



AGENDA

Ordinary Council Meeting Tuesday, 18 November 2025

Date: Tuesday, 18 November 2025

Time: 5pm

Location: Council Chambers, Market Street Balranald

**Terry Dodds PSM
Chief Executive Officer**

BALRANALD SHIRE COUNCIL

AGENDA

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer or myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE:

This Council meeting is being streamed live, recorded, and broadcast online. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Mayor and/or Chief Executive Officer have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

OUR VISION

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and pride.

OUR MISSION

“Committed to Balranald Shire, Providing for our People, Protecting our Heritage, and Planning for our Future.”

OUR VALUES

Honesty:	We will be transparent, frank and truthful to ourselves, each other and with other people we deal with.
Respect:	We will treat others as we want to be treated ourselves, we will be tolerant of each other and accept that people have different opinions.
Enjoyment:	We will create a pleasant and enjoyable working environment with satisfying jobs.
Teamwork:	We will cooperate and support each other to achieve common goals.
Openness:	We will collaborate openly and provide opportunities to communicate and network regularly with each other.
Leadership:	We will provide a clear strategy and direction and support all to achieve organisational and community goals.
Customer Focus:	We will constantly strive to be responsive to our customers' needs and preferences by providing high quality services.

Notice is hereby given that an Ordinary Meeting of Council will be held in the Council Chambers, Market Street Balranald on:
Tuesday, 18 November 2025 at 5pm

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1 OPENING OF MEETING

CHAPTER 3. PRINCIPLES FOR LOCAL GOVERNMENT

8 OBJECT OF PRINCIPLES

THE OBJECT OF THE PRINCIPLES FOR COUNCILS SET OUT IN THIS CHAPTER IS TO PROVIDE GUIDANCE TO ENABLE COUNCILS TO CARRY OUT THEIR FUNCTIONS IN A WAY THAT FACILITATES LOCAL COMMUNITIES THAT ARE STRONG, HEALTHY AND PROSPEROUS.

8A GUIDING PRINCIPLES FOR COUNCILS

(1) EXERCISE OF FUNCTIONS GENERALLY.

THE FOLLOWING GENERAL PRINCIPLES APPLY TO THE EXERCISE OF FUNCTIONS BY COUNCILS--

- (A) COUNCILS SHOULD PROVIDE STRONG AND EFFECTIVE REPRESENTATION, LEADERSHIP, PLANNING AND DECISION-MAKING.
 - (B) COUNCILS SHOULD CARRY OUT FUNCTIONS IN A WAY THAT PROVIDES THE BEST POSSIBLE VALUE FOR RESIDENTS AND RATEPAYERS.
 - (C) COUNCILS SHOULD PLAN STRATEGICALLY, USING THE INTEGRATED PLANNING AND REPORTING FRAMEWORK, FOR THE PROVISION OF EFFECTIVE AND EFFICIENT SERVICES AND REGULATION TO MEET THE DIVERSE NEEDS OF THE LOCAL COMMUNITY.
 - (D) COUNCILS SHOULD APPLY THE INTEGRATED PLANNING AND REPORTING FRAMEWORK IN CARRYING OUT THEIR FUNCTIONS SO AS TO ACHIEVE DESIRED OUTCOMES AND CONTINUOUS IMPROVEMENTS.
 - (E) COUNCILS SHOULD WORK CO-OPERATIVELY WITH OTHER COUNCILS AND THE STATE GOVERNMENT TO ACHIEVE DESIRED OUTCOMES FOR THE LOCAL COMMUNITY.
 - (F) COUNCILS SHOULD MANAGE LANDS AND OTHER ASSETS SO THAT CURRENT AND FUTURE LOCAL COMMUNITY NEEDS CAN BE MET IN AN AFFORDABLE WAY.
 - (G) COUNCILS SHOULD WORK WITH OTHERS TO SECURE APPROPRIATE SERVICES FOR LOCAL COMMUNITY NEEDS.
 - (H) COUNCILS SHOULD ACT FAIRLY, ETHICALLY AND WITHOUT BIAS IN THE INTERESTS OF THE LOCAL COMMUNITY.
 - (I) COUNCILS SHOULD BE RESPONSIBLE EMPLOYERS AND PROVIDE A CONSULTATIVE AND SUPPORTIVE WORKING ENVIRONMENT FOR STAFF.
- (2) DECISION-MAKING THE FOLLOWING PRINCIPLES APPLY TO DECISION-MAKING BY COUNCILS (SUBJECT TO ANY OTHER APPLICABLE LAW)--
- (A) COUNCILS SHOULD RECOGNISE DIVERSE LOCAL COMMUNITY NEEDS AND INTERESTS.
 - (B) COUNCILS SHOULD CONSIDER SOCIAL JUSTICE PRINCIPLES.
 - (C) COUNCILS SHOULD CONSIDER THE LONG TERM AND CUMULATIVE EFFECTS OF ACTIONS ON FUTURE GENERATIONS.
 - (D) COUNCILS SHOULD CONSIDER THE PRINCIPLES OF ECOLOGICALLY SUSTAINABLE DEVELOPMENT.

- (E) COUNCIL DECISION-MAKING SHOULD BE TRANSPARENT AND DECISION-MAKERS ARE TO BE ACCOUNTABLE FOR DECISIONS AND OMISSIONS.
- (3) COMMUNITY PARTICIPATION COUNCILS SHOULD ACTIVELY ENGAGE WITH THEIR LOCAL COMMUNITIES, THROUGH THE USE OF THE INTEGRATED PLANNING AND REPORTING FRAMEWORK AND OTHER MEASURES.

PRINCIPLES OF SOUND FINANCIAL MANAGEMENT*8B PRINCIPLES OF SOUND FINANCIAL MANAGEMENT*

THE FOLLOWING PRINCIPLES OF SOUND FINANCIAL MANAGEMENT APPLY TO COUNCILS:

- (A) COUNCIL SPENDING SHOULD BE RESPONSIBLE AND SUSTAINABLE, ALIGNING GENERAL REVENUE AND EXPENSES.
- (B) COUNCILS SHOULD INVEST IN RESPONSIBLE AND SUSTAINABLE INFRASTRUCTURE FOR THE BENEFIT OF THE LOCAL COMMUNITY.
- (C) COUNCILS SHOULD HAVE EFFECTIVE FINANCIAL AND ASSET MANAGEMENT, INCLUDING SOUND POLICIES AND PROCESSES FOR THE FOLLOWING--
 - (I) PERFORMANCE MANAGEMENT AND REPORTING,
 - (II) ASSET MAINTENANCE AND ENHANCEMENT,
 - (III) FUNDING DECISIONS,
 - (IV) RISK MANAGEMENT PRACTICES.
- (D) COUNCILS SHOULD HAVE REGARD TO ACHIEVING INTERGENERATIONAL EQUITY, INCLUDING ENSURING THE FOLLOWING--
 - (I) POLICY DECISIONS ARE MADE AFTER CONSIDERING THEIR FINANCIAL EFFECTS ON FUTURE GENERATIONS,
 - (II) THE CURRENT GENERATION FUNDS THE COST OF ITS SERVICES.

INTEGRATED PLANNING AND REPORTING PRINCIPLES THAT APPLY TO COUNCILS*8C INTEGRATED PLANNING AND REPORTING PRINCIPLES THAT APPLY TO COUNCILS*

THE FOLLOWING PRINCIPLES FOR STRATEGIC PLANNING APPLY TO THE DEVELOPMENT OF THE INTEGRATED PLANNING AND REPORTING FRAMEWORK BY COUNCILS:

- (A) COUNCILS SHOULD IDENTIFY AND PRIORITISE KEY LOCAL COMMUNITY NEEDS AND ASPIRATIONS AND CONSIDER REGIONAL PRIORITIES.
- (B) COUNCILS SHOULD IDENTIFY STRATEGIC GOALS TO MEET THOSE NEEDS AND ASPIRATIONS.
- (C) COUNCILS SHOULD DEVELOP ACTIVITIES, AND PRIORITISE ACTIONS, TO WORK TOWARDS THE STRATEGIC GOALS.
- (D) COUNCILS SHOULD ENSURE THAT THE STRATEGIC GOALS AND ACTIVITIES TO WORK TOWARDS THEM MAY BE ACHIEVED WITHIN COUNCIL RESOURCES.
- (E) COUNCILS SHOULD REGULARLY REVIEW AND EVALUATE PROGRESS TOWARDS ACHIEVING STRATEGIC GOALS.
- (F) COUNCILS SHOULD MAINTAIN AN INTEGRATED APPROACH TO PLANNING, DELIVERING, MONITORING AND REPORTING ON STRATEGIC GOALS.
- (G) COUNCILS SHOULD COLLABORATE WITH OTHERS TO MAXIMISE ACHIEVEMENT OF STRATEGIC GOALS.
- (H) COUNCILS SHOULD MANAGE RISKS TO THE LOCAL COMMUNITY OR AREA OR TO THE COUNCIL EFFECTIVELY AND PROACTIVELY.
- (I) COUNCILS SHOULD MAKE APPROPRIATE EVIDENCE-BASED ADAPTATIONS TO MEET CHANGING NEEDS AND CIRCUMSTANCES.

2 PRAYER & ACKNOWLEDGEMENT OF COUNTRY

Prayer

ALMIGHTY AND ETERNAL GOD, GIVE US THE GRACE TO FAITHFULLY FULFIL
THE DUTIES OF OUR OFFICE.

SHED THE LIGHT OF YOUR WISDOM AND COUNSEL UPON US SO THAT,
STRENGTHENED BY THESE GIFTS, WE WILL, IN THE ADMINISTRATION OF
THE AFFAIRS OF THE COUNCIL, ALWAYS DO WHAT IS RIGHT AND JUST.

WE ASK THAT OUR DELIBERATIONS WILL BE BOTH FRUITFUL AND WISE.

AMEN

Acknowledgement of Country

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to
Elders past, present and emerging.

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**3 APOLOGIES**

**4 CONFIRMATION OF MINUTES****4.1 MINUTES OF THE EXTRAORDINARY COUNCIL MEETING HELD ON TUESDAY, 23 SEPTEMBER 2025**

**File Number:** D25.116594

**Reporting Officer:** Carol Holmes, Senior Executive Assistant

**Responsible Officer:** Terry Dodds PSM, Chief Executive Officer

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**OFFICER RECOMMENDATION**

1. That Council confirms the Minutes of the Extraordinary Council Meeting held on Tuesday 23 September 2025.

**HEADING**

Council held an Extraordinary Council Meeting on Tuesday 23 September 2025 for the purpose of interviewing preferred candidates for the Chief Executive Officer's position. The minutes of that meeting are now attached for review and approval of Council as being a true and correct copy of that meeting.

**ATTACHMENTS**

1. Minutes of the Extraordinary Council Meeting held on Tuesday, 23 September 2025



# **MINUTES**

**Extraordinary Council Meeting  
Tuesday, 23 September 2025**

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EXTRAORDINARY COUNCIL MEETING MINUTES23 SEPTEMBER 2025

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**Order Of Business**

|          |                                                                                 |          |
|----------|---------------------------------------------------------------------------------|----------|
| <b>1</b> | <b>Opening of Meeting .....</b>                                                 | <b>3</b> |
| <b>2</b> | <b>PRAYER &amp; Acknowledgment of country.....</b>                              | <b>3</b> |
| <b>3</b> | <b>Apologies .....</b>                                                          | <b>3</b> |
| <b>4</b> | <b>Disclosure of Interest .....</b>                                             | <b>4</b> |
|          | <b>CHIEF EXECUTIVE OFFICERS Reports (incorporating all staff reports) .....</b> | <b>4</b> |
|          | <b>Part A – Items Requiring Decision.....</b>                                   | <b>4</b> |
| <b>5</b> | <b>Chief Executive Officer's Reports.....</b>                                   | <b>4</b> |
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| <b>6</b> | <b>Confidential Matters .....</b>                                               | <b>4</b> |
| 6.1      | Mayoral Minute - Nomination of Preferred Candidate.....                         | 4        |

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EXTRAORDINARY COUNCIL MEETING MINUTES23 SEPTEMBER 2025

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**MINUTES OF BALRANALD SHIRE COUNCIL  
EXTRAORDINARY COUNCIL MEETING  
HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD  
ON TUESDAY, 23 SEPTEMBER 2025 AT 9AM**

**1 OPENING OF MEETING****2 PRAYER & ACKNOWLEDGMENT OF COUNTRY****Prayer**

Almighty and eternal God, give us the grace to faithfully fulfil the duties of our office.

Shed the light of your wisdom and counsel upon us so that, strengthened by these gifts, we will, in the administration of the affairs of the council, always do what is right and just.

We ask that our deliberations will be both fruitful and wise.

Amen

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**Acknowledgement of Country**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

**PRESENT:**

Mayor Louie Zaffina, Deputy Mayor Dwaine Scott, Cr Leigh Byron, Cr Iain Lindsay-Field, Cr Alison Linnett, Cr Tracy O'Halloran, Cr Phillip Pippin, Cr German Ugarte

**IN ATTENDANCE:**

Mr Steven Pinnuck and Mr Terrey Kiss, both the Local Government Services Group, engaged as recruitment consultants.

**3 APOLOGIES**

Nil



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EXTRAORDINARY COUNCIL MEETING MINUTES23 SEPTEMBER 2025

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**4 DISCLOSURE OF INTEREST****CHIEF EXECUTIVE OFFICERS REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****5 CHIEF EXECUTIVE OFFICER'S REPORTS****5.1 MOVE TO CONFIDENTIAL SESSION TO CONDUCT INTERVIEWS****OFFICER RECOMMENDATION**

That Council move into confidential session under Section 10A(2)(a) of the Local Government Act 1993, namely the consideration of personnel matters concerning particular individuals (other than councillors).

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**RESOLUTION 2025/180**

Moved: Cr Alison Linnett

Seconded: Deputy Mayor Dwaine Scott

**PURPOSE OF REPORT**

The purpose of this report is for Council to move into confidential session to interview for the position of Chief Executive Officer.

**CARRIED**

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**6 CONFIDENTIAL MATTERS**

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**MOTION**

Moved: Cr Leigh Byron

Seconded: Cr Alison Linnett

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

**6.1 Mayoral Minute - Nomination of Preferred Candidate**

This matter is considered to be confidential under Section 10A(2) - a of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

Copies of this Mayoral minute have been restricted to Councillors only.

Council resolved that a Recruitment Committee would oversee the process of recruiting a new CEO up until Interview stage, when thereafter the full Council would participate. Recruitment Consultants, LG Services Group Pty Ltd (Terrey Kiss and Steven Pinnuck as Senior Executive Advisers) were engaged to assist the Council in seeking applications and evaluating candidates.

All Councillors participated in the interviews of three (3) candidates held on the 23 September 2025. Four Candidates were selected for interview however one withdrew prior to the interviews being held.

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Initial

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## EXTRAORDINARY COUNCIL MEETING MINUTES

23 SEPTEMBER 2025

This report serves to enable Council to resolve to determine a preferred candidate and the terms and conditions of the proposed appointment.

**RESOLUTION 2025/181**

Moved: Cr Alison Linnett

Seconded: Deputy Mayor Dwaine Scott

That Council moves out of Closed Council into Open Council.

*That the preferred candidate selected at the interviews on 23 September 2025 be offered the position of Chief Executive Officer of Balranald Shire Council, and the Mayor, Cr Louie Zaffina, be authorised to negotiate and finalise the appointment based on the following Terms and Conditions:*

- a. *A five-year term.*
- b. *A Total Remuneration Package of (redacted for Confidential Reasons) comprising salary and a superannuation guarantee contribution of 12% for the 2025/2026 Financial Year..*
- c. *The Contract of Employment being in accordance with the Standard Contract for General Managers in NSW as required by the Office of Local Government.*
2. *That no Public Announcement of the name of the successful candidate be made until such time as the Mayor has received a written acceptance of the offer from the preferred candidate.*
3. *That it be noted a Performance Agreement will be prepared within two to three months of the CEO commencing in the role to align the Council and the CEO with a core group of agreed objectives.*
4. *That Council maintain the confidentiality of the documents and considerations in respect of the CEO Recruitment Process.*
5. *That the Standard Contract of Employment be executed under the Common Seal of Council.*

**CARRIED**

The Meeting closed at [enter time](#).

The minutes of this meeting were confirmed at the Council Meeting held on 18 November 2025.

.....  
**MAYOR**

Initial

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**4.2 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 21 OCTOBER 2025**

**File Number:** D25.116595

**Reporting Officer:** Carol Holmes, Senior Executive Assistant

**Responsible Officer:** Terry Dodds PSM, Chief Executive Officer

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**OFFICER RECOMMENDATION**

**That Council confirms the Minutes of the Ordinary Council Meeting held on Tuesday 21 October as a true and accurate recording of that meeting.**

**REPORT**

Council held its Ordinary Council Meeting on Tuesday 21 October 2025. The Minutes of that meeting are now attached for review and approval of Council as being a true and correct copy of that meeting.

**ATTACHMENTS**

- 1. Minutes of the Ordinary Council Meeting held on Tuesday, 21 October 2025**



# **MINUTES**

**Ordinary Council Meeting  
Tuesday, 21 October 2025**

Ordinary Council Meeting Minutes

21 October 2025

**Order Of Business**

|           |                                                                                                                          |           |
|-----------|--------------------------------------------------------------------------------------------------------------------------|-----------|
| <b>1</b>  | <b>Opening of Meeting .....</b>                                                                                          | <b>4</b>  |
| <b>2</b>  | <b>PRAYER &amp; Acknowledgment of country.....</b>                                                                       | <b>4</b>  |
| <b>3</b>  | <b>Apologies .....</b>                                                                                                   | <b>4</b>  |
| <b>4</b>  | <b>Confirmation of Minutes.....</b>                                                                                      | <b>5</b>  |
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| 7.2       | Euston Progressive Advisory Committee - Monday 25 August 2025 .....                                                      | 6         |
| 7.3       | Strengthening Community Access Inclusion & Wellbeing Advisory Committee Meeting held on Thursday 25 September 2025 ..... | 6         |
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| 8.1       | Notice of Motion - Selwyn Street, Euston .....                                                                           | 6         |
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|           | <b>CHIEF EXECUTIVE OFFICERS Reports (incorporating all staff reports) .....</b>                                          | <b>7</b>  |
|           | <b>Part A – Items Requiring Decision.....</b>                                                                            | <b>7</b>  |
| <b>10</b> | <b>Chief Executive Officer's Reports.....</b>                                                                            | <b>7</b>  |
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| 10.6      | Proposed Christmas and New Year Closure .....                                                                            | 9         |
| 10.7      | Balranald Library Pedestrian Connectivity Improvement Proposal.....                                                      | 9         |
| 10.8      | Acquisition of Land for Housing.....                                                                                     | 9         |
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| 10.10     | Discovery Centre Cafe Lease Agreement .....                                                                              | 10        |
| 10.11     | Enterprise Risk Management Policy, Framework and Strategic Risk Register .....                                           | 10        |
| 10.12     | Bidgee Haven Retirement Hostel Redevelopment.....                                                                        | 11        |
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| <b>11</b> | <b>Chief Executive Officer's Reports.....</b>                                                                            | <b>11</b> |
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## Ordinary Council Meeting Minutes

21 October 2025

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| 11.3      | Outstanding Rates and Usage Charges as at 30 September 2025.....                            | 12        |
| 11.4      | Outstanding Debtors as at 30 September 2025.....                                            | 12        |
| 11.5      | Balranald Shire Council 2024/2025 Annual Report.....                                        | 12        |
| 11.6      | Activities Undertaken Within the Planning Department.....                                   | 13        |
| 11.7      | Infrastructure Update for September 2025 .....                                              | 13        |
| 11.8      | Grant Funded Projects Status Update .....                                                   | 13        |
| 11.9      | Meetings attended by the Mayor, the Chief Executive Officer and the<br>Executive Team ..... | 13        |
| 11.10     | Circulars from the Office of Local Government.....                                          | 14        |
| 11.11     | Outstanding Actions October 2025.....                                                       | 14        |
| <b>12</b> | <b>Notice of Motion / Questions on Notice .....</b>                                         | <b>14</b> |
| <b>13</b> | <b>Confidential Matters .....</b>                                                           | <b>14</b> |
| 13.1      | Balranald Shire General Practice (GP) Services .....                                        | 14        |
| 13.2      | Acquisition of Land for Balranald Airstrip Extension .....                                  | 14        |
| 13.1      | Balranald Shire General Practice (GP) Services .....                                        | 15        |
| 13.2      | Acquisition of Land for Balranald Airstrip Extension .....                                  | 15        |

Ordinary Council Meeting Minutes

21 October 2025

**MINUTES OF BALRANALD SHIRE COUNCIL  
ORDINARY COUNCIL MEETING  
HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD  
ON TUESDAY, 21 OCTOBER 2025 AT 5PM**

**1 OPENING OF MEETING**

The Mayor opened the meeting at 5.05pm

**2 PRAYER & ACKNOWLEDGMENT OF COUNTRY****Prayer**

Almighty and eternal God, give us the grace to faithfully fulfil the duties of our office.

Shed the light of your wisdom and counsel upon us so that, strengthened by these gifts, we will, in the administration of the affairs of the council, always do what is right and just.

We ask that our deliberations will be both fruitful and wise.

Amen

**Acknowledgement of Country**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

**PRESENT:**

Mayor Louie Zaffina, Deputy Mayor Dwaine Scott, Cr Iain Lindsay-Field, Cr Alison Linnett, Cr Tracy O'Halloran, Cr Phillip Pippin and Cr German Ugarte

Cr Leigh Byron via zoom.

**IN ATTENDANCE:**

Peter Bascomb (Interim Chief Executive Officer), David McKinley (Director of Infrastructure & Planning Services), Edna Mendes (Chief Financial Officer), Hodi Beauliv (Executive Manager - Community & Governance) and Carol Holmes (Senior Executive Assistant).

**3 APOLOGIES**

Nil

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Initial

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Ordinary Council Meeting Minutes

21 October 2025

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**4 CONFIRMATION OF MINUTES****4.1 MINUTES OF THE ORDINARY COUNCIL MEETING HELD ON TUESDAY, 16 SEPTEMBER 2025**

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**RESOLUTION 2025/180**

Moved: Cr German Ugarte

Seconded: Deputy Mayor Dwaine Scott

**That Council confirms the Minutes of the Ordinary Council Meeting held on Tuesday 16 September as a true and accurate recording of that meeting.**

**CARRIED****5 DISCLOSURE OF INTEREST** There were no Disclosures of Interest submitted to this meeting.**6 MAYORAL/COUNCILLOR REPORT****6.1 MAYORAL REPORT - UPDATE OCTOBER 2025**

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**RESOLUTION 2025/181**

Moved: Deputy Mayor Dwaine Scott

Seconded: Cr Phillip Pippin

**That The Mayoral Update for October be received and noted.**

**CARRIED****7 COMMITTEE REPORTS****7.1 TOURISM & ECONOMIC DEVELOPMENT ADVISORY COMMITTEE HELD ON WEDNESDAY 20 AUGUST 2025**

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**RESOLUTION 2025/182**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

**That Council**

- 1. notes the Minutes of the Tourism & Economic Development Advisory Committee meeting held on Wednesday 20 August 2025;**
- 2. explore options for the burnt building at Theatre Royal; and**
- 3. send letters to all retiring Advisory Committee members acknowledging their services of their respective committees.**

**CARRIED**

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Ordinary Council Meeting Minutes

21 October 2025

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**7.2 EUSTON PROGRESSIVE ADVISORY COMMITTEE - MONDAY 25 AUGUST 2025**

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**RESOLUTION 2025/183**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Tracy O'Halloran

**That Council note the Minutes of the Euston Progressive Advisory Committee meeting held on Monday 28 July 2025.**

**CARRIED**

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**7.3 STRENGTHENING COMMUNITY ACCESS INCLUSION & WELLBEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY 25 SEPTEMBER 2025**

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**RESOLUTION 2025/184**

Moved: Cr German Ugarte

Seconded: Cr Alison Linnett

**That Council**

- 1. Notes the Minutes of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee (SWCAIWAC) meeting held on Thursday 25 September 2025; and**
- 2. SCAIWAC draft a letter to transport NSW in support of LiveBetter services be extended and managed in Balranald and the Mayor to endorse and sign.**

**CARRIED****8 NOTICE OF MOTION****8.1 NOTICE OF MOTION - SELWYN STREET, EUSTON**

I, Councillor Louie Zaffina, give notice that at the next Ordinary Meeting of Council to be held on 21 October 2025, I intend to move the following motion:

---

**MOTION**

Moved: Cr Iain Lindsay-Field

Seconded: Cr German Ugarte

That the remainder of Selwyn Street Euston, to Broughton Street, be sealed.

**AMENDMENT**

Moved: Cr Tracy O'Halloran

That grant funding be explored to seal the remainder of Selwyn Street to Broughton Street, Euston.

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---

**MOTION**

---

**RESOLUTION 2025/185**

Moved: Cr Iain Lindsay-Field

Seconded: Cr German Ugarte

That Council seek grant funding for the sealing of Selwyn Street to Broughton St, Euston, if unsuccessful in this financial year, an allocation be reserved in the 2026/ funding allocation be 2027 budget.

**CARRIED****9 NOTICE OF RESCISSION Nil****CHIEF EXECUTIVE OFFICERS REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****10 CHIEF EXECUTIVE OFFICER'S REPORTS****10.1 RESTRICTED FUNDS 2025****RESOLUTION 2025/186**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council:

1. Receives the report and notes the balances for Restricted Funds (Reserves).
2. Endorses the Internal Restrictions (Funds) balances as at 30 June 2025.

**CARRIED**

---

**10.2 REVISED CODE OF MEETING PRACTICE****RESOLUTION 2025/187**

Moved: Cr Tracy O'Halloran

Seconded: Cr Iain Lindsay-Field

That Council

1. Adopts, for the purposes of public exhibition, the Draft Code of Meeting Practice attached to this report
2. Considers any submissions at its December 2025 meeting with a view to adopting the Code of Meeting Practice with any modifications arising from community submissions.

**CARRIED**

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**10.3 ADDITIONAL OFFICE ACCOMMODATION****RESOLUTION 2025/188**

Moved: Cr German Ugarte

Seconded: Deputy Mayor Dwaine Scott

That Council

1. Reiterates its preference for a permanent solution that maximises the opportunities for staff interaction and the attraction of staff from nearby larger towns and cities
2. Endorses the use of the Theatre Royal building to meet immediate office needs and allocate \$77,000 from the Infrastructure Reserve.

**CARRIED**

---

**10.4 CONSTRUCTION OF GARAGE****RESOLUTION 2025/189**

Moved: Cr Tracy O'Halloran

Seconded: Cr Iain Lindsay-Field

That Council

1. Accept the Red Ross Rural Balranald as preferred supplier for the procurement and construction of a new lockable two-car garage at 83 Court Street and
2. Allocate \$35,000 (GST Incl.) plus 10% contingency from the Infrastructure Reserve for the procurement and installation of a new lockable two-car garage at 83 Court Street Balranald.

**CARRIED**

---

**10.5 DONATION REQUEST - SPORTING PARTICIPANT****RESOLUTION 2025/190**

Moved: Cr Iain Lindsay-Field

Seconded: Deputy Mayor Dwaine Scott

**That Council donates \$150.00 to Ashlea Bodinnar as Leslie Noah Bodinnar meets the guidelines of the Donations, Subsidies & Financial Assistance Policy for his participation in this event.**

**CARRIED**

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**10.6 PROPOSED CHRISTMAS AND NEW YEAR CLOSURE****RESOLUTION 2025/191**

Moved: Cr German Ugarte

Seconded: Cr Iain Lindsay-Field

That Council:

- i) Approves of the closure of all of its office and Depot over the Christmas and New Year period, commencing at 12 noon on Wednesday, 24 December 2025 until 9.00am Monday, 5 January 2026;
- ii) Approves the closure of the library from 5.30pm Friday 19 December until Monday 12 January; and
- iii) Maintains staffing for essential services and emergency call outs over the Christmas and New Year period.

**CARRIED****10.7 BALRANALD LIBRARY PEDESTRIAN CONNECTIVITY IMPROVEMENT PROPOSAL****RESOLUTION 2025/192**

Moved: Cr German Ugarte

Seconded: Cr Tracy O'Halloran

That Council authorises an application for funding from the NSW Government to construct a raised pedestrian crossing on We Street, Balranald directly in front of the Balranald Library.

**CARRIED****10.8 ACQUISITION OF LAND FOR HOUSING****MOTION**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council:

1. acquire land identified in the confidential attachment for the purpose of construction of a mix of suitable housing to assist in the attraction of staff; and
2. that land so acquired be classified as operational.

**AMENDMENT**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council defer this item to the Confidential Section for further discussions.

The amendment was put to Council and became the motion and was carried.

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**NOTE: This item was discussed in the confidential session but no resolution was made.**

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**10.9 TEMPORARY REDUCTION IN OPERATIONAL HOURS - DISCOVERY CENTRE CAFE****RESOLUTION 2025/193**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Leigh Byron

That Council approve the Discovery Centre Café to reduce its operational hours to 7am-2:30pm for two weeks following the birth of the operators' second child.

**CARRIED**

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**10.10 DISCOVERY CENTRE CAFE LEASE AGREEMENT****RESOLUTION 2025/194**

Moved: Cr Iain Lindsay-Field

Seconded: Cr German Ugarte

That Council:

- note the tenants are exercising their option on the Discovery Centre Café lease and
- authorise the Interim CEO to vary the operating hours of the lease to 6am-3pm.

**CARRIED**

---

**10.11 ENTERPRISE RISK MANAGEMENT POLICY, FRAMEWORK AND STRATEGIC RISK REGISTER****RESOLUTION 2025/195**

Moved: Cr Tracy O'Halloran

Seconded: Cr Iain Lindsay-Field

That Council:

- approve the new Enterprise Risk Management Policy, Framework, Strategic Risk Register and Work Health and Safety Policy to be publicly exhibited for a period of 28 days to seek public comment and
- approve the policies, framework and register without significant public submissions to be adopted immediately by Council following the exhibition period and
- note that any policies with significant public submissions will be reported back to the December 2025 Ordinary Council meeting.

**CARRIED**

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**10.12 BIDGEE HAVEN RETIREMENT HOSTEL REDEVELOPMENT****RESOLUTION 2025/196**

Moved: Cr German Ugarte

Seconded: Cr Leigh Byron

That Council note the current status of the Bidgee Haven Retirement Hostel Redevelopment, and that tenders will be presented to the December 2025 meeting for approval

**CARRIED****10.13 SUPPORT TO BALRANALD EARLY LEARNING CENTRE****RESOLUTION 2025/197**

Moved: Cr Alison Linnett

Seconded: Cr Tracy O'Halloran

**OFFICER RECOMMENDATION****That Council:**

- approve the short-term extension of Council staff, to provide the role of a nominated supervisor up to 10 hours per week until 19 December 2025, so the Balranald Early Learning Centre can continue to operate until the end of the year
- note the BELC's gratitude to Council and Janaya Gaston to allow the Balranald Early Learning Centre to continue to operate

**CARRIED****PART B – ITEMS FOR INFORMATION****11 CHIEF EXECUTIVE OFFICER'S REPORTS****11.1 REPORT OF FINANCIAL INFORMATION****RESOLUTION 2025/198**

Moved: Cr Leigh Byron

Seconded: Deputy Mayor Dwaine Scott

That Council notes the financial information contained in this report for the period ending, 30 September 2025.

**CARRIED**

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**11.2 MONTHLY INVESTMENTS REPORT****RESOLUTION 2025/199**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Tracy O'Halloran

**That Council note the information provided in this report.****CARRIED**

---

**11.3 OUTSTANDING RATES AND USAGE CHARGES AS AT 30 SEPTEMBER 2025****RESOLUTION 2025/200**

Moved: Cr Iain Lindsay-Field

Seconded: Deputy Mayor Dwaine Scott

**That Council notes the information contained within this report.****CARRIED**

---

**11.4 OUTSTANDING DEBTORS AS AT 30 SEPTEMBER 2025****RESOLUTION 2025/201**

Moved: Cr Tracy O'Halloran

Seconded: Cr Iain Lindsay-Field

**That Council note the report.****CARRIED**

---

**11.5 BALRANALD SHIRE COUNCIL 2024/2025 ANNUAL REPORT****RESOLUTION 2025/202**

Moved: Cr German Ugarte

Seconded: Deputy Mayor Dwaine Scott

**That Council receives and notes the Annual Report.****CARRIED**

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**11.6 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT****RESOLUTION 2025/203**

Moved: Cr Leigh Byron  
Seconded: Cr Tracy O'Halloran

**That Council notes the report.**

**CARRIED**

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**11.7 INFRASTRUCTURE UPDATE FOR SEPTEMBER 2025****RESOLUTION 2025/204**

Moved: Deputy Mayor Dwaine Scott  
Seconded: Cr German Ugarte

**That Council notes the report.**

**CARRIED**

---

**11.8 GRANT FUNDED PROJECTS STATUS UPDATE****RESOLUTION 2025/205**

Moved: Cr Iain Lindsay-Field  
Seconded: Deputy Mayor Dwaine Scott

**That Council notes the report.**

**CARRIED**

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**11.9 MEETINGS ATTENDED BY THE MAYOR, THE CHIEF EXECUTIVE OFFICER AND THE EXECUTIVE TEAM****RESOLUTION 2025/206**

Moved: Cr Tracy O'Halloran  
Seconded: Cr Iain Lindsay-Field

**That Council notes the report.**

**CARRIED**

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**11.10 CIRCULARS FROM THE OFFICE OF LOCAL GOVERNMENT****RESOLUTION 2025/207**

Moved: Deputy Mayor Dwaine Scott

Seconded: Cr Tracy O'Halloran

**That Council notes the report.****CARRIED****11.11 OUTSTANDING ACTIONS OCTOBER 2025****RESOLUTION 2025/208**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Alison Linnett

**That Council notes the report.****CARRIED****12 NOTICE OF MOTION / QUESTIONS ON NOTICE**

Nil

**13 CONFIDENTIAL MATTERS****RESOLUTION 2025/209**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Leigh Byron

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

**13.1 Balranald Shire General Practice (GP) Services**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**13.2 Acquisition of Land for Balranald Airstrip Extension**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**CARRIED**

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**RESOLUTION 2025/210**

Moved: Cr Alison Linnett

Seconded: Cr Leigh Byron

That Council moves out of Closed Council into Open Council.

The Chief Executive Officer read out the resolutions from the Closed Committee.

**10.8 Acquisition of Land for Housing**

This item was deferred to the November 2026 Ordinary Council meeting pending further information.

**13.1 Balranald Shire General Practice (GP) Services**

The Council authorise financial assistance of \$45,000 this year, 50% of \$45,000 next year, 25% the following year and the doctor needs to commit for 5 years with signing of a contract.

**13.2 Acquisition of Land for Balranald Airstrip Extension**

1. That Council make a counter-offer as identified in the report for the approximately 50ha parcel of land identified in the attached plan to facilitate the planned extension of the Balranald Aerodrome.
2. That council check the boundary of lot 14, to ensure that the runway doesn't appear too close to the western boundary,

**CARRIED**

The Meeting closed at 8.01pm.

The minutes of this meeting were confirmed at the Council Meeting held on 18 November 2025.

.....  
**MAYOR**

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5 DISCLOSURE OF INTEREST

6 MAYORAL/COUNCILLOR REPORT

**7 COMMITTEE REPORTS****7.1 EUSTON PROGRESSIVE ADVISORY COMMITTEE - MONDAY 29 SEPTEMBER 2025**

**File Number:** D25.116041

**Reporting Officer:** Carol Holmes, Senior Executive Assistant

**Responsible Officer:** Terry Dodds PSM, Chief Executive Officer

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**OFFICER RECOMMENDATION**

**That Council note the Minutes of the Euston Progressive Advisory Committee meeting held on Monday 29 September 2025.**

**REPORT**

The Euston Progressive Advisory Committee (EPAC) held a meeting on Monday 29 September 2025 at the Euston Club.

There were no additional recommendations made by the committee to Council in addition to the minutes being received and noted by Council from this meeting.

