$108,697	-\$194,590	
Capital Revenue							
Total Capital Revenue	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Total Oaphai Nevenue	\$0	, \$0	φ0	Ψυ	φυ	Ψ	0.00 /6
Capital Expenditure	†						
Total Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Net Capital Surplus/ (Deficit)	\$0	\$0	\$0	\$0	\$0	\$0	
Net Result Surplus/ (Deficit)	-\$254,390	\$59,800	-\$194,590	-\$85,893	-\$108,697	-\$194,590	

# SUMMARY

TOURISM 2023/24	Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected budget to 30 June 2024
Total Operating Revenue	\$73,600	\$23,900	\$97,500	\$41,722	\$55,778	\$97,500
Total Operating Expenditure	\$327,990	-\$35,900	\$292,090	\$127,615	\$164,475	\$292,090
Net Operating Result Surplus / Deficit	-\$254,390	\$59,800	-\$194,590	-\$85,893	-\$108,697	-\$194,590
Total Capital Revenue	0.00	0.00	0.00	0.00	0.00	0.00
Total Capital Expenditure	0.00	0.00	0.00	0.00	0.00	0.00
Net Capital Surplus / (Deficit)	0.00	0.00	0.00	0.00	0.00	0.00
Net Overall Result Surplus / (Deficit)	-\$254,390	\$59,800	-\$194,590	-\$85,893	-\$108,697	-\$194,590

# 4 Monthly Summary of Revenue and Expenditure for the Library

Library Services 2023/24	Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024	YTD Actual %
REVENUE							
Library Operational Subsidy	\$50,000	\$0	\$50,000	\$5,270	\$44,730	\$50,000	10.5%
Library Sundry Sales	\$100	\$900	\$1,000	\$287	\$713	\$1,000	28.7%
Museum other Revenue	\$500	\$0	\$500	\$0	\$500	\$500	0.0%
Room Hire	\$0	\$2,000	\$2,000	\$582	\$1,418	\$2,000	29.1%
Tech Savvy	\$0	\$0	\$0	\$2,300	\$0	\$0	-
Sunraysia Solar Project	\$0	\$0	\$0	\$2,970	\$0	\$0	-
TOTAL OPERATING REVENUE	\$50,600	\$2,900	\$53,500	\$11,409	\$42,091	\$53,500	21.3%
EXPENDITURE							
Library - Salaries	\$100,000	-\$5,000	\$95,000	\$34,936	\$60,064	\$95,000	36.8%
Training	\$1,000	\$0	\$1,000	\$72	\$928	\$1,000	7.2%
Electricity	\$2,600	\$500	\$3,100	\$1,039	\$2,061	\$3,100	33.5%
Office Expenses	\$1,000	-\$600	\$400	\$0	\$400	\$400	0.0%
Administration Charge	\$15,860	\$0	\$15,860	\$0	\$15,860	\$15,860	0.0%
Printing and Stationery	\$700	\$100	\$800	\$599	\$201	\$800	74.8%
Books and Journals	\$4,000	\$0	\$4,000	\$2,600	\$1,400	\$4,000	65.0%
IT Expenditure	\$1,700	\$0	\$1,700	\$0	\$1,700	\$1,700	0.0%
Repairs and Maintenance	\$12,500	\$0	\$12,500	\$2,268	\$10,232	\$12,500	18.1%
Security Monitoring	\$700	\$1,700	\$2,400	\$339	\$2,061	\$2,400	14.1%
Conferences	\$0	\$3,000	\$3,000	\$891	\$2,109	\$3,000	29.7%
Cleaning	\$0	\$1,600	\$1,600	\$688	\$912	\$1,600	43.0%
Subscriptions	\$2,000	\$0			\$257	\$2,000	87.1%
Telephone and Communications	\$500	\$0			\$293	\$500	41.4%
Internet	\$1,700	\$0	\$1,700	\$720	\$980	\$1,700	42.4%
Library - Travelling Expenses	\$0	\$2,000	\$2,000	\$1,043	\$957	\$2,000	52.2%
Tech Savy Program	\$0				-\$493	\$0	
Operational Grants	\$0	\$5,270	\$5,270	\$565	\$4,705	\$5,270	10.7%
TOTAL OPERATING EXPENDITURE	\$144,260	\$8,570	\$152,830	\$48,202	\$104,628	\$152,830	31.5%
NET OPERATING SURPLUS / DEFICIT	-\$93,660	-\$5,670	-\$99,330	-\$36,793	-\$62,537	-\$99,330	
CAPITAL							
Capital Revenue							
Library Local Priority	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
Library Infrastructure Grant	\$0				\$0		
Tech Savvy Program	\$0				\$0		
Sunraysia Solar Grant	\$0				\$0		
Total Capital Revenue	<b>\$0</b>	¢o.	60	<b>\$0</b>	<b>*</b> 0	¢0	
Total Capital Revenue	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Expenditure							
Capital Items Library							
Library Grant Priority Project	\$6,232	\$0	\$6,232	\$7,643	-\$1,411	\$6,232	122.6%
Library Infra Grant - 1	\$4,130	\$0	\$4,130	\$4,130	\$0	\$4,130	100.0%
Total Capital Expenditure	\$10,362	\$0	\$10,362	\$11,773	-\$1,411	\$10,362	
Net Capital Surplus/ (Deficit)	-\$10,362	\$0	-\$10,362	-\$11,773	\$1,411	-\$10,362	
Net Overall Result Surplus/ (Deficit)	-\$104,022	-\$5,670	-\$109,692	-\$48,566	-\$61,126	-\$109,692	

# SUMMARY

Library Services 2023/24	Original Budget	Actual Amendments to Budget for September QBR	Revised Budget	Actual YTD 30 November 2023	Remaining Budget	Projected Budget to 30 June 2024
Total Operating Revenue	50,600	2,900	53,500	11,409	42,091	53,500
Total Operating Expenditure	144,260	8,570	152,830	48,202	104,628	152,830
Net Operating Surplus / Deficit	-93,660	-5,670	-99,330	-36,793	-62,537	-99,330
Total Capital Revenue	0	0	0	0	0	0
Total Capital Expenditure	10,362	0	10,362	11,773	0	10,362
Net Capital Surplus / (Deficit)	-10,362	0	-10,362	-11,773	0	-10,362
Net Overall Result Surplus/ (Deficit)	-104,022	-5,670	-109,692	-48,566	-61,126	-109,692

FINANCIAL IMPLICATIONS

Nil.

LEGISLATIVE IMPLICATIONS

Nil.

POLICY IMPLICATIONS

Nil.

**RISK RATING** 

Low.

**ATTACHMENTS** 

Nil

### 9.3 MONTHLY INVESTMENTS REPORT

File Number: D23.89998

Author(s): Kristy Cameron, Finance Officer
Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

### **PURPOSE OF REPORT**

The purpose of this report is to report to Council on the balances of cash and investments held by Council as at Thursday, 30 November 2023.

### OFFICER RECOMMENDATION

That Council receives and notes the information provided in this report.

### **REPORT**

# 1 Cash and Investments Held

Council's total cash and investments held as at Thursday, 30 November 2023 is \$34,343,772.

This is a increase of \$3,089,938 (9.88%) on the previous month's total of \$31,253,834.

The investments balance as at 30 November 2023 is \$30.5M.

A summary of Council's investments as at 30 November 2023 is detailed on the next page.

The table below also details the interest earned for the month of November, 2023 and the projected interest earnings for the Financial Year ending 30 June 2024.

### TERM DEPOSITS INVESTMENT REGISTER AND INTEREST EARNED 2023/24

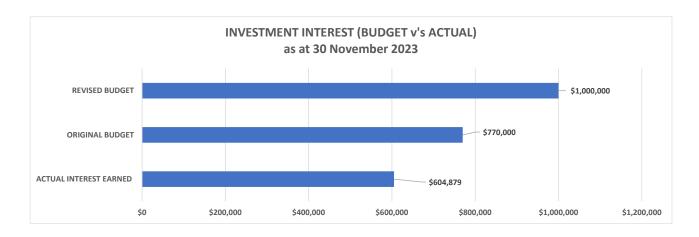
								31	
					Interest				Projected Interest
	S&P	Term			Rate/ Rate of	Investment \$\$			Earnings to 30
Term Deposits	Rating	(Days)	Start Date	Maturity Date	Return	Value	Daily Interest	Dec-23	June 2024
Westpac Bank -939950			matured				\$ 124.66		\$ 16,704.44
Westpac Bank 176576	A-1+	275	22/04/2023	22/01/2024	4.07%	1,000,000	\$ 111.51	\$ 3,456.71	\$ 22,970.41
Westpac Bank -691615			matured				\$ 112.25		\$ 16,388.50
Westpac Bank - 185863	A-1+	335	24/06/2023	24/05/2024	4.92%	1,000,000	\$ 134.79	\$ 4,178.63	\$ 44,212.60
Westpac Bank	A-1+	366	11/11/2023	11/11/2024	5.10%	1,000,000	\$ 139.73	\$ 4,331.51	\$ 32,276.71
Westpac Bank	A-1+	366	23/11/2023	23/11/2024	5.10%	1,000,000	\$ 139.73	\$ 4,331.51	\$ 30,600.00
						, ,		,	. ,
AMP	A-2	365	21/03/2023	20/03/2024	4.80%	500,000	\$ 65.75	\$ 2,038.36	\$ 17,293.15
AMP	A-2	365	18/05/2023	17/05/2024	5.10%	500,000	\$ 69.86	\$ 2,165.75	\$ 22,426.03
AMP	A-2	186	1/06/2023	4/12/2023	5.15%	500,000	\$ 70.55	\$ 282.19	\$ 11,076.03
AMP	A-2	365	20/07/2023	19/07/2024	5.75%	1,000,000	\$ 157.53	\$ 4,883.56	\$ 54,349.32
AMP	A-2	335	1/09/2023	1/08/2024	5.05%	500,000	\$ 69.18		\$ 20,891.78
							7	7 -,	,
Macquarie Bank	A-1	365	25/01/2023	25/01/2024	4.35%	1,000,000	\$ 119.18	\$ 3,694.52	\$ 24,908.22
Macquarie Bank	A-1	365	16/02/2023	16/02/2024	4.77%	500.000	\$ 65.34	\$ 2,025.62	\$ 15,094.11
Macquarie Bank	A-1	303	matured	10/02/2024	7.11/0	300,000	\$ 62.19	2,023.02	\$ 3,420.45
Macquarie Bank Macquarie Bank	A-1		matured				\$ 62.19		\$ 3,420.45
	A-1		matured				\$ 63.01		\$ 9,828.32 \$ 4,284.68
Macquarie Bank	A-1 A-1	365	24/08/2023	23/08/2024	4.88%	500,000		¢ 2,072,22	
Macquarie Bank	A-1 A-1	365 365	6/09/2023	5/09/2024	4.88%	,		\$ 2,072.33	\$ 20,723.29 \$ 19,813.56
Macquarie Bank						500,000	\$ 66.71	\$ 2,068.08	
Macquarie Bank	A-1	365	29/11/2023	28/11/2024	5.22%	500,000	\$ 71.51	\$ 2,216.71	\$ 15,302.47
2000			T						
NAB Bank	A-1+		matured				\$ 115.34		\$ 2,191.46
NAB Bank	A-1+	365	9/03/2023	8/03/2024	4.80%	1,000,000	\$ 131.51	\$ 4,076.71	\$ 33,008.22
NAB Bank	A-1+	365	19/04/2023	18/04/2024	4.55%	1,000,000	\$ 124.66	\$ 3,864.38	\$ 36,400.00
NAB Bank	A-1+	365	19/04/2023	18/04/2024	4.55%	1,000,000	\$ 124.66	\$ 3,864.38	\$ 36,400.00
NAB Bank	A-1+	184	31/05/2023	1/12/2023	4.85%	1,000,000	\$ 132.88	\$ 132.88	\$ 20,463.01
NAB Bank	A-1+	365	5/06/2023	4/06/2024	5.00%	1,000,000	\$ 136.99	\$ 4,246.58	\$ 46,438.36
NAB Bank	A-1+	365	13/06/2023	12/06/2024	5.30%	1,000,000	\$ 145.21	\$ 4,501.37	\$ 50,386.30
NAB Bank	A-1+		matured				\$ 136.99		\$ 12,192.11
NAB Bank	A-1+	182	19/07/2023	17/01/2024	5.30%	1,000,000	\$ 145.21	\$ 4,501.37	\$ 26,427.40
NAB Bank	A-1+	365	27/09/2023	26/09/2024	5.25%	1,000,000	\$ 143.84	\$ 4,458.90	\$ 39,842.47
NAB Bank	A-1+	330	30/11/2023	25/10/2024	5.20%	1,000,000	\$ 142.47	\$ 4,416.44	\$ 30,345.21
				-					
Bank of Queensland	A-2		matured				\$ 124.66		\$ 10,222.12
Bank of Queensland	A-2		matured				\$ 60.27		\$ 3,375.12
Bank of Queensland	A-2		matured				\$ 63.70		\$ 6,688.50
Bank of Queensland	A-2	365	9/05/2023	8/05/2024	4.60%	500,000	\$ 63.01	\$ 1,953.42	\$ 19,660.27
Bank of Queensland	A-2	270	3/04/2023	29/12/2023	4.55%	500,000	\$ 62.33	\$ 1,807.53	\$ 11,343.84
Bank of Queensland	A-2		redemeed				\$ 141.10		\$ 16,790.90
Bank of Queensland	A-2	365	5/07/2023	4/07/2024	5.50%	1,000,000	\$ 150.68	\$ 4,671.23	\$ 54,246.58
Bank of Queensland	A-2	367	25/08/2023	26/08/2024	4.95%	500,000	\$ 67.81	\$ 2,102.05	\$ 20,884.93
Bank of Queensland	A-2	365	20/09/2023	19/09/2024	5.05%	1,000,000	\$ 138.36	\$ 4,289.04	\$ 39,154.79
Bank of Queensland	A-2	362	13/10/2023	9/10/2024	5.10%	500,000	\$ 69.86		\$ 18,443.84
			1			222,300		,	-,
Commonwealth Bank	A-1+	357	16/01/2023	8/01/2024	4.64%	1,500,000	\$ 190.68	\$ 5,911.23	\$ 36,611.51
Commonwealth Bank	A-1+	365	2/02/2023	2/02/2024	4.61%	500,000	\$ 63.15	\$ 1,957.67	
Commonwealth Bank	A-1+	360	17/02/2023	12/02/2024	4.01%	500,000	\$ 67.12	\$ 2,080.82	
Commonwealth Bank	A-1+ A-1+	360	17/02/2023	12/02/2024	4.90%	500,000	\$ 67.12 \$ 67.12		\$ 15,236.99
							. *		
Commonwealth Bank	A-1+	365	27/02/2023	27/02/2024	5.06%	1,000,000	\$ 138.63	\$ 4,297.53	\$ 33,548.49
Commonwealth Bank	A-1+		matured			1	\$ 62.05		\$ 1,675.35
Commonwealth Bank	A-1+	070	matured	44/40/0000	4.000/	F00.000	\$ 61.92	A	\$ 6,315.84
Commonwealth Bank	A-1+	276	10/03/2023	11/12/2023	4.60%	500,000	\$ 63.01	\$ 693.15	
Commonwealth Bank	A-1+	364	17/03/2023	15/03/2024	4.35%	500,000	\$ 59.59	\$ 1,847.26	
Commonwealth Bank	A-1+		matured	1=101:			\$ 60.96		\$ 2,377.44
Commonwealth Bank	A-1+	330	23/05/2023	17/04/2024	4.75%	1,000,000	\$ 130.14	\$ 4,034.25	
Commonwealth Bank	A-1+	365	27/07/2023	26/07/2024	5.24%	500,000	\$ 71.78	\$ 2,225.21	
Commonwealth Bank	A-1+	300	9/08/2023	4/06/2024	5.06%	500,000	\$ 69.32	\$ 2,148.77	
Commonwealth Bank	A-1+	365	10/10/2023	9/10/2024	4.90%	500,000	\$ 67.12	\$ 2,080.82	\$ 17,720.55
Total Term Deposits				Avg Rate	4.92%	\$ 30,500,000		\$ 120,299.59	\$ 1,194,052.80
Total At Call Accounts						\$ 12,086		*	\$ 76.42
Total as at 30 November 202	23					\$ 30,512,086			\$ 1,194,129.22
		* at call inter	est earned - 1 lu	ılv - 30 Novemb	er 23		•		

\* at call interest earned - 1 July - 30 November 23

The graph below details the monthly balance of investments from 1 July 2023 until 30 June 2024:



The graph below details the actual interest earned as at 30 November 2023 against the original budget for the Financial Year:



The table below details the composition of investments with financial institutions as at 30 November 2023:

Financial Institutions	Ratings	Composition %	Amount ('000)
Westpac	A-1+	13.15	4,012
AMP	A-2	9.83	3,000
CBA	A-1+	24.58	7,500
MAC	A-1	9.83	3,000
BOQ	A-2	13.11	4,000
NAB	A-1+	29.50	9,000
Total		100.00	30,512

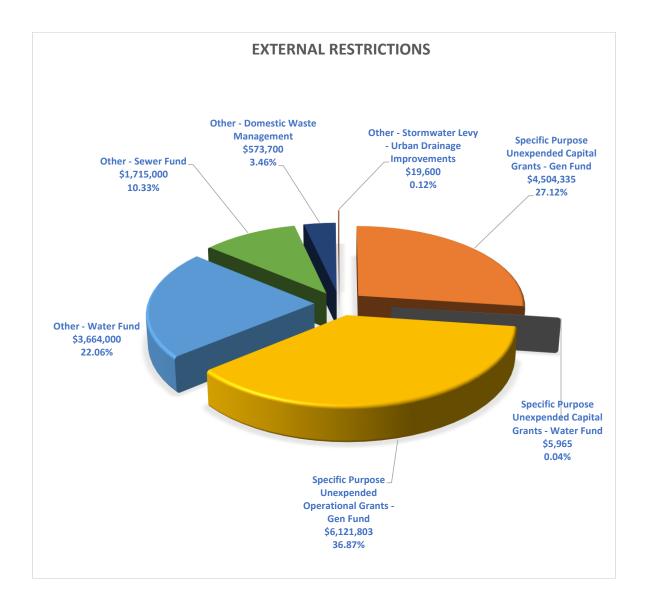
Council is compliant with the Investment Policy.

