

Balranald Shire Council's

LONG TERM FINACIAL PLAN 2025 - 2035

Prepared by:

Local Gov
Consulting



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INTEGRATED PLANNING AND REPORTING FRAMEWORK

This Long-Term Financial Plan (LTFP) make up one of three parts of Council's Resourcing Strategy as required under the NSW Local Government Integrated Planning and reporting framework:

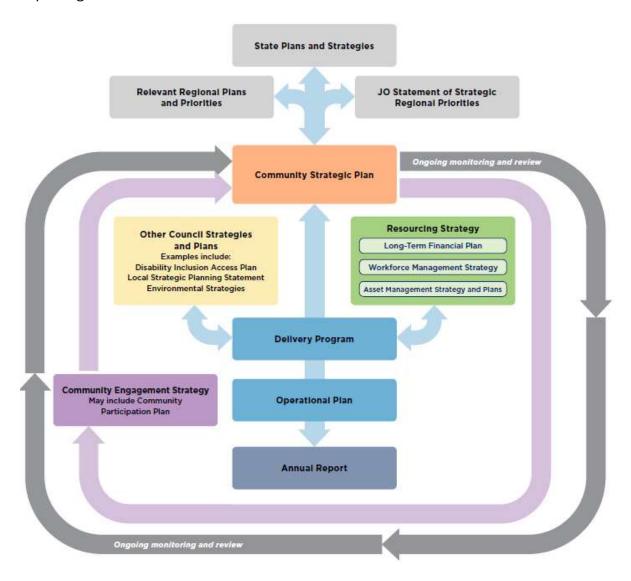


Figure 1: Integrated Planning & Reporting Framework

The Integrated Planning Framework encourages and supports the implementation and review of plans relating to the Financial, Asset and Workforce contributions to Balranald Shire Council. Through sound financial planning, strategic asset management and the development of a strong and diverse workforce, the Council can continue to address and improve its long-term sustainability and deliver the outcome desired by the community.

The Resourcing Strategy informs, influences, and ultimately reflects Council's Community Strategic Plan which outlines the needs and aspirations of the people of Balranald Shire both now and into the future. Accordingly, all of the plans contained within the Resourcing Strategy provide key input in shaping both the Delivery Plan (4 years) and Operational Plans (annual) of Council.

INTRODUCTION

This Long-Term Financial Plan has been prepared to:

- Confirm and communicate Council's financial objectives and forecasts for the planning period to the community and all of Council's stakeholders; and
- Guide the preparation of Council's Annual Budget and Delivery Plan within the context of long-term financial sustainability.

The plan provides a framework for sustainable financial management balancing our environmental, social, economic and governance objectives whilst delivering services and facilities to the people of the Balranald Shire Council area.

The Plan provides direction for future service planning and is a critical tool in identifying, leveraging and managing Councils key strengths, risks and opportunities with regard to Councils ongoing capacity and long-term financial stability. It also provides a prudent and sustainable financial framework for the longer term from which Council develops it Operating and Delivery Plans.

The Plan is not a static document and will be reviewed annually as part of Council's strategic planning and budget process to ensure it remains reflective of the prevailing internal and external environment.

AIM OF THIS PLAN

- Establish a long-term financial direction encompassing appropriate performance measures against which Council's strategies, policies, plans and financial performance can be measured.
- Establish a robust and prudent financial framework, to which strategies can be integrated to achieve planned outcomes.
- Assist in eliminating strategic financial risks and identify Council's financial strengths and opportunities to be leveraged.
- Ensure that Council complies with sound financial management principles as required by legislation, and adopted plans for the long-term financial sustainability of Council.

BACKGROUND

Like the majority of Councils in NSW, Balranald Shire Council faces a major challenge in funding its ongoing services whilst simultaneously maintaining and replacing its community assets in a manner in which will ensure their capacity into the future, whilst at the same time ensuring that rates remain at an equitable and affordable level through the community.

The growth in the cost of labour and materials, increasing demand for services and the shifting of costs from other levels of government, all combine with a legislative cap on revenue generated from rates, (rate pegging), to create a challenging financial environment to work within.

At the core of Balranald Shire Council's future sustainability will be the ability to adapt and respond to the challenges we face in delivering services more efficiently, provide increasing operational productivity and developing opportunities to generate additional revenue sources, including Special Rate Variations where there is no reasonable alternative options.

Long Term Financial Planning (LFTP) is vital for informing Council, our community and other stakeholders about the long-term financial position and sustainability of our organisations. The aim of our Plan is not only to ensure the financial sustainability of Council over the longer term, but also to provide for the appropriate maintenance and replacement of Councils assets into the future.

The Long-Term Financial Plan will provide but not be limited to the following key benefits:

- It provides an indication of the future financial position and performance of Council;
- A projection of the holistic long-term costs of decisions to fully inform debate and ultimately strategic decision making;
- A tool to assist Council to determine the risks in adopting future strategic directions;
- The capability for Council and the community to test the outcomes of scenarios resulting from different policy settings and service levels;
- A mechanism to test the robustness and sensitivity of key assumptions underpinning a range of strategic planning alternatives; and
- A vital contribution to the development of Council's Asset Management Plan and all Council's plans.

CURRENT FINANCIAL POSITION

The audited Financial Statements as at 30 June 2024 showed cash and investments of 34,833 million, being made up of Externally Restricted cash reserves (such as Water, Sewer, Domestic Waste and unexpended grants) totalling 27,327 million, and Unrestricted cash reserves of 7,506 million.

Whilst the audited financial statements note that Council's current financial position is sound, Council's general fund is under immense pressure and without serious attention in the immediate future through reviewing service levels and exploring areas to increase revenue, exploring the possibilities of future borrowings Council will not remain in a sound financial position.

REVENUE STRATEGY

The following items are to be pursued as a strategic means of growing our revenue base ultimately increasing income and reducing the reliance on any one revenue source:

- The complete review of all Business Plans and strategies for Council's commercial business undertakings:
- Identify opportunities to rationalise Council's asset base;
- Review service levels and service delivery methods.
- Identify and seek additional grant funding;

The review of plans and strategies cannot be a 'once a year' exercise, it must be continually ongoing in order to properly inform and assess the impact of the everchanging environment that local government is subject to.

This will be the first year of Council's newly adopted Community Strategic Planning approach and will therefore need to be constantly evolved to incorporate the changes that will emerge in the immediate and longer-term future.

FINANCIAL PLANNING OBJECTIVES

The key objective of the Long-Term Financial Plan remains the achievement of financial sustainability across the short, medium, and longer term whilst still achieving Council's broader vision and community goals.

The Financial Plan is based on the following key strategies:

Sustainability

 Provide spending on infrastructure renewal to ensure that Council's physical assets are improved and maintained to standards that provide functionality and serviceability. • Optimise all grant funding opportunities, explore future options in renewable grants.

Liquidity

- Ensure Council has sufficient available cash to meet its debts as and when they fall due
- Avoid budgets where the liquidity ratios fall below target
- Utilise a range of reserves to smooth cash flow, particularly in relation to large asset classes and unpredictable outlays such as Plant Replacement functions.

LONG TERM FINANCIAL PLAN MODEL

The Long Term Financial Plan has been prepared to integrate with the Asset Management Plan (under development) and the Workforce Management Plan – collectively providing the Resourcing Plan to deliver the Balranald 2035 Community Strategic Plan and the associated Delivery Program.

The target is to meet or improve the key financial position whilst maintaining an appropriate level of unrestricted cash.

The aim of this financial plan is to present Council's current financial position and demonstrate Council's long term financial sustainability based on current service levels. This scenario has been developed to deliver on the community's vision as detailed in the Community Strategic Plan and is integrated with and will be informed by Council's Asset Management Plans and Workforce Management Plan.

Council's Asset Management Plan will be updated upon the completion of the revaluation of Transport assets. This will further allow a more accurate expenditure forecast associated with asset maintenance and renewal.

This is Council's adopted financial model and addresses Council's long-term infrastructure and service delivery needs. This is the adopted model upon which Council's Delivery Plan (4 years) and Operational Plan (1 year) are constructed giving further detail to the plans and project to be delivered.

RISK ASSESSMENT ANALYSIS

The following risk factors have been considered in the development of this Long Term Financial Plan and whilst some factors would only have a minor impact on the projections, other could have a more significant impact.

Areas which would have a particular impact on the projections, should they occur, include:

- Estimates to fund infrastructure renewal, replacement and significant on-going asset maintenance being inaccurate
- Rates and other income increases being lower than anticipated
- Construction costs being higher than anticipated
- Utility expenses being higher than estimated
- Significant fluctuations in the rate of return for investments
- Award determined staff related expenses increasing more than anticipated.

There are also external factors beyond the influence of Council which could potentially impact most on the model, including:

- Further cost shifting from other levels of Government
- Freezes to the indexation of recurrent operating grants
- Legislative requirements from the Aged Care Department that impact Council adversely
- Natural disasters.

ASSUMPTIONS OF THE INITIAL FINANCIAL PLAN

- Average income has been increased at 2.5% across the years
- General Expenditure has been increased by 5% across the years
- Salaries have increased by 3.5% out to 4% in later years
- Small borrowings have been added in a three year cycle
- Investments have been decreased to match assumed capital spending on the assumptions Capital Grant income will decrease over the years
- Zero predicted growth in operational grants
- Variances to the above assumptions have occurred where forecasts are practicable

