



Balranald Shire Council's **OPERATIONAL PLAN** 2025 - 2026

Prepared by:
**Local Gov
Consulting**



Acknowledgment of Country

Balranald Shire Council acknowledges the Traditional custodians of the region's land and water, the Muthi Muthi Peoples. We pay our respects to Elders past, present and extend that respect to all Aboriginal and Torress Strait Islander peoples today.



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INTRODUCTION

Council's Operational Plan (OP) aims to deliver services to our community in a financially sustainable manner and are critical components of Council's obligation to the community under the NSW Governments Integrated Planning and Reporting (IP&R) Framework. This Operational Plan (OP) details what will be delivered during the 2025-26 financial year. Additionally, the 2025-26 Operational Plan (OP) should be read in conjunction with the 2025-29 Delivery Plan (DP).

Council is facing a significant challenge of spending more than the revenue it generates, which is not a sustainable approach for the long term. As a result of this Council is now making a conscious effort to address this issue by implementing measures to reduce spending, increase revenue, and ultimately provide a balanced budget. These measures include a thorough review of the current budget, identifying areas of unnecessary spending exploring revenue-generating opportunities and exploring alternative approaches to manage costs. By taking these steps, Council aims to ensure that it remains financially sustainable and capable of meeting the community's needs both now and in the future.



INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting (IP&R) framework allows councils to develop plans of appropriate size, scale and content for their communities. As each community in NSW is different, each council’s Community Strategic Plan and Delivery Program will be different. The most important thing is that the Community Strategic Plan, and the implementation structures that support it, are fit for purpose and appropriate to their communities.

The role of the Office of Local Government (OLG) in the planning process is to build the framework, provide guidance and assistance to councils in implementing it, and check that it is working. Each council’s role is to use the planning process creatively, for the benefit of their community.

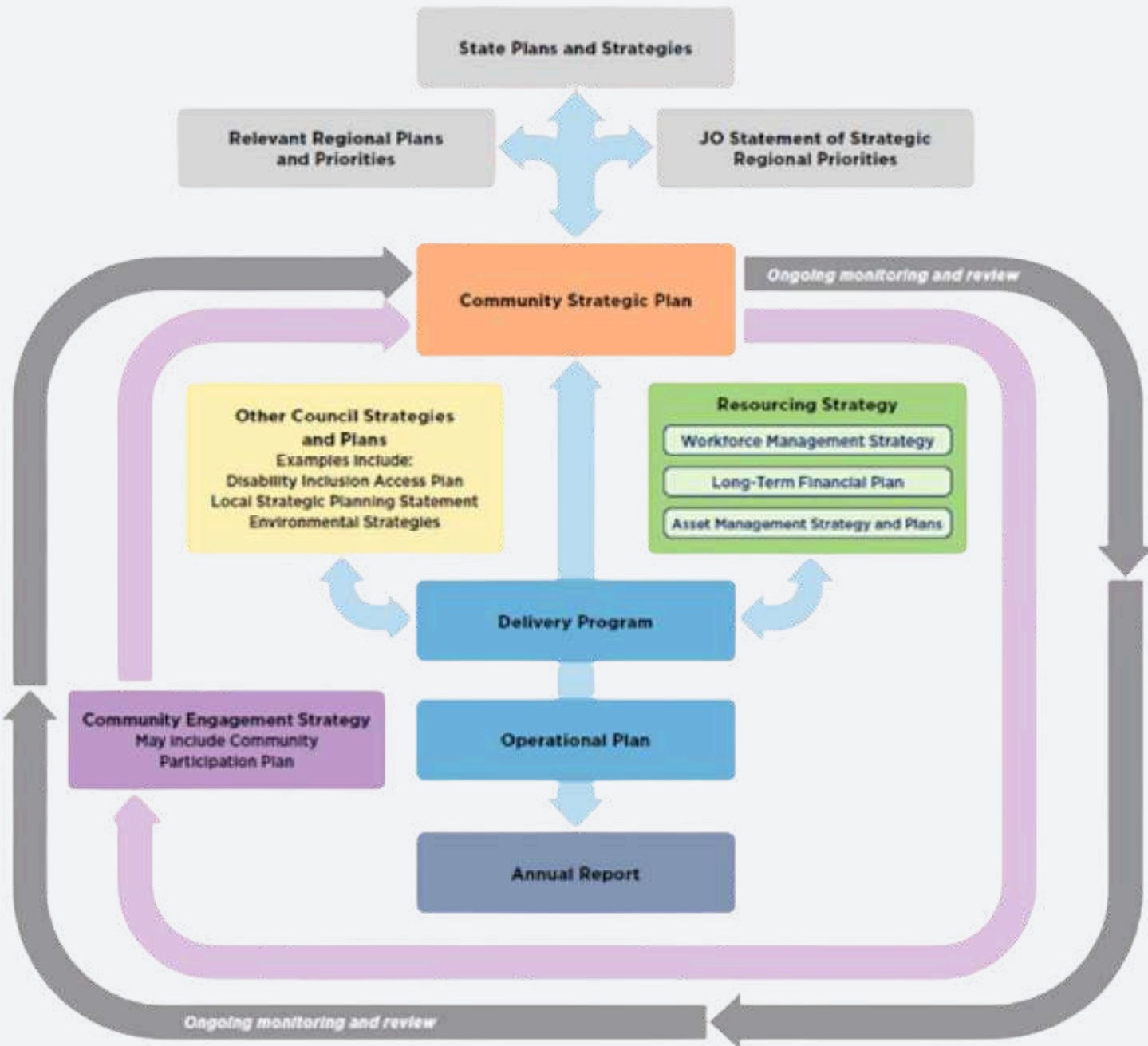
Apart from providing a clear picture for the future, the planning process can also help councils to better connect with their communities to gain a more detailed understanding of their area and its regional context. The process can also provide opportunities for councils to streamline their operations.

PURPOSE OF THE OPERATIONAL PLAN

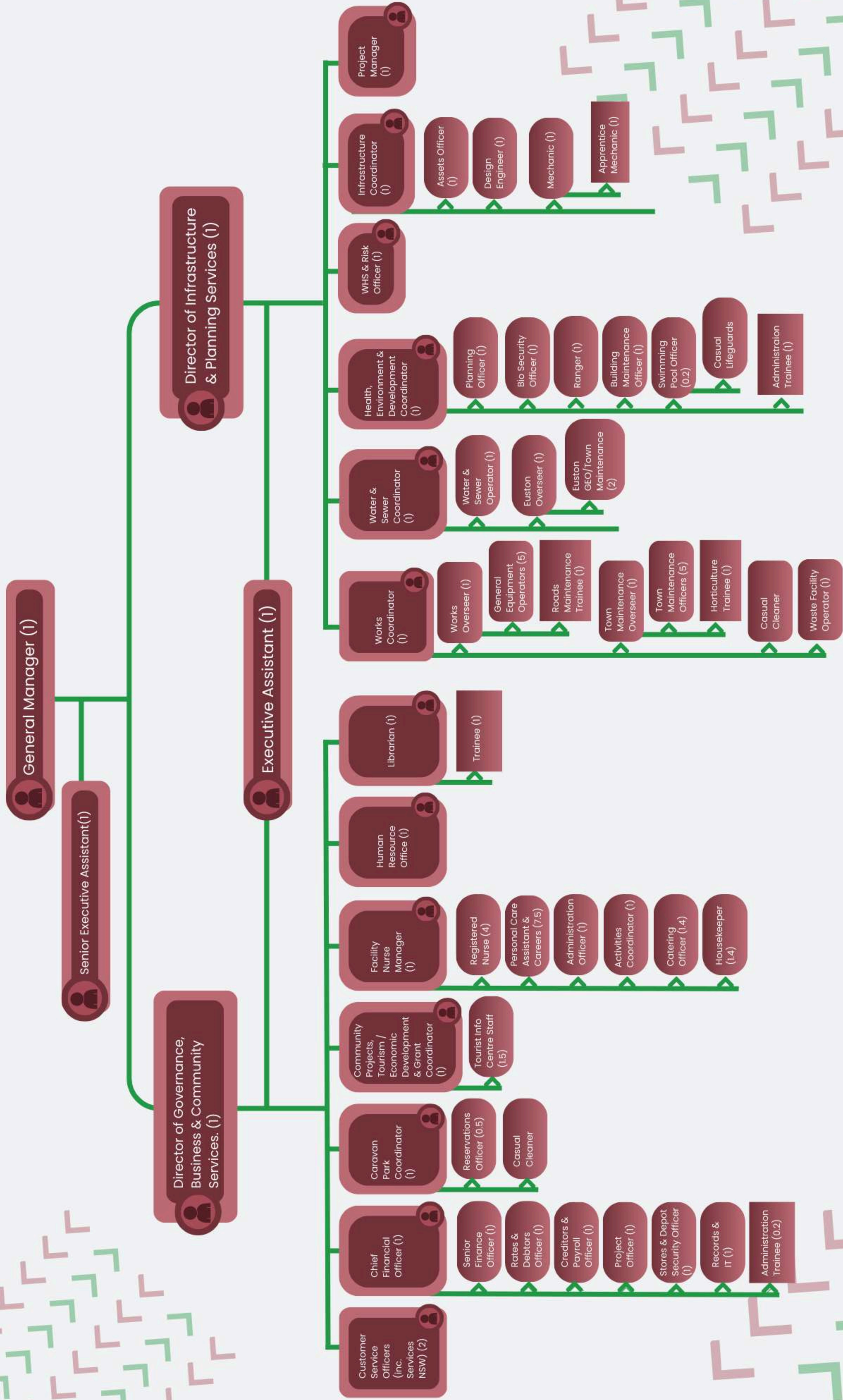
The Integrated Planning and Reporting process establishes a set of plans to outline the long term vision for the future of our community. This plan is developed in conjunction with the Community and the many different stakeholders who are part of the community.

Plans Include

- Community Strategic Plan - covers the next 10 years and identifies our key objectives and strategies of the community, captured through extensive community engagement This plan operates from 2025 to 2035.
- Delivery Program - establishes rolling strategies which outlines how the Council will deliver the outcomes proposed in the Community Strategic Plan over a four-year timeframe.
- Resourcing Strategy – **Asset Management Strategy, Workforce Management Plan, Long Term Financial Plan**
- A set of plans and strategies that ensure Council has the necessary resources and assets, and that Council plans for the future accordingly
- Operational Plan - outlines Balranald Shire Council’s budget for the year ahead.



ORGANISATIONAL STRUCTURE



AREAS OF RESPONSIBILITY

Accountability is a key component of ensuring Council delivers quality services. The Operational plan needs to clearly state who is responsible for the delivery of Council’s services. While the General Manager is ultimately responsible, it takes a team to deliver the broad range of services, and a number of managers across Council are responsible for multiple service areas. The below table summarises the services and management ownership of that service.

Directorate	Service	Responsible Manager
General Manager	Civic Office	General Manager
Director of Governance, Business and Community Services	Corporate, Governance and Risk	Director of Governance, Business and Community Services
	Finance	Chief Financial Officer
	Work Health and Safety	Work Health Safety Officer
	Tourism and Economic Development	Tourism and Economic Development Officer
	Human Resources	Human Resources Officer
	Information Technology	Information Tech Officer
	Aged Care Facility	Aged Care Facility Manager
	Library Services	Library Manager
	Caravan Park	Caravan Park Coordinator
Director of Infrastructure and Planning Services	Asset Management	Assets Officer
	Stormwater and Drainage	Infrastructure Coordinator
	Transport Network	Works Coordinator
	Plant, Fleet and Equipment	Infrastructure Coordinator
	Parks, Gardens & Open Spaces	Works Coordinator
	Swimming Complex	Human, Environment & Development Coordinator
	Waste Management	Works Coordinator
	Planning and Regulation	Human, Environment & Development Coordinator
	Building and Amenities	Human Environment & Development
	Water Supply Services	Water and Sewer Coordinator
	Sewerage Services	Water and Sewer Coordinator







HOW TO READ OUR INTEGRATED PLANNING AND REPORTING PLANS

To make our plans meaningful and easier to read they are broken down into the Pillars, Objectives, Strategies and Actions that will be used to drive Council’s service delivery.

The Community Strategic Plan (CSP) outlines the pillars, objectives and strategies that are the community’s vision and are outline below.

The Delivery Plan (DP) reinforces the pillars, objectives and strategies and provides the service area that will deliver that service.

This document, the Operational Plan (OP) outlines actions that will be undertaken this financial year by Council to deliver services to the community.
To simplify the reading of this document, the high level combination of pillars and objectives from the CSP used to drive the development of this plan are shown in the below table.

PILLAR	OBJECTIVES
<div></div> <div>PILLAR 1 OUR LIFESTYLE <i>Encouraging and enabling residents ‘way of life’</i></div>	<div>1.1: Create and maintain beautiful, safe, welcoming and accessible community spaces that enhance healthy living, active lifestyles and connection</div> <div>1.2: Create events and platforms that celebrate our unique communities and entire Local Government Area, building on pride and sense of place</div> <div>1.3: Improve local access to essential health and wellbeing services and programs – enabling residents to live and age well in our communities</div> <div>1.4: Protect those lifestyle attributes our communities value – upholding community principles to balance and guide growth and development</div>
<div></div> <div>PILLAR 2 OUR COMMUNITY <i>Sustaining and nurturing our communities as resilient, resourceful, safe and inclusive</i></div>	<div>2.1: Support our existing leaders and volunteers and grow our activism skills</div> <div>2.2: Nurture and support our families to thrive as the primary place of care and first educators of their children</div> <div>2.3: We uphold the rights of all residents including those with a disability and/or experiencing under-resourcing</div> <div>2.4: Understand, share and showcase local culture and heritage. Achieve meaningful, empowering Reconciliation across our Local Government area</div>
<div></div> <div>PILLAR 3 OUR ECONOMY <i>Provide range of positive opportunities for working, studying, owning and investing</i></div>	<div>3.1: Existing businesses and industries are supported to benefit from economic growth (EDS, Objective 1.1)</div> <div>3.2: The importance of the agricultural and horticultural industries is protected (EDS, Objective 1.2)</div> <div>3.3: Emerging and prospective industries and businesses are aware of and attracted to the LGA (EDS, Objective 1.3)</div> <div>3.4: Our broad visitor economy potential is recognised, understood and enabled (EDS, Objective 1.4)</div> <div>3.5: We understand local/regional workforce training and skills gaps and actively support remediation (EDS, Objective 3.1)</div> <div>3.6: Create the conditions for and actively support population and skills attraction (EDS, Objective 3.4)</div>
<div></div> <div>PILLAR 4 OUR INFRASTRUCTURE <i>Timely, sustainable and well-planned development and maintenance of fit for purpose community infrastructure</i></div>	<div>4.1: Our amenity infrastructure enables active, inclusive, enjoyable, sustainable and safe lifestyles</div> <div>4.2: Greater diversity in, and availability of, housing stock with utilities and amenity assets to support (EDS, Objectives 2.1)</div> <div>4.3: Physical and digital connectively enables full use of the LGA’s potential – both human and natural (EDS, Objective 2.2)</div>
<div></div> <div>PILLAR 5 OUR ENVIRONMENT <i>Unique natural aspects of our community are preserved while recognise the need for growth and development</i></div>	<div>5.1: Our unique local environment including our waterways, flora and fauna are protected, celebrated and promoted</div> <div>5.2: We work as a LGA to remedy past environmental damage and to prevent further and future damages</div>



PILLAR 6

OUR COUNCIL

Upholds the community's expectations of good governance, engages and ethical leadership, a skilled and effective workforce, and operational transparency and accountability

- 6.1:** We grow our Council workforce – skilling locals and encouraging career progression (EDS, Objective 5.4)
- 6.2:** Our whole community has a voice in local governance and leadership, our elected representatives and skilled and supported
- 6.3:** We seize the full opportunity and potential of legacy, making strategic long-term investments (EDS, Objective 5.3)
- 6.4:** We build partnerships to achieve equity for our region and have collective impact (EDS, Objective 5.2)



DELIVERY PROGRAM & OPERATIONAL PLAN

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
1.1: Create and maintain beautiful, safe, welcoming and accessible community spaces that enhance healthy living, active lifestyles and connection	1.1.1 Invest in place-making, streetscape and resident (prospective resident and visitor) amenity improvements (EDS, Action 3.4.2)	1.1.1.1 Median strips Garreffa Parade, Euston	Infrastructure and Planning Services	Director of Infrastructure and Planning Services
		1.1.1.2 Invest in place-making, streetscape and resident (prospective resident and visitor) amenity improvements (EDS, Action 3.4.2)	Infrastructure and Planning Services Governance, Business and Community Services	Director of Infrastructure and Planning Services Director of Governance, Business and Community Services
	1.1.2 Continue to maintain and, where feasible, extend public places and spaces that support community to come together and participate in healthy, active and connected ways (including community halls, libraries, parks, playgrounds, recreational reserves, galleries, theatres, green spaces, and access to nature);	1.1.2.1 Continue to maintain and, where feasible, extend public places and spaces that support community to come together and participate in healthy, active and connected ways (including community halls, libraries, parks, playgrounds, recreational reserves, galleries, theatres, green spaces, and access to nature);	Infrastructure and Planning Services	Director of Infrastructure and Planning Services
		1.1.2.2 Playground Development Garreffa Place, Euston	Infrastructure and Planning Services	Director of Infrastructure and Planning Services
	1.1.3 Increase physical and social infrastructure to provide accessible, meaningful and safe ways for people of all abilities to participate in and contribute to our communities	1.1.3.1 Footpath / lighting ensuring secure pedestrian movement between Bidgee Haven and Market St, Balranald	Infrastructure and Planning Services	Director of Infrastructure and Planning Services

		<p>1.1.3.2 Apply all ability and child friendly / child developmental lens to all municipal playgrounds, consider purpose formed parents' groups to inform decisions</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>Director of Infrastructure and Planning Services</p> <p>Director of Governance, Business and Community Services</p>
		<p>1.1.3.3 Refer to Strategy 2.3.1 DIAP development</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>1.1.3.4 Upgrade of the NSW side of the Euston to Robinvale walking track</p>	<p>Infrastructure and Planning Services</p>	<p>Director of Infrastructure and Planning Services</p>
		<p>1.1.3.5 Completion of walking track, Endeavour drive to Market St, Balranald</p>	<p>Infrastructure and Planning Services</p>	<p>Director of Infrastructure and Planning Services</p>
	<p>1.1.4 Understand the precursors to poor community safety and respond proactively for lasting resolution and all of community wellbeing</p>	<p>1.1.4.1 Apply and advocate for funding / support for youth programs</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>1.1.4.2 Consideration of council spaces (Balranald and Euston) for use by youth after hours on weekends (staffed by volunteers), work with community to develop a strategy</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>1.1.4.3 Understand and respond to family violence precursors across our LGA. Increase community awareness of the forms of family violence and local and regional supports and services</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>

		1.1.4.4 Ensure relevant public health and safety standards are being met	Infrastructure and Planning Services	Health, Environment and Development Coordinator
		1.1.4.5 Help promote responsible pet ownership	Infrastructure and Planning Services	Ranger
		1.1.4.6 Continue to support emergency services and first responders	Infrastructure and Planning Services	Director of Infrastructure and Planning Services
1.2: Create events and platforms that celebrate our unique communities and entire Local Government Area, building on pride and sense of place	1.2.1 Work with our communities to clearly identify and understand our unique attributes and their alignment across the region	1.2.1.1 Undertake a simple community engagement process that supports community input into defining our unique attributes – use knowledge to guide Strategy 1.2.2	Governance, Business and Community Services	Director of Governance, Business and Community Services Community Projects, Tourism/Economic Development and Grant Coordinator
		1.2.1.2 Actively seek funding and implement recommendations of the Destination Management Plan as funding becomes available	Governance, Business and Community Services	Director of Governance, Business and Community Services Community Projects, Tourism/Economic Development and Grant Coordinator
		1.2.1.3 Continue to provide Council support (financial and in-kind) to the Euston Salami Festival	Governance, Business and Community Services	Director of Governance, Business and Community Services Chief Financial Officer
		1.2.1.4 Continue to support to an All-Australians celebration to recognise and embrace our diverse communities	Governance, Business and Community Services	Director of Governance, Business and Community Services Community Projects, Tourism/Economic Development and Grant Coordinator