**ATTACHMENTS**

1. Minutes - EPAC - September 2025 [↓](#) 

# MEETING MINUTES OF THE EUSTON PROGRESSIVE ADVISORY COMMITTEE

## MEETING HELD ON 29<sup>th</sup> September 2025

CHAIR: Rusty Roberts

MINUTES OFFICER: Santina Zappia



| AGENDA<br>ITEM | DISCUSSION                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.             | <b>Meeting Open: 5.30pm</b><br><b>Attendees:</b>                                                                                                                                                                                                                                                                                                                                                                                                        |
|                | <p><b>COMMITTEE MEMBERS</b></p> <p>Santina Zappia<br/> Rusty Roberts<br/> Mario Chirchiglia<br/> Phillip Cocks<br/> Lena Cocks<br/> Kathy Garreffa</p> <p><b>COUNCIL:</b></p> <p>Peter Bascomb (Interim CEO)<br/> Connie Mallet (Community Projects,<br/> Tourism/Economic Development &amp; Grants<br/> Coordinator)<br/> Hodi Beauliv (Executive Manager, Community &amp;<br/> Governance)<br/> Tracy O'Halloran (Councilor)</p> <p><b>GUESTS</b></p> |
| 2.             | <b>Welcome of country:</b>                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 3.             | <b>Apologies:</b><br>Guy Fielding, Teresa Garreffa, Louie Zaffina (Mayor)                                                                                                                                                                                                                                                                                                                                                                               |
| 4.             | <b>Disclosures of Interest: NIL</b>                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 5.             | <b>Confirmation of previous minutes:</b><br><br>Moved: Kathy Garreffa                      Seconded: Mario Chirchiglia                                                                                                                                                                                                                                                                                                                                  |
| 6.             | <b>Business arising from minutes:</b><br>- Oval to be repaired & Completed by contractors<br>- Phil suggested a causeway to be used for the Euston Cemetery Road, council to seek information from engineers.<br>- Kilpatrick Rd should be completed by October, weather permitting.                                                                                                                                                                    |

# MEETING MINUTES OF THE EUSTON PROGRESSIVE ADVISORY COMMITTEE

## MEETING HELD ON 29<sup>th</sup> September 2025



|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | - Noted, Robinvale Euston Football Club sign, Louie to chase up.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <b>7.</b>  | <b>Correspondence : NIL</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>8.</b>  | <b>Agenda Items:</b> <ul style="list-style-type: none"> <li>• Connie to arrange a workshop about the Eucalyptus Oil Factory regarding location &amp; items of infrastructure.</li> <li>• Discussion on River walk – needs a floating walkway over creek - refer to page 11 on Rolling Action Plan</li> <li>• On the Euston signs, can we have printed , Euston Established 1846.</li> <li>• All committee members received email on updated Rolling Action Plan, Connie and EPAC discussed the updated progress on Rolling Action Plan.</li> </ul> |
| <b>9.</b>  | <b>Items Without Notice</b> <p><b>Hodi:</b> Items coming up for public:</p> <ul style="list-style-type: none"> <li>• 14<sup>th</sup> October - Program Smart Farm Safe Future</li> <li>• 22<sup>nd</sup> October - Council Civic Reception</li> <li>• 23<sup>rd</sup> October - Health Expo</li> </ul> <p>EPAC Committee would like to thank Peter for all his great work he has done and wish him all the best for the future.</p>                                                                                                                |
| <b>10.</b> | MEETING CLOSED 7:40pm - <b>Next Meeting – 5:30pm</b> Monday 27 <sup>th</sup> October 2025 <b>at Euston Club.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                   |

**7.2 AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 15 OCTOBER 2025**

**File Number:** D25.115706  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Terry Dodds PSM, Chief Executive Officer  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To provide Council with the ARIC Chairpersons Report and Minutes of the Audit Risk & Improvement (ARIC) Meeting held on 15 October 2025.

**OFFICER RECOMMENDATION**

That Council

1. Receive and note the ARIC Chairpersons Report; and
2. Receive and note the Minutes of the ARIC Meeting held on Wednesday 15 October 2025

**REPORT**

The Audit Risk & Improvement Committee met on Wednesday 15 October 2025 via Teams and in Council Chambers.

The Chairperson, Kerry Phillips report outlining key points of that meeting is attached. (Attachment 1).

The Minutes of that meeting are also attached to this report. (attachment 2).

**ATTACHMENTS**

1. Minutes - ARIC - 15 October 2025  
2. Chairmans Report (under separate cover) 



# **MINUTES**

## **Audit, Risk and Improvement Committee Meeting**

**Wednesday, 15 October 2025**



**AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES****15 OCTOBER 2025****Order Of Business**

|          |                                                                                                                                                                      |          |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>1</b> | <b>Opening of Meeting .....</b>                                                                                                                                      | <b>3</b> |
| <b>2</b> | <b>Acknowledgment of country.....</b>                                                                                                                                | <b>3</b> |
| <b>3</b> | <b>Apologies .....</b>                                                                                                                                               | <b>3</b> |
|          | <b>Ms Leanne Austin .....</b>                                                                                                                                        | <b>3</b> |
| <b>4</b> | <b>Disclosure of Interest Nil.....</b>                                                                                                                               | <b>3</b> |
| <b>5</b> | <b>Minutes of Previous Meeting .....</b>                                                                                                                             | <b>3</b> |
| 5.1      | Minutes of the Audit Risk and Improvement Committee Meeting held on<br>Wednesday, 17 September 2025 .....                                                            | 4        |
| <b>6</b> | <b>Reports .....</b>                                                                                                                                                 | <b>4</b> |
| 6.1      | Audit Risk and Improvement Committee Meeting held on Thursday 3 April<br>2025.....                                                                                   | 4        |
| 6.2      | CEO Update.....                                                                                                                                                      | 4        |
| 6.3      | Continuous Improvement Program and Statewide Mutual Update .....                                                                                                     | 4        |
| 6.4      | Enterprise Risk Management Policy, Framework and Strategic Risk Register .....                                                                                       | 5        |
| 6.5      | FY25 Annual Statements .....                                                                                                                                         | 5        |
| 6.6      | Internal Auditor Update .....                                                                                                                                        | 5        |
| 6.7      | Performance Improvement Orders Update.....                                                                                                                           | 5        |
| <b>7</b> | <b>items without notice .....</b>                                                                                                                                    | <b>6</b> |
|          | <b>The Chair requested updates regarding financial position as at 30 september 2025,<br/>significant incidents recorded associated with WHS, Fraud and ICT. ....</b> | <b>6</b> |
| <b>8</b> | <b>Next Meeting Liaise with officers for a face to face meeting late January or early<br/>February 2026. ....</b>                                                    | <b>6</b> |
| <b>9</b> | <b>Close.....</b>                                                                                                                                                    | <b>6</b> |

**AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES****15 OCTOBER 2025**

**MINUTES OF BALRANALD SHIRE COUNCIL  
AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING  
HELD AT THE COUNCIL CHAMBERS, MARKET STREET BALRANALD  
ON WEDNESDAY, 15 OCTOBER 2025 AT 12.30PM**

**1 OPENING OF MEETING**

The meeting opened at 12.30pm

**2 ACKNOWLEDGMENT OF COUNTRY**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

**PRESENT:****Committee:**

Kerry Phillips (Chairperson), Ross Earl, Cr Iain Lindsay-Field, Member Louie Zaffina,

**Other:**

Mr Stephen Prowse, Brett Hanger, Manuel Moncada, Dominika Ryan, Yan Yang, Craig Richardson, Damien Connell and Scott Howe.

**Staff:**

Peter Bascomb (Interim Chief Executive Officer), Edna Mendes (Chief Financial Officer), Hodi Beauliv (Executive Manager: Community & Governance), Christine McKinley (WHS & Risk Officer) and Laurie Knight (Finance Consultant)

**3 APOLOGIES**

Ms Leanne Austin

**APOLOGY****COMMITTEE RESOLUTION 2025/2**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That the apology received from Leanne Austin be accepted and leave of absence granted.

**CARRIED**

**4 DISCLOSURE OF INTEREST Nil****5 MINUTES OF PREVIOUS MEETING**

**AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES****15 OCTOBER 2025****5.1 MINUTES OF THE AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON WEDNESDAY, 17 SEPTEMBER 2025****COMMITTEE RESOLUTION 2025/3**

Moved: Member Ross Earl

Seconded: Chair Person Kerry Phillips

That the Minutes of the Audit Risk and Improvement Committee Meeting held on Wednesday, 17 September 2025 be received and noted.

**CARRIED****6 REPORTS****6.1 AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON THURSDAY 3 APRIL 2025****COMMITTEE RESOLUTION 2025/4**

Moved: Member Ross Earl

Seconded: Chair Person Kerry Phillips

That the Minutes of the Audit Risk and Improvement Committee Meeting held on Thursday 3 April 2025 be received noted.

**CARRIED****6.2 CEO UPDATE****COMMITTEE RESOLUTION 2025/5**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That ARIC note the risks raised by the CEO.

**CARRIED****6.3 CONTINUOUS IMPROVEMENT PROGRAM AND STATEWIDE MUTUAL UPDATE****COMMITTEE RESOLUTION 2025/6**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That the committee note the presentation from Statewide Mutual on the Continuous Improvement Program and open insurance claims.

**CARRIED****Attachments****1 Statewide Risk Update**

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**AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES****15 OCTOBER 2025****6.4 ENTERPRISE RISK MANAGEMENT POLICY, FRAMEWORK AND STRATEGIC RISK REGISTER****COMMITTEE RESOLUTION 2025/7**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That ARIC notes and endorses Council's new Enterprise Risk Management Policy, Framework and Strategic Risk Register to be presented to the October Council meeting for adoption.

**CARRIED****Attachments**

2 Enterprise Risk Management Review

---

**6.5 FY25 ANNUAL STATEMENTS****COMMITTEE RESOLUTION 2025/8**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That ARIC notes the status of the Annual Financial Statements for year ending 30 June 2025.

**CARRIED****6.6 INTERNAL AUDITOR UPDATE****COMMITTEE RESOLUTION 2025/9**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That ARIC note the internal auditor's update.

**CARRIED****6.7 PERFORMANCE IMPROVEMENT ORDERS UPDATE****COMMITTEE RESOLUTION 2025/10**

Moved: Chair Person Kerry Phillips

Seconded: Member Ross Earl

That the Committee note the Performance Improvement Orders update endorsed by Council and submitted to the Office of Local Government.

**CARRIED**

**AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES****15 OCTOBER 2025****7 ITEMS WITHOUT NOTICE**

The Chair requested updates regarding financial position as at 30 september 2025, significant incidents recorded associated with WHS, Fraud and ICT.

**8 NEXT MEETING** Liaise with officers for a face to face meeting late January or early February 2026.**9 CLOSE**

The Meeting closed at 2.45pm.

The minutes of this meeting were confirmed at the Audit Risk and Improvement Committee Meeting.

**7.3 STRENGTHENING COMMUNITY ACCESS INCLUSION & WELLBEING ADVISORY COMMITTEE MEETING HELD ON THURSDAY 16 OCTOBER 2025**

**File Number:** D25.116638

**Reporting Officer:** Carol Holmes, Senior Executive Assistant

**Responsible Officer:** Terry Dodds PSM, Chief Executive Officer

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**OFFICER RECOMMENDATION**

That Council notes the Minutes of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee (SCAIWAC) meeting held on Thursday 16<sup>th</sup> October 2025; and

**REPORT**

The Strengthening Community Access Inclusion & Wellbeing Advisory Committee (**SCAIWAC**) held their meeting on Thursday 16 October 2025 in the Council Chambers.

There were no additional recommendations other than the Minutes of SCAIWAC be received and noted.

**ATTACHMENTS**

1. Minutes - SCAIWAC - October 2025 [↓](#) 

## Strengthening Community Access, Inclusion & Wellbeing Advisory Committee – (SCAIWAC)



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# Agenda

Thursday 16<sup>th</sup> October 2025,

**Location:** Balranald Shire Council Chambers, Market St

**Start Time:** 4pm

Join teams Meeting

[SCAIWAC meeting](#) | [Meeting-Join](#) | [Microsoft Teams](#)

Opening of Meeting – General Manager or delegate

1. Acknowledgement of Country  
*I would like to begin by acknowledging the traditional custodians of the land we're meeting on today and pay my respects to their Elders past and present. I also acknowledge my gratitude that we share this land today, my sorrow for some of the costs of that sharing, and my hope and belief that we can move to a place of equity, justice and partnership together.*
2. Apologies: Wendy Murphy, Nat Lay, Sue Balshaw, Kathleen Harris, Ben Johnstone
3. Present: Louie Zaffina, Emma Moore, Tracy O'Halloran, Alison Linnett, Barb Gibson Thorpe, Lyn Flanagan, Hodi Beauliv, Peter Bascomb, Rachael Williams,
4. Conflicts of Interest: NIL
5. Confirmation of Previous Minutes: Moved: Alison Linnett Seconded: Lyn Flanagan Carried: Yes
6. Correspondence - SCAIWAC Letter of support for Balranald Library crossing – agreement to support, **Rachael to write letter**
7. Business from Previous Meeting  
BELC – expecting an announcement from Live Better at Civic Dinner 22/10/2025 re BELC. Required staffing roles are continuing to be advertised by the current Committee of Management.  
Live Better have advertised for the Live Better transport role as well (2-3 days per week), the role has been advertised for several weeks now with no interest. Council will add to Council Newsletter, facebook and Balranald Inc  
**Emma to pass on the Transport position ad to be shared through the SCAIWAC network.**
8. General Business
  - Expo update (23/10) – 39 stalls registered, 25 tables coming from footy club – an additional 15-20 tables are needed. Check race club, Fire Station etc. Waiting to hear from BCS re attendance of students at Expo, St Js are sending Yr 5-6. Lyn will announce the Expo at the Club on Friday night. **Rachael to ask Connie to organise Purchase Order to Emma. Those available can support with set-up time: from 8:30am**

## Strengthening Community Access, Inclusion & Wellbeing Advisory Committee – (SCAIWAC)



- 
- Civic Dinner update (22/10) – 45 people have RSVPed at this stage. Live Better announcement re BELC will occur at the dinner. Expecting a total of 60 for the Civic Dinner. Seating plans to manage where people sit to ensure key connections etc. Louie to do welcome, Hodi is MC, RW guest speaker. Welcome to Country – Ava Moore / Kia Charles (Emma and Hodi to discuss and finalise). Drought Resilience funding will be used to pay for venue hire and the RSL will do all set-up. Zoey to do table arrangements. Hodi to circulate attendees list to Advisory Committee, AC to let Hodi know if there is anyone they would like to sit next to / network with on the night. AC to advise by COB Monday
  - Diploma of Mental Health supported study initiative. Received 13 EOIs on first assessment all are eligible except one (outside the BSC area – in Koraleigh – agreement from group that this applicant not be progressed). Second round application process has commenced to determine who might be fee-free and fee-reduced, this will support us in determining the number of students we can carry forward. Good geographical spread
  - Services directory printing - printed and awaiting payment of invoice for pick up of booklets
  - Delivery of Standard Mental Health First Aid program – Euston (17<sup>th</sup> – 18<sup>th</sup> Nov) - 1 person signed up to date, catering (Café 39) –Louie has supported with circulation of Social Media tiles.
  - Yana Pittman event registrations are very strong (occurring 7<sup>th</sup> November). Event has been made available to all BCS female students from Year 6 upwards. 150 seats available.

9. Next Meeting- 4pm November 20<sup>th</sup> Council Chambers

10. Close 5pm



**7.4 EUSTON PROGRESSIVE ADVISORY COMMITTEE HELD ON MONDAY 27 OCTOBER 2025**

**File Number:** D25.116433

**Reporting Officer:** Carol Holmes, Senior Executive Assistant

**Responsible Officer:** Terry Dodds PSM, Chief Executive Officer

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**OFFICER RECOMMENDATION**

1. That the Minutes of the Euston Progressive Advisory Committee meeting held on Monday 27 October 2025 be received noted.

**REPORT**

The Euston Progressive Advisory Committee (EPAC) held a meeting on Monday 27 October 2025 at the Euston Club.

There were no additional recommendations made by the committee to Council in addition to the minutes being received and noted by Council from this meeting.

**ATTACHMENTS**

1. Minutes - EPAC October 2025 [↓](#) 

# MEETING MINUTES OF THE EUSTON PROGRESSIVE ADVISORY COMMITTEE MEETING HELD ON 27<sup>th</sup> October 2025



CHAIR: Guy Fielding

MINUTES OFFICER: Hodi Beauliv

| AGENDA<br>ITEM                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | DISCUSSION                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| 1.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <p>Meeting Open: 5.30pm</p> <p>Attendees:</p> |
| <p><b>COMMITTEE MEMBERS:</b></p> <p>Guy Fielding</p> <p>Rusty Roberts</p> <p>Mario Chirchiglia</p> <p>Phillip Cocks</p> <p>Lena Cocks</p><br><p><b>COUNCIL:</b></p> <p>Louie Zaffina (Mayor)</p> <p>Terry Dodds (CEO)</p> <p>Hodi Beauliv (Executive Manager, Community &amp; Governance)</p> <p>Connie Mallet (Community Projects, Tourism/Economic Development &amp; Grants Coordinator)</p><br><p><b>GUESTS:</b></p> <p>Dennis McLaughlan Drought Resilience Officer (Wentworth Shire Council)</p> <p>Adrian Wells (Petaurus Education Group)</p> |                                               |

|    |                                                                                                                                                                                                                                                                                                                                             |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2. | <b>Acknowledgement of country:</b> Chair Guy Fielding provided an acknowledgement of country before the commencement of the meeting.                                                                                                                                                                                                        |
| 3. | <b>Apologies:</b><br>Santina Zappia, Kathy Garreffa, Teresa Garreffa, Tracy O'Halloran (Councilor)<br><br><b>Moved:</b> Rusty Roberts <b>Seconded:</b> Phil Cox                                                                                                                                                                             |
| 4. | <b>Disclosures of Interest:</b> Nil                                                                                                                                                                                                                                                                                                         |
| 5. | <b>Confirmation of previous minutes:</b><br><b>Moved:</b> Louie <b>Seconded:</b> Phil Cox                                                                                                                                                                                                                                                   |
| 6. | <b>Business arising from minutes:</b> <ul style="list-style-type: none"> <li>Nil</li> </ul>                                                                                                                                                                                                                                                 |
| 7. | <b>Update on Euston-Robinvale Walking Trail Signage presented by Adrian Wells (Petaurus Education Group)</b><br>Adrian provided an overview of the finalized signs for approval by the committee.<br><br><b>Action:</b> Guy to scan and distribute to EPAC members for commentary on the new signs, with feedback required in next 2 weeks. |
| 8. | <b>Correspondence :</b> Nil                                                                                                                                                                                                                                                                                                                 |

|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.  | <b>Agenda Items:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|     | <p><b>EPAC Rolling Action Plan:</b></p> <p>As tabled, with the following discussions:</p> <ul style="list-style-type: none"> <li>• Euston Oval – getting closer but some damage done with the last rain, Adrian to do further inspection when he is next available</li> <li>• Euston Water Treatment plant – need to review Integrated Water Cycle Management Plan (IWCMP) as there has been substantial residential growth since the plan was developed and the Euston WTP is now operating well above capacity</li> <li>• Relocation of Euston Fire Station – opportunity to improve fire services by relocating them to provide more room for the Euston Water Treatment plant</li> <li>• Upgrade of Euston Rec Reserve Clubrooms – \$3,000 funds to be allocated from Drought Resilience Funding as per Dennis’ presentation – Kathy has provided some quotes from potential works – some funding has also been allocated in current financial year from the Infrastructure team</li> <li>• Multi-purpose Community Facility/Hub – some preliminary drawings have been done, just looking for funding</li> <li>• Euston Regent Parrot Branding – need to look at Balranald &amp; Surrounds brand that promotes more than just Balranald, now is a good time to do it</li> <li>• Euston Town Entry Signs – Funded under Sustainable Communities funding – still awaiting funding deed to be signed, consultation will be undertaken before we enter</li> <li>• Euston Eucalyptus Oil Factory – workshop to be organised in the new year to further substantiate the project</li> <li>• Directional signage – needs one where the walk starts at both the Euston and bridge ends</li> <li>• Traffic calming (Bertram &amp; Taylor Roads) – Mayor advised that Council allocated \$250,000 in 24/25 budget to do further works, applying to Traffic Committee and Transport for NSW to reduce the speed limit to 60km/h</li> <li>• Kilpatrick Road – Mayor advised Kilpatrick road to receive a second 10mm seal in January</li> <li>• Euston Footpath – EPAC to advise Council if there are any footpaths in Euston you would like to prioritise – Mayor advised Selwyn Street to Recreation Reserve has already been identified</li> <li>• Anderson Playground – Council seeking advice on the type of equipment the Euston community would like in the playground, could consider relocating the equipment from Anderson Playground to the neighbourhood park and upgrading Anderson Park to a regional park?</li> </ul> <p><b>Action:</b> Explore potential locations and funding options for Euston Fire Station</p> <p><b>Action:</b> Further clarify maintenance works required at Euston Rec Reserve Clubrooms for potential funding from the Drought Resilience Action Plan</p> <p><b>Action:</b> Explore model to improve sales of Balranald Shire Council merchandise across the whole Shire, including at the Euston VIC</p> <p><b>Action:</b> Council to confirm what the 2 Iluka projects they have committed to for \$500,000</p> <p><b>Action:</b> Council to provide some information to assist with consultation on Euston Playgrounds</p> <p>Mental Health First Aid training –</p> <ul style="list-style-type: none"> <li>• Training booked for Euston on 17-18 November, only 2 people registered from Euston at this stage. Places are still available.</li> </ul> <p><b>Action:</b> EPAC members to help promote Mental Health First Aid Training</p> |
| 10. | <b>Items Without Notice:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

**Dennis:** Opportunities available through the Wentworth and Balranald Shire Council Drought Resilience Action Plan. Funding available for upgrades to community sporting facilities. Dennis has set aside \$3,000 for upgrades. Dennis met with Mayor, Rusty and Cat to put together a list of potential upgrades. Funding needs to be spent by November 2025 and there may be some other unspent funds that could be used to fund the upgrades.

Butchering workshop held on the weekend. Approximately 30 people in attendance as well as a range of service agencies touching base with staff. Well received by the local community. Future workshops could be held if funding continues based on

**Action:** EPAC to provide letter of support for future funding Drought Resilience \$3,000 already available for Euston for the Recreation Reserve Upgrade. Additional funds potentially available.

Euston School also interested in applying for funds for a Cyber Safety event.

**Euston Public School & Early Years Program:** The local Euston Public School is keen to explore funding opportunities to extend their early years space. Also exploring options to run cyber safety workshops in November that can be used to also consult with family members re: playgrounds.

|     |                                                                                                            |
|-----|------------------------------------------------------------------------------------------------------------|
| 11. | MEETING CLOSED 7:25pm - <b>Next Meeting – 5:30pm</b> Monday 24 <sup>th</sup> November 2025 at Euston Club. |
|-----|------------------------------------------------------------------------------------------------------------|

**8 NOTICE OF MOTION****8.1 NOTICE OF MOTION - MOTIONS FOR NOVEMBER MEETING**

**Record Number: D25.116660**

I, Councillor Alison Linnett, give notice that at the next Ordinary Meeting of Council to be held on 18 November 2025, I intend to move the following motions:

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**MOTION**

That:

1. Council seeks grant funding to create an off-leash dog park adjacent to the Lions Park new Playground;
2. Council seeks grant funding to seek designs and paint for the creation of a mural on the Balranald water Towers.
3. Council use the credit at the Rustic Pear from the Balranald Beautification Committee to purchase red Roses to improve the streetscape in front of the Balranald Bakery and the Potters building;
4. Council investigates, removes and replaces the dead trees in Market Street, between River and We Street, Balranald
5. Council investigate and seek grant funding to clean and make the Murrumbidgee River (between the bridge and the Mission) safe for fishing, boating and water sports; and
6. Seek grant funding to make a river 'beach' at the river bend.

**RATIONALE**

I commend these Notices of Motions to Council.

**ATTACHMENTS**

**Nil**

**9 NOTICE OF RESCISSION**

**CHIEF EXECUTIVE OFFICERS REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****10 CHIEF EXECUTIVE OFFICER'S REPORTS****10.1 PRESENTATION OF THE AUDITED ANNUAL FINANCIAL STATEMENTS FOR THE 2024/2025 FINANCIAL YEAR**

|                                    |                                                                                         |
|------------------------------------|-----------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116395</b>                                                                       |
| <b>Author(s):</b>                  | <b>Edna Mendes, Chief Financial Officer</b>                                             |
| <b>Approver:</b>                   | <b>Terry Dodds PSM, Chief Executive Officer</b>                                         |
| <b>Operational Plan Objective:</b> | <b>Pillar 3: Our Economy – A community that ensures a strong and resilient economy.</b> |

**PURPOSE OF REPORT**

To present Council with the Audited Annual Financial Statements (**Attachment 1**) for the year ending 30 June 2025, and to present the Statements to the public, in accordance with section 419 of the Local Government Act ,1993.

**OFFICER RECOMMENDATION****That Council:**

- i. **receives and notes the report on the audited Annual Financial Statements and associated audit reports, for the year ending 30 June 2025; and**
- ii. **presents the financial statements and reports to the public in accordance with Section 419 of the Local Government Act, 1993.**

**REPORT**

Section 419 of the Local Government Act (1993) requires that:

- (1) A council must present its audited financial reports, together with the auditor's reports, at a meeting of the council held on the date fixed for the meeting.*
- (2) The council's auditor may attend the meeting at which the financial reports are presented.*
- (3) A council's auditor who carries out the functions of the auditor under an appointment by the Auditor-General must attend the meeting at which the financial reports are presented if the council gives not less than 7 days notice in writing that it requires the auditor to do so.*

A representative of the NSW Audit Office, together with the appointed Auditor from Nexia, have been invited to attend this meeting and will join the meeting remotely, to provide an overview of the Financial Statements and address any questions from the meeting.

The final audited Annual Financial Statements detail an annual operating surplus of \$4,133K (\$4,345K in 2023/24) including capital grants and contributions. The operating result after excluding capital grants and contributions for 2024/25 financial year, is a net loss of \$2,891K (surplus of \$328K in 2023/24)



While the bottom line is an operating loss for the year, this is not unexpected and reflects the cycle of expenditure on grant funded projects, where operating grant income has been accumulated in previous years and the expenditure matching that income is spent in the current year.

The reduction in the advance payment of the annual Financial Assistance Grant (FAG) from the Federal Government has also negatively impacted the operating result for the year.

The Financial Statements also reflect an upward movement in net assets from \$269,753 million to \$306,861 million, primarily resulting from revaluation of Transport assets during the year.

The following summary of key financial information, including comparison with the previous financial year, is provided to assist Councillors with an overall picture of the operations of the year:

|                                                                                                                         | 2025<br>\$ '000 | 2024<br>\$ '000 |
|-------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|
| <b>Income Statement</b>                                                                                                 |                 |                 |
| Total income from continuing operations                                                                                 | 29,128          | 28,265          |
| Total expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets   | 18,258          | 17,608          |
| Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets | 10,870          | 10,657          |
| Depreciation, amortisation and impairment of non-financial assets                                                       | 6,737           | 6,312           |
| <b>Net operating result for the year</b>                                                                                | <b>4,133</b>    | <b>4,345</b>    |
| <b>Net operating result before grants and contributions provided for capital purposes</b>                               | <b>(2,891)</b>  | <b>328</b>      |
| <b>Statement of Financial Position</b>                                                                                  |                 |                 |
| Total current assets                                                                                                    | 37,035          | 38,658          |
| Total current liabilities                                                                                               | (7,296)         | (8,511)         |
| Total non-current assets                                                                                                | 278,399         | 241,095         |
| Total non-current liabilities                                                                                           | (1,277)         | (1,489)         |
| <b>Total equity</b>                                                                                                     | <b>306,861</b>  | <b>269,753</b>  |
| <b>Other financial information</b>                                                                                      |                 |                 |
| Unrestricted current ratio (times)                                                                                      | 14.94           | 16.51           |
| Operating performance ratio (%)                                                                                         | (11.89)%        | 0.39%           |
| Debt service cover ratio (times)                                                                                        | 13.68           | 21.37           |
| Rates and annual charges outstanding ratio (%)                                                                          | 5.44%           | 5.09%           |
| Infrastructure renewals ratio (%)                                                                                       | 221.34%         | 98.01%          |
| Own source operating revenue ratio (%)                                                                                  | 37.20%          | 39.36%          |
| Cash expense cover ratio (months)                                                                                       | 19.66           | 20.93           |

The Auditor will provide an overview of the various performance ratios for the financial year, which are shown within the Auditor's report, and will comment on other aspects of the Annual Financial Statements, to provide an insight into Council's financial position and the conduct of the audit.

It is noted that the Auditor has provided an unqualified opinion on the General Purpose and Special Purpose Financial Statements for the financial year ending 30 June 2025.

A copy of the Audited Financial Statements and Audit Reports are attached to this business paper for the information of Council and the public. The Financial Statements are also available on Council's website. Notice of the presentation of the audited Financial Statements to this meeting was advertised prior to the meeting to enable members of the public to provide a submission on the audited Financial Statements.

The report is now presented for the information of Council and interested members of the public.

A copy of the Audited Financial Statements and Audit Reports are attached to this business paper for the information of Council and the public. The Financial Statements are also available on Council's website. Notice of the presentation of the audited Financial Statements to this meeting was advertised prior to the meeting to enable members of the public to provide a submission on the audited Financial Statements.

The report is now presented for the information of Council and to present the 2024/2024 financial statements to the public.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Financial Statements are prepared in accordance with the provisions of the Local Government Act (1993) as amended, the NSW Local Government Code of Accounting Practice and Financial Reporting (the 'Code') and relevant Australian Accounting Standards.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

Nil

**10.2 DATE AND TIME FOR ORDINARY COUNCIL MEETINGS**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.115445</b>                                                                                                                    |
| <b>Author(s):</b>                  | <b>Carol Holmes, Senior Executive Assistant</b>                                                                                      |
| <b>Approver:</b>                   | <b>Terry Dodds PSM, Chief Executive Officer</b>                                                                                      |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

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**PURPOSE OF REPORT**

For Council to consider, determine and adopt the Ordinary Council Meeting dates and times.

**OFFICER RECOMMENDATION**

**That:**

- 1. Pursuant to Clause 3.2 of Council’s Code of Meeting Practice, Council determine the dates, times and location of Ordinary Meetings of Council to be held on the third Tuesday of each month commencing at 5 pm, with the exclusion of January 2026; and**
- 2. Pursuant to Section 9 of the *Local Government Act 1993* and clause 3.4 of Council’s Code of Meeting Practice, Council provide public notice of the scheduled Ordinary Meetings.**

**REPORT**

Section 365 of the Local Government Act 1993 (“the Act”) requires Council to meet at least 10 times each year, each time in a different month. Clause 3.2 of Council’s Code of Meeting Practice (“Meeting Code”) provides that Council shall, by resolution, set the frequency, time, date and location of its ordinary meetings. This report is set out to provide dates and times for these meetings for 2026.

Meeting dates and times in the past have been the third Tuesday of each month commencing at 5.00 pm.

All Ordinary Meetings will be streamed live in line with the requirements of the Code of Meeting Practice.

Additional extraordinary meetings may be called throughout the year as required, and these will be advertised as set out within the Code of Meeting Practice.

**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

*Local Government Act 1993*

*\*Section 9 – Public Notice of Meetings*

**POLICY IMPLICATION**

Model Code of Meeting Practice

**RISK RATING**

Low

**ATTACHMENTS**

Nil

**10.3 CARAVAN PARK - ADJUSTMENT OF FEES 2025/2026**

|                                    |                                                                                         |
|------------------------------------|-----------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116591</b>                                                                       |
| <b>Author(s):</b>                  | <b>Edna Mendes, Chief Financial Officer</b>                                             |
| <b>Approver:</b>                   | <b>Terry Dodds PSM, Chief Executive Officer</b>                                         |
| <b>Operational Plan Objective:</b> | <b>Pillar 3: Our Economy – A community that ensures a strong and resilient economy.</b> |

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**PURPOSE OF REPORT**

The purpose of this report is to advise Council about an update to the fees and charges for the Balranald Caravan Park. This update is necessary due to the operational challenges identified in implementing the new online booking system, increased cleaning costs associated with authorised pet accommodation in the cabins and the introduction of a long-term rental fee for the smaller cabins.

**OFFICER RECOMMENDATION**

That:

1. A pay upfront system for all bookings, with an agreed refund policy;
2. An upfront bond of one night's accommodation to be collected prior to check-in to cover any extra cleaning required or potential damages; and
3. A new fee structure for long-term rentals of smaller cabins be introduced.

**REPORT**

With the introduction of the new online booking system, the Caravan Park has seen an increase in the number of people not turning up on the day of booking. With only a 10% deposit paid, Council is losing income, particularly on cabins that could otherwise have been filled on the day.

In line with current accommodation booking practice, the Caravan Park would like to introduce a pay upfront booking policy, with the following refund schedules:

- More than 7 days prior to check-in - Fully refundable
- Between 24 hours and 7 days before check-in - Credit points will be issued for use within the next 12 months.
- Less than 24 hours before check-in – Non refundable
- No Refunds will be provided for bookings not attended.
- No refunds will be issued after arrival - Guests may be eligible to receive credit points for future stays, subject to management approval.

Despite the Council's policy of no pets allowed in the cabins, since the implementation of the online booking system there has been instances of guests bringing pets into the cabins. This situation has led to increased cleaning requirements to maintain the cleanliness and hygiene standards of the cabins, resulting in additional costs for Council and sometimes results in a cabin not being available the following night.

It is proposed that an upfront bond of one night's accommodation is introduced to cover any excessive cleaning or potential damages. The bond would be refunded after departure, once the cleaners have identified no excessive cleaning was required and no damages occurred during their stay.

To accommodate workers wishing to stay in the older/small cabin for longer periods, it is proposed to introduce a long-term rental fee of \$50.00 per night, reduced from the standard rate of \$80.00 per night. This would be available when booking more than 5 nights in a 1-month period.

As Council has already adopted its Revenue Policy and Fees and Charges, as part of the 2025/2026 Operational Plan and Budget any proposed amendment to the adopted Fees and Charges (other than statutory charges), would need to be publicly advertised for a period of 28 days, in compliance with the principles of the Integrated Planning and Reporting (IPR) Framework. Council could adopt the proposed amendments at this meeting and they would become affective after a period of 28 days, subject of course to there being no adverse public submissions.

**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

Nil

**POLICY IMPLICATION**

Nil

**RISK RATING**

Low

**ATTACHMENTS**

Nil

**10.4 QUARTERLY BUDGET REVIEW FOR THE PERIOD ENDING 30 SEPTEMBER 2025**

|                                    |                                                                                         |
|------------------------------------|-----------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116597</b>                                                                       |
| <b>Author(s):</b>                  | <b>Edna Mendes, Chief Financial Officer</b>                                             |
| <b>Approver:</b>                   | <b>Terry Dodds PSM, Chief Executive Officer</b>                                         |
| <b>Operational Plan Objective:</b> | <b>Pillar 3: Our Economy – A community that ensures a strong and resilient economy.</b> |

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**PURPOSE OF REPORT**

The purpose of this report is to advise Council that the Quarterly Budget Review (**QBR**) for the quarter ending 30 September, 2025 has been completed in accordance with the Local Government (General) Regulation 2021 (**the Regulation**) and that the financial position of Council as at 30 September, 2025 and the projected financial position of Council as at 30 June 2026 are both considered to be satisfactory by Council's Responsible Accounting Officer (**RAO**).

**OFFICER RECOMMENDATION**

**That:**

- 1. Council receive the Quarterly Budget Review statement for the quarter ending 30 September 2025 and approves the proposed alterations to the Budget and endorses that the projected financial position of the Balranald Shire Council for the year ending 30 June 2026 is considered to be satisfactory; and**
- 2. That the Quarterly Budget Review statement be forwarded to the Office of Local Government, no later than 30 November 2025.**

**REPORT**

The Regulation requires Councils in NSW to prepare, consider and endorse a budget review statement each quarter, which details estimates of income and expenditure, and the revision of these estimates.

The statement must also include a report indicating changes in estimates for income and expenditure. The statement must also comply with the Local Government Code of Accounting Practice and be considered by the Council no later than 2 months after the end of the quarter.

The attached financial reports comply with the Council's statutory responsibilities and are presented to comply with Australian Accounting Standards format, as presented in end of year financial reports, and the organisational structure approved by the Council.

The Statement includes:

- A Budget Review Summary, including actuals to date, original budget, revised estimates if applicable, and remaining balance.
- A Summary of significant variations and budget adjustments.
- A Summary of cash restrictions and available cash.

The format of this first quarter budget review follows the newly mandated templates introduced by the Office of Local Government. As these templates are still under development, it is anticipated that further refinements will occur – both in terms of presentation and the structure of financial reporting. It is expected that ongoing adjustments will occur as the templates evolve to better support transparency and consistency.

### Budget Adjustments Included in Quarterly Budget Review Report

Budget adjustments are listed in the attached Quarterly Budget Review (**QBR**) (**Attachment 1**).

The Operating result from continuing Operations in the budget review as at 30 September 2025 is a projected surplus of \$102K as at 30 June 2026.

Council's Adopted Budget for the 2025/2026 Financial Year projected a surplus of \$62K, subsequent variations to revenue and expenditure for the September 2025 quarter resulted in a positive improvement of \$40K to the bottom line.

The bulk of the variations in the expenditure has resulted from:

- increases to IT charges in certain areas, which highlights the increases in mandatory needs to stay abreast of the increasing emphasis on IT operational costs - \$15K,
- increases in expenditure to rectify safety issues on Marma Box Creek Road - \$100K
- increase to do an investigation into the Kyalite raw water program - \$10K

The following table is a summary of the changes in the Original Adopted Budget for the 2024/2025 Financial Year after each Quarterly Budget Review:

| Summary                                                                 | Budget Impact '000 |
|-------------------------------------------------------------------------|--------------------|
| Original Adopted Budget Surplus for 2025/2026                           | \$62               |
| Net Proposed Adjustments from the September – QTR1                      | -\$125             |
| <b>Revised Budget Projected to 30 June 2025 – a proposed Deficit of</b> | <b>- \$63</b>      |

Variations for the September 2025 quarter in capital expenditure are:

- Refurbish Council house for new executive staff, this is an increase of \$35K
- Extend original budgeted amount for work to drainage and kerb and gutter in Harben Street, this is an increase of \$65K

A listing of all identified variations is included in the attached QBR Report (Attachment 1).