10 Year Financial Plan for the Years ending 30 June 2035 INCOME STATEMENT - CONSOLIDATED	Actuala	Current Year					Dunington	I Vaara				
	Actuals		000=100		0007/00	0000/00	Projected		0004/00	0000/00	0000/04	0004/05
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
Income from Continuing Operations	*		<u> </u>	-								
Revenue:												
Rates & Annual Charges	5,419,000	6.119.211	5.838.658	6.039.019	6.183.215	6.331.355	6.483.549	6.639.910	6.800.556	6.965.607	7.135.187	7.309.423
User Charges & Fees	3,462,000	1,488,150	1.819.671	1.972.353	1.979.588	1.987.013	1.994.633	2,002,452	2,010,478	2.018.715	2.027.168	2.035.844
Other Revenues	470.000	880,200	3,728,200	3.990.400	4,082,212	4.176.713	4,273,983	4,374,102	4.477.156	4,583,231	4,692,416	4.804.804
Grants & Contributions provided for Operating Purposes	12,945,000	9,221,818	9,505,500	9,682,863	9,865,547	10,053,711	10,247,521	10,447,144	10,652,757	10,864,537	11,082,671	11,307,350
Grants & Contributions provided for Capital Purposes	4,017,000	1,895,000	8,384,945	1,951,850	1,951,850	2,010,406	2,070,718	2,132,839	2,196,824	2,262,729	2,330,611	2,400,529
Interest & Investment Revenue	1,570,000	1,208,950	1,690,198	1,737,032	1,785,207	1,834,761	1,885,733	1,938,166	1,992,101	2,047,582	2,104,654	2,163,364
Other Income:	1,010,000	1,200,000	1,000,100	1,707,002	1,700,207	1,004,701	1,000,700	1,000,100	1,002,101	2,047,002	2,104,004	2,100,004
Net Gains from the Disposal of Assets	295,000		_	_	_	_	_	_	_	_	_	_
Fair value increment on investment properties	233,000		_		_	_	_	_	_	_	_	
Reversal of revaluation decrements on IPPE previously expensed												
Reversal of impairment losses on receivables	· ·		-	-	-	-	-	-	-	-	-	-
Other Income	87,000	464,400	232,620	232,621	232,622	232,623	232,624	232,625	232,626	232,627	232,628	232,629
Joint Ventures & Associated Entities - Gain	67,000	404,400	232,020	232,021	232,022	232,023	232,024	232,023	232,020	232,021	232,020	232,029
	20 205 000	24 277 720	31,199,791	25,606,138	26,080,241	26,626,582	27,188,760	27,767,239	28,362,498	28,975,028	29,605,336	30,253,943
Total Income from Continuing Operations	28,265,000	21,277,729	31,199,791	25,606,136	26,000,241	20,020,302	21,100,160	21,161,239	20,362,490	20,975,020	29,605,336	30,253,943
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5.594.000	7,777,800	8.317.726	8,628,636	8,952,555	9,290,096	9.593.166	9,906,303	10,229,848	10,564,153	10,909,584	11.266.518
Borrowing Costs	89.000	77.427	106.754	89.916	86.660	85.023	87.131	102,672	96.075	90.927	83.574	72.340
Materials & Contracts	11,323,000	5.247.599	4,945,722	5,231,228	5.521.150	5,833,397	6,154,292	6,487,962	6,846,772	7,233,049	7,649,357	8,098,523
Depreciation & Amortisation	6,312,000	6,075,000	6,932,530	7,180,765	7,440,876	7,713,706	8,000,177	8,295,938	8,606,382	8,932,561	9,275,622	9,636,817
Impairment of investments	0,012,000	0,070,000	0,002,000	7,100,700	7,110,070	7,7 10,700	0,000,117	-	0,000,002	0,002,001	0,270,022	0,000,017
Impairment of receivables	161,000	3,000	3,000	3,180	3,371	3,573	3,716	3,865	4.019	4,180	4,347	4,521
Other Expenses	380.000	603,267	614.964	634.043	653.732	674.052	694.523	715,619	737,358	759.761	782,846	806.636
Interest & Investment Losses	300,000	003,207	014,304	054,045	055,752	074,032	094,525	7 13,019	131,330	739,701	702,040	000,030
Net Losses from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
• •	- 04 000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	61,000	- 40 704 000	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,920,000	19,784,093	20,920,696	21,767,768	22,658,344	23,599,847	24,533,005	25,512,359	26,520,454	27,584,630	28,705,330	29,885,354
Operating Result from Continuing Operations	4,345,000	1,493,636	10,279,095	3,838,370	3,421,897	3,026,735	2,655,754	2,254,881	1,842,044	1,390,398	900,006	368,588
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-		
Not i folia (2000) i folia biodoniana da oportaciono												
Net Operating Result for the Year	4,345,000	1,493,636	10,279,095	3,838,370	3,421,897	3,026,735	2,655,754	2,254,881	1,842,044	1,390,398	900,006	368,588
Not Consider Brook hadan Constant and Contribution and 11 17												
Net Operating Result before Grants and Contributions provided for Capital Purposes	328,000	(401,364)	1.894.150	1.886.520	1.470.047	1.016.329	585.037	122.041	(354.780)	(872.331)	(1,430,605)	(2,031,941)
Capital Purposes	328 000											

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	Vooro				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	0004/05
Scenario: < Enter Scenario Name On Cover Sneet >	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
Income from Continuing Operations	*	*	<u> </u>	<u> </u>	<u> </u>	<u> </u>	_	<u> </u>	<u> </u>	<u> </u>	<u> </u>	_
Revenue:												
Rates & Annual Charges	3,769,000	4,326,711	3,962,345	4,125,180	4,231,100	4,340,197	4,452,568	4,568,309	4,687,523	4,810,314	4,936,787	5,067,056
User Charges & Fees	2,501,000	472.050	428.644	578,644	583,144	587,779	592,553	597,470	602,535	607,752	613,125	618.660
Other Revenues	268,000	871,200	3,454,200	3,537,000	3,622,284	3,710,127	3,800,604	3,893,796	3,989,784	4,088,652	4,190,485	4,295,374
Grants & Contributions provided for Operating Purposes	12,895,000	9.221.818	9.505.500	9,682,863	9,865,547	10,053,711	10,247,521	10,447,144	10,652,757	10,864,537	11,082,671	11,307,350
Grants & Contributions provided for Capital Purposes	4,011,000	1,895,000	8,384,945	1,951,850	1,951,850	2,010,406	2,070,718	2,132,839	2,196,824	2,262,729	2,330,611	2,400,529
Interest & Investment Revenue	1,404,000	1,010,450	1,364,450	1,404,770	1,446,300	1,489,075	1,533,134	1,578,514	1,625,256	1,673,400	1,722,989	1,774,065
Other Income:	.,,	1,212,122	.,,	.,,	.,,	.,,	.,,	.,	.,,	.,,	.,,	.,,
Net Gains from the Disposal of Assets	295.000		_	_	_	_	_	_	_	_	_	_
Fair value increment on investment properties	-	_	_	_	_	_	_	_	_	_	_	_
Reversal of revaluation decrements on IPPE previously expensed			_	_	_	_	_	_	_	_	_	_
Reversal of impairment losses on receivables			_	_	_	_	_	_	_	_	_	_
Other Income	87,000	464,400	232,620	232,621	232,622	232,623	232,624	232,625	232,626	232,627	232,628	232,629
Joint Ventures & Associated Entities - Gain	-	-		,	,	,	,	,	,	,	,	,
Total Income from Continuing Operations	25,230,000	18,261,629	27,332,704	21,512,928	21,932,846	22,423,918	22,929,721	23,450,699	23,987,306	24,540,011	25,109,298	25,695,662
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5,352,000	7,777,800	8,317,726	8,628,636	8,952,555	9,290,096	9,593,166	9,906,303	10,229,848	10,564,153	10,909,584	11,266,518
Borrowing Costs	57.000	50.050	84,265	67,767	65.660	63.457	61,131	79,672	72,951	65,922	58,571	50.884
Materials & Contracts	10,014,000	3,740,564	3,696,022	3,826,301	3,961,681	4,102,387	4,232,870	4,367,584	4,506,667	4,650,264	4,798,525	4,951,602
Depreciation & Amortisation	5,852,000	5,825,000	6,429,287	6,622,166	6,820,831	7,025,455	7,236,219	7,453,306	7,676,905	7,907,212	8,144,428	8,388,761
Impairment of investments		-	-	-	-	- ,020, .00	- ,200,210	-, 100,000	- ,0.0,000	- ,00.,2.2	-	-
Impairment of receivables	161,000	3,000	3,000	3,180	3,371	3,573	3,716	3,865	4,019	4,180	4.347	4,521
Other Expenses	319,000	591,267	614,964	634,043	653,732	674,052	694,523	715,619	737,358	759,761	782,846	806.636
Interest & Investment Losses	010,000	001,207	-	-	-	-	-	7 10,010	707,000	700,701	702,040	-
Net Losses from the Disposal of Assets			_	_	_	_	_	_	_	_	_	_
Revaluation decrement/impairment of IPPE			_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties			_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss	61.000		_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	21,816,000	17,987,681	19,145,264	19,782,092	20,457,829	21,159,020	21,821,625	22,526,348	23,227,748	23,951,492	24,698,301	25,468,921
Operating Result from Continuing Operations	3,414,000	273,948	8,187,440	1,730,836	1,475,017	1,264,898	1,108,096	924,351	759,558	588,519	410,997	226,741
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_		_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	3,414,000	273,948	8,187,440	1,730,836	1,475,017	1,264,898	1,108,096	924,351	759,558	588,519	410,997	226,741
Net Operating Result before Grants and Contributions provided for Capital Purposes	(597,000)	(1,621,052)	(197,505)	(221,014)	(476,833)	(745,508)	(962,622)	(1,208,488)	(1,437,266)	(1,674,210)	(1,919,614)	(2,173,788)

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Vaara				
						0000/00	•		0004/00	0000100	0000/04	0004/05
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
Income from Continuing Operations	3	4	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ.	Ψ	
Revenue:												
Rates & Annual Charges	940.000	985.500	1,030,388	1,050,995	1,072,015	1,093,455	1,115,325	1,137,631	1,160,384	1,183,591	1,207,263	1,231,408
User Charges & Fees	857,000	902,600	1,263,217	1,263,342	1,263,470	1,263,601	1,263,734	1,263,870	1,264,008	1,264,149	1,264,293	1,264,440
Other Revenues	188,000	9,000	147.000	326,400	332,928	339,587	346,378	353,306	360,372	367,579	374,931	382,430
Grants & Contributions provided for Operating Purposes	50,000	·	147,000	320,400	332,920	339,307	340,370	-	300,372	301,319	574,951	302,430
Grants & Contributions provided for Capital Purposes Grants & Contributions provided for Capital Purposes	6,000			-	-		-			-		-
Interest & Investment Revenue		125,500	- 175,748	179,262	182,848	186,505	190,235	194,039	- 197,920	201,879	205.016	240.025
	112,000	125,500	1/5,/46	179,202	102,040	100,303	190,235	194,039	197,920	201,079	205,916	210,035
Other Income:												
Net Gains from the Disposal of Assets	-		-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-		-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-		-	-	-	-	-	-	-	-	-	-
Other Income	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain			-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,153,000	2,022,600	2,616,352	2,820,000	2,851,261	2,883,147	2,915,671	2,948,846	2,982,684	3,017,199	3,052,404	3,088,313
Expenses from Continuing Operations												
Employee Benefits & On-Costs	184,000		-	-	-	-	-	-	-	-	-	-
Borrowing Costs	32,000	27,377	22,489	22,149	21,000	21,566	26,000	23,000	23,124	25,005	25,003	21,456
Materials & Contracts	904,000	985,290	857,300	951,603	1,056,279	1,172,470	1,301,442	1,444,600	1,603,506	1,779,892	1,975,680	2,193,005
Depreciation & Amortisation	297,000	140,000	326,641	362,572	402,454	446,724	495,864	550,409	610,954	678,159	752,757	835,560
Impairment of investments	-		-	-	-	-	-	-	-	-	-	-
Impairment of receivables			-	_	_	_	_	_	-	_	_	_
Other Expenses	37.000		_	-	_	_	_	_	_	_	-	_
Interest & Investment Losses			_	-	_	_	_	_	_	_	-	_
Net Losses from the Disposal of Assets	_		_	-	_	_	_	_	_	_	-	_
Revaluation decrement/impairment of IPPE	_		_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties	_		_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss			_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	1,454,000	1,152,667	1,206,430	1,336,324	1,479,734	1,640,760	1,823,306	2,018,009	2,237,585	2,483,056	2,753,440	3,050,021
Operating Result from Continuing Operations	699,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
Discontinued Operations - Profit/(Loss)	_		_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations				-	-	-	-	-		-	-	
,												
Net Operating Result for the Year	699,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	693,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
• •	,	,	, ,	,,-	,- ,- ·	, ,	,,	,	-,=	, =	,	,