			<p>1.2.1.5</p> <p>Support and encourage the attraction of major events to the Balranald LGA for locals to enjoy and to encourage visitors to the region</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p> <p>Community Projects, Tourism/Economic Development and Grant Coordinator</p>
<p>1.3:</p> <p>Improve local access to essential health and wellbeing services and programs – enabling residents to live and age well in our communities</p>		<p>1.3.1</p> <p>Collaborate with key Council committees and external networks to comprehensively understand our strengths and challenges in service access and delivery</p>	<p>1.3.1.1</p> <p>Collaborate with external agencies to understand health and well-being service gaps</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>
			<p>1.3.1.2</p> <p>Advocate to Western NSW PHN for comprehensive and current health and wellbeing data for our LGA to support informed advocacy and respond to service gaps (based on health priorities)</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>
			<p>1.3.1.3</p> <p>Continue to support service networking opportunities such as the Annual SCAIWAC / MaariMa Health and Wellbeing Services EXPO</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p> <p>Community Projects, Tourism/Economic Development and Grant Coordinator</p>
			<p>1.3.2</p> <p>Advocate across all levels to achieve local level service access and delivery which reflects the needs of all members of our communities and upholds their rights respective to their regional and urban counterparts</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
			<p>1.3.2.1</p> <p>Council will continue to reflect the diversity of communities' aspirations and advocate regarding gaps – including where funded services are not delivering to agreed scope or scale</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
			<p>1.3.2.2</p> <p>Undertake further research to determine value to LGA moving into Riverina Local Health District, advocate accordingly</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>

		<p>1.3.2.3</p> <p>Understand the 'equitable return' of services to our communities as a reflection of the royalties being drawn from our regions</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>
		<p>1.3.2.4</p> <p>Continue advocacy to NSW Health for the return of at least partial VMO (Visiting Medical Officer) rights to the Balranald Multi-Purpose Service acute and emergency departments</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p>
		<p>1.3.2.5</p> <p>Explore the infrastructure and administrative support required to extend the Balranald Medical Centre practice to 1-2 day / week delivery into Euston</p>	<p>General Manager</p> <p>Councillors</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director Infrastructure and Planning Services</p>
	<p>1.3.3</p> <p>Council actively pursues funding streams enabling Council to provide health and wellbeing services identified as enduring service gaps in our communities (mental health is identified as the critical initial focus);</p>	<p>1.3.3.1</p> <p>Drawing on Actions 1.3.1.1 and 1.3.2.1 Council consider its role in the provision of identified key services – where no outside provider can be secured, funding is available, and the service is self-sustaining. Any role assumed by Council in the health / wellbeing sector should focus on community capacity building and awareness raising</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p>
		<p>1.3.3.2</p> <p>Recognise Mental Health was a key service gap identified across all LGA communities and focus on solutions as a service priority – including the key role of connection, participation and creativity in good mental health</p>	<p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>

		<p>1.3.3.3</p> <p>Council evolves its current aged care assets and services to meet the health and wellbeing needs of this growing cohort, with the intent of ensuring our residents can age well locally</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>1.3.3.4</p> <p>Drawing on skills audit actions (Objectives 3.5 and 3.6) Council actively advocates and recruits for key skills gaps in health and wellbeing services</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Service</p>
		<p>1.3.3.5</p> <p>Council supports the final development and distribution of SCAIWACs Health and Wellbeing Service Directory throughout the LGA communities</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Service</p>
	<p>1.3.4</p> <p>Recognise and support the critical role of volunteer groups, events and activities in supporting community health and wellbeing including through connection, sport, art and culture;</p>	<p>1.3.4.1</p> <p>Volunteer organisations using Council owned buildings AND Volunteer organisations in buildings not owned by Council are aware of the process for requesting rate donations</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>1.3.4.2</p> <p>Explore community interest in Volunteer Week activities to recognise volunteers (for example a luncheon), seek feedback from volunteers regarding the form of recognition they would value</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>

		<p>1.3.4.3</p> <p>Continue to support and promote the critical work of The Gallery, recognising the role of the arts in improved mental health (consider an Arts for All program which increases the reach of our arts programs, mobile delivery? Pop-Up arts events)</p>	Governance, Business and Community Services	Director of Governance, Business and Community Services
1.4	Protect those lifestyle attributes our communities value – upholding community principles to balance and guide growth and development	<p>1.4.1</p> <p>Council understands and upholds our communities’ preferences regarding balanced growth and development, protecting our high value lifestyle attributes;</p>	<p>1.4.1.1</p> <p>All Council Plans including the LEP must reflect the needs and aspirations of our communities as gathered through recent engagement for the development of the Economic Development Strategy and Community Strategic Plan</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p> <p>Director of Governance, Business and Community Service</p>
			<p>1.4.1.2</p> <p>Guide sustainable, high quality development outcomes for the community through expert advice, transparent, efficient assessment, policy input and continuous improvement</p>	<p>Infrastructure and Planning Services</p> <p>Director Infrastructure and Planning Services</p>

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
2.1 Support our existing leaders and volunteers and grow our activism skills	2.1.1 Create a Volunteer Coordinator role within Council to offer practical, secretariat, and capacity building support to our volunteer groups;	2.1.1.1 Utilise and share as relevant advocacy messages which draw on community feedback and key data – enabling our leaders and volunteers to provide clear and aligned media messaging to meet our collective needs / aspirations (align to advocacy-based Strategies 1.3.1, 1.3.2, 2.2.1, 2.2.2, 4.3.1, 4.3.3, 6.4.2)	General Manager Councillors Infrastructure and Planning Services Governance, Business and Community Services	General Manager Councillors Director Infrastructure and Planning Services Director of Governance, Business and Community Services
	2.1.4 We celebrate our community leaders, promoting their achievements at all levels. We create a culture that values and respects community leadership (EDS, Action 5.1.4);	2.1.4.1 Continue to support to an All-Australians celebration (to recognise and embrace our diverse communities (from Strategy ¹ 2.2)	Governance, Business and Community Services	Director of Governance, Business and Community Services
2.2 Nurture and support our families to thrive as the primary place of care and first educators of their children	2.2.1 Understand and advocate for the needs of all our families, so parents are connected and supported and children are safe and thriving	2.2.1.1 Building on Objective 1.3 understand services strengths and gaps specific to families with children aged 0-18 years	Governance, Business and Community Services	Director of Governance, Business and Community Services
		2.2.1.2 Through review of existing research and some small-scale cohort targeted research (i.e. families with children aged 0-18 years) understand the needs and aspirations of our families	Governance, Business and Community Services	Director of Governance, Business and Community Services

		<p>2.2.1.3</p> <p>Combine community feedback with the evidence base regarding the importance of the early years to inform and develop strategic advocacy for our communities</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>2.2.1.4</p> <p>Continue to create and safeguard high quality and accessible public spaces where families can connect and be active (Strategies 1.1.2 – 1.1.4)</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>Director of Infrastructure and Planning Services</p> <p>Director of Governance, Business and Community Services</p>
		<p>2.2.1.5</p> <p>Recognise and safeguard the role of extended family and community to protecting and nurturing our children, explore models which facilitate support to our families for example 'friends of' families and children</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
	<p>2.2.2</p> <p>Our early years and early intervention services meet the needs of our children and families through a blend of delivery models</p>	<p>2.2.2.1</p> <p>Extending on Objective 1.3 identify service strengths and gaps specific to the early years (0-5 years)</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
		<p>2.2.2.2</p> <p>Extending on Strategy 1.3.1 – WNSWPHNs development of an LGA Health and Wellbeing profile further explore our early years data. Develop a baseline and clear improvement targets</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>

		<p>2.2.2.3</p> <p>Create clear advocacy documents which build on Actions 2.2.2.1 and 2.2.2.2 (above) to secure the service needs of our early years community. Consider alternative delivery models, pilot programs and partnerships with key services</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p>
	<p>2.2.3</p> <p>Across our municipality Early Childhood Education and Care services (childcare, Outside School Hours Care, preschool and school) are available at the required scale and highest levels of quality</p>	<p>2.2.3.1</p> <p>Work with Early Childhood Education and Care Services, Early Years Managers and local schools to facilitate levers for workforce development and recruitment (including housing and amenity features)</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>Director of Infrastructure and Planning Services</p> <p>Director of Governance, Business and Community Services</p>
		<p>2.2.3.2</p> <p>Advocate to Federal Government (childcare and Outside School Hours Care) and State Government (preschool) for adequate support to our communities to ensure gender equity and school readiness, including delivery models for remote communities such as Clare</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>
		<p>2.2.3.3</p> <p>Work with local schools to support informed advocacy that ensures all our children and young people receive a high stand of education</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
3.1 Existing businesses and industries are supported to benefit from economic growth (EDS, Objective 1.1)	3.1.1 Communications frameworks are activated to increase local awareness of economic growth opportunities with potential for local benefit (BSC Business Xchange, e-lists and information sessions) (EDS, Action 1.1.1);	3.1.1.1 Council utilises existing mechanisms (Council newsletter, Rates Notices) and medias (newspapers, radio, social media) to ensure communities are aware of economic opportunities including employment, training, industry tours and grants and rebates	Governance, Business and Community Services	Director Governance, Business and Community Services
	3.1.2 Understand the accreditation, licencing and procurement needs of emerging industries. Inform local industry and business and attract relevant trainings to support with accreditation/licencing (EDS, Action 1.1.2);	3.1.2.1 The Economic Development Officer / Concierge role (Strategy 3.3.3) researches the accreditation, licencing and procurement needs of existing and emerging industries and develops and implements a staged suite of trainings to respond (alignment to Strategy 3.5.1)	Governance, Business and Community Services	Director Governance, Business and Community Services
		3.1.2.2 The Economic Development Officer / Concierge role (Strategy 3.3.3) partners with schools, employment agencies and the broader community to promote training / upskilling opportunities in line with the needs identified above	Governance, Business and Community Services	Director Governance, Business and Community Services
	3.1.3 Map local business and industry to support their full utilisation by larger emerging industries such as mining and renewables (EDS, Action 1.1.3);	3.1.3.1 Research and develop a local business Factsheet (providing a brief summary of each local business and the services / products they offer and key business information including trading hours, contact details) for circulation to existing and emerging industries and businesses to support an increase in local purchasing	Governance, Business and Community Services	Director Governance, Business and Community Services

		3.1.3.2 Include Factsheet in any economic prospectus development (Strategy 3.1.1)	Governance, Business and Community Services	Director Governance, Business and Community Services
3.2 The importance of the agricultural and horticultural industries is protected (EDS, Objective 1.2)	3.2.1 Manage residential encroachment onto agricultural / horticultural land (EDS, Action 1.2.1);	3.2.1.1 Planning through the LEP manages the potential challenges and land use restrictions and implications where agricultural (and industrial) use land meets residential areas	Governance, Business and Community Services	Director Governance, Business and Community Services
	3.2.2 Consider the impact of emerging industries encroachment onto agricultural / horticultural land to food/fibre security (EDS, Action 1.2.2);	3.2.2.1 Council is aware of the impact of emerging industries encroachment onto agricultural / horticultural land. Council explores the approach of peer LGAs in response to these concerns	Infrastructure and Planning Services	Director of Infrastructure and Planning Services
		3.2.2.2 Cumulative impacts of the development of the South West Renewable Energy Zone (SWREZ) are comprehensively understood and strategically planned for across our LGA	General Manager Infrastructure and Planning Services Governance, Business and Community Services	General Manager Director of Infrastructure and Planning Services Director Governance, Business and Community Services
		3.2.2.3 Cumulative impacts of the development of mineral sands mining are comprehensively understood and strategically planned for across our LGA	General Manager Infrastructure and Planning Services Governance, Business and Community Services	General Manager Director of Infrastructure and Planning Services Director Governance, Business and Community Services

	<p>3.2.3 Advocate to ensure the impact of the Water Buy back does not inequitably impact South West NSW. Ensure bought water is returned to the area for environmental gains (EDS, Action 1.2.3);</p>	<p>3.2.3.1 Through existing groups such as EWAG understand the scale of water bought from and returned to the Balranald LGA</p>	<p>General Manager Infrastructure and Planning Services Governance, Business and Community Services Councilors</p>	<p>General Manager Director of Infrastructure and Planning Services Director Governance, Business and Community Services Councilors</p>
		<p>3.2.3.2 Advocate for a return of environmental water commensurate with the volume bought to ensure the ongoing integrity of our river, creek, lake and wetland systems</p>	<p>General Manager Infrastructure and Planning Services Governance, Business and Community Services Councilors</p>	<p>General Manager Director of Infrastructure and Planning Services Director Governance, Business and Community Services Councilors</p>
	<p>3.3.3 An Economic Development Officer/Team/Concierge role is created and funding secured (could be shared role between neighbouring LGAs) providing a single entry and advocacy point for all Economic Development enquiries (EDS, Action 1.3.3);</p>	<p>3.3.3.1 Engage with neighbouring LGAs to gauge interest in a shared Economic Development Officer / Concierge role</p>	<p>General Manager Governance, Business and Community Services</p>	<p>General Manager Director Governance, Business and Community Services</p>
		<p>3.3.3.2 Funding is sought (in partnership with neighbouring LGAs if interested) for the establishment of an Economic Development Officer / Concierge role(s)</p>	<p>General Manager Governance, Business and Community Services</p>	<p>General Manager Director Governance, Business and Community Services</p>
		<p>3.3.3.3 Once recruited the Economic Development Officer / Concierge role is broadly promoted and commences actively engaging with industry and business</p>	<p>General Manager Governance, Business and Community Services</p>	<p>General Manager Director Governance, Business and Community Services</p>

	<p>3.3.5 Preferred investment interests, businesses, industries and services are proactively sought out and welcomed (EDS, Action 1.3.5);</p>	<p>3.3.5.1 Create an efficient and cost-effective Regulatory environment for doing business</p>	<p>General Manager</p> <p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Infrastructure and Planning Services</p> <p>Director Governance, Business and Community Services</p>
<p>3.4 Our broad visitor economy potential is recognised, understood and enabled (EDS, Objective 1.4)</p>	<p>3.4.1 The BSC Destination Management Plan is recognised as the key visitor economy planning document to be applied in parallel to the Economic Development Strategy (EDS, Action 1.4.1);</p>	<p>3.4.1.1 Implement Destination Management Plan actions</p>	<p>Governance, Business and Community Services</p>	<p>Director Governance, Business and Community Services</p>
	<p>3.4.2 Encourage visitor geographic dispersal and length of stay</p>	<p>3.4.2.1 Finalise and activate the Far South West Heritage & Cultural Trail</p>	<p>Governance, Business and Community Services</p>	<p>Director Governance, Business and Community Services</p>
	<p>3.4.3 Continue to facilitate a broadening suite of accommodation options to meet visitor demand and encourage overnight and extended stays (EDS, Action 4.4.3);</p>	<p>3.4.3.1 Continue to pursue funding streams to deliver the full Balranald Caravan Park re-development</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>Director of Infrastructure and Planning Services</p> <p>Director Governance, Business and Community Services</p>
		<p>3.4.3.2 Draw on findings from the Housing Strategy to further explore feasible visitor accommodation options</p>	<p>Infrastructure and Planning Services</p> <p>Governance, Business and Community Services</p>	<p>Director of Infrastructure and Planning Services</p> <p>Director Governance, Business and Community Services</p>

3.5 We understand local/regional workforce training and skills gaps and actively support remediation (EDS, Objective 3.1)	3.5.3 Continue engagement in cross border networks to advocate for a National accreditation and licencing system for key industries and other practical strategies to address workforce and skills shortages (EDS, Action 3.1.3)	3.5.3.1 Council continues to participate as a key stakeholder in cross-border groups and discussions	Councillors General Manager Governance, Business and Community Services	Councillors General Manager Business and Community Services
		3.5.3.2 Council joins advocacy for a National accreditation and licencing system for key industries	Councillors General Manager Governance, Business and Community Services	Councillors General Manager Director of Governance, Business and Community Services
3.6 Create the conditions for and actively support population and skills attraction (EDS, Objective 3.4)	3.6.1 Support initiatives that promote and/or provide incentives for population migration to the Shire and the region (EDS, Action 3.4.1);	3.6.1.1 Pursue amenity improvements outlined in Objectives 1.1, 4.1 and 4.2	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
	3.6.3 Investigate local solutions to workforce gaps by exploring more flexible working arrangements, workforce sharing and role sharing models (EDS, Action 3.4.4);	3.6.3.1 Drawing on knowledge gathered through Strategy 1.3.3 and Objective 3.5 understand local skills sets currently being underutilised or inhibited by employment parameters (for example inflexible shift and role structures)	Governance, Business and Community Services	Director of Governance, Business and Community Services
		3.6.3.2 Place responsibility back onto larger employers to offer flexible working arrangements which enable greater employment opportunities and benefits to accrue to locals	Governance, Business and Community Services	Director of Governance, Business and Community Services

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
4.1 Our amenity infrastructure enables active, inclusive, enjoyable, sustainable and safe lifestyles	4.1.1 Council comprehensively reviews all Council owned infrastructure, ensuring clear planning for each infrastructure item in line (as far as is practical) with the needs and expectations of communities;	4.1.1.1 Develop a comprehensive Asset Management Plan (including subplans in Flood, Footpaths, Waste, Roads, Buildings and Recreational spaces etc) which sets services levels	Infrastructure and Planning Services	Director Infrastructure and Planning Services
	4.1.2 Continue to develop comprehensive and accessible active transport options throughout our communities including footpath networks and walking trails;	4.1.2.1 Refer to DIAP for accessibility specific priorities (see Strategy 2.3.1) regarding active transport	Governance, Business and Community Services	Director of Governance, Business and Community Services
	4.1.3 Water treatment, supply and pressure systems meet the needs of current and future generations;	4.1.3.1 Develop Integrated Water Cycle Management Strategy (IWCMS)	Infrastructure and Planning Services	Director Infrastructure and Planning Services
	4.1.4 Rural addressing is reviewed in line with current best practice to meet the needs of our rural communities particularly in reference to emergency and communications services;	4.1.4.1 Continue to support a rural addressing model that meets the needs of our communities	Infrastructure and Planning Services	Director Infrastructure and Planning Services
	4.2.1 Suitable land for new builds is identified and promoted including through infill of vacant land within communities and through new residential estates (EDS, Action 2.1.1);	4.2.1.1 Research and develop a comprehensive and current Housing Strategy	Infrastructure and Planning Services	Director Infrastructure and Planning Services
4.2 Greater diversity in, and availability of, housing stock with utilities and amenity assets to support (EDS, Objectives 2.1)				

		4.2.1.2 Implement Housing Strategy recommendations to ensure a high quality, to scale provision of essential worker housing for Balranald Shire Council Staff (parallel to Strategy 1.3.3)	Infrastructure and Planning Services	Director Infrastructure and Planning Services
		4.2.1.3 Seek funding, design and build 3-5 five self-contained units for	Infrastructure and Planning Services	Director Infrastructure and Planning Services
	4.2.2 Housing investment is encouraged through the promotion of available land, the development of clear planning information resources and sessions and a streamlined planning and development application process (EDS, Action 2.1.2);	4.2.2.1 Building on the Housing Strategy and LEP foundations create promotional materials to encourage local and external housing investment across the Balranald Shire area (consider inclusion in the Prospectus Strategy 3.3.2)	Governance, Business and Community Services	Director of Governance, Business and Community Services
	4.2.3 Explore the contribution of industry to housing solutions through legacy / social licence (EDS, Action 2.1.6);	4.2.3.1 Explore the diversity of housing solutions, assessing 'fit' to our LGAs needs and lifestyle aspirations	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
4.3 Physical and digital connectivity enables full use of the LGA's potential – both human and natural (EDS, Objective 2.2	4.3.2 Council networks with peer LGAs in their experience of large industry co-contributions to infrastructure such as roads, ensuring the support received locally reflects costs of use and maintenance (EDS, Action 2.2.2);	4.3.2.1 Council to network with peer LGAs to fully understand the scale of industry co-contributions	General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services	General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services