The table below details the balances of external and internal restrictions as at Thursday, 30 November 2023:

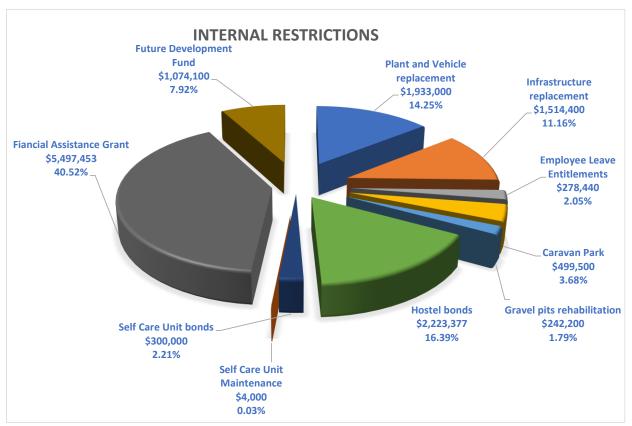
The table also details the balance of unrestricted cash investments as at Thursday, 30 November 2023:

Details of Restrictions		
External Restrictions		
Specific Purpose Unexpended Capital Grants - Gen Fur	nd \$	4,504,335
Specific Purpose Unexpended Capital Grants - Water F	und \$	5,965
Specific Purpose Unexpended Operational Grants - Ge		6,121,803
Other - Water Fund	\$	3,664,000
Other - Sewer Fund	\$	1,715,000
Other - Domestic Waste Management	\$	573,700
Other - Stormwater Levy - Urban Drainage Improveme	ents \$	19,600
Tota	l External Restrictions \$	16,604,403
Internal Restrictions		
Plant and Vehicle replacement	\$	1,933,000
Infrastructure replacement	\$	1,514,400
Employee Leave Entitlements	\$	278,440
Caravan Park	\$	499,500
Gravel pits rehabilitation	\$	242,200
Hostel bonds	\$	2,223,377
Self Care Unit bonds	\$	300,000
Self Care Unit Maintenance	\$	4,000
Financial Assistance Grant	\$	5,497,453
Future Development Fund	\$	1,074,100
		40.555.450
lota	Il Internal Restrictions \$	13,566,470
Tota	l Restrictions \$	30,170,873
1012		30,170,073
Unrestricted Cash Investments	\$	4,172,898
Tota	Cash and Investments \$	34,343,772

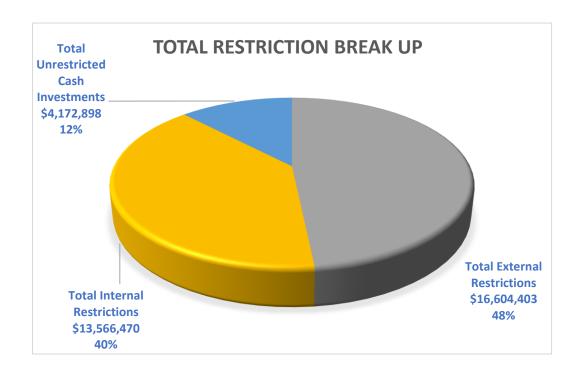
The chart below details the breakup of External Restrictions, detailing dollar value and percentage of each restriction as at 30 November 2023:



The chart below details the breakup of Internal Restrictions, detailing dollar value and percentage of each restriction as at 30 November 2023:



The chart below details an overall view of restricted cash as at 30 November 2023:



### SUMMARY

Council currently holds \$34,343,772 in Cash and Investments. The average interest rate for November 2023 is 4.93%. This is an increase on last month's interest rate of 4.86% (An increase of 1.44%).

I hereby certify that the investments listed within this report were made in accordance with Section 625 of the Local Government Act, 1993, clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

C. Bennett

# **Responsible Accounting Officer**

7 December 2023

# 2. Bank Reconciliation as at 30 November 2023

The bank reconciliation on the Westpac cash account, or operating account, has been reconciled as at, 30 October 2023 and is detailed below:

Opening Cashbook Balance	1,720,025
Plus Receipts	6,254,122
Less Payments	(4,142,461)
Cashbook Balance at 30 November 2023	3,831,686

Statement Summary	
Opening Statement Balance	1,893,828
Plus Receipts	6,245,583
Less Payments	(4,316,934)
Bank Statement Balance at 30 November 2023	3,822,477
Plus Unpresented Receipts	12,197
Less Unpresented Payments	(2,988)
Reconciliation Balance at 30 November 2023	3,831,686

C. Bennett

# **Responsible Accounting Officer**

7 December 2023

### **FINANCIAL IMPLICATIONS**

Nil.

### **LEGISLATIVE IMPLICATIONS**

The Local Government Act, 1993.

The Local Government (General) Regulation, 2021.

Ministerial Investment Order (Gazetted 11 February 2011).

# **POLICY IMPLICATIONS**

Council's Investment Policy (Adopted October 2021).

### **RISK RATING**

Low.

# **ATTACHMENTS**

Nil

### 9.4 OUTSTANDING RATES AND USAGE CHARGES AS AT 30 NOVEMBER 2023

File Number: D23.89960

Author(s): Danika Dunstone, Customer Service Officer

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 3: Our Economy – A community that ensures a strong

and resilient economy.

### **PURPOSE OF REPORT**

The purpose of this report is to advise Council of the outstanding Rates and Charges and outstanding Water and Sewer Usage Charges as at Thursday, 30 November 2023.

#### OFFICER RECOMMENDATION

That Council receives and notes the information contained within this report.

### **REPORT**

### **Outstanding Rates & Annual Charges**

The following table provides a summary of the outstanding rates and annual charges and the outstanding water and sewer usage charges as at 30 November 2023:

	Balance Outstanding as at 30 November 2023
Rates & Charges	\$2,096,841.40
Water & Sewer Usage Charges	\$ 139,628.93
TOTAL	<u>\$2,236,470.33</u>

### **Summary of all Rates and Charges**

The table on the following page provides more detail on all Rates and Charges and Usage Charges, as at Thursday, 30 November 2023.

The total amount outstanding includes amounts due for instalment 2 (30 November 2023), instalment 3 (28 February 2024) and Instalment 4 (30 May 2024).

The 2023/2024 Net Levy of \$5,576,233.90, includes any debit or credit levy adjustments for the current financial year, plus water and sewer usage charges, interest charged and less any pensioner rebates issued.

The balance outstanding for rates and annual charges is 35.42% (45.50% as at 30 October 2023) of the total receivable as at 30 November, 2023.

The balance outstanding for water and sewer usage charges is 32.02% (25.94% as at 30 October 2023) of the total receivable as at 30 November 2023. Please note the increase from 30 October 2023 is due to new water bills being issued during November 2023.

					A. at	30 November 2023				
					AS at	50 November 2025				
Income C	ategory	Arrears 30 June 2023	Net Arrears 30 November 2023	2023/24 Net Levy	Total Receivable	Amount Collected as at 30 November 2023	Collection as a % of Total Receivable	Total Balance Due	Total Balance Due as a % of Total Receivable	Net Arrears as a % of Net Levy
General F	fund Rates incl Interest / Legal charges	\$217,333.28	\$88,167.99	\$3,428,639.99	\$3,645,973.27	\$2,466,314.38	67.64%	\$1,179,658.89	32.36%	2.57%
Waste Ma	anagement Charges	\$26,991.62	\$16,973.33	\$489,424.85	\$516,416.47	\$307,198.68	59.49%	\$209,217.79	40.51%	3.47%
Stormwat	ter Levy Charges	\$1,488.73	\$933.27	\$19,286.00	\$20,774.73	\$11,273.27	54.26%	\$9,501.46	45.74%	4.84%
Water Fu	nd - Access Charges	\$54,986.51	\$37,341.78	\$934,297.75	\$989,284.26	\$595,042.39	60.15%	\$394,241.87	39.85%	4.00%
Sewerage	Fund - Annual Charges	\$42,310.02	\$26,428.43	\$704,585.31	\$746,895.33	\$442,673.94	59.27%	\$304,221.39	40.73%	3.75%
Subtotal		\$343,110.16	\$169,844.80	\$5,576,233.90	\$5,919,344.06	\$3,822,502.66	64.58%	\$2,096,841.40	35.42%	3.05%
Water Fu	nd - Consumption Charges	\$84,609.57	\$50,077.00	\$294,934.67	\$379,544.24	\$252,956.01	66.65%	\$126,588.23	33.35%	16.98%
Sewerage	Fund - Usage Charges Non Residential	\$4,737.07	\$2,659.68	\$51,773.90	\$56,510.97	\$43,470.27	76.92%	\$13,040.70	23.08%	5.14%
Subtotal		\$89,346.64	\$52,736.68	\$346,708.57	\$436,055.21	\$296,426.28	67.98%	\$139,628.93	32.02%	15.21%
		\$432,456.80	\$222,581.48	\$5,922,942.47	\$6,355,399.27	\$4,118,928.94	64.81%	\$2,236,470.33	35.19%	3.76%
Notes	Arrears is rates overdue from previous									
	Net Levy includes any DR & CR levy adj			ebates						
	Total Receivable includes arrears at 30.									
	Amount collected includes payments to									
	Total Balance Due includes the arrears	balance, as reduce	ed by payments in this fina	ancial year, plus o	current net levy					

# **FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS** 

Nil.

**POLICY IMPLICATIONS** 

Nil.

**RISK RATING** 

Low.

**ATTACHMENTS** 

Nil

### 9.5 OUTSTANDING DEBTORS AS AT 30 NOVEMBER 2023

File Number: D23.89973

Author(s): Danika Dunstone, Customer Service Officer

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

### **PURPOSE OF REPORT**

To provide Council with a report on the Outstanding Debtors as at Thursday, 30 November 2023.

### OFFICER RECOMMENDATION

That the report be received and noted.

### **REPORT**

The table below details the total amount of outstanding debtors as at Thursday, 30 November 2023. As can be seen from the table there are forty-six (46) accounts, that make up the current debtors balance of \$128,754.

There are twelve (12) debtors that make up the thirty (30) days debtors amount of \$36,548.

There is one (1) account that make up the sixty (60) days debtors amount of \$200 and finally, there are fifteen (15) accounts that make up the ninety (90) days debtors amount of \$60,035.

The balance of the outstanding debtors as at 31 October 2023 was \$239,220. There has therefore been a \$110,292 decrease in outstanding debtors over the past month.

Number of Accounts	Current	30 days	60 days	90 days	TOTALS
18	\$31,971				\$31,971
12		\$36,548			\$36,548
1			\$200		\$200
15				\$60,035	\$60,035
TOTALS	<u>\$31,971</u>	<u>36,548</u>	<u>\$200</u>	<u>\$60,035</u>	<u>\$128,754</u>

### Analysis of 90 days debtors

The 90-day debtors balance is made up of the following significant amounts:

- \$15,990 Relates to tip fees. Debtor meeting with Senior council staff to discuss.
- \$17,930 This debtor is currently on a long-term payment plan.
- \$11,617 Council is currently working on a payment plan with the debtor.
- \$6,770 Payment is expected by 31 December 2023.

# TOTAL \$52,307

# **FINANCIAL IMPLICATIONS**

It is vitally important that outstanding debtors are managed by staff in order to ensure that Council is able to collect any debts owing in a timely, efficient and effective manner.

# **LEGISLATIVE IMPLICATIONS**

Nil.

# **POLICY IMPLICATIONS**

Nil.

# **RISK RATING**

Low.

### **ATTACHMENTS**

Nil

### 9.6 GRANT FUNDED PROJECTS STATUS UPDATE

File Number: D23.89996

Reporting Officer(s): Connie Mallet, Community Projects, Events and Grants

Officer

Responsible Officer: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership – A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

### PURPOSE OF REPORT

To provide Council with an updated summary of the current and active grant funded projects as at Thursday the 30<sup>th</sup> of November 2023 (*Attachment 1*).

### OFFICER RECOMMENDATION

That the report be received and noted.

### **REPORT**

Listed in Attachment 1 are the grants and projects that are currently on the grants register, are actively being pursued or are in the process of being acquitted or have been recently acquitted.

There are currently no grant applications pending.

### **FINANCIAL IMPLICATIONS**

Nil.

# **LEGISLATIVE IMPLICATIONS**

Nil.

## **POLICY IMPLICATIONS**

Nil.

## **RISK RATING**

Low.

### **ATTACHMENTS**

1. Grants/Projects Report as at the 30th of November 2023

# Balranald Shire Council Grants/Projects Update Summary

As at the 30<sup>th</sup> November 2023 Submitted by the Community Projects, Tourism/Economic Development & Grants Coordinator



### Page 1: Report Highlights

#### **❖ INFRASTRUCTURE GRANTS/PROJECTS**

### Page 2:

• Regional Roads Repair Program Project 2

### Page 3:

• Club Grant – Euston Club Grant 22/23

#### Page 4:

• Fixing Local Roads (FLR) Round 3

### Page 5:

Roads to Recovery (RTR) 2019-2024

### Page 6:

Roads to Recovery (RTR) 2019-2024 (cont.)

### Page 7:

Everyone Can Play 2022

### Page 8:

• Bidgee Haven Expansion Grant

## Page 9

- Public Library Infrastructure Grant 2021/22
- Discovery Centre Redevelopment Far West Joint Organisation (JO) Grant

## Page 10:

Our Region Our Rivers – BAL2
 Riverfront/Riverbend/Swing Bridge project

## Pages 11:

 Local Roads Community Infrastructure Round 2 (LRCI2)

### Pages 12:

 Local Roads Community Infrastructure Round 3 (LRCI3)

#### Pages 13:

 Stronger Country Community Funds (SCCF) Round 4

### Page 14:

Community Building Partnership 2021

#### Page 15:

Business Improvement Fund 2022 – Dept of Health
 Page 16:

- Crown Reserve Improvement Fund 2021/22
- Crown Reserve Improvement Fund 2022/23

### Page 17:

Fixing Local Roads Round 4

### Page 18:

- Fixing Local Roads Pothole Repair Program
   Page 19:
- Stronger Country Communities Fund (SCCF) R5

### Page 20:

- Public Library Infrastructure Grant 2022/23
- Community Building Partnership Grant 2022

## Page 21:

 Office of Responsible Gambling NSW – Community Development Fund

# Page 22:

Regional & Local Roads Repair Roads (RLRRP)

# Page 23:

- Western Weeds Action Program
- EPA Approved Projects in Illegal Dumping Prevention

### Page 24:

- Local Roads Community Infrastructure Round 4 (LRCI4)
- Telehealth Support Funding PHN Western NSW
   Page 25:
- Block Grant 2023/24 Transport of NSW

# **❖ NON-INFRASTRUCTURE GRANTS/PROJECTS**

### Page 26:

 Transport Access Regional Partnerships Funding (TARP) 2019 – 2023 Transport NSW

#### Page 27:

Reconnecting Regional NSW Community Events
 Page 28:

 Office of Responsible Gambling NSW – Community Benefit Fund

### Page 29:

Children & Young People Wellbeing Grant

## Page 30:

Economic Development Strategy Grant

# Page 31:

Regional Drought Resilience Planning Program 1

## Page 32:

- NSW Small Business Month Grant 2023
- Library Sunraysia Solar Fund Grant 2023

## Page 33:

- Australia Day Community Grant 2024
- Youth Holiday Summer Break Fund 2023/24

#### **APPLICATIONS PENDING**

No applications pending

### **REPORT HIGHTLIGHTS:**

# **Key Activities since Last Report**

- The Regional Roads Repair Program 2022/2023 is now fully completed
- The Community Building Partnership Grant 2021 for the Kyalite Memorial Park & Foreshore Development is now fully completed
- A Masterplan for the Caravan Park under the Crown Reserve Improvement Fund 2022/2023 is currently being developed
- The refurbishment of the Emergency Accommodation is progressing with a report for the fencing going to the February 2024 Council meeting for approval
- The Regional & Local Roads Repair Program is now completed ahead of the expected finish date of the 29<sup>th</sup> of February 2024
- The last of the events under the Reconnecting Regional NSW Community Events Program which was the Sounds & Scribbles Youth was delivered on the 2<sup>nd</sup> December 2023 with great success