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Vooro				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Scenario. \ Enter Scenario Name On Cover Sheet >	\$	\$	2025/26 \$	\$	2027728 \$	\$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
Income from Continuing Operations	Ť	,	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>	*	•	<u> </u>	•	<u> </u>
Revenue:												
Rates & Annual Charges	710,000	807,000	845,925	862,844	880,100	897,702	915,656	933,970	952,649	971,702	991,136	1,010,959
User Charges & Fees	104,000	113,500	127,810	130,366	132,974	135,633	138,346	141,113	143,935	146,813	149,750	152,745
Other Revenues	14,000		127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000
Grants & Contributions provided for Operating Purposes	-		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-		-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	54,000	73,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-		-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	882,000	993,500	1,250,735	1,273,210	1,296,134	1,319,517	1,343,367	1,367,694	1,392,508	1,417,818	1,443,635	1,469,967
Expenses from Continuing Operations												
Employee Benefits & On-Costs	58,000		_	_	_	_	_	_	_	_	_	_
Borrowing Costs	-		_	_	_	_	_	_	_	_	_	_
Materials & Contracts	405.000	521.745	392.400	453.324	503,190	558,540	619,980	675,778	736,598	802.892	875.152	953,916
Depreciation & Amortisation	163,000	110,000	176,602	196,028	217,591	241,526	268,094	292,223	318,523	347,190	378,437	412,496
Impairment of investments	-	-	-	-	-	-	-		-	-	-	-
Impairment of receivables			-	_	_	_	_	-	-	-	-	_
Other Expenses	24,000	12,000	-	_	_	_	_	-	-	-	-	_
Interest & Investment Losses		-	-	_	_	_	_	-	-	-	-	_
Net Losses from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE			-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-		-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	650,000	643,745	569,002	649,352	720,781	800,067	888,074	968,001	1,055,121	1,150,082	1,253,589	1,366,412
Operating Result from Continuing Operations	232,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
Discontinued Operations - Profit/(Loss)			_	-	-	_	-	-	-	-	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	232,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	232,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
		2 .5,. 23	,. 30	,	,	,	,	,	,	,	,-	

Balranald Shire Council												
10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - CONSOLIDATED	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projecte 2029/30	d Years 2030/31	2031/32	2032/33	2033/34	2034/35
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32	2032/33 \$	2033/34 \$	2034/35 \$
ASSETS	Ť	Ť	·	*	*	*	*	_	*	*	•	*
Current Assets												
Cash & Cash Equivalents	5,333,000	6,314,403	11,163,009	12,662,907	15,183,016	15,669,259	17,521,642	18,726,509	19,661,159	22,217,244	24,518,133	26,778,271
Investments Receivables	29,500,000 3,499,000	29,500,000 2,091,029	29,500,000 3,166,017	28,850,000 2,382,700	28,200,000 2,438,923	27,550,000 2,475,978	26,900,000 2,525,191	26,250,000 2,575,587	25,600,000 2,626,110	24,950,000 2,697,112	24,300,000 2,769,062	23,650,000 2,844,657
Inventories	300,000	240,480	237,616	2,362,700	254,696	263,742	2,323,191	280,791	289,733	298,965	308,496	318,338
Contract assets and contract cost assets	-	-	207,010	-	-	-	-	-	-	-	-	-
Other	26,000	20,480	20,381	21,087	21,821	22,582	23,295	24,032	24,792	25,577	26,387	27,224
Non-current assets classified as "held for sale"	<u> </u>	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	38,658,000	38,166,392	44,087,023	44,162,687	46,098,455	45,981,561	47,242,258	47,856,919	48,201,794	50,188,897	51,922,078	53,618,490
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	82,000	76,105	85,407	88,125	89,256	90,414	91,600	92,815	94,059	95,333	96,638	97,974
Inventories Contract assets and contract cost assets	-		-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	240,207,000	240.852.200	248,659,615	250.399.850	251.838.973	255.090.267	257.420.090	258,904,152	260.327.770	260,015,209	259.034.588	258.106.370
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000
Other				-	_	_	_	_	_	_	_	-
Total Non-Current Assets	241,095,000	241,734,305	249,551,022	251,293,974	252,734,229	255,986,681	258,317,690	259,802,967	261,227,829	260,916,542	259,937,225	259,010,344
TOTAL ASSETS	279,753,000	279,900,697	293,638,046	295,456,662	298,832,684	301,968,243	305,559,949	307,659,886	309,429,623	311,105,440	311,859,304	312,628,834
LIABILITIES												
Current Liabilities												
Bank Overdraft				-	-	-	-	-	-	-	-	-
Payables	3,380,000	3,614,691	4,126,051	3,799,674	3,842,909	4,026,420	4,036,337	4,050,200	4,118,515	4,082,624	4,118,736	4,206,873
Income received in advance Contract liabilities	4,122,000	2,768,343	4,455,132	2,897,311	2,942,803	3,004,242	3,067,524	3,132,705	3,199,841	3,268,991	3,340,215	3,413,577
Lease liabilities	-,122,000	-		-	-	-		-	-	-	-	-
Borrowings	227,000	239,895	135,555	134,603	136,126	105,523	233,986	207,759	247,841	253,479	260,556	161,271
Employee benefit provisions	782,000	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993
Other provisions Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,511,000	7,410,922	9,504,731	7,619,581	7,709,832	7.924.179	8.125.840	8,178,656	8.354.190	8.393.087	8.507.501	8.569.715
	2,211,222	1,112,222	2,221,121	1,012,00	.,,	1,021,112	2,120,212	2, 11 2,222	2,221,122	2,222,221	2,221,221	2,222,: 12
Non-Current Liabilities Payables												
Income received in advance				-	-	-	-	-	-	-	-	-
Contract liabilities			_	-	_	_	_	_	-	_	_	-
Lease liabilities		-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,198,000	958,132	2,322,576	2,187,973	2,051,847	1,946,324	2,680,614	2,472,855	2,225,014	2,471,535	2,210,979	2,549,708
Employee benefit provisions Other provisions	121,000 170,000	115,007 170,000										
Investments Accounted for using the equity method	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,489,000	1,243,139	2,607,583	2,472,980	2,336,854	2,231,331	2,965,621	2,757,862	2,510,021	2,756,542	2,495,986	2,834,715
TOTAL LIABILITIES Net Assets	10,000,000	8,654,061	12,112,314	10,092,560	10,046,686	10,155,510	11,091,461	10,936,518	10,864,211	11,149,629	11,003,487	11,404,429
NEL MODELO	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300,855,816	301,224,405
EQUITY												
Retained Earnings	75,469,000	76,962,636	87,241,731	91,080,101	94,501,998	97,528,733	100,184,487	102,439,368	104,281,412	105,671,811	106,571,816	106,940,405
Revaluation Reserves	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000	194,284,000
Other Reserves Council Equity Interest	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300,855,816	301,224,405
Non-controlling equity interests	-		-	-	-	-	-	-	-	-	-	-
Total Equity	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300,855,816	301,224,405