	<p>4.3.3 Council continues to advocate at appropriate governmental levels for high standard technical connectivity infrastructure (EDS, Action 2.2.3);</p>	<p>4.3.3.1 Council seeks sound local knowledge to inform its understanding of current digital connectivity service levels</p>	<p>General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services</p>	<p>General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services</p>
		<p>4.3.3.2 Council develops advocacy documents to align with current knowledge base and 'like organisations' undertaking collective advocacy regarding reliable and affordable digital connectivity</p>	<p>General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services</p>	<p>General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services</p>
		<p>4.3.3.3 Council develops advocacy documents to align with current knowledge base and 'like organisations' undertaking advocacy regarding power supply – including volume and interruptions (particularly for outlying communities such as Kyalite, Hatfield, Clare)</p>	<p>General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services</p>	<p>General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services</p>

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
5.1 Our unique local environment including our waterways, flora and fauna are protected, celebrated and promoted	5.1.1 We work in harmony with our landscapes, waterways, flora and fauna to balance our commercial and recreational use of these systems with their preservation and enhancement	5.1.1.1 As for Strategy 1.4.1 all Council Plans including the LEP must reflect the needs and aspirations of our communities as gathered through recent engagement for the development of the EDS and CSP	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		5.1.1.2 The services and assets provided by Council meet environmental regulations and national best standards with levels of intervention and delivery established by Asset Management Plan	Infrastructure and Planning Services	Director Infrastructure and Planning Services
	5.1.2 Our system of rivers, lakes, wetlands, groundwater and landscapes are protected including the monitoring of loss of water from the region, ecosystem and water health and the impact of industry including visual and physical impacts (EDS Action 4.1.1);	5.1.2.1 Continued participation by Council on key environmental groups such as EWAG inform our understanding and ensure our needs and perspectives are heard	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		5.1.2.2 Council remains active in understanding the impact of industry on our waterways, including the potential impact of mineral sands mining on groundwater systems. Council advocates as necessary	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services

		<p>5.1.2.3</p> <p>We monitor water lost from our catchment through water buy back, advocating for the return of this water for environmental and tourism outcomes</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
	<p>5.1.3</p> <p>The World Heritage listed Mungo National Park and Ramsar wetlands are understood locally and carefully promoted for sustainable access and enjoyment. Traditional owners are central to, and primary beneficiaries of, this access and enjoyment;</p>	<p>5.1.3.1</p> <p>In line with Strategy 2.4.5 Following the development of the RAP and potential appointment of a First Nations Advisory Group Council work with Traditional Owners and key stakeholders to realise the full potential of Mungo</p>	<p>5.1.3.1</p> <p>In line with Strategy 2.4.5 Following the development of the RAP and potential appointment of a First Nations Advisory Group Council work with Traditional Owners and key stakeholders to realise the full potential of Mungo</p>	<p>Governance, Business and Community Services</p>	<p>Director of Governance, Business and Community Services</p>
			<p>5.1.3.2</p> <p>Succinct and accessible resources are developed for local use encouraging understanding the significance of Mungo National Park and the Ramsar wetlands. These resources enable key tourist 'contact points' such as hospitality services to provide accurate local advice and awareness raising</p>	<p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
<p>5.2</p> <p>We work as a LGA to remedy past environmental damage and to prevent further and future damages</p>	<p>5.2.1</p> <p>We support our communities and industries to be proactive and creative in responding to a changing climate and reducing carbon emissions</p>	<p>5.2.1.1</p> <p>Ensure Council's Local Environmental Plan continues to protect the unique environmental values of our LGA</p>	<p>5.2.1.1</p> <p>Ensure Council's Local Environmental Plan continues to protect the unique environmental values of our LGA</p>	<p>Infrastructure and Planning Services</p>	<p>Director Infrastructure and Planning Services</p>
			<p>5.2.1.2</p> <p>Council's strategic planning for services and infrastructure incorporates climate change principles and extreme weather events risk management</p>	<p>Infrastructure and Planning Services</p>	<p>Director Infrastructure and Planning Services</p>

		5.2.1.3 Enable and promote active transport through providing high quality and networked footpaths (as outlined in Strategies 4.1.1 and 4.1.2)	Infrastructure and Planning Services	Director Infrastructure and Planning Services
		5.2.1.4 As a local government we lead our community through role modelling strategies to reduce carbon emissions (drawing on Action 5.2.1.3)	Infrastructure and Planning Services	Director Infrastructure and Planning Services
		5.2.1.5 Council continues to increase the number and availability of electric / hybrid vehicle charging stations throughout the LGA	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
5.2 We work as a LGA to remedy past environmental damage and to prevent further and future damages	5.2.2 We support our community - through education, infrastructure and programs – to safeguard our natural environments and make meaningful and lasting changes;	5.2.2.1 Through Buy Local campaigns Council encourages a decrease in food miles	Governance, Business and Community Services	Director of Governance, Business and Community Services
	5.2.3 We continually explore opportunities for circular economies, including the recycling of common waste and by-product materials and use of recycled materials;	5.2.3.2 Through the development of the Waste Management Strategy Council explores opportunities within its own organisation to promote the recycling and reuse of materials (for example donating outdated computers to volunteer groups)	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services

OBJECTIVES (CSP)	STRATEGIES (DP)	ACTION (OP)	SERVICE AREA	POSITION
6.1: We grow our Council workforce – skilling locals and encouraging career progression (EDS, Objective 5.4)	6.1.1 Council adopts a leadership role in promoting local government as a career path, highlighting high demand fields (EDS, Action 5.4.1);	6.1.1.1 Develop a comprehensive and contemporary Workforce Strategy which ensures access to high quality staff and offers an attractive and flexible workplace, develop an Implementation Plan (July Aug – 25/26) to support Review in 2028/29	General Manager Governance, Business and Community Services Infrastructure and Planning Services	General Manager Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		6.1.1.2 Council identifies enduring workforce shortages and develops creative and broad reaching recruitment strategies, showcasing career attractions (short commutes, friendly communities etc)	Governance, Business and Community Services Infrastructure and Planning Services	Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		6.1.1.3 We encourage honest staff feedback and support the continued development of a safe, progressive and high integrity workplace culture across all Council areas	General Manager Executive Leadership Team Councillors	General Manager Executive Leadership Team Councillors
	6.1.2 Council strengthens its trainee and apprenticeship program by including work experience or other industry placements (EDS, Action 5.4.2);	6.1.2.1 With support and resources from the Office of Local Government NSW and in partnership with key stakeholders promote local government career opportunities including apprentice and trainee programs	Governance, Business and Community Services Councillors	Director of Governance, Business and Community Services Councillors

		<p>6.1.2.2</p> <p>Council promotes work experience opportunities for secondary students across the region, including taster experiences where students can work between several Council departments</p>	<p>Governance, Business and Community Services</p> <p>Councillors</p>	<p>Director of Governance, Business and Community Services</p> <p>Councillors</p>
		<p>6.1.2.3</p> <p>Ensure a safe and welcoming work environment for all young people building on Action 6.1.1.3 above</p>	<p>Governance, Business and Community Services</p> <p>Councillors</p>	<p>Director of Governance, Business and Community Services</p> <p>Councillors</p>
	<p>6.1.3</p> <p>Council has a philosophy of continuous professional development, encouraging all staff to set and fulfil professional goals and supporting, where reasonable, the cost of trainings in this space (EDS, Action 5.4.3);</p>	<p>6.1.3.1</p> <p>Council creates induction and on-boarding resources which set the culture of the organisation and ensures new staff a successful, safe and supported trajectory</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
			<p>General Manager</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
<p>6.2</p> <p>Our whole community has a voice in local governance and leadership, our elected representatives and skilled and supported</p>	<p>6.2.1</p> <p>We recognise a strong Local Government needs skilled elected representatives and so invest in our Councillors with training, experiences and support mechanisms (EDS, Action 5.1.3);</p>	<p>6.2.1.1</p> <p>We continue a process where all Councillors are supported in building their knowledge base and skill sets in the field of local governance and across the issues of specific importance to our communities</p>	<p>General Manager</p> <p>Councillors</p>	<p>General Manager</p> <p>Councillors</p>

	6.2.2 Council creates clear and accessible two-way communication channels and governance structures between community, Council staff and elected representatives;	6.2.2.1 Building on Strategy 3.1.1 a Shire residents' communications framework is developed utilising multiple methods and drawing on community advice	Governance, Business and Community Services	Director of Governance, Business and Community Services
		6.2.2.2 Through the Community Engagement Plan Council offers multiple mechanisms to hear from its communities	General Manager Governance, Business and Community Services	General Manager Director of Governance, Business and Community Services
		6.2.2.3 Council adheres to the IAP2 (International Association for Public Participation) best practice standards for public participation and their local application through the Community Engagement Plan	General Manager Governance, Business and Community Services	General Manager Director of Governance, Business and Community Services
		6.2.2.4 Provide opportunities for the community to interact and communicate with Council Leadership and Councillors	General Manager Councillors	General Manager Councillors
		6.2.2.5 Ensure Council meeting business papers, agendas and minutes are publicly available in accordance with legislation	General Manager Governance, Business and Community Services	General Manager Director of Governance, Business and Community Services
6.3 We seize the full opportunity and potential of legacy, making strategic long-term investments (EDS, Objective 5.3)	6.3.1 Council and community form a governance model to enable the collection and strategic distribution/investment of social licence/legacy payments from industry (EDS, Action 5.3.1);	6.3.1.1 Council research and present Community Foundation models including those implemented by like communities and LGAs	General Manager Councillors Governance, Business and Community Services	General Manager Councillors Director of Governance, Business and Community Services

	<p>6.3.2</p> <p>BSC collaborate with neighbouring LGAs to understand the possible scale of social licence payments and develop an aligned position to guide negotiation and expectations, recognising the synergy of their opportunities and the strength in being united (EDS, Action 5.3.2);</p>	<p>6.3.2.1</p> <p>Council meets with peer LGAs to understand the scale of social licence (to operate) (SLO) / legacy payments being paid comparative to the scale of industry impact and disruption</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p>
	<p>6.3.3</p> <p>Council and community use legacy strategically and long-term so the benefits drawn from emerging industries last beyond their lifespan within the region (EDS, Action 5.3.3);</p>	<p>6.3.3.1</p> <p>Through the establishment of the Community Foundation (Strategy 6.3.1) Council and community work to make strategic and lasting change</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
	<p>6.3.4</p> <p>Council leverages diverse funding and income streams to build a financially strong and sustainable future for all our communities</p>	<p>6.3.4.1</p> <p>Council commits to strengthening its financial sustainability through implementation of the Long-Term Financial Plan and its strategies</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p>
		<p>6.3.4.2</p> <p>Council continues to seek out, win and acquit all grants in a timely and thorough manner</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
		<p>6.3.4.3</p> <p>Council proactively pursues revenue opportunities, cost savings and/or efficiencies</p>	<p>General Manager</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>

6.4 We build partnerships to achieve equity for our region and have collective impact (EDS, Objective 5.2)	6.4.1 We actively seek out and nurture partnerships at all levels including with our neighbouring LGAs, Joint Organisations, Regional, State and National advocacy bodies, and political and governmental representatives (EDS, Action 5.2.1);	6.4.1.1 Council nurtures existing networks and develops new networks at the regional, State and National levels pursuing partnerships which extend our knowledge and advocacy reach	General Manager Governance, Business and Community Services Infrastructure and Planning Services	General Manager Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		6.4.1.2 Council re-maps the advocacy landscape to align with our advocacy priority areas (Strategy 6.4.2) focusing on areas of synergy with our JOs, RDAs, State and Federal Members etc	General Manager Governance, Business and Community Services Infrastructure and Planning Services	General Manager Director of Governance, Business and Community Services Director Infrastructure and Planning Services
	6.4.2 We continually listen to community voice and develop a short- and medium-term advocacy plan which identifies priority focus areas. Each priority area is supported with a Fact Sheet enabling all community representatives and Council Executive and elected leadership to speak with alignment and authority (EDS, Action 5.2.2);	6.4.2.1 Based on community engagement Council establishes a high, medium and low priorities list which is reviewed bi-annually for continuing currency	General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services	General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services
		6.4.2.2 We create and keep up-to-date advocacy briefs which enable all our Councillors and staff to communicate with comprehensive evidence and understanding across our priority areas	General Manager Councillors Governance, Business and Community Services Infrastructure and Planning Services	General Manager Councillors Director of Governance, Business and Community Services Director Infrastructure and Planning Services

	<p>6.4.3</p> <p>Within our LGA we partner with key agencies and bodies including Balranald Aboriginal Lands Council, ICPA, NSW Farmers etc. We support their good governance recognising that when they are strong, we are strong (EDS, Action 5.2.3);</p>	<p>6.4.3.1</p> <p>Council recognises the value of partnership for collective impact and community benefit. We work to value and uphold relationships; we understand the strategic intent of our peers and nurture alignments</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
		<p>6.4.3.2</p> <p>Where possible Council shares professional development opportunities with outside agencies and organisations</p>	<p>General Manager</p> <p>Councillors</p> <p>Governance, Business and Community Services</p> <p>Infrastructure and Planning Services</p>	<p>General Manager</p> <p>Councillors</p> <p>Director of Governance, Business and Community Services</p> <p>Director Infrastructure and Planning Services</p>
		<p>6.4.3.3</p> <p>Council, as good practice, supports funding applications by key local / regional agencies and seeks support from these agencies in our own applications</p>	<p>General Manager</p>	<p>General Manager</p>

BUDGET SUMMARY

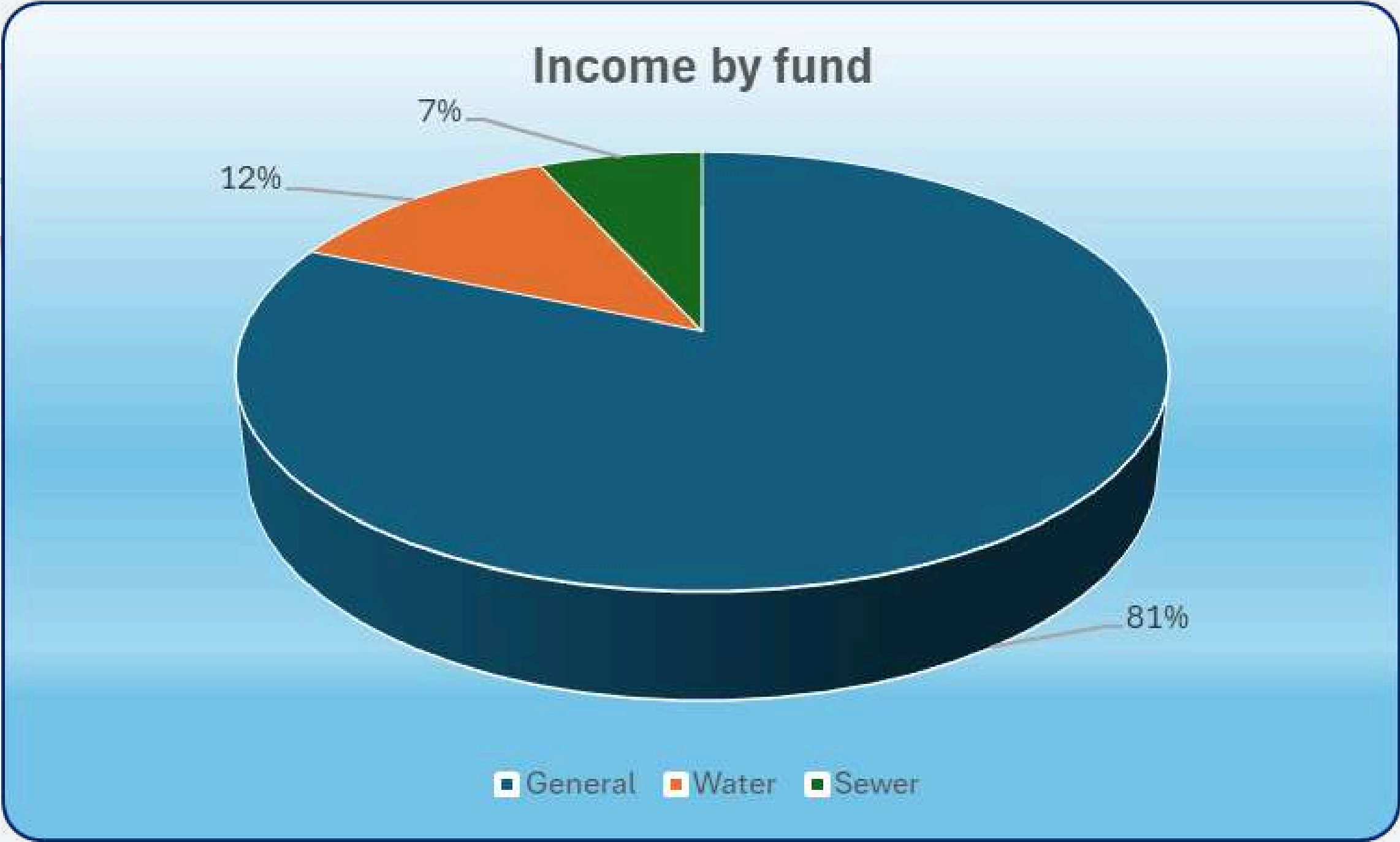
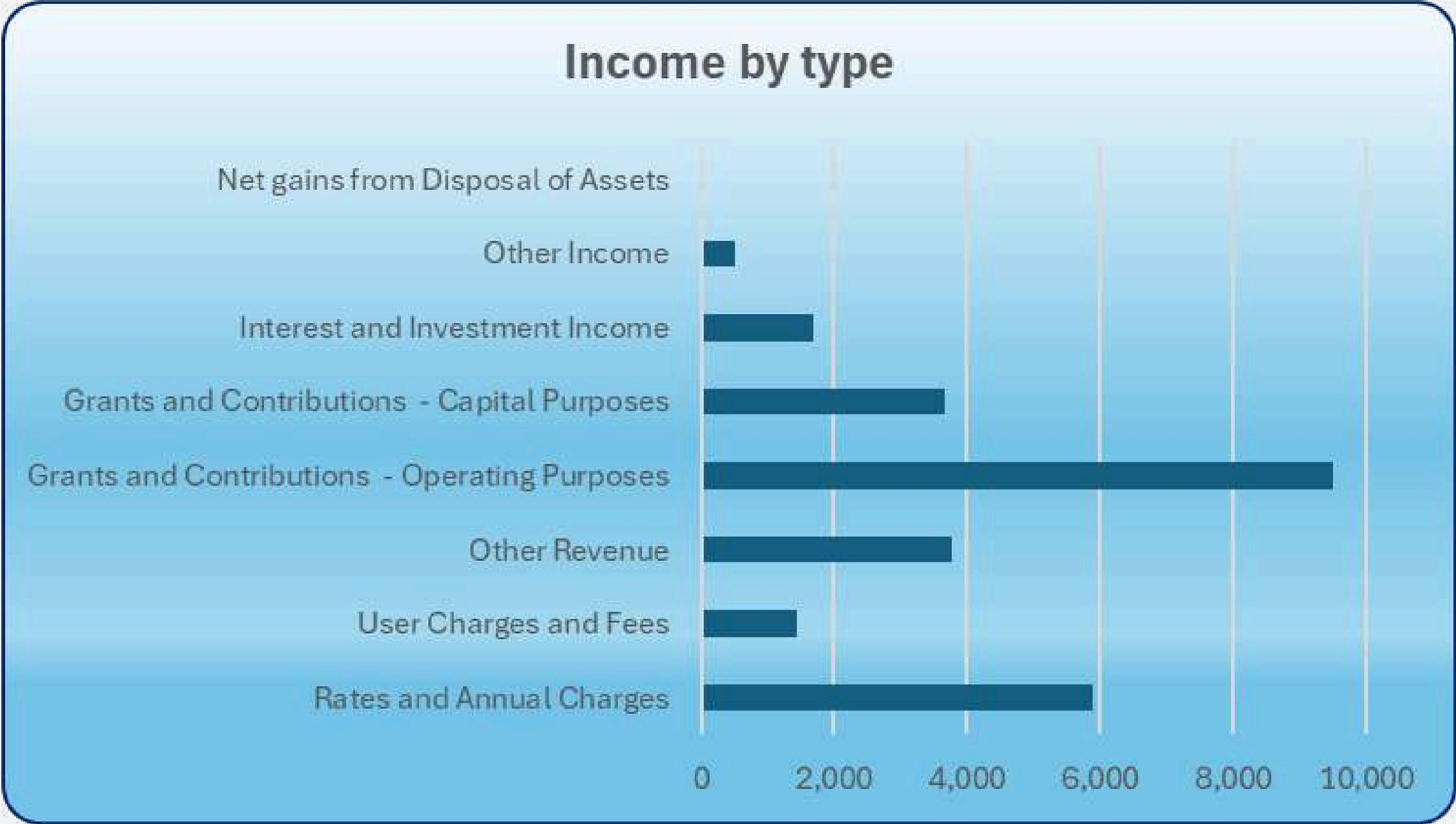
Summary by Service Area