The September QBR, being the first review of the budget year, differs from the subsequent reviews in that the 'carried forward' amounts for projects not completed from the previous year are added to the Adopted Original Budget. In relation to Capital projects carried forward an amount of \$3.479 M has been added to the Capital works program for the 2025/2026 financial year, and funding for these has been offset by Capital grant income held in contract liabilities.

The quarterly review should act as a barometer of Council's financial health during the year, and it is also a means by which Council can ensure that it remains on track to meet its objectives, targets and outcomes as set out in its Operational Plan and Budget.

### FINANCIAL IMPLICATION

#### Statement re Anticipated Financial Position as at 30 June 2026

The following statement is made in accordance with Clause 203 (2) of the Local Government (General) Regulation 2021:

As Council's Responsible Accounting Officer, it is my opinion that the Quarterly Budget Review Statement for the Balranald Shire Council for the quarter ended 30 September 2025 indicates that Council's anticipated financial position as at 30 June 2026 is considered satisfactory, having regard



to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Edna Mendes

**Responsible Accounting Officer**

### LEGISLATIVE IMPLICATION

Section 203 of the Local Government (General) Regulation 2021 states that:

- (1) Not later than 2 months after the end of the quarter (except the June quarter), the responsible accounting officer of a council must prepare and submit to council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the statement of the council's revenue policy included in the operational plan for the relevant year, a revised estimate of the income and expenditure for that year.
- (2) A budget review statement must include or be accompanied by:
  - (a) a report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the council is satisfactory, having regard to the original estimate of the income and expenditure, and
  - (b) if that position is unsatisfactory, recommendations for remedial action.
- (3) A budget review statement must include any information required by the Code to be included in such a statement.

The Quarterly Budget Review Statement publication issued in 2010 by the then Division of Local Government, NSW Department of Premier and Cabinet, details the minimum requirements, and these requirements have been met in the preparation of this Quarterly Budget Review Statement.

### POLICY IMPLICATION

Nil

### RISK RATING

Low

### ATTACHMENTS

1. QBR Attachment - November 2025  

| QBRs FINANCIAL OVERVIEW                                                                                                                                         |                                        |                       |                  |                  |                  |         |                        |                          |                       |                 |        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-----------------------|------------------|------------------|------------------|---------|------------------------|--------------------------|-----------------------|-----------------|--------|
| Balranald Shire Council                                                                                                                                         |                                        |                       |                  |                  |                  |         |                        |                          |                       |                 |        |
| Budget review for the quarter ended 30/09/25                                                                                                                    |                                        |                       |                  |                  |                  |         |                        |                          |                       |                 |        |
| DESCRIPTION                                                                                                                                                     | Previous Year                          | Current Year Original | Approved Changes | Approved Changes | Approved Changes | Revised | Recommended changes    | Projected Year End (FY2) | VARIANCE              | ACTUAL YTD      |        |
|                                                                                                                                                                 | Actual                                 | Budget                | Review           | Review           | Review           | Budget  | for council resolution | Result                   | ORIGINAL budget v FY2 |                 |        |
|                                                                                                                                                                 | 2024/25 \$000's                        | 2025/26 \$000's       | Q 1 \$000's      | Q 2 \$000's      | Q 3 \$000's      | \$000's | \$000's                | 2025/26 \$000's          | 2025/26 \$000's       | 2025/26 \$000's |        |
| Net Operating Result before grants and contributions provided for capital purposes                                                                              | General Fund                           | -4,404                | -3,622           | 0                | 0                | 0       | -3,622                 | -115                     | -3,737                | -115            | 1,198  |
|                                                                                                                                                                 | Water Fund                             | 1,145                 | 1,278            | 0                | 0                | 0       | 1,278                  | -10                      | 1,268                 | -10             | 842    |
|                                                                                                                                                                 | Sewer Fund                             | 368                   | 539              | 0                | 0                | 0       | 539                    | 0                        | 539                   | 0               | 801    |
|                                                                                                                                                                 | Consolidated                           | -2,891                | -1,833           | 0                | 0                | 0       | -1,833                 | -125                     | -1,958                | -125            | 2,893  |
| Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets | Consolidated                           | 10,870                | 6,077            | 0                | 0                | 0       | 6,077                  | -125                     | 5,952                 | -125            | 5,455  |
| Borrowings                                                                                                                                                      | Total borrowings                       | 1,198                 | 1,500            |                  |                  |         |                        |                          |                       | -1,500          | 0      |
| Liquidity                                                                                                                                                       | External restrictions                  | 10,642                | 3,632            | 0                | 0                | 0       | 3,632                  | 10                       | 3,642                 | 10              | 3,186  |
|                                                                                                                                                                 | Internal Allocations                   | 13,949                | 13,949           | 0                | 0                | 0       | 13,949                 | 35                       | 13,984                | 35              | 3,643  |
|                                                                                                                                                                 | Unallocated                            | 7,728                 | 4,801            | 0                | 0                | 0       | 4,801                  | -45                      | 4,756                 | -45             | 25,995 |
|                                                                                                                                                                 | Total Cash, Cash Equivalents and Inves | 32,319                | 22,382           | 0                | 0                | 0       | 22,382                 | 0                        | 22,382                | 0               | 32,824 |
| Capital                                                                                                                                                         | Capital Funding                        | 15,061                | 16,352           | 0                | 0                | 0       | 16,352                 | 3,579                    | 19,931                | 3,579           | 5,560  |
|                                                                                                                                                                 | Capital Expenditure                    | 15,014                | 16,352           | 0                | 0                | 0       | 16,352                 | 3,579                    | 19,931                | 3,579           | 5,066  |
|                                                                                                                                                                 | Net Capital                            | 47                    | 0                | 0                | 0                | 0       | 0                      | 0                        | 0                     | 0               | 494    |

| Developer Contribution | Total Developer Contributions | Opening Balance   | Total Cash Contributions Received | Total Interest Earned | Total Expended | Total Internal Borrowings (to)/from | Held as Restricted Asset | Cumulative balance of internal borrowings (to)/from |
|------------------------|-------------------------------|-------------------|-----------------------------------|-----------------------|----------------|-------------------------------------|--------------------------|-----------------------------------------------------|
|                        |                               | As at 1 July 2025 | As at this Q                      | As at this Q          | As at this Q   | As at this Q                        | As at this Q             | As at this Q                                        |
|                        |                               | \$000's           | \$000's                           | \$000's               | \$000's        | \$000's                             | \$000's                  | \$000's                                             |
|                        |                               | 30                | 0                                 | 0                     | 0              | 0                                   | 30                       | 0                                                   |

| Income and Expenses Budget Review Statement                                                                                    |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------|------------------|------------------|------------------|---------------|------------------------|--------------------------|-----------------------|-----------------|
| Balranald Shire Council                                                                                                        |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Budget review for the quarter ended 30/09/2025                                                                                 |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Consolidated Fund                                                                                                              |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Description                                                                                                                    | Previous Year   | Current Year Original | Approved Changes | Approved Changes | Approved Changes | Revised       | Recommended changes    | Projected Year End (PYE) | VARIANCE              | ACTUAL YTD      |
|                                                                                                                                | Actual          | Budget                | Review           | Review           | Review           | Budget        | for council resolution | Result                   | ORIGINAL budget v PYE |                 |
|                                                                                                                                | 2024/25 \$000's | 2025/26 \$000's       | Q 1 \$000's      | Q 2 \$000's      | Q 3 \$000's      | \$000's       | \$000's                | 2025/26 \$000's          | 2025/26 \$000's       | 2025/26 \$000's |
| <b>INCOME</b>                                                                                                                  |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Rates and Annual Charges                                                                                                       | 5,974           | 6,119                 |                  |                  |                  | 6,119         |                        | 6,119                    | 0                     | 6,502           |
| User Charges and Fees                                                                                                          | 2,670           | 1,448                 |                  |                  |                  | 1,448         |                        | 1,448                    | 0                     | 331             |
| Other Revenue                                                                                                                  | 489             | 880                   |                  |                  |                  | 880           |                        | 880                      | 0                     | 617             |
| Grants and Contributions - Operating                                                                                           | 11,269          | 9,252                 |                  |                  |                  | 9,252         |                        | 9,252                    | 0                     | 558             |
| Grants and Contributions - Capital                                                                                             | 7,024           | 1,895                 |                  |                  |                  | 1,895         |                        | 1,895                    | 0                     | 1,058           |
| Interest and Investment Income                                                                                                 | 1,563           | 1,208                 |                  |                  |                  | 1,208         |                        | 1,208                    | 0                     | 638             |
| Other Income                                                                                                                   | 139             | 475                   |                  |                  |                  | 475           |                        | 475                      | 0                     | 1               |
| Net gain from disposal of assets                                                                                               | 0               | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 0               |
| <b>Total Income from continuing operations</b>                                                                                 | <b>29,128</b>   | <b>21,277</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>21,277</b> | <b>0</b>               | <b>21,277</b>            | <b>0</b>              | <b>9,705</b>    |
| <b>EXPENSES</b>                                                                                                                |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Employee benefits and on-costs                                                                                                 | 7,277           | 7,777                 |                  |                  |                  | 7,777         |                        | 7,777                    | 0                     | 1,344           |
| Materials & Services                                                                                                           | 10,084          | 6,743                 |                  |                  |                  | 6,743         | 125                    | 6,868                    | 125                   | 2,893           |
| Borrowing Costs                                                                                                                | 79              | 77                    |                  |                  |                  | 77            |                        | 77                       | 0                     | 13              |
| Other Expenses                                                                                                                 | 803             | 603                   |                  |                  |                  | 603           |                        | 603                      | 0                     | 0               |
| Net Loss from Disposal of Assets                                                                                               | 15              | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 0               |
| <b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>   | <b>18,258</b>   | <b>15,200</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>15,200</b> | <b>125</b>             | <b>15,325</b>            | <b>125</b>            | <b>4,250</b>    |
| <b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b> | <b>10,870</b>   | <b>6,077</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>6,077</b>  | <b>-125</b>            | <b>5,952</b>             | <b>-125</b>           | <b>5,455</b>    |
| Depreciation, amortisation and impairment of non financial assets                                                              | 6,737           | 6,015                 |                  |                  |                  | 6,015         |                        | 6,015                    | 0                     | 1,504           |
| <b>Operating result from continuing Operations</b>                                                                             | <b>4,133</b>    | <b>62</b>             | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>62</b>     | <b>-125</b>            | <b>-63</b>               | <b>-125</b>           | <b>3,951</b>    |
| <b>Net Operating Result before grants and contributions provided for capital purposes</b>                                      | <b>-2,891</b>   | <b>-1,833</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>-1,833</b> | <b>-125</b>            | <b>-1,958</b>            | <b>-125</b>           | <b>2,893</b>    |

| Income and Expenses Budget Review Statement                                                                                    |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------|-------------------------------------|
| Balranald Shire Council                                                                                                        |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Budget review for the quarter ended 30/09/2025                                                                                 |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| General Fund                                                                                                                   |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Description                                                                                                                    | Previous Year<br>Actual<br>2024/25<br>\$000's | Current Year<br>Original<br>Budget<br>2025/26<br>\$000's | Approved<br>Changes<br>Review<br>Q 1<br>\$000's | Approved<br>Changes<br>Review<br>Q 2<br>\$000's | Approved<br>Changes<br>Review<br>Q 3<br>\$000's | Revised<br>Budget<br>\$000's | Recommended<br>changes<br>for council<br>resolution<br>\$000's | Projected<br>Year End<br>(PYE)<br>Result<br>2025/26<br>\$000's | VARIANCE<br>ORIGINAL<br>budget v PYE<br>2025/26<br>\$000's | ACTUAL<br>YTD<br>2025/26<br>\$000's |
| <b>INCOME</b>                                                                                                                  |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Rates and Annual Charges                                                                                                       | 4,159                                         | 4,233                                                    |                                                 |                                                 |                                                 | 4,233                        | 0                                                              | 4,233                                                          | 0                                                          | 4,616                               |
| User Charges and Fees                                                                                                          | 1,536                                         | 522                                                      |                                                 |                                                 |                                                 | 522                          | 0                                                              | 522                                                            | 0                                                          | 327                                 |
| Other Revenue                                                                                                                  | 132                                           | 880                                                      |                                                 |                                                 |                                                 | 880                          |                                                                | 880                                                            | 0                                                          | 613                                 |
| Grants and Contributions - Operating                                                                                           | 11,169                                        | 9,252                                                    |                                                 |                                                 |                                                 | 9,252                        |                                                                | 9,252                                                          | 0                                                          | 558                                 |
| Grants and Contributions - Capital                                                                                             | 6,924                                         | 1,895                                                    |                                                 |                                                 |                                                 | 1,895                        |                                                                | 1,895                                                          | 0                                                          | 1,058                               |
| Interest and Investment Income                                                                                                 | 1,346                                         | 912                                                      |                                                 |                                                 |                                                 | 912                          |                                                                | 912                                                            | 0                                                          | 510                                 |
| Other Income                                                                                                                   | 139                                           | 41                                                       |                                                 |                                                 |                                                 | 41                           |                                                                | 41                                                             | 0                                                          | 1                                   |
| Net gain from disposal of assets                                                                                               | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| <b>Total Income from continuing operations</b>                                                                                 | <b>25,405</b>                                 | <b>17,735</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>17,735</b>                | <b>0</b>                                                       | <b>17,735</b>                                                  | <b>0</b>                                                   | <b>7,683</b>                        |
| <b>EXPENSES</b>                                                                                                                |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Employee benefits and on-costs                                                                                                 | 6,931                                         | 7,777                                                    |                                                 |                                                 |                                                 | 7,777                        |                                                                | 7,777                                                          | 0                                                          | 1,344                               |
| Materials & Services                                                                                                           | 8,878                                         | 5,519                                                    |                                                 |                                                 |                                                 | 5,519                        | 115                                                            | 5,634                                                          | 115                                                        | 2,697                               |
| Borrowing Costs                                                                                                                | 52                                            | 55                                                       |                                                 |                                                 |                                                 | 55                           |                                                                | 55                                                             | 0                                                          | 8                                   |
| Other Expenses                                                                                                                 | 810                                           | 599                                                      |                                                 |                                                 |                                                 | 599                          |                                                                | 599                                                            | 0                                                          |                                     |
| Net Loss from Disposal of Assets                                                                                               | 15                                            | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| <b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>   | <b>16,686</b>                                 | <b>13,950</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>13,950</b>                | <b>115</b>                                                     | <b>14,065</b>                                                  | <b>115</b>                                                 | <b>4,049</b>                        |
| <b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b> | <b>8,719</b>                                  | <b>3,785</b>                                             | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>3,785</b>                 | <b>-115</b>                                                    | <b>3,670</b>                                                   | <b>-115</b>                                                | <b>3,634</b>                        |
| Depreciation, amortisation and impairment of non financial assets                                                              | 6,199                                         | 5,512                                                    |                                                 |                                                 |                                                 | 5,512                        |                                                                | 5,512                                                          | 0                                                          | 1,378                               |
| <b>Operating result from continuing Operations</b>                                                                             | <b>2,520</b>                                  | <b>-1,727</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>-1,727</b>                | <b>-115</b>                                                    | <b>-1,842</b>                                                  | <b>-115</b>                                                | <b>2,256</b>                        |
| <b>Net Operating Result before grants and contributions provided for capital purposes</b>                                      | <b>-4,404</b>                                 | <b>-3,622</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>-3,622</b>                | <b>-115</b>                                                    | <b>-3,737</b>                                                  | <b>-115</b>                                                | <b>1,198</b>                        |

| Income and Expenses Budget Review Statement                                                                                    |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------|------------------|------------------|------------------|--------------|------------------------|--------------------------|-----------------------|-----------------|
| Balranald Shire Council                                                                                                        |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
| Budget review for the quarter ended 30/09/2025                                                                                 |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
| Water Fund                                                                                                                     |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
| Description                                                                                                                    | Previous Year   | Current Year Original | Approved Changes | Approved Changes | Approved Changes | Revised      | Recommended changes    | Projected Year End (PYE) | VARIANCE              | ACTUAL YTD      |
|                                                                                                                                | Actual          | Budget                | Review           | Review           | Review           | Budget       | for council resolution | Result                   | ORIGINAL budget v PYE |                 |
|                                                                                                                                | 2024/25 \$000's | 2025/26 \$000's       | Q 1 \$000's      | Q 2 \$000's      | Q 3 \$000's      | \$000's      | \$000's                | 2025/26 \$000's          | 2025/26 \$000's       | 2025/26 \$000's |
| <b>INCOME</b>                                                                                                                  |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
| Access Charges                                                                                                                 | 988             | 1,031                 |                  |                  |                  | 1,031        |                        | 1,031                    | 0                     | 1,038           |
| User Charges                                                                                                                   | 1,021           | 847                   |                  |                  |                  | 847          |                        | 847                      | 0                     | 1               |
| Fees                                                                                                                           | 4               | 6                     |                  |                  |                  | 6            |                        | 6                        | 0                     | 0               |
| Grants & Contributions - Operating                                                                                             | 140             | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| Interest and Investment Income                                                                                                 | 100             | 176                   |                  |                  |                  | 176          |                        | 176                      | 0                     | 51              |
| Other Income                                                                                                                   | 320             | 409                   |                  |                  |                  | 409          |                        | 409                      | 0                     | 3               |
| Net gain from disposal of assets                                                                                               | 0               | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| <b>Total Income from continuing operations</b>                                                                                 | <b>2,573</b>    | <b>2,469</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>2,469</b> | <b>0</b>               | <b>2,469</b>             | <b>0</b>              | <b>1,093</b>    |
| <b>EXPENSES</b>                                                                                                                |                 |                       |                  |                  |                  |              |                        |                          |                       |                 |
| Employee benefits and on-costs                                                                                                 | 0               | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| Materials & Services                                                                                                           | 1,063           | 819                   |                  |                  |                  | 819          | 10                     | 829                      | 10                    | 155             |
| Borrowing Costs                                                                                                                | 27              | 22                    |                  |                  |                  | 22           |                        | 22                       | 0                     | 5               |
| Water purchase charges                                                                                                         | 0               | 23                    |                  |                  |                  | 23           |                        | 23                       | 0                     | 9               |
| Calculated taxation equivalents                                                                                                | 0               | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| Debt guarantee fee                                                                                                             | 0               | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| Other Expenses                                                                                                                 | -9              | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| Net Loss from Disposal of Assets                                                                                               | 0               | 0                     |                  |                  |                  | 0            |                        | 0                        | 0                     | 0               |
| <b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>   | <b>1,081</b>    | <b>864</b>            | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>864</b>   | <b>10</b>              | <b>874</b>               | <b>10</b>             | <b>169</b>      |
| <b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b> | <b>1,492</b>    | <b>1,605</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>1,605</b> | <b>-10</b>             | <b>1,595</b>             | <b>-10</b>            | <b>924</b>      |
| Depreciation, amortisation and impairment of non financial assets                                                              | 347             | 327                   |                  |                  |                  | 327          |                        | 327                      | 0                     | 82              |
| <b>Surplus / (Deficit) from continuing operations before capital amounts</b>                                                   | <b>1,145</b>    | <b>1,278</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>1,278</b> | <b>-10</b>             | <b>1,268</b>             | <b>-10</b>            | <b>842</b>      |
| Grants and Contributions - Capital                                                                                             |                 |                       |                  |                  |                  | 0            |                        | 0                        | 0                     |                 |
| <b>Surplus / (Deficit) from continuing operations after capital amounts</b>                                                    | <b>1,145</b>    | <b>1,278</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>1,278</b> | <b>-10</b>             | <b>1,268</b>             | <b>-10</b>            | <b>842</b>      |

| Income and Expenses Budget Review Statement                                                                                    |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------|-------------------------------------|
| Balranald Shire Council                                                                                                        |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Budget review for the quarter ended 30/09/2025                                                                                 |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Sewer Fund                                                                                                                     |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Description                                                                                                                    | Previous Year<br>Actual<br>2024/25<br>\$000's | Current Year<br>Original<br>Budget<br>2025/26<br>\$000's | Approved<br>Changes<br>Review<br>Q 1<br>\$000's | Approved<br>Changes<br>Review<br>Q 2<br>\$000's | Approved<br>Changes<br>Review<br>Q 3<br>\$000's | Revised<br>Budget<br>\$000's | Recommended<br>changes<br>for council<br>resolution<br>\$000's | Projected<br>Year End<br>(PYE)<br>Result<br>2025/26<br>\$000's | VARIANCE<br>ORIGINAL<br>budget v PYE<br>2025/26<br>\$000's | ACTUAL<br>YTD<br>2025/26<br>\$000's |
| <b>INCOME</b>                                                                                                                  |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Access charges                                                                                                                 | 827                                           | 855                                                      |                                                 |                                                 |                                                 | 855                          |                                                                | 855                                                            | 0                                                          | 848                                 |
| User charges                                                                                                                   | 48                                            | 79                                                       |                                                 |                                                 |                                                 | 79                           |                                                                | 79                                                             | 0                                                          | 3                                   |
| Liquid trade-waste charges                                                                                                     | 56                                            | 38                                                       |                                                 |                                                 |                                                 | 38                           |                                                                | 38                                                             | 0                                                          | 4                                   |
| Fees                                                                                                                           | 6                                             | 7                                                        |                                                 |                                                 |                                                 | 7                            |                                                                | 7                                                              | 0                                                          | 1                                   |
| Grants and contributions - Operating                                                                                           | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Interest and Investment Income                                                                                                 | 77                                            | 120                                                      |                                                 |                                                 |                                                 | 120                          |                                                                | 120                                                            | 0                                                          | 30                                  |
| Other Income                                                                                                                   | 37                                            | 25                                                       |                                                 |                                                 |                                                 | 25                           |                                                                | 25                                                             | 0                                                          | 0                                   |
| Net gain from disposal of assets                                                                                               | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| <b>Total Income from continuing operations</b>                                                                                 | <b>1,051</b>                                  | <b>1,124</b>                                             | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>1,124</b>                 | <b>0</b>                                                       | <b>1,124</b>                                                   | <b>0</b>                                                   | <b>886</b>                          |
| <b>EXPENSES</b>                                                                                                                |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Employee benefits and on-costs                                                                                                 | 90                                            | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Materials & Services                                                                                                           | 400                                           | 405                                                      |                                                 |                                                 |                                                 | 405                          |                                                                | 405                                                            | 0                                                          | 41                                  |
| Borrowing Costs                                                                                                                | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Calculated taxation equivalents                                                                                                | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Debt Guarantee fee                                                                                                             | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Other Expenses                                                                                                                 | 2                                             | 4                                                        |                                                 |                                                 |                                                 | 4                            |                                                                | 4                                                              | 0                                                          | 0                                   |
| Net Loss from Disposal of Assets                                                                                               |                                               |                                                          |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| <b>Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b>   | <b>492</b>                                    | <b>409</b>                                               | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>409</b>                   | <b>0</b>                                                       | <b>409</b>                                                     | <b>0</b>                                                   | <b>41</b>                           |
| <b>Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets</b> | <b>559</b>                                    | <b>715</b>                                               | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>715</b>                   | <b>0</b>                                                       | <b>715</b>                                                     | <b>0</b>                                                   | <b>845</b>                          |
| Depreciation, amortisation and impairment of non financial assets                                                              | 191                                           | 176                                                      |                                                 |                                                 |                                                 | 176                          |                                                                | 176                                                            | 0                                                          | 44                                  |
| <b>Surplus / (Deficit) from continuing operations before capital amounts</b>                                                   | <b>368</b>                                    | <b>539</b>                                               | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>539</b>                   | <b>0</b>                                                       | <b>539</b>                                                     | <b>0</b>                                                   | <b>801</b>                          |
| Grants and Contributions - Capital                                                                                             |                                               |                                                          |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          |                                     |
| <b>Surplus /(Deficit) from continuing operations after capital amounts</b>                                                     | <b>368</b>                                    | <b>539</b>                                               | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>539</b>                   | <b>0</b>                                                       | <b>539</b>                                                     | <b>0</b>                                                   | <b>801</b>                          |

| Capital Budget Review Statement<br>Balranald Shire Council<br>Budget review for the quarter ended 30/09/2025 |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|-------------------------------------------------|------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------|-------------------------------------|
| Description                                                                                                  | Previous Year<br>Actual<br>2024/25<br>\$000's | Current Year<br>Original<br>Budget<br>2025/26<br>\$000's | Approved<br>Changes<br>Review<br>Q 1<br>\$000's | Approved<br>Changes<br>Review<br>Q 2<br>\$000's | Approved<br>Changes<br>Review<br>Q 3<br>\$000's | Revised<br>Budget<br>\$000's | Recommended<br>changes<br>for council<br>resolution<br>\$000's | Projected<br>Year End<br>(PYE)<br>Result<br>2025/26<br>\$000's | VARIANCE<br>ORIGINAL<br>budget v PYE<br>2025/26<br>\$000's | ACTUAL<br>YTD<br>2025/26<br>\$000's |
| <b>CAPITAL FUNDING</b>                                                                                       |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| Rates & other untied funding                                                                                 |                                               |                                                          |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          |                                     |
| Capital Grants & Contributions                                                                               | 7,024                                         | 8,385                                                    |                                                 |                                                 |                                                 | 8,385                        | 3,479                                                          | 11,864                                                         | 3,479                                                      | 4,574                               |
| Reserves - External Restrictions                                                                             | 5,537                                         | 3,243                                                    |                                                 |                                                 |                                                 | 3,243                        |                                                                | 3,243                                                          | 0                                                          | 471                                 |
| Reserves - Internally Allocated                                                                              | 2,500                                         | 3,224                                                    |                                                 |                                                 |                                                 | 3,224                        | 35                                                             | 3,259                                                          | 35                                                         | 515                                 |
| New Loans                                                                                                    |                                               | 1,500                                                    |                                                 |                                                 |                                                 | 1,500                        |                                                                | 1,500                                                          | 0                                                          | 0                                   |
| Proceeds from sale of assets                                                                                 | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| Other                                                                                                        | 0                                             | 0                                                        |                                                 |                                                 |                                                 | 0                            | 65                                                             | 65                                                             | 65                                                         | 0                                   |
| <b>Total Capital Funding</b>                                                                                 | <b>15,061</b>                                 | <b>16,352</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>16,352</b>                | <b>3,579</b>                                                   | <b>19,931</b>                                                  | <b>3,579</b>                                               | <b>5,560</b>                        |
| <b>CAPITAL EXPENDITURE</b>                                                                                   |                                               |                                                          |                                                 |                                                 |                                                 |                              |                                                                |                                                                |                                                            |                                     |
| WIP                                                                                                          | 3,615                                         | 3,058                                                    |                                                 |                                                 |                                                 | 3,058                        | 3,479                                                          | 6,537                                                          | 3,479                                                      | 610                                 |
| New Assets                                                                                                   | 2,628                                         | 1,493                                                    |                                                 |                                                 |                                                 | 1,493                        | 100                                                            | 1,593                                                          | 100                                                        | 412                                 |
| Asset Renewal                                                                                                | 8,771                                         | 11,801                                                   |                                                 |                                                 |                                                 | 11,801                       |                                                                | 11,801                                                         | 0                                                          | 4,044                               |
| Other                                                                                                        |                                               | 0                                                        |                                                 |                                                 |                                                 | 0                            |                                                                | 0                                                              | 0                                                          | 0                                   |
| <b>Total Capital Expenditure</b>                                                                             | <b>15,014</b>                                 | <b>16,352</b>                                            | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>16,352</b>                | <b>3,579</b>                                                   | <b>19,931</b>                                                  | <b>3,579</b>                                               | <b>5,066</b>                        |
| <b>Net Capital Funding - Surplus /(Deficit)</b>                                                              | <b>47</b>                                     | <b>0</b>                                                 | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                                        | <b>0</b>                     | <b>0</b>                                                       | <b>0</b>                                                       | <b>0</b>                                                   | <b>494</b>                          |

| Cash and Investments Budget Review Statement                              |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
|---------------------------------------------------------------------------|-----------------|-----------------------|------------------|------------------|------------------|---------------|------------------------|--------------------------|-----------------------|-----------------|
| Balranald Shire Council                                                   |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Budget review for the quarter ended 30/09/2025                            |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Description                                                               | Previous Year   | Current Year Original | Approved Changes | Approved Changes | Approved Changes | Revised       | Recommended changes    | Projected Year End (PYE) | VARIANCE              | ACTUAL YTD      |
|                                                                           | Actual          | Budget                | Review           | Review           | Review           | Budget        | for council resolution | Result                   | ORIGINAL budget v PYE |                 |
|                                                                           | 2024/25 \$000's | 2025/26 \$000's       | Q 1 \$000's      | Q 2 \$000's      | Q 3 \$000's      | \$000's       | Q1 \$000's             | 2025/26 \$000's          | 2025/26 \$000's       | 2025/26 \$000's |
| Total Cash, Cash Equivalents & Investments                                | 32,319          | 22,382                |                  |                  |                  | 22,382        |                        | 22,382                   | 0                     | 32,824          |
| <b>EXTERNALLY RESTRICTED</b>                                              |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Water Fund                                                                | 4,934           | 1,428                 |                  |                  |                  | 1,428         | 10                     | 1,438                    | 10                    | 957             |
| Sewer Fund                                                                | 1,569           | 877                   |                  |                  |                  | 877           |                        | 877                      | 0                     | 1,569           |
| Developer contributions - General                                         | 30              | 550                   |                  |                  |                  | 550           |                        | 550                      | 0                     | 30              |
| Developer contributions - Water                                           | 0               | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 0               |
| Developer contributions - Sewer                                           | 0               | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 0               |
| Transport for NSW Contributions                                           | 0               | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 0               |
| Domestic waste management                                                 | 572             | 106                   |                  |                  |                  | 106           |                        | 106                      | 0                     | 572             |
| Stormwater management                                                     | 58              | 0                     |                  |                  |                  | 0             |                        | 0                        | 0                     | 58              |
| Other                                                                     | 3,479           | 671                   |                  |                  |                  | 671           |                        | 671                      | 0                     |                 |
| <b>Total Externally Restricted</b>                                        | <b>10,642</b>   | <b>3,632</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>3,632</b>  | <b>10</b>              | <b>3,642</b>             | <b>10</b>             | <b>3,186</b>    |
| Cash, cash equivalents & investments not subject to external restrictions | 21,677          | 18,750                | 0                | 0                | 0                | 18,750        | -10                    | 18,740                   | -10                   | 29,638          |
| <b>INTERNAL ALLOCATIONS</b>                                               |                 |                       |                  |                  |                  |               |                        |                          |                       |                 |
| Employee entitlements                                                     | 312             | 312                   |                  |                  |                  | 312           |                        | 312                      | 0                     | 234             |
|                                                                           |                 |                       |                  |                  |                  | 0             |                        | 0                        | 0                     |                 |
|                                                                           |                 |                       |                  |                  |                  | 0             |                        | 0                        | 0                     |                 |
|                                                                           |                 |                       |                  |                  |                  | 0             |                        | 0                        | 0                     |                 |
|                                                                           |                 |                       |                  |                  |                  | 0             |                        | 0                        | 0                     |                 |
|                                                                           |                 |                       |                  |                  |                  | 0             |                        | 0                        | 0                     |                 |
| Other                                                                     | 13,637          | 13,637                |                  |                  |                  | 13,637        | 35                     | 13,672                   | 35                    | 3,409           |
| <b>Total Internally Allocated</b>                                         | <b>13,949</b>   | <b>13,949</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>13,949</b> | <b>35</b>              | <b>13,984</b>            | <b>35</b>             | <b>3,643</b>    |
| <b>Unallocated</b>                                                        | <b>7,728</b>    | <b>4,801</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>4,801</b>  | <b>-45</b>             | <b>4,756</b>             | <b>-45</b>            | <b>25,995</b>   |



| Developer Contributions Summary                |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
|------------------------------------------------|-----------------|----------------------------------|---------|---------|---------------|---------------|---------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|-------------------------------|-------------------------------|-------------------------------|--------------------------|-----------------------------------------------------|
| Balranald Shire Council                        |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
| Budget review for the quarter ended 30/09/2025 |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
| Purpose                                        | Opening Balance | Developer Contributions Received |         |         |               |               |               |                |                |                | Interest Earned | Interest Earned | Interest Earned | Amounts Expended | Amounts Expended | Amounts Expended | Internal Borrowings (to)/from | Internal Borrowings (to)/from | Internal Borrowings (to)/from | Held as Restricted Asset | Cumulative balance of internal borrowings (to)/from |
|                                                |                 | Cash                             | Cash    | Cash    | Non-Cash Land | Non-Cash Land | Non-Cash Land | Non-Cash Other | Non-Cash Other | Non-Cash Other |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
|                                                |                 | Q1                               | Q2      | Q3      | Q1            | Q2            | Q3            | Q1             | Q2             | Q3             |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
| As at 1 July 2025                              |                 | As at 1 July 2025                |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               |                          |                                                     |
| \$000's                                        |                 | \$000's                          | \$000's | \$000's | \$000's       | \$000's       | \$000's       | \$000's        | \$000's        | \$000's        | \$000's         | \$000's         | \$000's         | \$000's          | \$000's          | \$000's          | \$000's                       | \$000's                       | \$000's                       | \$000's                  | \$000's                                             |
| Drainage                                       |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Roads                                          |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Traffic facilities                             |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Parking                                        |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Open space                                     |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Community facilities                           |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Other                                          |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Total S7.11 Under plans                        | 0               | 0                                | 0       | 0       | 0             | 0             | 0             | 0              | 0              | 0              | 0               | 0               | 0               | 0                | 0                | 0                | 0                             | 0                             | 0                             | 0                        | 0                                                   |
| S7.11 Not under plans                          |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| S7.12 Levies                                   |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| S7.4 Planning agreements                       | 30              |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 30                       |                                                     |
| S64 Contributions                              |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Other                                          |                 |                                  |         |         |               |               |               |                |                |                |                 |                 |                 |                  |                  |                  |                               |                               |                               | 0                        |                                                     |
| Total Developer Contribut                      | 30              | 0                                | 0       | 0       | 0             | 0             | 0             | 0              | 0              | 0              | 0               | 0               | 0               | 0                | 0                | 0                | 0                             | 0                             | 0                             | 30                       | 0                                                   |

**Balranald Shire Council**  
**Budget Review for quarter ended 30 September, 2025**

**Recommended Variations this Quarter - Explanations**

Budget Variations being recommended include the following material items:

## OPERATIONAL

|                                                                                                                           | (\$'000)          | (\$'000)                | (\$'000)                      |
|---------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------------|-------------------------------|
|                                                                                                                           | Adopted<br>Budget | Budget<br>Variation +/- | Amended/<br>Revised<br>Budget |
| <b>Expenditure Details</b>                                                                                                |                   |                         |                               |
| <b>Administration</b>                                                                                                     |                   |                         |                               |
| Increase IT subscription fees in Engineering Operations to support new software                                           | 110,000           | 12,000                  | 122,000                       |
| <b>Total</b>                                                                                                              | <b>110,000</b>    | <b>12,000</b>           | <b>122,000</b>                |
| <b>Business Undertakings</b>                                                                                              |                   |                         |                               |
| <b>Caravan Park</b>                                                                                                       |                   |                         |                               |
| Increase budget in IT fees for on line booking system due to increase in service fees                                     | 8,000             | 3,000                   | 11,000                        |
| <b>Total</b>                                                                                                              | <b>8,000</b>      | <b>3,000</b>            | <b>11,000</b>                 |
| <b>Transport</b>                                                                                                          |                   |                         |                               |
| Increase budget in Transport for safety critical work on Marma Box Creek road                                             | 600,000           | 100,000                 | 700,000                       |
| <b>Total</b>                                                                                                              | <b>600,000</b>    | <b>100,000</b>          | <b>700,000</b>                |
| <b>Water</b>                                                                                                              |                   |                         |                               |
| Increase Budget for Kyalite raw water project investigation RES 2025/162 fund to be taken from external restriction Water | 0                 | 10,000                  | 10,000                        |
| <b>Total</b>                                                                                                              | <b>0</b>          | <b>10,000</b>           | <b>10,000</b>                 |
| <b>Total Recommended Expenditure Variations this Quarter</b>                                                              |                   | <b>125,000</b>          |                               |

## CAPITAL

|                                                                                                                              | (\$'000) | (\$'000)                | (\$'000)                      |
|------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------|-------------------------------|
|                                                                                                                              | 0        | Budget<br>Variation +/- | Amended/<br>Revised<br>Budget |
| Increase budget in Housing for refurbishment of 38 Court Street RES 2025/129 - funds to be taken from Infrastructure Reserve | 0        | 35,000                  | 35,000                        |
| Increase budget in Transport for Harben Street drainage RES 2025/133                                                         | 140,000  | 65,000                  | 205,000                       |
| <b>Total Recommended Capital Variations this Quarter</b>                                                                     |          | <b>100,000</b>          |                               |

**10.5 EXHIBITION DRAFT 2025-2029 URBAN TREE MANAGEMENT PLAN**

|                                    |                                                                                                                     |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116317</b>                                                                                                   |
| <b>Author(s):</b>                  | <b>Mandy Haley, Executive Assistant</b>                                                                             |
| <b>Approver:</b>                   | <b>David McKinley, Director of Infrastructure and Planning Services</b>                                             |
| <b>Operational Plan Objective:</b> | <b>Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.</b> |

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**PURPOSE OF REPORT**

To submit to Council the draft 2025-2029 Urban Tree Management Plan and to seek Council's endorsement for the draft 2025-2029 Urban Tree Management Plan to be placed on public exhibition for 56 days.