Balranald Shire Council												
10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - GENERAL FUND	Actuals 2023/24	Current Year 2024/25	2025/26	2026/27	2027/28	2028/29	Projecte 2029/30	d Years 2030/31	2031/32	2032/33	2033/34	2034/35
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31 \$	2031/32	2032/33 \$	2033/34 \$	2034/35 \$
ASSETS	Ť	Ť	•	*	_	•	_	_	*	*	*	_
Current Assets												
Cash & Cash Equivalents	1,567,000	3,289,954	7,077,622	7,127,704	8,293,816	7,541,285	7,789,214	8,032,305	8,132,111	10,069,943	11,956,406	14,030,165
Investments Receivables	26,700,000 3,159,000	26,700,000 1,696,879	26,700,000 2,698,427	26,200,000 1,909,328	25,700,000 1,959,686	25,200,000 1,990,837	24,700,000 2,033,916	24,200,000 2,078,343	23,700,000 2,122,859	23,200,000 2,187,849	22,700,000 2,253,781	22,200,000 2,323,361
Inventories	300,000	240,480	237,616	245,992	254,696	263,742	272,130	280,791	289,733	298,965	308,496	318,338
Contract assets and contract cost assets	-	240,400	257,010	243,332	204,000	200,742	-	200,731	203,733	230,303	-	-
Other	26,000	20,480	20,381	21,087	21,821	22,582	23,295	24,032	24,792	25,577	26,387	27,224
Non-current assets classified as "held for sale"	<u> </u>		-	-	-	-	-	-	-	-	-	<u>-</u>
Total Current Assets	31,752,000	31,947,793	36,734,047	35,504,111	36,230,018	35,018,445	34,818,556	34,615,471	34,269,495	35,782,333	37,245,071	38,899,087
Non-Current Assets												
Investments	-	- 1	-	-	-	-	-	-	-	-	-	-
Receivables	52,000	21,271	19,445	21,498	21,952	22,420	22,901	23,397	23,908	24,434	24,976	25,534
Inventories Contract assets and contract cost assets		-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	218,601,000	217.501.200	224,461,858	225.480.692	226.259.862	228.919.406	230,733,187	231,779,881	232.852.977	232.285.764	231.156.336	230.196.175
Investment Property				,, -			-	-			-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Non-current assets classified as "held for sale"	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000	806,000
Other			1	_	_	_	_	_	_	_	_	_
Total Non-Current Assets	219,459,000	218,328,471	225,287,303	226,308,191	227,087,814	229,747,826	231,562,088	232,609,279	233,682,885	233,116,199	231,987,312	231,027,709
TOTAL ASSETS	251,211,000	250,276,264	262,021,351	261,812,302	263,317,832	264,766,271	266,380,644	267,224,750	267,952,380	268,898,532	269,232,384	269,926,797
LIABILITIES												
Current Liabilities												
Bank Overdraft		-	-	-	-	-	-	-	-	-	-	-
Payables	3,210,000	3,498,716	4,021,351	3,686,720	3,721,344	3,895,319	3,892,561	3,895,121	3,950,816	3,901,140	3,922,018	3,993,322
Income received in advance Contract liabilities	4,122,000	2,768,343	4,455,132	2,897,311	2,942,803	3,004,242	3,067,524	3,132,705	3,199,841	3,268,991	3,340,215	3,413,577
Lease liabilities	-,122,000	-		-	-	-		-	-	-	-	-
Borrowings	144,000	151,777	47,432	49,603	51,873	54,247	147,986	154,759	161,841	169,248	176,993	161,271
Employee benefit provisions	782,000	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993	787,993
Other provisions Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,258,000	7,206,829	9.311.909	7,421,627	7.504.013	7.741.802	7.896.065	7.970.578	8.100.491	8.127.372	8,227,220	8.356.163
	0,200,000	1,200,020	0,011,000	.,.2.,02.	1,001,010	.,,002	.,000,000	.,0.0,0.0	0,100,101	0,121,012	0,227,220	0,000,100
Non-Current Liabilities												
Payables Income received in advance				-					-			-
Contract liabilities				_	_	_	_	_	-	_	_	-
Lease liabilities		-	-	-	-	-	-	-	-	-	-	-
Borrowings	801,000	649,480	2,102,047	2,052,444	2,000,571	1,946,324	2,298,338	2,143,579	1,981,738	2,312,490	2,135,497	2,474,226
Employee benefit provisions	121,000 170,000	115,007 170,000										
Other provisions Investments Accounted for using the equity method	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	-	_	_	-
Total Non-Current Liabilities	1,092,000	934,487	2,387,054	2,337,451	2,285,578	2,231,331	2,583,345	2,428,586	2,266,745	2,597,497	2,420,504	2,759,233
TOTAL LIABILITIES	9,350,000	8,141,316	11,698,962	9,759,078	9,789,591	9,973,132	10,479,410	10,399,164	10,367,236	10,724,869	10,647,724	11,115,396
Net Assets	241,861,000	242,134,948	250,322,388	252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660	258,811,401
EQUITY												
Retained Earnings	63,647,000	63,920,948	72,108,388	73,839,224	75,314,241	76,579,139	77,687,235	78,611,586	79,371,144	79,959,663	80,370,660	80,597,401
Revaluation Reserves	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000	178,214,000
Other Reserves Council Equity Interest	241,861,000	242,134,948	250,322,388	252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660	258,811,401
Non-controlling equity interests	241,001,000	-	-	-	-	204,730,109	200,801,200		201,000,144	230,173,003	200,004,000	230,011,401
Total Equity	241,861,000	242,134,948	250,322,388	252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660	258,811,401

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projected	d Years				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
ASSETS	Ψ	•	•	Ψ	Ψ	Ψ	Ψ	Ψ		Ψ		y
Current Assets												
Cash & Cash Equivalents Investments	3,098,000 1,500,000	2,711,639 1,500,000	3,495,014 1,500,000	4,525,187 1,450,000	5,486,829 1,400,000	6,365,055 1,350,000	7,646,365 1,300,000	8,316,647 1,250,000	8,895,851 1,200,000	9,299,283 1,150,000	9,545,145 1,100,000	9,615,185 1,050,000
Receivables	280,000	319,794	387,486	391,393	395,373	399,392	403,644	407,730	411,857	415,993	420,146	424,312
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-		-	-	-	-	-	-	-	-	-	-
Other	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale" Total Current Assets	4,878,000	4,531,432	5,382,500	6,366,580	7,282,202	8,114,447	9,350,009	9,974,377	10,507,708	10,865,276	11,065,291	11,089,496
	,,,,,,,,,,,	,,,,,,,,	2,222,222	-,,	.,,	2,,	2,222,222	2,2: 1,2: 1	,,	,,	,,	,,
Non-Current Assets												
Investments Receivables	22,000	45,088	55,469	55,923	56,387	56,859	57,341	57,833	58,334	58,846	59,367	59,899
Inventories	-		-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-		-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	10,889,000	11,929,000	12,382,359	12,799,787	13,177,333	13,510,609	13,794,745	14,024,336	14,193,382	14,295,223	14,322,466	14,266,906
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets Right of use assets	-		-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	
Total Non-Current Assets TOTAL ASSETS	10,911,000 15,789,000	11,974,088 16,505,520	12,437,828 17,820,328	12,855,711 19,222,291	13,233,720 20,515,921	13,567,468 21,681,915	13,852,086 23,202,095	14,082,168 24,056,545	14,251,716 24,759,424	14,354,068 25,219,345	14,381,833 25,447,124	14,326,806 25,416,302
TOTAL ASSETS	15,769,000	16,505,520	17,820,326	19,222,291	20,515,921	21,001,915	23,202,095	24,056,545	24,755,424	25,215,345	25,447,124	25,416,302
LIABILITIES												
Current Liabilities												
Bank Overdraft					-	-		-	-			-
Payables Income received in advance	170,000	99,817	92,821	99,230	106,333	114,193	125,007	134,621	145,401	157,179	170,226	184,674
Contract liabilities				-		-	-	-	-	-	-	-
Lease liabilities			_	-	_	-	_	-	_	-	_	-
Borrowings	83,000	88,118	88,123	85,000	84,253	51,276	86,000	53,000	86,000	84,231	83,563	-
Employee benefit provisions	-		-	-	-	-	-	-	-	-	-	-
Other provisions Liabilities associated with assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	253,000	187,935	180,944	184,230	190,586	165,469	211,007	187,621	231,401	241,410	253,789	184,674
		,		,	,	,	,	,		,		,
Non-Current Liabilities												
Payables Income received in advance				_	_	-	_	_	_	-	_	_
Contract liabilities				_	_	_	_	_	_	_	-	_
Lease liabilities	-		-	-	-	-	-	-	-	-	-	-
Borrowings	397,000	308,652	220,529	135,529	51,276	-	382,276	329,276	243,276	159,045	75,482	75,482
Employee benefit provisions Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-			-		-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	_	-	-	-	-	-	-	-
Total Non-Current Liabilities	397,000	308,652	220,529	135,529	51,276	-	382,276	329,276	243,276	159,045	75,482	75,482
TOTAL LIABILITIES	650,000	496,587	401,473	319,759	241,862	165,469	593,283	516,897	474,677	400,455	329,271	260,156
Net Assets	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854	25,156,145
EQUITY												
Retained Earnings	7,512,000	8,381,933	9,791,855	11,275,531	12,647,059	13,889,446	14,981,812	15,912,648	16,657,747	17,191,890	17,490,854	17,529,145
Revaluation Reserves	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000	7,627,000
Other Reserves Council Equity Interest	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854	25,156,145
Non-controlling equity interests	13,139,000	10,000,933	- 17,410,000	-	20,214,009	21,310,440 -		20,009,040	24,204,141 -	24,010,09U -	23,117,034	20, 100, 140
Total Equity '	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854	25,156,145

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Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected	d Vooro				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	668,000	312,811	590,373	1,010,017	1,402,372	1,762,920	2,086,063	2,377,558	2,633,196	2,848,018	3,016,581	3,132,922
Investments	1,300,000	1,300,000	1,300,000	1,200,000	1,100,000	1,000,000	900,000	800,000	700,000	600,000	500,000	400,000
Receivables	60,000	74,356	80,103	81,979	83,864	85,749	87,630	89,513	91,394	93,270	95,135	96,984
Inventories Contract assets and contract cost assets	-			-	-	-	-	-	-	-	-	-
Other												
Non-current assets classified as "held for sale"				_	_	_	_	_	_	_	-	_
Total Current Assets	2,028,000	1,687,167	1,970,476	2,291,996	2,586,236	2,848,669	3,073,693	3,267,071	3,424,591	3,541,287	3,611,716	3,629,906
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	8,000	9,746	10,493	10,703	10,917	11,135	11,358	11,585	11,817	12,053	12,294	12,540
Inventories			-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	10 717 000	11 400 000	11 045 200	10 110 070	10 404 770	12 660 252	12 002 150	12 000 025	12 204 442	12 424 222	12 555 705	12 642 200
Infrastructure, Property, Plant & Equipment Investment Property	10,717,000	11,422,000	11,815,398	12,119,370	12,401,778	12,660,252	12,892,158	13,099,935	13,281,412	13,434,222	13,555,785	13,643,289
Intangible Assets				-	-	-	-	-	-	-	-	-
Right of use assets				_	_	_	_	_	_	_	_	-
Investments Accounted for using the equity method				-	-	-	_	_	-	-	_	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	-
Total Non-Current Assets	10,725,000	11,431,746	11,825,891	12,130,073	12,412,695	12,671,387	12,903,516	13,111,520	13,293,229	13,446,276	13,568,080	13,655,829
TOTAL ASSETS	12,753,000	13,118,913	13,796,367	14,422,069	14,998,931	15,520,056	15,977,209	16,378,591	16,717,820	16,987,563	17,179,796	17,285,735
LIABILITIES												
Current Liabilities												
Bank Overdraft				-	-	-	_	_	-	-	_	-
Payables	-	16,158	11,879	13,723	15,233	16,908	18,768	20,457	22,299	24,305	26,493	28,877
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities		16,158	11,879	13,723	15,233	16,908	18,768	20,457	22,299	24,305	26,493	28,877
		12,122	.,,,,,,	,	,	,		,	,	,		
Non-Current Liabilities Payables												
Income received in advance				-	-	-	-	-	-	-	-	-
Contract liabilities				_	_	_	_	_	_	_	_	_
Lease liabilities				-	-	-	_	-	-	-	-	-
Borrowings	-		-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	<u> </u>			-	-	-	-	-	-	-	-	
Total Non-Current Liabilities TOTAL LIABILITIES	<u> </u>	16,158	11,879	13,723	15,233	16,908	18,768	20,457	22,299	24,305	26,493	28,877
Net Assets	12,753,000	13,102,755	13,784,488	14,408,345	14,983,698	15,503,148	15,958,441	16,358,134	16,695,521	16,963,258	17,153,303	17,256,858
EQUITY												
Retained Earnings	4,310,000	4,659,755	5,341,488	5,965,345	6,540,698	7,060,148	7,515,441	7,915,134	8,252,521	8,520,258	8,710,303	8,813,858
Revaluation Reserves	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000	8,443,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest Non-controlling equity interests	12,753,000	13,102,755	13,784,488	14,408,345	14,983,698	15,503,148	15,958,441	16,358,134	16,695,521	16,963,258	17,153,303	17,256,858
Total Equity	12,753,000	13,102,755	13,784,488	14,408,345	14,983,698	15,503,148	15,958,441	16,358,134	16,695,521	16,963,258	17,153,303	17,256,858