Service Area	Operating Income	Operating Expenditure	Net Cost	Depreciation Included
Governance	11,000	869,015	-858,015	-
Corporate and Administration	11,036,580	2,086,946	8,949,634	71,659
Engineering Operations <small>OBJ</small> <small>OBJ</small>	385,400	1,399,850	-1,014,450	466,373
Health Services	30,300	199,300	-169,000	-
Public Order and Safety	128,500	627,564	-499,064	-
Community Services and Education	107,100	106,100	1,000	-
Housing and Community Amenities	1,199,335	2,381,638	-1,182,303	746,687
Recreation and Culture	241,700	913,738	-672,038	315,668
Building Control	4,600	194,000	-189,400	-
Transport	2,603,200	6,730,461	-4,127,261	4,786,861
Business Undertakings	937,600	1,075,849	-138,249	-
Water Services	2,469,352	1,206,430	1,262,922	326,641
Sewer Services	1,123,735	569,502	554,233	176,602
Hostel Operations	2,534,444	2,559,803	-25,359	59,000
	22,812,846	20,920,196	1,892,650	6,949,491

Income Statement 2025-2026 (\$000)	Statement Note	Consolidated	General	Water	Sewer
Rates and Annual Charges	B2-1	5,898	4,061	1,000	837
User Charges and Fees	B2-2	1,450	51	1,263	136
Other Revenue	B2-3	3,774	3,449	175	150
Grants and Contributions - Operating Purposes	B2-4	9,505	9,490	8	7
Grants and Contributions - Capital Purposes	B2-4	8,385	8,385	0	0
Interest and Investment Income	B2-5	1,690	1,400	170	120
Other Income	B2-6	496	496	0	0
Net gains from Disposal of Assets	B4-1	0	0	0	0
Total Income from Continuing Operations		31,198	27,332	2,616	1,250
Employee benefits and on costs	B3-1	8,317	7,927	195	195
Materials and Services	B3-2	4,960	4,162	625	173
Borrowing Costs	B3-3	76	54	22	0
Depreciation included in Operational Expenditure	B3-4	6,949	6,445	327	177
Other Expenses	B3-5	618	557	37	24
Total Expenses from Continuing Operations		20,920	19,145	1,206	569
Net income(loss) from continuing operations		10,278	8,187	1,410	681
Net Operating result for the year before grants & contributions provided for capital purposes		1,893	-198	1,410	681

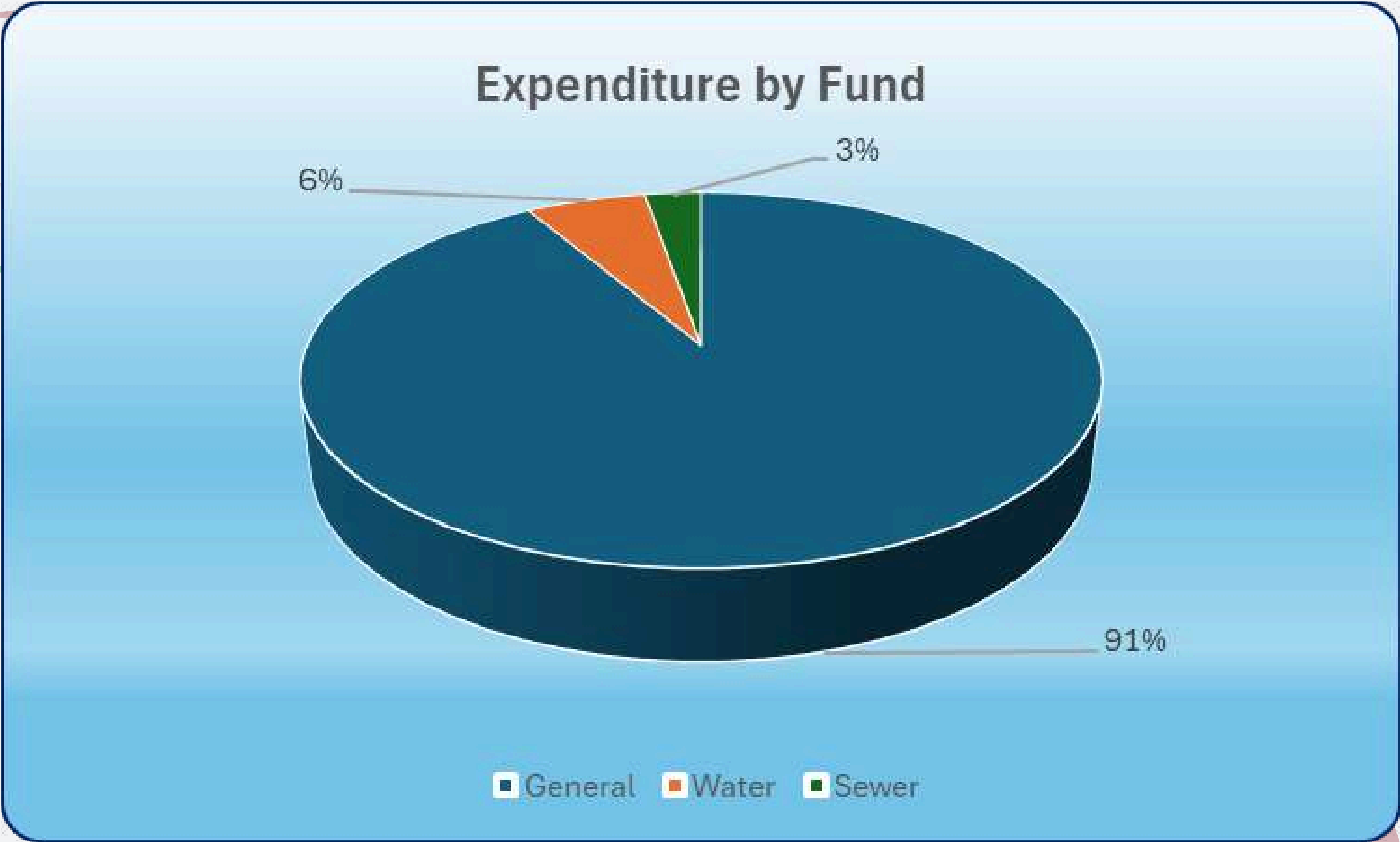
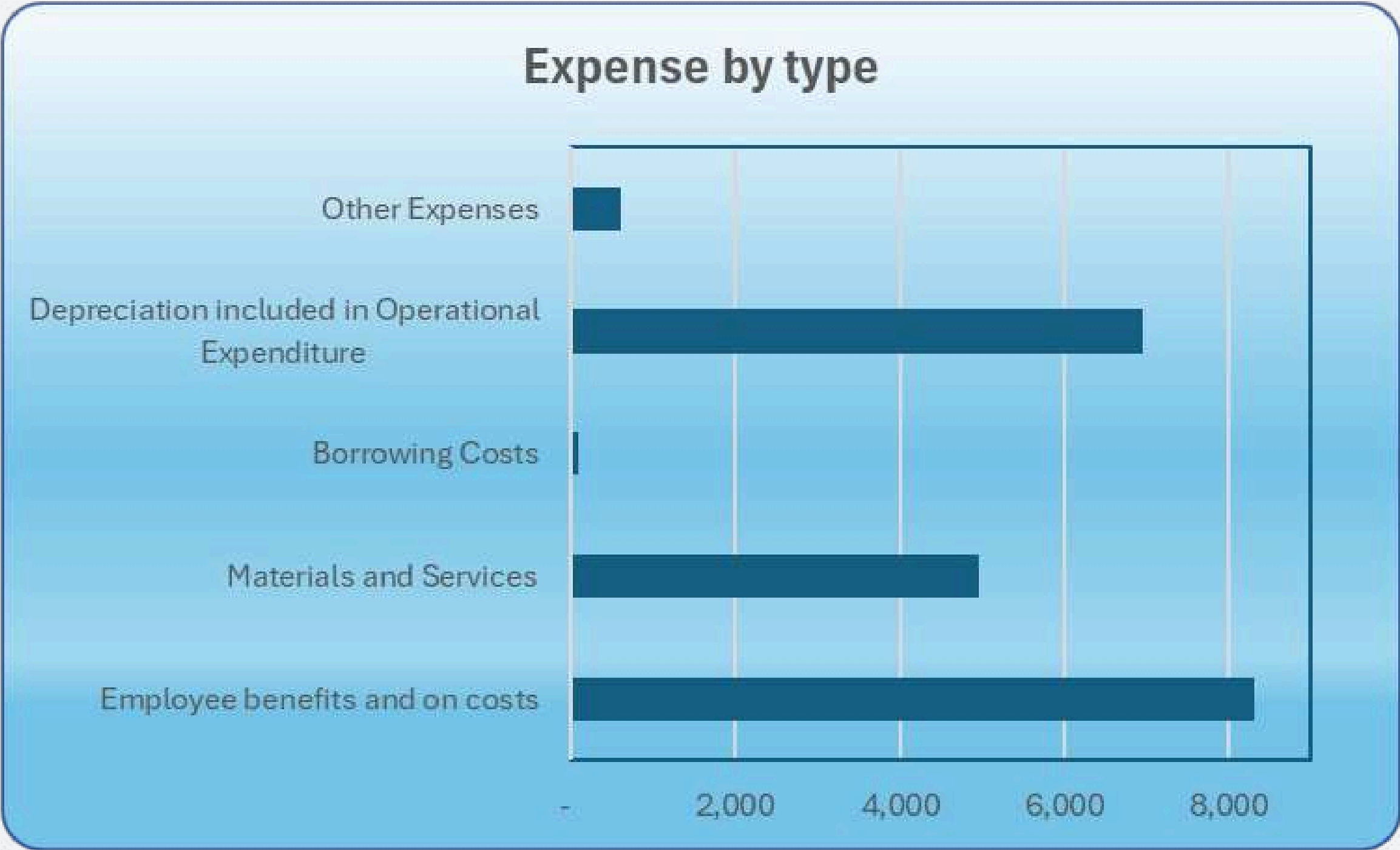
PROJECTED INCOME

Income by source



PROJECTED OPERATING EXPENDITURE

Total Estimated Operating Expenditure



CAPITAL PROJECT

2025-26



Projects			Source of Funds				
Asset Group	Carry Over 2025/26	Project Description	Total Project Value 2025/26	Reserves	Grants/ Contributions	Borrowings	General Fund
GOVERNANCE							
Office Equipment	0	Councillor Laptops	35,000	0	0	0	35,000
CORPORATE AND ADMINISTRATIVE SERVICES							
Office Equipment	10,000	IT Archiving	10,000	0	0	0	
Furniture & Fittings	40,000	Administration Building Carpet	40,000	0	0	0	
Buildings	30,000	Council Chambers - Rellevelling/Restumping	20,000	0	0	0	20,000
ENGINEERING OPERATIONS							
Plant & Equipment	0	Plant Purchases	1,300,000	1,300,000	0	0	0
PUBLIC ORDER AND SAFETY							
Buildings Specialised	0	Rural Fire Service Capital	110,000	0	110,000	0	0
RECREATION AND CULTURE							
Office Equipment	0	Library Books - local Library Priority Project	19,000	0	19,000	0	0
Buildings Specialised	0	Threatre Royal - Subfloor brick repairs	10,000	0	10,000	0	0
Buildings Specialised	0	Senior Citizens - Reverse Cycle Air Conditioner	40,000	0	40,000	0	0
Buildings Specialised	0	Euston Counthouse - Rising damp works	20,000	0	0	0	20,000
Buildings Specialised	0	Euston Counthouse - Roofing works	50,000	0	0	0	50,000
Buildings Specialised	0	Euston Counthouse - Window restoration	20,000	0	0	0	20,000
Buildings Specialised	0	Euston Counthouse - Brick Sealing/Restoration	10,000	0	0	0	10,000
Other Structures	0	Swimming Pool - Replace storeroom shed and re fit	15,000	0	0	0	15,000
Other Structures	0	Swimming Pool - Robotic cleaners	20,000	0	0	0	20,000
Other Structures	0	Swimming Pool - Mens change room	10,000	0	0	0	10,000
Other Structures	0	Swimming Pool - Ornate gates Greenham Park entrance	10,000	0	0	0	10,000
Buildings Non-specialised	0	35 River Street - Gutter replacement	5,000	0	0	0	5,000

Projects			Source of Funds				
Asset Group	Carry Over 2025/26	Project Description	Total Project Value 2025/26	Reserves	Grants/ Contributions	Borrowings	General Fund
Buildings Non-specialised	45,000	Euston Public Convenience - Renovation Murray Ice Toilet	45,000	0	0	0	0
Other Structures	0	Lake Benanee - Stage 1	45,000	0	45,000	0	0
Other Structures	0	Lake Benanee - Stage 2	50,000	0	50,000	0	0
Other Structures	0	Euston Garraffa Park - Install Childrens play area	??		??		
Buildings Non-specialised	0	Euston Anderson Park - Construct toilet block	85,000	0	0	0	85,000
Building Non-specialised	0	Euston GP investigate options	??	0	0	0	??
BUSINESS UNDERTAKINGS							
Other Structures	0	Caravan Park - Fence for security	28,000	0	0	0	28,000
Other Structures	0	Caravan Park - Irrigation system	15,000	0	0	0	15,000
AGED CARE OPERATIONS							
Other Structures	0	Self Care Units - Solar systems all units	24,000	0	24,000	0	0
Building specialised		Bidgee Haven Hostel - Building Renovation/Upgrade	4,900,000	0	4,900,000	0	0
Furniture & Fittings	0	Bidgee Haven Hostel - Bed Mattresses	5,000	0	0	0	5,000
Plant & Equipment	0	Bidgee Haven Hostel - Compliant Wheelchair	5,000	0	0	0	5,000
Office Equipment	0	Bidgee Haven Hostel - Defib Machine	3,000	0	0	0	3,000
Office Equipment	0	Bidgee Haven Hostel - Oxygen bottle and regulators	3,000	0	0	0	3,000

Projects			Source of Funds				
Asset Group	Carry Over 2025/26	Project Description	Total Project Value 2025/26	Reserves	Grants/ Contributions	Borrowings	General Fund
TRANSPORT							
Roads	0	Arumpo Road Upgrade - Council contribution - RTR	413,785	0	413,785	0	0
Roads	0	Marma Box Creek - Reseal of new works (second seal) - RTR	350,000	0	350,000	0	0
Roads	0	Tapalin Mill Road seal construction - 2km of sealed const - RTR	702,160	0	702,160	0	0
Roads	0	MRS14 Seal Construction - 3km from end of seal - RTR	1,000,000	0	1,000,000	0	0
Roads	0	Heavy Patching	700,000	0	700,000	0	0
Roads	0	Footpath Construction - Carey Street and Luke Road	25,000	0	0	0	25,000
Roads	0	Footpath Construction - Perry Street	25,000	0	0	0	25,000
Roads	0	Seal 3km Bernice Road starting Stuart Highway intersection	800,000	800,000	0	0	0
Roads	0	Harben Street kerb and gutter/drainage	140,000	0	0	0	140
Roads	0	Resealing Program	800,000	0	0	800,000	0
Roads	0	Kerb and Gutter Construction	50,000	0	0	0	150,000
Roads	0	Installation of sprinkler system Gamefla Parade Euston	20,000	0	0	0	20,000
Roads	0	Update Disability Parking signs Market Street and Myall Street	7,000	0	0	0	7,000
Land	0	Purchase Land for Aerodrome	1,500,000			1,500,000	
WATER							
Water		Reservoir Refurbish Internal, Repair ladders, Inlets, Repaint	450,000	0	450,000	0	0
Water		Raw mains air scour	60,000	0	60,000	0	0
Water		Euston raw water mains scour	40,000	0	40,000	0	0
Water		Euston Analytical inline CCP monitoring and control	80,000	0	80,000	0	0
Water		Smart meters	150,000	0	0	0	150,000

Projects			Source of Funds				
Asset Group	Carry Over 2025/26	Project Description	Total Project Value 2025/26	Reserves	Grants/ Contributions	Borrowings	General Fund
SEWER							
Sewer		Balranald Mechanical (Pumps)	40,000	0	40,000	0	0
Sewer		Balranald SPS3 - O'Connor St Mechanical (Pumps) - lifting chains	10,000	0	10,000	0	0
Sewer		Balranald SPS4 - Yuraniigh St Electrical - new switchboard	90,000	0	90,000	0	0
Sewer		Balranald SPS4 - Yuraniigh St Mechanical (Pumps)	40,000	0	40,000	0	0
Sewer		Balranald SPS4 - Yuraniigh St Electrical - pipework pedestals and NRV's	30,000	0	30,000	0	0
Sewer		Balranald SPS5 - Endeavour Dr - pipework NRVs and manhole covers	60,000	0	60,000	0	0
Sewer		Balranald SPS6 Endeavour Dr - Mechanical (Pumps) - lifting chains	10,000	0	10,000	0	0
Sewer		Sewer Mains - Gravity Reticulation VC mains following CCTV	100,000	0	100,000	0	0
Sewer		Balranald Treatment Plant Evaporation area inlet refurbishment	20,000	0	20,000	0	0
Sewer		Euston SPS1 - Selwyn St - Electrical - replace pumps	60,000	0	60,000	0	0
Sewer		Euston SPS3 - Stuart Hwy - Electrical - new switchboard	90,000	0	90,000	0	0
Sewer		Euston SPS3 - Stuart Hwy - Electrical - Mechanical (Pumps) - lifting chains	10,000	0	10,000	0	0
Sewer		Euston SPS4 - Taylors Ct - Mechanical (Pumps) - lifting chains	10,000	0	10,000	0	0

REVENUE POLICY AND FEES AND CHARGES

As part of the operational plan development, Council considers its revenue policy and sets the level of rates and annual charges as well as the various fees and charges that will be applied to raise revenue to fund the services and activities provided. This information is provided in separate documents for ease of access and can be found on our website.