## Projects that have been taken off this Report from the last report:

• No projects have been taken off this report from the last report

## New Projects and/or Successful Applications added to this Report from the last report:

• Youth Holiday Summer Break Fund 2023/24

# **New Applications submitted since last report**

• No new applications were submitted since the last report

Page 1

# **INFRASTRUCTURE GRANTS/PROJECTS**

Grant/Project	CM Ref	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Regional Roads Repair Program 2022/23 – Transport NSW  General Ledger: 6080-4999-0000  Job Cost Code: 0224-4912-0001  Revenue: 6080-1106-0002	F22.139	Engineering Finance & Assets Officer  Project Start Date: 5th June 2023  Actual Project Finish Date: 30th November 2023	PROJECT 2 MR514 Oxley Road Construction and seal 2km of existing unsealed road. Widen the road to have a 9m pavement formation with a 7m wide seal.	\$195,000 – Grant \$195,000 Council Contribution from Block Grant TOTAL: 390,000 Funds Received to date: \$187,236.64	As at the 9 <sup>th</sup> of August 2023 Council received payment of \$187,236.64 and the project had progressed to 10% completion.  As at the 12 <sup>th</sup> of September 2023 works are in progress with 30% completion.  As at the 9 <sup>th</sup> of October 2023 works are in progress with 75% completion.  As at the 7 <sup>th</sup> November 2023 Council is waiting for the sealing contractor to finish sealing the road and works has progressed to 95% completion. It is on track to be delivered by the completion date.  As at the 30 <sup>th</sup> November 2023 the project is fully completed and will be taken off the next report.  Percentage Completion: 100%  Percentage Budget Expended: 100%

Page 2

Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
ClubGrant – Euston Club Grant NSW  General Ledger: 4664-1900-0003	G22/16 F22.491 D23.82322 D23.82321	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: 30th July 2023  Expected Project Finish Date: 31st December 2023	Concrete Base for Multi- Purpose Tennis Court     Power Box to Euston Riverfront	\$83,000 + \$28,500 TOTAL: \$108,000 Funds received: \$108,000 on the 31st August 2022 Receipt 56120	As at the 12 <sup>th</sup> of September 2023 Council has progressed in locating the location for the concrete base and power box and contractors to deliver the work are being assessed.  As at the 9 <sup>th</sup> of October 2023 the Power Box has commenced and a Purchase Order was issued to Mildura Electrical. Council has received quotes for the concrete base for the multi-purpose tennis court project and are currently assessing the quotes.  As at the 7 <sup>th</sup> of November 2023 the Power Box has been installed and Council is waiting for the Review of Environmental Factors (REF) document for the concrete base for the multi-purpose tennis court project. The project completion date will be reassessed once a contractor has been appointed.  As at the 30th of November 2023 the consultants were compiling the REF (as above) which is due before the end of December and will then be presented to the funding body for a project time extension.  Percentage Completion: 50% Percentage Budget Expended: 34% (expended for the power box)

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Fixing Local Roads (FLR) Round 3 – Transport NSW  General Ledger: 6100-4999-0000  Job Cost Code: Tapalin Mail Road: 9008-4999-	F19.184 F21.582	Engineering Finance & Assets Officer  Project Start Date: Sept 2020 Expected Project Finish Date:	Sealing existing road for safety improvements:  1. Marma Box Creek Road Sealing,  2. Euston Prungle  3. Tapalin Mail Road	1. \$600,000 – Grant \$160,000 from Roads to Recovery (RTR) \$40,000 Council Contribution 23/24 TOTAL \$800,000	1. Marma Box Creek Road As at the 30 <sup>th</sup> of November 2023 the tender has been compiled for the tender process Percentage Completion: 5% Percentage Budget Expended: 5%
Job Cost Code: Euston Prungle Road: 9015-4499-0001 Job Cost Code: Marma Box		1. Marma Box Creek Rd: 31st May 2024 2. Euston Prungle Road: 31st May 2024		2. \$300,000- Grant \$80,000 from Roads to Recovery (RTR) \$20,000 Council Contribution allowed from Operational Budget TOTAL \$400,000	2. Euston Prungle Road As at As at the 30 <sup>th</sup> of November 2023 the tender has been compiled for the tender process Percentage Completion: 5% Percentage Budget Expended: 5%
Creek Rd: 9019-4999-0004		3. Tapalin Mail Road: 31 <sup>st</sup> May 2024		3. \$412,500– Grant \$110,000 from Roads to Recovery (RTR) \$27,500 Council Contribution allowed from Operational Budget TOTAL \$550,000	3. Tapalin Mail Road As at the 30 <sup>th</sup> of November 2023 works are forecast to recommence on the 28 <sup>th</sup> March 2024 Percentage Completion: 75% Percentage Budget Expended: 75%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Roads to Recovery 2019-2024 – Department of Infrastructure, Transport, Regional Development & Communications General Ledger: 6440-4999-0000 Revenue: 6440-1100-0000	F19.751  D23.81989  - Work Schedule as at 21st April 2023  D23.81987  - Standard Expenditure Report to end of 31st March 2023	Engineering Finance & Assets Officer  Project Start Date: May 2020  Expected Project Finish Date: 30th June 2024	McCabe St Resealing; \$77,898 RTR Funding O'Conner Street Resealing: \$15,031 RTR Funding Kilpatrick Road Resealing: \$214,000 RTR Funding Reseal Multiple Locations Perry Street: \$8,375 RTR Funding + \$7,544 RTR Funding Bertram Road Reseal: \$33,705 RTR Funding Tapalin Mail Road: \$138,355 RTR Funding Windomal Road: \$103,819 RTR Funding Mildura Ivanhoe Road: \$238,825 RTR Funding Hatfield The Vale Road: \$322,350 RTR Funding Weimby Kyalite Road: \$628,563 RTR funding * \$1,377,500 FLR Funding + \$37,844 Council Funding Mildura Ivanhoe Road: \$454,368 RFR Funding Burke Wills Road: \$77,031 RTR Funding + \$55,703 Council Funding Marma Box Creek Road: \$700,000 RTR Funding + \$2,584,273 FLR1 funding + \$65,727 Council Funding Wooranbara Corrong: \$91,555 RTR Funding Leslie Drive: \$60,000 RFR Funding + \$246,500 FLR2 Funding + \$14,500 Council Funding Tapalin Mail Road: \$110,000 RTR Funding + \$412,500 FLR3 Funding * \$14,500 Funding	\$4,997,524  Funds Received to date: \$3,354,664 (22 <sup>nd</sup> March 2023)  As at 6 <sup>th</sup> July 2023: Total Project Completion: 80% Total Project Budget Expended \$70%	As at the 30 <sup>th</sup> of November 2023:  COMPLETED WORKS:  McCabe Street Resealing O'Çonner Street Resealing Reseal Multiple Locations Perry Street Reseal Multiple Locations Shailer Terrace Bertram Road Reseal Tapalin Mail Road Windomal Road Mildura Ivanhoe Road Hatfield The Vale Road Weimby Kyalite Road Mildura Ivanhoe Road Mildura Ivanhoe Road Marma Box Creek Rd (\$148,242 RTR Funds) Freshwater Road Wooranbara Corrong Marma Box Creek Road (\$700,000 RTR funding) Leslie Drive  As at the 30 <sup>th</sup> of November 2023 – IN PROGRESS:  Kilpatrick Road Resealing 60% of Works Completed 40% of allocated budget used to date

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Roads to Recovery 2019-2024 – Department of Infrastructure, Transport, Regional Development & Communications General Ledger: 6440-4999-0000 Revenue: 6440-1100-0000	F19.751  D23.81989 – Work Schedule as at 21st April 2023  D23.81987 - Standard Expenditure Report to end of 31st March 2023	Engineering Finance & Assets Officer  Project Start Date: May 2020  Expected Project Finish Date: June 2024	>> Continued from previous page  Marma Box Creek Road: \$160,000 RTR Funding + \$600,000 FLR3 Funding + \$40,000 Council Funding Euston Prungle Road: \$80,000 RTR Funding + \$300,000 FLR3 Funding + \$20,000 Council Funding Weimby Kyalite Road Reseal: \$382,615 RTR + \$160,000 LRCI3 Funding	As Above	<ul> <li>Scontinued from previous page</li> <li>As at the 30<sup>th</sup> of November 2023 – INCOMPLETE:</li> <li>Tapalin Mail Road         <ul> <li>75% of Works Completed</li> <li>100% of RTR Budget Expended</li> <li>Project on hold, to recommence in warmer months for resealing works</li> </ul> </li> <li>As at the 30<sup>th</sup> of November 2023 - NOT STARTED:         <ul> <li>Marma Box Creek Road (\$160,000 RTR funding)</li> <li>Euston Prungle Road</li> <li>Weimby Kyalite Road Reseal Works on these roads will commence in the warmer months for resealing works</li> </ul> </li> <li>As at the 30<sup>th</sup> of November 2023 two more road projects were added but not as yet started. These are:         <ul> <li>Shailer Terrace – Reinstate Kerb &amp; Cutter (\$120,000)</li> <li>Marma Box Road Reseals (\$736,681)</li> </ul> </li> <li>Overall Project Completion: 80%</li> <li>Overall Project Expended: 70%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Everyone Can Play 2022 – Department of Planning, Industry and Environment  Job Code: 4682-4999-0013  General Ledger: 4682-1100-0002	F22.292	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: June 2023  Expected Project Finish Date: March 2024	Everyone Can Play (ECP) Lions Park Inclusion Project  Play equipment upgrade (Crown Reserve Grant for Lions Park towards same project)	\$200,000  Funds Received to date: Milestone 1 \$50,000 – Receipt 54990  Milestone 2 \$40,000 – Receipt 55157	As at the 12 <sup>th</sup> of September 2023 Council sent a formal letter to the funding body for time extension to the 31 <sup>st</sup> December 2023 which was formally given on the 7 <sup>th</sup> September 2023.  As at the 9 <sup>th</sup> of October 2023 Council has been communicating with our key contact with the Department of Planning, Industry & Environment re the status and scope of the project. The scope and specs are currently being finalised to go to Tender. Personnel from the funding body will be here on the 11 <sup>th</sup> of October 2023 to review the project scope. and  As at the 7 <sup>th</sup> of November 2023 the designs are completed and ready to go to tender (project includes the Crown Reserve Improvement Fund 2021/22 for the Lions Park Upgrade). The completion date of the project is currently being reassessed with the funding body.  As at the 30 <sup>th</sup> November 2023 this project has gone to Tender and is closing on the 20 <sup>th</sup> of December 2023  Percentage Completion: 20%  Percentage Budget Expended: 0%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Bidgee Haven Retirement Hostel Expansion Grant – Department of Health  Job Code: 2620-4999-0021  General Ledger: 2620-1100-0001	F19.244 Agreement: D19.20869	General Manager	Bidgee Haven Expansion Construction - Specialised Dementia Wing	Total potential funding: \$6,060,000  \$4,680,000 (Signed Funding Agreement) \$1,380,000 Aged Care Approvals Round (ACAR) Top-Up 2020 (Not Formalised due to uncertainty with project)  Funds Received to date Milestone 1 Payment: \$500,000 – Receipt 49078	<ul> <li>A Variation/Project Report was submitted to the funding body on the 13<sup>th</sup> of January 2023 (D23.78200 on CM).</li> <li>A project progress meeting with the funding body was held on the 9<sup>th</sup> of Feb 2023. Another project progress meeting has been scheduled for end of March 2023.</li> <li>As at the 5<sup>th</sup> of April 2023 clarification was provided by Aged Care Approvals (ACAR) Operations in reference to the funding for this project. There is a further \$1,380,000 ACAR top up but this has not been formalised due to the uncertainty of the project.</li> <li>As at the 6<sup>th</sup> of July 2023 Council's General Manager went to Canberra on the 14<sup>th</sup> June 2023 and met with representatives from the Commonwealth Government to explore opportunities for operational funding. The General Manager will be following up with the Commonwealth Government representatives within the next couple of weeks.</li> <li>As at the 9<sup>th</sup> of August 2023 a workshop with the Hostel Committee has been organised for the 23<sup>rd</sup> August 2023.</li> <li>As at the 12<sup>th</sup> of September 2023 a project progress report had been submitted. Project still on hold.</li> <li>As at the 30th of November 2023 the project remains on hold until further notice.</li> <li>Percentage Completion: 0%</li> <li>Percentage Budget Expended: 0%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Public Library Infrastructure Grant 21/22 – Library Council NSW  General Ledger: 4520-1100-0000  Job Cost Code: 4520-4999-0018	F22.190 F22.204	BSC Librarian and the Community Projects, Tourism & Grants Coordinator  Project Start Date: May 2022  Actual Project End Date: 15th November 2023	Funding is for <b>Stage 1</b> of the project which includes access to the adjoining unused CWA room, a technology support hub, removal of a double window to create a double door for wheelchair access, removal of a small window for a larger window to view playground, building of a wall, ceiling and flooring server room.	\$67,862  Funds Received to date: \$67,862 - Receipt 54979  Expenses to date: \$67,476.63	<ul> <li>As at the 9<sup>th</sup> of October 2023 we are still awaiting arrival of the furniture and will then finalise the financials and acquittal report by the 31<sup>st</sup> October 2023.</li> <li>As at the 7<sup>th</sup> of November 2023 the furniture has now arrived and Council is now in the process of acquitting the project.</li> <li>As at the 30<sup>th</sup> of November 2023 this project will be taken off the next report</li> <li>Percentage Completion: 100%</li> <li>Percentage Budget Expended: 100%</li> </ul>
Discovery Centre Redevelopment – Far West Joint Organisation  Job Code: 6560-4999-0033  General Ledger: 6560-4999-0000	F20.593	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: TBA  Expected Project End Date: TBA	Redevelopment of the Discovery Centre.	\$950,000  Expenses to date: \$102,950 (for 21/22)	<ul> <li>As at the 12<sup>th</sup> of September 2023 a EOI is being prepared for Vendor Panel.</li> <li>As at the 9<sup>th</sup> of October 2023 the EOI has been submitted to Vendor Panel.</li> <li>As at the 7<sup>th</sup> of November 2023 Council is waiting for the release of the final construction documents and will be submitting an RFQ release</li> <li>As at the 30<sup>th</sup> of November 2023 an RFT is in progress and a report will be prepared for the February 2024 Council meeting for approval</li> <li>Percentage Completion: 5%</li> <li>Percentage Budget Expended: 11%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Our Region Our Rivers Program (OROR) – Riverfront/Riverbend/ Swing Bridge - BAL 2 Department of Infrastructure, Regional Development and Cities Job Code: 6000-4999-0012 Total Value amongst a number of LGA's is \$16,803,000	F19.650	Community Projects, Tourism & Grants Coordinator  Project Start Date: 1st July 2021  Expected Project Finish Date: 30th June 2024	BAL 2 of the Our Region Our Rivers Program comprises of the following  Riverfront Enhancement Eco Trails  Swing Bridge Trail Loop  Riverbend Reserve Place-making includes BBQ, toilet, furniture, gym equipment & signs	\$820,234.30 Regional Growth Fund \$13,349.75 Stronger Country Communities Fund  Funds Received to date: Please refer to the Our Rivers Our Region Project report as at 30- 06-2022 which was compiled by Edna & Submitted for reporting. CM reference: D22.71719	<ul> <li>As at the 8<sup>th</sup> of June 2023 evidentiary photos and a report on the impact of flooding around the project area and the shire was provided to Andrea on the 12<sup>th</sup> May 2023. As at the 6<sup>th</sup> of July 2023 Council is waiting for response to the request for time extension.</li> <li>As at the 9<sup>th</sup> of August 2023 Council was advised that an extension for the OROR Bal. 2 has been given till June 2024. We had a meeting with all LGAs on 2<sup>nd</sup> August 2024. It was agreed that an assessment of each of our respective projects would be conducted to ensure that outstanding elements would be completed by June 2024.</li> <li>As at the 12<sup>th</sup> of September 2023 we have assessed the elements that are to be completed and have agreed that they can be delivered by the extended date.</li> <li>As at the 9<sup>th</sup> of October 2023 Council have started to put the specs together for the work that is left to complete.</li> <li>As at the 30<sup>th</sup> of the November 2023 Council is developing the action plan to progress the work.</li> <li>Percentage Completion: 90%</li> <li>Percentage Budget Expended: 100%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Local Roads Community Infrastructure ROUND 2 21/22 - Department of Infrastructure, Transport, Regional Development and Communications  Job Cost Centres: 0229-4999-0001 3182-4999-0001 4682-4999-0013 4664-4999-0003 6450-4999-0003 6450-4999-0003	G22/9 F20.693 F21.241 F21.242 F21.445 F21.247 F21.445 F21.246 F21.245 F21.245 F22.136 F21.249 F21.248 F21.244	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: July 2020  Expected Project Finish Date: Extension given to the 30 <sup>th</sup> June 2024	Funding allocated to the following:  1. Balranald Aerodrome Fencing 2. Toilet at Balranald Cemetery 3. Balranald Irrigation Automation 4. Euston Town Approaches 5. Euston Rec Reserve Upgrade 6. Kyalite Riverside Reserve Enhancements 7. Seal off Street Parking Areas 8. Theatre Royal Refurbishments 9. Church & Harben Street Drainage Improvements 10. Balranald Riverfront Accessibility Works  Note: Council will not receive full nominal funding until all projects are completed	Total Funding Value: \$616,739  1. \$110,000 2. \$50,000 3. \$66,000 4. \$100,00 5. \$40,000 6. \$30,000 7. \$26,739 8. \$84,000 9. \$30,000 10. \$80,000  Funds Received to date: \$308,370 Receipt No: 53081 \$72,317 received 16th June 2023	As at the 30th of November 2023 the status of the total project is as below:  COMPLETED PROJECTS:  Aerodrome Fencing  Toilet at Balranald Cemetery  Euston Rec Reserve Playground Upgrade  Kyalite Riverside Reserve – Steps & Railings (the balance of works including solar lights is part of the Community Building Partnerships 2021 Grant)  Seal Off Street Parking Areas  Church & Harben Street Drainage Improvements  INCOMPLETE PROJECTS:  Balranald Irrigation Automation  As at the 30th of November 2023 an assessment is in progress to identify scope of the project  Euston Town Approaches  As at the 30th of November 2023 Council is progressing signage requirements and priorities  Theatre Royal Refurbishments  As at the 30th of November 2023 Council is following up on receipt of quotes for the work  Balranald Riverfront Enhancement  As at the 30th of November 2023 an assessment is in progress to finalise scope of the project  Total Project Percentage Completion: 77%  Percentage Budget Expended: 77%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Local Roads Community Infrastructure ROUND 3 22/23 - Department of Infrastructure, Transport, Regional Development and Communications  General Ledger: 6280-1125-0001	F21.478  Grant Box G22	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: 20 <sup>th</sup> October 2020  Expected Project Finish Date: Extension given to the 30 <sup>th</sup> June 2024	Projects include: 1. Euston Oval-Multicourt Upgrade & Shade Shelter: \$250,000 2. Balranald tennis Court Lighting: \$150,000: \$150,000 3. Construct new cricket practice nets at Greenham Park: \$60,000 4. Construct new cricket pitch to replace damaged pitch at Greenham Park: \$\$40,000 5. Balranald Swimming pool fence & facilities: \$175,000 6. Construct/replace 100m of footpaths in Euston: \$150,000 7. Construct/replace 200m of footpaths in Balranald: \$250,000 8. Heavy Patching Balranald/Ivanhoe Road: \$100,000 9. Reseal Weimby Kyalite Road: \$160,000 10. Marma Box Creek Rd & Wampo Magenta Rd Intersection Upgrade: \$330,842	\$1,665,842  Initial Funding received: \$832,921 – Receipt 57227 (\$160,000 for Reseal Weimby Kyalite Road: \$330,842 for Marma Box Creek Rd & Wampo \$100,00 for Heavy Patching Balranald/Ivanhoe Road)	As at the 5 <sup>th</sup> of April 2023 the Executive Manager of Engineering received notice from the funding body that we have an extension to complete all projects until 30 <sup>th</sup> June 2024 and that no further extensions will be provided.  As at the 30 <sup>th</sup> of November 2023:  Project 1. The Tender closed on the 13 <sup>th</sup> of November 2023 and a report is being prepared for the December 2023 Council meeting Project Completion: 0%; Budget expended: 0%  Project 2 The specifications are being prepared for Tender. Project Completed: 0%; Budget Expended: 0%  Project 3. The project is 95% completed; Budget Expended: 0% (Awaiting invoices)  Project 4. The project is 100% completed: Budget Expended: 0% (Awaiting invoices)  Project 5. The project is 100% completed: Budget Expended: 95% (balance of budget is for vehicle gates and added fencing for the therapeutic pool which is currently in progress  Projects 6. & 7. These are currently in the planning stage. Project completed: 0%; Budget Expended: 0%  Projects 810. Works have just commenced at 10% completion; Budget Expended: 2%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Stronger Country Community Funds Round 4 – Local Government NSW  General Ledger: 4546-1100-0000 4662-1100-0008	F21.364	Acting Interim Director of Infrastructure and Planning Services  Milestone 1 Completion Date: 31st August 2023  Milestone 2 Expected Finish Date: 31st August 2023  Milestone 3 Expected Finish Date: 31st December 2023	Euston Netball Upgrade: Demolition of existing change netball rooms and public toilets at Euston and construction of new, inclusive, change rooms and public toilets combined. Renewed 200 lux LED outdoor sport lighting to both Balranald and Euston netball courts  Milestone 1: Design, Documentation & Procurement Phase and Milestone 1: substructure, plumbing/ reticulation, walls, superstructure  Milestone 2: Plumbing, electrical, internal/external fittings/fixtures, painting, flooring, finishes  Milestone 3: Court Lighting, landscaping and paths/entries	\$527,626  Funds Received: \$211,050.40 Receipt 56474	<ul> <li>As at the 6<sup>th</sup> of July 2023 Milestone 1 design is being reassessed to ensure compliance before progressing to Milestone 2. Specs are currently being developed for Milestone 3.</li> <li>As at the 9<sup>th</sup> of August 2023 quotes received to date have been over budget and the project will be reassessed with new specifications</li> <li>As at the 12<sup>th</sup> of September 2023 the project and specs are being reassessed by the Acting Director of Infrastructure and Planning along with members of EPAC.</li> <li>As at the 9<sup>th</sup> of October 2023 the project will be out to Tender by the 15<sup>th</sup> of October 2023. The completion date will be reassessed once a contractor has been appointed.</li> <li>As at the 7<sup>th</sup> of November 2023 the project was still out on Tender and the delivery date will be reassessed for a Variation for time extension.</li> <li>As at the 30<sup>th</sup> of November 2023 the Tender is in progress and a report is proposed for the February 2024 Council meeting for approval. This report will also be presented to the funding body for project time extension.</li> <li>Percentage Completion: 5%</li> <li>Percentage Budget Expended: 0%</li> </ul>