Balranald Shire Council												
10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27 \$	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/3
Cash Flows from Operating Activities	· ·	· ·	<u> </u>	<u> </u>	· ·	<u> </u>	•	*	•	•	•	•
Receipts: Rates & Annual Charges	5,420,000	6,314,875	5,799,051	6,048,030	6,187,461	6,335,773	6,488,145	6,644,690	6,805,527	6,970,775	7,140,559	7,315,007
User Charges & Fees	3,059,000	2,036,524	1,755,190	1,943,147	1,978,043	1,985,429	1,993,008	2,000,786	2,008,769	2,016,962	2,025,371	2,034,001
Investment & Interest Revenue Received	1,127,000	1,644,971	1,628,837	1,757,737	1,768,422	1,846,193	1,886,544	1,939,379	1,994,824	2,031,519	2,089,389	2,146,260
Grants & Contributions	16,816,000	10,149,804	18,813,546	10,782,190	11,842,293	12,097,739	12,352,870	12,615,654	12,886,321	13,165,109	13,452,260	13,748,026
Bonds & Deposits Received	170,000	-	-	-	-	-	-		-	. =00 . = 0	-	-
Other Payments:	2,530,000	1,207,092	3,788,556	4,302,378	4,294,098	4,386,559	4,482,977	4,582,212	4,684,348	4,789,470	4,897,666	5,009,027
Employee Benefits & On-Costs	(5,847,000)	(7,733,915)	(8,347,010)	(8,624,838)	(8,948,643)	(9,286,066)	(9,589,016)	(9,902,028)	(10,225,445)	(10,559,618)	(10,904,912)	(11,261,706)
Materials & Contracts	(12,682,000)	(4,714,145)	(4,958,548)	(5,208,794)	(5,497,837)	(5,808,608)	(6,129,386)	(6,461,844)	(6,819,003)	(7,203,488)	(7,617,851)	(8,064,900)
Sorrowing Costs	(90,000)	(76,891)	(103,999)	(90,399)	(87,134)	(85,500)	(84,334)	(103,379)	(96,658)	(90,506)	(84,323)	(71,944)
onds & Deposits Refunded ther	(6,000) (1,129,000)	(554,497)	(609,689)	(629,778)	(649,330)	(669,508)	(689,955)	(710,911)	(732,506)	(754,760)	(777,693)	(801,325)
let Cash provided (or used in) Operating Activities	9,368,000	8,273,818	17,765,933	10,279,674	10,887,373	10,802,012	10,710,854	10,604,559	10,506,178	10,365,463	10,220,466	10,052,445
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities	5,022,000			650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Sale of Investment Property	- 3,022,000			-	-	-	-	-	-	-	-	-
ale of Real Estate Assets	-	-		-	-	-	-	-	-	-	-	-
ale of Infrastructure, Property, Plant & Equipment	865,000	-	-	-	-	-	-	-	-	-	-	-
ale of non-current assets classified as "held for sale" ale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
ale of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
ale of Disposal Groups			-	-	_	-	-	-	-	-	-	-
eferred Debtors Receipts	-		-	-	-	-	-	-	-	-	-	-
stributions Received from Joint Ventures & Associates		-		-	-	-	-	-	-	-	-	-
her Investing Activity Receipts yments:				-	-	-	-	-	-	-	-	-
rchase of Investment Securities	(8,000,000)			-	_	_	-	_	-	-	_	-
chase of Investment Property		-		-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	(7,430,000)	(7,065,442)	(14,177,433)	(9,294,219)	(8,882,662)	(10,829,643)	(10,371,224)	(9,815,706)	(10,013,770)	(8,711,537)	(8,316,099)	(8,681,749)
rchase of Real Estate Assets rchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
rchase of Intangible Assets rchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
ferred Debtors & Advances Made				-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates	-	-		-	-	-	-	-	-	-	-	-
ner Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
et Cash provided (or used in) Investing Activities	(9,543,000)	(7,065,442)	(14,177,433)	(8,644,219)	(8,232,662)	(10,179,643)	(9,721,224)	(9,165,706)	(9,363,770)	(8,061,537)	(7,666,099)	(8,031,749)
Cash Flows from Financing Activities												
eceipts: roceeds from Borrowings & Advances			1,500,000	_	_		1,000,000			500,000		500,000
oceeds from Finance Leases			- 1,000,000	-	-	-		-	-	-	-	-
her Financing Activity Receipts	-	-		-	-	-	-	-	-	-	-	-
nyments:	(0.15.005)	(000 070)	(000 005	(405	(40.1.000)	(400 100	(40= 0.1=)	(000 000	(00= ===:	(0.47.0.47)	(050 175)	(000 ====
epayment of Borrowings & Advances epayment of lease liabilities (principal repayments)	(215,000)	(226,973)	(239,895)	(135,555)	(134,603)	(136,126)	(137,247)	(233,986)	(207,759)	(247,841)	(253,479)	(260,556)
epayment or lease liabilities (principal repayments) stributions to non-controlling interests				-	-	-	-	-	-	-	-	-
ner Financing Activity Payments		-		-	-	-	-	-	-	-	-	-
et Cash Flow provided (used in) Financing Activities	(215,000)	(226,973)	1,260,105	(135,555)	(134,603)	(136,126)	862,753	(233,986)	(207,759)	252,159	(253,479)	239,444
et Increase/(Decrease) in Cash & Cash Equivalents	(390,000)	981,403	4,848,605	1,499,899	2,520,109	486,243	1,852,383	1,204,867	934,649	2,556,085	2,300,889	2,260,139
us: Cash & Cash Equivalents - beginning of year	5,723,000	5,333,000	6,314,403	11,163,009	12,662,907	15,183,016	15,669,259	17,521,642	18,726,509	19,661,159	22,217,244	24,518,133
ash & Cash Equivalents - end of the year	5,333,000	6,314,403	11,163,009	12,662,907	15,183,016	15,669,259	17,521,642	18,726,509	19,661,159	22,217,244	24,518,133	26,778,271
ash & Cash Equivalents - end of the year	5,333,000	6,314,403	11,163,009	12,662,907	15,183,016	15,669,259	17,521,642	18,726,509	19,661,159	22,217,244	24,518,133	26,778,271
estments - end of the year sh, Cash Equivalents & Investments - end of the year	29,500,000 34,833,000	29,500,000 35,814,403	29,500,000 40,663,009	28,850,000 41,512,907	28,200,000 43,383,016	27,550,000 43,219,259	26,900,000 44,421,642	26,250,000 44,976,509	25,600,000 45,261,159	24,950,000 47,167,244	24,300,000 48,818,133	23,650,000 50,428,271
on, out a aquitation de information - ond of the year	04,000,000	00,014,400	40,000,000	. 1,0 12,001	.5,000,010	.0,210,200	. 7,721,072	. 7,07 0,000	.0,201,100	27,101,244	20,010,100	30,720,271
depresenting:												
External Restrictions	13,542,000 13,223,000	12,685,669 12,799,005	13,615,806 10,914,378	14,915,624 10,914,378	16,119,620 10,914,378	17,208,395 10,914,378	18,662,848 10,914,378	19,474,625 10.914.378	20,159,468 10,914,378	20,627,721 10,914,378	20,892,146 10,914,378	20,928,526 10,914,378
Unrestricted	8,068,000	10,329,729	16,132,824	15,682,906	16,349,018	15,096,487	14,844,416	14,587,507	14,187,313	15,625,145	17,011,608	18,585,367
	34,833,000	35,814,403	40,663,009	41,512,907	43,383,016	43,219,259	44,421,642	44,976,509	45,261,159	47,167,244	48,818,133	50,428,271