Balranald Shire Council's

BUDGET

2025 - 2026

Prepared by:
**Local Gov
Consulting**



BALRANALD SHIRE COUNCIL

Budget 2025/2026 Summary

2025/2026
Budget

REVENUE		
Governance		11,000
Corporate and Administration		11,036,580
Engineering Operations		385,400
Health Services		30,300
Public Order and Safety		128,500
Community Services and Education		107,100
Housing and Community Amenities		1,199,335
Recreation and Culture		241,700
Bulding Control		4,600
Transport		2,603,200
Business Undertakings		937,600
Water Services		2,469,352
Sewer Services		1,123,735
Hostel Operations		2,534,444
TOTAL REVENUE		22,812,846
EXPENDITURE		
Governance		869,015
Corporate and Administration		2,086,946
Engineering Operations		1,399,850
Health Services		199,300
Public Order and Safety		627,564
Community Services and Education		106,100
Housing and Community Amenities		2,381,638
Recreation and Culture		913,738
Bulding Control		194,000
Transport		6,730,461
Business Undertakings		1,075,849
Water Services		1,206,430
Sewer Services		569,502
Hostel Operations		2,559,803
TOTAL EXPENDITURE		20,920,196
TOTAL OPERATING SURPLUS		1,892,650
CAPITAL		
REVENUE		
Grants and Contributions		8,384,945
New Loan		1,500,000
Transfers from Restrictions - General		3,100,000
Transfers from Restrictions - Water		780,000
Transfers from Restrictions - Sewer		716,527
Transfers from Restrictions - Waste Management		0
Transfers from Restrictions - Caravan Park		0
Transfers from Restrictions - Bidgee Haven Hostel		0

BALRANALD SHIRE COUNCIL

Budget 2025/2026 Summary

2025/2026
Budget

	TOTAL CAPITAL REVENUE		14,481,472
	EXPENDITURE		
	Capital Projects		
	- General		13,389,945
	- Water		780,000
	- Sewer		570,000
	Capital Loan Principal Payments		
	- General		151,777
	- Water		88,118
	Transfers to Restrictions - General		1,227,573
	Transfers to Restrictions - Water		137,327
	Transfers to Restrictions -Sewer		0
	Transfers to Restrictions - Waste Management		0
	Transfers to Restrictions - Caravan Park		0
	Transfers to Restrictions - Bidgee Haven Hostel		0
	Transfers to Restrictions - Bidgee Haven Hostel - Self Contained Units		7,000
	TOTAL CAPITAL EXPENDITURE		16,351,740
	Nett Capital - Expenditure less Income		1,870,268
	CASH POSITION		
	TOTAL OPERATING SURPLUS		1,892,650
	LESS NET CAPITAL		1,870,268
	AVAILABLE CASH SURPLUS/DEFICIT		22,382

* Operating Expenditure includes \$6,949,491 depreciation

GOVERNANCE		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Office of the General Manager			
100-1316-1	GM Vehicle Contributions	10,400	11,000
	Sub Total	10,400	11,000
TOTAL GOVERNANCE REVENUE		10,400	11,000
EXPENDITURE			
Office of the General Manager			
100-2000-0	Salaries	475,000	484,000
100-2070-0	Training Expenses	0	0
100-2075-0	Conference Expenses	3,000	3,000
100-2280-0	Advertising Expenses	25,000	25,000
100-2420-0	Consulting Services	140,000	0
100-2295-0	General Expenses	5,000	5,000
100-2065-0	Travelling & Conference Expenses	11,000	6,000
100-2225-0	Meeting Expenses	5,000	5,000
100-2235-0	Legal Expenses	20,000	20,000
100-2285-0	Printing and Stationery	2,000	2,000
100-2355-0	Subscriptions & Membership Fees	1,000	1,000
350-2850-0	Small & Valuable Assets	1,000	1,000
100-2415-0	Internal Audit Expenses	70,000	50,000
	Sub Total	758,000	602,000
Councillors			
220-2200-0	Mayoral Fees	29,500	30,090
220-2215-0	Mayoral Travelling & Vehicle Exps	4,500	14,000
225-2210-0	Councillors Fees	117,000	119,925
225-2070-0	Members Professional Development	5,000	5,000
225-2260-0	Councillors Telephone Expenses	1,000	2,000
225-2225-0	Meeting Expenses	12,000	3,000
235-2160-0	Election Expenses	80,000	0
225-2215-0	Councillor Travel Expenses	5,000	12,000
	Sub Total	254,000	186,015
Delegates Expenses			
230-2220-0	Councillor Delegates Exps	1,300	10,000
230-2220-0	Councillor Delegates Exps	10,800	0
	Sub Total	12,100	10,000
Civic Functions - Promotions & Receptions			
230-2280-0	Civic Advertising Expenses	4,000	2,000
230-2295-0	General Expenses	500	500
250-2150-0	Civic Functions & Special Events	3,200	3,000
	Sub Total	7,700	5,500
Subscriptions and Memberships			
230-2355-0	Subscriptions & Membership Fees	47,500	50,000
	Sub Total	47,500	50,000
Donations and Contributions			
250-2265-0	Donations to Comm Organisations	15,100	15,000
	Sub Total	15,100	15,000
Joint Organisation			
275-2355-0	JO Membership Contribution	500	500
	Sub Total	500	500

GOVERNANCE		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
Administrator			
200-2000-0	Administrator Salaries	37,500	0
200-2215-0	Travelling & Vehicle Expenses	10,000	0
	Sub Total	47,500	0
TOTAL GOVERNANCE EXPENDITURE		1,142,400	869,015
OPERATING SURPLUS/DEFICIT		-1,132,000	-858,015
CAPITAL			
CAPITAL EXPENDITURE			
	Transfer to Restriction - Election Exp	25,000	
	Councillors Laptops		35,000
	TOTAL CAPITAL	25,000	35,000
SUMMARY			
REVENUE			
	Office of the General Manager	10,400	11,000
	TOTAL REVENUE	10,400	11,000
EXPENDITURE			
	Office of the General Manager	758,000	602,000
	Councillors	254,000	186,015
	Delegates Expenses	12,100	10,000
	Civic Functions - Promotions & Receptions	7,700	5,500
	Subscriptions and Memberships	47,500	50,000
	Donations and Contributions	15,100	15,000
	Joint Organisation	500	500
	Administrator	47,500	
	TOTAL EXPENDITURE	1,142,400	869,015
NET CASH SUPRLUS (DEFICIT)		-1,132,000	-858,015
CAPITAL EXPENDITURE			
	Transfer to Restriction - Election Exp	25,000	
	Councillors Laptops		35,000
	TOTAL CAPITAL EXPENDITURE	25,000	35,000
	Net Capital - Expenditure less Income	25,000	35,000

CORPORATE AND ADMINISTRATION		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Grants			
5150-1400-0	Financial Assist Grant - Non Roads	4,062,418	4,192,100
	Sub Total	4,062,418	4,192,100
Rates			
5000-1012-0	Less Pensioner Rates Abandoned	3,799,111	4,069,330
5050-1020-0	Pensioner Rebate	-20,000	-20,000
5150-1410-0	Pensioner Rate Subsidy - Ord Rates	11,000	11,500
	Sub Total	3,790,111	4,060,830
User Charges			
5050-1030-0	Extra Charges - Ordinary Rates	5,500	20,450
300-1250-1	Certificates - Sec 603 - GST Free	7,500	-
	Sub Total	27,950	20,450
Other Revenue			
300-1340-2	Sundry Sales & Services - GST	2,000	2,500
300-1250-1	Certificates - S603		7,000
300-1250-2	Certificates - S603 Urgent GST	100	200
300-1320-0	Legal Costs Recovered		1,500
400-1316-0	FBT - Motor Vehicle Contributions	10,400	15,000
350-1330-0	Service NSW Agency Fees	80,000	85,000
5100-1800-0	Interest on Investments - General	900,000	1,400,000
300-1370-0	Statecover General Premium Refunds	28,000	25,000
550-1370-0	Rebate on MV Insurance Premiums	6,000	7,000
	VPN Contribution - Various		150,000
300-2500-7	Contributions from Other Functions	1,071,260	1,070,000
	Sub Total	2,097,760	2,763,200
TOTAL CORPORATE AND ADMINISTRATION REVENUE		9,978,239	11,036,580
EXPENDITURE			
Other Expenses			
300-2435-0	Bad Debts Write-off - Debtors	3,000	3,000
300-2290-0	Postage Charges	5,000	14,500
300-2410-0	Audit Fees - NSW Auditor General	70,000	77,000
300-2355-0	Subscriptions	1,000	1,000
300-2260-0	Telephone Charges	40,000	40,000
300-2400-0	Valuation Fees	16,000	50,000
	Depreciation		71,659
	Sub Total	135,000	257,159
Materials and Contractual Services			
350-2000-0	Service NSW Agency Salaries	90,000	164,000
300-2280-0	Advertising Expenses	8,000	9,000
300-2420-0	Consulting Services	170,000	200,000
300-2295-2	Office Expenses - GST	5,000	5,000
300-2120-0	Commissions	600	600
300-2290-0	Postage Charges	6,000	14,000
600-2710-0	Freight & Cartage Expenses	5,000	-
300-2285-0	Printing & Stationery	10,000	12,500
300-2340-0	Council Chambers Maintenance Exps	35,000	10,000
300-2320-0	Office Equipment Maintenance Exps	10,000	6,000
	Sub Total	339,600	421,100

CORPORATE AND ADMINISTRATION		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
Salaries and Related Costs			
300-2000-0	Admin Salaries	1,140,000	1,063,000
400-2055-0	Staff Events	4,000	5,000
410-2090-2	Safety & Protective Clothing	10,000	12,000
400-2050-0	Fringe Benefits Tax	1,000	1,000
400-2080-0	Staff Recruitment Expenses	11,000	12,000
400-2280-0	Staff Recruitment Advertising	1,000	-
400-2065-0	Staff Travelling Exp	3,000	4,000
400-2075-0	Staff Conference Exp	2,000	8,000
400-2065-0	Staff Travelling & Conference Exps	2,000	-
	Sub Total	1,174,000	1,105,000
Financing Costs			
300-2100-1	Bank Fees & Charges - GST Free	800	200
300-2100-2	Bank Fees & Charges - GST	4,000	800
300-2100-2	Bank Fees & Charges - GST	9,500	15,000
300-2110-0	Interest on Loans	3,927	54,447
	Sub Total	18,227	70,447
Insurance			
300-2245-0	Insurance Premiums	509,500	520,000
	Sub Total	509,500	520,000
WHS			
410-2000-0	WHS Salaries	111,400	106,000
410-2090-0	Safety & Wellbeing Expenses	1,000	
	Sub Total	112,400	106,000
Human Resources			
400-2000-0	HR Salaries	97,800	106,000
400-2095-0	Staff Medical Expenses	1,500	4,000
new number	HR Subscriptions	0	2,500
400-2095-0	Staff Medical Expenses	1,000	
400-2070-0	Staff Training Expenses	61,000	60,000
410-2090-3	Employee Assist Program Expenses	2,000	
400-2245-0	Workers Compensation Insurance		145,000
	Sub Total	163,300	317,500
IT Department			
320-2445-0	Website & Internet Services	10,000	6,000
320-2445-0	Website & Internet Services	5,000	
320-2430-0	IT Contractor Services	200,000	205,000
320-2320-0	IT Equipment Maintenance	5,000	20,000
320-2425-0	Software Licence Charges	61,150	110,000
320-2425-0	Software Licence Charges	40,000	
320-2427-0	Cyber Security Expenses	40,000	20,000
	Sub Total	361,150	361,000
On Costs - Employer Overheads			
	Below costs are recovered via % inclusion in the salaries	-2,397,298	-2,457,230
400-2020-1	ELE - Annual Leave	476,353	488,262
400-2020-2	ELE - Sick Leave	357,265	366,197
400-2025-0	Public Holidays	238,177	244,131
400-2245-0	Workers Compensation Insurance	270,000	276,750
400-2030-0	Superannuation Expense	618,179	633,633
400-2020-4	ELE - Other Leave	126,362	129,521
400-2020-3	ELE - Long Service Leave	207,716	212,909
400-2070-0	Staff Training Expenses	103,246	105,827
	Sub Total	2,397,298	2,457,230
	Contributions from other funds and functions		-1,071,260
TOTAL CORPORATE AND ADMINISTRATION EXPENDITURE		2,813,177	2,086,946
OPERATING SURPLUS (DEFICIT)		7,165,062	8,949,634

CORPORATE AND ADMINISTRATION		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
CAPITAL			
CAPITAL EXPENDITURE			
	Relevelling/Restumping		20,000
	IT Hardware	10,000	
	Council Chjambers Sound System	60,000	
	IT Archiving	10,000	
	Furniture and Fittings	8,000	
	Council Chambers - new carpet	40,000	
	IT Archiving		
	TOTAL CAPITAL PROJECTS	128,000	20,000
	Transfer to Restriction - Administravtive Operations	0	
	Transfer to Restriction - Insurance	20,000	20,000
	TOTAL CAPITAL EXP PLUS RESTRICTION		
	MOVEMENT	148,000	40,000
NET CASH SUPRLUS (DEFICIT)		7,017,062	8,909,634
SUMMARY			
REVENUE			
	Grants	4,062,418	4,192,100
	Rates	3,790,111	4,060,830
	Subsidies	0	2
	User Charges	27,950	20,450
	Other Revenue	2,097,760	2,763,200
		9,978,239	11,036,582
EXPENDITURE			
	Other Expenses	135,000	257,159
	Materials and Contractual Services	339,600	421,100
	Salaries and Related Costs	1,174,000	1,105,000
	Financing Costs	18,227	70,447
	Insurance	509,500	520,000
	WHS	112,400	106,000
	Human Resources	163,300	317,500
	IT Department	361,150	361,000
	On Costs - Employer Overheads	2,397,298	2,457,230
	Contributions from other funds and functions		-1,071,260
		2,813,177	2,086,946
NET CASH SUPRLUS (DEFICIT)		7,165,062	8,949,636
CAPITAL EXPENDITURE			
	Capital Projects - see above	128,000	20,000
	Transfers to restrictions		20,000
	TOTAL CAPITAL EXP PLUS RESTRICTIONS	128,000	40,000
	Nett Capital - Expenditure less Income	128,000	40,000

ENGINEERING OPERATIONS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Engineering Administration and Operations			
2900-1100-0	Road Opening Permit Fees	1,000	1,000
400-1316-0	FBT - Motor Vehicle Contributions	10,400	10,400
2900-1315-0	Lease Fees - HVIS	21,000	40,000
660-1150-2	Truck Wash User Charges Other	15,000	20,000
550-1370-0	Rebate on MV Insurance Premiums	8,000	10,000
550-1380-0	Diesel Fuel Rebate Tax Credits	5,000	10,000
400-1315-0	Lease Rentals Council Vehicles	5,000	34,000
4300-1205-0	K&G Contributions	40,000	40,000
New Number	Fresh Start Program Road Funding 1		110,000
New Number	Fresh Start Program Road Funding 2		110,000
TOTAL ENGINEERING OPERATIONS REVENUE		105,400	385,400
EXPENDITURE			
Engineering Administration and Operations			
500-2000-0	Engineering Salaries	906,000	1,094,000
400-2065-0	Staff Travelling & Conference Exps	5,000	
500-2355-0	Engineering Subscriptions	10,000	10,000
500-2065-0	Travelling Expenses	2,500	
500-2065-0	Travelling Expenses	2,000	
300-2400-0	Valuation Fees	50,000	50,000
Sub Total		975,500	1,154,000
Engineering Materials and Contracts			
500-2420-0	Engineering Consulting Costs	50,000	50,000
Sub Total		50,000	50,000
Works			
650-2000-0	Depot Salaries	1,273,800	80,000
650-2345-0	Depot Cleaning Expenses	0	3,500
650-2255-0	Depot Electricity Charges	0	12,750
650-2260	Depot Telephone Charges		1,500
600-2710-0	Stores Freight & Cartage Expenses	5,000	12,000
650-2295-0	Depot General Expenses	20,000	13,000
650-2295-0	Depot General Expenses	4,800	-
650-2270-0	Depot Rates & Charges	7,735	27,300
650-2340-0	Depot Maintenance Expenses	10,000	26,000
650-2270-0	Depot Rates & Charges	3,472	-
650-2340-0	Depot Maintenance Expenses	10,000	-
400-2035-0	Council Provided Uniforms	10,000	15,000
Charged to jobs	Works Salaries	881,000	-
Sub Total		2,225,807	191,050
Truckwash			
660-2330-0	Truck Wash Operating Expenses	4,800	4,800
Sub Total		4,800	4,800

ENGINEERING OPERATIONS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
Plant			
550-2000-0	Mechanic Salaries		274,000
550-2325-0	Radio Communication Expenses	4,000	5,000
550-2305-0	Small Plant & Tools Expenses	7,000	10,000
650-2295-0	Depot General Expenses	6,000	-
300-2245-0	Insurance Premiums	60,000	68,000
550-2300-0	Plant Operating Costs	160,000	300,000
	Depreciation		466,373
	Sub Total	237,000	1,123,373
		-237,000	-1,123,373
TOTAL ENGINEERING OPERATIONS EXPENDITURE		3,256,107	1,399,850
OPERATING SURPLUS (DEFICIT)		-3,150,707	-1,014,450
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restriction	800,000	1,300,000
	Total Capital Income	800,000	1,300,000
CAPITAL EXPENDITURE			
	Plant Purchases	800,000	1,300,000
	Depot Building Upgrade	20,000	
	Total Capital Expenditure	820,000	1,300,000
	Transfer to Restriction - Depreciation		466,373
	Transfer to Restriction - Sale of Plant		450,000
			916,373
	Total Capital Exp plus Restrictins movements		2,216,373
SUMMARY			
REVENUE			
	Engineering Administration and Operations	105,400	385,400
	TOTAL REVENUE	105,400	385,400
EXPENDITURE			
	Engineering Administration and Operations	975,500	1,154,000
	Engineering Materials and Contracts	50,000	50,000
	Works	2,225,807	191,050
	Truckwash	4,800	4,800
	Plant	237,000	1,123,373
	Plant Hire Income	-237,000	-1,123,373
	TOTAL EXPENDITURE	3,256,107	1,399,850
NET CASH SUPRLUS (DEFICIT)		-3,150,707	-1,014,450
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restrictions	800,000	1,300,000
	TOTAL CAPITAL REVENUE	800,000	1,300,000
CAPITAL EXPENDITURE			
	Plant Purchases	800,000	1,300,000
	Depot Building Upgrade	20,000	

ENGINEERING OPERATIONS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
	TOTAL CAPITAL EXPENDITURE	820,000	1,300,000
	Transfer to Restriction - Depreciation		466,373
	Transfer to Restriction - Sale of Plant		450,000
			916,373
	TOTAL CAPITAL EXP PLUS RESTRICTIONS		2,216,373
	Nett Capital -Expenditure less Income	20,000	916,373

PUBLIC ORDER AND SAFETY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Rural Fire Service			
1200-1475-0	RFS Equipment Reimbursements	126,000	126,000
1200-1478-0	RFS Capital Reimbursements		
Animal Control	Sub Total	126,000	126,000
1300-1100-0	Animal Registration Fees	500	500
1300-1150-0	Impounding Charges	1,000	1,500
	Sub Total	1,500	2,000
Law Enforcement			
1300-1300-0	Animals Control Fines & Costs	500	500
	Sub Total	500	500
TOTAL PUBLIC ORDER AND SAFETY REVENUE		128,000	128,500
EXPENDITURE			
Contributions to Fire Service Levy			
1200-2265-0	Contribution NSW Emergency Services	445,000	370,964
	Sub Total	445,000	370,964
Rural Fire Service			
1200-2070-0	RFS Training Expenses	5,000	5,000
1200-2255-0	RFS Electricity Charges	13,000	13,000
1200-2295-0	RFS Bushfire Expenses	2,200	54,000
1200-2245-0	RFS Insurance Premiums	1,200	1,700
1200-2300-0	RFS Vehicle Running Exps	47,000	50,000
1200-2295-0	RFS Bushfire Expenses	7,000	
1200-2295-0	RFS Bushfire Expenses	9,000	
1200-2260-0	RFS Telephone & Comms Charges	2,300	2,300
1200-2295-0	RFS Bushfire Expenses	30,000	
1200-2295-0	RFS Bushfire Expenses	6,000	
	Sub Total	122,700	126,000
Animal Control			
1300-2000-0	Ranger Salaries	80,000	105,000
1300-2340-0	Animal Control Operating Exps	4,100	10,000
New Number	Pound M and R		5,000
	Sub Total	84,100	120,000
SES/Emergency Services			
1200-2265-0	Contribution NSW Emergency Services	4,000	4,000
1250-2330-0	SES Operating Expenses	500	800
1250-2330-0	SES Operating Expenses	500	800
New Number	SES M and R		5,000
	Sub Total	5,000	10,600
TOTAL PUBLIC ORDER AND SAFETY EXPENDITURE		656,800	627,564
OPERATING SURPLUS (DEFICIT)		-528,800	-499,064

PUBLIC ORDER AND SAFETY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
CAPITAL			
CAPITAL EXPENDITURE			
Rural Fire Service	Rural Fire Service Capital	110,000 0	110,000
TOTAL CAPITAL EXPENDITURE		110,000	110,000
NETT CAPITAL		110,000	110,000
SUMMARY			
REVENUE			
	Rural Fire Service	126,000	126,000
	Animal Control	1,500	2,000
	Law Enforcement	500	500
	TOTAL REVENUE	128,000	128,500
EXPENDITURE			
	Contributions to Fire Service Levy	445,000	370,964
	Rural Fire Service	122,700	126,000
	Animal Control	84,100	120,000
	SES/Emergency Services	5,000	10,600
	TOTAL EXPENDITURE	656,800	627,564
NETT CASH SURPLUS (DEFICIT)		-528,800	-499,064
CAPITAL			
CAPITAL REVENUE			
CAPITAL EXPENDITURE			
	Rural Fire Service Capital	110,000	110,000
	TOTAL CAPITAL EXPENDITURE	110,000	110,000
	Nett Capital - Expenditure less Income	110,000	110,000