**OFFICER RECOMMENDATION**

That Council:

1. Approves the public exhibition of the draft 2025–2029 Urban Tree Management Plan (UTMP) for a period of 56 days and invites community feedback and
2. Formally adopt the 2025–2029 UTPM, subject to information received from community feedback in the February 2026 Ordinary Council Meeting

**REPORT**

A review of the 2020-2024 UTMP was carried out, and it has been updated to include historical tree registers for Balranald & Euston Townsites, *Tree Hazard Evaluation Form*, *Council Approved and Preferred Trees table* and an *Essential Energy list of unsuitable trees for planting around Essential Energy assets*.

Concerning the tree registers, these were undertaken some years ago, and although these will require a further audit with a view to updating, the registers do provide a high degree of confidence with regard to understanding the Council's overall tree stock.

During 2020, Council engaged ENSEPC to conduct a ground-based Visual Tree Assessment (VTA) in various parks and reserves in Balranald and Euston. The only trees assessed were those that required maintenance intervention works or later removal. See attachment

It is envisaged that at some time in the future a similar VTA will need to be undertaken of various parks and reserves in Balranald and Euston to ground truth and build on the earlier VTA works to include the Bottleneck walking tracks and the like.

**FINANCIAL IMPLICATION**

Nil.

**LEGISLATIVE IMPLICATION**

Local Government Act 1993

Environmental Planning and Assessment Act 1979

Heritage Act 1977

Roads Act 1993

**POLICY IMPLICATION**

Vegetation Management Near Powerlines - Essential Energy

Balranald Shire Council's Roads Policy

Balranald Shire Council Noxious Weeds Policy

Australian Standard AS4373-2007 Pruning of Amenity Trees

Australian Standard AS 4970 2009 - Protection of Trees on Development Sites

### **RISK RATING**

Medium.

### **ATTACHMENTS**

1. **BSC draft Urban Tree Management Plan 2025 2029** [!\[\]\(8d139a66f540002704b5c70b7fe6cc7a\_img.jpg\)](#) 
2. **D21.55880 ENSPEC - Tree Intervention Works - Survey of Parks and Reserves  
Balranald and Euston - 29 July 2020** [!\[\]\(8fd54d112e752061b5361c5bdf346185\_img.jpg\)](#) 



Draft Balranald Shire Council  
Urban Tree Management Plan  
2025-2029



**Balranald Shire Council**  
**70 Market Street**  
**Balranald**  
**NSW 2715**



Draft Balranald Shire Council Urban Tree Management Plan 2025-2029

**About this release**

Document Number: D20.43064 Edition 1 / Revision 1  
 Title: Balranald Shire Council Urban Tree Management Plan 2025-2029  
 Author:

| Issue        | Date           | Revision Description | Authorised by |
|--------------|----------------|----------------------|---------------|
| Ed 0 / Rev 1 | 6 October 2020 | New Plan             |               |
|              |                |                      |               |
|              |                |                      |               |
|              |                |                      |               |

**Management Review**

| Planned Review Date | Scope | Review By | Review Record Ref no. Date |
|---------------------|-------|-----------|----------------------------|
| November 2025       |       |           |                            |
| 1 October 2028      |       |           |                            |



Draft Balranald Shire Council Urban Tree Management Plan 2025-2029

Endorsement of Balranald Shire Council Urban Tree Management Plan 2025-2029

\_\_\_\_\_

/ /  
Date

Chief Executive Officer

\_\_\_\_\_

/ /  
Date

Director of Infrastructure & Planning Services



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## 1. Purpose

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The Urban Tree Management Plan harmonises management of urban trees by Balranald Shire Council.

The Tree Management Plan provides principles and reference policies for how the Balranald Shire Council addresses:

- tree management;
- risk identification and mitigation;
- tree inspections and assessments;
- tree selection and planting;
- tree removal;
- tree replacement;
- tree protection;
- infrastructure protection;
- electric line clearance;
- tree maintenance

Established trees of good health represent an asset to any environment. Protection and continuous management of new and existing trees is crucial.

## 2. Relevant Documents

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Environmental Planning and Assessment Act 1979  
Heritage Act 1977  
Roads Act 1993  
Balranald Shire Councils Roads Policy  
Balranald Shire Council Noxious Weeds Policy  
Australian Standard AS4373-2007 Pruning of Amenity Trees  
Australian Standard AS 4970 2009 - Protection of Trees on Development Sites  
Vegetation Management Near Powerlines - Essential Energy  
Local Government Act 1993

### 3. Background

There are many trees significant to Balranald that are not specifically listed in the attached Tree Intervention Works by Enspec, Balranald & Euston Tree Registers nor formally recognised or protected.

The urban area of Balranald and Euston contain several trees in public areas. Some 1550 Balranald & 350 Euston Street trees have been identified and assessed over the last 5 years. Currently, there is somewhat limited detail on the total number, species and condition of the tree population in Balranald, Euston and no recent data for Kyalite.

Council recognises that in the interests of:

1. Public safety
2. Environment
3. Amenity
4. Aesthetics
5. Heritage value
6. Economics
7. Air quality
8. Sense of place
9. Historical and
10. And any other stakeholder concerns.

The attached Tree Intervention Works by Enspec, Balranald & Euston Tree Registers need review and updating.

### 4. Communication Plan – Tree Management

This communications plan will be implemented to raise public awareness of tree management issues within Balranald Shire.

| Where              | What                                                                                  | Frequency/when       | Measure                                 |
|--------------------|---------------------------------------------------------------------------------------|----------------------|-----------------------------------------|
| Facebook           | Concerned about a tree? – Outline the process for raising concerns about street trees | After every 6 months | Completion after every 6 months         |
| Facebook           | Tree work in area                                                                     | Ongoing              | Consistency of completion               |
| Council Newsletter | Tree management update and reminder of reporting process                              | After every 6 months | Completion after every 6 months         |
| Council Website    | Basic enquiry form - Contact Us                                                       | Ongoing              | Timely receipt and response to requests |

## 5. Definitions

### Street Tree

- A plant that is at least three (3) metres high;
- Has a canopy spread of at least two (2) metres;
- Has a trunk circumference of at least 300 mm measured at 1.5 m above ground level;
- Located on a road reserve within the 40 km – 50 km speed limit zones;

### Significant Tree

- A mature native plant that is at least five metres high and;
- Has a canopy spread of at least four (4) metres and;
- Has a trunk circumference of at least one (1) metre measured at 1.5m above ground level or;
- A mature established exotic species located in a high-risk area;
- And/or whose planting can be linked to a significant event or person;
- A tree nominated as significant and approved by Council by a member of the Balranald Shire community

### Significant Tree Avenue

- A series of trees planted in a symmetrical formation along an urban roadside.

### High Risk Areas (to mean public)

- shopping precincts
- playgrounds
- schools
- parks and gardens
- community/council buildings
- swimming pool
- recreation and sports facilities
- reserves
- walking tracks
- Transport for NSW owned Roads
- Council owned underground infrastructure
- Roads with overhead and underground power cabling
- dual use or shared footpaths and
- any other public areas

(see attached Tree Intervention Works by Enspec, Balranald & Euston Tree Registers)

### UTMP – Urban Tree Management Plan

**Street Trees** – trees planted by Council/philanthropist, or for which Council has assumed responsibility, located in the road reserve where council has vested interest.

**Parkland Trees** – trees planted by Council/philanthropist, or for which Council has assumed responsibility, on land located in public parks and reserves where Council has vested interest.

**Private Trees** – trees located on private property where Council has no vested interest.

**Rural Road Trees** – trees located on the road reserve which have not been planted by Council or trees for which Council has not assumed responsibility – typically rural roads or where the State have vested interest.

**Arborist (qualified)** – a person with a Certificate 3 in Arboriculture as a minimum (or



equivalent qualification), and a minimum of three years of relevant industry experience.  
Consulting and inspecting (Certificate 5 or diploma or higher)

**Structural Defect** – A weak point in or on a tree causing its structural deterioration diminishing its stability in full or part.

**Diameter at Breast Height (DBH)** – a measurement taken at 1.4 metres above the ground, that being a convenient height at which to measure a tree's diameter. For trees on slopes, multi-trunked trees, leaning trees or where branches interfere with measuring at 1.4 metres, refer to the International Society of Arboriculture's "Simplified Guide to Measuring DBH".

**Immediate risk** – a qualified Arborist has determined that the structural integrity of the tree is in such poor condition that it creates a risk of failure in the near future and may cause injury to the public or damage to property.

#### Subservient Definitions

- Hazardous Trees - trees with deadwood greater than 30mm in diameter, poor structural form, major cavities and other defects. The location of the tree and the extent of the defects will determine the hazard potential and priority rating of the tree.

#### Responsibility

- The Manager of Engineering is to ensure that 3–5-year maintenance program is monitored and reviewed annually
- The development and co-ordination of the maintenance program will be the responsibility of the Towns Maintenance Overseer

#### Guidelines

- All dead branches, with a diameter of 30mm or greater, are to be removed when overhanging pathways, roads, park furniture and playgrounds.
- In relation to pathways - all trees are to be remedially pruned where their height and physical characteristics could threaten designated path and track users (see pruning of trees - statutory/distances pro-forma).
- In relation to seats, tables, play areas, other park facilities and designated car parking areas - all trees for a distance of five metres from the outer edge of any single item/area are to be remedially pruned depending on their height and physical characteristics.

**Reactive response**

Inspection and/or maintenance of trees prompted by a resident or staff request

**Proactive maintenance**

Regular planned maintenance to mitigate risk to trees, infrastructure and residents

**Tree Management Responsibilities**

The tree management responsibilities defined within this document are applicable only to those areas directly under the control of the Balranald Shire Council or Councils contractors

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**6. Plan Review and amendment**

This Urban Tree Management Plan is a living document as such is open to the process of continuous improvement and will be reviewed every four (4) years.

---

**7. Tree Management Issues**

Balranald Shire Council is committed to the efficient and effective management of trees within its Municipality, however given the number of trees, it is not possible to address all risks associated with trees at any one time. As such, the inspection and maintenance of the tree network is conducted on a risk basis and in some situation ad-hoc.

Trees are assessed based on their location, any identifiable defects, the probability of the defects resulting in limb or trunk failure and the likely consequences if failure occurs. Proactive and reactive works will always need to be managed carefully as resources are limited.

Information within Tree Registers includes (see also attached Tree Registers for Balranald & Euston):

- Location
- Species
- Condition
- Age
- Size
- Surrounding environment and
- Relation to surrounding environment.

Tree Registers and reports provide the basis for making qualified decisions. It is also essential to be able to interrogate the data and keep the information up to date.

---

**8. Risk Management**

The Australian Standard, (AS/NZS 4360-2004 Risk Management), provides a sound methodology for managing risk. Risk assessment is the overriding factor in determining priority for works in allocating resources.

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**8.1 Proactive Inspections**

These inspections are scheduled in accordance with the proposed 3–5-year maintenance program. A qualified Arborist (as required) or Councils Parks & Gardens will inspect the tree for any defects which may impact the structural integrity of the tree. Any mitigation works logged on the tree will be

determined in accordance with (AS/NZS 4360-2004 Risk Management) and will have due regard for matters raised earlier in the background.

## 8.2 Reactive Inspections

These inspections come about after Council is notified of:

- An incident related to an insurance claim;
- Emergency event;
- A report of an issue by the community; or
- Identification of an issue by a Council employee.

Depending on the Risk Assessment, within 2 – 30 working days of Council's Parks & Gardens Team becoming aware of an issue, an inspection will be undertaken to confirm any defects or issues and then refer these for further action with operations and concerned stakeholders.

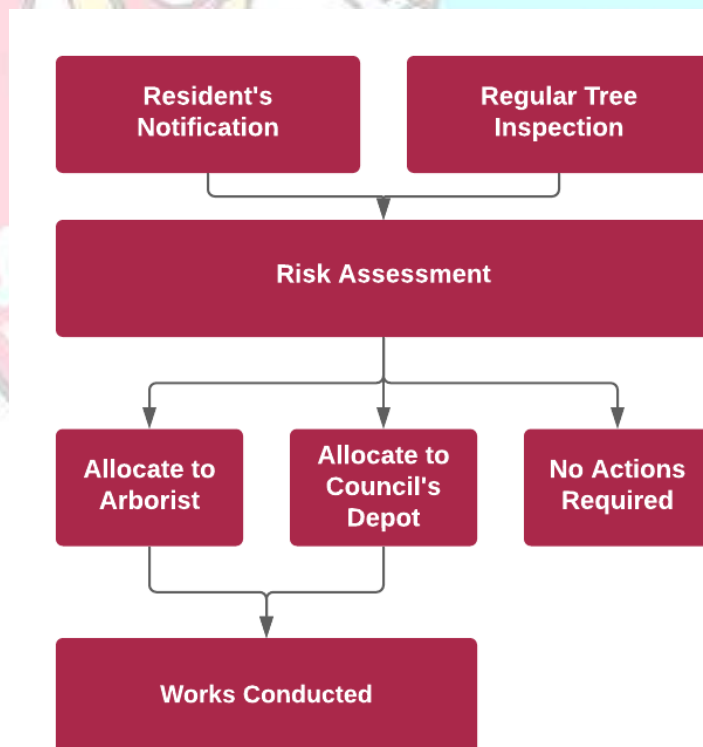
## 8.3 Document Management System

### Related Documents

Risk Management AS/NZS 4360:2004.

Balranald Shire Council Risk Management Policy.

## 8.4 Workflow



## 9. Access to Document

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This document is available to the public at the following locations:

Online at [www.balranald.nsw.gov.au/](http://www.balranald.nsw.gov.au/)

Balranald Shire Council  
70 Market Street  
Balranald

## 10. Tree Inspections

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Council will endeavour to assess all applicable trees within the Municipality to determine their potential for public risk with inspection frequencies determined by that potential. Trees in “high risk” areas will warrant more frequent inspections.

Appendix A details the composition of these “high risk” areas, and provides a hierarchy for further tree inspections.

## 11. Tree Selection and Planting

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A “sustained amenity” approach which results in diversity of tree ages and sizes across the municipality, taking into account the following:

- areas with a lack of trees;
- areas where residents or community groups have requested trees;
- community consultation where required;
- areas where there are high percentages of old aged trees, low species diversity;
- sites where trees have been removed to accommodate development or other reasons;
- Preferred “Landscape Character”;
- Adopted masterplans, strategies and development plans;
- Drought tolerance/low water usage;
- Tolerance to harsh urban environments;
- Soil type and structure;
- Root growth characteristics and tolerances;
- Pruning requirements;
- Amount and type of debris shed;
- Proximity and form of surrounding existing and future below ground and above
- Ground infrastructure;
- Pest and disease susceptibility;
- Suitability to a public environment i.e. allergens or pathogens
- Existing and likely future adjacent land use; and
- Future planning for expected climate change.

## 12. Tree Removal

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Removal of trees will therefore be a regular and necessary process of Council’s Urban Tree Management Plan.

Prior to tree removal in most instances an attempt will be made to inform adjacent residents of the removal works. Notification will generally be in the form of an informational letter, either physical or electronic, to the residence. Council officers will also ‘door knock’ prior to works starting where possible.



Exceptions to the notification process are when there is an immediate risk to the public or property. In these cases, tree removal will occur as a priority to ensure public safety.

### 13. Tree Protection

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All work on and around trees must comply with:

- AS 4373-2007 Pruning of amenity trees; and
- AS 4970-2009 Protection of trees on development sites

Trees and infrastructure are essential items in a modern environment. It is simply not possible to avoid all potential conflicts. They can be minimised however through innovative design and correct management of maintenance activities.

Trees may be subject to damage, above and below ground, from civil works. Where any civil works are proposed in the vicinity of trees, an assessment and works plan is essential to ensure tree damage is avoided or minimized.

Large tree specimens that may have local or cultural significance may require protection measures that are not general practice for most street and park trees. Protection measures for these trees may include fencing, mulching, greater clearances from adjoining works and structural assistance measures such as propping or cable bracing to protect from damage or disturbance.

### 14. Infrastructure Protection

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Infrastructure may be subject to damage/ interference from adjacent trees. When any tree plantings are proposed in the vicinity of above and below ground infrastructure, careful consideration of species selection, soil type, planting technique, available root space and the appropriateness of root control measures are needed to ensure damage is avoided or minimised.

Tree roots can, on occasions cause damage to vehicle crossovers, fences and other private infrastructure.

Upon being informed of such damage, Council shall inspect the tree and, if appropriate, undertake remediation works which may include arranging for a root prune and installation of a root barrier.

- All proposed tree planting or tree maintenance works likely to impact on, or affect, Council infrastructure, must be referred to Council's Engineering Services for comment at the design or planning stage.
- Any person or organisation wishing to plant trees, shrubs, herbaceous plants, or undertake any landscaping within a road reserve, park or other land under the control of Council must have permission in writing from Council.
- All designs for roads, streets, and/or parklands under, or that will become under the control of Council, must include adequate capacity for tree planting and growth whilst minimising conflicts with other infrastructure to the satisfaction of Council.

Refer Australian Standard AS2870 – Residential Slabs and Footings

## 15. Tree Maintenance

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Tree maintenance will be based on a risk priority basis. Due to the specialised nature of tree works only experienced Council staff and or approved contractors are to undertake maintenance works on Council trees.



## Appendix A - Council Preferred and Approved Trees

| Botanical Name         | Common Name        | Canopy m<br>Height m | Category | Native or Exotic | Evergreen or<br>Deciduous | Bird<br>Attracting | Characteristics                                             |
|------------------------|--------------------|----------------------|----------|------------------|---------------------------|--------------------|-------------------------------------------------------------|
| Acacia salicina        | Cooba              | 3-20                 | Wattle   | Native           |                           | Yes                |                                                             |
| Acacia pendula         | Weeping Myall      | 12 H                 | Wattle   | Native           |                           | Yes                |                                                             |
| Acacia ligulata        | Sandhill           | 1-5                  | Wattle   | Native           |                           | Yes                |                                                             |
| Kings Park             | Bottlebrush        | 4-4                  |          | Native           |                           | yes                |                                                             |
| Callistemon sieberi    | Bottlebrush        | 2.5 H                |          | Native           |                           | Yes                | Drought tolerant                                            |
| Lagerstroemia indica   | Crepe myrtle       | (8-3) (3-4)          |          | Native           |                           | Yes                |                                                             |
| Lemon myrtle           | Myrtle             | 6-4                  |          |                  |                           |                    |                                                             |
| Eremophila             | Emu Bush           | 3-3                  |          | Native           |                           | Yes                | Hardy shrubs with beautiful flowers, great for dry climates |
| Callistemon citrinus   |                    | 4-2                  |          | Native           |                           | Yes                |                                                             |
| Dodonaea viscosa       | Hop Bush           | 3-3                  |          | Native           |                           | Yes                | Tolerates poor soils and dry conditions                     |
| Adenanthos Sericea     | Albany woolly bush | 5-2                  |          | Nativ            |                           | Yes                |                                                             |
| Melaleuca lanceolata   | Moonah             | 7-3                  |          | Native           |                           | Yes                | Hardy and salt-tolerant, good for verge planting            |
| Lagerstroemia          | Twilight magic     | 4-2.5                |          | Native           |                           | Yes                |                                                             |
| Brachychiton populneus | Kurrajong          | 15-12                |          | Native           |                           | Yes                | Small tree with deep roots, drought-resistant               |
| Brachychiton           | Bella Donna        | 6-3                  |          | Native           |                           | Yes                |                                                             |
|                        |                    |                      |          |                  |                           |                    |                                                             |
| Banksia Marginata      |                    | 2-2                  |          | Native           |                           | yes                |                                                             |

**Ground covering and Low Shrubs that can be deployed for erosion control**

- *Dianella revoluta* (Blue Flax Lily)
- *Lomandra longifolia* (Mat Rush)
- *Myoporum parvifolium* (Creeping Boobialla)
- *Scaevola aemula* (Fan Flower)



## Appendix B – Tree Hazard Evaluation Form

### General

|                                  |                                  |                               |                                  |                                       |
|----------------------------------|----------------------------------|-------------------------------|----------------------------------|---------------------------------------|
| Site Address                     |                                  |                               |                                  |                                       |
| <input type="checkbox"/> Private | <input type="checkbox"/> Council | <input type="checkbox"/> Park | <input type="checkbox"/> Reserve | <input type="checkbox"/> Nature strip |
| Inspector                        |                                  |                               |                                  |                                       |

### Tree Characteristics and Tree Health

|                           |                                |                                      |                                 |                                       |
|---------------------------|--------------------------------|--------------------------------------|---------------------------------|---------------------------------------|
| Tree #                    | Species                        |                                      |                                 |                                       |
| Number of Trunks          | Height                         |                                      | Spread                          |                                       |
| Live Crown Ratio<br>____% | <input type="checkbox"/> Young | <input type="checkbox"/> Semi Mature | <input type="checkbox"/> Mature | <input type="checkbox"/> Over Matured |

### Pruning History

|                                             |                                              |                                                  |
|---------------------------------------------|----------------------------------------------|--------------------------------------------------|
| <input type="checkbox"/> Crown cleaned      | <input type="checkbox"/> Excessively thinned | <input type="checkbox"/> Topped                  |
| <input type="checkbox"/> Crown raised       | <input type="checkbox"/> Pollarded           | <input type="checkbox"/> Crown reduced           |
| <input type="checkbox"/> Cable/braced       | <input type="checkbox"/> None                | <input type="checkbox"/> Multiple pruning events |
| <input type="checkbox"/> Approximate dates: |                                              |                                                  |

### Growth Obstructions

|                      |                                                |                             |                                            |                              |                             |
|----------------------|------------------------------------------------|-----------------------------|--------------------------------------------|------------------------------|-----------------------------|
| Epicormics           | <input type="checkbox"/> Yes                   | <input type="checkbox"/> No | Twig dieback                               | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Major pests/diseases | <input type="checkbox"/> White ant infestation |                             | <input type="checkbox"/> Allergy reactions |                              |                             |

### Site Conditions Pavement Lifted

|                              |                             |
|------------------------------|-----------------------------|
| <input type="checkbox"/> Yes | <input type="checkbox"/> No |
|------------------------------|-----------------------------|

### Obstructions

|                                  |                                         |                                               |                                              |
|----------------------------------|-----------------------------------------|-----------------------------------------------|----------------------------------------------|
| <input type="checkbox"/> Lights  | <input type="checkbox"/> Signs          | <input type="checkbox"/> Line of sight        | <input type="checkbox"/> View                |
| <input type="checkbox"/> Traffic | <input type="checkbox"/> Overhead Lines | <input type="checkbox"/> Underground Services | <input type="checkbox"/> Adjacent Vegetation |

### Commercial Development

|                                   |        |                                                          |                  |                                                          |
|-----------------------------------|--------|----------------------------------------------------------|------------------|----------------------------------------------------------|
| <input type="checkbox"/> Existing | Impact | Yes <input type="checkbox"/> No <input type="checkbox"/> | Advertising Sign | Yes <input type="checkbox"/> No <input type="checkbox"/> |
|-----------------------------------|--------|----------------------------------------------------------|------------------|----------------------------------------------------------|

### Target Use Under Tree

|                                     |                                     |                                    |
|-------------------------------------|-------------------------------------|------------------------------------|
| <input type="checkbox"/> Building   | <input type="checkbox"/> Parking    | <input type="checkbox"/> Traffic   |
| <input type="checkbox"/> Pedestrian | <input type="checkbox"/> Recreation | <input type="checkbox"/> Landscape |
| <input type="checkbox"/> Powerlines |                                     |                                    |

### Occupancy

|                                         |                                           |                                       |                                       |
|-----------------------------------------|-------------------------------------------|---------------------------------------|---------------------------------------|
| <input type="checkbox"/> Occasional use | <input type="checkbox"/> Intermittant use | <input type="checkbox"/> Frequent use | <input type="checkbox"/> Constant use |
|-----------------------------------------|-------------------------------------------|---------------------------------------|---------------------------------------|



| Botanical name             | Common name                              |
|----------------------------|------------------------------------------|
| Acacia species (large)     | Wattle                                   |
| Acer species               | Maples - not Japanese                    |
| Acmena species             | Lilly pilli or Bush Cherry               |
| Alnus species              | Black & Evergreen alder                  |
| Araucaria species          | Bunya-Bunya, Hoop or Norfolk Island Pine |
| Bambusa species            | Bamboo                                   |
| Banksia species (large)    | Banksia                                  |
| Betula species             | Birch                                    |
| Brachychiton species       | Lacebark, Flame & Kurrajong              |
| Caesalpinia terrea         | Leopard tree                             |
| Casuarina species          | She-Oaks                                 |
| Cedrus species             | Cedar, also Fir & Spruce                 |
| Celtis species             | Nettle-tree                              |
| Cinnamomum camphora        | Camphor laurel                           |
| Cupressus species          | Cypress trees                            |
| Delonix regia              | Poinciana or Flamboyant                  |
| Erythrina species          | Coral-tree                               |
| Eucalyptus species (large) | Gum trees                                |
| Ficus species              | Fig trees                                |
| Fraxinus species           | Ash                                      |
| Gleditsia species          | Honey Locust                             |
| Grevillia robusta          | Silky Oak                                |
| Hymenosporum flavum        | Native Frangipani                        |
| Jacaranda mimosifolia      | Jacaranda                                |
| Ligustrum species          | Privet                                   |
| Liquidambar species        | Liquidambar                              |
| Lophostemon confertus      | Brush box                                |
| Magnolia grandiflora       | Bull Bay Magnolia                        |
| Melaleuca species (large)  | Paperbarks                               |
| Melia azedarach            | White cedar                              |
| Palm species               | Palm                                     |
| Pinus species              | Pine                                     |
| Platanus species           | Plane tree                               |
| Populus species            | Poplar                                   |
| Quercus species            | Oak                                      |
| Salix species              | Willow                                   |
| Schinus species            | Pepper-corn tree                         |
| Stenocarpus sinuatus       | Qld. Firewheel tree                      |
| Syncarpia glomulifera      | Turpentine                               |
| Syzygium species           | Lilly pilli or bush cherry               |
| Tamarix aphylla            | Athel pine                               |
| Tilia species              | Linden or lime tree                      |
| Tipuana tipu               | Race-horse tree                          |
| Ulmus species              | Elm                                      |
| Zeakova serrata            | Japanese Elm                             |
| ALL                        | Tall growing fruit & nut trees           |

*The above table is a list from Essential Energy of unsuitable tree for planting under power lines*

**Hazard Rating**

|                                |                                 |                                   |                                |
|--------------------------------|---------------------------------|-----------------------------------|--------------------------------|
| Tree part most likely to fail: |                                 |                                   |                                |
| Inspection Period              | <input type="checkbox"/> Annual | <input type="checkbox"/> Biannual | <input type="checkbox"/> Other |

| Risk Assessment Matrix |                                                                    | Consequences                                                                                                                                                   |                           |                               |                         |                                          |
|------------------------|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------|-------------------------|------------------------------------------|
|                        |                                                                    | Negligible<br>No injuries or not requiring first aid                                                                                                           | Minor<br>First aid needed | Moderate<br>Medical treatment | Major<br>Serious injury | Severe<br>Death or permanent disability. |
| Likelihood             | <b>Certain to occur</b><br>Expected to occur in most circumstances | Medium                                                                                                                                                         | High                      | High                          | Extreme                 | Extreme                                  |
|                        | <b>Very Likely</b><br>Will probably occur in most circumstances    | Medium                                                                                                                                                         | Medium                    | High                          | Extreme                 | Extreme                                  |
|                        | <b>Possible</b><br>May occur occasionally                          | Low                                                                                                                                                            | Medium                    | Medium                        | Extreme                 | Extreme                                  |
|                        | <b>Unlikely</b><br>Could happen at some time                       | Low                                                                                                                                                            | Low                       | Medium                        | High                    | High                                     |
|                        | <b>Rare</b><br>May happen only in exceptional circumstances        | Low                                                                                                                                                            | Low                       | Medium                        | Medium                  | Medium                                   |
| Risk Level             |                                                                    | Recommended Actions                                                                                                                                            |                           |                               |                         |                                          |
| Extreme                |                                                                    | Immediate action required – Activity must not proceed until steps are taken to reduce risk to as low as reasonably practicable using the hierarchy of controls |                           |                               |                         |                                          |
| High                   |                                                                    | Risk control measures required to reduce risks to as low as reasonably practicable using the hierarchy of controls                                             |                           |                               |                         |                                          |
| Medium                 |                                                                    | Review risk assessment and ensure control measures to reduce risk to as low as reasonably practicable using the hierarchy of controls                          |                           |                               |                         |                                          |
| Low                    |                                                                    | Manage risks by routine procedures and monitor                                                                                                                 |                           |                               |                         |                                          |

**Hazard Abatement**

Extreme or High Risk

- Isolate area.
- Move target.
- Request approval from CEO for removal.

Medium Risk

- Request approval from Council Parks and Reserves Committee to remove.
- Isolate area.
- Move target.

Low Risk

- Do nothing.
- Include in annual inspection if safety issue.

**Recommendation or Comment**


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**TREE INTERVENTION WORKS**

**LOCATION: VARIOUS PARKS AND RESERVES IN THE TOWNSHIPS OF  
BALRANALD AND EUSTON. NSW**

**DATE: 29<sup>TH</sup> JULY 2020**

**ENSPEC<sup>®</sup>****ENVIRONMENT  
AND RISK****[WWW.ENSPEC.COM](http://WWW.ENSPEC.COM)****ABN 92062909255****+613 9755-6799****+613 9755-6788****[ADMIN@ENSPEC.COM](mailto:ADMIN@ENSPEC.COM)****HEAD OFFICE & LABORATORY****UNIT 2 - 13 VIEWTECH PLACE  
ROWVILLE. 3178****STATE OPERATIONAL OFFICES****VICTORIA  
22-24 McCALLUM STREET  
SWAN HILL****SOUTH AUSTRALIA  
U 1, 6-8 MARKER AVENUE  
MARLESTON. 5033****QUEENSLAND  
39 VERNON TERRACE  
TENERIFFE.****TASMANIA  
BRISBANE STREET  
LAUNCESTON**



## Arboriculture Report

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## Attachments -

- *Balranald and Euston Tree Works.xlsx*
- *Court St Pocket Park and River Swing Bridge Walk.pdf*
- *Sturt Hwy and Market St Intersection.pdf*
- *Anzac Park.pdf*
- *Balranald Swimming Pool.pdf*
- *Euston Murray River Foreshore.pdf*
- *Euston Recreation Reserve.pdf*

## Arboriculture Report

**1. EXECUTIVE SUMMARY**

ENSPEC was requested to conduct a ground-based visual tree assessment (VTA) in various parks and reserves in Balranald and Euston.

Only trees assessed that required intervention works, being either pruning or removal were actually spatially located and the relevant data collected along with photos. Other trees inspected at the sites visited are not deemed to require intervention works at this time.

It should be noted that more inspections should be conducting along the walking tracks that carry on from the swing bridge route along the Murrumbidgee River in both directions.

Also there may be other reserves, parks, cemeteries and other sites where people congregate that require tree inspections that have not been complete in this round of inspections.

A summary of the Parks and Reserves is provided to help with future tree management needed, which includes tree planting at sites where trees have been removed.

Section 6 to 12 provides more detail on each trees intervention work requirements.

When conducting this work it is recommended that at least an 18 inch wood chipper is used to enable near all the foliage and wood be wood chipped for council's future use. There will be a large quantity of woodchip produced that will save council money longer term as they will have a valuable resource for future use in tree preservation and beautification.

**Balranald Court Street Pocket Park - Murrumbidgee River**

There is one dead tree which requires removal and another tree that require deadwood pruning works, the target at this site is tables and seats. Other trees along the river should be inspected in the future where other targets may be located.

**Balranald - Murrumbidgee River Swing Bridge Bushland Walk**

One tree was inspected along the walking trail which was specifically requested by Steven McEvoy. It was observed there are many other trees near the walking track that have some defects at points where people using the area may stop and congregate. This includes information boards and seats. If a further inspection is requested, it would be advised to undertake an inspection along the entire walking trail to assess if there are other intervention works required. This does not mean that the walking trail would be over managed as it is a bushland reserve and should be treated the same as other walks in national and state parks.

**Balranald - Sturt Highway and Market Street Intersection**

There is two dead *Eucalyptus cladocalyx* that have been assessed for removal. The remaining *Eucalyptus cladocalyx* in this landscaped area on both sides of the road are also declining which will result in their future deaths. Council has two options for future tree management of these trees being:

- Remove the weed matting and plastic below the landscape gravel areas which will allow water precipitation to enter into the soil.
- Remove all trees and look at a replanting programme with either the same species or introduce new species to enhance the entrance to the township.

It is recommended longer term that the coloured landscape gravel is replaced with mulch or alternately planted with grass under irrigation to ensure the trees in this area survive into the future.

**Balranald - Anzac Park**

In June some tree work was conducted in this park removing deadwood over the seats and main entrance gates from the *Eucalyptus cladocalyx* trees. Since this work was completed branch failures have occurred on the trees next to 40 Court Street resulting in branches failing into this property.

The *Eucalyptus cladocalyx* in this park have been lopped four times over their life period. Years ago this lopping or pollarding was seen as an appropriate practice to managing large trees where in fact today this is seen as a poor practice which results in accelerating branch failures. The failure rate of



**Arboriculture Report**

occurrences increase as the canopies increase in size due to force being applied to where the epicormics points of attachment grow from due to being poorly structured.

In June while the tree works were being conducted it was observed that cockatoos have been using the trees as roosting points and the birds have been chewing at the branch unions causing damage that will see more branch failures which could fail onto the powerlines, seats, other assets in the park or the adjoining dwelling.

To manage these trees council needs to look at a longer-term outcome that reduces the ongoing costs and risk posed by the *Eucalyptus cladocalyx*.

We have recommended that the *Eucalyptus cladocalyx* be re-pollarded at the second lopped point. This will allow council about 10 years to make decisions on longer-term management of the park.

It is further recommended that council consider the removal of the *Eucalyptus cladocalyx* in several years' time, the stumps be ground out and replanting in the exact same location (excluding the trees planted along the eastern boundary) with the same species to continue the parks original desired planting selection. It is also recommended that the trees along the eastern boundary are moved back into the park area approximately 4 metres to provide a buffer between the boundary and trees.

Alternatively if council desired, the tree could be removed and replanted now instead of waiting a period of time. Either way the *Eucalyptus cladocalyx* need to have remedial pruning works completed to manage the current risks.

**Balranald - Swimming Pool**

We have recommended that 3 *Tamrix aphylla* located inside the swimming pool grounds be removed, this is due to the current structural condition of these 3 trees taking into consideration the security fence and children using this area when the pool is open.

It is also recommend that 6 new semi advance deciduous trees be planted back into the lawn area at the southern end of the pool to provide shade for people using the pool in summer and aesthetical value of the area for other health and wellbeing reasons. It was mentioned that the pool is up for consideration of a redevelopment, if this was to occur it would be pointless planting new trees as the new development would take landscaping into consideration.

We have recommended that the 6 *Tamrix aphylla* trees in Calley Street (the entrance to the race course) be pollarded again. The *Tamrix aphylla* in this pocket park have been lopped four times over their life period. Years ago this lopping or pollarding was seen as an appropriate practice to managing large trees where in fact today this is seen as a poor practice which results in acerbating branch failures. The failures rate of occurrences increase as the canopies increase in size due to force being applied to where the epicormics points of attachment grow from due to being poorly structured.

**Euston - Murray River Foreshore Area**

The area has naturally occurring native vegetation and the trees requiring intervention works are all *Eucalyptus camaldulensis*. In most cases the trees listed require intervention pruning works pruning our large deadwood and mistletoe and hanging branches removed. There is one dead tree to be removed. All these works are of high priority and should be completed prior to the next summer period when people start to congregate in this area for summer water activities.

There is one *Eucalyptus camaldulensis* (tree 3) that requires some root plate management due to the landscaping works that have been completed with the raising of soil level from the construction of the retaining walls. The soil build up has resulted in the gases in the soil not being able to be released and these gases are slowly poisoning the root plate.

There is a priority need to install gas air exchange holes on western side of root plate on tiered landscape area or this tree will die due to no gas air exchange in root plate and the locked gases are poisoning root plate. Holes to be 1 metre apart down to a depth of 1.5 metres. Back fill with washed 5 cm river rock and bio char. It is estimated that this work will take 2 days with council's hydro vacuum.

It would be opportune if Council could complete this remedial work with their hydro vacuum when the other tree intervention works are being completed.

**Arboriculture Report****Euston – Recreation Reserve**

There is two trees that require some pruning intervention works and 7 dead trees that require removal. The tree deaths are a result of compaction to the tree roots from car parking and camping.

Once the trees are removed new trees should be planted in March 2021 to replace the lost tree canopy in this area. In additional it is recommended that an additional 18 trees (25 trees in total) are planted to further compensate for other trees that have been removed in this area over the years.

**2. BRIEF & INSPECTION METHODOLOGY**

ENSPEC was requested to conduct a ground-based visual tree assessment (VTA) in various parks and reserves in Balranald and Euston.

Only trees that required intervention works being pruning or removal were actually spatially located and the relevant data collected along with photos.

Site methodology involved a detailed visual inspection of each tree's present health and structure. The influence of previous and proposed activities on the trees current and future condition was considered during the assessment.

**3. DATE OF INSPECTION**

The Visual Tree Assessment (VTA) was conducted on the 10<sup>th</sup> and 11<sup>th</sup> July 2020.