A Process Componenting Activities 14. A Process Componenting Activities 15. A Process Componen	10 Year Financial Plan for the Years ending 30 June 2035												
A Flore Series Conception Concept	CASH FLOW STATEMENT - GENERAL FUND Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25					2029/30	2030/31				2034/35
1,000 1,00	Cash Flows from Operating Activities	Ť	*	•	•	<u> </u>	<u> </u>	<u> </u>	<u> </u>		•	<u> </u>	<u> </u>
*** Changes African 1,100,200 46,000 500,141 50,000 500,	eceipts:												
automet in Manuel Recentance 1,44777 1,303,870 1,704,820 1,807,800 1	Rates & Annual Charges	-											
min & Compositiones 11,144,000 18,145,000 17,147,000 17,142,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 17,145,000 18,145,00	ser Charges & Fees	-											
1198 302 3 14.59	vestment & Interest Revenue Received	-									1,657,591		
**************************************		-	10,149,804	18,813,546	10,782,190	11,842,293	12,097,739	12,352,870	12,615,654	12,886,321	13,165,109	13,452,260	13,748,026
Processing Process P		-	-	-	-	-	-	-	-	-	-	-	-
places Bonderia CA-Codes C77233150 B-377701 B-324 680 C82-2701 C82-244 500 C82-2440 C	ther	-	1,198,092	3,514,556	3,848,978	3,834,170	3,919,973	4,009,599	4,101,906	4,196,976	4,294,891	4,395,735	4,499,597
Intellied & Concrete	syments:												
remoting Oxes		-											
Internal A Disposition Finderhood		-											
Contact Cont		-	(49,191)	(01,130)	(67,677)	(65,775)	(63,576)	(60,097)	(80,016)	(73,310)	(65, 136)	(56,964)	(50, 134)
In Florar from investing Activities - of Investment Securities - of Invest			(542,497)	(609,689)	(629,778)	(649,330)	(669,508)	(689,955)	(710,911)	(732,506)	(754,760)	(777,693)	(801,325)
In Floors from investing Activities - of Investment Securities - of Invest	Cash provided (or used in) Operating Activities		6.937.139	15.266.879	7.611.733	8.318.377	8.348.985	8.393.401	8.426.782	8.488.335	8.531.210	8.591.810	8,652,501
Section Sect				., , .	, , , , , ,	-,,-	-,,	.,,	., .,	.,,	.,,	-,,-	.,,
of Investment Property	ceipts:												
or of Real Estate Assess		-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
or Infrastructure, Property, Planta & Equipment of Concruent assess classified as The State of Interruption Assessing as The State of Interruption Assessing Assessing Confusion and Confusion Assessing Confusion Confu		-	-	-	-	-	-	-	-	-	-	-	-
of non-current assets classified as *held for sale* of thanguide Asset of Disposal Securities of Disposal Securities of Disposal Securities related before Received from Joint Ventures & Associates related of Investment Securities chase of Investment Floreging thase of In		-	-		-	-	-	-	-	-	-	-	-
ref Internation (Annual Ventures & Associates		-	-		-	-	-	-	-	-	-	-	-
Of Interests in Jority Ventures & Associates in Collegious Congress (Collegious Collegious Coll		-		-	-	-	-	-	-	-	-	-	-
ref Disposed Groups mustic Thiolition Received from John Vorturos & Associates Thiolitical Received from John Vorturos & Associates Thiolitical Received from John Vorturos &		-	-		-	-	-	-	-	-	-	-	-
Information Receipts Informati		-	-	-	-	-	-	-	-	-	-	-	-
institutions Reconved from Joint Ventures & Associates remets:		-		-	-	-	-	-	-	-	-	-	-
r Investing Activity Receipts ments:				_	-	-	-	-	-	-	-	-	-
Interest Securities Interest of Investment Floquetty Interest Securities Interest of Investment Floquetty Interest Securities				_	-	-	-	-	-	-	-	-	-
hase of Investment Securities hase of Investment Property has of Investment Property ha					-	-	_	_	-	_	_	_	_
hase of Investment, Property, Plant & Equipment hase of Investment & Associates red Debtons & Advances Makes red Debtons & Advances Makes red Debtons & Advances red Debtons & Equipment hase of Investment &				_	_	_	_	_	_	_	_	_	_
1,500,000 1,50					_	_	_	_	_	_	_	_	_
asse of Real Estate Assets asse of Interests in Joint Ventures & Associates asset of Interests in Joint Ventures & Associates associ			(5 070 442)	(12 827 433)	(8.014.219)	(7 602 662)	(9.549.643)	(9.091.224)	(8 535 706)	(8 733 770)	(7.431.537)	(7.036.099)	(7 401 749)
hase of Indrestis Indiangible Assets hase of Indrestis Indiany Vertures & Associates red Debtors & Advances Made red Debtors & Made Made Made Made Made Made Made Made			(0,010,442)	(12,021,400)	(0,014,210)	(1,002,002)	(0,040,040)	(0,001,224)	(0,000,700)	(0,700,770)	(1,401,001)	(1,000,000)	(1,401,140)
hase of Interests in Joint Ventures & Associates red Debtors & Advances Made ributions Paid to Joint Ventures & Associates ributions Paid to Joint Ventures & As				_	_	_	_	_	_	_	_	_	_
read Debtors & Advances Made filthitions Paid to 10nit Ventures & Associates				_	_	_	_	_	_	_	_	_	-
Thistions Paid to Joint Ventures & Associates					-	-	_	-	-	-	-	_	-
Cash provided (or used in) Investing Activities					-	-	_	-	-	-	-	_	-
Flows from Financing Activities pts: def from Borrowings & Advances		-	-	-	-	-	-	-	-	-	-	-	-
sipts:	Cash provided (or used in) Investing Activities	-	(5,070,442)	(12,827,433)	(7,514,219)	(7,102,662)	(9,049,643)	(8,591,224)	(8,035,706)	(8,233,770)	(6,931,537)	(6,536,099)	(6,901,749)
1,500,000 - 50	sh Flows from Financing Activities												
ceeds from Finance Leases	eipts:												
er Financing Activity Receipts ments: supment of Borrowings & Advances supment of Borrowings & Advances supment of Borrowings & Advances supment of lease liabilities (principal repayments) supment of lease liabilities (princip		-		1,500,000	-	-		500,000			500,000		500,000
ments:		-	-	-	-	-		-	-		-		-
layment of Borrowings & Advances layment of Borrowings & Advances layment of lease liabilities (principal repayments)		-	-		-	-	-	-	-	-	-	-	-
Designation of lease liabilities (principal repayments) tributions to non-controlling interests er Financing Activity Payments - 1,348,223 (47,432) (49,603) (51,873) 445,753 (147,986) (154,759) 338,159 (169,248) 323,007 (169,248			(440 740)	(45	(47 100:	(40.000:	/F1 070:	(5.0.5)	(4.47.000)	(45.550)	(401.011	(400 015)	(4=0.05=:
ributions to non-controlling interests	payment of loans liabilities (principal	-	(143,743)	(151,777)	(47,432)	(49,603)	(51,873)	(54,247)	(147,986)	(154,759)	(161,841)	(169,248)	(176,993)
Cash Flow provided (used in) Financing Activities - (143,743) 1,348,223 (47,432) (49,603) (51,873) 445,753 (147,986) (154,759) 338,159 (169,248) 323,007 Fincrease/(Decrease) in Cash & Cash Equivalents - 1,722,954 3,787,668 50,081 1,166,112 (752,531) 247,930 243,091 99,806 1,937,832 1,886,464 2,073,759 s: Cash & Cash Equivalents - beginning of year - 1,567,000 3,289,954 7,077,622 7,127,704 8,293,816 7,541,285 7,789,214 8,032,305 8,132,111 10,069,943 11,956,406 sh & Cash Equivalents - end of the year - 3,289,954 7,077,622 7,127,704 8,293,816 7,541,285 7,789,214 8,032,305 8,132,111 10,069,943 11,956,406 stime and the year 26,700,000 26,700,000 26,700,000 25,700,000 24,700,000 24,700,000 23,700,000 23,700,000 22,700,000 22,700,000 28,267,000 29,989,954 33,377,622 33,327,704 33,993,816 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,730,420 6,730,42		-	-		-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities - (143,743) - 1,348,223 - (47,432) - (49,603) - (51,873) - (49,603) - (51,873) - (47,930) - (47,930) - (47,930) - (43,091) - (99,806) - (1,937,832)					-	-	-	-	-	-	-	-	-
Increase/(Decrease) in Cash & Cash Equivalents - 1,722,954 3,787,668 50,081 1,166,112 (752,531) 247,930 243,091 99,806 1,937,832 1,886,464 2,073,759 2. Cash & Cash Equivalents - beginning of year - 1,567,000 3,289,954 7,077,622 7,127,704 8,293,816 7,541,285 7,789,214 8,032,305 8,132,111 10,069,943 11,956,406 14,030,165 1. Cash Equivalents - end of the year - 3,289,954 7,077,622 7,127,704 8,293,816 7,541,285 7,789,214 8,032,305 8,132,111 10,069,943 11,956,406 14,030,165 1. Cash Equivalents - end of the year 1,567,000 3,289,954 7,077,622 7,127,704 8,293,816 7,541,285 7,789,214 8,032,305 8,132,111 10,069,943 11,956,406 14,030,165 1. Cash Equivalents - end of the year 26,700,000 26,700,000 26,700,000 26,700,000 25,200,000 24,700,000 24,200,000 23,200,000 23,200,000 22,200,000 10,					<u>-</u>	<u>-</u>							
s: Cash & Cash Equivalents - beginning of year - 1,567,000 - 3,289,954 - 7,077,622 - 7,127,704 - 3,289,954 - 3,289,954 - 7,077,622 - 7,127,704 - 3,289,954 - 7,077,622 - 7,127,704 - 8,293,816 - 7,541,285 - 7,789,214 - 8,032,305 - 8,132,111 - 10,069,943 - 11,956,406 - 14,030,165 - 14,030,165 - 14,030,165 - 14,030,165 - 15,641,285 - 7,89,214 - 8,032,305 - 8,132,111 - 10,069,943 - 11,956,406 - 14,030,165 - 14,030,165 - 14,030,165 - 14,030,165 - 14,030,165 - 14,030,165 - 14,030,165 - 15,641,285 - 7,89,214 - 8,032,305 - 8,132,111 - 10,069,943 - 11,956,406 - 14,030,165 - 14,0	Cash Flow provided (used in) Financing Activities	-	(143,743)	1,348,223	(47,432)	(49,603)	(51,873)	445,753	(147,986)	(154,759)	338,159	(169,248)	323,007
sh & Cash Equivalents - end of the year - 3,289,954 - 7,077,622 - 7,127,704 - 8,293,816 - 7,541,285 - 7,789,214 - 8,032,305 - 8,132,111 - 10,069,943 - 11,956,406 - 14,030,165 - 15,67,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 26,700,000 - 25,200,000 - 25,200,000 - 24,200,000	Increase/(Decrease) in Cash & Cash Equivalents	-	1,722,954	3,787,668	50,081	1,166,112	(752,531)	247,930	243,091	99,806	1,937,832	1,886,464	2,073,759
h & Cash Equivalents - end of the year 1,567,000 26,700,000 26,700,000 26,700,000 25,700,000 25,200,000 24,700,000 24,200,000 23,700,000 23,200,000 22,700,000 22,200,000 1, Cash Equivalents - end of the year 28,267,000 29,989,954 33,777,622 33,327,704 33,993,816 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,241 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 32,489,241 32,232,305 31,832,111 33,269,943 34,656,406 32,489,241 32,232,305 31,832,111 32,249,249,2	s: Cash & Cash Equivalents - beginning of year	-	1,567,000	3,289,954	7,077,622	7,127,704	8,293,816	7,541,285	7,789,214	8,032,305	8,132,111	10,069,943	11,956,406
h & Cash Equivalents - end of the year 1,567,000 26,700,000 26,700,000 26,700,000 25,700,000 25,700,000 24,700,000 24,200,000 23,700,000 23,200,000 22,700,000 20,000 25,000,000 25,000,000 24,000,000	h & Cash Equivalents - end of the year		3,289 954	7.077 622	7.127 704	8,293 816	7.541 285	7.789 214	8.032 305	8.132 111	10.069 943	11.956 406	14.030 165
stments - end of the year 26,700,000 26,700,000 26,700,000 26,000,000 25,000,000 24,000,000 24,000,000 23,000,000 23,000,000 22,000,000 22,000,000 20			-,-50,001	.,,,	.,,	-,0,0.0	.,,	.,,=	-,=,	-,,	,,	,,	,,
estments - end of the year 26,700,000 26,700,000 26,700,000 26,000,000 25,700,000 25,200,000 24,700,000 24,200,000 23,700,000 23,200,000 22,700,000 22,200,000 20,0	seh & Cosh Equivalents - and of the year	1 567 000	3 280 054	7 077 622	7 127 704	8 203 816	7 5/1 285	7 780 214	8 033 305	8 132 111	10.060.042	11 056 406	14 030 165
sh, Cash Equivalents & Investments - end of the year 28,267,000 29,989,954 33,777,622 33,327,704 33,993,816 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165 presenting: xternal Restrictions 6,976,000 6,861,220 6,730,4						0,∠93,010 25,700,000	25 200 000						
Departmenting: Iternal Restrictions 6,976,000 6,861,220 6,730,42													
ternal Restrictions 6,976,000 6,861,220 6,730,420 6,730,	1, Sush Equivalents & investments - end of the year	20,201,000	23,303,334	33,111,022	00,021,104	00,000,010	02,141,200	02, 7 03,214	02,202,000	01,002,111	55,205,543	54,050,400	30,230,103
ternal Restrictions 6,976,000 6,861,220 6,730,420 6,730,	presenting:												
ternal Restrictions 13,223,000 12,799,005 10,914,378 10		6.076.000	6 861 220	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420	6 730 420
nrestricted 8,068,000 10,329,729 16,132,824 15,682,906 16,349,018 15,096,487 14,844,416 14,587,507 14,187,313 15,625,145 17,011,608 18,585,367	xternal Restrictions	0,970,000	0,001,220			0,700,420					0,100,420	0,700,420	
28,267,000 29,989,954 33,777,622 33,327,704 33,993,816 32,741,285 32,489,214 32,232,305 31,832,111 33,269,943 34,656,406 36,230,165	ternal Restrictions	13,223,000	12,799,005	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378	10,914,378