HEALTH		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
User Charges			
1500-1420-0	Noxious Plants Subsidy	30,000	30,000
1500-1100-0	Noxious Plants Certificate Fees	300	300
	Sub Total	30,300	30,300
TOTAL HEALTH REVENUE		30,300	30,300
EXPENDITURE			
Health, Environment and Development			
1400-2000-0	Health Salaries	40,000	50,000
1400-2275-0	Health Inspectoin and Testing	3,800	7,500
1400-2295-0	Health General Expenses	1,800	1,800
300-2260-0	Telephone Charges	1,000	0
1400-2295-0	Health General Expenses	400	0
	Sub Total	47,000	59,300
Noxious Weed Control			
1500-2000-0	Bio Security Officer	100,000	105,000
1500-2330-0	Noxious Plants Other Control Exps	3,000	3,000
1500-2450-0	Noxious Plants Weed Action Program	6,000	19,000
1500-2450-0	Noxious Plants Weed Action Program	13,000	13,000
	Sub Total	122,000	140,000
TOTAL HEALTH EXPENDITURE		169,000	199,300
OPERATING SURPLUS (DEFICIT)		-138,700	-169,000
SUMMARY			
REVENUE			
	User Charges	30,300	30,300
	TOTAL REVENUE	30,300	30,300
EXPENDITURE			
	Health, Environment and Development	47,000	59,300
	Noxious Weed Control	122,000	140,000
	TOTAL EXPENDITURE	169,000	199,300
TOTAL CASH SURPLUS (DEFICIT)		-138,700	-169,000

COMMUNITY SERVICES		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Youth Services			
2080-1460-1	Grant Youth Week	1,800	18,600
2080-1350-0	Youth Services Sundry Income	500	1,000
4700-1470-4	Grants - 2024 Holiday Break	15,000	
	Sub Total	17,300	19,600
SCAI Committee Grant - Health and Wellbeing			
1985-1460-1	Community Benefit Fund Program	85,000	85,000
	Sub Total	85,000	85,000
Senior Citizens Grant			
1950-1460-1	Grants - Senior Citizens Week	2,500	2,500
	Sub Total	2,500	2,500
TOTAL COMMUNITY SERVICES REVENUE		104,800	107,100
EXPENDITURE			
Youth Services			
2080-2295-0	Youth Services General Exps	3,600	18,600
2080-2295-0	Youth Services General Exps	15,000	
	Sub Total	18,600	18,600
SCAI Committee Grant - Health and Wellbeing			
1985-2450-0	Community Benefit Fund Expenses	70,000	85,000
	Sub Total	70,000	85,000
Aged and Disability			
1950-2295-0	Snr Citizens General Expenses	4,500	2,500
	Sub Total	4,500	2,500
TOTAL COMMUNITY SERVICES EXPENDITURE		93,100	106,100
OPERATING SURPLUS (DEFICIT)		11,700	1,000
SUMMARY			
REVENUE			
	Youth Services	17,300	19,600
	SCAI Committee Grant - Health and Wellbeing	85,000	85,000
	Senior Citizens Grant	2,500	2,500
	TOTAL REVENUE	104,800	107,100
EXPENDITURE			
	Youth Services	18,600	18,600
	SCAI Committee Grant - Health and Wellbeing	70,000	85,000
	Aged and Disability	4,500	2,500
	TOTAL EXPENDITURE	93,100	106,100
NETT CASH SURPLUS (DEFICIT)		11,700	1,000

HOUSING AND COMMUNITY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Council Building and Facilities Rent/Hire			
1440-1315-0	Dental Office Lease Rental	7,000	8,320
1460-1315-0	Day Care Rentals	1,200	3,000
1950-1150-2	Rental Senior Citizens	5,000	5,000
2450-1100-1	Public Hall Fees - Balranald	1,000	8,000
2450-1100-1	Public Hall Fees - Balranald	4,000	0
2450-1100-1	Public Hall Fees - Balranald	1,000	0
Sub Total		19,200	24,320
Council Housing			
2300-1315-38	Rental 38 Court Street	12,400	13,000
2300-1315-51	Rental 51 Moa Street	9,400	9,500
2300-1315-64	Rental 64 Mayall Street	10,400	5,200
2300-1315-83	Rental 83 Court Street	12,400	13,000
2300-1315-103	Rental 103 Church Street	10,400	13,000
2300-1315-125	Rental 125 Turandurey Street	10,400	10,400
2300-1315-135	Rental 135 Church Street	5,200	13,000
2300-1315-156	Rental 156 Church Street	12,400	13,000
Sub Total		83,000	90,100
Town Planning			
2250-1100-1	Devel Application Fees - GST Free	25,000	25,000
2250-1100-2	Devel Application Fees (Adv)- GST	5,000	0
2250-1115-0	Subdivision Fees	2,000	2,000
2250-1250-1	Certificates Sec 10.7 - GST Free	10,000	15,000
2750-1250-0	Building Construction Certificates	12,000	10,000
2750-1255-0	Cert Sec 735A Outstanding Notices		1,200
2750-1256-0	Cert Sec 121ZP Outstanding Notices		1,200
2750-1135-0	PCA Notification Fees	1,000	1,000
2750-1100-0	Building Inspection Fees	4,000	4,000
2750-1330-0	LSL & Plan First Commissions	300	300
2750-1330-0	LSL & Plan First Commissions	300	
400-1315-0	Lease Rentals Council Vehicles	5,000	
Sub Total		64,600	59,700
Waste Management			
1700-1020-3	Domestic Waste Chgs Non Rateable	400	400
1700-1800-0	Interest on Investments - Waste	25,000	35,000
1700-1410-0	Pensioner Subsidy Domestic Waste	9,500	10,000
1700-1020-1	Domestic Waste Chgs Balranald	290,000	303,050
1700-1020-2	Domestic Waste Chgs Euston	150,000	156,750
1700-1022-1	DWM Vacant Land Access Balranald	2,600	2,717
1700-1022-2	DWM Vacant Land Access Euston	4,400	4,598
1700-1012-1	Pensioner W/Off DWM Balranald	-16,000	-16,000
1700-1340-0	Sale of Bins	500	700
1700-1150-1	Waste Tipping Fees - Balranald	20,000	55,000
1700-1350-0	Drum Muster Fee	1,000	1,000
1750-1020-1	Commercial Waste Charges Balranald	45,000	100,000
1750-1020-2	Commercial Waste Charges Euston	3,000	11,000
1750-1020-1	Commercial Waste Charges Balranald	55,000	0
1750-1020-2	Commercial Waste Charges Euston	7,500	0
1700-2998-0	Tfer to/from Restriction (EST only)	133,980	150,000
Sub Total		731,880	814,215
Cemetery Fees			
2100-1100-1	Reservation & Burial Fees	8,000	8,000
2100-1100-2	Monument Fees	1,000	1,000
2110-1100-1	Reservation & Burial Fees	45,000	50,000
2120-1100-1	Reservation & Burial Fees	4,000	5,000
Sub Total		58,000	64,000

HOUSING AND COMMUNITY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
Stormwater Charges			
1800-1020-1	Stormwater Drainage Balranald	13,600	15,000
1800-1020-2	Stormwater Drainage Euston	5,600	7,000
	Flood Management Plan Program		125,000
	Sub Total	19,200	147,000
TOTAL HOUSING AND COMMUNITY REVENUE		975,880	1,199,335
EXPENDITURE			
Council Owned Property and Buildings			
300-2345-0	Admin Cleaning Exps		6,000
300-2255-0	Electricity Charges	200,000	13,000
2300-2340-0	Housing Maintenance Expenses	105,000	50,000
2300-2255-0	Housing Electricity Charges		8,000
2300-2270-0	Housing Rates and Charges		
2150-2340-0	Balranald Toilets Maintenance	5,000	10,000
2150-2255-0	Balranald Toilets Electricity Charges		2,500
2150-2345-0	Balranald Toilets Cleaning Expenses		160,000
2160-2340-0	Euston Toilets Maintenance	5,000	5,000
2160-2255-0	Euston Toilets Electricity Charges		1,000
2160-2345-0	Euston Toilets Cleaning Expenses		52,000
1970-2340-0	Family Refuge Centre Maintenance	5,000	5,000
1900-2340-0	Preschool Buildings Maintenance	5,000	5,000
300-2340-0	Council Chambers Maintenance Exps	10,000	10,000
1950-2255-0	Senior Citizens Electricity Charges	1,500	5,000
1950-2295-0	Senior Citizens General Exps	0	4,500
1950-2340-0	Senior Citizens Maintenance	0	3,200
new number	Euston Preschool Buildings Maintenance		5,000
1960-2340-0	Womens Centre Maintenance Exp		2,000
1980-2340-0	Men's Shed Maintenance	5,000	5,000
350-2270-0	Other Property Rates & Charges	91,000	95,095
350-2345-0	Other Property Cleaning Exps	188,500	10,000
1420-2255-0	Baby Health Electricity Exp		800
1420-2340-0	Baby Health R and M	2,000	2,000
1440-2340-0	Dental Office R and M	2,000	2,000
1460-2340-0	Day Care R and M		2,000
1480-2460-0	Dr Operational Expenses		5,000
	Depreciation		746,687
	Sub Total	625,000	1,215,782
Town Planning			
2250-2000-0	Town Planning Salaries	176,000	144,000
2250-2280-0	Town Planning Advertising	1,000	1,000
2250-2420-0	Town Planning Consultant Exps	5,000	5,000
2250-2295-0	Town Planning Sundry Expenses	1,000	1,000
	Sub Total	183,000	151,000
Domestic Waste Management			
1700-2430-0	Waste Collection Contractor Costs	365,880	376,856
	Sub Total	365,880	376,856
Domestic Waste Tip Costs			
1700-2340-0	Waste Depot Maintenance Expenses	260,000	280,000
	Sub Total	260,000	280,000
Commercial Waste			
1750-2340-0	Commercial Waste Operating Expenses	2,000	2,000
1750-2430-0	Commercial Waste Contractor Costs	55,000	50,000
	Sub Total	57,000	52,000

HOUSING AND COMMUNITY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
Street Cleaning			
1600-2340-0	Street & Gutter Cleaning Expenses	49,000	25,000
	Sub Total	49,000	25,000
Other Community Amenities - Urban Drainage			
1820-2340-0	Flood Emergency Operations	10,000	
1860-2340-0	Levee Banks Maintenance Expenses	100,000	50,000
	Sub Total	110,000	50,000
Cemeteries			
2100-2000-0	Balranald Cemetery Salaries		
2100-2340-0	Balranald Cemetery Maintenance	13,000	50,000
#N/A	Euston Cemetery Maintenance	13,000	13,000
350-2270-0	Other Property Rates & Charges	418	0
2100-2340-0	Balranald Cemetery Maintenance	50,000	0
2110-2295-0	Balranald Lawn Memorial Plaques		5,000
2120-2340-0	Euston Cemetery Maintenance	12,000	0
	Sub Total	88,418	68,000
Storm Water			
1820-2340-0	Balranald	13,000	13,000
	Floodplain Management Program plus contrib		150,000
	Sub Total	13,000	163,000
TOTAL HOUSING AND COMMUNITY EXPENDITURE		1,751,298	2,381,638
OPERATING SURPLUS (DEFICIT)		-775,418	-1,182,303
CAPITAL			
CAPITAL EXPENDITURE			
	103 Church Street		
	Floor Coverings	15,000	
	Watering System	6,000	
	Kitchen/Wet Area Reno	40,000	
	Hotwater System	6,000	
	Blinds	10,000	
	Solar System	10,000	
	156 Church Street		
	Hotwater System	6,000	
	51 Moa Street		
	Carport	15,000	
	Wet Area Reno	15,000	
	125 Turandurey Street		
	Solar System	10,000	
	Hotwater System		
	Council Chambers		
	Carport	40,000	
	Roof Works	10,000	
	Relevelling/Restumping	30,000	
TOTAL CAPITAL EXPENDITURE		213,000	0
	Transfer to Restrictions		19,200
	Transfer to Restrictions		70,000
			89,200

HOUSING AND COMMUNITY		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
SUMMARY			
REVENUE			
	Council Building and Facilities Rent/Hire	19,200	24,320
	Council Housing	83,000	90,100
	Town Planning	64,600	59,700
	Waste Management	731,880	814,215
	Cemetery Fees	58,000	64,000
	Storm Water	19,200	147,000
	TOTAL REVENUE	975,880	1,199,335
EXPENDITURE			
	Council Owned Property and Buildings	625,000	1,215,782
	Town Planning	183,000	151,000
	Domestic Waste Management	365,880	376,856
	Domestic Waste Tip Costs	260,000	280,000
	Commercial Waste	57,000	52,000
	Street Cleaning	49,000	25,000
	Other Community Amenities - Urban Drainage	110,000	50,000
	Cemeteries	88,418	68,000
	Storm Water	13,000	163,000
	TOTAL EXPENDITURE	1,751,298	2,381,638
NETT CASH SURPLUS (DEFICIT)		-775,418	-1,182,303
CAPITAL			
CAPITAL EXPENDITURE			
	Capital Works - See above	213,000	0
	TOTAL CAPITAL	213,000	0
	Transfer to restrictions		89,200
	Nett Capital - Expenditure less Income	213,000	89,200

RECREATION AND CULTURE		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Library			
2400-1490-1	Grant - Tech Savy	0	9,000
2400-1490-2	Grant - Sunraysia Solar Project	0	
	Grants - Holiday Break		15,000
2400-1490-3	Grant - Local Priority	25,000	23,500
2400-1440-0	Library Per Capita Subsidy	45,100	52,500
2400-1340-0	Library Sales	1,000	1,200
2400-1100-0	Library Room Hire Fees	2,000	7,000
	Sub Total	73,100	108,200
Community Buildings			
2460-1150-0	Theatre Royal User Charges		2,000
2720-1200-0	Museums Donations	500	500
		500	2,500
Greenham Park - Parks and Recreation			
2450-1100-1	Public Hall Fees - Balranald	1,000	7,000
2600-1150-1	Sporting Grounds Fees Balranald	5,000	9,000
#N/A	Donations Water Fund Swimming Pool (SCO)	35,000	35,000
2500-1205-2	Parks & Res Contributions Euston	2,000	80,000
	Sub Total	43,000	131,000
TOTAL RECREATION AND CULTURE REVENUE		116,600	241,700
EXPENDITURE			
Library			
2400-2000-0	Library Staff Salaries	87,000	90,000
2400-2070-0	Library Training Expenses	2,000	4,200
2400-2350-0	Library Security Expenses	2,000	1,000
2400-2345-0	Library Cleaning Expenses	6,000	4,500
2400-2065-0	Library Travelling & Conference Exp	3,000	3,800
2400-2255-0	Library Electricity Charges	3,000	7,800
2400-2295-0	Library General Expenses	1,000	1,000
2400-2500-0	Library Cont to Administration	16,770	16,770
2400-2285-0	Printing and Stationery	1,000	500
2400-2445-0	Library Internet Services	4,000	4,000
2400-2070-0	Library Training Expenses	2,204	0
2400-2355-0	Library Subscriptions	3,500	4,300
2400-2260-0	Library Telephone Charges	600	3,200
2400-2340-0	Library Maintenance Expenses	9,000	9,000
2400-2340-0	Library Maintenance Expenses	4,000	0
2400-2365-0	Library Purchase of Periodicals	6,000	7,000
2400-2450-0	Library Grant Expenses	0	12,000
	Sub Total	151,074	169,070
Community Buildings			
2720-2340-0	Museums Maintenance	32,418	5,000
2715-2340-0	Art Gallery Maintenance	5,000	5,000
2450-2270-0	Public Halls Rates & Charges	72,815	66,500
2450-2340-0	Public Halls Maintenance Expenses	15,000	5,000
2450-2255-0	Public Hall Electricity Charges		2,500
2450-2345-0	Public Halls Cleaning Expenses	10,000	2,300
2460-2255-0	Theatre Royal Electricity Charges	0	1,000
2450-2345-0	Public Halls Cleaning Expenses	0	2,500
2460-2270-0	Theatre Royal Rates & Charges	5,759	8,000
2460-2340-0	Theatre Royal Maintenance Expenses	10,000	5,000
	Sub Total	150,992	102,800

RECREATION AND CULTURE		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
Parks and Gardens			
2500-2340-1	Parks & Reserves Mntce Balranald	56,000	56,000
2500-2340-2	Parks & Reserves Mntce Euston	25,000	25,000
2600-2255-0	Sports Grounds Electricity Charges	4,500	7,200
2600-2340-0	Sports Grounds Maintenance Expenses	60,000	70,000
New Number	Irrigation Strategy		30,000
	Depreciation		298,707
	Sub Total	145,500	486,907
Swimming Pool			
2650-2000-0	Pools Salaries	154,000	79,000
2650-2070-0	Pools Training Expenses	2,000	2,000
2650-2255-0	Pools Electricity Charges	0	4,000
2650-2340-0	Pools Maintenance Expenses	1,000	1,000
2650-2270-0	Pools Rates & Charges	32,000	
2650-2340-0	Pools Maintenance Expenses	12,000	30,000
2650-2340-0	Pools Maintenance Expenses	10,000	5,000
2650-2335-0	Pools Chemical Costs	17,000	17,000
#N/A	Depreciation	35,000	16,961
	Sub Total	263,000	154,961
TOTAL RECREATION AND CULTURE EXPENDITURE		710,566	913,738
OPERATING SURPLUS (DEFICIT)		-593,966	-672,038
CAPITAL			
CAPITAL REVENUE			
	Transfer from Infrastructure Restrictions	440,000	
	TOTAL CAPITAL REVENUE	440,000	
CAPITAL EXPENDITURE			
	Library	19,000	
	Library books - Local Library Priority Project		19,000
	Threatre Royal	10,000	
	Subfloor brick repairs		10,000
	Window and door restoration		
	Senior Citizens		
	Floor Coverings/Timber floor reseal		
	Solar System		
	Reverse cycle air conditioner		40,000
	Grennham Park Hall	125,000	
	Golf Clubhouse		
	Releveling		
	Flooring Work		
	Floorcovering		
	Cladding Restoration		
	Coolroom/refrigeration Replacement		
	Storeroom Renovations		
	Yard Building and Demolition		
	Electrical Upgrade		
	Bar Drainage and Cabintry Works		
	Golf General		
	Sprinkler head components		
	Heritage Park		
	Watering System		
	Blinds/Tint for Cafe		
	Visitor Sites		
	Various		

RECREATION AND CULTURE

2024/2025

2025/2026

General Ledger Number	General Ledger Description	Budget	Budget
	Euston Depot	10,000	
	Courthouse		
	Cladding Works		
	Rising damp Works		20,000
	Brick Sealing/Restoration		10,000
	Accessibility		
	Accessibility Toilet		
	Roof Works		50,000
	Window Renovation		20,000
	Landscaping/Watering System		
	Swimming Pool	285,000	
	Replace shed Storeroom Refit		15,000
	Robotic Cleaners		20,000
	Shower Renovations - mens change room		10,000
	Ornate Gates		10,000
	Dental		
	Gutter Replacement		5,000
	Internal Renovations		
	External Concereting		
	Day Care		
	Rear Verandah		
	Euston Public Conveniences	100,000	
	Refuge (SES Shed)		
	Insulation and Resheeting/ACM removal		
	Art Gallery	70,000	
	Lake Benanee - Stage 1		45,000
	Lake Benanee - Stage 2		50,000
	Garreffa Parade Park Euston		
	Install Childrens Play Area		??
	Andersons Park Euston		
	Construct Toilet Block		85,000
	TOTAL CAPITAL EXPENDITURE	619,000	409,000
		179,000	409,000