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Grant/Project	ı	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Community Building Partnership 2021- Department of Communities & Justice  General Ledger: 6700-1100-0000  Job Cost Code: 6700-4999-0002	D22.62866 – Signed Funding Deed G	Kyalite Progress Committee: Simone Carmichael Council: Community Projects, Tourism & Grants Coordinator  Project Start Date: 28th January 2022  Actual Project Finish Date: 31st October 2023	Project: Kyalite Memorial Park and Foreshore Development.  The funding will be used to develop an attractive link between the Wakool River Foreshore and the Kyalite Village with pathways, signage and off-street parking.  Project Scope: Itemise works to be paid with the Community Building Partnership fund is: Solar Lighting Along Steps Information Bay Slab & Components Information Bay Signage	\$32,572  Funds Received: \$32,572 on 3rd August 2022  Expenses to Date: \$6,629.80 for the Solar Lighting \$10,402 for Information Bay components	<ul> <li>As at March 2023 we were advised that the solar lights have been installed (photos were provided) and the signage was still in progress.</li> <li>As at the 5<sup>th</sup> of April 2023 we have been advised from Kyalite progressive that it will take approx. 14 weeks for the signage to be completed. We spoke to the funding body and we will be requesting a Variation for time extension.</li> <li>As at the 4<sup>th</sup> of May we had submitted a Variation for Extension of time for the completion of the production and installation of the signage on the 19<sup>th</sup> of April 2023 and received the formal approval on the 21<sup>st</sup> April 2023.</li> <li>As at the 6<sup>th</sup> of July the final invoice was received and paid and we are waiting for the sign to be received and installed.</li> <li>As at the 9<sup>th</sup> of August 2023 the signage was still to be received and installed.</li> <li>As at the 12<sup>th</sup> of September 2023 the signs have been received and installed.</li> <li>As at the 7<sup>th</sup> of November 2023 Council is about to submit the acquittal/final report.</li> <li>As at the 30<sup>th</sup> of November this completed project will be taken off the next report</li> <li>Percentage Completion: 100%</li> <li>Percentage Budget Expended: 100%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Business Improvement Fund 2022 – Department of Health	F22.149  Contract: D22.69999	Project Officer, Business Improvement	Updating Hostel to a computer- based care program and staff training and restructuring costs	\$285,548 (excl GST) \$314,103 (incl GST)	Care Program Telstra Health is in the process of being installed & the IT hardware has been ordered.  The first are seen as the seen of t
General Ledger: 2620-1100-0003 Job Cost Code: 2620-4999-0000		Project Start Date: 31st August 2022  Expected Project Finish Date: Final Report is due 31st January 2024	Funding Value (excl GST) to be broken down as following:  Care Program: \$240,548 - IT Software: \$140,548 - IT Hardware: \$100,000  Restructuring & Staff Training: \$45,000	Funds received to date: Instalment 1 \$204,167 Receipt No: 56175 Instalment 2: \$109,936 Receipt No: 57910  Expenses to date: \$91,777.80	<ul> <li>The first progress report was submitted to the funding body on the 31st January 2023.</li> <li>As at 5th April 2023 a new project report was submitted on the 10th of March 2023.</li> <li>As at the 8th of June 2023 Milestone 2 payment was received – Receipt 57910</li> <li>As at the 6th of July 2023 a Variation was submitted for time extension to the 30th September 2023.</li> <li>As at the 9th of August 2023 there was no change to the status of the project.</li> <li>As at the 9th of October 2023 the program is going live on Tuesday 10th of October. The Program's completion date was extended to 31st January 2024</li> <li>As at the 7th of November 2023 the program completion date has been extended to January 2024.</li> <li>As at the 30th of November 2023 there was no further updates to report</li> </ul>
					Percentage Completion: 55% Percentage Budget Expended: 32%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Crown Reserve Improvement Fund 21/22 Job Cost Code: 4682-4999-0008 General Ledger: 4682-1100-0000	F21.77	Acting Interim Director of Infrastructure and Planning Services Project Start Date: August 2022 Expected Project Finish Date:	Lions Park Upgrade: Upgrade of toilets, play area, BBQ etc.  "Everyone Can Play' Grant \$200,000 funding towards the play equipment project	Balranald Lions Park Upgrade \$587,991  Funds received to date: \$587,991 Receipt 51052  Expenses to	<ul> <li>As at the 9<sup>th</sup> of October 2023 the scope and specs are currently being developed and contractors being sourced. Council will reassess the completion date once a contractor has been appointed.</li> <li>As at the 7<sup>th</sup> of November 2023 the designs are completed and ready to go to tender (project includes the Everyone Can Play Lion's Park Inclusion project). The completion date of the project is currently being reassessed with the funding body.</li> <li>As at the 30<sup>th</sup> of November 2023 the project is in Tender</li> </ul>
		March 2024		<b>Date:</b> \$7,560.91	which closes on the 20 <sup>th</sup> of December 2023.  Percentage Completion: 5%  Percentage Budget Expended: 1%
Crown Reserve Improvement Fund 22/23 General Ledger: 4690-1100-0000 Job Cost Code: 6540-4999-0039	CM Box G22/4 F22.333 T23/1 for quotes	Health & Development Officer  Project Start Date: February 2022  Expected Project Finish Date: 30th June 2024	Caravan Park Upgrade: Installation of new park facilities and amenities including new meeting room BBQ facility, improved park lighting. Upgrade of power and electrical reticulation. Installation of new guest facilities including a new pool, dump ezy point, new power heads, en-suites, cabin compendiums, quad en- suites, cabins	Caravan Park Upgrade \$771,500 Funds received to date: \$771,500 Receipt 54576	<ul> <li>As at the 6<sup>th</sup> of July 2023 a Variation was being submitted for time extension to the 30<sup>th</sup> June 2024.</li> <li>As at the 9<sup>th</sup> of August 2023 the time extension had been confirmed and the amenities are now completed.</li> <li>As at the 9<sup>th</sup> of October 2023 a meeting is to be held on the 15<sup>th</sup> October with the project manager and executive management to prioritise additional works.</li> <li>As at the 7<sup>th</sup> of November 2023 design for the BBQ area works is completed and the scope for the pool area is to be prepared for tender.</li> <li>As at the 30<sup>th</sup> of November 2023 Council is waiting for the caravan park Masterplan from the current architects.</li> <li>Percentage Completion: 30%</li> <li>Percentage Budget Expended: 30%</li> </ul>

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Grant/Project CM F	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Fixing Local Roads Round 4 2022/2023 – Transport NSW  General Ledger: 6100-1100-0000  Job Cost Code: 6100-1100-0010		Re-sheeting Benanee Gravel Road	\$1,650,000	<ul> <li>As at the 13<sup>th</sup> March 2023 Council received notice of our success – Letter of Offer (CM folder D23.79473).</li> <li>As at the 8<sup>th</sup> of June 2023 works had commenced.</li> <li>As at the 6<sup>th</sup> of August 2023 works continued to be in progress and increased to 15% completion.</li> <li>As at the 30<sup>th</sup> of November 2023 gravel for the work was being sourced</li> <li>Percentage Completion: 15%</li> <li>Percentage Budget Expended: 15%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Fixing Local Roads Pothole Repair Program - Transport NSW  General Ledger Revenue: 6100-1100-0008  Job Cost Code: 8070-0001-0000 9101-0001-0000	Application D22.74745 Folder F22.693	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: 1st December 2022  Expected Project Finish Date: 31st December 2023	Funding for the repair of potholes	\$543,445  Funds Received: \$543,445 — Receipt 57024	<ul> <li>Council has 30 days from the date of the email to accept the funding offered under this Program and return the signed Deed.</li> <li>On 19<sup>th</sup> December 2022 we received notice of our invoice from the funding body.</li> <li>As at 13<sup>th</sup> March 2023 we are awaiting a progress report on the project.</li> <li>As at the 4<sup>th</sup> of May 2023 we have been advised that the funding is fully paid and that works are in progress.</li> <li>As at the 6<sup>th</sup> of July 2023 works continue to be in progress with an increase to 5% completion.</li> <li>As at the 9<sup>th</sup> of August 2023 works was still in progress with an increase of 10% completion.</li> <li>As at the 12<sup>th</sup> of September 2023 works progressed to 17% completion.</li> <li>As at the 7<sup>th</sup> of November 2023 works had progressed to 59% completion. We are on schedule to have works completed by the expected due date.</li> <li>As at the 30<sup>th</sup> of November 2023 works had progressed to 95% completion and it's expected that works will be completed on schedule</li> <li>Percentage Completion: 95%</li> <li>Percentage Completion: 95%</li> <li>Percentage Budget Expended: 95%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Stronger Country Communities Fund – Round 5 General Ledger: 4500-1145-0000	CM Box: G22/11 App Folder: F22.461	Community Projects, Tourism & Grants Coordinator & Interim Acting Director of Infrastructure and Planning Services  Project Start Date: June 2023  Expected Project Finish Date: January 2025	1. Kyalite Memorial Park Rest Area: to include public toilets & ancillary facilities (\$101,200)  2. Balranald Shire Signage: To undertake recognition of First Nations Lands upon entry into the Shire and enhance town entry signs in Balranald and Kyalite (\$203,500)  3. Netball Courts Resurfacing & Basketball Courts Balranald: To resurface netball courts and design and construct new basketball courts and facilities (\$418,000)  4. Hatfield Community Hall & Precinct Upgrade: Renovations of the Hatfield Community Hall (\$110,000)  5. Safe Fencing at the Balranald Pool: To installed approved fencing around the Balranald Pool (\$111,100)	Balranald Shire Council Allocation: \$943,758 for Council Community Projects  Payments Received: First instalment \$755,040 – Receipt 57488	As at the 30 <sup>th</sup> of November 2023 the following are in progress:  PROJECT 1: The location for the rest area has been identified Council's project manager is to organise a meeting with the Kyalite Progression committee to map out and finalise the project scope Percentage Completion: 8% Budget Expended: 0%  PROJECT 2: Relevant templates have been sourced from Transport NSW and Community Consultation is being organised for February 2024 Percentage Completion: 2% Budget Expended: 0%  PROJECT 3: The Tender for the Basketball Court closed on the 5 <sup>th</sup> of November 2023 and Council is currently is the selection process Percentage Completion: 10% Budget Expended: 0%  PROJECT 4: The project is in progress and Council is waiting for quotes on Vendor Panel Percentage Completion: 5% Budget Expended: 0%  PROJECT 5: The project is 100% completed: Budget Expended: 95% (balance of budget is for vehicle gates and added fencing for the therapeutic pool which is currently in progress