**4. ARBORIST CONDUCTING ASSESSMENT**

|                             |                                                                                                                                                                 |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name of Arborist</b>     | <b>Craig Hallam</b>                                                                                                                                             |
| <b>Qualifications</b>       | Advanced Diploma – Horticulture (Arboriculture)<br>Diploma – Arboriculture<br>Diploma – Ecology<br>Diploma – Horticulture (Arboriculture)<br>Cert III - Ecology |
| <b>Contact phone number</b> | 0417 027 152                                                                                                                                                    |
| <b>E-mail Address</b>       | craig.hallam@enspec.com                                                                                                                                         |

**5. OVERVIEW MAPS**

A3 maps of the trees listed for intervention works provided in Appendix 3, the maps only have numbers allocated to the trees assessed requiring works. These maps and tree numbers can be used to cross reference the tree intervention works described in section 7 to 13 of this report.



## Arboriculture Report

**6. Balranald Court Street Pocket Park - Murrumbidgee River**

|                                                                                                                                      |                                                                       |                                                                                    |
|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                              | Pocket reserve adjacent to the intersection of River and Court Street |  |
| <b>Tree ID</b>                                                                                                                       | 1                                                                     |                                                                                    |
| <b>Species</b>                                                                                                                       | <i>Eucalyptus camaldulensis</i>                                       |                                                                                    |
| <b>Common Name</b>                                                                                                                   | River Red Gum                                                         |                                                                                    |
| <b>DBH cm</b>                                                                                                                        | 57                                                                    |                                                                                    |
| <b>Height mtr (estimated)</b>                                                                                                        | 15                                                                    |                                                                                    |
| <b>Canopy Width mtr (estimated)</b>                                                                                                  | 10                                                                    |                                                                                    |
| <b>Intervention Works Required</b>                                                                                                   | Remove Dead Tree                                                      |                                                                                    |
| <b>Priority of Works</b>                                                                                                             | High                                                                  |                                                                                    |
| <b>Equipment Required</b>                                                                                                            | EWP or Climber                                                        |                                                                                    |
| <b>Remove Stump</b>                                                                                                                  | No                                                                    |                                                                                    |
| <b>Task Rating of work type</b>                                                                                                      | Medium                                                                |                                                                                    |
| <b>Comments:</b> Remove dead tree directly over public seat and table.<br>Do not remove stump from river bank due to erosion issues. |                                                                       |                                                                                    |

|                                                                         |                                                                       |                                                                                     |
|-------------------------------------------------------------------------|-----------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <b>Location of Tree</b>                                                 | Pocket reserve adjacent to the intersection of River and Court Street |  |
| <b>Tree ID</b>                                                          | 2                                                                     |                                                                                     |
| <b>Species</b>                                                          | <i>Eucalyptus camaldulensis</i>                                       |                                                                                     |
| <b>Common Name</b>                                                      | River Red Gum                                                         |                                                                                     |
| <b>DBH cm</b>                                                           | 150                                                                   |                                                                                     |
| <b>Height mtr (estimated)</b>                                           | 25                                                                    |                                                                                     |
| <b>Canopy Width mtr (estimated)</b>                                     | 20                                                                    |                                                                                     |
| <b>Intervention Works Required</b>                                      | Prune Deadwood                                                        |                                                                                     |
| <b>Priority of Works</b>                                                | High                                                                  |                                                                                     |
| <b>Equipment Required</b>                                               | EWP or Climber                                                        |                                                                                     |
| <b>Remove Stump</b>                                                     | No                                                                    |                                                                                     |
| <b>Task Rating of work type</b>                                         | Medium                                                                |                                                                                     |
| <b>Comments:</b> Prune deadwood from canopy over public seat and table. |                                                                       |                                                                                     |

## Arboriculture Report

**7. Balranald - Murrumbidgee River Swing Bridge Bushland Walk**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                              |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Walking track on south side of river near powerline easement |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3                                                            |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus camaldulensis</i>                              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | River Red Gum                                                |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 100                                                          |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20                                                           |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 18                                                           |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Prune                                                        |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                         |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EWP only                                                     |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                           |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium                                                       |
| <p><b>Comments:</b> This tree is going to fail due to the fire cavity in the main trunk. The tree has a very high conservation and ecological value, the tree is an excellent habitat tree.</p> <p>Prune the western leader at the trunk union approximately 5 metres above ground. This will eliminate the risk for persons using the walking track. If the tree then fails at a later date, the target is bushland area away from the walking track. The red arrow in the photo shows the side of the canopy to be removed.</p> |                                                              |



## Arboriculture Report

**8. Balranald - Sturt Highway and Market Street Intersection**

|                                                                |                                                                                                                                                                                                                                              |  |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Location of Tree                                               | Tree is located on west side of Sturt Highway                                                                                                                                                                                                |  |
| Tree ID                                                        | 1                                                                                                                                                                                                                                            |  |
| Species                                                        | <i>Eucalyptus cladocalyx</i>                                                                                                                                                                                                                 |  |
| Common Name                                                    | Sugar Gum                                                                                                                                                                                                                                    |  |
| DBH cm                                                         | 77                                                                                                                                                                                                                                           |  |
| Height mtr (estimated)                                         | 10                                                                                                                                                                                                                                           |  |
| Canopy Width mtr (estimated)                                   | 8                                                                                                                                                                                                                                            |  |
| Intervention Works Required                                    | Dead – Remove Tree                                                                                                                                                                                                                           |  |
| Priority of Works                                              | Medium                                                                                                                                                                                                                                       |  |
| Equipment Required                                             | EWP - TM                                                                                                                                                                                                                                     |  |
| Remove Stump                                                   | Yes                                                                                                                                                                                                                                          |  |
| Task Rating of work type                                       | Medium                                                                                                                                                                                                                                       |  |
| Comments:                                                      | Tree is located in nature strip that was landscaped some time ago to highlight the entrance to the town. The landscaper has put down plastic and weed mat which has stopped water entering into the soil resulting in the death of the tree. |  |
| Remove tree and stump. Will need traffic control, signage only |                                                                                                                                                                                                                                              |  |



|                                                                |                                                                                                                                                                                                                                              |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Location of Tree                                               | Tree is located on west side of Sturt Highway to the north of tree 1                                                                                                                                                                         |
| Tree ID                                                        | 2                                                                                                                                                                                                                                            |
| Species                                                        | <i>Eucalyptus cladocalyx</i>                                                                                                                                                                                                                 |
| Common Name                                                    | Sugar Gum                                                                                                                                                                                                                                    |
| DBH cm                                                         | 80                                                                                                                                                                                                                                           |
| Height mtr (estimated)                                         | 10                                                                                                                                                                                                                                           |
| Canopy Width mtr (estimated)                                   | 6                                                                                                                                                                                                                                            |
| Intervention Works Required                                    | Dead – Remove Tree                                                                                                                                                                                                                           |
| Priority of Works                                              | Medium                                                                                                                                                                                                                                       |
| Equipment Required                                             | EWP - TM                                                                                                                                                                                                                                     |
| Remove Stump                                                   | Yes                                                                                                                                                                                                                                          |
| Task Rating of work type                                       | Medium                                                                                                                                                                                                                                       |
| Comments:                                                      | Tree is located in nature strip that was landscaped some time ago to highlight the entrance to the town. The landscaper has put down plastic and weed mat which has stopped water entering into the soil resulting in the death of the tree. |
| Remove tree and stump. Will need traffic control, signage only |                                                                                                                                                                                                                                              |

A tall, dead sugar gum tree with a hollowed-out trunk, standing in a nature strip next to a road. A person is visible at the base of the tree, and another tree is in the background.



## Arboriculture Report

## 9. Balranald - Anzac Park

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|--|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Anzac Park tree adjacent to 40 Court Street property |  |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1                                                    |  |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus cladocalyx</i>                         |  |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sugar Gum                                            |  |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 78                                                   |  |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 15                                                   |  |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10                                                   |  |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Pollard tree                                         |  |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                 |  |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EWP                                                  |  |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                   |  |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium                                               |  |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |  |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|--|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Anzac Park tree adjacent to 40 Court Street property |  |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2                                                    |  |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus cladocalyx</i>                         |  |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sugar Gum                                            |  |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 89                                                   |  |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 15                                                   |  |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10                                                   |  |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Pollard tree                                         |  |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                 |  |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EWP                                                  |  |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                   |  |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium                                               |  |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |  |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|--|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Anzac Park tree adjacent to 40 Court Street property |  |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3                                                    |  |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus cladocalyx</i>                         |  |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sugar Gum                                            |  |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 81                                                   |  |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 14                                                   |  |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 8                                                    |  |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Pollard tree                                         |  |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                 |  |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EWP                                                  |  |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                   |  |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium                                               |  |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |  |





## Arboriculture Report

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Anzac Park tree adjacent to 40 Court Street property |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4                                                    |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <i>Eucalyptus cladocalyx</i>                         |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Sugar Gum                                            |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 86                                                   |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 15                                                   |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 10                                                   |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Pollard tree                                         |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | High                                                 |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | EWP                                                  |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | No                                                   |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Medium                                               |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                      |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Anzac Park tree adjacent to 40 Court Street property |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5                                                    |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <i>Eucalyptus cladocalyx</i>                         |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Sugar Gum                                            |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 73                                                   |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 12                                                   |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6                                                    |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Pollard tree                                         |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | High                                                 |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | EWP                                                  |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | No                                                   |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Medium                                               |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                      |

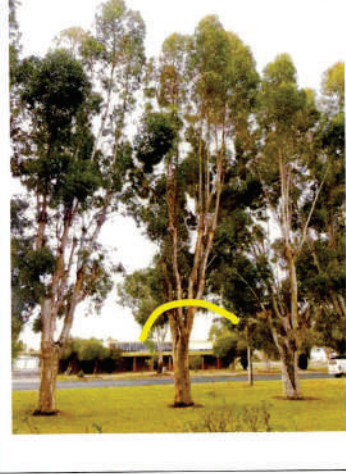
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Anzac Park tree adjacent to 40 Court Street property |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6                                                    |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <i>Eucalyptus cladocalyx</i>                         |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Sugar Gum                                            |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 88                                                   |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 12                                                   |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6                                                    |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Pollard tree                                         |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | High                                                 |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | EWP                                                  |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | No                                                   |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Medium                                               |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                      |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                      |



## Arboriculture Report

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|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 7                                                              |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 72                                                             |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 16                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 10                                                             |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                |

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|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 8                                                              |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 88                                                             |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 16                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8                                                              |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                |

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|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 9                                                              |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 63                                                             |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 19                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6                                                              |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |
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## Arboriculture Report

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|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 10                                                             |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 76                                                             |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 19                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6                                                              |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |



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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11                                                             |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 87                                                             |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 15                                                             |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point line shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |



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|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 12                                                             |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 105                                                            |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 20                                                             |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8                                                              |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <p><b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                |

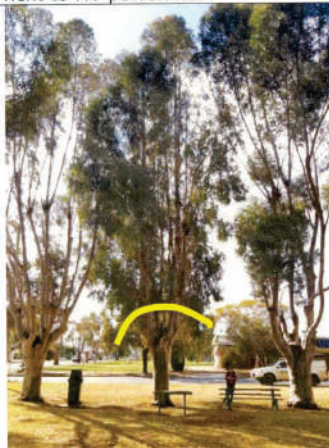




## Arboriculture Report

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| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 13                                                             |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 90                                                             |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 18                                                             |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8                                                              |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                |

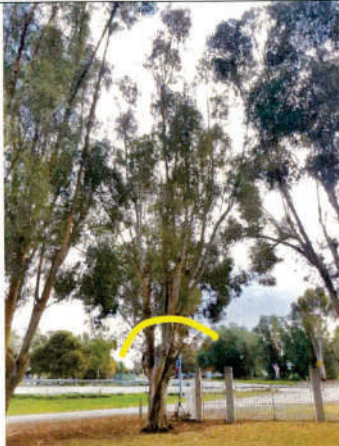


|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                |                                                                                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |  |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 14                                                             |                                                                                     |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |                                                                                     |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |                                                                                     |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 69                                                             |                                                                                     |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 18                                                             |                                                                                     |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6                                                              |                                                                                     |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |                                                                                     |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |                                                                                     |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |                                                                                     |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |                                                                                     |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |                                                                                     |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                |                                                                                     |

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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Anzac Park tree adjacent to Court Street next to HV powerlines |  |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 15                                                             |                                                                                      |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus cladocalyx</i>                                   |                                                                                      |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Sugar Gum                                                      |                                                                                      |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 84                                                             |                                                                                      |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 18                                                             |                                                                                      |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 10                                                             |                                                                                      |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Pollard tree                                                   |                                                                                      |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                                           |                                                                                      |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP                                                            |                                                                                      |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                                             |                                                                                      |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                                         |                                                                                      |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure on the powerlines. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                |                                                                                      |



## Arboriculture Report

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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe & Court Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 16                                                |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>                      |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                         |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 71                                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10                                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                            |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                   |
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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 17                                        |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 81                                        |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                        |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 8                                         |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                              |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                      |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                       |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                        |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                    |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                           |
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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 18                                        |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 110                                       |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                        |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10                                        |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                              |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                      |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                       |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                        |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                    |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                           |
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## Arboriculture Report

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| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 19                                        |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 90                                        |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 18                                        |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10                                        |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                              |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                      |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                       |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                        |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                    |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                           |
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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 20                                        |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 77                                        |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                        |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 8                                         |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                              |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                      |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                       |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                        |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                    |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                           |
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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree adjacent to McCabe Street |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 21                                        |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>              |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 103                                       |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 15                                        |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10                                        |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                              |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                                      |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                                       |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                        |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                                    |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                           |
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## Arboriculture Report

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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree in openspace area |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 22                                |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>      |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                         |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 95                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 12                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                            |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                   |
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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree in openspace area |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 23                                |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>      |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                         |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 72                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 16                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                            |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                   |
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| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Anzac Park tree in openspace area |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 24                                |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <i>Eucalyptus cladocalyx</i>      |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Sugar Gum                         |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 69                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 14                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 12                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Pollard tree                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | High                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | EWP                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | No                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Medium                            |
| <b>Comments:</b> Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Also cockatoos are using the epicormics growth points as roosting sites and are chewing and caused extensive damage to the unions which is putting the overextended lateral branches at risk of failure. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                   |
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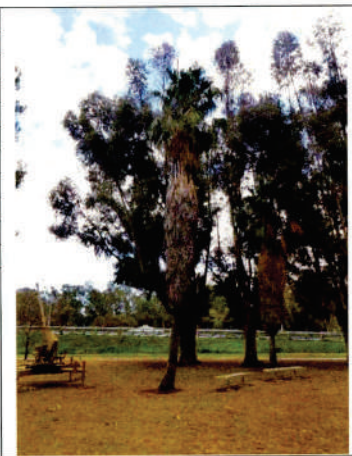


## Arboriculture Report

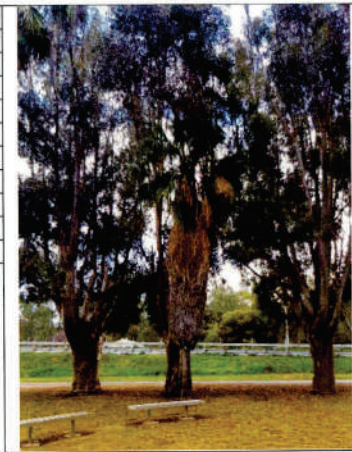
|                                                                                                                         |                                   |
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Location of Tree                                                                                                        | Anzac Park tree in openspace area |
| Tree ID                                                                                                                 | 25                                |
| Species                                                                                                                 | <i>Pinus halepensis</i>           |
| Common Name                                                                                                             | Alleppo Pine                      |
| DBH cm                                                                                                                  | 38                                |
| Height mtr (estimated)                                                                                                  | 12                                |
| Canopy Width mtr (estimated)                                                                                            | 8                                 |
| Intervention Works Required                                                                                             | Crown Lift                        |
| Priority of Works                                                                                                       | Medium                            |
| Equipment Required                                                                                                      | Extendable Polesaw                |
| Remove Stump                                                                                                            | No                                |
| Task Rating of work type                                                                                                | Low                               |
| <b>Comments:</b> Crown lift tree over sign to allow access for visitors to the park to be able to read the information. |                                   |



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|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Location of Tree                                                                                                                                 | Anzac Park tree in openspace area |
| Tree ID                                                                                                                                          | 26                                |
| Species                                                                                                                                          | <i>Washingtonia robusta</i>       |
| Common Name                                                                                                                                      | Mexican Fan Palm                  |
| DBH cm                                                                                                                                           | 34                                |
| Height mtr (estimated)                                                                                                                           | 10                                |
| Canopy Width mtr (estimated)                                                                                                                     | 3                                 |
| Intervention Works Required                                                                                                                      | Prune dead fronds                 |
| Priority of Works                                                                                                                                | Medium                            |
| Equipment Required                                                                                                                               | EWP                               |
| Remove Stump                                                                                                                                     | No                                |
| Task Rating of work type                                                                                                                         | Low                               |
| <b>Comments:</b> Prune all dead and declining palm frond from palm. Potential to fall on seat if someone happened to be sitting in this location |                                   |



|                                                                                                                                                  |                                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Location of Tree                                                                                                                                 | Anzac Park tree in openspace area |
| Tree ID                                                                                                                                          | 27                                |
| Species                                                                                                                                          | <i>Washingtonia robusta</i>       |
| Common Name                                                                                                                                      | Mexican Fan Palm                  |
| DBH cm                                                                                                                                           | 27                                |
| Height mtr (estimated)                                                                                                                           | 9                                 |
| Canopy Width mtr (estimated)                                                                                                                     | 3                                 |
| Intervention Works Required                                                                                                                      | Prune dead fronds                 |
| Priority of Works                                                                                                                                | Medium                            |
| Equipment Required                                                                                                                               | EWP                               |
| Remove Stump                                                                                                                                     | No                                |
| Task Rating of work type                                                                                                                         | Low                               |
| <b>Comments:</b> Prune all dead and declining palm frond from palm. Potential to fall on seat if someone happened to be sitting in this location |                                   |





## Arboriculture Report

## 10. Balranald - Swimming Pool

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Balranald Swimming Pool. Entrance to Race Course - Calley Street. |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1                                                                 |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <i>Tamrix aphylla</i>                                             |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Athel Pine                                                        |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 96                                                                |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 15                                                                |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 12                                                                |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Pollard tree                                                      |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | High                                                              |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | EWP                                                               |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | No                                                                |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Medium                                                            |
| <p><b>Comments:</b> The target is the pool security fence, powerlines and seat/table. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                   |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Balranald Swimming Pool. Entrance to Race Course - Calley Street. |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2                                                                 |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <i>Tamrix aphylla</i>                                             |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Athel Pine                                                        |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 81                                                                |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 14                                                                |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 12                                                                |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Pollard tree                                                      |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | High                                                              |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | EWP                                                               |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | No                                                                |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Medium                                                            |
| <p><b>Comments:</b> The target is the pool security fence, powerlines and seat/table. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point line shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                   |



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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Balranald Swimming Pool. Entrance to Race Course - Calley Street. |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 3                                                                 |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <i>Tamrix aphylla</i>                                             |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Athel Pine                                                        |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 58                                                                |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 12                                                                |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8                                                                 |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Pollard tree                                                      |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | High                                                              |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | EWP                                                               |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | No                                                                |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Medium                                                            |
| <p><b>Comments:</b> The target is the pool security fence and powerlines. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree.</p> |                                                                   |





## Arboriculture Report

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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Balranald Swimming Pool. Entrance to Race Course - Calley Street. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 74                                                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 8                                                                 |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Pollard tree                                                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No                                                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Medium                                                            |
| <b>Comments:</b> The target is the pool security fence and powerlines. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                   |



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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Balranald Swimming Pool. Entrance to Race Course - Calley Street. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 5                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 74                                                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 8                                                                 |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Pollard tree                                                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No                                                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Medium                                                            |
| <b>Comments:</b> The target is the pool security fence and powerlines. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                   |



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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Balranald Swimming Pool. Entrance to Race Course - Chruch Street. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 6                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 93                                                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 12                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 8                                                                 |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Pollard tree                                                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No                                                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Medium                                                            |
| <b>Comments:</b> The target is the pool security fence and powerlines. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                   |





## Arboriculture Report

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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Balranald Swimming Pool, Entrance to Race Course - Church Street. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 7                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 55                                                                |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 10                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 3                                                                 |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Pollard tree                                                      |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | No                                                                |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Medium                                                            |
| <b>Comments:</b> The target is the pool security fence and powerlines. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. Reduce the overextended leaders forming the canopy back down to the original pollard point shown by the yellow line in the tree photo. Although this is not a preferred practice and a result of incorrect past management practices, it is the only option to now manage this tree. |                                                                   |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                   |

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|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                        | Balranald Swimming Pool, Adjacent Church Street inside pool area. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                 | 8                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                 | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                             | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                  | 117                                                               |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                  | 12                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                            | 12                                                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                             | Remove Tree                                                       |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                       | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                      | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                            | Yes                                                               |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                | Medium                                                            |
| <b>Comments:</b> Remove Tree and Stump - The target is the pool security fence, powerlines and kids inside the pool area. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent. |                                                                   |
|                                                                                                                                                                                                                             |                                                                   |

|                                                                                                                                                                                                                                                                                                                                                                                                |                                                                   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                        | Balranald Swimming Pool, Adjacent Church Street inside pool area. |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                 | 9                                                                 |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                 | <i>Tamrix aphylla</i>                                             |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                             | Athel Pine                                                        |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                  | 113                                                               |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                  | 12                                                                |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                            | 10                                                                |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                             | Remove Tree                                                       |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                       | High                                                              |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                      | EWP                                                               |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                            | Yes                                                               |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                | Medium                                                            |
| <b>Comments:</b> Remove Tree and Stump - The target is the pool security fence, powerlines and kids inside the pool area. Main trunk union has split and is at risk of splitting. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent due to heavy end weight. |                                                                   |
|                                                                                                                                                                                                                                                                                                            |                                                                   |

## Arboriculture Report

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|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|------------------------------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                | Balranald Swimming Pool. Adjacent We Street inside pool area. |  |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                         | 10                                                            |                                                                                    |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                         | <i>Tamrix aphylla</i>                                         |                                                                                    |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                     | Athel Pine                                                    |                                                                                    |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                          | 131                                                           |                                                                                    |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                          | 12                                                            |                                                                                    |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                    | 10                                                            |                                                                                    |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                     | Remove Tree                                                   |                                                                                    |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                               | High                                                          |                                                                                    |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                              | EWP                                                           |                                                                                    |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                    | Yes                                                           |                                                                                    |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                        | Medium                                                        |                                                                                    |
| <b>Comments:</b> Remove Tree and Stump - The target is the pool security fence, powerlines and kids inside the pool area. Poor branch attachments at the original lopped points which has resulted in previous branch failures occurring. As the branches continue to grow failures will become more frequent due to heavy end weight. |                                                               |                                                                                    |



## Arboriculture Report

**11. Euston – Murray River Foreshore Area**

|                                                                                                                                                                                                                                                                                                                                                                             |                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                     | Murray River Foreshore Area - South of boat ramp |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                              | 1                                                |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                              | <i>Eucalyptus camaldulensis</i>                  |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                          | River Red Gum                                    |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                               | 200                                              |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                               | 25                                               |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                         | 28                                               |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                          | Deadwood & hanging branch                        |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                    | High                                             |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                   | EWP & Climber                                    |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                         | No                                               |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                             | Medium                                           |
| <b>Comments:</b> Large hanging branch on north side of canopy causing damage to other sound structural branches. Deadwood greater than 5 cm to be fracture pruned only. Cornet cut larger deadwood than cannot be fracture pruned Ensure hollows are preserved, idea micro bat habitat. Do not remove deadwood < 5cm, important for invertebrates and other microorganisms. |                                                  |



|                                                                                                                    |                                                               |
|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| <b>Location of Tree</b>                                                                                            | Murray River Foreshore Area – Next to boat ramp on South side |
| <b>Tree ID</b>                                                                                                     | 2                                                             |
| <b>Species</b>                                                                                                     | <i>Eucalyptus camaldulensis</i>                               |
| <b>Common Name</b>                                                                                                 | River Red Gum                                                 |
| <b>DBH cm</b>                                                                                                      | 50                                                            |
| <b>Height mtr (estimated)</b>                                                                                      | 20                                                            |
| <b>Canopy Width mtr (estimated)</b>                                                                                | 10                                                            |
| <b>Intervention Works Required</b>                                                                                 | Remove hanging branch                                         |
| <b>Priority of Works</b>                                                                                           | High                                                          |
| <b>Equipment Required</b>                                                                                          | EWP or climber                                                |
| <b>Remove Stump</b>                                                                                                | No                                                            |
| <b>Task Rating of work type</b>                                                                                    | Medium                                                        |
| <b>Comments:</b> Remove hanging branch, if it falls it will hit boat ramp area. Red arrow in photo shows the tree. |                                                               |



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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| <b>Location of Tree</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Murray River Foreshore Area – Near Playground |
| <b>Tree ID</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 3                                             |
| <b>Species</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <i>Eucalyptus camaldulensis</i>               |
| <b>Common Name</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | River Red Gum                                 |
| <b>DBH cm</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 225                                           |
| <b>Height mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 25                                            |
| <b>Canopy Width mtr (estimated)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 20                                            |
| <b>Intervention Works Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Remove hanging branch                         |
| <b>Priority of Works</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | High                                          |
| <b>Equipment Required</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | EWP & climber – Hydro Vac                     |
| <b>Remove Stump</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | No                                            |
| <b>Task Rating of work type</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Medium                                        |
| <b>Comments:</b> Tree is declining due to alterations to soil level from landscape works, potential to die. Deadwood greater than 5 cm to be removed, ensure shatter pruning is implemented for ecological reasons. Prune out 90% of mistletoe throughout canopy.<br><br>Install gas air exchange holes on western side of root plate on tiered landscape area or this tree will die due to no gas air exchange in root plate and the locked gases are poisoning root plate. Holes to be 1 metre apart down to a depth of 1.5 metres. Back fill with washed 5 cm river rock and bio char. Council can complete this part of the work with their hydro vacuum |                                               |





## Arboriculture Report

|                                                                                                                                                                                                             |                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                            | Murray River Foreshore Area – Near Playground, tree in water |
| Tree ID                                                                                                                                                                                                     | 4                                                            |
| Species                                                                                                                                                                                                     | <i>Eucalyptus camaldulensis</i>                              |
| Common Name                                                                                                                                                                                                 | River Red Gum                                                |
| DBH cm                                                                                                                                                                                                      | 16                                                           |
| Height mtr (estimated)                                                                                                                                                                                      | 6                                                            |
| Canopy Width mtr (estimated)                                                                                                                                                                                | 2                                                            |
| Intervention Works Required                                                                                                                                                                                 | Remove dead tree                                             |
| Priority of Works                                                                                                                                                                                           | High                                                         |
| Equipment Required                                                                                                                                                                                          | Ground Crew                                                  |
| Remove Stump                                                                                                                                                                                                | No                                                           |
| Task Rating of work type                                                                                                                                                                                    | Medium                                                       |
| <b>Comments:</b> Tree has died, no habitat value. Remove tree, cut 1.5 metres above water level. Try and pull tree and roots out using winch, maybe able to as the roots would be compromised due to decay. |                                                              |



|                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|
| Location of Tree                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Murray River Foreshore Area – Near carparking area and BBQ |
| Tree ID                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 5                                                          |
| Species                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <i>Eucalyptus camaldulensis</i>                            |
| Common Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                | River Red Gum                                              |
| DBH cm                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 211                                                        |
| Height mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 25                                                         |
| Canopy Width mtr (estimated)                                                                                                                                                                                                                                                                                                                                                                                                                                               | 25                                                         |
| Intervention Works Required                                                                                                                                                                                                                                                                                                                                                                                                                                                | Deadwood, Mistletoe and WR                                 |
| Priority of Works                                                                                                                                                                                                                                                                                                                                                                                                                                                          | High                                                       |
| Equipment Required                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Climber                                                    |
| Remove Stump                                                                                                                                                                                                                                                                                                                                                                                                                                                               | No                                                         |
| Task Rating of work type                                                                                                                                                                                                                                                                                                                                                                                                                                                   | High                                                       |
| <b>Comments:</b> Target is BBQ, table, seats and carpark. Prune out all deadwood greater than 5 cm, ensure shatter pruning techniques are applied. The major dead spa in the centre of the canopy needs to load tested, if structurally unsound remove using rope to fracture out. Arborist and Ecologist to be on site due to habitat. Prune mistletoe from canopy as it is causing the tree to decline due to the mistletoe being out of normal balance to canopy ratio. |                                                            |



|                                                                                                                                                               |                                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| Location of Tree                                                                                                                                              | Murray River Foreshore Area – Near path to pontoon |
| Tree ID                                                                                                                                                       | 6                                                  |
| Species                                                                                                                                                       | <i>Eucalyptus camaldulensis</i>                    |
| Common Name                                                                                                                                                   | River Red Gum                                      |
| DBH cm                                                                                                                                                        | 184                                                |
| Height mtr (estimated)                                                                                                                                        | 18                                                 |
| Canopy Width mtr (estimated)                                                                                                                                  | 15                                                 |
| Intervention Works Required                                                                                                                                   | Deadwood pruning                                   |
| Priority of Works                                                                                                                                             | Very High                                          |
| Equipment Required                                                                                                                                            | EWP                                                |
| Remove Stump                                                                                                                                                  | No                                                 |
| Task Rating of work type                                                                                                                                      | Medium                                             |
| <b>Comments:</b> Tree has previously been lopped for some unknown reason. Shatter prune deadwood greater than 5 cm from canopy, target is path and open space |                                                    |



## 12. Euston – Recreation Reserve

|                  |                                   |
|------------------|-----------------------------------|
| Location of Tree | Recreation Reserve. Near building |
|------------------|-----------------------------------|

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## Arboriculture Report

|                                     |                               |
|-------------------------------------|-------------------------------|
| <b>Tree ID</b>                      | 1                             |
| <b>Species</b>                      | <i>Eucalyptus leucoxylon</i>  |
| <b>Common Name</b>                  | Yellow Gum or SA Blue Gum     |
| <b>DBH cm</b>                       | 53                            |
| <b>Height mtr (estimated)</b>       | 12                            |
| <b>Canopy Width mtr (estimated)</b> | 8                             |
| <b>Intervention Works Required</b>  | Weight Reduction and Deadwood |
| <b>Priority of Works</b>            | High                          |
| <b>Equipment Required</b>           | EWP                           |
| <b>Remove Stump</b>                 | No                            |
| <b>Task Rating of work type</b>     | Medium                        |

**Comments:** Target is shed, cockatoo crowing of branch unions

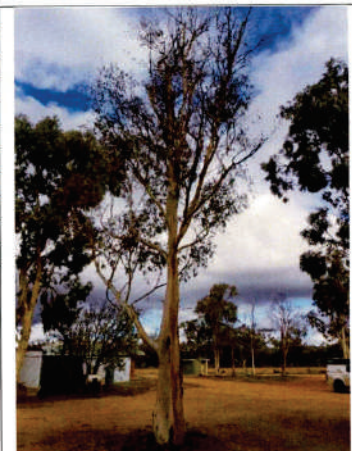
Prune branch above shed and also weight reduce the main stem on southern side.  
Prune out deadwood.



|                                     |                              |
|-------------------------------------|------------------------------|
| <b>Location of Tree</b>             | Recreation Reserve. Carpark  |
| <b>Tree ID</b>                      | 2                            |
| <b>Species</b>                      | <i>Eucalyptus leucoxylon</i> |
| <b>Common Name</b>                  | Yellow Gum or SA Blue Gum    |
| <b>DBH cm</b>                       | 44                           |
| <b>Height mtr (estimated)</b>       | 10                           |
| <b>Canopy Width mtr (estimated)</b> | 5                            |
| <b>Intervention Works Required</b>  | Remove Tree                  |
| <b>Priority of Works</b>            | High                         |
| <b>Equipment Required</b>           | EWP                          |
| <b>Remove Stump</b>                 | Yes                          |
| <b>Task Rating of work type</b>     | Medium                       |

**Comments:** Tree is declining and will not recover, this is due to compaction around the tree from car parking.

Remove Tree and grind stump



|                                     |                              |
|-------------------------------------|------------------------------|
| <b>Location of Tree</b>             | Recreation Reserve. Carpark  |
| <b>Tree ID</b>                      | 3                            |
| <b>Species</b>                      | <i>Eucalyptus leucoxylon</i> |
| <b>Common Name</b>                  | Yellow Gum or SA Blue Gum    |
| <b>DBH cm</b>                       | 32                           |
| <b>Height mtr (estimated)</b>       | 12                           |
| <b>Canopy Width mtr (estimated)</b> | 8                            |
| <b>Intervention Works Required</b>  | Hanging Branch               |
| <b>Priority of Works</b>            | Medium                       |
| <b>Equipment Required</b>           | Extendable polesaw           |
| <b>Remove Stump</b>                 | No                           |
| <b>Task Rating of work type</b>     | Low                          |

**Comments:**

Remove hanging branch from canopy of tree



## Arboriculture Report

|                                                                                            |                                  |
|--------------------------------------------------------------------------------------------|----------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Carpark Area |
| <b>Tree ID</b>                                                                             | 4                                |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>     |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum        |
| <b>DBH cm</b>                                                                              | 40                               |
| <b>Height mtr (estimated)</b>                                                              | 10                               |
| <b>Canopy Width mtr (estimated)</b>                                                        | 5                                |
| <b>Intervention Works Required</b>                                                         | Remove Tree                      |
| <b>Priority of Works</b>                                                                   | Medium                           |
| <b>Equipment Required</b>                                                                  | Ground Crew                      |
| <b>Remove Stump</b>                                                                        | Yes                              |
| <b>Task Rating of work type</b>                                                            | Medium                           |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                  |
| Remove Tree and Stump                                                                      |                                  |



|                                                                                            |                                  |
|--------------------------------------------------------------------------------------------|----------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Carpark Area |
| <b>Tree ID</b>                                                                             | 5                                |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>     |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum        |
| <b>DBH cm</b>                                                                              | 43                               |
| <b>Height mtr (estimated)</b>                                                              | 10                               |
| <b>Canopy Width mtr (estimated)</b>                                                        | 5                                |
| <b>Intervention Works Required</b>                                                         | Remove Tree                      |
| <b>Priority of Works</b>                                                                   | Medium                           |
| <b>Equipment Required</b>                                                                  | Ground Crew                      |
| <b>Remove Stump</b>                                                                        | Yes                              |
| <b>Task Rating of work type</b>                                                            | Medium                           |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                  |
| Remove Tree and Stump                                                                      |                                  |



|                                                                                            |                                  |
|--------------------------------------------------------------------------------------------|----------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Carpark Area |
| <b>Tree ID</b>                                                                             | 6                                |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>     |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum        |
| <b>DBH cm</b>                                                                              | 40                               |
| <b>Height mtr (estimated)</b>                                                              | 10                               |
| <b>Canopy Width mtr (estimated)</b>                                                        | 5                                |
| <b>Intervention Works Required</b>                                                         | Remove Tree                      |
| <b>Priority of Works</b>                                                                   | Medium                           |
| <b>Equipment Required</b>                                                                  | Ground Crew                      |
| <b>Remove Stump</b>                                                                        | Yes                              |
| <b>Task Rating of work type</b>                                                            | Medium                           |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                  |
| Remove Tree and Stump                                                                      |                                  |





## Arboriculture Report

|                                                                                            |                                       |
|--------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Near Toilet Block |
| <b>Tree ID</b>                                                                             | 7                                     |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>          |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum             |
| <b>DBH cm</b>                                                                              | 46                                    |
| <b>Height mtr (estimated)</b>                                                              | 10                                    |
| <b>Canopy Width mtr (estimated)</b>                                                        | 5                                     |
| <b>Intervention Works Required</b>                                                         | Remove Tree                           |
| <b>Priority of Works</b>                                                                   | Medium                                |
| <b>Equipment Required</b>                                                                  | Ground Crew                           |
| <b>Remove Stump</b>                                                                        | Yes                                   |
| <b>Task Rating of work type</b>                                                            | Medium                                |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                       |
| Remove Tree and Stump                                                                      |                                       |



|                                                                                            |                                       |
|--------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Near Toilet Block |
| <b>Tree ID</b>                                                                             | 8                                     |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>          |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum             |
| <b>DBH cm</b>                                                                              | 24                                    |
| <b>Height mtr (estimated)</b>                                                              | 10                                    |
| <b>Canopy Width mtr (estimated)</b>                                                        | 3                                     |
| <b>Intervention Works Required</b>                                                         | Remove Tree                           |
| <b>Priority of Works</b>                                                                   | Medium                                |
| <b>Equipment Required</b>                                                                  | Ground Crew                           |
| <b>Remove Stump</b>                                                                        | Yes                                   |
| <b>Task Rating of work type</b>                                                            | Medium                                |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                       |
| Remove Tree and Stump                                                                      |                                       |



|                                                                                            |                                       |
|--------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Location of Tree</b>                                                                    | Recreation Reserve. Near Toilet Block |
| <b>Tree ID</b>                                                                             | 9                                     |
| <b>Species</b>                                                                             | <i>Eucalyptus leucoxylon</i>          |
| <b>Common Name</b>                                                                         | Yellow Gum or SA Blue Gum             |
| <b>DBH cm</b>                                                                              | 30                                    |
| <b>Height mtr (estimated)</b>                                                              | 10                                    |
| <b>Canopy Width mtr (estimated)</b>                                                        | 4                                     |
| <b>Intervention Works Required</b>                                                         | Remove Tree                           |
| <b>Priority of Works</b>                                                                   | Medium                                |
| <b>Equipment Required</b>                                                                  | EWP                                   |
| <b>Remove Stump</b>                                                                        | Yes                                   |
| <b>Task Rating of work type</b>                                                            | Medium                                |
| <b>Comments:</b> Dead Tree. Tree has died due to compaction of root plate from car parking |                                       |
| Remove Tree and Stump                                                                      |                                       |



## Arboriculture Report

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## 15. APPENDIX 1 – MAPS



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**10.6 2025-2035 WASTE MANAGEMENT STRATEGY**

|                                    |                                                                                                                     |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.113401</b>                                                                                                   |
| <b>Author(s):</b>                  | <b>Mandy Haley, Executive Assistant</b>                                                                             |
| <b>Approver:</b>                   | <b>David McKinley, Director of Infrastructure and Planning Services</b>                                             |
| <b>Operational Plan Objective:</b> | <b>Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.</b> |

---

**PURPOSE OF REPORT**

Seeks Council endorsement of the draft 2025-2035 Waste Management Strategy (WMS)

**OFFICER RECOMMENDATION**

That Council:

1. Approves the 2025-2035 WMS and
2. Includes 12 key Priority Items/Recommendations from the 2025-2035 WMS for consideration in the future Council Delivery & Operational Plans.