RECREATION AND CULTURE		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
SUMMARY			
REVENUE			
	Library	73,100	108,200
	Community Buildings	500	2,500
	Greenham Park - Parks and Recreation	43,000	131,000
	TOTAL REVENUE	116,600	241,700
EXPENDITURE			
	Library	151,074	169,070
	Community Buildings	150,992	102,800
	Parks and Gardens	145,500	486,907
	Swimming Pool	263,000	154,961
	TOTAL EXPENDITURE	710,566	913,738
NETT CASH SURPLUS (DEFICIT)		-593,966	-672,038
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restrictins - Infrastructure	440,000	
	TOTAL CAPITAL REVENUE	440,000	0
CAPITAL EXPENDITURE			
	Capital Works - see above	619,000	409,000
	TOTAL CAPITAL EXPENDITURE	619,000	409,000
	Nett Capital - Expenditure less Income	179,000	409,000

BUILDING CONTROL		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Building Control			
2250-1255-0	Certs Sec 735A Outstanding Notices	500	1,000
2250-1256-0	Certs Sec 121ZP Outstanding Notices	200	1,000
300-1250-2	Certificates - Sec 603 Urgent - GST	100	
2250-1250-1	Certificates Sec 10.7 - GST Free	10,000	
1800-1250-0	Drainage Diagram Fees	1,600	1,600
1800-1100-0	Onsite Sewer Management Fees	1,000	1,000
TOTAL BUILDING CONTROL REVENUE		13,400	4,600
EXPENDITURE			
Building Control			
2750-2000-0	Building Control Salaries	130,000	194,000
		0	
TOTAL BUILDING CONTROL EXPENDITURE		130,000	194,000
OPERATING SURPLUS (DEFICIT)		-116,600	-189,400
SUMMARY			
REVENUE			
	Building Control	13,400	4,600
	TOTAL REVENUE	13,400	4,600
EXPENDITURE			
	Building Control	130,000	194,000
	TOTAL EXPENDITURE	130,000	194,000
NET CASH SUPRLUS (DEFICIT)		-116,600	-189,400

BUSINESS UNDERTAKINGS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Caravan Park			
4740-1100-1	Caravan Park Fees	600,000	800,000
4740-1100-2	Washing Machine Takings	4,000	5,000
4740-1340-0	Caravan Park Sale of Merchandise	6,000	3,000
	Sub Total	610,000	808,000
Economic Development and Tourism			
4700-1100-0	Discovery Centre Fees	500	500
4700-1315-0	Discovery Centre Cafe Rentals	20,000	21,000
4700-1340-1	Souvenir Sales	70,000	70,000
4700-1340-3	Yanga Guide Sales	3,000	3,000
4700-1330-1	Tour Commissions	100	100
4700-1350-0	Sundry Income	1,000	1,000
250-1470-0	Grants - Australia Day	10,000	10,000
4700-1200-0	Donations Discovery Centre	4,000	4,000
	Sub Total	108,600	109,600
Private Works			
4780-1700-0	Private Works Income	20,000	20,000
	Sub Total	20,000	20,000
TOTAL BUSINESS UNDERTAKINGS REVENUE		738,600	937,600
EXPENDITURE			
Caravan Park			
4740-2000-0	Caravan Park Salaries	223,000	250,000
4740-2100-0	Caravan Bank Charges	5,000	6,500
4740-2345-0	Caravan Park Cleaning Expenses	8,000	9,000
4740-2255-0	Caravan Park Electricity	40,000	92,000
4740-2425-0	Caravan Park Software Licence Chges	132,200	8,000
4740-2270-0	Caravan Park Rates & Charges	14,705	26,000
4740-2260-0	Caravan Park Telephone	3,000	3,000
4740-2340-0	Caravan Park Maintenance Expenses	40,000	45,000
4740-2295-2	Caravan Park Consumables - GST	25,000	25,000
4740-2295-1	Caravan Park Consumables - GST Free	1,000	1,000
4740-2965-0	Caravan Park Depreciation	60,000	-
	Sub Total	551,905	465,500
Economic Development and Tourism			
4700-2000-0	Econ Dev and Tourism Salaries	208,000	250,000
4700-2035-0	Econ Dev and Tourism Staff uniforms	800	400
4700-2070-0	Econ Dev and Tourism Training Exp	2,500	2,500
4700-2100-0	Econ Dev and Tourism Bank Fees and Charges	0	1,200
4700-2280-0	Tourism Advertising Expenses	80,500	50,000
4700-2350-0	Tourism Security Monitoring	1,000	700
4700-2345-0	Tourism Cleaning Expenses	6,000	7,000
4700-2255-0	Tourism Electricity Expenses	0	40,000
4700-2295-0	Tourism General Expenses	2,000	2,000
4700-2500-0	Tourism Cont to Administration	82,030	82,030
4700-2065-0	Tourism Travelling & Conference Exp	6,000	6,000
4700-2290-0	Tourism Postage Cleaning	500	500
4700-2285-0	Tourism Printing & Stationery	2,000	3,500
250-2150-0	Civic Functions and Events	20,000	20,000
4700-2480-0	Tourism Events & Marketing Exps	18,000	20,000
4700-2270-0	Rates & Charges on Council Property	7,365	6,200
4700-2340-0	Tourism Maintenance Expenses	10,000	10,000
4700-2355-0	Tourism Subscriptions	4,000	4,000
4700-2260-0	Tourism Telephone Expenses	2,000	2,000
4700-2445-0	Econ Dev and Tourism Website and Internet	1,500	2,500
4700-2455-1	Tourism Merchandise Purchases	45,000	50,000

BUSINESS UNDERTAKINGS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
4700-2425-0	Tourism Software Expenses	5,000	5,000
4700-2480-0	Tourism Events & Marketing Exps	2,000	
4700-2110-0	Tourism Interest on Loans	31,773	28,819
4700-2560-0	Contributions to SW Arts	6,000	6,000
		543,968	600,349
4780-2650-0	Private Works Expenditure	10,000	10,000
	Sub Total	10,000	10,000
TOTAL BUSINESS UNDERTAKINGS EXPENDITURE		1,105,873	1,075,849
OPERATING SURPLUS (DEFICIT)		-367,273	-138,249
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restrictions	500,000	
CAPITAL EXPENDITURE			
	Discovery Centre Printer	10,000	
	Discovery Centre Folding Machine	1,200	
	Caravan Park - Improvement	500,000	
	Caravan Park - Colourbond fence for security		28,000
	TOTAL CAPITAL EXPENDITURE	511,200	28,000
	NETT CAPITAL	11,200	28,000
SUMMARY			
REVENUE			
	Caravan Park	610,000	808,000
	Discovery Centre Complex	108,600	109,600
	Private Works	20,000	20,000
	TOTAL REVENUE	738,600	937,600
EXPENDITURE			
	Caravan Park	551,905	465,500
	Discovery Centre Complex	543,968	600,349
	Private Works	10,000	10,000
	TOTAL EXPENDITURE	1,105,873	1,075,849
NET CASH SUPRLUS (DEFICIT)		-367,273	-138,249
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restrictions	500,000	
	TOTAL CAPITAL REVENUE	500,000	0
CAPITAL EXPENDITURE			
	Caravan Park Improvements	500,000	
	Caravan Park - Colourbond fence for security		28,000
	Caravan Irrigation		15,000
	Discovery Centre Printer	10,000	
	Discovery Centre Folding Machine	1,200	
	TOTAL CAPITAL EXPENDITURE	511,200	43,000
	Nett Capital - Expenditure less Income	11,200	43,000

TRANSPORT		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Street Lighting			
2200-1430-0	Street Lighting Subsidy	30,000	30,000
2200-1430-0	Street Lighting Subsidy	20,000	20,000
	Sub Total	50,000	50,000
Roads and Bridges			
3400-1515-0	Regional Roads Block Grant	350,000	237,000
3400-1520-0	Regional Roads Block Grant - Supplement		89,000
3400-1525-0	Regional Roads Traffic Facilities		45,000
2900-1700-1	Tronox Roads Maintenance	300,000	300,000
2900-1700-2	Iluka Roads Maintenance Cont	100,000	100,000
2900-1400-0	Financial Assistance Grant Local Roads	1,700,000	1,751,000
New Number	Reflect Reconciliation Consulting		30,000
	Sub Total	2,450,000	2,552,000
Aerodrome			
4500-1150-0	Aerodromes Hanger Rentals	1,200	1,200
	Sub Total	1,200	1,200
TOTAL TRANSPORT REVENUE		2,501,200	2,603,200
EXPENDITURE			
Council Contributions to Grant funds	Sub Total	100,000	100,000
Other Transport Costs			
2900-2260-0	Roads Telephone and Comms Charges	2,500	20,000
4450-2340-0	Other Ancillary Maintenance Exps	64,628	80,000
4450-2340-0	Other Ancillary Maintenance Exps	3,000	
3010-2340-0	Sealed Urban Roads Maintenance	100,000	100,000
4450-2340-0	Other Ancillary Maintenance Exps	1,000	0
4450-2255-0	Other Ancillary Electricity Exps	0	1,000
2900-2420-0	Engineering Service Request system		30,000
	Engineering Consultancy		30,000
	Condition Assessment Contractores/Surveyors roads		130,000
	Depreciation		4,786,861
	Sub Total	171,128	5,177,861
Regional Roads - Unsealed			
3600-2340-0	Unsealed Regional Roads Maintenance	300,000	71,000
3860-2650-0	Transport Private Works expenses	10,000	10,000
	Sub Total	310,000	81,000
Local Roads - Urban Sealed			
6020-0033-0000	Balranald Township - Sealed	180,000	180,000
6020-0043-0000	Euston Township Sealed	70,000	70,000
	Sub Total	250,000	250,000
Local Roads - Urban Unsealed			
3100-2340-0	Unsealed Urban Roads Maintenance	15,000	15,000
	Sub Total	15,000	15,000
TfNSW Block Grant			
3450-2340-0	Sealed Regional Roads Maintenance	350,000	300,000
	Sub Total	350,000	300,000
Local Roads - Rural Unsealed			
3150-2340-0	Rural unsealed maintenance	750,000	600,000
3130-2340-0	FLR Pothole Repairs Local Roads	0	
	Sub Total	750,000	600,000
Local Roads - Rural Sealed			
3050-2340-0	Sealed Rural Roads Maintenance	45,000	50,000
	Sub Total	45,000	50,000
Footpaths			
4200-2340-0	Footpaths Maintenance Balranald	18,000	20,000
4250-2340-0	Footpaths Maintenance Euston	2,000	7,500
	Sub Total	20,000	27,500

TRANSPORT		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
Aerodromes			
4500-2270-0	Aerodromes Rates & Charges	4,475	4,600
4500-2340-0	Aerodromes Maintenance Expenses	66,500	66,500
	Sub Total	70,975	71,100
Shelters			
4450-2340-0	Other Ancillary Maintenance Exps	3,000	3,000
	Sub Total	3,000	3,000
Street Lighting			
2200-2340-0	Street Lighting Maintenance	17,000	20,000
	Sub Total	17,000	20,000
Bridges			
4450-2340-0	Other Ancillary Maintenance Exps	2,000	5,000
	Sub Total	2,000	5,000
Kerb and Gutter			
4300-2340-0	K&G Maintenance Balranald	29,000	30,000
	Sub Total	29,000	30,000
TOTAL TRANSPORT EXPENDITURE		1,573,103	6,730,461
OPERATING SURPLUS(DEFICIT)		928,097	-4,127,261
CAPITAL REVENUE			
CAPITAL REVENUE			
	Roads to Recovery - Grant	835,000	1,465,945
	TfNSW Block Grant	950,000	1,000,000
	Transfer from Reserves		1,800,000
	Loan Funded/Internal Reserves		1,500,000
	TOTAL CAPITAL REVENUE	1,785,000	5,765,945
CAPITAL EXPENDITURE			
	Use of Contribution by TRONOX for roads - heavy patching	300,000	600,000
	Use of Contribution by ILUKA for roads - heavy patching	100,000	100,000
	Roads to Recovery - Grant	835,000	1,465,945
	TfNSW Block Grant	950,000	1,000,000
	Harben Street Kerb and Gutter/Drainage		140,000
	Perry Street Footpath		25,000
	Reseals		800,000
	Seal 3km Benanee Road starting Stuart highway inter.		800,000
	Installation of Sprinkler system Garreffa Parade - Euston		??
	Update Disability Parking signs Market St and Myall St		7,000
	Footpath Construction - Carey Street & Luke Road		25,000
	New Bore for road construction purpose	50,000	
	Footpath Construction	50,000	0
	Kerb and Guttering	50,000	50,000
	Installatin of Sprinkler system Garreffa Parade Euston		20,000
	Airport land and investigation		1,500,000
		2,335,000	6,532,945
	Transfer to Restrictions		202,000
	Nett Capital - Expenditure less Income	550,000	969,000

TRANSPORT		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
SUMMARY			
REVENUE			
	Roads and Bridges	2,450,000	2,552,000
	Street Lighting	50,000	50,000
	Aerodrome	1,200	1,200
	TOTAL REVENUE	2,501,200	2,603,200
EXPENDITURE			
	Council Contributions to Grant funded Road Programs	100,000	100,000
	Other Transport Costs	171,128	5,177,861
	Regional Roads - Unsealed	310,000	81,000
	Local Roads - Urban Sealed	250,000	250,000
	Local Roads - Urban Unsealed	15,000	15,000
	TfNSW Block Grant	350,000	300,000
	Local Roads - Rural Unsealed	750,000	600,000
	Local Roads - Rural Sealed	45,000	50,000
	Footpaths	20,000	27,500
	Aerodromes	70,975	71,100
	Shelters	3,000	3,000
	Street Lighting	17,000	20,000
	Bridges	2,000	5,000
	Kerb and Gutter	29,000	30,000
	TOTAL EXPENDITURE	2,133,103	6,730,461
NET CASH SUPRLUS (DEFICIT)		368,097	-4,127,261
CAPITAL			
CAPITAL REVENUE			
	Roads to Recovery Grant	835,000	1,465,945
	TfNSW Block Grant	950,000	1,000,000
	Transfer from Reserve		1,800,000
	Loan Funded/Internal Reserve		1,500,000
	TOTAL CAPITAL REVENUE	1,785,000	5,765,945
CAPITAL EXPENDITURE			
	Capital Works - See above	2,335,000	6,532,945
	TOTAL CAPITAL EXPENDITURE	2,335,000	6,532,945
Net Capital - Expenditure less Income		550,000	767,000

SEWER		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Other Revenue			
7100-1030-1	Extra Charges - Access Charge	3,000	16,500
7200-1030-1	Euston Extra Charges - Access Charge		13,500
7000-1800-0	Interest on Investments - Sewer	70,000	120,000
	Sub Total	73,000	150,000
Rates			
7100-1020-0	Access Charges Balranald Sewer	512,000	535,040
7100-1040-0	Sewer Pedestal - Bal Accom Village	80,000	83,600
7100-1025-1	Access Charges W/Off - Pensioners	-11,500	-11,500
7200-1020-0	Access Charges Euston Sewer	220,000	229,900
	Sub Total	800,500	837,040
User Charges			
7100-1150-0	Balranald Sewer User Charges	53,000	55,385
7000-1205-0	Aboriginal Communities Sewer Contbn	23,000	25,385
7100-1100-0	Balranald Sewer Connection Fees	1,000	3,385
7000-1410-0	Pensioner Subsidy Sewer	6,500	8,885
7200-1150-0	Euston Sewer User Charges	32,000	34,385
7200-1100-0	Euston Sewer Connection Fees	1,000	3,385
7100-1125-0	Trade Waste Fees	3,500	5,885
	Sub Total	120,000	136,695
TOTAL SEWER REVENUE		993,500	1,123,735
EXPENDITURE			
Administration			
7000-2070-0	Training - Sewer	12,000	12,000
7100-2260-0	Telephone Charges	800	800
7200-2260-0	Telephone Charges	800	800
7100-2270-0	Rates & User Charges	385	800
7100-2340-0	Repairs & Mntce Balranald Sewer	297,760	180,000
7300-2950-0	Sewer Depreciation		176,602
	Sub Total	311,745	371,002
Treatment Works			
7120-2340-0	Balranald Sewer Treatment Mntce	17,000	20,000
7220-2340-0	Euston Sewer Treatment Mntce	17,000	20,000
	Sub Total	34,000	40,000
Sewer Mains			
7140-2340-0	Balranald Sewer Mains Maintenance	77,000	50,000
7240-2340-0	Euston Sewer Mains Maintenance	11,000	10,000
	Sub Total	88,000	60,000
Pumping Stations			
7160-2255-0	Balranald Sewer Pump Stns Electricity Charges		15,500
7160-2340-0	Balranald Sewer Pump Stns Mntce	100,000	60,000
7260-2255-0	Euston Sewer Pump Stns Electricity Charges	30,000	13,500
7260-2340-0	Euston Sewer Pump Stns Mntce	10,000	25,000
	Sub Total	140,000	98,500
TOTAL SEWER EXPENDITURE		573,745	569,502
OPERATING SURPLUS (DEFICIT)		419,755	554,233

SEWER		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
CAPITAL			
CAPITAL REVENUE			
	Transfer from External Restriction - Sewer Infrast	465,245	716,527
	TOTAL CAPITAL REVENUE	465,245	716,527
CAPITAL EXPENDITURE			
	HydroVac Machine Unit	100,000	
	Improved Sewer Mains Camer	15,000	
	Balranald Gravity Reticulation VC mains following CCTV	500,000	
	Infrastructure Upgrades	200,000	
	Balranald Mechanical (Pumps)		40,000
	Balranald SPS3 - O'conner St Mechanical (Pumps) - lifting chains		10,000
	Balranald SPS4 - Yuranigh St Electrical - new switchboard		90,000
	Balranald SPS4 - Yuranigh St Mechanical (Pumps)		40,000
	Balranald SPS4 - Yuranigh St Electrical - pipework pedestals and NRV's		30,000
	Balranald SPS5 - Endeavour Dr - pipework NRVs and manhole covers		60,000
	Balranald SPS6 Endeavour Dr - Mechanical (Pumps) - lifting chains		10,000
	Sewer Mains - Gravity Reticulation VC mains following CCTV		100,000
	Balranald Treatment Plant Evaporation area inlet refurbishment		20,000
	Euston SPS1 - Selwyn St - Electrical - replace pumps		60,000
	Euston SPS3 - Stuart Hwy - Electrical - new switchboard		90,000
	Euston SPS3 - Stuart Hwy - Electrical - Mechanical (Pumps) - lifting chains		10,000
	Euston SPS4 - Taylka Ct - Mechanical (Pumps) - Lifting chains		10,000
	TOTAL CAPITAL PROJECTS	815,000	570,000
	Transfer to External Rest	110,000	0
		110,000	0
	TOTAL CAPITAL EXP PLUS RESTRICTION MOVEMENT	925,000	570,000
	Nett Capital	459,755	-146,527
NET SURPLUS (DEFICIT)		-40,000	558,500
SUMMARY			
REVENUE			
	Other Revenue	73,000	150,000
	Rates	800,500	837,040
	User Changes	120,000	136,695
	TOTAL REVENUE	993,500	1,123,735
EXPENDITURE			
	Administration	311,745	371,002
	Treatment Works	34,000	40,000
	Sewer Mains	88,000	60,000
	Pumping Stations	140,000	98,500
	TOTAL EXPENDITURE	573,745	569,502
NET CASH SUPRLUS (DEFICIT)		419,755	554,233
CAPITAL			
CAPITAL REVENUE			
	Transfer from External Restriction	465,245	716,527
	TOTAL CAPITAL REVENUE	465,245	716,527
CAPITAL EXPENDITURE			
	Capital Projects	815,000	570,000
	Transfer to External Restriction	110,000	0
	TOTAL CAPITAL EXPENDITRE	925,000	570,000
	Nett Capital - Expenditure less income	459,755	-146,527
NET CASH SURPLUS (DEFICIT) AFTER CAPITAL		-40,000	700,760