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Library Council - Public Library Infrastructure Fund 2022/23 GL Account: 4520-1100-0005	CM Box G22/23	Librarian & Acting Interim Director of Infrastructure and Planning Services  Project Start Date: 30th June 2023  Expected Project Finish Date: 31st December 2023	Funding for Stage 2 of the Library Refurbishment project	\$172,610 Funds Received: \$172,610 – Receipt 58163	<ul> <li>As at the 7<sup>th</sup> of November 2023 the project scope has been completed and Council is waiting for drawings for the Play Equipment to be completed. The project completion time is being reassessed for a Variation for time extension.</li> <li>As at the 30<sup>th</sup> of November 2023, quotes have been received and assessed and a contractor has been appointed. It is anticipated that the project will be completed by the due date.</li> <li>Percentage Completion: 5%</li> <li>Percentage Budget Expended: 0%</li> </ul>
Community Building Partnership Grant 2022	F22.346  CM Box G22/5	Community Projects, Tourism & Grants Coordinator  Project Start Date: 31st August 2023  Expected Project Finish Date: 30th April 2024	Enhancements /Upgrade of IT multi-media communicatio ns and displays at the Interpretive Pavilion	\$40,000 Grant \$40,000 Council Contribution  TOTAL: \$80,000  Funds Received: \$40,000 – Receipt 58863	<ul> <li>As a the 12<sup>th</sup> of September 2023 Efex is reassessing work for updated quotation.</li> <li>As at the 9<sup>th</sup> of October 2023 Council has had communications with Efex who will be coming to assess the work and will provide a completion timeline.</li> <li>As at the 7<sup>th</sup> of November 2023 a meeting has been organised with Efex on the 14<sup>th</sup> November to inspect the Interpretive Pavilion and the requirements/scope of the work.</li> <li>As at the 30<sup>th</sup> of November 2023 an assessment of the project works was conducted by the contractors and Council is currently waiting for an updated quotation</li> <li>Percentage Completion: 0%</li> <li>Percentage Budget Expended: 0%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Office of Responsible Gambling NSW Community Development Fund Round	CM Box G22/25 D22.74980 D22.74982	Community Projects, Tourism & Grants Coordinator & Acting Interim Director of Infrastructure and Planning Services  Project Start Date: March 2023  Expected Project Finish Date: March 2024	Funding for the Refurbishment of emergency accommodation housing	\$240,000  Funds Received: 1st Instalment \$237,000 Receipt 58222	The funding body has publicly released the recent grant recipients including Balranald Shire Council on their website here:  https://www.nsw.gov.au/grants-and-funding/community-development-fund/community-development-fund-grant  As at 8th of June 2023 Council had received the 1st Instalment funds for \$237,000 receipt 58222.  As at the 9th of August 2023 the initial Request For Quotes (RFQ) period closed with no submissions. Contractors are being followed up.  As at the 12th of September 2023 specs are being reassessed and a supplier is being sourced.  As at the 9th October 2023 Council received and assessed quotes and have appointed a contractor for the work.  As at the 7th of November 2023 work has commenced and is at 65% completion. A meeting is to be organised with the SCAIW advisory committee for a walk through to assess the progress.  As at the 30th of November 2023 the project is at 70% completion and a report for the fencing is being prepared for the February 2024 Council meeting for approval.  Percentage Completion: 70%  Percentage Budget Expended: 70%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value	Status to Date
Regional & Local Roads	F20.589	Engineering Finance	Funds for the impact of floods,	Funding Value fully	As at the 6 <sup>th</sup> of July 2023 works have
Repair Program (RLRRP) –	GM Box	& Assets Officer	storm and persistent weather	paid	commenced and in progress.
Transport NSW	G23/2		events in 2022	\$2,882,580.00	
		Project Start Date:		Receipt 57648	AS at the 9 <sup>th</sup> of August 2023 works are in
General Ledger:	Contract:	May 2023	Roads include:		progress with 13% completion.
6100-1100-0009	D23.80338		Milurulu 10km	Expenditure to date:	
		Expected Project	Clare Mossgiel 49km	\$2,401,884.92	As at the 12 <sup>th</sup> of September 2023 works were
Job Cost Code:		Finish Date:	Clare Freshwater 53km		still in progress with 32% completion.
8075-0001-0000 and		29 <sup>th</sup> February 2024	Tarwong Freshwater 63km		
9105-0001-0000			Nandum Coorong 39km		As at the 9 <sup>th</sup> of October 2023 works were in
		Actual Project	Wooranbarra Corrong 39km		progress with 62% completion.
		Finish Date:	Oxley Clare 84km		
		30 <sup>th</sup> November 2023	Burke and Wills 48km		As at the 7 <sup>th</sup> of November 2023 works
			Boree Plans Gol Gol 61km		continued to progress and is now at 83%
			Hatfield the Vale 76km		completion.
			Turlee Leaghur 43km		A
					As at the 30 <sup>th</sup> of November the project is 100%
					completed ahead of the expected project date
					and this project will be taken off the next
					report.
					Percentage Completion: 100%
					Percentage Completion: 100%  Percentage Budget Expended: 100%
					reiteiltage budget Expellued. 100%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value	Status to Date
Western Weeds Action Program 2020 - 2025 General Ledger Revenue: 2100-1100-0002 Job Cost Code: From 2100-0011-0000 to 2100-4999-0001	CM Box F20.589	Engineering Finance & Assets Officer  Project Start Date: 1st July 2022  Expected Project Finish Date: 30th June 2025	Weeds Action Program (WAP) - Balranald Shire - Year 3 - 2022/23	Funding Value for 2023 \$32,000 Funds Received for 2023: \$32,000 - Receipt 58582	As at the 12 <sup>th</sup> of September 2023 road side weeds spraying was conducted.  As at the 9 <sup>th</sup> of October 2023 the Weeds Action Program (WAP) - Balranald Shire Report - Year 3 - 2022/23 was signed & sent to Local Land Services  As at the 30 <sup>th</sup> of November 2023 Council is waiting for the 2023/2024 funding  Percentage Completion: 53%  Percentage Budget Expended: 53%
EPA – Approved Projects in Illegal Dumping Prevention Program R1 General Ledger: 3060-1100-0002	Application D23.83871	Health & Development Officer  Project Start Date: 1st July 2023  Expected Project Finish Date: 30th June 2024	Develop Illegal dumping baseline data	\$20,000	As at the 12 <sup>th</sup> of September 2023 the following has occurred: - Inspection sites of potential dump sites on RTA roads have been undertaken; 3 incidents have been uploaded to the database; site inspections have been conducted by the RAMJO Project Officer  As at the 9 <sup>th</sup> of October 2023 an online project update meeting had taken place with the funding body and quotes for the "Hot Spots" signage had been received.  As at the 7 <sup>th</sup> of November 2023 a further 36 incidents was added to the database.  As at the 30 <sup>th</sup> of November 2023 a further 129 incidents of dumping was added to the database portal  Percentage Completion: 42% - As this is a 12 months program we have completed 5 of the 12 months  Percentage Budget Expended: 42%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Local Roads Community Infrastructure Round 4 (LRCI4) – Department of Infrastructure	CM Box G23/11	Acting Interim Director of Infrastructure and Planning Services  Project Start Date: TBA once the Works Schedule has been approved by the funding body  Expected Project Finish Date: TBA (as per above)	1. \$832,921 is allocated for the Euston Recreation Reserve Upgrade Project and any other infrastructure related project in Euston  2. \$480,447 is to be allocated for road related projects	Funding Value Total \$1,313,368 \$832,921 for community infrastructure projects \$480,447 for road projects Funds Received: \$0 Funds expended to date: \$0	As at the 9 <sup>th</sup> of October 2023 the Euston Recreation Reserve project was out to Tender which closes on 18 <sup>th</sup> of October 2023. Currently the road works were being selected for the Works Schedule.  As at the 30 <sup>th</sup> of November 2023 the Tender is in progress and a report is proposed for the February 2024 Council meeting for approval.  Percentage Completion: 0% Percentage Budget Expended: 0%
Telehealth Support Funding – PHN Western NSW – Western Health Alliance Limited	D23.84575	Project Officer. Business Improvement  Project Start Date: 31st August 2023  Expected Project Finish Date: 31st Dec 2023	Funding to assist RACFs and MPSs to have appropriate telehealth facilities and equipment to enable their residents to consult virtually with their primary health care professionals	\$11,000 Funds Received: \$11,000 - Receipt 58762	As at the 9 <sup>th</sup> of August 2023 the Grant Agreement was signed with the department and returned and funds of \$11,000 were received.  As at the 9 <sup>th</sup> of October 2023 quotes had been received for the Telehealth cart and awaiting freight quote. Once the cart is received the project will be completed.  As at the 7 <sup>th</sup> of November 2023 the Telehealth Cart has been ordered and funds expended. Council is waiting for the cart to arrive. Once the cart is receive the project will be completed.  As at the 30 <sup>th</sup> of November 2023 Council is still waiting for the arrival of the cart  Percentage Completion: 5% (cart yet to be received)  Percentage Budget Expended: 100% (cart paid & ordered)

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Block Grant 2023/24 Transport for NSW General Ledger Revenue: 6080-1102-0000, 6080-1104-0000	CM Box F23.539	Engineering Finance & Assets Officer  Project Start Date: 1st July 2023  Expected Project Finish Date: 30th June 2024	Weeds Action Program (WAP) - Balranald Shire - Year 3 - 2022/23Main Road Maint MR 67 (192.9KM), MR 431 (6.5KM), MR 514 (62.9KM), MR 296 (2.23km)	Funding Value \$590,269 + Funds from 2022/23 \$754,731 TOTAL: \$1,345,000	As at the 7 <sup>th</sup> of November 2023 works had progressed to 55% completion.  As at the 30 <sup>th</sup> of November 2023 there has been no change to the status  Percentage Completion: 55%  Percentage Budget Expended: 55%
Job Cost Code: 8067-0012-0000 8067-4912-0000 8431-0021-0000 8514-0011-0000				Funds Received for 2023: \$32,000 - Receipt 58582	

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### NON INFRASTRUCTURE GRANTS/PROJECTS

Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Transport Access Regional Partnerships Funding (TARP) 2019 – 2023 – Transport NSW  Job Code: 2670-2405-0002 2670-2405-0001 2670-2405-0003	F22.127 F19.277 F19.277	Community Projects, Tourism & Grants Coordinator  Expected Project End Date for Projects: 30th June 2023  Expected Project End Date for Projects 3: 31st December 2023	Includes the following projects/ funding streams:  1, Beating Isolation: Providing transport to community based facilities for disadvantaged community members  2. Backing Balranald Youth: Transport initiative for Balranald youth  3. Building Resources Balranald: To provide funding for at least 12 people to obtain their medium rigid license	\$20,000 Expenses to date: \$18,347.33 ex GST  \$25,000 Invoices to date: \$22,877.40 ex GST  \$18,000 Invoices to date: \$17,660 ex GST	<ul> <li>As at the 5<sup>th</sup> of April 2023 we are working on finalising and delivering on the Building Resources Balranald project.</li> <li>As at the 6<sup>th</sup> of July 2023 the project manager is in the process of acquitting Projects 1 and 2 and have received an extension to complete Project 3 by the 30<sup>th</sup> September 2023</li> <li>As at the 9<sup>th</sup> of August 2023 the project manager acquitted Projects 1 &amp; Project 2</li> <li>As at the 9<sup>th</sup> of October 2023 Project 3 was still in progress and request for extension to the 31<sup>st</sup> October has be submitted. A reassessment of the project delivery date will be reviewed in the coming week.</li> <li>As at the 7<sup>th</sup> of November 2023 the project delivery was assessed and a formal letter of extension to end of December 2023 was sent to the funding body and approved.</li> <li>As at the 30<sup>th</sup> of November 2023 Project 3 was still in progress</li> <li>Percentage Completion: 67%</li> <li>Percentage Budget Expended: 67%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Reconnecting Regional NSW Community Events Program  Job Codes: 6560-2085-0001 6560-2085-0002 6560-2085-0004  General Ledger: 6560-1100-0011	F22.193	Community Projects, Tourism & Grants Coordinator  Project Start Date: 31st October 2022  Actual Project Finish Date: 2nd December 2023	Balranald Shire Council was allocated an amount of \$150,854 for community events. An application was to be submitted with breakdown of allocation of the proposed funding. Funding was to only go to events that were free entry for attendees. Our application prosed the funding of 4 events including:  • The Sounds & Scribble Youth Summer Festival 6560-2085-0001 \$44,250  • The Salami Festival Euston 6560-2085-0002 \$44,554  • SW Arts Regional Events & Touring Program 6560-2085-0003 \$50,000  • Stop Shop Stay Market Day (Christmas Market Day supporting local businesses) 6560-2085-0004 \$12,050	\$150,854  Funds Received: 80% of funds received. \$129,683,20 - Receipt 46475	<ul> <li>As at the 4<sup>th</sup> of May 2023 we received a formal Approval on the 2<sup>nd</sup> of May 2023 for our Variation Request for time extension for the SW Arts Regional Events &amp; Touring Program and the Sounds &amp; Scribble Youth Summer Festival.</li> <li>As at the 8<sup>th</sup> of June 2023 we had staged 2 successful events as part of the SW Arts Regional Touring Program.</li> <li>As at the 6<sup>th</sup> July 2023 Council has delivered 3 events as part of the SW Arts Regional Touring Program</li> <li>As at the 9<sup>th</sup> of August 2023 Council had delivered 4 events with a 5<sup>th</sup> being planned as part of the SW Arts Regional Touring Program and is in the process of Planning for the upcoming Youth Festival.</li> <li>As at the 9<sup>th</sup> of October 2023 planning is well on the way for the December Sounds &amp; Scribbles Youth Festival.</li> <li>As at the 7<sup>th</sup> November 2023 marketing of the festival has been ramped up and planning is in progress.</li> <li>As at the 30<sup>th</sup> of November 2023 we had a very successful staging of the inaugural Sounds &amp; Scribbles Youth Festival which took place on the 2<sup>nd</sup> of December 2023 with excellent feedback and reviews from the community. This now completes the delivery of all events against this grant. Council will now commence the acquittal reporting process</li> <li>Percentage Completion: 100%</li> <li>Percentage Budget Expended: 100%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Community Benefit Fund - Office of Responsible Gambling	F22.220	Community Projects, Tourism & Grants Coordinator  Project Start Date: 17 <sup>th</sup> August 2023  Expected Project Finish Date: 17 <sup>th</sup> August 2026	Funds to:  Strengthening Community Access, Inclusion & Wellbeing Advisory Committee (SCAIW) - under the auspice of Balranald Shire Council  For the delivery of Mental Health First Aid Training for Community Members as well as Gambling Education & Awareness and other Mental Health related programs	Funds to Council's Advisory Committee: \$84,764 per year for 3 years TOTAL: \$254,292  Funds Received: \$93,240.40 – Receipt 59244	<ul> <li>As at the 5<sup>th</sup> of April 2023 the funding deed is being prepared for signing and submission.</li> <li>As at the 4<sup>th</sup> of May 2023 the signed Funding Agreement which included the Project Objectives was sent to the funding body on the 27<sup>th</sup> of April 2023.</li> <li>As at the 6<sup>th</sup> of July 2023 the unsigned version of the Funding Agreement was sent as well as the 1<sup>st</sup> year budget for review.</li> <li>As at the 9<sup>th</sup> of August 2023 Council is finalising the funding agreement.</li> <li>As at the 12<sup>th</sup> of September 2023 Council submitted the signed funding deed and is awaiting the receipt of funds.</li> <li>As at the 9<sup>th</sup> of October 2023 the first instalment funds were received and the PD for a .5 staff member was being finalised and the Services Expo was being organised.</li> <li>As at the 7<sup>th</sup> of November 2023 the PD has been finalised and approved. The Wellbeing &amp; Support Services Expo was staged with great success.</li> <li>As at the 30<sup>th</sup> of November Council will begin the advertisement for the .5 Staff position in December 2023 which will run throughout January 2024.</li> <li>Percentage Completion: 6%</li> <li>Percentage Budget Expended: 6%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Children and Young People Wellbeing Recovery Initiative – Large Grants - Regional NSW  (RNCYP – 0735)	CM Box G23/1	Community Projects, Tourism & Grants Coordinator  Project Start Date: 1st February 2023  Expected Project Finish Date: 31st December 2023	Funding for Community MESH Training & URSTRONG tri-school initiative. Teacher training in four schools within the Balranald Shire in two highly acclaimed mental and emotional wellbeing programs. Instigated and supported by the SCAIW Advisory Committee	\$49,853  Funds Received: \$39,882.40 Receipt 58832	<ul> <li>On the 5<sup>th</sup> April we submitted the signed Funding Deed and the 1<sup>st</sup> Instalment Invoice for \$39,882.40.</li> <li>As at the 8<sup>th</sup> of June 2023 the MESH training had been delivered and we are still waiting to receive the funds.</li> <li>As at the 6<sup>th</sup> July 2023 the first Instalment invoice for \$39,882.40 has been sent and the funding deed is being finalised.</li> <li>As at the 9<sup>th</sup> of August the 1<sup>st</sup> Instalment of funds of \$39,882.40 was received. Receipt No. 58832.</li> <li>As at the 12<sup>th</sup> of September 2023 purchase orders were raised and invoices have been submitted against Instalment 1 funds.</li> <li>As at the 9<sup>th</sup> of October 2023 Council is finalising instalment 1 projects for reporting prior to receiving instalment 2 funds.</li> <li>As at the 7<sup>th</sup> of November instalment 1 activities are completed and we are ready to report and request instalment 2 payment.</li> <li>As at the 30<sup>th</sup> of November the reporting process is in progress and Council is about to finalise the last invoice payments.</li> <li>Percentage Completion: 80%</li> <li>Percentage Budget Expended: 80%</li> </ul>

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Economic Development Strategy Grant 2023- Regional NSW  Job Cost Code: 6560-2325-0000	CM Box G23/7	Community Projects, Tourism, Economic Dev & Grants Coordinator  Project Start Date: July 2023  Expected Project Finish Date: June 2024	Funding for the development of 2 Economic Development Strategies – for Balranald Shire Council & for Wentworth Shire Council Consultant: Local Logic Place – Rachael Williams	Funding Value \$40,000 (Excl. GST)  Funds Received: \$40,000 Receipt 56663  Funds expended to date: \$11,245 (Excl. GST)	As at the 9 <sup>th</sup> of August 2023 the funds of \$40,000 had been received (receipt 56663) and the inception meeting was held in Euston on the 25 <sup>th</sup> July 2023. The inception meeting was attended by Balranald Shire Council, Wentworth Shire Council, Local Logic Place and Regional NSW.  As at the 9 <sup>th</sup> of October 2023 a meeting was held between the Project Manager and Local Logic Place and a summary of actions completed to date will be provided by Local Logic Place and recommended dates for community consultations will be submitted.  As at the 7 <sup>th</sup> of November 2023 Local Logic Place has progressed with the research is about to embark on interviews with key stakeholders. An introduction has been drafted and is in the process of drafting interview questions.  As at the 30 <sup>th</sup> of November 2023 the development of the online questionnaire has been completed and is now online ready for release and the development of the one-on-one questionnaire for stakeholders' consultation has also been completed. Stakeholder consultations will commence the week beginning the 11 <sup>th</sup> of December 2023.  Percentage Completion: 40% Percentage Budget Expended: 40%