**REPORT**

Balranald Shire Council engaged CT Management Group Pty Ltd to prepare the draft WMS for the period 2025–2035. The strategy aims to ensure the long-term sustainability of Council's waste management services by enhancing environmental practices and meeting both financial and legislative obligations.

As part of the strategy's development, CT Management Group conducted initial community consultation. In the spirit of Council's approved Community Engagement & Communications Strategy 2025 the draft WMS was placed on public exhibition from September 2025, inviting further feedback from residents that would later lead to finalising and adopting the strategy.

No feedback outside of the recent CT Management Group Pty Ltd initial draft WMS has been received from the public exhibition period.

**FINANCIAL IMPLICATION**

The recommendations drawn from the 12 key Priority Items/Recommendations from the 2025-2035 WMS will be inclusions in future draft budget submissions for consideration.

**LEGISLATIVE IMPLICATION**

Local Government Act 1993-

Protection of the Environment Operations (POEO) Act 1997

Waste Avoidance and Resource Recovery (WARR) Act 2001

Protection of the Environment Operations (Waste) Regulation 2017

Waste Regulation 2015

Product Stewardship Act 2011

**POLICY IMPLICATION**

Nil.

**RISK RATING**

Low.



**ATTACHMENTS**

1. draft BSC Waste Management Strategy 2025-2035 [!\[\]\(38441ceaa711016e0bf2ad46ad394ff4\_img.jpg\)](#) 



**WASTE MANAGEMENT STRATEGY 2025 - 2035  
PREPARED FOR BALRANALD SHIRE COUNCIL**

AUGUST 2025 – FINAL DRAFT



---

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## DOCUMENT CONTROL

|                                                                                                                                                          |                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CT Management Group P/L<br>PO Box 1374<br>GEELONG VIC 3220<br><br>Mobile: Robert Miller 0408328791<br>Email: admin@ctman.com.au<br>Web: www.ctman.com.au | Document: Balranald Shire Council – Waste Management Strategy                                                                                                                                                                    |
|                                                                                                                                                          | Project Manager: Jarrod Bryant                                                                                                                                                                                                   |
|                                                                                                                                                          | Author: Robert Miller, Paul Somerville, Jarrod Bryant                                                                                                                                                                            |
|                                                                                                                                                          | Date: August 2025                                                                                                                                                                                                                |
|                                                                                                                                                          | Synopsis: The Strategy provides a comprehensive plan for managing waste sustainably while addressing the unique challenges of a low-density rural population, limited financial resources, and evolving regulatory requirements. |

## CONSULTANTS DISTRIBUTION SCHEDULE

| Version No. | Date      | Distribution  | Reference |
|-------------|-----------|---------------|-----------|
| 1           | 5.3.2025  | DMcK, RM, NMR | V1        |
| 2           | 31.3.2025 | DMcK, RM, NMR | V2        |
| 3           | 9.4.2025  | DMcK, RM, NMR | V3        |
| 4           | 7.5.2025  | DMcK, RM, NMR | V4        |
| 5           | 12.8.2025 | DMcK, RM, NMR | Final     |

## SCHEDULE OF ADOPTION

| Version No. | Date | Comment | Reference |
|-------------|------|---------|-----------|
|             |      |         |           |
|             |      |         |           |
|             |      |         |           |

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## GLOSSARY

|                                   |                                                                                                                                                                          |
|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>C&amp;D</b>                    | Construction & Demolition.                                                                                                                                               |
| <b>C&amp;I</b>                    | Commercial & Industrial.                                                                                                                                                 |
| <b>CDS</b>                        | Container deposit scheme.                                                                                                                                                |
| <b>Combustion</b>                 | The combustion of waste materials involves the complete burning of waste materials in an oxygen-rich environment to create ash, flue gas and heat.                       |
| <b>CRC</b>                        | Permanent drop-off centre for common household problem wastes that cannot be collected via council kerbside waste and recycling collection services.                     |
| <b>FOGO</b>                       | Food organics and garden organics waste.                                                                                                                                 |
| <b>MSW</b>                        | Municipal solid waste.                                                                                                                                                   |
| <b>Organics</b>                   | Organic waste materials including paper and cardboard, food waste, green waste and timber.                                                                               |
| <b>RAMJO</b>                      | Riverina and Murray Joint Organisation.                                                                                                                                  |
| <b>Recovery</b>                   | Proportion of total waste diverted from landfill. Also referred to as Landfill Diversion Rate.                                                                           |
| <b>Recyclables</b>                | Waste materials able to be recycled including paper and cardboard, glass, plastics and metals.                                                                           |
| <b>Recycling</b>                  | A set of processes (including biological) that converts solid waste into useful materials or products.                                                                   |
| <b>Reuse</b>                      | Recovering value from a discarded resource in its original state without reprocessing or remanufacture.                                                                  |
| <b>Treatment</b>                  | Processing of waste materials that alters its physical and/or chemical form.                                                                                             |
| <b>Waste Management Hierarchy</b> | An internationally recognised concept which lists waste management hierarchy options in order of preference according to their sustainability and environmental impacts. |
| <b>WaSM</b>                       | Waste and Sustainable Materials.                                                                                                                                         |

# **PART A – INTRODUCING OUR STRATEGY**

## 1. EXECUTIVE SUMMARY

The Balranald Shire Council (BSC) **Waste Management Strategy (2025-2035)** provides a comprehensive plan for managing waste sustainably while addressing the unique challenges of a low-density rural population, limited financial resources, and evolving regulatory requirements.

The strategy aligns with **NSW Waste and Sustainable Materials Strategy 2041 (WaSM Strategy)** and the **RAMJO Regional Waste and Resource Recovery Strategy (2022-2027)** to support waste minimization and improved resource recovery.

**Key Challenges** identified in the Strategy are as follows:

- **Lack of data:** The data that Council has available is not sufficient to make informed waste management decisions moving forward. Data elements such as the following will add significant value to Councils decision making processes:
  - A **waste composition audit** of the red lidded bin.
  - **Truck weight** details collected at least 4 times over a 12-month period (preferably spread out over the year to capture volumes during each season – winter, spring, summer, autumn).
  - Volume of **other waste streams** being received at Balranald and Euston Landfills.
- **Financial Constraints:** The high cost of new waste programs (i.e., Food Organics and Garden Organics - FOGO) versus limited council revenue makes implementing some best-practice waste management services financially challenging.
- **Lack of Recycling & Organic Waste Processing:** No kerbside recycling or FOGO service currently exists, making waste reduction difficult.
- **Landfill Management:** Estimating Landfill remaining useful life years is difficult in the current environment given the lack of data. Example: the **Balranald Landfill has an estimated 90-year lifespan**, but data collection on waste volumes, composition, and operational efficiency is currently insufficient for long-term planning.
- **Cross-Border Waste Issues Management:** The **Euston Landfill** is receiving large volumes of Victorian waste without financial benefit to the Council, creating operational and environmental risks.
- **Limited Waste Diversion:** The current **waste diversion rate is only 8%**, significantly below the **80% target** set by the NSW EPA for 2030.

The primary **Strategic Priorities & Key Actions** developed because of the analysis undertaken are as follows:

### 1. Improving Waste Diversion & Resource Recovery

- Conduct **waste composition audits** to establish accurate baseline data for planning.
- Carry out a BSC wide **community survey** to better understand community attitudes to more services and participation currently and in the future towards home composting activities.
- Explore **FOGO alternatives**, including subsidized home composting, due to financial and logistical challenges with kerbside organics collection.
- Investigate the feasibility of **public place recycling bins** to increase community participation in recycling.
- Expand the **RAMJO regional collaboration** approach for existing and future waste management and processing facilities.

### 2. Enhancing Waste Service Efficiency & Data Collection

- Implement **accurate landfill data tracking** for recording waste movements.
- Conduct a **landfill operations review** to assess cost efficiencies, equipment needs, and long-term viability of the **Euston and Balranald Landfills**.

- Ensure **kerbside collection efficiency** by considering truck capacity, route optimization, and dual-compartment trucks for future FOGO or recycling services.

### 3. Financial & Regulatory Planning

- Review **landfill fees & charges** to ensure they reflect operational costs and encourage responsible waste disposal and recycling.
- Assess **Euston Landfill's continuing operational viability**, particularly in addressing the **cross-border waste issues** associated with Victorian waste streams.
- Seek **exemptions from state-mandated FOGO services** due to rural logistics and financial constraints.

### Implementation & Next Steps

BSC will prioritize **low-cost, high-impact actions** to enhance waste management while working within financial limitations. The strategy outlines a **data-driven, financially sustainable** approach, while balancing **community needs, environmental goals, and regulatory compliance**.

A **review of the strategy** is recommended **after approximately 12 months** following BSC obtaining the recommended data, research and other details that will support further strategic decision-making that is tailored to BCC's needs. After this initial review, a **five-year review cycle** is recommended to adjust to emerging waste challenges and legislative changes.

This strategy provides a **realistic roadmap** for achieving **more efficient, cost-effective, and environmentally responsible waste management** over the next decade.



## 2. RECOMMENDATIONS

The BSC Waste Management Strategy project arrived at a number of key recommendations to assist in guiding the practices of waste management within the shire over the coming 10 years. The following table provides a summary of those key recommendations arrived at within the body of this document. The prioritisation levels of High, Medium or Low priority are generally based on the following timeframes:

- High priority: 0-3 years
- Medium priority: 4- 6 years
- Low priority: 7-10 years

| No.                        | Recommendation                                                                                                                                                                                                                                                                                                                                                                                                 | Cost Implication                                                              | Priority |
|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|----------|
| <b>Balranald Landfill</b>  |                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                               |          |
| 1                          | <b>Data collection</b> – obtain/track data for all waste and recyclables received, and for all revenue and costs activities.                                                                                                                                                                                                                                                                                   | On site recording of data, incremental increase labour costs \$2,000 internal | High     |
| 2                          | <b>Landfill operations review</b> – Review landfill operations (i.e., how compaction and cover is delivered etc.) and equipment (i.e., landfill compactor, bulldozer, front-end loader, excavator etc.) required to identify efficiency and cost saving opportunities.                                                                                                                                         | \$3,000                                                                       | High     |
| <b>Euston Landfill</b>     |                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                               |          |
| 3                          | <b>Data collection</b> – Undertake a detailed data collection and contract review process to ensure Council is prepared for the future re-tendering of operations, or to ensure sufficient information is in place to enable internal management.                                                                                                                                                              | \$4,000                                                                       | High     |
| 4                          | <b>Future operation business case</b> – Review the overall level of value that the Euston Landfill provides to BSC residents to support a business case for the future operation of the site, or otherwise. Consideration should be given to operational costs, revenue potential, on-going liability, potential closure costs, future industry and other developments, on-going management requirements, etc. | \$6,000                                                                       | High     |
| <b>Landfills - general</b> |                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                               |          |
| 5                          | Investigate the feasibility of establishing a community recycling centre (CRC) for household problem wastes at either landfill.                                                                                                                                                                                                                                                                                | \$3,000                                                                       | Medium   |

| No.                               | Recommendation                                                                                                                                                                                                                                                                                                                                                                                              | Cost Implication | Priority |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------|
| <b>Kerbside collection / FOGO</b> |                                                                                                                                                                                                                                                                                                                                                                                                             |                  |          |
| 6                                 | <b>Bin contents</b> – Conduct a waste composition audit for current kerbside residential waste collected in Balranald and Euston. A second audit of commercial bins is recommended but not critical.                                                                                                                                                                                                        | \$3,000          | High     |
| 7                                 | <b>Commercial FOGO</b> – Establish suitable charge rates for commercial FOGO collection if Council is required to provide this extra service.                                                                                                                                                                                                                                                               | \$2,000          | High     |
| 8                                 | <b>Residential FOGO waste</b> – Investigate FOGO options more fully including but not limited to; home composting, sewer disposal, opt in with extra charge, community bins, free green and organics disposal at Balranald landfill. Home composting and sewer disposal are the most economical options.                                                                                                    | \$10,000         | Medium   |
| <b>Data capture requirements</b>  |                                                                                                                                                                                                                                                                                                                                                                                                             |                  |          |
| 9                                 | <b>Residential waste volumes data</b> – Obtain Balranald and Euston Rubbish Truck weights over the course of a full calendar year (no less than 2 truck weights per season to enable seasonal variance to be understood) to obtain accurate data on the amount of residential waste going to landfill and to enable future planning for the landfills and other waste management requirements.              | <\$1,000         | High     |
| <b>Fees &amp; Charges</b>         |                                                                                                                                                                                                                                                                                                                                                                                                             |                  |          |
| 10                                | <b>Fees and Charges</b> – Review Councils Waste Fees and Charges schedule and consider increasing waste disposal fees to current and future potential customers for identified waste streams to enhance cost recovery to reach at least break even, including rehabilitation provision.                                                                                                                     | \$3,000          | High     |
| 11                                | <b>FOGO processing options</b> – investigate the options available to BSC to develop a thorough business case on its potential viability considering disposal and processing locations, disposal rates and transport costs, etc. Seek assistance from RAMJO in the development of the business case to ensure it includes regional opportunities. Seek assistance from LGNSW to lobby for a FOGO exemption. | \$6,000          | Medium   |

| No.                                          | Recommendation                                                                                                                                                                                                                                                                                                                                                                                     | Cost Implication | Priority |
|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------|
| <b>Overarching Strategic review analysis</b> |                                                                                                                                                                                                                                                                                                                                                                                                    |                  |          |
| 12                                           | <b>Strategic direction setting</b> – following BSC obtaining all the high priority data elements noted in the above recommendation items, review the available options and refine the preferred way forward (preferably within a 12-month period). This is to include modifying the Waste Management Strategy to reflect Councils agreed position based upon the further information and research. | \$3,000          | High     |

Table 1: Recommendation Summary

### 3. INTRODUCTION

#### 3.1 Purpose and Scope

The purpose of the development of the Waste Management Strategy (the Strategy) is to ensure the long-term sustainability of BSC waste management through improved environmental practice, whilst achieving financial and legislative target requirements. Additionally, Council is seeking to improve the landfill operations through waste initiatives in line with NSW State and Regional Targets.

Based upon the above desired purpose of the project from BSC, CT Management Group developed a suitable methodology to achieve the preferred outcomes. Each stage contained technical and human resources input that were used to formulate the findings in this strategy. The following staged approach to the delivery of the project is outlined, noting that further details on the methodology employed are located in **Appendix 1**.

- Stage 1: Project Inception
- Stage 2: Background Review and Information gathering
- Stage 3: Public consultation: Round 1
- Stage 4: Draft Waste Management Strategy development
- Stage 5: Public consultation: Round 2
- Stage 6: Final Waste Management Strategy

#### 3.2 Waste Management Context

The Local Government Act 1993 requires all councils in NSW to provide a residential waste collection service. In addition to providing residential services, BSC also provides services to commercial properties.

The NSW Parliament, after much consultation, announced on February 28<sup>th</sup> 2025 legislation to mandate food organics and garden organics (FOGO) recycling for households and businesses. This will mean NSW will be the first state in Australia to do so.

Food organics and garden organics (FOGO) recycling will now be mandatory for households by July 2030, and for businesses and institutions in stages from July 2026.

It is important to note that Councils have the opportunity to seek exemption from these mandatory requirements. This is particularly relevant to BSC given the logistical and operational challenges and expenses that they would face under implementation of FOGO, and which are detailed further in this document.

##### **COUNCIL FOGO EXEMPTION DETAILS**

- Exemptions are intended to be predominately proactive where the EPA considers them necessary to limit the number of organisations needing to approach the EPA.
- Recognise that while the NSW Government wants all businesses and councils to meet the mandates, in some situations there may be more time needed e.g. when a council's waste contract runs beyond 2030.
- The EPA will develop an exemption framework to guide decision making.
- As part of the exemption process some of the things considered will be:
  - Geographical and population constraints and the impact on processing availability
  - Availability of infrastructure

- Timing and expiration of waste contracts
- Infrastructure impairments of certain building types (i.e. multi-unit dwellings or MUDS)
- ***State Government media release 28th February 2025 excerpt; “One of the guiding principles is that we do not wish to punish anyone where access to a FOGO service is limited or cost prohibitive”.***

Council owns the Balranald and Euston landfills. Council operates the Balranald landfill via dedicated Council officers and operates the Euston landfill via a contractor – Robinvale Waste. Both sites include small vehicle drop-off areas and locations within the sites for the recycling of various materials (i.e., metal, cardboard, oils, drum muster, etc.).

Like many communities across Australia, Council is seeking to deliver a scope and breadth of service that meets local needs and achieves agreed targets. Changes in policy nationally and internationally affect Council from time to time, as does changing community expectations for Council to manage waste in a more sustainable way.

Traditionally, delivering waste management and resource recovery services in rural and remote councils of Australia is difficult due to small rate revenue bases and large geographical areas. The tyranny of distance and diversity in operational scale amongst rural New South Wales (NSW) Councils equates to many waste related projects being unaffordable and thus not feasible.

Council recognises the importance of sustainable (both environmental and financial sustainability) waste management services for its communities and the requirement to have a clear plan for the future. Therefore, this Waste Management Strategy has been prepared to identify further opportunities for improvement, whilst considering the specific challenges faced by rural communities and already stretched budgets in delivering changes required under legislation.

The Strategy was developed to align as closely as possible with the NSW Waste and Sustainable Materials Strategy as well as the RAMJO Regional Waste and Resource Recovery Strategy.

The Riverina and Murry Joint Organisation (RAMJO) is a voluntary Local Government group comprised of two large sub-regional areas namely, the Riverina and Murry Waste Groups. These two groups are separately funded; however, both operate under the RAMJO banner. Balranald Shire Council is an associate member of RAMJO.

The RAMJO strategy template reflects the “bigger” picture required to reduce waste to landfill, however the circumstances in BSC do not allow for the implementation of certain initiatives and/or directives especially considering BSC budget constraints.

The Strategy is required to detail the roadmap for how BSC will achieve its agreed objectives in relation to the management of waste.

Strategic waste planning is a dynamic process, and this Strategy should be reviewed every five years to ensure it is current and aligns with industry developments.

Although not a common strategy, in unusual circumstances a strategy can be as simple as “BUSINESS AS USUAL”.

In the case of BSC, with a population density of 0.1 persons per square kilometre over 21,346 square kilometres, the costs of reducing waste to landfill or improving recycling is not offset by any savings and is therefore a direct cost increase on Councils budget.

## **ACTION PLAN**

The following list is a brief summary Action Plan suggested for BSC waste management. The Action Plan will require approvals and most importantly a budget allocation and timeline. The detailed Action Plan is available in Section 8 of this document.



The waste volumes generated in BSC from residential sources is estimated at less than 1,000 tonnes per annum, and available landfill space is forecast to be up to 90 years at Balranald Landfill and up to 16 years at Euston Landfill.

The single bin collection service in place during 2025 meets the need for regular waste collection, however it does not allow for the separation of recyclables and food/green organics. This additional separation is viewed as more environmentally sustainable, however the limiting factors for remote and rural Councils is the cost of collections and the availability of processing facilities for the separated materials within a reasonable distance.

It is very clear that small rural Councils with a constrained revenue base that must cover many services are limited to how much they can allocate to waste and recycling activities. Accordingly, the Action Plan items for BSC are intended to be low cost and can be carried out using mainly Council resources if capacity is present.

The priority is data collection and community attitude to change. This knowledge will drive future waste and recycling activities. The primary Action Plan items are as follows:

### **ACTIONS**

1. *Waste composition audit – conduct and analyse the results.*
2. *Survey community to determine waste management preferences and desire to pay – services, home composting etc.*
3. *Landfill data – obtain and analyse.*
4. *RAMJO – develop collaborative contracts, and other local services.*
5. *LGNSW – lobby to seek FOGO and other exemptions, with BSC and RAMJO support.*

### **ASSUMPTIONS**

The following assumptions are key elements to keep in mind when reading the Strategy, and have influenced the analysis and subsequent recommendations provided:

- 839 households serviced by BSC residential waste collection.
- Tonnage quoted are based on landfill reports to the EPA NSW.
- Separate FOGO collection tonnage is estimated at 400 tonnes per annum, based on other Councils data.
- A separate FOGO bin collection service cost per annum estimated at \$200,000 for weekly collection and \$30,000 for an alternating fortnightly collection.
- Food/green waste disposal at other locations outside of the BSC area will cost in excess of \$300.00 per tonne.
- The number of bins required for a best practice full-service collection is generally considered to be 3 bins – separate general waste, recyclable waste and green waste. The collection frequency for these bins is every two weeks for general waste and recyclable waste, and every week for food and green waste.

This bin system and collection frequency appears to be beyond the financial capacity for BSC to provide.

Additionally, the disposal costs and distances to available processing facilities for recyclables and FOGO is prohibitive.

- An alternative FOGO disposal option from the household through the sewer system might require sewer system upgrade works by BSC and could have substantial capital costs. Some commercial sector clients (e.g. Hospital) might already have this in place.

### 3.3 Strategy Review Cycle

It is recommended that this Strategy be reviewed every five years or as required in the event of legislative changes.

The Strategy may also be changed because of other amendments that are to the advantage of Council.

Any amendment to the Strategy must be by way of a Council Resolution or the approval of the General Manager.

### 3.4 Strategy Acknowledgement

BSC wish to acknowledge that the following strategy has been developed using the Riverina & Murray Joint Organisation (RAMJO) template as a guide to the format and content.



## PART B – KEY DRIVERS

The following sub-sections provide pertinent background information on the status of waste management in BSC at the time of development (March 2025). It also notes the legislative and other environmental influences present that have the potential to impact on the direction that the strategy for waste takes in the short, medium and long-term.

Further background and contextual details are contained in **Appendix 2**.

## 4. OVERVIEW – THE CHALLENGES AND OPPORTUNITIES

BSC has a solid waste management foundation from an infrastructure perspective that can be improved through the sequential implementation of numerous strategic initiatives. The current challenge is to ensure that Councils decision-making process is informed by robust data that will enable a sound long-term way forward.

Building on the foundations of the BSC waste system with new approaches, views and principles that avoid, reuse, recycle or recover resources from waste will assist Council to deliver improvements across the various waste management functions.

### 4.1 Community aspirations

The development of the Waste Management Strategy was adopted as an important community priority in the BSC Community Strategic Plan 2032, as noted in Section 5. Our Environment. Within this section, and the accompanying sub-section Future Directions, item 5.3 Manage our waste sustainably noted the following strategy and measures recommended:

| Strategies                                                                                                                         | Measures                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Work with regional partners to develop and implement a Waste Management Strategy</li> </ul> | <ul style="list-style-type: none"> <li>Progress on the Waste Management Strategy</li> </ul> |

As part of the development of the Waste Management Strategy, community input was sought on two occasions;

1. During the preliminary development stage to obtain community views on waste management in the region (late November 2024), and:
2. During the public exhibition stage for the Draft Waste Management Strategy (June/July 2025).

The level of community input received during the first input opportunity (late November 2024) was minimal and thus not representative of the broader community. Thus, it resulted in Council obtaining limited information on what the community wanted to see occur in the waste management space.

The key points raised during this phase by the community included:

- Green waste recycling needed
- Tip shop – used to have one, would like the opportunity to repurpose waste
- Rate structure – some ratepayers already struggling through cost of living
- Cardboard recycling is occurring
- Waste is an important community service
- Food waste is going direct to the landfill
- Would like a hard rubbish collection service to occur frequently

The above comments highlighted the need for a more comprehensive survey of the community to determine the priority with which the community views the needs and desires in the waste management realm.

During the public exhibition stage for the strategy an online survey was released supporting the opportunity for the community to provide specific document feedback. While no written feedback was received from the community there was a good response to the online survey with 18 responses. The key observations/details received from the survey responses were as follows:

- 100% of respondents use their red-lidded general waste bin
- Respondents showed high willingness to sort waste correctly and wanted more local recycling options, especially for glass, e-waste, and organics.
- Most people are aware of current waste services and showed general satisfaction with waste service provided by Council.
- FOGO - Many respondents requested a **green-lidded bin for garden and food waste**, noting the lack of such a service in Balranald. There's interest in composting but also concern about cost and possible increases in rates.
- Landfills - Feedback indicated issues with **limited opening hours** and a desire for **more accessible and better-managed drop-off options**, especially for items like scrap metal, whitegoods, e-waste, and chemicals.
- Education - Some confusion remains about **what can be recycled**. Respondents asked for **clearer signage**, fridge magnets, or online tools to guide better waste sorting.
- Red-lid bins - A few residents felt their current red bins are not large enough or collected frequently enough, especially for households with multiple people.
- Kerbside collection - Many requested **an annual or at-call hard rubbish collection**, noting issues with illegal dumping or difficulty accessing the landfill.
- Illegal dumping - Several residents raised concerns about **roadside dumping** and suggested more enforcement or public awareness campaigns.

Refer to **Appendix 3** for a more detailed account of the community input received, and **Appendix 6** for more detail on the responses received to the online community survey

## 4.2 Legislative and Regulatory Context

The following is a brief synopsis of the legislative and regulatory context within which BSC are required to provide waste management services to the community.

Waste policies are ever evolving and adapt to reflect the changing industry. The legislative context for Waste Management is complex, with various Government Authorities having a say in waste management and recycling, at the same time trying to direct certain activities through mandates and in some cases penalties for non-compliance.

The reality and difficulty are that one size does not fit all, with Council areas and populations in NSW varying from 0.1 person per square kilometre in Balranald to 8,300 persons per square kilometre in Sydney. This has major financial implications for smaller regional Councils with a very small rate base spread over relatively large areas.

Local government operates within the state context to provide on-the-ground operations and waste services to the community. Waste management services are one of the most significant financial commitments Councils make on behalf of the community. Council must ensure that these services are fit for purpose and offer the ratepayer value for money.

The Strategy draws on State and Federal based legislative, policy, strategy, educational and economic tools relating to waste management in NSW. The key legislation and regulations drawn upon to guide the development of the Strategy include, but are not limited to the following:

- Protection of the Environment Operations (POEO) Act 1997
- Waste Avoidance and Resource Recovery (WARR) Act 2001
- Protection of the Environment Operations (Waste) Regulation 2017



- Product Stewardship Act 2011

It is noted that the Product Stewardship Act 2011 is a key piece of legislation that seeks to help reduce waste and prevent harmful materials from ending up in landfill by increasing recycling and the recovery of valuable materials from products. It places the onus on all levels of government, industry and the community to have a shared responsibility for the impacts of products manufactured, consumed and disposed of. To this end, the Strategy has been developed keeping in mind the need for there to be a level of shared responsibility when it comes to the key actions of; reduce, reuse, recycle, recover. The burden of responsibility and cost is not simply for BSC to carry or absorb alone.

These key regulatory documents describe the requirements for transporting, storing, processing, managing, recovering, and disposing of waste and recyclable material. Further details on the above documents and the key entities that BSC work with in the waste management space are provided in **Appendix 2**.

The following table provides a summary view of the hierarchy of responsibility for waste management that BSC operates within.

| Government level | Responsibility                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Commonwealth     | <ul style="list-style-type: none"> <li>• National Waste Policy 2018</li> <li>• National Packaging Covenant</li> <li>• National Packaging Targets</li> <li>• National Food Waste Strategy</li> <li>• National Television and Computer Recycling Scheme</li> </ul>                                                                                                                                                                                               |
| State            | <ul style="list-style-type: none"> <li>• Protection of the Environment Operations (POEO) Act 1997 and Waste Regulation 2015</li> <li>• NSW Waste Avoidance and Resource Recovery (WARR) Strategy and 2020-21 targets</li> <li>• NSW 20 Year Waste Strategy 2020 (currently in development)</li> <li>• Energy from Waste Policy Statement</li> <li>• NSW Circular Economy Policy Statement</li> <li>• Return and Earn Container Deposit Scheme (CDS)</li> </ul> |
| Regional         | <ul style="list-style-type: none"> <li>• Local governments may join a Regional Organisation of Councils (ROCs) or non-urban Voluntary Waste Management Groups (VWMGs)</li> <li>• BSC is an associate member of the Riverina &amp; Murray Joint Organisation (RAMJO) in waste management and resource recovery section.</li> </ul>                                                                                                                              |
| Local            | <ul style="list-style-type: none"> <li>• Local government provides waste education to the community to inform waste behaviours and ensure residents know how to use the waste systems provided</li> <li>• Councils are responsible for collection, treatment and disposal of municipal waste (through in-house operations or contracted services), including</li> </ul>                                                                                        |

| Government level | Responsibility                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  | <p>kerbside, council generated and illegally dumped or littered waste.</p> <ul style="list-style-type: none"> <li>Councils are encouraged to meet state targets (with some state funding for waste programs), however each councils' appetite to meet these targets is usually a function of their politics and priorities and the available infrastructure and services</li> <li>BSC Community Strategic Plan (CSP) 2032 - 5.3 Manage our waste sustainably (Work with regional partners to develop and implement a Waste Management Strategy).</li> </ul> |

Table 2: The hierarchy of responsibility for waste management

### 4.3 Waste Hierarchy

The waste hierarchy is the core guide used globally to prioritise approaches to waste management based on environmental impacts and sustainability (see Figure 1). The hierarchy is the core conceptual framework behind the NSW WARR Strategy and helps to inform this Strategy. It recognises the benefits across the supply chain of avoiding consumption and reuse, the materials benefits in recycling waste back into new products and the energy value when all other recovery is exhausted.

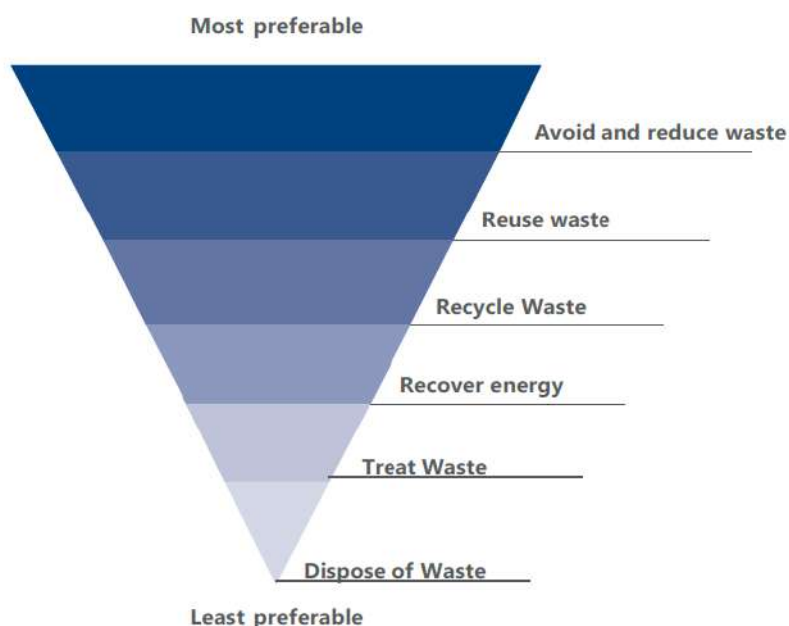


Figure 1: The waste hierarchy guides preferred outcomes

Typically, local governments have more control over the lower portion of the waste hierarchy as the responsible entity for providing waste collection, processing and disposal services for municipal waste. However, councils are starting to consider how they can address the higher order options in response to the emerging challenges in managing waste. As a result, the first objective within this Strategy is to drive waste avoidance.

## 4.4 Circular Economy

Recognition of the need for a less linear approach to materials flowing through the economy has led to development of the circular economy model, which aligns with the waste hierarchy but seeks to present a more active indication of pathways and priorities (see Figure 2).

To establish a more self-sustaining circular economy, all aspects of the economy need to be considered, from the extraction of resources, to design and manufacturing all the way through to the consumers who use these products and end of life management

The concept is based on seven principles outlined in the NSW Circular Economy Policy Statement;

1. Sustainable management of all resources
2. Valuing resource productivity
3. Design out waste and pollution
4. Maintain the value of products and materials
5. Innovate new solutions for resource efficiency
6. Create new circular economy jobs
7. Foster behaviour change through education and engagement.

In general, the earlier in the circle the more effective the intervention, with 90% of the lifecycle impact of many products determined at the design stage.

While Council has limited influence on how products are designed and manufactured, it has a key role in providing the capability to reuse or recycle materials and keep them 'circulating' in the productive economy for as long as possible.

Practical examples of initiatives at each stage of the circle are outlined below:

- Manufacturers use recycled materials in their processes and design products for disassembly to further promote product repair and material recycling, extending their lifetimes.
- Retailers advocate for, and are open to, new business models, whether selling second hand and refashioned items or selling a service rather than the product.
- Consumers, including businesses and Council, consider sustainability in their procurement and for unwanted items pursue the highest feasible outcomes in the waste hierarchy.
- Council prioritises resource and energy recovery through the waste services it contracts on behalf of the community.

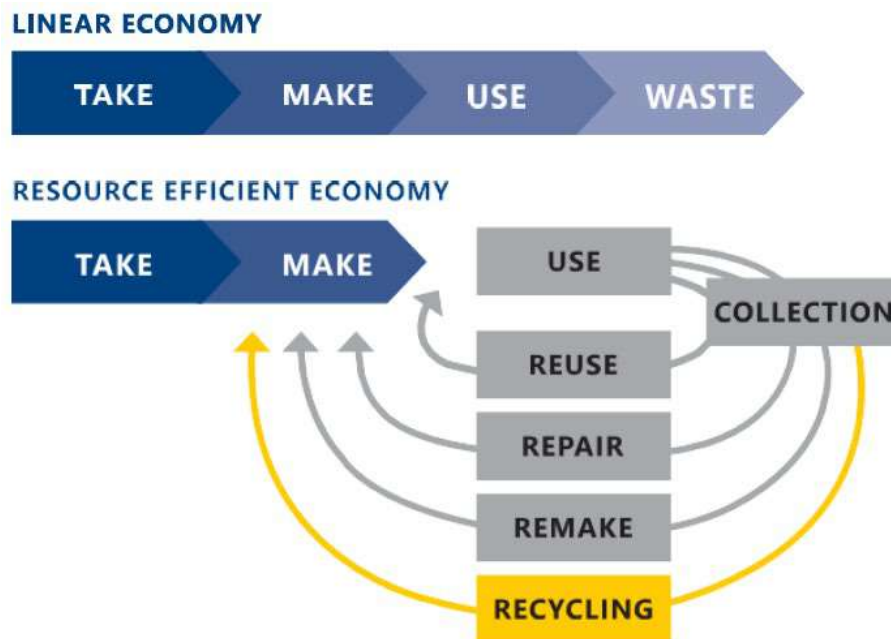


Figure 2: A circular economy retains materials in their highest productive use.

As noted earlier in Section 4.2, the function of product stewardship underpins the circular economy movement given its' focus on activities such as recycling to help reduce the amount of waste going to landfill, increasing recycling rates, recovering valuable resources that can be used to make new products and preventing harmful substances found in certain products from getting into the environment.

The Product Stewardship Act paves the way for any number of product stewardship activities and schemes to be set up, as well as for existing schemes and projects to be accredited. The many activities likely to be carried out under this legislation will help reduce waste and recover valuable resources in a safe and environmentally responsible way. See **Appendix 2** for further details.

# PART C – WHERE ARE WE NOW?



## 5. BALRANALD SHIRE PROFILE

The BSC local government area is approximately 21,346 km<sup>2</sup> in size and consists of an estimated total population of 2,208 (2021 Census data, Australian Bureau of Statistics).

The two major townships in the Shire are:

- Balranald (population 1,200)
- Euston (population 600)

The main industry in the area is farming; grains, sheep, cattle and grapes. However primary production is diversifying to encompass horticulture, viticulture, organic agriculture and the growing of fruit and nut trees. Tourism is also recognised as an important economic driver.

The current housing stock comprises of approximately 864 residential dwelling.