Balranald Shire Council												
10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected	I Voare				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/3
Cash Flows from Operating Activities	4	*	Ψ	4		4	Ψ		•	<u> </u>		Ψ
Receipts:												
Rates & Annual Charges	-	1,011,151	1,023,312	1,047,747	1,068,702	1,090,076	1,111,877	1,134,115	1,156,797	1,179,933	1,203,532	1,227,602
ser Charges & Fees	-	808,666	1,194,125	1,263,318	1,263,446	1,263,576	1,263,708	1,263,844	1,263,982	1,264,122	1,264,266	1,264,412
restment & Interest Revenue Received ants & Contributions	-	123,810	175,432	178,904	182,487	186,177	189,748	193,794	197,711	201,739	205,839	210,027
ds & Deposits Received			-	-	-	-	-	-	-	-	-	-
er		9,000	147,000	326,400	332,928	339,587	346,378	353,306	360,372	367,579	374,931	382,430
ments:		5,000	147,000	020,400	002,020	000,007	040,010	000,000	000,072	001,010	074,001	002,400
oloyee Benefits & On-Costs	-		_	-	-	-	_	-	-	-	-	-
erials & Contracts	-	(1,048,059)	(865,514)	(945,551)	(1,049,562)	(1,165,014)	(1,293,165)	(1,435,413)	(1,593,309)	(1,768,573)	(1,963,116)	(2,179,058)
owing Costs	-	(27,699)	(22,862)	(22,522)	(21,359)	(21,922)	(24,237)	(23,364)	(23,348)	(25,369)	(25,359)	(21,809)
ds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
r		-	-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Operating Activities	-	876,869	1,651,493	1,848,296	1,776,642	1,692,479	1,594,310	1,486,282	1,362,205	1,219,432	1,060,092	883,603
sh Flows from Investing Activities												
eipts:				F0 000	F0 000	E0 000	E0 000	E0 000	F0 000	F0 000	50.000	F0 600
of Investment Securities of Investment Property	-		-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
of Investment Property of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
of Infrastructure, Property, Plant & Equipment			-	-	-	-	-	-	-	-	-	-
of non-current assets classified as "held for sale"			_	-	-	-	-	-	-	-	-	-
of Intangible Assets			_	_	_	_	_	-	_	_	_	_
of Interests in Joint Ventures & Associates	-	- 1	-	-	-	-	-	-	-	-	-	-
of Disposal Groups	-		-	-	-	-	-	-	-	-	-	-
red Debtors Receipts	-	- 1	-	-	-	-	-	-	-	-	-	-
butions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Investing Activity Receipts	-	- 1	-	-	-	-	-	-	-	-	-	-
nents:												
ase of Investment Securities ase of Investment Property			-	-	-	-	-	-	-	-	-	-
ase of Infrastructure, Property, Plant & Equipment		(1,180,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)	(780,000)
ise of Real Estate Assets		(1,100,000)	(700,000)	(100,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
ase of Intangible Assets	_		_	_	_	_	_	-	_	_	_	-
ase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
ed Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
butions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
ash provided (or used in) Investing Activities	-	(1,180,000)	(780,000)	(730,000)	(730,000)	(730,000)	(730,000)	(730,000)	(730,000)	(730,000)	(730,000)	(730,000)
sh Flows from Financing Activities												
ceipts:							E00 000					
eeds from Borrowings & Advances eeds from Finance Leases	-		-	-	-	-	500,000	-	-	-	-	-
eeds from Finance Leases r Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
nents:	-	-	-	-	-	-	-	-	-	-	-	-
lyment of Borrowings & Advances		(83,230)	(88,118)	(88,123)	(85,000)	(84,253)	(83,000)	(86,000)	(53,000)	(86,000)	(84,231)	(83,563)
yment of lease liabilities (principal repayments)	-	(,3)	(22,1.0)	(55, 55)	(,0)	(= -,==0)	(,0)	(,0)	(,0)	(,0)	(= :,== : /)	(22,500)
butions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities	-	(83,230)	(88,118)	(88,123)	(85,000)	(84,253)	417,000	(86,000)	(53,000)	(86,000)	(84,231)	(83,563)
ncrease/(Decrease) in Cash & Cash Equivalents		(386,361)	783,375	1,030,173	961,642	878,226	1,281,310	670,282	579,205	403,432	245,861	70,040
Cash & Cash Equivalents - beginning of year	-	3,098,000	2,711,639	3,495,014	4,525,187	5,486,829	6,365,055	7,646,365	8,316,647	8,895,851	9,299,283	9,545,145
& Cash Equivalents - end of the year		2,711,639	3,495,014	4,525,187	5,486,829	6,365,055	7,646,365	8,316,647	8,895,851	9,299,283	9,545,145	9,615,185
a cast aquitation of the year		2,711,000	0,400,014	1,020,107	3,400,023	3,000,000	1,040,000	3,010,047	3,000,001	0,200,200	3,040,140	5,515,165
h & Cash Equivalents - end of the year	3,098,000	2,711,639	3,495,014	4,525,187	5,486,829	6,365,055	7,646,365	8,316,647	8,895,851	9,299,283	9,545,145	9,615,185
estments - end of the year	1,500,000	1,500,000	1,500,000	1,450,000	1,400,000	1,350,000	1,300,000	1,250,000	1,200,000	1,150,000	1,100,000	1,050,000
, Cash Equivalents & Investments - end of the year	4,598,000	4,211,639	4,995,014	5,975,187	6,886,829	7,715,055	8,946,365	9,566,647	10,095,851	10,449,283	10,645,145	10,665,185
, June 2 miles on the June	.,000,000	., ,,	.,,	-, 0,.01	-,0,020	.,,	2,2 .0,000	-,0,011	, ,	,,=00	, ,	,,
resenting:												
ernal Restrictions		400.000	(454.740)	(454.740)	(454.740)	(454.740)	(454.740)	(454.740)	(454.740)	(454.740)	(454.740)	(454 510)
ernal Restrictions restricted	361,000 4,237,000	190,933 4,020,706	(451,740) 5,446,754	(451,740) 6,426,927	(451,740) 7,338,569	(451,740) 8,166,795	(451,740) 9,398,105	(451,740) 10,018,387	(451,740) 10,547,591	(451,740) 10,901,023	(451,740) 11,096,885	(451,740) 11,116,925
II COU IVICU	4,237,000	4,020,706	4,995,014	5,975,187	6,886,829	7,715,055	8,946,365	9,566,647	10,547,591	10,901,023	10,645,145	10,665,185
	7,000,000	7,211,000	7,000,017	0,010,101	0,000,023	1,110,000	0,0-0,000	0,000,047	10,000,001	10,770,200	10,040,140	10,000,100

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year	Projected Years									
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges		796,416	843,340	861,720	878,955	896,534	914,464	932,754	951,409	970,437	989,846	1,009,642
User Charges & Fees Investment & Interest Revenue Received		107,592 73,390	124,165 149,735	129,715 152,688	132,309 155,771	134,956 158,924	137,655 162,144	140,408 165,423	143,216 168,771	146,080 172,189	149,002 175,681	151,982 179,248
Grants & Contributions		73,390	149,735	152,000	155,771	150,924	102,144	100,423	100,771	172,109	175,001	179,246
Bonds & Deposits Received			_	-	_	_	_	_	-	-	-	_
Other	-	-	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000	127,000
Payments:												
Employee Benefits & On-Costs		(505 507)	(000.070)	(454.400)	(504.000)	(550,005)	(040 400)	(074 000)	(704.757)	(000 005)	(070 005)	(054 500)
Materials & Contracts Borrowing Costs		(505,587)	(396,679)	(451,480)	(501,680)	(556,865)	(618,120)	(674,089)	(734,757)	(800,885)	(872,965)	(951,532)
Bonds & Deposits Refunded			-	-	-			-		-		
Other	-	(12,000)	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	459,811	847,562	819,644	792,355	760,548	723,143	691,495	655,638	614,821	568,564	516,341
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities				100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sale of Investment Securities Sale of Investment Property			-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment			_	-	_	_	_	_	-	-	-	-
Sale of non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts Distributions Received from Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:			-	_	-	-	-	-	-	_	-	_
Purchase of Investment Securities			_	_	_	_	_	_	_	_	_	_
Purchase of Investment Property			-	-	-	_	_	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(815,000)	(570,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Purchase of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made			-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
		(045,000)	(570,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Net Cash provided (or used in) Investing Activities	-	(815,000)	(570,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances			-	-	-	_	_	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts		-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances		-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests			-	-	-	-	_	-		-	-	_
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(355,189)	277,562	419,644	392,355	360,548	323,143	291,495	255,638	214,821	168,564	116,341
plus: Cash & Cash Equivalents - beginning of year		668,000	312,811	590,373	1,010,017	1,402,372	1,762,920	2,086,063	2,377,558	2,633,196	2,848,018	3,016,581
Cash & Cash Equivalents - end of the year		312,811	590,373	1,010,017	1,402,372	1,762,920	2,086,063	2,377,558	2,633,196	2,848,018	3,016,581	3,132,922
Cash & Cash Equivalents - end of the year	668,000	312,811	590,373	1,010,017	1,402,372	1,762,920	2,086,063	2,377,558	2,633,196	2,848,018	3,016,581	3,132,922
Investments - end of the year	1,300,000	1,300,000	1,300,000	1,200,000	1,100,000	1,000,000	900,000	800,000	700,000	600,000	500,000	400,000
Cash, Cash Equivalents & Investments - end of the year	1,968,000	1,612,811	1,890,373	2,210,017	2,502,372	2,762,920	2,986,063	3,177,558	3,333,196	3,448,018	3,516,581	3,532,922
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	201,000	(154,245)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)	(870,772)
- Unrestricted	1,767,000	1,767,056	2,761,145	3,080,789	3,373,144	3,633,692	3,856,835	4,048,330	4,203,968	4,318,790	4,387,353	4,403,694
	1,968,000	1,612,811	1,890,373	2,210,017	2,502,372	2,762,920	2,986,063	3,177,558	3,333,196	3,448,018	3,516,581	3,532,922