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value/ Funds Received & Expenses	Status to Date
Regional Drought Resilience Planning Program Round 1 – Regional NSW	CM Box G23/9	Wentworth Shire Council Project Manager: Simon Rule  Balranald Shire Council Project Manager: Community Projects, Tourism, Economic Dev & Grants Coordinator  Project Start Date: August 2023  Expected Project Finish Date: February 2024	A project in collaboration with Wentworth Shire Council who are the project manager \$200,000 for Regional Drought Resilient Plan \$250,000 for the Plan's Implementation	Funding Value: \$450,000 To be received and project managed by Wentworth Shire Council	As at the 9 <sup>th</sup> of August 2023 Council had 2 meetings with Wentworth Shire Council and with Regional NSW which took place on the 20 <sup>th</sup> July and 3 <sup>rd</sup> August 2023. The 2 Councils are currently finalising the Terms of Reference, Code of Conduct and the Request For Quotation (RFQ) document.  As at the 12 <sup>th</sup> of September 2023 the RFQ was completed and submitted on Vendor Panel and resulted in 10 proposals. The 2 project managers assessed the proposal and a shortlist of 2 is now being further assessed with a decision to be made on the 14 <sup>th</sup> of September 2023.  As at the 9 <sup>th</sup> of October 2023 the contractor was chosen project plan meetings conducted and community consultation workshops & drop-ins have been organised and will take place within both shires commencing throughout the week of the 16 <sup>th</sup> – 20 <sup>th</sup> of October 2023.  As at the 7 <sup>th</sup> of November 2023 community consultations and pop-up sessions were conducted across the shire and the draft Plan has been submitted for review and sent to the CSIRO for assessment.  As at the 30 <sup>th</sup> of November 2023 the project team await the review of assessment report from the CSIRO.  The funds and budget for this project is being managed by Wentworth Shire Council

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value	Status to Date
NSW Small Business Month Grant 2023	CM Box G23/10	Community Projects, Tourism, Economic Dev & Grants Coordinator  Project Start Date: 1st October 2023  Actual Project Finish Date: 30th October 2023 (Project had to be delivered during October)	Funding for a Small Business Dinner to take place during Small Business Month in October  NOTE: The event has to take place in the Month of October. Once the dinner is delivered on the 25 <sup>th</sup> of October the project will be acquitted	\$2,500  Funds received: \$2,500 Receipt 59300	As at the 12 <sup>th</sup> of September 2023 we received notice of our application success and an invoice has been sent to the funding body.  As at the 9 <sup>th</sup> October 2023 the funds have been received and plans for the dinner taking place on the 25 <sup>th</sup> October 2023 are in progress including the booking of a bus to transport businesses and attendees from Euston to Balranald.  As at the 7 <sup>th</sup> of November 2023 the Small Business Dinner was successfully staged and Council will be submitting the Final/Acquittal report.  As at the 30 <sup>th</sup> November 2023 the grant is fully expended and will be taken off the next report.  Percentage Completion: 100% (Dinner delivered)  Percentage Budget Expended: 100%
BSC Library Sunraysia Solar Farm Grant 2023	F22.522	Project Start Date: 4th August 2023  Expected Project End Date: 4th August 2024	To establish a seating area to service the community needs by improving access to the library outdoor resources both current and in the future	\$2,970	As at the 9 <sup>th</sup> of October 2023 quotes had been received and acceptance of authors names being imprinted in the outdoor seating has been received.  As at the 7 <sup>th</sup> of November 2023 there is no change to the project status.  As at the 30 <sup>th</sup> of November 2023 the seating was in production and the funds has been received  Percentage Completion: 60% of the Non-expense components of the project has been completed.  Percentage Budget Expended: 0% - Purchase orders are yet to be raised

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Grant/Project	CM Folder	Project Manager & Project Dates	Description	Funding Value	Status to Date
Australia Day Community Grant 2024		Community Projects, Tourism/Economic Development & Grants Coordinator  Project Start Date: 1st November 2023  Expected Project End Date: 30th April 2024	Funds to stage 2 Australia Day Events, one in Balranald and the other in Euston	\$10,000 Grant Funding \$10,000 Council Contribution	As at the 7 <sup>th</sup> of November 2023 we were successful in our application for funds. The project manager will be working with the GM to identity the funding contribution by Council.  As at the 30 <sup>th</sup> of November 2023 a report will be going to the December 2023 Council meeting to increase Council's contribution for the Australia Day events. The Australia Day Committee has held two meetings and are in the process of deciding on the location of the Balranald event. The Euston committee have also begun their planning.  Percentage Completion: 5%  Percentage Budget Expended: 0%
Youth Holiday Day Break Fund 2023/24 NSW Government		BSC Librarian	Funds youth activities to deliver during the 2023/24 Summer Break	\$15,000	As at the 7 <sup>th</sup> of November 2023 an application was submitted on the 3 <sup>rd</sup> of November 2023.  As at the 30 <sup>th</sup> of November 2023 we have received notice that we were successful in our application and are currently preparing the Grant Agreement for uploading on the SmartyGrants portal.

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#### 9.7 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT

File Number: D23.89786

Author(s): Nikkita Manning-Rayner, Administration Officer - Health &

**Development** 

Ray Mitchell, Health & Development Officer

Approver: Adrian Edgcome-Lucas, Interim Acting Director of

**Infrastructure & Planning Services** 

Operational Plan Objective: Pillar 5: Our Infrastructure – A community that maintains

and strengthens its natural and built environment.

### **PURPOSE OF REPORT**

To advise Council of activities undertaken within the Planning Department after the Ordinary Council Meeting (*OCM*) held on Tuesday, 21 November 2023.

#### OFFICER RECOMMENDATION

That the report be received and noted.

#### **REPORT**

The following Notices of Determination (**DA**), Construction Certificates (**CC**), Complying Development Certificates (**CDC**), Section 68 Certificates (**S68**), Subdivision Certificates (**SDC**), Subdivision Works Certificates (**SWC**) and / or Occupation Certificates (**OC**) have been issued under delegated authority since the OCM held on Tuesday, 21 November 2023:

Application	Owner/Applicant	Location	Description
DA 06/2024	Roy Costa Planning & Development for Kylie & Luigi Zaffina	36 Leslie Drive, Euston	Two Lot Subdivision - Refused due to non- conformance with requirements of the Balranald Local Environmental Plan 2010
DA 08/2024	James Golsworthy for Qantac Properties Pty Ltd	61 Bank Street, Balranald	Extension to Accommodation Facilities (Carpark & Temporary Communal Facilities)
DA 09/2024	Jen Kim of DACCA Group for Euston Bowling & Recreation Club Limited	10-28 Nixon Street, Euston	Additions & Renovations to Club Premises
DA 11/2024	Helen Dowling	94 Dowling Street, Balranald	Garage
CC 03/2024	GJ Gardner Homes – Swan Hill for Mr R.N. & Mrs S.P. Harris	Lake Marimley, 6013 Oxley Road, Balranald	Dwelling
CC 04/2024	Helen Dowling	94 Dowling Street, Balranald	Garage
OC 03/2024	Troy Francis for Kara	44 Cowper Street,	Sanitary plumbing for

(certificate of	Curran	Euston	dwelling
completion)			

The following numbers of certificates relating to conveyancing have been issued since the OCM held on Tuesday, 21 November 2023:

Environmental Planning & Assessment Act 1979	5
Planning Information Certificates (10.7)	
Environmental Planning & Assessment Act 1979	0
Building Certificates (6.24)	
Local Government Act 1993	0
Outstanding Orders (735A)	
Local Government Act 1993	6
Drainage Diagram	
Biosecurity Act 2015	0
Outstanding Orders (Noxious Weeds)	

The following Section 4.6 Variations have been issued under delegated authority since the OCM held on Tuesday, 21 November 2023:

Application	Owner/Applicant	Location	Description
Nil	-	-	-

#### **FINANCIAL IMPLICATIONS**

Nil.

### **LEGISLATIVE IMPLICATIONS**

Environmental Planning & Assessment Act 1979.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008.

Local Government Act 1993.

Biosecurity Act 2015.

Conveyancing Act 1919.

### **POLICY IMPLICATIONS**

Nil.

### **RISK RATING**

Low.

### **ATTACHMENTS**

Nil

#### 9.8 PLANT PURCHASES AND DISPOSALS FOR THE 2023/2024 FINANCIAL YEAR

File Number: D23.88794

Author(s): Adrian Edgcome-Lucas, Interim Acting Director of

**Infrastructure & Planning Services** 

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 5: Our Infrastructure – A community that maintains

and strengthens its natural and built environment.

#### **PURPOSE OF REPORT**

To provide Council with the details on the proposed plant purchases and disposals for the 2023/2024 Financial Year (*Attachment 1*).

#### OFFICER PROPOSAL

That Council notes the proposed plant purchases and disposals for the 2023/2024 Financial Year.

#### **REPORT**

Council adopted a Plant Replacement Budget of \$800,000 for the 2023/2024 Financial Year.

The detail relating to the individual plant purchases was not provided with this budget figure.

This report provides the detail on what is actually proposed to be purchased and disposed of in the 2023/2024 Financial Year.

From the 2024/2025 Financial Year and onwards the detail on the individual plant items being proposed to be purchased and disposed of in the financial year will be provided as part of the draft budget. Council will therefore adopt the individual items proposed to be purchased and sold and not just the budget amount.

After careful assessment of the current plant condition, use and availability by Council's operational staff, a proposed plant disposal list has been completed and attached to this report. (Attachment 1).

These plant items have been inspected by two auction houses (Pickles and Grey's Online).

### FINANCIAL IMPLICATIONS

Council has already adopted a plant replacement budget of \$800,000 for the 2023/2024 Financial Year.

In addition to the \$800,000 Council has an additional amount of \$709,000 (Proposed Disposals) to spend on the purchasing of plant in the 2023/2024 Financial Year.

Council therefore has \$1,509,000 available to purchase plant in the 2023/2024 Financial Year.

Any funds not spent in the 2023/2024 Financial Year will be added to the Plant Replacement Reserve as at 30 June 2024.

### **LEGISLATIVE IMPLICATIONS**

Nil.

### **POLICY IMPLICATIONS**

All plant purchases and disposals are to be completed in accordance with the requirements of Council's Procurement and Disposal Policy.

### **RISK RATING**

Moderate.

### **ATTACHMENTS**

1. Plant Purchases and Disposals for the 2023/2024 Financial Year

PLANT REPLACEMENT 2023/2024  Purchases				
Off Set Plough	\$12,793			
Mower Mulcher	\$19,360			
Isuzu MUX / Vehicle for Director	\$63,490			
Isuzu MUX / Vehicle fro Director	\$53,100			
Isuzu MUX General Manager	\$53,100			
Isuzu D-Max Euston Depot	\$48,490			
Isuzu D-Max Balranald Depot	\$48,490			
Isuzu D-Max Balranald Water	\$48,490			
2 Garden Trailers Balranald Depot	\$29,700			
Isuzu Service Truck Balranald Water	\$90,836			
Isuzu Tipper Truck Balranald Depot	\$74,333			
Isuzu D-Max Works Co Ordinator	\$63,000			
Isuzu D-Max Overseer	\$63,000			
Isuzu D-Max Health and Development	\$63,000			
FEL Tractor 4 in 1 bucket FWA	\$180,000			
FEL Tractor 4 in 1 bucket FWA	\$180,000			
Slasher 2.5m	\$20,000			
Slasher 2.5m	\$20,000			
Ride on Cabbed Mower	\$70,000			
Ride on Cabbed Mower	\$70,000			
Tow Behind Aerator	\$27,000			
Tow Behind Fertiliser spreader	\$2,000			
Three way tip truck small	\$75,000			
Ute Isuzu D-Max	\$56,700			
Ute Isuzu D-Max	\$56,700			
Total to be Purchased	\$1,488,582			

Disposals		
Asset Description	Income	
Caterpilar Grader 140M	\$165,000	
Caterpilar Grader 140M	\$155,000	
Nova Caravan 2012	\$15,000	
Nova Caravan 2012	\$15,000	
Nova Caravan 2014	\$15,000	
Nova Caravan 2014	\$15,000	
2005 Major Fuel Trailer	\$2,000	
2004 Major Fuel Trailer	\$2,000	
2011 Major Fuel trailer	\$2,000	
2014 DGW Pig Trailer	\$7,000	
2010 Tri Water Tanker 27000Ltrs	\$5,000	
2012 Tri Wter Tanker 40000Ltrs	\$20,000	
2012 Tri Wter Tanker 40000Ltrs	\$20,000	
2012 Side Tipper	\$40,000	
2012 Side Tipper	\$40,000	
2013 Caterpillar rigid Tipper	\$35,000	
2006 Freightliner Prime Mover	\$15,000	
Challenger Tractor	\$33,000	
Challenger Tractor	\$33,000	
Work Utility	\$10,000	
Work Utility	\$10,000	
Work Utility	\$10,000	
Mobile Traffic Management Lights	\$10,000	
Bobcat & Implements	\$35,000	
Total Disposal Income	\$709,000	
Net Replacement	\$779,582	
Adopted Budget	\$800,000	
Available Funds	\$20,418	

#### 9.9 ENGINEERING UPDATE FOR NOVEMBER 2023

File Number: D23.89999

Author(s): Adrian Edgcome-Lucas, Interim Acting Director of

**Infrastructure & Planning Services** 

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 5: Our Infrastructure – A community that maintains

and strengthens its natural and built environment.

#### **PURPOSE OF REPORT**

To provide Council with an update on the Engineering Works currently in progress and in planning for the month of November 2023.

#### OFFICER RECOMMENDATION

That the report be received and noted.

#### **REPORT**

### 1. ROAD CONSTRUCTION AND MAINTENANCE

### 1.1 Construction

### **Regional Roads**

Heavy patching works are ongoing on MR67 (Balranald-Ivanhoe Road) within the Balranald Shire.

Stage two of these works will commence this month and continue being delivered into 2024, dependent on funding.

Pothole and edge repairs and patching on sealed roads in the Balranald and Euston town areas is continuing.

This work is being funded from the Fixing Local Roads Pothole Repair grant. Pothole repairs are continuing on several other Shire sealed and unsealed roads.

#### 1.2 Unsealed Road Maintenance

Maintenance grading and road repair is continuing on the following Shire Roads under the Rural Local Roads Repair Program:

- Clare Mossgiel Road;
- Mildura Ivanhoe Road;
- Prungle Marma Road;
- Nandum Corrong Road;
- Tarwong Freshwater Road;

These and other additional contractors will move onto the following road when the above works are completed:

Magenta Wampo Road (West);

#### 1.3 Sealed Road Maintenance

Repair of potholes and formation failures on sealed roads is ongoing. As per the Regional Roads above, Balranald-Ivanhoe Road has been extensively repaired by heavy patching between Clare and the Shire boundary. Further, there is damage and heavy patching required to Main Road 67 following marking out. Reports suggest this is a result of increased moisture and heavy vehicle traffic.

### 1.4 Flood Damaged Roads

Oxley Road (MR514) remains closed due to flood water over the road approximately 18 km from the intersection of the Balranald-Ivanhoe Road. There is approximately 1.8 kms of this road covered by deep water. This water is evaporating slowly and works cannot commence until the water recedes fully. Road closed notifications are active on NSW Live Traffic, however there are still vehicles driving through closed road signs and destroying the existing pavement due to floodwater.

Morris Road / Antonio Drive at Euston remains closed due to flood water in Lake Lara which is normally dry. Repair works will not be undertaken until the water has receded and the area is dry. Road Closed warning signs are in place. Road closed notifications are active on NSW Live Traffic. These works are now completed.

Abbots Tank Road has been severely damaged from Storm and Floodwater in approximately ten locations. Contractors are currently performing maintenance works on the Abbotts Tank Road.

### 2. WATER, SEWERAGE AND DRAINAGE

### 2.1 Balranald and Euston Filtered Water Towers (Reservoirs)

Planning works for the servicing of these towers is progressing. Council is working with a water advisory professional to develop scope for works to go to tender.

A separate report was submitted to this meeting.

### 2.2 Integrated Water Cycle Management (IWCM) Plan

The NSW Public Works Advisory have progressed documentation. A draft has been received by Council and is now being assessed. This project is approximately 95% complete. A progress meeting between Public Works and Council was conducted in July 2023. This identified several options to improve the water supply in both Euston and Balranald. These options are being evaluated to provide the best outcome to both of these communities. The council's initiatives will again progress through the council's water advisory professional. Applications for funding will follow this review.

### 2.3 Balranald Sewerage Program

Normal maintenance works including the planning and scoping of a Mains relining program for Euston and Balranald was advertised for tender in November 2023 with the works to commence in January 2024. Tenders closed on Friday, 17 November 2023 with no submissions. The tender is to be readvertised in the new year.

#### 2.4 Balranald Water Network

Normal maintenance works including the planning and scoping of a Mains Renewal & Flushing program are being undertaken. Quotations for the Balranald mains renewals closed on Wednesday, 8 November 2023. Quotations for the replacement of the Balranald server for the SCADA system closed on Wednesday, 15 November 2023.

Both projects will commence in the new year.

### 2.5 Balranald Drainage

Operational maintenance works are ongoing.

### 2.6 Euston Sewerage Program

Operational maintenance works continuing. A contractor has been engaged to clean one of the ponds at the sewerage treatment plant.

#### 2.7 Euston Water Network

Normal maintenance works including the planning and scoping of a Mains Renewal & Flushing program are being undertaken. Quotations for the Euston mains renewals closed on Wednesday, 8 November 2023. Quotations for the replacement of the Euston server for the SCADA system closed on Wednesday, 15 November 2023.

Both projects will commence in the new year

### 3. <u>CIVIC ENHANCEMENT PROJECTS</u>

### 3.1 Village Master Plans for Euston and Balranald

Plans have been reviewed by the Community and Council and the updates have been received. Copies of the plans are available on the Council website.

### 3.2 Riverfront Precinct - Balranald

Following a project schedule review, Council has arranged for these works to commence in the New Year. Council currently has multiple projects with grant funding deadlines which are utilising internal project planning resources.