According to the BSC Settlement Strategy (adopted July 2023), the 2019 Population Projections by the NSW Department of Planning, Industry & Environment (DPIE) suggest that the LGA is projected to increase its population at an average annual growth rate of 1.2% over 2016-2041. Given the age of this projection and anecdotal evidence from Council officers, it is suggested that BSC's population has not experienced the forecast growth rate of 1.2%, and that it may be more prudent to plan for future service provision on a more conservative basis.

|                               | 2016-2021 | 2021-2026 | 2026-2031 | 2031-2036 | 2036-2041 | 2016-2041 (25 Years) |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|----------------------|
| <b>Population Change</b>      | 100       | 100       | 200       | 200       | 250       | <b>850</b>           |
| <b>Av. Annual Growth Rate</b> | 0.80%     | 0.80%     | 1.50%     | 1.40%     | 1.60%     | <b>1.20%</b>         |
| <b>Births</b>                 | 200       | 200       | 200       | 200       | 250       | <b>1050</b>          |
| <b>Deaths</b>                 | 100       | 100       | 100       | 150       | 150       | <b>600</b>           |
| <b>Natural Change</b>         | 100       | 100       | 100       | 50        | 100       | <b>450</b>           |
| <b>Net Migration</b>          | 0         | 0         | 100       | 100       | 100       | <b>300</b>           |

Table 3: NSW Government (2019) population projections for Balranald Shire 2016-2041.

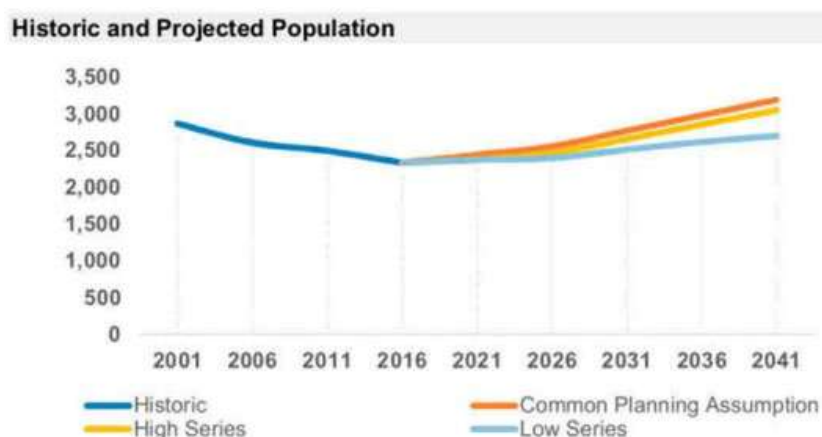


Figure 3: NSW Government (2019) population projections for Balranald Shire 2016-2041.

Given the above commentary, it is not anticipated that BSC will experience significant or even moderate population growth in the next 10 years. On this basis, many of the recommendations and actions contained in the Strategy will be conservative in nature and not seek to expand or radically modify Council's waste management practices unless there is solid justification and need to do so.

Balranald Shire is an associate member of RAMJO. Overall, the RAMJO region has an area of 126,595 km<sup>2</sup> with a population of 168,643.

The above demographic information is important to note and understand in the context of many of the recent resource recovery policy positions released by the NSW State Government and others. Many of the recent mandates for FOGO and other waste initiatives are based upon:

- higher population density within a geographic region.
- manageable distances to material processing facilities and service providers (thus greatly reduced logistical imposts).
- population-base numbers that provide economies of scale.

The impact of BSC's demographic reality, isolation and associated logistical challenges are explored further in Section 7 later in this document.

## 5.1 BSC – Current Waste Management Services

Council currently provides the following waste management services and programs to its community:

- Kerbside waste collection through:
  - Weekly collection of one (1) 240L red-lidded general waste bin for residential residual waste and recyclables combined Balranald & Euston.
  - Weekly collection of two (1) 240L red-lidded general waste bin for commercial residual waste and recyclables combined Balranald.
  - Weekly collection of one (1) 240L red lidded general waste bin Commercial for Euston
- Waste disposal and resource recovery at the Balranald and Euston Landfills and small vehicles drop off areas.
- Public place litter management.
- Support for a Return and Earn in Balranald at a local café.
- Illegal dumping management and compliance.

### 5.1.1 Household and Commercial Waste Collection

Collection of waste from households is a core local government responsibility. Waste collection contracts are often long-term commitments due to the significant investment by the contractor in vehicles, facilities and staff.

Currently, BSC's waste collection services are delivered by a private contractor, BDS Automotive, as follows:

- **Balranald waste collection – kerbside waste collection:**
  - Monday - Kerbside collection of commercial/residential 240L red-lidded general waste bin containing a mix of residual waste and recyclables from 5am to 2pm.
    - 2.5 loads are taken to Balranald landfill each Monday from the residential kerbside collection.
    - The landfill report shows 4.48 tonnes per load are disposed at the landfill.
  - Friday - Balranald main street commercial and litter bins collected from about 5 a.m.
- **Euston waste collection – kerbside waste collection:**
  - Friday - Kerbside collection of commercial/residential 240L red-lidded general waste bin containing a mix of residual waste and recyclables from approximately 10am onwards.
    - 1 load of waste is deposited at Euston landfill, with the truck returning to Balranald at about 2 p.m.

Permissible and non-permissible items for disposal in the BSC Residential waste bins for kerbside collection are as follows:

| Permissible disposal items                                                                                                                                                                                                                                                                                     | Non-permissible disposal items                                                                                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>Plastic packaging</li> <li>Disposable nappies</li> <li>Crockery, pyrex and glassware</li> <li>Foam meat and food trays</li> <li>Bubble wrap and plastic strapping</li> <li>Old, clothes, toys, rags and linen</li> <li>Rope and hoses</li> <li>General waste</li> </ul> | <ul style="list-style-type: none"> <li>Building materials (i.e., concrete, rocks, clay, bricks, soil, etc.) and asbestos</li> <li>Fire extinguishers and gas bottles</li> <li>Hazardous materials, chemicals and sharps</li> <li>Fluorescent globes and tubes</li> <li>Chemicals</li> <li>Paints, petrol solvent and oils</li> <li>Household and car batteries</li> <li>Tree stumps or limbs</li> <li>Hot ashes</li> </ul> |

**Table 4: Residential kerbside bin waste disposal items – permissible and non-permissible**

Council does not provide a kerbside recycling service currently and there are no provisions for the acceptance of household recyclables at both waste facility. However, there is a "return and earn" outlet for drink containers at the Balranald Takeaway on Market Street.



**Figure 4: Photo of Balranald Return and Earn location.**

### 5.1.2 Landfills and Transfer Stations

BSC is well supplied with household waste and recycling infrastructure. Council operates two large waste management facilities across the local government area to cater for household and commercial waste. The Balranald and Euston Landfills/Transfer Stations are open as follows:

| Balranald Landfill  | Euston Landfill     |
|---------------------|---------------------|
| Monday: Closed      | Monday: Closed      |
| Tuesday: Open 4-6pm | Tuesday: Open 1-6pm |
| Wednesday: Closed   | Wednesday: Closed   |
| Thursday: 4-6pm     | Thursday: 1-6pm     |

| Balranald Landfill                                                                                                                         | Euston Landfill  |
|--------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Friday: Closed                                                                                                                             | Friday: Closed   |
| Saturday: 10am-1pm                                                                                                                         | Saturday: Closed |
| Sunday: 10am-3pm                                                                                                                           | Sunday: 9am-3pm  |
| <b>Note:</b> Hours of operation may change if weather causes the landfills to become wet and slippery and too dangerous for public access. |                  |

Table 5: Landfills operating days/times

Both landfills/transfer stations accept the following types of waste/have separation of waste into the following to enable processing and/or recycling to occur:

- Mixed waste (general household materials) to the landfill pit.
- Green waste (free disposal for residents) to a stockpile for shredding.
- Plastic bottles and Aluminium cans (free disposal for residents) at receptacles provided at the entrance, for future recycling.
- Metals – to a stockpile for future recycling.
- Building materials – to a stockpile for future processing.
- Electronic waste and white goods – to a stockpile for future recycling.

The following tables provide an overview of the pertinent details for both BSC Landfills.

| Balranald Landfill                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Type of Facility</b>                     | Integrated Waste Management Facility encompassing: <ul style="list-style-type: none"> <li>• Mixed waste (general household materials) to the landfill pit.</li> <li>• Green waste (free disposal for residents) to a stockpile for shredding.</li> <li>• Plastic bottles and Aluminium cans (free disposal for residents) at receptacles provided at the entrance, for future recycling.</li> <li>• Metals – to a stockpile for future recycling.</li> <li>• Building materials – to a stockpile for future processing.</li> <li>• Electronic waste and white goods – to a stockpile for future recycling.</li> <li>• Drop-off facility for batteries, motor oil, tyres and other specific types of waste</li> <li>• Biosolids processing from the BSC sewage treatment plant</li> </ul> |
| <b>Capacity</b>                             | Licensed to receive 5,000 tonnes per annum.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Primary wastes accepted</b>              | <ul style="list-style-type: none"> <li>• Putrescible waste</li> <li>• Non-putrescible waste</li> <li>• Asbestos (Non-Friable only)</li> <li>• Tyres</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Primary direct users</b>                 | Residents and businesses in the eastern part of the LGA.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>Remaining life</b>                       | Approximately 34 years in the current operational area (at current disposal rates), with the potential for further expansion within the site possibly up to 90 years with overtopping.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <b>Opportunities for future development</b> | Approved landfill capacity extension and resource recovery expansion potential.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

Table 6: Balranald Landfill/Transfer Station site details

| <b>Euston Landfill</b>                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Type of Facility</b>                     | Integrated Waste Management Facility encompassing: <ul style="list-style-type: none"> <li>• Mixed waste (general household materials) to the landfill pit.</li> <li>• Green waste (free disposal for residents) to a stockpile for shredding.</li> <li>• Plastic bottles and Aluminium cans (free disposal for residents) at receptacles provided at the entrance, for future recycling.</li> <li>• Metals – to a stockpile for future recycling.</li> <li>• Building materials – to a stockpile for future processing.</li> <li>• Electronic waste and white goods – to a stockpile for future recycling.</li> <li>• Drop-off facility for batteries, motor oil, tyres and other specific types of waste</li> </ul> |
| <b>Capacity</b>                             | Licensed to receive 5,000 tonnes per annum.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Primary wastes accepted</b>              | <ul style="list-style-type: none"> <li>• Putrescible waste</li> <li>• Non-putrescible waste</li> <li>• Asbestos (Non-Friable only)</li> <li>• Tyres</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Remaining life</b>                       | Residents and businesses in the eastern part of the LGA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Opportunities for future development</b> | Approximately 11 years with a further 5 years with expansion to the North, a total of 16 years (at current disposal rates), with the potential for further expansion within the site.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

Table 7: Euston Landfill/Transfer Station site details

### 5.1.2.1 Landfill Plans

Both the Balranald and Euston landfill sites have comprehensive Long-Term Plans of Management (LTPoM's) for the landfill operations. These documents prepared by Robert Bailey Consulting note/outline the following key elements:

- Long term planning and future design
- Activity areas and interrelationships
- Application of fees and charges
- Complying with the EPA Environment Guidelines: Solid Waste Landfills (2nd edition 2016)

The LTPoM's cover operational and compliance areas but there is no discussion on the long-term benefits or risks to BSC of operating one or both landfills. Quite simply, if there is no financial advantage but on-going or increased risk to Council, then a review of the landfill operations at Euston must be carried out. This item is discussed further in Section 7.2.1.1.

The Balranald landfill has a forecast life of 34 years over the "preparation areas" and possibly up to 90 years with overtopping.

Euston landfill has 11 years with a further 5 years with expansion to the North, a total of 16 years.

The above estimates are based on BSC's current landfill operations activities and forecasting that a larger proportion of waste will be received from outside the Shire.

At the time of writing this strategy, a large amount of waste was being transported from the Swan Hill local government area in Victoria by Robinvale Waste into the Euston landfill. This cross-border movement of waste may be occurring due to the Victorian landfill levy surcharge being in place for Victorian landfills, and the corresponding increased disposal charges.



The details associated with the above activities, the Robinvale Waste arrangement, and the costs associated with its continuation and/or modification are of a confidential contractual nature. They are broadly covered from a solutions perspective in the next section of the report.

### 5.1.2.2 Landfill Operating costs

The operating costs of the landfills came to a total of approximately \$250,000 per annum in 2023/24.

If BSC extrapolates the above cost out on a per tonne basis, then the \$250,000 per annum cost equates to an operating cost of approximately \$200 per tonne. It should be noted that this figure is skewed as Euston's tonnages are processed at no charge, as RW operate the landfill at no cost to BSC. Taking out the Euston tonnages received, the per tonne operating cost for Balranald alone, increases sharply to a rate of appropriately \$283 per tonne.

The following tables provides a summary view of the financial performance of BSC waste management across the primary areas of operation.

|                                                   | 2022/23 Actuals |             |
|---------------------------------------------------|-----------------|-------------|
|                                                   | Income          | Expenditure |
| <b>Domestic Waste Management</b>                  | \$422,959       | \$488,857   |
| <b>Operational Surplus / Deficit</b>              | <b>\$65,898</b> |             |
| <b>Street Cleaning expenditure</b>                | \$0             | \$35,549    |
| <b>Operational Surplus / Deficit</b>              | <b>\$35,549</b> |             |
| <b>Commercial Waste</b>                           | \$84,785        | \$35,592    |
| <b>Operational Surplus / Deficit</b>              | <b>\$49,193</b> |             |
| <b>TOTAL Operational Budget Surplus / Deficit</b> | <b>\$52,254</b> |             |

Table 8: BSC Waste Management operations financial performance 2022/23.

### 5.1.3 Waste and recycling performance

Based on BSC's Annual Waste Reports to EPA NSW, in 2023/24 a total of less than 7,000 tonnes of waste entered Council's waste management system. This included material collected at the kerbside and material received and managed at the Balranald and Euston Landfills & Transfer Stations.

The sources of these materials are detailed in the following tables which include municipal waste, commercial and industrial (C&I) waste and construction and demolition (C&D) waste.

Table 9: BSC Sources of waste (total)

|              | Tonnes Received | Tonnes Landfilled | Tonnes Recovered | Recovery Rate |
|--------------|-----------------|-------------------|------------------|---------------|
| Municipal    | 730             | 730               | 0                | 0%            |
| C&I          | 3,816           | 3,311             | 0                | 0%            |
| C&D          | 1,856           | 1,374             | 509              | 27%           |
| <b>Total</b> | <b>6,402</b>    | <b>5,415</b>      | <b>509</b>       | <b>8%</b>     |

The sources of the above materials are detailed in following tables.

Table 10: Source of waste received at Balranald Landfill &amp; Transfer Station

| Balranald Landfill & Transfer Station | Tonnes Received | Tonnes Landfilled | Tonnes Recovered | Recovery Rate |
|---------------------------------------|-----------------|-------------------|------------------|---------------|
| Municipal Kerbside Residual Waste     | 582             | 582               | 0                | 0%            |
| Municipal Kerbside Drop off           | Unknown         |                   |                  | %             |
| Dropoff                               | Unknown         |                   |                  | %             |
| C&I                                   | 505             | 505               | 0                | 0%            |
| C&D                                   | 0               | 0                 | 0                | %             |
| <b>Total</b>                          | <b>1,087</b>    | <b>1,087</b>      | <b>0.00</b>      | <b>0%</b>     |

| Euston Landfill & Transfer Station | Tonnes Received | Tonnes Landfilled | Tonnes Recovered | Recovery Rate |
|------------------------------------|-----------------|-------------------|------------------|---------------|
| Municipal Kerbside Residual Waste  | 148             | 148               | 0.00             | 0%            |
| Municipal Kerbside Drop off        | Unknown         |                   | 0.00             | %             |
| Dropoff                            | Unknown         |                   |                  | %             |
| C&I                                | 3,311           | 3,311             | 0.00             | 0%            |
| C&D                                | 1,856           | 1,374             | 509              | 27%           |
| <b>Total</b>                       | <b>5,315</b>    | <b>4,833</b>      | <b>509</b>       | <b>10%</b>    |

Waste from C&I sources is the primary waste stream received at the two Landfills & Transfer Station [60%] followed by C&D sources [29%] and municipal sources [11%].

**Note:** The accuracy of the data is uncertain as there are no weighbridges at either landfill. The collection of kerbside waste results in 3.5 loads per week to the landfills, and this equates to an estimated 4 tonnes per load average.

The split is estimated as follows:

- Balranald at 4.48 tonnes per load
- Euston at 2.84 tonnes per load.

These weights are well below expected average weights per garbage truck load, which are generally measured at 6 to 7 tonnes per load. This current total further equates to about 15kgs per 240 litre bin emptied, again on the low side for a one bin collection once per week.

**Note:** Actual truck weights were not available at the time of completing this document, so further weight comments cannot be provided. Truck weighing are an action priority.

Further to the above, it is reiterated that at the time of development of this Strategy, BSC had a limited dataset for waste management operations. To enable reasonable levels of analysis of waste flows across all areas of operation/waste streams it is important to have relatively thorough and robust data for waste operations.

The above can't be overstated given the regulatory reporting requirements associated with the waste function, and the need to utilise various datasets to then make informed decisions on future operations, many of which have significant expenditure levels tied to them.

Further discussion on the types of data that BSC should collect in the future to enhance waste management practices is contained in Section 7.

### 5.1.4 Fees and Charges

BSC operates both Balranald and Euston landfill under a mixed token system/payment system in accordance with Councils annually adopted Fees and Charges. One token costs \$16.00 to purchase.

The following table provides a snapshot of the primary fee types in place at the landfills.

| Service                                                                        | Unit                             | Fee (inc. GST)                           |
|--------------------------------------------------------------------------------|----------------------------------|------------------------------------------|
| One axle trailer or utility general waste)                                     | pcs                              | 1 Token                                  |
| Two axle trailer (general waste)                                               | Two axle trailer (general waste) | 2 Tokens                                 |
| Car tyre – (2 tyres)                                                           | pcs                              | 1 token per 2 tyres                      |
| Truck or large machinery tyre                                                  | pcs                              | 3 tokens per tyre                        |
| Mattress – Single                                                              |                                  | 1 Token                                  |
| Mattress – Double                                                              |                                  | 2 Tokens                                 |
| Mixed Waste Material – Non-compactable (eg White Goods, furniture) per tonne 3 |                                  | \$160.00                                 |
| Asbestos                                                                       | m3                               | \$260.00 per cubic metre plus burial fee |
| Drum/Muster containers                                                         |                                  | Free – by appointment only               |
| Green waste non-contaminated                                                   |                                  | Free                                     |
| Illegal dumping                                                                | tonne                            | \$160 plus 125% of Clean Up costs        |
| Out of Hours Entry to Balranald Tip                                            |                                  | \$270                                    |

Figure 5: BSC – Waste services primary fees

# **PART D – RESOURCE RECOVERY OPPORTUNITIES**

## 6. BALRANALD SHIRE RESOURCE RECOVERY OPPORTUNITIES

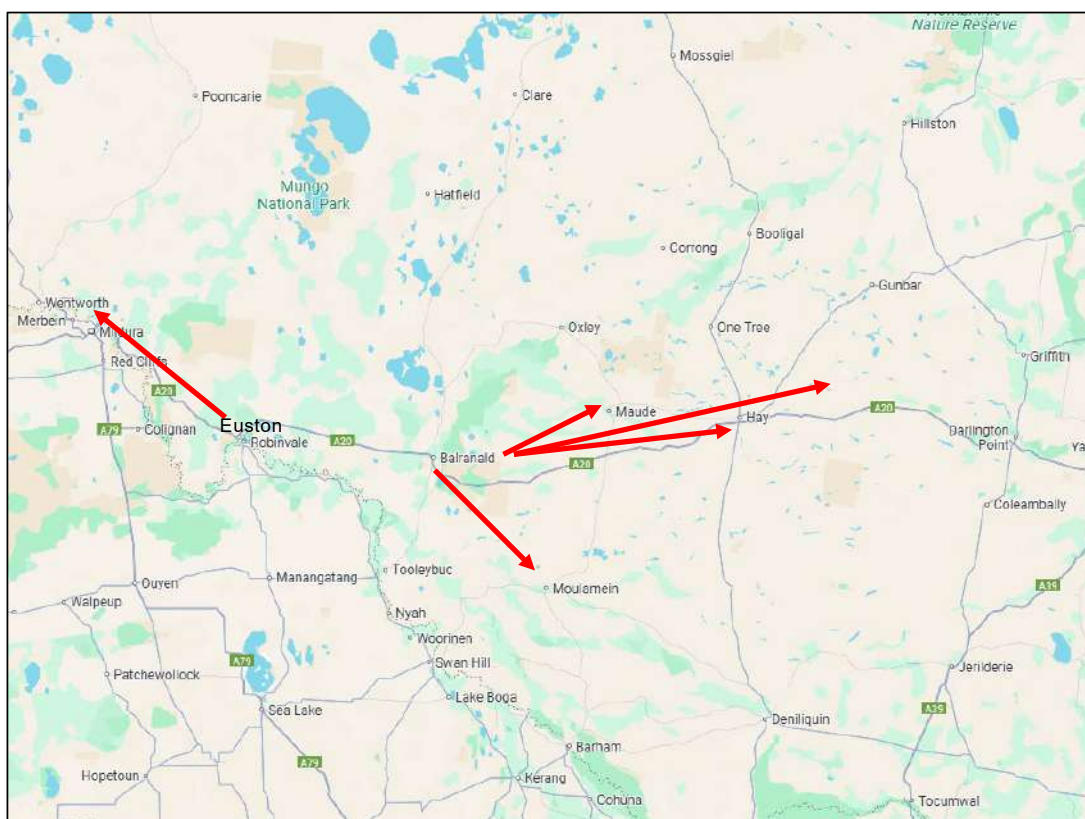
Based upon the previously noted profile details for BSC, which are generally captured in the following four dot points, this section discusses the ways in which BSC can enhance resource recovery opportunities in a manner that is commensurate with BSC's unique position and in alignment with Councils financial and human resources constraints.

- only moderate population growth likely in the next 10-years
- estimated remaining useful life for the landfills
- the need for more robust waste data to be collected
- the need to explore resource recovery opportunities generally to divert waste from the landfill

## 7. LOGISTICAL CONSTRAINTS

### 7.1 Neighbouring landfills

Given BSC's geographic position in south-western NSW and relative isolation from other towns and major centres, it is difficult for Council to access viable alternate disposal locations.



**Figure 6: Map of the areas/towns surrounding Balranald and Euston – disposal locations**

By way of example the following details are provided for the nearest towns/landfill locations in NSW. (**Note:** the nearest landfills located in Victoria have not been considered due to the Victorian Waste Levy making the disposal of waste in that significantly more expensive than disposal in NSW):



- **Hay Shire Council** – Hay landfill: 130kms from Balranald.
- **Hay Shire Council** – Maude landfill: 130kms from Balranald.
- **Carrathool Shire Council** – Carrathool landfill: 187km from Balranald.
- **Murray River Council** – Moulamein Landfill: 95km from Balranald.
- **Wentworth Shire Council** – Wentworth Landfill: 106km from Euston.

Each of the above landfills are closed for several days in the week and on average charge approximately \$200 for a large vehicle with more than 3 axles to dispose of waste. Additionally, it is unknown whether these landfills would accept BSC's waste given they may wish to preserve capacity for their own purposes.

There are many regional/rural landfills throughout NSW that operate at a very low standard. This is due to them being exempt from the EPA Licence controls and monitoring required for landfills receiving more than 5,000 tonnes per annum. However, they operate more for local waste generation requirements rather than for waste from outside their Shire areas. Consequentially, the disposal costs in sparsely populated rural areas are relatively low when compared to regional and metropolitan centres.

## 7.2 Logistical/demographic challenges and Exemption opportunities

BSC cannot take advantage of disposal economies of scale or proximity factors to relatively close alternative landfills that its' regional and city-based colleagues have. Also, given the already noted small population base within the BSC area, there is no ability to achieve economies of scale at the current landfill facilities.

Given the above, it is considered unreasonable to assume that a relatively small rural Council like BSC will have the means to absorb the significant cost and resource burden associated with implementing best-practice policies that are based on economies of scale and accessibility.

The report author contacted the LGNSW Department to determine the scope for exemption for small rural Councils such as BSC. In brief, the information received was positive and noted that Councils like BSC are well positioned to obtain exemptions given the previously mentioned challenges (see previous NSW Government announcement in the Introduction).

Given BSC's overall position, many of the recommendations contained in this strategy are based upon an approach that is more aligned to achieving outcomes that consider Councils resource and financial position holistically, and that focus on delivering an enhanced sustainability outcome.

## 7.3 BSC – Waste Management Contracts

The following table provides a summary of best practice Waste Management contracts that in an ideal world BSC would have in place. Not all of the listed contracts are applicable to BSC given the limited scope of waste management within the region based upon population size and waste generation volumes.

| Service                               | Service Provider                | Contract Expiry Date |
|---------------------------------------|---------------------------------|----------------------|
| <b>Current services and contracts</b> |                                 |                      |
| Residual garbage collection           | BDS Automotive                  | 2029                 |
| Food and Garden organics processing   | At landfill, contract shredding | N/A                  |
| Balranald landfill equipment hire     | FWG Pty Ltd                     | Ongoing              |
| Metal processing                      | Details TBC                     | Details TBC          |
| Mattresses                            | Details TBC                     | Details TBC          |
| Tyres                                 | Details TBC                     | Details TBC          |
| Euston landfill operations Contract   | Robinvale Waste                 | June 2025            |
| Waste services to Council facilities  | Details TBC                     | Details TBC          |

| Service                                       | Service Provider | Contract Expiry Date |
|-----------------------------------------------|------------------|----------------------|
| <b>Medium priority introduction</b>           |                  |                      |
| Food and Garden organics collection           | N/A              | N/A                  |
| Recycling collection                          | N/A              | N/A                  |
| Garden organics processing                    | Details TBC      | Details TBC          |
| Public place recycling                        | Not in place     | N/A                  |
| Public place residual                         | Not in place     | N/A                  |
| <b>Long term priority introduction</b>        |                  |                      |
| Mixed recyclable processing                   | Not in place     | N/A                  |
| Residual processing and disposal              | Not in place     | N/A                  |
| Clean up collection                           | N/A              | N/A                  |
| Clean up processing and disposal              | N/A              | N/A                  |
| Street sweepings and illegal dumping disposal | Details TBC      | Details TBC          |
| Resale Shop                                   | N/A              | N/A                  |

Table 11: Summary of BSC Waste Management Contracts

### 7.3.1.1 Landfill Contract discussion

#### Long-Term Plans of Management

The comprehensive Long-Term Plans of Management (LTPoM's) for Balranald and Euston landfill sites provide little, to no discussion, on the long-term benefits or risks to BSC of operating one or both landfills. Quite simply, if there is no financial advantage in continuing to operate the landfills, but on-going or increased risk to Council, then a review of the landfill operations at Euston (at the very least) must be carried out.

If BSC were to consider the potential closure of the Euston landfill, the following facts, assumptions and estimates are provided as discussion points. Further data and conducting more in-depth research into the preferred options is needed in conjunction with the below points:

- The collection of BSC waste in Euston for disposal is estimated at less than 400 tonnes per annum. This waste is disposed of at Euston landfill, at no actual cost to BSC.
- The saving to BSC is in contractor collection time, as the alternative is to bring the waste back to Balranald landfill.
- This extra collection time could cost Council about \$20,000 per annum, but discussions with the contractor are necessary.
- Another benefit of operating the Euston landfill is the small vehicle drop off facility. The site supervisor informed the author that most of the small vehicle waste came from Robinvale residents and tradespersons.
- Thus, the possible closure may not impact Euston residents to a large extent. It may require a small bin transfer operation or vouchers to Robinvale landfill.
- The estimated additional cost for the disposal of Euston waste, either by a contractor or self-haul, would need to be offset by the value of the reduction in risk and liability that Council may be exposed to currently.

Accordingly, a part of the strategy going forward is the recommendation to carry out a detailed review of the Euston landfill operations, costs and risks to Council, given the circumstances described above.

#### Out of BSC waste disposal options

If BSC had no local landfills they would have to aggregate and transfer large loads of waste to out of area landfills. The infrastructure and operating costs for this mode of operation are as follows:

- necessary aggregation and loading points - approximately \$100 per tonne
- transport costs - approximately \$70 per tonne
- disposal costs at a non-BSC landfill - approximately \$205 per tonne.

Thus, based on the above, the total costs per tonne to move to disposal at an out of area landfill is estimated to be approximately \$375 per tonne. This estimated disposal cost significantly outstrips the per tonne disposal cost associated with operating the BSC Landfills (currently approximately \$200 per tonne), by an estimated \$175 per tonne.

If BSC were to absorb the above cost and/or pass it onto the community it would make waste disposal financially restrictive for most users and likely result in significant waste management issues occurring throughout the Shire (i.e., a significant increase in legal dumping activities, etc.). On this basis it is reasonable to suggest that continued operation of the BSC landfills is the most economical option for BSC sourced waste disposal under present conditions.

#### **Community Recycling Centre**

It is noted that Council has not established a community recycling centre (CRC) for household problem wastes (i.e., paints, used oils, batteries, fluorescent tubes, gas bottles, and certain types of metal containers) at either landfill.

Given the absence of the provision of this service in the region, it is recommended that BSC investigate the feasibility of establishing a CRC at one or both landfills.

It is noted that Government grants for the establishment of a CRC are not currently available. However, should grants be announced in the future for the establishment and servicing of a CRC, then Council should consider applying for a grant.

## **7.4 Fees and Charges**

The following table provides a comparison of some of BSC's landfill fees against its' neighbouring NSW Councils.

| Waste disposal item           | Cost    |                   |                                     |                                            |                          |                                                        |
|-------------------------------|---------|-------------------|-------------------------------------|--------------------------------------------|--------------------------|--------------------------------------------------------|
|                               | BSC     | Hay Shire Council | Murray River Council                | Wentworth Shire Council                    | Carrathool Shire Council | Central Darling Shire                                  |
| One axle trailer              | \$16.00 | \$10.00           | Domestic waste - \$178.00 per tonne | Varies depending on trailer set-up/volume. | \$20.00                  | \$50 for the first cubic metre, and an additional \$10 |
| Two axle trailer              | \$24.00 | \$20.00           | Domestic waste - \$178.00 per tonne | As above                                   | \$40.00                  | for every additional cubic metre.                      |
| Car tyre (x2)                 | \$16.00 | \$28.00           | \$28.00                             | \$22.00                                    | \$30.00                  | \$20.00                                                |
| Truck or large machinery tyre | \$40.00 | \$35.00           | \$29.00                             | \$48.00                                    | \$40.00                  | \$20.00                                                |
| Mattress – Single             | \$16.00 | \$20.00           | \$32.00                             | \$22.00                                    | -                        | -                                                      |
| Mattress - Double             | \$24.00 | \$30.00           | \$32.00                             | \$42.00                                    | -                        | -                                                      |

**Table 12: Comparison of a selection of BSC waste disposal fees with neighbouring NSW Councils.**

BSC's landfill waste disposal fees are generally commensurate with its' neighbouring Councils.

There may be an opportunity to raise the fees for mattress disposal based upon the charges in place elsewhere. It is recommended that BSC conduct a more thorough analysis and comparison of its fees and charges against other Group 9 Councils to further determine if there are waste streams that may lend themselves to a modest fee increase.

The focus of any future fees and charges review should be on ensuring that the user pays the full cost associated with disposal, processing, and recycling/diversion.

## 7.5 Moving from a 1-Bin system to a 2 or 3-Bin system

### **FOGO/Recycling context and a 3-bin system.**

In general, RAMJO notes that as NSW Council waste collection contracts expire, new collection contracts will (or may) need to include a service for kerbside organics.

Notwithstanding the above, the management of self-haul green waste to the Balranald landfill should be improved until the EPA mandates an alternative course of action. The primary action would be to use the shredded green waste for erosion/dust/sediment control over intermediate covered areas or as the re-vegetation medium over final capped areas. This will be especially important on the overly steep, existing perimeter batters and the (flat) completed filling areas where the dispersive soil cover is exhibiting erosion channels.

If BSC is forced to implement a FOGO collection service in the future, the least expensive processing location for this service is the Balranald landfill. Balranald landfill could accommodate some very basic composting within the site, with the produced material then being used for landfill rehabilitation.

Council does not provide a kerbside recycling service currently and there are no provisions for the acceptance of household recyclables at either waste facility.

However, there is a "return and earn" outlet for drink containers at the Balranald Takeaway on Market Street that supports community recycling.

It is recommended that Council consider recycling initiatives more broadly when determining the scope of a future household waste collection service.

### **What a 3-bin system could look like**

If BSC were to implement a 3-bin kerbside waste collection system in the future it would likely be along similar lines as that which has recently been implemented by Hay Shire Council (see the following image).

## Hay Shire Council new 3 bin waste system

What is the new 3 bin waste system ?

The new three-bin household waste system allows food and garden waste to be collected, as well as regular waste and recycling collections.

The new system will begin in the Hay from July 1, 2024 with the following collection regime.

|                                                                                                |                                                                                    |
|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| <b>GREEN</b> lidded bin – Organics – FOGO- (garden and food waste) - WEEKLY collection of 240L |  |
| <b>YELLOW</b> lidded bin – Recycling - FORTNIGHTLY(Week 2) collection of 240L                  |                                                                                    |
| <b>RED</b> lidded bin - General Waste - FORTNIGHTLY ( Week1) collection of 240L                |                                                                                    |

This represents a more than 60 per cent increase in the volume of waste removed from each household compared to the current red lidded bin system.

Council will start the delivery the new bins with an information kit, kitchen caddy and bags for recycling of kitchen waste, from mid May to be ready for the new collection services

Figure 7: Hay Shire Council 3-bin system details (Source: Hay Shire Council website)

It is recommended that BSC obtain detailed information from Hay Shire and other similar sized Councils/those with similar logistical challenges that have implemented a 3-bin system. Research into the costs and logistics associated with implementation, processing and recycling methods/contractors, rate increase impacts, and more will help BSC to develop a robust business case as to whether a 3-bin system may be a viable option in the future.

## 7.6 Waste Data/Composition and Performance

The RAMJO waste strategy template recommends obtaining a range of separate waste and recycling streams data and displaying such within a strategy. This is to align operations with the state policy of reducing waste to landfill and a preferred 3-bin system for household waste.

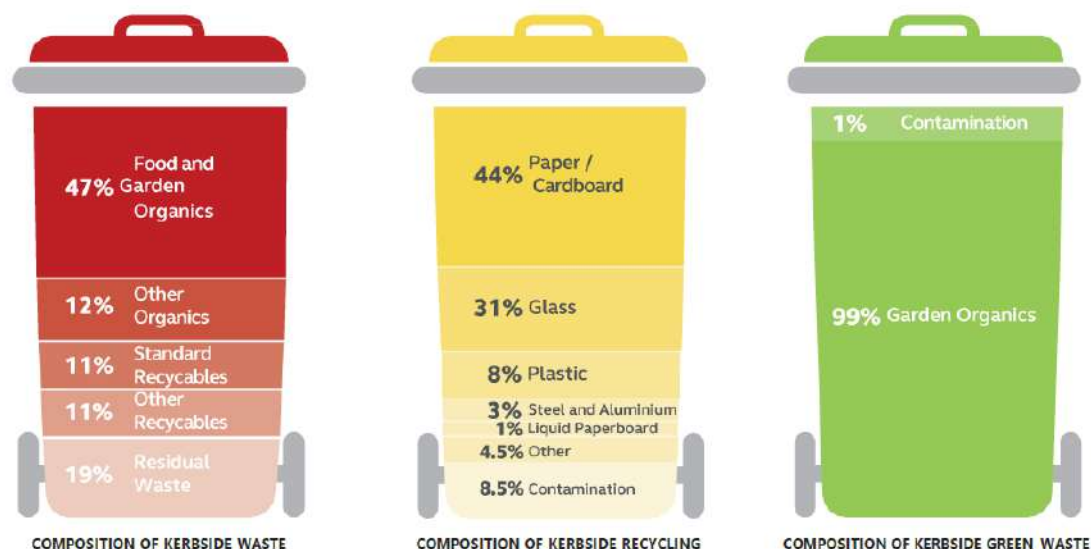
Currently, BSC has very little data to work with, primarily due to it not being necessary until now.

As part of the Action Plan going forward, it is recommended that BSC progressively review missing data elements and assess whether they are needed. The primary data elements missing and recommended for collection are as follows:

- bin composition audit
- the amount of the various materials received at the landfills
- what waste streams are landfilled
- what wastes are recovered

The following image, taken from the Central Coast Council Waste Resource Management Strategy, is a good example of what a solid dataset for bin composition will look like if done well.





**Figure 8: Example of the type of bin composition audit details BSC is recommended to collect. (Source: Central Coast Council Waste Resource Management Strategy)**

An understanding of the composition of the waste generated by the average householder is crucial in the consideration of potential resource recovery and additional bin collection options, and therefore possible improvement of Council's waste management system.

Balranald has a single bin collected weekly, and a comparison with other NSW Councils providing this single bin service could provide information lacking on bin content composition in Balranald.

The usual composition audits look at the standard 3 bin systems (as per the example provided in Figure 8 above) and where improvements can be made in better placement of the separate materials in the bins by the householder, thus leading to a further education program.

For Councils delivering waste and recyclables to third parties and paying disposal charges, this composition analysis can result in cost savings by diverting materials to less expensive disposal or processing facilities.

This is not the case at Balranald as the one bin contains all and the landfill operational costs are fixed, regardless of tonnes disposed.

A bin composition audit in BSC's case is relatively simple and could be carried out internally. The minimum number of bins suggested for an audit is 75, as this number provides some statistical confidence in the data. 75 bins would provide about 1,500kgs for sorting and separation, but a lesser number, say 30, might be trialled in the first instance as the separation process is basic and simple.