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
EQUITY STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	d Years				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Scenario. Center Scenario Name On Gover Sheet >	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	252,794,000	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300.855.816
Adjustments to opening balance	232,7 94,000	209,733,000	27 1,240,030	201,323,731	203,304,101	200,703,990	291,012,733	234,400,407	290,723,300	290,303,412	299,933,011	300,033,010
Restated opening Balance (as at 1/7)	252,794,000	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300,855,816
Restated Opening Dalance (as at 177)	202,7 54,000	203,733,000	27 1,240,030	201,020,701	200,004,101	200,700,000	251,012,755	234,400,407	230,723,300	230,303,412	255,555,011	300,033,010
Net Operating Result for the Year	4,345,000	1,493,636	10,279,095	3,838,370	3,421,897	3,026,735	2,655,754	2,254,881	1,842,044	1,390,398	900,006	368,588
Adjustments to net operating result				-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,345,000	1,493,636	10,279,095	3,838,370	3,421,897	3,026,735	2,655,754	2,254,881	1,842,044	1,390,398	900,006	368,588
Other Comprehensive Income												
- Correction of prior period errors	-			_	_	_	_	_	_	_	_	_
- Gain (loss) on revaluation of IPP&E	11,505,000			_	_	_	_	_	_	_	_	_
- Gain (loss) on revaluation of available for sale investments	-			_	_	_	_	_	_	_	_	_
- Realised (gain) loss on available for sale investments recognised in												
operating result				-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-		-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) - financial assets at fair value through OCI	-	-		-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI												
(other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI		-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement		-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	1,109,000	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating re	es -	-		-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)				-	-	-	-	-	-	-	-	-
Other Comprehensive Income	12,614,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	16,959,000	1,493,636	10,279,095	3,838,370	3,421,897	3,026,735	2,655,754	2,254,881	1,842,044	1,390,398	900,006	368,588
Distributions to/(contributions from) non-controlling interests				_	-	_	-	_	_	-	_	-
Transfers between Equity		-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	269,753,000	271,246,636	281,525,731	285,364,101	288,785,998	291,812,733	294,468,487	296,723,368	298,565,412	299,955,811	300,855,816	301,224,405

Adjustments to opening balance	Actuals 2023/24 \$ \$ 6,811,000 - 6,811,000 3,414,000	241,861,000 241,861,000	2025/26 \$ 242,134,948	2026/27 \$ 250,322,388	2027/28 \$	2028/29 \$	Projected 2029/30	2030/31	2031/32	0000/00		
Opening Balance (as at 1/7) Adjustments to opening balance	\$ 26,811,000 - 6,811,000	241,861,000	\$	\$		2028/29 \$	2029/30	2030/31	2031/32			
Adjustments to opening balance	6,811,000		·	250 222 200	•	20	•	\$	2001/02	2032/33 \$	2033/34 \$	2034/35
Adjustments to opening balance	6,811,000		242,134,948	250 222 200		-	\$	<u> </u>	<u> </u>	, p	<u> </u>	\$
Adjustments to opening balance	6,811,000		, ,		252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660
		241,861,000		,,		-		-				
, , , , , , , , , , , , , , , , , , , ,			242,134,948	250,322,388	252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660
	3 414 000		, . ,	,,,,		,,	,,	, ,	, ,	. , ,	, ,	,,
Net Operating Result for the Year	3,414,000	273,948	8,187,440	1,730,836	1,475,017	1,264,898	1,108,096	924,351	759,558	588,519	410,997	226,741
Adjustments to net operating result	-			-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	3,414,000	273,948	8,187,440	1,730,836	1,475,017	1,264,898	1,108,096	924,351	759,558	588,519	410,997	226,741
Other Comprehensive Income												
- Correction of prior period errors		-	-	-	-	-	-	-	-	-	-	-
	0,527,000	-		-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in												
operating result	-	-	-	-	-	-	-	-	-	-	-	-
Gain (loss) on revaluation of other reserves Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-		-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI	-			-	-	-	-	-	-	-	-	-
(other than equity instruments)		_	_	_	_	_	_	_	_	_	_	_
- Gain(/loss) on revaluation of equity instruments at fair value through OCI				_	_		_	_	_	_	_	
- Transfers to Income Statement					_				_			
	1,109,000			_	_		_	_	_	_	_	
- Impairment (reversal) of available for sale investments to (from) operating res	-			_	_	_	_	_	_	_	_	_
- Joint ventures and associates	-			_	_	_	_	_	_	_	_	_
- Other reserves movements	-	_	_	_	_	_	_	_	_	_	_	_
- Other Movements (combined)	-	-		_	_	_	_	_	_	_	_	_
Other Comprehensive Income	1,636,000	-	-	-	-	-	-	-	-	-	-	
Total Comprehensive Income	5,050,000	273,948	8,187,440	1,730,836	1,475,017	1,264,898	1,108,096	924,351	759,558	588,519	410,997	226,741
Distributions to/(contributions from) non-controlling interests												
Transfers between Equity	-	-		-	-	-	-	-	-	-	-	-
Transiers between Equity	-	-		-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period 24	1,861,000	242,134,948	250,322,388	252,053,224	253,528,241	254,793,139	255,901,235	256,825,586	257,585,144	258,173,663	258,584,660	258,811,401
						•						

Balranald Shire Council 10 Year Financial Plan for the Years ending 30 June 2035												
EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected	d Years				
Scenario: < Enter Scenario Name On Cover Sheet >	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	13,958,000	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854
Adjustments to opening balance	-	-	-	-	-			,,,,,,,	,,			
Restated opening Balance (as at 1/7)	13,958,000	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854
Net Operating Result for the Year	699,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
Adjustments to net operating result	-	-	-, 100,022		-		-,002,000	-	- 10,000	-	-	-
Restated Net Operating Result for the Year	699,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
Other Comprehensive Income												
- Correction of prior period errors	_	_	_	_	_	_	_	_	-	_	_	_
- Gain (loss) on revaluation of IPP&E	482,000		_	_	_	_	_	_	_	_	_	_
- Gain (loss) on revaluation of available for sale investments	-	_	_	_	_	_	_	_	_	_	_	-
- Realised (gain) loss on available for sale investments recognised in												
operating result	_		_	_	_	_	_	_	_	_	_	_
- Gain (loss) on revaluation of other reserves	_	_	_	_	_	_	_	_	-	_	_	_
- Realised (gain) loss from other reserves recognised in operating result	-		-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-		-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI												
(other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-		-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-		-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-		-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-		-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	482,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,181,000	869,933	1,409,922	1,483,677	1,371,527	1,242,387	1,092,366	930,836	745,099	534,142	298,964	38,292
Distributions to/(contributions from) non-controlling interests	-	-	_	-	-	-	-	-	_	-	-	_
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	15,139,000	16,008,933	17,418,855	18,902,531	20,274,059	21,516,446	22,608,812	23,539,648	24,284,747	24,818,890	25,117,854	25,156,145

Adjustments to opening balance	2,025,000	12,753,000			\$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$	2032/33 \$	2033/34 \$	2034/35 \$
Restated opening Balance (as at 1/7) Net Operating Result for the Year Adjustments to net operating result Restated Net Operating Result for the Year Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	2,025,000		13,102,755	13,784,488	14,408,345	14,983,698	15,503,148	15,958,441	16,358,134	16,695,521	16,963,258	17,153,303
Adjustments to net operating result Restated Net Operating Result for the Year Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI		12,753,000	13,102,755	13,784,488	14,408,345	14,983,698	15,503,148	15,958,441	16,358,134	16,695,521	16,963,258	17,153,303
Restated Net Operating Result for the Year Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	232,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
Other Comprehensive Income - Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI			-	-	-	-	-	-	-	-		
- Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	232,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
- Correction of prior period errors - Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI												
- Gain (loss) on revaluation of IPP&E - Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI												
- Gain (loss) on revaluation of available for sale investments - Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	496,000	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result - Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI	490,000		_									
operating result Gain (loss) on revaluation of other reserves Realised (gain) loss from other reserves recognised in operating result Impairment loss (reversal) – financial assets at fair value through OCI												
- Gain (loss) on revaluation of other reserves - Realised (gain) loss from other reserves recognised in operating result - Impairment loss (reversal) – financial assets at fair value through OCI			_	_	_	_	_	_	_	_	_	_
Realised (gain) loss from other reserves recognised in operating result Impairment loss (reversal) – financial assets at fair value through OCI	_		_	_	_	_	_	_	_	_	_	_
- Impairment loss (reversal) - financial assets at fair value through OCI	-		_	_	_	_	_	_	_	_	_	_
	-	_	_	_	_	_	_	_	_	_	_	_
	-		-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI												
(other than equity instruments)	-		-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-		-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-		-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)			-	-	-	-	-	-	-	-		
Other Comprehensive Income	496,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	728,000	349,755	681,733	623,857	575,353	519,450	455,293	399,693	337,387	267,736	190,045	103,555
Distributions to/(contributions from) non-controlling interests	_		_	_	_	_	_	_	_	_	_	_
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period 12												17,256,858