#### 3.3 Euston Recreation Reserve

- The Euston Netball precinct scope has been re-evaluated and was released for tender on VendorPanel in October 2023. The tender closed on Monday, 13 November 2023. The new scope included the covered shelter, widening of the court concrete aprons, stormwater upgrade, lighting, precinct entry renewal and change room facility upgrade. Multiple submissions have now been received and a report with proposals is being prepared for the February 2024 council meeting.
- The Euston football oval redevelopment project was released for tender in September 2023 and closed on Wednesday, 1 November 2023. This project includes new irrigation and full redevelopment of the playing surface and surrounding infrastructure, including lights and fencing. Multiple submissions have now been received and a report with proposals is being prepared for the February 2024 council meeting.
- The Euston club grant projects are now 50% completed with the Distribution Board project being completed and now commissioned. Development planning and the REF

for the tennis court slab is now concluding, quotations have also been received to perform the installation. Works will begin in the first quarter of 2024.

### 3.4 Euston Town Approaches

Town signage with tourism icon signs have been received and being installed this month.

#### 3.5 Balranald Lions Park

- Detailed design has been completed by Place Design Group, and the project was released for tender on the 23<sup>rd</sup> of November 2023 and is due to close on the 20<sup>th</sup> of December 2023.
- Completion of the project is estimated to be in March 2024. The funding body has been advised of the amended dates.

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#### 3.6 Kyalite Riverside Reserve

Solar lighting has been installed at the Kyalite Riverfront steps and an information board is to be placed at the car park well above the Flood level. This work is under the control of the local Kyalite Committee. Damage to the boat ramp and the pontoon is currently being assessed by Council staff.

Senior Council staff will meet with Kyalite Community representatives in December 2023 to discuss options available for progressing proposed improvements to the Memorial Park area.

### 4. **BUILDINGS AND FACILITIES**

#### 4.1 Balranald Caravan Park

New planning works for cabins and leisure areas are being designed by council and suppliers as part of the Crown Reserve Improvement Grant Fund.

#### 4.2 Balranald Swimming Pool

Approximately 400m of new black Diplomat perimeter fencing has been installed at the pool. These works were completed in early November 2023.

### 4.3 Euston Courthouse

A Conservation Management Plan has been commissioned and the contractor has visited site to inspect the building. The results of this plan will assist in the determination of future conservation and renovation works on the building, the plan has also been socialised with the Euston Historical Society.

### 4.4 Theatre Royal

The Theatre Royal row of buildings was subject to smoke and water damage after the fire which occurred on 7 August 2022. Insurance assessments have been carried out and repairs commenced on 12 September 2022.

The repairs include removal and replacement of damaged ceiling portions, light fittings and carpets, and repainting of damaged areas.

Following a notice of intent issued by Council to the building owner in September 2023, building safety works were planned to take place later this month by the owner. Council has now been informed by the owner that the works will not take place this year and is expecting to start in January 2024.

The planning department has now been advised to issue a notice of remediation on the property to ensure rectification works are taking place with set date parameters.

## 4.5 Aerodrome

Normal operations with regular inspections and maintenance. Aerodrome reporting officer inspections are continuing, and Council staff allocated to these duties have found their formal training beneficial.

Authorised vehicles such as Council (ARO Inspection), Ambulance and Emergency vehicles are the only vehicles that will have access to the Airside at Balranald Aerodrome.

# 4.6 Balranald Cemetery Masterplan

No progress on the masterplan. Cemetery extensions were completed in October 2023 with two new concrete slabs installed to facilitate new burial plots.

# 4.7 Balranald Cemetery Columbarium

A new columbarium has now been installed at the cemetery to facilitate new arrivals.

# 5. TOWN MAINTENANCE WORKS

## 5.1 Balranald town maintenance

The Parks and Gardens team are progressing with maintenance.

# 5.2 Euston Village maintenance

The Euston Operations team are progressing with maintenance, with weekly inspections being performed by the Interim Acting Director of Infrastructure and Planning Services every Tuesday.

# 6. FLOOD RECOVERY WORKS

# 6.1 Balranald

Council staff have completed clean up works and maintenance of flood affected areas within Balranald. Two supplemental levies to the West of Balranald are to be removed following the demolition and remediation of the pipework through the existing levy banks. This work is planned for the first quarter of 2024.

## 6.2 Euston

Council staff have completed clean up works and maintenance of flood affected areas within Euston. These works are progressing.

# 6.3 Oxley

The only viable Heavy Vehicle access to Oxley from Balranald is via the Clare Oxley Road or via Maude. This has meant that Oxley is visited every second week until further access becomes available. Oxley Road requires some maintenance on the unsealed section, and this is being addressed as contractors become available.

# FINANCIAL IMPLICATIONS

Nil.

# **LEGISLATIVE IMPLICATIONS**

Nil.

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# **POLICY IMPLICATIONS**

Nil.

# **RISK RATING**

Moderate (Potholes throughout Prungle and Vale Roads)

# **ATTACHMENTS**

Nil

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# 9.10 OUTSTANDING ACTIONS AS AT TUESDAY 12 DECEMBER 2023

File Number: D23.89832

Author(s): Carol Holmes, Senior Executive Assistant

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

## **PURPOSE OF REPORT**

To provide Council with the Action Report which details all outstanding actions from previous Ordinary and Extraordinary Council Meetings.

## OFFICER RECOMMENDATION

That the report be received and noted.

## **REPORT**

A list of the outstanding actions from previous Ordinary and Extraordinary Council Meetings has been provided for the information of Council.

There are now ten (10) actions outstanding as at Tuesday, 12 December 2023

## FINANCIAL IMPLICATIONS

Nil.

# **LEGISLATIVE IMPLICATIONS**

Nil.

## **POLICY IMPLICATIONS**

Nil.

# **RISK RATING**

Low.

# **ATTACHMENTS**

1. Outstanding Actions - 12 December 2023

Item 9.10 Page 291

	Division:	Date From:
	Committee: Council Officer:	Date To:
Action Sheets Report		Printed: 12 December 2023 4:05 PM

Meeting	Officer/Director	Section	Subject
Council 26/07/2022	Mitchell, Ray	Part A - Infrastructure & Development Reports	BALRANALD LOCAL ENVIRONMENTAL PLAN 2010 – HOUSEKEEPING AMENDMENT
	Edgcome-Lucas, Adrian		

#### RESOLUTION 2022/135

Moved: Administrator Mike Colreavy

#### That Council:

- 1. Supports the Planning Proposal Balranald LEP Housekeeping Amendment to amend the Balranald Local Environmental Plan 2010.
- 2. Submit the Planning Proposal to the NSW Department of Planning and Environment for Gateway Determination seeking public exhibition of the proposed amendments.
- 3. Receive a further report after the public exhibition period addressing any submissions made in respect of the Planning Proposal.

**CARRIED** 

## 23 Nov 2022 1:52pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 23 August 2022 to 13 December 2022 - On exhibition

#### 23 Nov 2022 1:56pm Holmes, Carol

On exhibition

## 13 Apr 2023 11:36am Manning-Rayner, Nikkita - Target Date Revision

Target date changed by Manning-Rayner, Nikkita from 13 December 2022 to 31 December 2023 - In consultation with Department of Planning for adjustments to Planning Proposal

#### 08 Aug 2023 11:40am Manning-Rayner, Nikkita

28/07/2023 - Meeting undertaken with the Department of Planning & Environment (DPE) to discuss vegetation maps., 04/08/2023 - Meeting undertaken with contractors to commence revisions of vegetation mapping in line with discussion with DPE.

# 14 Sep 2023 2:47pm Manning-Rayner, Nikkita

Vegetation mapping being adjusted for resubmission to the Department of Planning.

#### 11 Oct 2023 3:24pm Mitchell, Ray

Mapping updated and submitted to agencies for final comment prior to resubmission to the Department of Planning & Environment

## 13 Nov 2023 9:31am Mitchell, Ray

Agency responses received, planning proposal uploaded to portal for submission

#### 06 Dec 2023 2:54pm Mitchell, Ray

Currently being assessed by DPIE

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	Division:		Date From:
	Committee:	Council	Date To:
	Officer:		
Action Sheets Report			Printed: 12 December 2023 4:05 PM

Meeting	Officer/Director	Section	Subject	
Council 20/06/2023	Bennett, Craig	New Item	Organisation Structural Review	
I	Bennett Craig			

## **RESOLUTION 2023/53**

Moved: Administrator Mike Colreavy

That Council adopts the Recommendation of the Confidential Report, being:

That Council re-determines the senior staff positions of the organisational structure for the Balranald Shire Council, for implementation by the General Manager, so that it becomes a two Directorate Structure (reporting to the General Manager) as follows:

Director of Governance, Business and Community Services and Director of Infrastructure and Planning Services.

**CARRIED** 

#### 29 Jun 2023 6:27pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 18 July 2023 to 31 October 2023 - General Manager will be consulting with staff during July and August 2023.

## 13 Sep 2023 8:01pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 31 October 2023 to 30 November 2023 - Interviews for the two Director positions will not be conducted until November 2023.

## 13 Sep 2023 8:01pm Bennett, Craig

The two Director roles will be advertised in October 2023. An expression of interest to secure a recruitment company to assist with the recruitment is being finalised in September 2023.

# 11 Oct 2023 9:54am Bennett, Craig

Expressions of Interests for recruitment companies to partner with Council have closed. The assessment of the six expressions of interests is currently being undertaken by a panel of 3. This assessment will be completed by the 18th of October. A recruitment firm will then be engaged to undertake the recruitment of the two Directors by the end of October (at the latest). It is expected that interviews for the two Director roles will be undertaken in November.

## 09 Nov 2023 6:02pm Bennett, Craig

Recruitment Panel has been established to interview candidates for the two Director positions. The interviews for both roles is being held on Tuesday, 5 and Wednesday, 6 December 2023.

#### 09 Nov 2023 6:04pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 30 November 2023 to 20 December 2023 - Interviews are being held on the 5th and 6th December 2023. It is hoped that appointments to both positions can be finalised prior to Christmas.

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	Division:		Date From:
	Committee:	Council	Date To:
	Officer:		
Action Sheets Report			Printed: 12 December 2023 4:05 PM

Meeting	Officer/Director	Section	Subject
Council 19/10/2021	Bennett, Craig	Part B - Corporate & Community Services Reports	Bidgee Haven Retirement Hostel Expansion Project
i	Bennett, Craig		

#### RESOLUTION 2021/186

Moved: Administrator Mike Colreavy

- 1. Noting that:
  - a) The Ministerial Performance Improvement Order imposed on Council in 2017 envisages Council following a path to financial sustainability;
  - b) Requirement No 16 of the Performance Improvement Order Action Plan 2018 originally required Council to consider divesting the management and possibly ownership of the Bidgee Haven Hostel to ensure losses do not impact on Council's limited budget and risks to Council are minimized. Although consideration was given by Council in September 2017 to various alternate management arrangements, in-house management arrangements for the Hostel have continued up to now;
  - Until today's report, the Administrator's requests to successive General Managers to demonstrate categorically that the proposed Bidgee Haven Hostel extension project can be delivered within the funding approved by the Commonwealth Government and Council have not received a positive answer;
  - d) Under Council in-house management:
    - (i) Bidgee Haven Hostel operates at a loss when all operating expenses (including depreciation) and capital costs are factored in; and
    - (ii) financial viability of the expanded Hostel will, at best, only be marginal and permanently reliant on continuing occupancy rates around 90%, at worst the Hostel will not be financially viable;
  - e) Council's governance framework is already overstretched, and it lacks the kind of project management expertise required to deliver this project successfully, as is readily apparent from the report on the Better Practice Review in today's Council Meeting Agenda and other information under consideration by Council's Audit Risk & Improvement Committee;

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	Division: Committee:	Council	Date From: Date To:
	Officer:		
Action Sheets Report			Printed: 12 December 2023 4:05 PM

- f) Council's current and predicted long-term financial position is not sufficiently robust to assume the risks associated with expanding and operating the Bidgee Haven Hostel complex in-house;
- g) Other crucial Council services, particularly roads, are already overstretched and cannot absorb further losses if they are incurred by the Bidgee Haven Hostel:
- h) The expansion of Bidgee Haven Hostel could eventually proceed, in line with community expectations, but under the ownership/stewardship of a specialist operator with demonstrated capability in efficiently operating similar facilities elsewhere, and Council can act immediately to seek a suitable purchaser;
- i) A proposed sale will be more attractive to a specialist operator if there is an opportunity to modify the project design to satisfy their operational requirements prior to the construction phase;
- j) The recommendation of the Ageing Well, Aged-Care & Facilities Advisory Committee to proceed with the build immediately, while simultaneously investigating the possibility of negotiating a sale of the Hostel complex, is a clear indication that community sentiment supports the Bidgee Haven Hostel's expansion proceeding;
- k) The recommendation of the responsible Director and the Acting General Manager is not to proceed with the tendering and construction of the 15-bed extension, and instead to call for expressions of interest for the potential sale of the Hostel complex and seek advice as to the transfer of grant funding to a future Hostel operator; and
- I) The two recommendations referred to in (j) and (k) above are incompatible they cannot coexist and it would be financially irresponsible for Council not to follow Management's recommendation in this case.
- 2. That tendering and construction of the 15-bed extension be placed on hold, at this stage.
- 3. That advice be sought from the funding body about the potential to transfer the approved grant funding to a future hostel operator.
- 4. That expressions of interest be called for the sale of the Bidgee Haven Hostel complex to an experienced, specialist aged-care operator.

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	Division: Committee:	Council	Date From: Date To:
Action Sheets Report	Officer:		Printed: 12 December 2023 4:05 PM

- 5. That the pre-construction design and planning work, and preparation of tender documents currently underway, be finalised by Council for inclusion with the sale of the complex.
- That Council receives and notes the Minutes of the Ageing Well, Aged Care and Facilities Advisory Committee (AWACAFAC) meeting held on 14 October 2021.

**CARRIED** 

#### 13 Dec 2021 3:56pm Holmes, Carol - Target Date Revision

Revised Target Date changed by: Holmes, Carol From: 16 Nov 2021 To: 15 Feb 2022, Reason: Placed on hold - report back to Ordinary Council Meeting in February 2022

## 11 Mar 2022 2:55pm Holmes, Carol - Target Date Revision

Revised Target Date changed by: Holmes, Carol From: 15 Feb 2022 To: 31 May 2022, Reason: This item remains on hold whilst financial/organisation reviews are undertaken

#### 05 Apr 2022 3:37pm Holmes, Carol - Target Date Revision

Revised Target Date changed by: Holmes, Carol From: 31 May 2022 To: 30 Jun 2022, Reason: Grant funding applied for to u ndertake Business & Financial assessment

## 10 Aug 2022 10:45am Holmes, Carol - Target Date Revision

Revised Target Date changed by: Holmes, Carol From: 30 Jun 2022 To: 30 Dec 2022, Reason: Grant applied for was successful to undertake a business and financial assessment

#### 23 Mar 2023 11:28am Holmes, Carol - Reallocation

Action reassigned to Bennett, Craig by Holmes, Carol - Hodi Beauliv is no longer with Council

#### 27 Mar 2023 2:56pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 30 December 2022 to 28 April 2023 - General Manager is in the process of organising a meeting with representatives of the Commonwealth Government in Canberra. The Administrator will also be in attendance in Canberra or via zoom if the meeting is unable to be held in person in Canberra.

## 21 Apr 2023 9:51am Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 28 April 2023 to 30 June 2023 - Meeting has been organised with representatives of the Commonwealth Government to discuss potential options to fund operational costs of the proposed extension from 15 beds to 30 beds at the Hostel. The meeting has been organised in Canberra on Wednesday, 14 June 2023. Council's Administrator and General Manager will be in attendance at the meeting.

#### 28 Jun 2023 11:16am Bennett, Craig

Waiting on the Commonwealth Government to come back to the General Manager regarding options for operational funding of the possible expansion. Feedback is expected by the end of July 2023. A workshop will then be held with the Bidgee Haven Hostel Committee.

## 28 Jun 2023 11:18am Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 30 June 2023 to 31 July 2023 - Waiting for options from the Commonwealth Government.

#### 21 Jul 2023 4:54pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 31 July 2023 to 31 August 2023 - Workshop being held with the Bidgee Haven Retirement Hostel Committee to discuss options.

#### 04 Aug 2023 6:42pm Bennett, Craig

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Division: Committee:	Council	Date From: Date To:	
Officer:	Council	Date 10.	
Action Sheets Report		Printed: 12 December 2023 4:05 PM	

Workshop with the Bidgee Haven Retirement Hostel Committee has been set for Wednesday, 23 August 2023.

#### 28 Aug 2023 3:39pm Bennett, Craig

Workshop completed with the Bidgee Haven Hostel Committee on Wednesday, 23 August 2023.

## 28 Aug 2023 3:40pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 31 August 2023 to 31 December 2023 - More time required to assess the 15 bed model prior to assessing the viability of the 30 bed model.

#### 11 Oct 2023 12:57pm Bennett, Craig

Current efforts have centred on recruiting Registered Nurses. This is a requirement of the new Commonwealth Legislation that came into effect on 1 July 2023. A full assessment of the 15 bed model will be undertaken over the next 6 months. If this is successful then the proposed 30 bed model will be reevaluated after 1 April 2024.

#### 11 Oct 2023 1:01pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 31 December 2023 to 01 April 2024 - At least 6 months needs to be given to assess the viability of the 15 bed model at the Bidgee Haven Retirement Hostel.

Meeting	Officer/Director	Section	Subject
Council 17/10/2023	Holmes, Carol	Committee Reports	Euston Progressive Adivsory Committee Meeting held on Monday 25 September 2023
	Bennett, Craig		

## RESOLUTION 2023/114

Moved: Administrator Mike Colreavy

## THAT:

- 1. The Minutes of the Euston Progressive Advisory Committee meeting held on Monday, 25 September 2023 be received and noted;
- 2. Balranald Shire Council investigate alternative options for Euston residents to have more accessibility to a Shire Office/Presence in Euston; and
- 3. Balranald Shire Council consider replacing the Euston Community Notice Board with signage that indicates what it is.