WATER		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
REVENUE			
Other Revenue			
6100-1030-1	Extra Charges - Access Charge	3,500	3,658
6200-1030-1	Extra Charges - Access Charge	2,000	2,090
6000-1800-0	Interest on Investments Water	120,000	170,000
	Sub Total	125,500	175,748
Rates			
6100-1025-1	Access Charges W/Off - Pensioners	-12,000	-12,000
6100-1020-1	Access Chges Balranald Raw Wtr	355,000	370,975
6100-1020-2	Access Chges Balranald Filtered Wtr	340,000	355,300
6200-1020-1	Access Chges Euston Raw Wtr	150,000	156,750
6200-1020-2	Access Chges Euston Filtered Wtr	145,000	151,525
6000-1410-0	Pensioner Subsidy Water	7,500	7,838
	Sub Total	985,500	1,030,388
User Charges			
6100-1150-0	Balranald Water User Charges	575,000	600,875
6100-1340-2	Stand Pipe Sales Filtered Water	5,000	300,000
6000-1205-0	Aboriginal Communities Water Contbn	85,000	88,825
6100-1340-1	Stand Pipe Sales Raw Water	4,000	20,000
6100-1350-0	Balranald Wtr Specal Meter Read Fee	600	627
6100-1100-1	Raw Water Connection Fees	3,000	3,135
6200-1100-1	Raw Water Connection Fees	0	0
6200-1150-0	Euston Water User Charges	236,000	246,620
6200-1100-2	Filtered Water Connection Fees	3,000	3,135
	Sub Total	911,600	1,263,217
TOTAL WATER REVENUE		2,022,600	2,469,352
EXPENDITURE			
Administration			
6100-2330-0	Licences Balranald Water	1,000	1,200
6220-2340-0	Euston Wtr Pump Stns Mntce	5,000	5,000
6100-2440-0	Balranald Water Meter Reading	297,190	14,000
6100-2270-0	Rates & Charges on Council Property	4,700	4,700
6100-2260-0	Telephone Charges Balranald Water	1,200	1,700
6100-2295-0	Raw Water Purchases Balranald Wtr	12,000	15,000
6200-2070-0	Euston Water Training	12,000	12,000
6000-2305-0	Water & Sewer - Tools	6,000	6,000
6200-2440-0	Euston Water Meter Reading	5,500	5,500
6200-2260-0	Telephone Charges Euston Water	1,200	2,500
6200-2295-0	Raw Water Purchases Euston Wtr	8,000	8,500
6200-2110-0	Euston Water Interest on Loans	27,377	22,489
6000-2500-0	Water Cont to Administration	35,000	35,000
6300-2945-0	Water Depreciation		326,641
	Sub Total	416,167	460,230
Pumping Stations			
6120-2340-0	Balranald Wtr Pump Stns Mntce	330,000	330,000
6220-2340-0	Euston Wtr Pump Stns Mntce	0	
6220-2255-0	Euston Wtr Pump Stns Electricity	0	60,000
	Sub Total	330,000	390,000
Water Treatment			
6120-2255-0	Balranald Wtr Pump Stns Electricity		35,000
6160-2340-0	Balranald Wtr Treatment Mntce	80,000	80,000
6260-2340-0	Euston Wtr Treatment Mntce	0	
	Sub Total	80,000	115,000
Reservoir			
6140-2340-0	Balranald Wtr Reservoirs Mntce	30,000	30,000
6240-2340-0	Euston Wtr Reservoirs Mntce	0	
	Sub Total	30,000	30,000

WATER		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
Water Mains			
6180-2340-0	Balranald Water Mains Mntce	70,000	70,000
6280-2340-0	Euston Water Mains Mntce	0	
new number	Smoke Testing 385 Properties		54,700
	Sub Total	70,000	124,700
Water Services			
6190-2340-0	Balranald Water Services Mntce	86,500	86,500
6290-2340-0	Euston Water Services Mntce	0	
	Sub Total	86,500	86,500
TOTAL WATER EXPENDITURE		1,012,667	1,206,430
OPERATING SURPLUS (DEFICIT)		1,009,933	1,262,922

WATER		2024/2025	2025/2026
General Ledger Number	General Ledger Description	Budget	Budget
CAPITAL			
CAPITAL REVENUE			
	Transfer from External Restriction - Water Infrast	310,067	780,000
	TOTAL CAPITAL REVENUE	310,067	780,000
CAPITAL EXPENDITURE			
	Reservoir Refurbish Internal, Repair ladders, Inlets, Repai	450,000	450,000
	Raw mains air scour		0
	Balranald water treatment plant - Upgrade 2.5 MLD		60,000
	Euston water treatment plant - Upgrade 2.5 MLD		0
	(Euston) Reservoir Refurbish Internal, Repair ladders, Inlets, Repaint		0
	Euston raw water mains scour		40,000
	Euston Analytical in line CCP monitoring and control		80,000
	Water meters		150,000
	Avadata Balranald and Euston		25,000
	TOTAL CAPITAL PROJECTS	1,180,000	805,000
	Transfer To External Restriction	140,000	137,327
		140,000	137,327
	TOTAL CAPITAL EXP PLUS RESTRICTION MOVEMENT	1,320,000	942,327
	Nett Capital	1,009,933	162,327
NET CASH SURPLUS (DEFICIT)			1,100,595
SUMMARY			
REVENUE			
	Rates	985,500	1,030,388
	User Charges	911,600	1,263,217
	Other Revenue	125,500	175,748
	TOTAL REVENUE	2,022,600	2,469,352
EXPENDITURE			
	Administration	416,167	460,230
	Water Treatment	80,000	115,000
	Pumping Stations	330,000	390,000
	Reservoir	30,000	30,000
	Water Mains	70,000	124,700
	Water Services	86,500	86,500
	TOTAL EXPENDITURE	1,012,667	1,206,430
NET CASH SUPRLUS (DEFICIT)		1,009,933	1,262,922
CAPITAL			
CAPITAL REVENUE			
	Transfer from Restriction	310,067	780,000
	TOTAL CAPITAL REVENUE	310,067	780,000
CAPITAL EXPENDITURE			
	Capital Projects	1,180,000	805,000
	Transfer to External Restriction	140,000	137,327
	TOTAL CAPITAL EXPENDITURE	1,320,000	942,327
	Nett Capital - Expenditure less Income	1,009,933	162,327
NET CASH SURPLUS (DEFICIT) AFTER CAPITAL		0	1,100,595

HOSTEL OPERATIONS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
REVENUE			
Bidgee Haven Retirement Hostel			
2000-1435-1	Resident Care Subsidy (Cwlth)	1,500,000	1,500,000
2000-1435-2	Training Subsidy (Cwlth)	4,000	0
2000-1100-0	Resident Accommodation Fees	25,000	22,194
2000-1105-0	Resident Care Basic Daily Fees	300,000	212,250
2000-1800-0	Interest on Investments - Hostel	85,000	85,000
2000-1435-3	R/N Supplement (Cwlth)	780,000	680,000
	Sub Total	2,694,000	2,499,444
Self Contained Hostel Units			
2050-1315-0	Self Care Units Rental	24,000	35,000
	Sub Total	24,000	35,000
TOTAL HOSTEL OPERATIONS REVENUE		2,718,000	2,534,444
EXPENDITURE			
Bidgee Haven Retirement Hostel			
2000-2000-0	Hostel Salaries	1,770,000	2,048,673
2000-2135-0	RAD Interest Return	1,000	1,000
2000-2460-0	Hostel Medical Supplies	6,500	7,500
2000-2070-0	Hostel Training Expenses	10,000	8,000
2000-2080-0	Hostel Recruitment Expenses	5,000	10,000
2000-2065-0	Hostel Travelling Expenses	2,000	2,500
2000-2280-0	Hostel Advertising Expenses	1,000	1,000
2000-2410-0	Hostel Audit Fees	5,500	5,500
2000-2255-0	Hostel Electricity Expenses	45,000	50,000
2000-2256-0	Hostel Gas Expenses	1,000	1,000
2000-2295-0	Hostel General Expenses	2,000	2,500
2000-2345-0	Hostel Cleaning & Laundry Expenses	20,000	15,000
2000-2500-0	Hostel Cont to Administration	144,930	144,930
2000-2300-0	Hostel Vehicle Running Expenses	10,000	10,000
2000-2285-0	Hostel Printing & Stationery	2,000	2,500
2000-2320-0	Hostel IT Expenses	3,000	1,000
2000-2270-0	Hostel Rates & Charges	7,365	7,200
2000-2340-0	Hostel Repairs & Maintenance	60,000	60,000
2000-2355-0	Hostel Subscription Expenses	7,000	8,500
2000-2260-0	Hostel Telephone Expenses	3,500	4,500
2000-2465-2	Chemist Expenses - GST	12,000	13,000
2000-2470-2	Food Supplies - GST	60,000	55,000
New Number	Activities Officer expenses		8,000
New Number	Medical exp - Physio		17,000
	Depreciation		59,000
	Sub Total	2,178,795	2,543,303
Self Contained Hostel Units			
2050-2255-0	Self Care Units Electricity	3,000	3,000
300-2245-0	Insurance Premiums	1,500	1,500
2050-2270-0	Self Care Units Rates & Charges	10,000	7,000
2050-2340-0	Self Care Units Repairs & Mntce	5,000	5,000
	Sub Total	19,500	16,500
TOTAL HOSTEL OPERATIONS EXPENDITURE		2,198,295	2,559,803
OPERATING SURPLUS/(DEFICIT)		519,705	-25,359
CAPITAL			

HOSTEL OPERATIONS		2024/2025	2025/2026
General Ledger	General Ledger Description	Budget	Budget
CAPITAL REVENUE			
	Transfer from restriction	25,000	
	TOTAL CAPITAL REVENUE	25,000	
CAPITAL EXPENDITURE			
	Self Care Units		
	Market St security gate replacement	5,000	
	Solar System		24,000
	Bidgee Haven Hostel		
	Furniture and Fittings - Mattress 2025/26	15,000	5,000
	Compliant Wheelchair		5,000
	Medical Equipment - Battery Telehealth	5,000	6,000
	Defib Machine		3,000
	Oxygen bottle & regulators		3,000
	Hostel Refurbishment		4,800,000
		25,000	4,846,000
	Transfer to restrcition	519,705	7,000
	TOTAL CAPITAL EXPENDITURE	544,705	4,853,000
SUMMARY			
REVENUE			
	Bidgee Haven Hostel	2,694,000	2,499,444
	Self Contained Units	24,000	35,000
	TOTAL REVENUE	2,718,000	2,534,444
EXPENDITURE			
	Bidgee Haven Hostel	2,178,795	2,543,303
	Self Contained Units	19,500	16,500
	TOTAL EXPENDITURE	2,198,295	2,559,803
NET CASH SUPRLUS (DEFICIT)		519,705	-25,359
CAPITAL			
CAPITAL REVENUE			
	Hostel Operations Transfer from Restrictions	25,000	
	TOTAL CAPITAL REVENUE	25,000	0
CAPITAL EXPENDITURE			
	Bidgee Haven Hostel - See above	15,000	22,000
	Bidgee Have Hostel - Medical Equipment	5,000	0
	Self Care Units Solar Systems	5,000	24,000
	Hostel Operations Transfer to Restrictions	519,705	7,000
	TOTAL CAPITAL EXPENDITURE	544,705	53,000
	Nett Capital - Expenditure less Income	519,705	53,000

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
GOVERNANCE				
		Councillors Laptops		35,000
Governance Sub - Total			0	35,000
CORPORATE & ADMINISTRATIVE SERVICES				
	1037-4999-0011	IT Hardware- includes \$5k for User Mobile Device Management Platform	10,000	
	1032-4999-1003	Furniture and Fittings	8,000	
		IT Archiving	10,000	
		Cyber Security	40,000	
		Admistration Building - Carpet	40,000	
		Council Chambers - Sound System	60,000	
		Relevelling/Restumping	30,000	20,000
Corporate & Administrative Services Sub -Total			168,000	20,000
ENGINEERING OPERATIONS				
		New Grader - nett changeover cost	0	
		Plant Purchases	800,000	1,300,000
		Depot Buildings Upgrade	20,000	
Engineering Administration Sub -Total			820,000	1,300,000
PUBLIC ORDER & SAFETY				
	2620-4999-0000	Rural Fire Service Capital	110,000	110,000
Public Order & Safety Sub-Total			110,000	110,000

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
HOUSING & COMMUNITY AMENITIES				
		103 Church Street		
		Floor Coverings	15,000	
		Watering System	6,000	
		Kitchen/Wet Area Reno	40,000	
		Hotwater System	6,000	
		Blinds	10,000	
		Solar System	10,000	
		156 Church Street		
		Hotwater System		
		51 Moa Street		
		Carport		0
		Wet Area Reno		
		125 Turandurey Street		
		Solar System	10,000	
		Hotwater System		
		Council Chambers		
		Roof Works	10,000	
		Housing & Community Amenities Sub - Total	107,000	0

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
RECREATION & CULTURE				
4520-4999-0050	Library Books - Local Library Priority Project		19,000	19,000
	Threatre Royal			
	Bird Spikes		5,000	
	Hand rails and Motion Sensor Lighting Steps		5,000	
	Subfloor brick repairs			10,000
	Window and door restoration			
	Senior Citizens			
	Floor Coverings/Timber floor reseal			
	Solar System			
	Reverse cycle air conditioner			40,000
	Greenham Park Hall			
	Painting		20,000	
	Replace Tiles in Jockey Area		50,000	
	Roof Refix		5,000	
	Concourse Concreting		10,000	
	Tennis/Tab building renovation		20,000	
	Stable Roof and facia work		20,000	
	Golf Clubhouse			
	Releveling			
	Flooring Work			
	Floorcovering			
	Cladding Restoration			
	Coolroom/refrigeration Replacment			
	Storeroom Revovations			
	Yard Building and Demolition			
	Electrical Upgrade			
	Bar Drainage and Cabintry Works			
	Golf General			
	Sprinkler head components			
	Heritage Park			
	Blinds/Tint windows for Café			
	Visitor Sites			
	Various			
	Euston Depot			
	Shipping Container (including lighting)		10,000	
	Courthouse			
	Cladding Works			
	Rising damp Works			20,000
	Brick Sealing/Restoration			10,000
	Accessibility			
	Accessibility Toilet			
	Roof Works			50,000
	Window Renovation			20,000
	Landscaping/Watering System			
	Swimming Pool			

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
		Roofing - Solar Panel Structure	30,000	
		Fibreglass and Expansion Joint Replacement	250,000	
		Replace shed Storeroom refit		15,000
		Robotic Cleaners		20,000
		Shower Renovation - Mens Change room		10,000
		Ornate Gates		10,000
		Dosing Equipment and Annual works	5,000	
		35 River St		
		Gutter Replacement		5,000
		Internal Renovation		
		External Concreting - water pooling under verandah		
		37 River St - Bunyip playgroup		
		Rear Verandah		
		Euston Public Conveniences		
		Reno Murray Tce Toilet	50,000	
		Reno Anzac Pk Toilet	50,000	
		Refuge (SES Shed)		
		Insulation and Resheeting/ACM removal		
		Art Gallery		
		Re-roof Southern side	40,000	
		Re-roof Front section	5,000	
		Renovate parapet walls in front section	5,000	
		Timber Floor resurface	20,000	
		Lake Benanee - Stage 1		45,000
		Lake Benanee - Stage 2		50,000
		Garreffa Parade Park Euston		
		Install Children's Play area		
		Anderson Park Euston		
		Construct Toilet Block		85,000
		Recreation & Culture Sub-Total	619,000	409,000
		BUSINESS UNDERTAKINGS		
		Caravan Park - Upgrading Infrastructure- CRIF Grant	500,000	
		Caravan Park - pool fence for security	0	28,000
		Caravan Park - Irrigation		15,000
		Printer for Discovery Centre Complex - VIC	10,000	
		Folding Machine for Discovery Centre Complex - VIC	1,200	
		Business Undertakings Sub-Total	511,200	43,000
		HOSTEL OPERATIONS		
		Self Care Units		
		Market Street Security Gate Replacement - Self Contained Units	5,000	0
		Solar Systems		24,000
		Bidgee Haven Hostel		
		Bidgee Haven renovation and extension		4,900,000
		Furniture and Fittings	15,000	5,000
		Mattresses		5,000

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
		Compliant Wheelchair		5,000
		Medical Equipment	5,000	6,000
		Defib Machine		3,000
		Foothpath lighting for safer pedestrian movements		
		Oxygen bottle and regulators		3,000
		Hostel Operations Sub -Total	25,000	4,940,000

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
TRANSPORT				
		Roads to Recovery - Grant		
			835,000	
		Arumpo Road Upgrade - Council Contribution		413,785
		Marma Box Creek - Reseal of new works (second seal)		350,000
		Tapalin Mail Road seal construction - 2km of sealed construction		702,160
			835,000	1,465,945
		Other Capital Works - BSC Revenue		
		Use of Contribution by TRONOX for roads - heavy patching	300,000	600,000
		Use of Contribution by ILUKA for roads - heavy patching	100,000	100,000
		New Bore for road construction purposes	50,000	
		Footpath Construction - Carey Street & Luke Road	50,000	25,000
		Perry street footpath		25,000
		Kerb and Guttering Construction	50,000	50,000
		Rural Addressing		0
		Seal 3km Benanee Rd Starting Stuart Highway intersection		800,000
		Harben Street Kerb and Gutter/Drainage		140,000
		Bertham and Taylor Streets Euston - Traffic Calming	250,000	
		Resealing Program		800,000
		Installation of Sprinkler system Garreffa Parade Euston		20,000
		Update Disability Parking signs Market St and Myall St		7,000
		Purcahse Land for Aerodrome		1,500,000
		Aerodrome Grant - Pending		
			800,000	4,067,000
		TfNSW Block Grant		
		MR514 Seaqlk Construction - 3km from End of Seal	950,000	1,000,000
			950,000	1,000,000
		Transport Sub-Total	2,585,000	6,532,945
		GENERAL FUND CAPITAL EXPENDITURE	4,945,200	13,389,945

CAPITAL EXPENDITURE 2025/26			2024/2025	2025/2026
PROJECT DESCRIPTION			Draft Budget	Draft Budget
WATER FUND				
		Infrastructure Upgrades	500,000	
		Reservoir Refurbish Internal, Repair ladders, Inlets, Repaint	450,000	450,000
		Shed at Balranald Water Treatment Plant	100,000	
		Outdoor Lighting at Water Treatment Plant	10,000	
		Small 3Tonne service truck with crane	120,000	
		Raw mains air scour		60,000
		Balranald water treatment plant - Upgrade 2.5 MLD		
		Euston water treatment plant - Upgrade 2.5 MLD		
		(Euston) Reservoir Refurbish Internal, Repair ladders, Inlets, Repaint		0
		Euston raw water mains scour		40,000
		Euston Analytical in line CCP monitoring and control		80,000
		avdata system - standpipe		
		avdata system - standpipe		
		water - smart meters		150,000
WATER FUND CAPITAL EXPENDITURE Total			1,180,000	780,000
SEWERAGE FUND				
		Infrastructure Upgrades	200,000	
		HydroVac Machine unit	100,000	
		Improved sewer mains camera	15,000	
		Balranald Gravity Reticulation VC mains following CCTV	500,000	
		Balranald Mechanical (Pumps)		40,000
		Balranald SPS3 - O'conner St Mechanical (Pumps) - lifting chains		10,000
		Balranald SPS4 - Yuranigh St Electrical - new switchboard		90,000
		Balranald SPS4 - Yuranigh St Mechanical (Pumps)		40,000
		Balranald SPS4 - Yuranigh St Electrical - pipework pedestals and NRV's		30,000
		Balranald SPS5 - Endeavour Dr - pipework NRVs and manhole covers		60,000
		Balranald SPS6 Endeavour Dr - Mechanical (Pumps) - lifting chains		10,000
		Sewer Mains - Gravity Reticulation VC mains following CCTV		100,000
		Balranald Treatment Plant Evaporation area inlet refurbishment		20,000
		Euston SPS1 - Selwyn St - Electrical - replace pumps		60,000
		Euston SPS3 - Stuart Hwy - Electrical - new switchboard		90,000
		Euston SPS3 - Stuart Hwy - Electrical - Mechanical (Pumps) - lifting chains		10,000
		Euston SPS4 - Taylka Ct - Mechanical (Pumps) - Lifting chains		10,000
SEWERAGE FUND CAPITAL EXPENDITURE Total			815,000	570,000
TOTAL CAPITAL WORKS PROGRAM 2025/2026			6,940,200	14,739,945