**CARRIED** 

#### 09 Nov 2023 4:13pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 14 November 2023 to 30 November 2023 - Investigations are in place for office staff to have presence in Euston.

06 Dec 2023 4:11pm Holmes, Carol - Target Date Revision

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	Division:		Date From:
	Committee:	Council	Date To:
	Officer:		
Action Sheets Report			Printed: 12 December 2023 4:05 PM

Target date changed by Holmes, Carol from 30 November 2023 to 30 January 2024 - To enable sufficient time to investigate office requirements for staff availability in Euston

2000			
Meeting	Officer/Director	Section	Subject
Council 21/11/2023	Holmes, Carol	Committee Reports	Growing Business Industry and Tourism Advisory Committee Meeting held on Thursday, 19 October 2023
1	Rennett Crain		

#### RESOLUTION 2023/140

Moved: Administrator Mike Colreavy

## THAT:

- The Minutes of the Growing Business Industry and Tourism Advisory Committee meeting held on Thursday, 19 October 2023 be received and noted;
- 2. Copies of the current Discovery Centre design plans be distributed to the Committee Members; and
- 3. The Chair of the Growing Business Industry and Tourism Advisory Committee recommends to the Executive of Chairs Advisory Committee that they approach the various indigenous groups to encourage nominations for 2024 Council election and that this item be added to the agenda for Executive of Chairs Meeting which is to be held in December 2023.

**CARRIED** 

#### 06 Dec 2023 1:51pm Holmes, Carol

Copies of Discovery Centre Precinct Plans was sent to Chairperson on 23 November

#### 06 Dec 2023 1:52pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 19 December 2023 to 21 December 2023 - Executive of Chairs Meeting scheduled for 18 December 2023

Meeting	Officer/Director	Section	Subject
Council 17/10/2023	Bennett, Craig	Part A - General Manager's Reports	Performance Improvement Order Action Plan
1	Bennett, Craig		

#### **RESOLUTION 2023/1**

Moved: Administrator Mike Colreavy

That Council endorses the Performance Improvement Order Action Plan as at Friday, 29 September 2023.

**CARRIED** 

#### 25 Oct 2023 9:43am Holmes, Carol - Reallocation

Action reassigned to Bennett, Craig by Holmes, Carol - Craig being the author of the Report

25 Oct 2023 9:46am Bennett, Craig - Target Date Revision

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	sion: mittee: Council	Date From: Date To:
Offi		
Action Sheets Report		Printed: 12 December 2023 4:05 PM

Target date changed by Bennett, Craig from 14 November 2023 to 31 January 2024 - No action required on this action. Another update as at the end of December 2023 is due to go to the Ordinary Council Meeting in February. Another report will be prepared for this meeting.

Officer/Director	Section	Subject
Bennett, Craig Edgcome-Lucas,	Part A - General Manager's Reports	Balranald Visitor Centre Alterations
	Bennett, Craig	Bennett, Craig Part A - General Manager's Reports Edgcome-Lucas,

#### RESOLUTION 2022/115

Moved: Administrator Mike Colreavy

#### That

- Provided funding for this project is confirmed by the Far West Joint Organisation;
- 2. The revised plans for the Balranald Visitor Information Centre be endorsed and
- Council proceed with fully developed architectural and structural plans for the extensions to the Balranald Visitor Information Centre in accordance with the preliminary plans and
- 4. Tenders be invited for the construction of the proposed works

**CARRIED** 

## 25 Jul 2022 4:47pm Holmes, Carol - Target Date Revision

Revised Target Date changed by: Holmes, Carol From: 26 Jul 2022 To: 30 Aug 2022, Reason: Funding from FWJO confirmed - Draft Plans with Architect for tender and DA documentation

#### 23 Nov 2022 1:52pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 30 August 2022 to 21 February 2023 - Tender Documents ready to be uploaded in Tenderlink portal.

## 23 Mar 2023 11:28am Holmes, Carol - Reallocation

Action reassigned to Bennett, Craig by Holmes, Carol - Jeff is no longer at Council

#### 27 Mar 2023 2:52pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 21 February 2023 to 30 June 2023 - Project is behind schedule. A workshop is being held on all grants projects. The workshop is scheduled to be held on Monday, 17 April 2023. An updated status on this project will be provided by the General Manager at this workshop. The workshop is being held at the request of the Administrator.

### 21 Apr 2023 9:52am Bennett, Craig

Workshop was held on Monday, 17 April 2023. The report will now be amended to only show projects that have infrastructure builds as part of the grant funding. Two other reports will detail events and other projects that do not result in infrastructure builds. One in the Library Department and One in the Events and Toursim Department.

#### 21 Apr 2023 9:54am Bennett, Craig

The Balranald Visitors Centre Project has not progressed as yet. Attention will be given to this project by the General Manager over the next month to ensure that the projects keeps progressing.

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	Division: Committee:	Council	Date From: Date To:
	Officer:	Council	Date 10.
Action Sheets Report			Printed: 12 December 2023 4:05 PM

#### 27 Apr 2023 7:26am Bennett, Craig

At the 26 April 2023 Growing Business, Industry and Tourism Committee meeting, the committee requested for the General Manager to organise a quantity surveyor to see whether the costs of the project has changed. The General Manager will then prepare a report to Council on the project.

#### 27 Apr 2023 7:29am Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 30 June 2023 to 31 July 2023 - The General Manager needs to organise a quantity surveyor, then bring a report to Council on the project.

#### 21 Jul 2023 4:55pm Bennett, Craig - Target Date Revision

Target date changed by Bennett, Craig from 31 July 2023 to 31 August 2023 - Council is having trouble securing a quantity surveyor to assess the revised costs of the project.

#### 28 Aug 2023 3:41pm Bennett, Craig

Project transferred to the Interim Acting Director of Infrastructure and Planning on Monday, 28 August 2023.

## 29 Aug 2023 7:47pm Bennett, Craig - Reallocation

Action reassigned to Holmes, Carol by Bennett, Craig - Carol - can you please re-allocate this action to Adrian and let him know that I have re-allocated to him.

## 30 Aug 2023 9:53am Holmes, Carol - Reallocation

Action reassigned to Edgcome-Lucas, Adrian by Holmes, Carol - Adrian being the Acting Director Infrastructure & Development - including Project Support

## 10 Oct 2023 4:32pm Edgcome-Lucas, Adrian

Discovery Centre has been released for Expression of Interest via VendorPanel and the Council is expecting responses by the 26th of October 2023.

#### 13 Nov 2023 2:02pm Edgcome-Lucas, Adrian

The Discovery Centre EOI closed on the 26th of Oct, it will now be released for RFQ to market on VendorPanel on the 13th of Nov. Once prices are recevied a council report will be completed.

#### 06 Dec 2023 2:48pm Edgcome-Lucas, Adrian

The Discovery Centre RFQ was opened on VendorPanel on the 13th of November 2023. We recevied one submission from the request and are now formulating a report to council for the December meeting for a resolution.

#### 06 Dec 2023 3:55pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 30 November 2023 to 28 February 2024 - Report going to February 2024 Ordinary Council meeting

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	Division: Committee: Council	Date From: Date To:
Action Sheets Report	Officer:	Printed: 12 December 2023 4:05 PM

Meeting Of	Officer/Director	Section	Subject
Ni Council 21/11/2023	fanning-Rayner, likkita fitchell, Ray	Part A - General Manager's Reports	Draft Heritage Park Reserve Plan of Management

## RESOLUTION 2023/149

Moved: Administrator Mike Colreavy

#### That Council:

- 1. Places the Draft Plan of Management Heritage Park Reserve, Reserve No. 9909 on public exhibition for a period of 28 days; and
- 2. Provides a copy of the Draft Plan of Management Heritage Park Reserve, Reserve No. 9909 to the Balranald Men's Shed Inc, Youth Council and the Discovery Café proprietors as part of the public exhibition process; and
- 3. Reports the results of the public exhibition to the February 20, 2024 Ordinary Council Meeting.

**CARRIED** 

# 11 Dec 2023 10:40am Manning-Rayner, Nikkita

Advertisement in progress.

Meeting	Officer/Director	Section	Subject
Council 21/11/2023	Mitchell, Ray Edgcome-Lucas, Adrian	Part A - General Manager's Reports	Relocation of the NSW State Emergency Service to the Balranald Rescue Squad Headquarters

#### RESOLUTION 2023/150

Moved: Administrator Mike Colreavy

## **That Council:**

- 1. Advises Crown Land that it has no objections to becoming the trustee for Lot 138 DP 820500;
- 2. Work with the Balranald Rescue Squad to surrender the lease over Lot 138 DP 820500 to Crown Land; and
- 3. Authorises for the General Manager to offer the State Emergency Service a licence to occupy the Balranald Rescue Squad headquarters after the Crown Land reservation and trustee nomination gazettal processes are finalised for Lot 138 DP 820500.

**CARRIED** 

11 Dec 2023 10:35am Manning-Rayner, Nikkita - Target Date Revision

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Item 9.10 - Attachment 1

	Division: Committee:	Council	Date From: Date To:
Action Sheets Report	Officer:		Printed: 12 December 2023 4:05 PM

Target date changed by Manning-Rayner, Nikkita from 19 December 2023 to 30 June 2024 - Internal Crown Land lease extinguishment & gazettal processes have extended time frames.

## 11 Dec 2023 10:38am Manning-Rayner, Nikkita

In progress

## 11 Dec 2023 10:39am Manning-Rayner, Nikkita - Reallocation

Action reassigned to Mitchell, Ray by Manning-Rayner, Nikkita - .

#### 11 Dec 2023 2:47pm Mitchell, Ray

Advice provided to Crown Land of Council's resolution regarding Trusteeship and requested waiver of surrender fee (\$418). Documentation for surrender application in process of being complied.

Meeting	Officer/Director	Section	Subject
Council 21/03/2023	Holmes, Carol	Part B - General Manager's Reports	OUTSTANDING ACTIONS
l	Bennett, Craig		

## **RESOLUTION 2023/33**

Moved: Administrator Mike Colreavy

- 1. That the report be received and noted.
- 2. That a road infrastructure inspection with the administrator on a 6 monthly basis to include the General Manager and relevant Managers.
- 3. That this decision remain in the outstanding action as a reminder to make it happen.
- 4. That the first inspection be undertaken on Monday, 15 May 2023.

**CARRIED** 

#### 05 Jun 2023 3:28pm Holmes, Carol - Target Date Revision

Target date changed by Holmes, Carol from 18 April 2023 to 31 May 2024 - Road Inspections being arranged every 6 months commencing on 15 May 2023

#### 05 Jun 2023 3:29pm Holmes, Carol

First Inspection was held on Monday 15 May 2023

#### 10 Aug 2023 12:21pm Holmes, Carol

Second inspection has been noted for 15 November 2023, or close to that date.

## 10 Nov 2023 11:31am Holmes, Carol

Roads Inspection proposed for Monday 27 November 2023

#### 06 Dec 2023 1:44pm Holmes, Carol

Roads Inspection was held on Monday 27 November with the Administrator and Works Coordinator

## 12 Dec 2023 4.34pm Holmes, Carol

Next Inspection will be held in May 2024

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9.11 MEETINGS ATTENDED BY THE ADMINISTRATOR, THE GENERAL MANAGER AND THE ACTING INTERIM DIRECTOR OF INFRASTRUCTURE AND PLANNING SERVICES

File Number: D23.89831

Author(s): Carol Holmes, Senior Executive Assistant

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

## **PURPOSE OF REPORT**

To advise Council of the meetings undertaken on behalf of Council by the Administrator, the General Manager and the Acting Interim Director of Infrastructure & Planning Services during November and December 2023.

# OFFICER RECOMMENDATION

That the report be received and noted.

## **REPORT**

**Attachment 1** details the meetings which the Administrator, the General Manager and the Acting Interim Director of Infrastructure & Planning Service have attended since Monday the 20<sup>th</sup> of November 2023.

# FINANCIAL IMPLICATIONS

Nil.

# **LEGISLATIVE IMPLICATIONS**

Nil.

# **POLICY IMPLICATIONS**

Nil.

# **RISK RATING**

Low.

# **ATTACHMENTS**

1. Meetings attended by the Administator, General Manager and Acting Director of Infrastructure & Planning Services

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Date	Meeting	Topic	Who was involved
20.11.2023	Housing Summit		GM & AIDIPS
20.11.2023	Agenda Review	Review Ordinary Council Meeting agenda	Administrator, GM & AIDIPS
20.11.2023	Catch Up	Regular Catchup	Administrator & GM
20.11.2023	Catch Up	Regular Catchup	GM & AIDIPS
20.11.2023	Teams Meeting	MDA Region 4 Ordinary Meeting	Administrator
21.11.2023	Citzenship Ceremonies	5 Conferees in Euston	Administrator & GM
21.11.2023	Citzenship Ceremony	1 Conferee in Balranald	Administrator & GM
21.11.2023	Council Meeting	Regular Ordinary Monthly Council Meeting	Administrator, GM & AIDIPS
21.11.2023	Meeting with EFEX	proposal for Interactive Pavilion and Boardroom	AIDIPS
21.11.2023	Far North West JO & NSW Reconstruction Authority	DAP discussion and survey results	AIDIPS
23.11.2023	Windlab	Community Benefit Fund	Administrator, GM & AIDIPS
23.11.2023	Strengthening Community Access Inclusion and Wellbeing Advisory Committee Meeting	Regular Ordinary Monthly Meeting	Administrator, GM & AIDIPS
24.11.2023	LG Professionals	ARIC Meeting	GM
28.11.2023	National Emergency Management Agency and NSW Reconstruction	Disaster Recovery Funding Arrangements (DRFA)	AIDIPS
29.11.2023	Balranald Beautification Advisory Committee Meeting	Ordinary Monthly Meeting	Administrator & AIDIP
30.11.2023	lluka	VPA	Administrator, GM & AIDIPS
4.12.2023	Catch Up	Regular Catchup	Administrator & GM
4.12.2023	Catch Up	Regular Catchup	GM and AIDIPS
4.12.2023	Inspection	Discovery Centre Cafe	AIDIPS
4.12.2023	Telstra	3G network	GM & AIDIPS
4.12.2023	Euston Progressive Advisory Committee Meeting	Ordinary Monthly Meeting and Christmas breakup	Administrator, GM & AIDIPS
5.12.2023	Interviews	Discovery Café Candidates	AIDIPS
5.12.2023	Library	Grant Funded Project	AIDIPS

Date	Meeting	Topic	Who was involved
5.12.2023	Australia Day Committee	Australia Day	AIDIPS
5 & 6.12.2023	Interviews	Directors positions	GM
7.12.2023	NSW Reconstruction	Flood Damaged Roads and funding opportunities	AIDIPS
7.12.2023	St Josephs School Presentation Evening	Annual Presentation Evening	AIDIPS
11.12.2023	Cross Border Future Industry Forum	Cross Border Industries	GM & AIDIPS
12.12.2023	Catch Up	Regular Catchup	Administrator & GM
12.12.2023	Catch Up	Regular Catchup	GM & AIDIPS
12.12.2023	Presentation Evening	Balranald Central School Annual Presentation Awards	GM
13.12.2023	TRONOX	Regular Catch Up	GM & AIDIPS
15.12.2023	LG Professionals	Board Meeting	GM
18.12.2023	Catch Up	Regular Catchup	Administrator & GM
18,12.2023	Catch up	Regular Catch up	GM & AIDIPS
18.12.2023	Executive of Chairs Meeting	Ordinary Meeting	Administrator, GM & AIDIPS
19.12.2023	Agenda Review	Review the December Ordinary Council Meeting Agenda	Administrator, GM & AIDIPS
19.12.2023	Council Meeting	Monthly Ordinary Council Meeting	Administrator, GM & AIDIPS

Regular Catchups between AIDIPS and contractors for several projects in progress.

Administrator (ADM) - Mike Colreavy

General Manager (GM) - Craig Bennett

Acting Interim Director Infrastructure & Planning Services (AIDIPS) – Adrian Edgcome-Lucas

# 9.12 CIRCULARS FROM THE OFFICE OF LOCAL GOVERNMENT

File Number: D23.89830

Author(s): Carol Holmes, Senior Executive Assistant

Approver: Craig Bennett, General Manager

Operational Plan Objective: Pillar 6: Our Leadership - A community that values and

fosters leadership, lifelong learning, innovation and good

governance.

## **PURPOSE OF REPORT**

To provide Council with copies of the circulars received from the Office of Local Government (*OLG*).

## OFFICER RECOMMENDATION

That the report be received and noted.

## **REPORT**

Council receives circulars from the OLG for any updates and information that is relevant for Council.

Whilst many of the circulars are of an administrative nature, there may be matters that are of interest to the community.

# **Circulars Received from the OLG**

23-15 Regulation amendments prescribing requirements for Audit Risk and Improvement Committees, Internal Audit and Risk Management.

All the circulars can be found on the OLG's website <a href="https://www.olg.nsw.gov.au/circulars/">https://www.olg.nsw.gov.au/circulars/</a>

# FINANCIAL IMPLICATIONS

Nil.

# LEGISLATIVE IMPLICATIONS

Nil.

# **POLICY IMPLICATIONS**

Nil.

## **RISK RATING**

Low.

# **ATTACHMENTS**

Nil

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10 NOTICE OF MOTION / QUESTIONS ON NOTICE

Nil

11 CONFIDENTIAL MATTERS

Nil

9 CLOSURE OF MEETING