The audit does not have to be detailed, rather it just needs to look for:

1. residual waste for landfill,
2. food and green organics waste items, and;
3. recyclables.

An internal audit would require a separate collection of the selected dwellings, and delivery of the contents to a shed for sorting. Three persons should complete sorting of this recommended volume of waste in a day and would need some way of weighing the sorted materials. Estimated costs internally with local labour are about \$3,000. An external audit would be more costly, most likely around \$5,000 to \$8,000.

## 7.7 Waste Streams

The following details are provided on the types of waste streams that are generally received at landfills and types of data that RAMJO would like to receive in the future. The following definitions are provided in the context of the RAMJO's desired data tables provided in this section.

### i. Municipal Solid Waste (MSW)

MSW is solid waste from households and local government operations, including waste placed at the kerbside for council collection and waste collected by councils from municipal parks and gardens, street sweeping council engineering works and public council bins.

MSW can be categorised into two waste sub-streams as follows:

- kerbside.
- self-hauled.

Kerbside waste is waste that is presented at the kerbside by residents for the collection and processing by Council. Self-hauled waste is waste that is transported to a facility by residents for processing or landfilling and is of a municipal nature. Self-hauled waste is not recorded in landfill records.

### ii. Kerbside Waste (and commercial waste collection)

In 2023/24 an estimated total of 730 tonnes of material was collected at the kerbside as part of Council's kerbside collection service, based on the landfill reports. The kerbside collection service consists of a weekly collection of waste in a 240L red-lidded bin.

The split of residential and commercial tonnes collected is not available and this is important data to collect for the future.

Although Council does not currently offer residents a kerbside organics service, residents do have access to disposal options at the Balranald and Euston Landfills. In 2023/24 the number of tonnes of green waste and timber material delivered to the Balranald landfill was 166 tonnes.

The current kerbside collection system results in a resource recovery rate of zero % as shown in Table 13, as everything collected is disposed to landfill.

**Table 13: Kerbside tonnages & resource recovery rate**

|                      | Tonnes Collected | Tonnes Landfilled | Tonnes Recovered | Diversion Rate |
|----------------------|------------------|-------------------|------------------|----------------|
| Red-lidded waste bin | 730              | 730               | 0.00             | 0%             |
|                      |                  |                   |                  |                |
| <b>Total</b>         | <b>730</b>       | <b>730</b>        | <b>0.00</b>      | <b>0%</b>      |

The typical materials found in the kerbside waste bin are shown below.

**Table 14: Kerbside Composition**

| Residual Waste Composition |            | Recycling Composition  |            | Green waste composition |            |
|----------------------------|------------|------------------------|------------|-------------------------|------------|
| Material Type              | Percentage | Material Type          | Percentage | Material Type           | Percentage |
| Garden & other Organics    |            | Paper & Paper Products |            | Garden & other Organics |            |
| Food/Kitchen Organics      |            | Glass                  |            | Food/Kitchen Organics   |            |
| Other                      |            | Plastics               |            | Paper & Paper Products  |            |

| Residual Waste Composition |            | Recycling Composition |            | Green waste composition |            |
|----------------------------|------------|-----------------------|------------|-------------------------|------------|
| Material Type              | Percentage | Material Type         | Percentage | Material Type           | Percentage |
| Plastics                   |            | Ferrous               |            | Other                   |            |
| Paper & Paper Products     |            | Organics              |            |                         |            |
| Glass                      |            | Non-Ferrous           |            |                         |            |
| Ferrous                    |            | Other                 |            |                         |            |
| Non-Ferrous                |            |                       |            |                         |            |

Table 14 demonstrates the critical data set that is needed to move forward on organics diversion.

The amount or % of food waste in the current bin determines the costs of implementing a second collection service for a dedicated FOGO bin. BSC should work towards collecting similar data to that noted above.

### iii. Container Deposit Scheme

The *WARR Amendment (Container Deposit Scheme) Act 2016* established the Container Deposit Scheme (CDS) to reduce litter and recover, reuse and recycle drink containers. The CDS "Return and Earn" was introduced in 2017 facilitating a 10-cent refund for eligible containers when presented to a collection point.

In NSW, eligible containers in kerbside recycling bins are also redeemable by councils through an agreement with the Materials Recovery Facility (MRF) operator providing councils with a source of revenue.

Balranald does not provide a recyclable bin collection service, and any revenue from eligible containers would be negligible compared to the costs of providing the service.

### iv. C&I Waste

C&I waste is solid waste generated by business, industries (including shopping centres, restaurants and offices) and institutions (such as schools, hospitals and government offices), but not C&D waste or municipal waste.

### v. C&D Waste

C&D waste is solid waste sources from construction and demolition works, including building and demolition waste, asphalt waste and excavated natural material.

#### 7.7.1.1 Diversion Rate

Diversion rate is defined as the proportion of total waste generated that is recovered, either through reuse, recycling or treatment, and is therefore diverted from landfill. Council's current diversion rate, across its entire waste management system is estimated at about 8%.

Council currently recovers approximately 0% of the waste materials that are generated by its residents at the kerbside.

Council's performance against the Waste Diversion Targets set by the NSW EPA in the WASM Strategy which focus on transition toward a circular economy, are provided in Table 15.

**Table 15: WARR Waste Diversion Targets**

| Waste Type | Council current Diversion Rate | 2030 Diversion Target |
|------------|--------------------------------|-----------------------|
| MSW        | 0%                             | 80%                   |
| C&I        | 0%                             | 80%                   |

| Waste Type                      | Council current Diversion Rate | 2030 Diversion Target |
|---------------------------------|--------------------------------|-----------------------|
| C&D                             | 27%                            | 80%                   |
| Overall Diversion from Landfill | 8%                             | 80%                   |

Council is significantly below the C&D, MSW and C&I NSW EPA diversion targets. The overall diversion rate is solely reliant on C&D waste, which represents 29% of the waste stream and which has a diversion of 27%. Increasing diversion from landfill may be financially detrimental as there are no recycling facilities near BSC.

## 7.8 Waste Collection Operational details

### 7.8.1 Discussion

Based on our discussions with the contractor, BDS Automotive, there is minimal to no spare available truck time on Monday and Friday for incorporating a FOGO collection at Balranald and Euston. A separate FOGO collection would therefore require extra truck collection days, and additional collection costs, unless a fortnightly alternating collection was provided.

The following scenarios are provided should BSC consider the implementation of a FOGO collection:

- **Euston area** – if a FOGO collection was provided in Euston, one option would require the Balranald main street pick up to be allocated to a separate day as the collection service provided to Euston. The truck could then collect the Euston kerbside waste, dispose of it to the Euston landfill, then carry out a FOGO collection in Euston and bring the FOGO back to Balranald.

Another option to consider is the disposal of FOGO at Euston landfill, however receipt and processing issues will need to be addressed.

Collection times will increase with both options with a corresponding increase in the costs of providing this extra service.

- **Balranald area** – a Balranald FOGO collection would require an additional one (1) day of collection operation and increased collection costs.

### 7.8.2 Collection solution option

A two-compartment collection body provides the collection of two separate waste streams in one visit. The capital costs of the body are higher than a standard one compartment body, approximately \$100,000 extra. This type of body saves a truck visiting twice as both bins would be emptied in one visit. The determining factor is how much additional green waste would be placed in the FOGO bin, as compared to the current 1-bin system, as there are currently 2.5 loads to the landfill of garbage, containing food organics on the collection day. The other critical factor is the location of the discharge points for each stream, and both must be in a similar location.

The collection times would increase as two bins are emptied at each dwelling, resulting in increased collection costs. This might require an additional collection day in the Balranald area.



Figure 9: Photo of a Twin compartment side loader rubbish truck.

## 7.9 FOGO processing options

There are several options that BSC can explore for the processing of FOGO waste, however each option comes with its' own challenges and corresponding price tag.

It will be necessary for BSC to collect accurate data on current general waste volumes and to produce more accurate waste volume and tonnage estimates for FOGO collection and processing. This will facilitate BSC making an informed decision on the preferred path to be taken.

Through the development of this strategy the following FOGO options were considered:

1. Business-as-Usual (BAS).
2. Support and expand at-home composting.
3. Disposal of food organics direct to sewer.
4. Develop a FOGO processing facility/area within the landfill at Balranald and/or Euston.
5. Transport FOGO waste to a suitable FOGO processing facility outside of the BSC region.

The amount of FOGO collected from a dedicated FOGO bin is expected to be less than 400 tonnes per annum. This figure is based on average FOGO bin weight data from other Councils, an average being 16kgs per bin, dependent on weekly or fortnightly collection frequencies. This tonnage is very low and there are no low capital cost equipment solutions for processing such minor volumes.

### 7.9.1 The Business-as-Usual approach

The BAS approach is seen as the most economical option for BSC given the logistics and expense associated with transporting FOGO waste to an internal or outlying facility. This is also due to the expense and resources required to develop a FOGO facility within BSC.

This approach would require a negotiated exemption with the relevant State government body, most likely with RAMJO and LGNSW support. The BAS approach is very cost effective but does not demonstrate any environmental sustainability and might not be supported by the BSC community.

### 7.9.2 Supporting and expanding at-home composting

This is the second most cost-effective means of providing organic waste diversion from landfill in areas where a separate FOGO collection is cost prohibitive. This alternative is one of the LGNSW recommendations and encompasses environmental sustainability principles.

Council could provide fully funded or subsidized compost bins for home use to each residential property within BSC to help reduce the amount of FOGO waste going into the general waste bins each week, thus meeting the FOGO mandate.



There are roughly 870 dwellings throughout the BSC region that Council may need to provide compost bins to if this option was pursued. The estimated cost for the purchase of an individual compost bin, similar to the one shown in image below, is approximately \$120 each.

A one-off outlay of \$104,000 for the compost bins (see Figure 10 below for an example) is estimated if no ratepayer contribution is requested. Delivery costs and a composting guideline publication for residents would add to this one-off cost.

The possible one-off cost of \$104,000(+) is compared to the following alternative cost scenarios/elements:

- **Scenario 1 – BSC supported service:**
  - Adding a FOGO to the kerbside residential waste collection service: \$200,000 per annum
  - Composting/handling of FOGO waste at the BSC landfill/s: estimated at \$50,000 per annum
  - **Total estimated annual cost: \$250,000**
- **Scenario 2 – FOGO disposal outside of BSC:**
  - Adding a FOGO to the kerbside residential waste collection service: \$200,000 per annum
  - Transport/disposal to a FOGO processing facility outside the BSC region: estimated at \$150,000 for 400 tonnes per annum.
  - **Total estimated annual cost: \$350,000**

Thus, the recurring cost to Council (and the community) could be anywhere between \$250,000 to \$350,000 per annum. This equates to a cost increase of about \$400 per annum per eligible rate payer in waste charges, the cost of which would likely need to be directly passed onto the BSC rate payer.



Figure 10: Composting example - Tumbleweed 240L compost bin.

### 7.9.3 Disposal of food organics direct to sewer

The direct disposal of food organics to sewer is a good option for removing food waste from the landfills.

The sewer system overcomes the collection and transport costs associated with bin collections and processing facilities. The additional organic load at the sewerage plant can create issues necessitating an upgrade and would need to be researched and factored into the further development

of this scenario. It is noted that there may already be food organics to sewer in the area (e.g. coming from the Balranald Hospital).

Further high-level research into the viability of this scenario is supported.

#### **7.9.4 Develop a FOGO facility within BSC**

This option would require the development of a separate area from the main landfill operation, as far from residential waste disposal areas and neighbours as possible.

The costs to construct a FOGO processing facility are roughly estimated at \$200,000. The major unknown cost is associated with the development of a run-off collection dam/s for contaminated water, based on the Hay facility discussed in the next section.

All weather truck access for unloading and a loader for stockpiling and turning the food and green organics is required.

#### **7.9.5 Transport FOGO waste to a facility outside of the BSC region**

Currently, the nearest FOGO facility to Balranald is located at Hay, which was developed with RAMJO support. This facility is about 133kms from Balranald. Hay Shire collected FOGO is processed on an engineered composting pad with run-off collection.

Discussions with Hay about a Balranald FOGO collection being processed there had positive results, however the Hay facility would have to be expanded to cater for additional FOGO. A processing fee would most likely be imposed by Hay Shire, a rough estimated cost being \$70 per tonne. With aggregation to a larger truck and transportation of FOGO to Hay, the extra costs likely to be associated with using this location would be about \$120,000 per annum. The collection costs incurred by BSC if collected on alternate weeks would be approximately \$30,000 per annum.

Worm Tech is another organics processor that uses thermophilic composting and vermiculture techniques to process FOGO and other organic streams. Worm Tech has facilities located in Carrathool (FOGO) and Yenda (no FOGO) and is the only licenced facility located in the entire RAMJO region at present.

Carrathool is located 186 kms from Balranald, and about 270 kms from Euston. Carrathool takes green and food waste, and FOGO collections from several neighbouring Councils, and has a strong relationship with RAMJO. The facility operates under a permit and is operating with gate charges starting at \$54 per tonne and a sliding scale upwards when contamination levels exceed about 5%.

The [Swan Hill Rural City Council](#)'s new composting facility is located in Ultima, about 215 kilometres from Balranald. This location is a possibility however transport costs would be prohibitive.

#### **7.9.6 FOGO Financials – the options**

Analysis of the BSC waste management financial data found that there is an overall deficit of \$140,000 forecast for 2024/2025. The commercial collection service is showing a forecast surplus of \$54,500.

The landfill operating costs are \$260,000 per annum, and we have assumed that this is all associated with the Balranald landfill given the Euston landfill is operating under contract to Robinvale Waste. Tip fees for the landfills is showing an income of \$20,000 for 2024/2025 combined across Balranald and Euston landfills.

The landfill operations are unusual when compared to most rural and regional Councils as there is currently just under 7,000 tonnes being landfilled per annum in accordance with EPA NSW reports. No licence is required for either landfill based upon these estimated tonnages being received. Euston

is receiving almost all its input from the Robinvale area (i.e., Victorian waste) which is concerning given it appears that BSC is to some extent subsidising Swan Hill Rural City Council residents (or Robinvale Waste) for their waste disposal needs.

Again, as mentioned earlier in this document, disposal of Victorian waste in NSW avoids the Victorian landfill levy, which currently stands at \$66.30 per tonne municipal, and \$116.76 per tonne industrial. From 1<sup>st</sup> July 2025 the levy increases to \$84.78 municipal and \$149.33 industrial.

The waste disposal occurring at Euston based on the EPA report is showing less than 200 tonnes of the 4,800 tonnes received is Balranald waste. Thus, at least 4,000 tonnes of Robinvale area waste appears to be landfilled at Euston, saving (or avoiding) somewhere between \$300,000 and \$400,000 of levy revenue to the Victorian Government. It is believed that this situation is known to the Victorian Government and the question is how long it may be allowed to continue, as the avoided levy jumps to \$340,000 or \$600,000 per annum in mid-2025.

Given the above discussion, the future of the Euston landfill operation requires a more detailed study based on accurate data capturing exactly what is being landfilled there. The current operating arrangements are a significant environmental risk to Council, and without proper operational contracts with indemnities protecting Council and some form of reimbursement to BSC, it may be prudent to suspend the arrangement.

The following table provides a summary of the FOGO management options and their estimated costs.

| No. | Recommendations                                   | Collection system  | Extra bin costs        | Collection costs | Disposal costs to BSC landfill | Recurring annual costs | Total |
|-----|---------------------------------------------------|--------------------|------------------------|------------------|--------------------------------|------------------------|-------|
| 1   | Do nothing                                        | N/A                | \$0                    | \$0              | \$0                            | \$0                    |       |
| 2   | Home based composting (subsidized bins? 50%)      | Householder        | \$100,000 one off Yr 1 | \$0              | \$0                            | \$0                    |       |
| 3   | Extra FOGO bin weekly collection                  | Current contractor | \$83,900               | \$200,000        | \$30,000                       | \$230,000              |       |
| 4   | Extra FOGO bin fortnightly alternating collection | Current contractor | \$83,900               | \$30,000         | \$40,000                       | \$70,000               |       |
| 5   | Free green waste disposal at local landfills      | Householder        | \$0                    | \$0              | \$20,000                       | \$20,000               |       |
| 6   | Free food disposal at township locations          | Contractor         | *\$??                  | \$?              | \$?                            | \$?                    |       |
| 7   | Sewer discharge from home in-sinkers              | **Sewer system     | \$0                    | \$0              |                                | \$0                    |       |

**Table 16: Summary of FOGO management options estimated costs.**

Note: \*the number of bins required for a township collection, collection frequency and costs requires more information as well as community support.

\*\* May well require sewage treatment plant upgrade.

## 7.10 Emissions

At the time of writing, there wasn't a BSC Emissions Policy in place for the region. This isn't considered to be an item of concern given the relatively small volumes of waste handled in the region, thus the need to develop an Emissions Policy is a low priority.

# **PART E – THE STRATEGIC DIRECTION AND HOW TO GET THERE**

## 8. THE STRATEGIC DIRECTION AND HOW TO GET THERE

This Strategy details a series of actions that can assist Council to progress towards the 2023/2024 diversion targets set by the NSW EPA and those targets formally endorsed by RAMJO in the 2022-2027 Regional Strategy.

The immediate action is to comply with the introduction of a Food Organics service for commercial properties by the end 2025. Council currently provides collection services to commercial properties and BSC must decide if this will be extended to a FOGO bin. This FOGO service may then be expanded to households by the end of 2030.

Ideally, Council could set landfill diversion targets, but this is questionable when the landfill life is projected to be close to 100 years. This will require collection of reasonably accurate waste disposal data in the first instance to facilitate the task of setting targets. Once BSC has a robust dataset it could then set suitable targets to improve performance.

This Strategy is a roadmap that highlights the key priorities and activities that will be undertaken by Council to divert waste from landfill and deliver sustainable waste management outcomes for the region. This section details four priority areas and key actions to be undertaken within those priority areas.

The priority areas and subsequent actions were developed in line with the NSW state strategy and RAMJO strategy which included increasing and improving waste infrastructure and introducing or expanding kerbside services in accordance with the NSW EPA WaSM strategy.

### 8.1 Action Items

| No.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Priority items / Recommendations                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| <b>Priority – Increase resource recovery and improve landfill performance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                 |
| <b>Action 1</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>Carry out a waste composition audit to better understand the current waste types deposited of in the BSC red lidded bin.</b> |
| A waste composition audit is fundamental to understanding the current waste disposal trends in the red lidded bin. This data is crucial to making informed decisions going forward.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                 |
| <b>Action 2</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>Undertake a review of the Euston and Balranald Landfills and Transfer Station Fees and Charges.</b>                          |
| <p>Consideration should be given to the review of existing fees and charges at both Landfills/Transfer Stations to ensure all costs are incorporated into the charges. This will require the collection of data on what materials and how much is accepted at the landfills. These charges include but not be limited to the availability of adequate funds for future works such as the closure of the landfill facility at the end of its useful life.</p> <p>Consideration should also be given to the way fees are applied to the disposal of waste and recyclable material to assist with resource recovery and diversion of waste from landfill. Providing a financial incentive to recycle or source separate material prior to disposal will assist in achieving this aim.</p> |                                                                                                                                 |
| <b>Action 3</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>Investigate the option of undertaking a trial for the kerbside collection of garden organics.</b>                            |
| The average NSW red-lidded waste bin in a 3-bin kerbside service contains 40% organic material (food organics and garden organics) that is sent to landfill instead of being recovered and processed into a valuable resource. The primary objective of source separated organics collection is to                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                 |

| No.             | Priority items / Recommendations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                 | <p>generate clean streams to divert these materials from landfill and facilitate a greater end use for the organics via composting or similar.</p> <p>The recovery of organic material from the red-lidded general waste bin is considered a key approach to increase recycling, which is Key Result Area 2 of the NSW Waste Avoidance and Resource Recovery Strategy 2014 – 21 and is supported by over 80 councils across NSW. Of the 130 councils in NSW, 40 offer a garden organic (GO) service and 41 offer a Food Organics Garden Organics (FOGO) service, with the remaining 49 councils not offering an organics service (as of March 2020).</p> <p>The implementation of a third kerbside bin for the separation of either garden organics or FOGO provides an improved level of waste management services provided to the community, whilst diverting organic material from landfill and reducing greenhouse gas emissions. In the case of BSC, the possible increased home composting approach may well provide a degree of best practice at affordable levels. This would demonstrate Council leadership in meeting state government waste diversion targets and combating climate change through reducing greenhouse gas emissions.</p> |
| <b>Action 4</b> | <b>Consider regional collaboration on alternative facilities processes for managing waste.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|                 | <p>RAMJO are the key body in facilitating the development of regional hub processing facilities, and in aggregating regional waste volumes to provide and justify waste material separation. The main hurdle is the large area that RAMJO covers, thus any hub location may well be outside of the BSC region and result in uneconomical transport distances.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

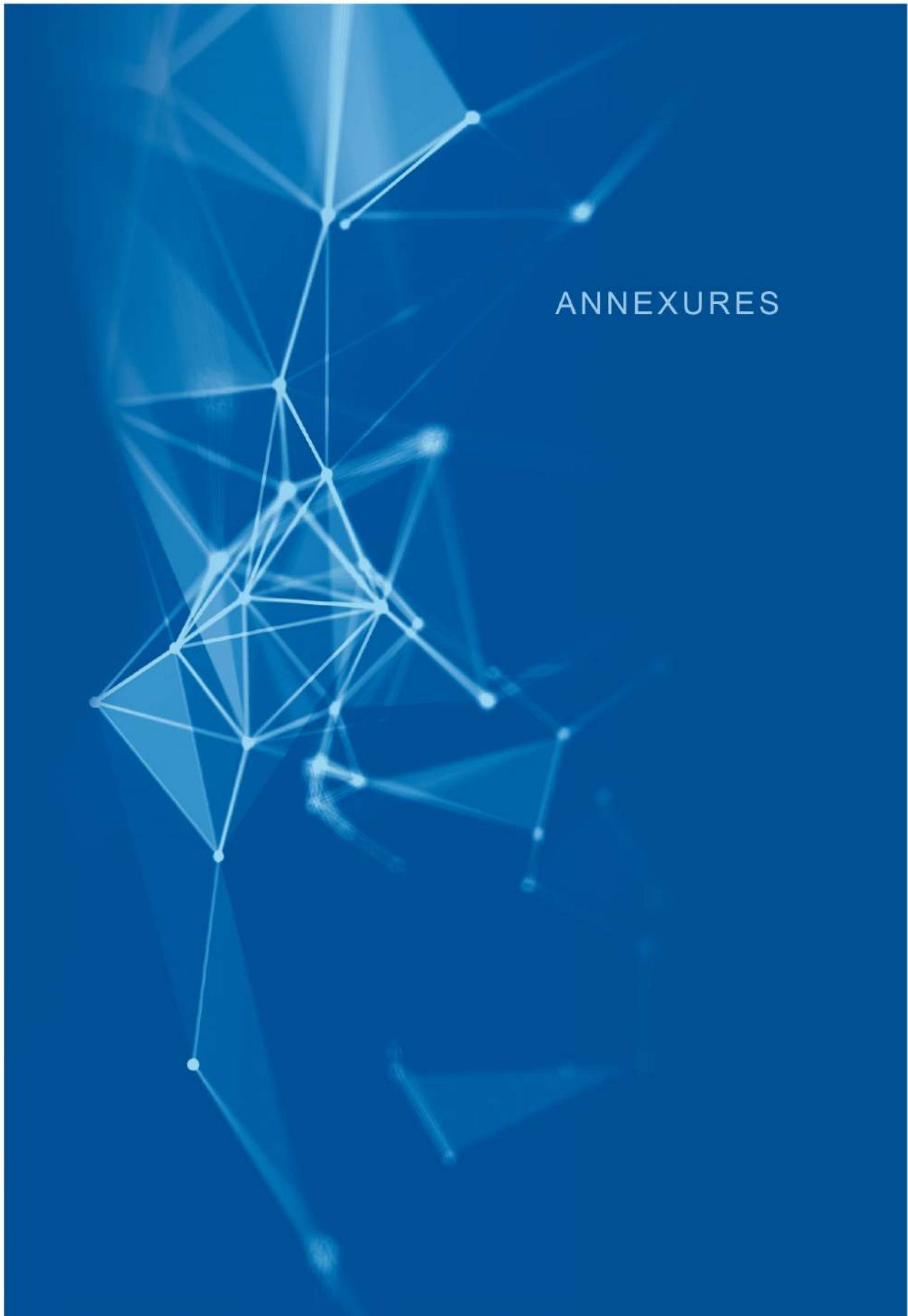


## 8.2 5-year Implementation Plan

| Action | Task                                                                                                       | 2024/2025 | 2025/2026 | 2026/2027 | 2027/2028 | 2028/2029 |
|--------|------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| 1      | Review annually of Fees and Charges at Balranald and Euston Landfill & Transfer Station                    |           |           |           |           |           |
| 2      | Carry out a waste composition audit (red lid bins) to better understand the current waste types deposited. |           |           |           |           |           |
| 3      | Trial Kerbside FOGO Collection Service                                                                     |           |           |           |           |           |
| 4      | Education Officer type support for Resource Recovery activities                                            |           |           |           |           |           |
| 5      | Community education for a possible home composting scenario                                                |           |           |           |           |           |
| 6      | Public Place Recycling                                                                                     |           |           |           |           |           |
| 7      | Regional Collaboration on waste contracts                                                                  |           |           |           |           |           |
| 8      | Infrastructure builds – Composting pad at BSC Landfill                                                     |           |           |           |           |           |
| 9      | Kerbside collection contracts in place                                                                     |           |           |           |           |           |
| 10     | Review of Domestic Waste Management Charges                                                                |           |           |           |           |           |
| 11     | Service area further defined if FOGO introduced                                                            |           |           |           |           |           |
| 12     | Monitor and implement Landfill Closure Plan                                                                |           |           |           |           |           |
| 13     | Develop a residual waste future management plan for Euston only                                            |           |           |           |           |           |
| 14     | Review technological advances pertaining to putrescible waste                                              |           |           |           |           |           |

| Action | Task                                                                                                                                                                                    | 2024/2025 | 2025/2026 | 2026/2027 | 2027/2028 | 2028/2029 |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| 15     | Develop a formal communication plan for recycling initiatives.                                                                                                                          |           |           |           |           |           |
| 16     | Strategic direction setting – review the available options and refine the preferred way forward, including modifying the Waste Management Strategy to reflect Councils agreed position. |           |           |           |           |           |





## APPENDIX 1 – BSC WASTE MANAGEMENT STRATEGY PROJECT METHODOLOGY

The steps taken to complete the Waste Management Strategy project were as follows. Each stage contained technical and human resources input that were used to formulate the findings in this strategy.

### Stage 1: Project Inception

- Met with Project Manager to confirm scope, key contacts, milestones etc. and commence the project.
- Met with Project Review Team to confirm objectives of the review and level of stakeholder engagement
- Reviewed project timetable
- Nominated Council's Project Manager and Project Officer
- Identified stakeholders

### Stage 2: Background Review and Information gathering

Collected key documents and data for review including:

- Waste Services Strategic Review – Robert Bailey Consulting April 2022.
- Kerbside data and site receipt data.
- Balranald Waste Facility Long Term Plan of Management - Robert Bailey April 2022.
- 2024/25 Fees & Charges schedule – Waste Management Charges.
- Balranald Community Strategic Plan 2032.
- Balranald Overarching Asset Management Plan.
- Asset Management Policy.
- Balranald Long Term Financial Plan.
- Balranald Delivery Program 2022-2026.
- Operational Plan 2024/2025.
- Revenue Policy 2024/2025.
- Current contracts with service providers (i.e., Robinvale Waste contract for management of the Euston Landfill, and Balranald Diesel Services for the kerbside collection).
- RAMJO Regional Resource Recovery Strategy 2022-2027

Interviews occurred with BSC officers and others as a structured exercise borrowing from the CT Management Group *Service Profiling approach at a sub-service/activity level*. The interview process was focused upon providing context for Sub-services within the development of a strategic analysis of the service details.

### Stage 3: Public consultation: Round 1

Public Consultation meetings occurred in Balranald and Euston. These meetings were focused on discussing the approach being taken to develop the Draft Waste Management Strategy document and the preliminary views of the community in relation to the provision of Waste Services in the region.

### Stage 4: Draft Waste Management Strategy development

Develop the draft Waste Management Strategy in alignment with the scope of works and deliverables requested by BSC.

**Stage 5: Public consultation: Round 2**

Second round Public Consultation meetings will occur during Stage 5 in both Balranald and Euston. The meetings will focus on discussing the key findings in the Draft Waste Management Strategy document and any alternative views or perspectives in relation to them.

The presentation of the Draft Strategy and the ensuing discussion will focus on ensuring the BSC community were able to follow the key themes and content discussion items.

**Stage 6: Final Waste Management Strategy**

Following CT Management receiving and considering the public consultation feedback on the draft Waste Management Strategy, the feedback elements will be discussed with BSC officers and the final content elements agreed upon for amendment and inclusion in the final draft.



## APPENDIX 2 – BACKGROUND REVIEW

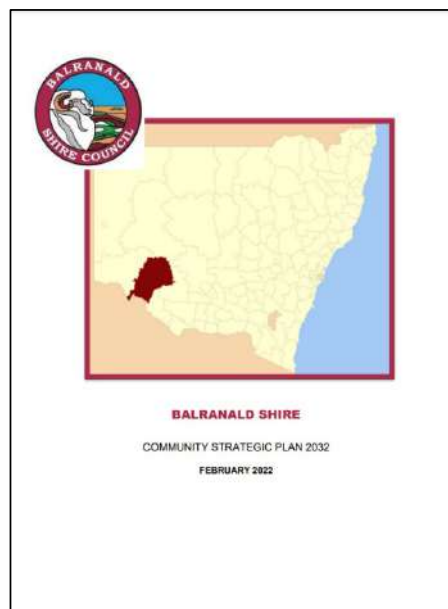
### Balranald Shire Council Community Strategic Plan 2032

The Community Strategic Plan is the highest level of strategic planning undertaken by Council—all other plans must support achievement of Community Strategic Plan (CSP) objectives. Under the NSW Local Government Act 1993 the CSP must address the following:

- Articulate the community vision and reflect aspirations.
- Consider state and regional plans as they apply to the council.
- Contains, as a minimum, community vision, strategic directions and outcomes, and a means of measuring progress.
- Be based on social justice principles.

Given the function of the CSP as Councils overarching strategic direction and guiding document, its' contents were considered and referenced throughout the development of the Waste Management Strategy. The following strategic elements from the CSP are noted as the primary strategic focus areas of interest to Waste Management:

- Celebrate and promote our unique local environment
- Protect our water assets
- Manage our waste sustainably (strategy development is key part of this element).



### NSW Waste and Sustainable Materials Strategy (NSWW&SMS)

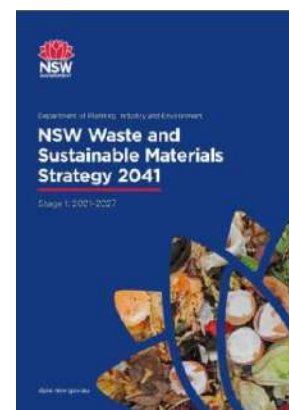
The WaSM Strategy outlines the strategic direction for sustainable waste management practices in the state. The WaSM Strategy has three focus areas including:

1. Meeting our future infrastructure and service needs
2. Reducing carbon emissions through better waste and materials management
3. Building on our work to protect the environment and human

The strategy outlines the actions that the NSW Government proposes to take to deliver on long-term objectives to transition to a circular economy.

New South Wales is transitioning to a circular economy over the next 20 years. This means we will minimise what we throw away and use and reuse our resources efficiently, making them as productive as possible. We will end up with less waste, less emissions, less harm to our environment and more jobs. The move will boost innovation and help drive our economy.

We need to have the services and infrastructure in place to deal with our waste safely, to ensure it does not become a problem for future generations. We also need to work with consumers, industries and other governments to make the circular economy a reality.



The strategy outlines the actions proposed over the next six years, the first phase of the strategy, is to deliver on long-term objectives.

These actions are backed by \$356 million in funding to help deliver priority programs and policy reforms.

**NSW Waste key reform initiatives:**

- phasing out problematic single-use plastic items
- financial incentives for manufacturers and producers to design out problematic plastics
- having government agencies prefer recycled content
- mandating the separation of food and garden organics for households and selected businesses
- incentivising biogas generation from waste materials

**NSWW&SMS targets:**

- reduce total waste generated by 10% per person by 2030
- have an 80% average recovery rate from all waste streams by 2030
- significantly increase the use of recycled content by governments and industry
- phase out problematic and unnecessary plastics by 2025
- halve the amount of organic waste sent to landfill by 2030
- reduce litter by 60% by 2030 and plastics litter by 30% by 2025
- triple the plastics recycling rate by 2030

## Legislative and Regulatory Context

The following is a brief synopsis of the legislative and regulatory context within which BSC are required to provide waste management services to the community.

The Legislative context for Waste Management is complex, with various Government Authorities having a say in waste management and recycling, at the same time trying to direct certain activities through mandates and in some cases penalties for non-compliance.

The reality and difficulty is that one size does not fit all, with Council areas and populations in NSW varying from 0.1 person per square kilometre in Balranald to 8,300 persons per square kilometre in Sydney. This has major financial implications for smaller regional Councils with a very small rate base spread over relatively large areas.

The Strategy draws on State based legislative, policy, strategy, educational and economic tools relating to waste management in NSW. The legislation and regulations include:

- Protection of the Environment Operations (POEO) Act 1997
- Waste Avoidance and Resource Recovery (WARR) Act 2001
- Protection of the Environment Operations (Waste) Regulation 2017
- Product Stewardship Act 2011

These key regulatory documents describe the requirements for transporting, storing, processing, managing, recovering, and disposing of waste and recyclable material.

**Protection of the Environment Operations Act 1997 and the Protection of the Environment Operations (Waste) Regulation 2014.**

The above noted act and regulation set the overarching waste management goals and strategic direction for NSW which are as follows.

Waste management goals:

- Reduce the amount of waste generated per person by 10% by 2030
- Increase the use of recycled materials by industry and governments
- Reduce the amount of organic waste that goes to landfills by half by 2030
- Phase out unnecessary and problematic plastics by 2025
- Reduce litter by 60% by 2030

Waste management strategies:

- The NSW Plastics Action Plan aims to reduce the amount of unnecessary and problematic plastics
- The NSW Government has a waste levy to fund the development of waste and resource recovery facilities.

**Product Stewardship Act 2011.**

The following fact sheet images provide a snapshot of the intent of the Product Stewardship Act:

# National Waste Policy

## Fact Sheet



Australian Government

Department of Sustainability, Environment,  
Water, Population and Communities

## Product Stewardship Act 2011

The *Product Stewardship Act 2011* will help reduce waste and prevent harmful materials from ending up in landfill by increasing recycling and the recovery of valuable materials from products.

All levels of government, industry and the community have a shared responsibility for the impacts of the products we manufacture, consume and dispose of in the course of going about our daily lives.

Not only is there an ever-increasing array of products for us to choose from, many of these also have a short product life, making them a significant and growing component of the waste stream.

Whether they contain substances that may be harmful to the environment, or valuable materials that can be reclaimed and re-used, there is good reason to ensure that we handle these products in a safe and environmentally responsible way.

### WHAT IS PRODUCT STEWARDSHIP?

When people recycle packaging and products, or when companies design their product to limit the amount of materials and resources required for manufacture, or limit the amount of hazardous materials those products contain, they are being good product stewards.

Good product stewardship means doing the right thing for the benefit of the environment – and ultimately ourselves.

Product stewardship activities such as recycling help to reduce the amount of waste going to landfill, increase

recycling rates, recover valuable resources that can be used to make new products and prevent harmful substances found in certain products from getting into the environment.

This Product Stewardship Act will encourage more of us to become good product stewards and to support product stewardship activities.

### WHY DO WE NEED LEGISLATION?

Waste in Australia is growing. Between 2003 and 2007 the amount of waste in Australia increased by nearly one third to around 44 million tonnes—the equivalent of over 2000 kilograms for every Australian every year.

The Product Stewardship Act acknowledges our shared responsibility for the impact of all of the products we use and consume.

The Product Stewardship Act paves the way for any number of product stewardship activities and schemes to be set up, as well as for existing schemes and projects to be accredited. The many activities likely to be carried out under this legislation will help reduce waste and recover valuable resources in a safe and environmentally responsible way.

Providing a legislative basis for these activities also means that consumers can have confidence in claims made by companies that they are being good product





stewards.

### HOW WILL IT WORK?

The Product Stewardship Act provides for a flexible and practical approach to product stewardship by recognising that each product, material and industry is unique.

It allows for products and materials to be covered as the need arises, for example to keep step with Australia's international obligations on managing certain types of waste.

A list will be published each year of products being considered for coverage by the legislation.

Products currently on the National Waste Policy implementation plan for product stewardship action include televisions and computers, packaging, tyres and mercury containing lights.

Proposals for future schemes under the product stewardship framework will need to be evidence based, taking into account both the costs and benefits.

The Product Stewardship Act allows for industries and products to be regulated in several ways, while also making provision for voluntary activities.

**Voluntary** accreditation of schemes encourages product stewardship without the need for regulation and provides the community with certainty that accredited schemes are actually achieving what they claim. Product stewardship organisations that are accredited under the legislation must meet specific requirements that ensure they carry out their activities in a transparent and accountable manner.

The majority of schemes to be covered under the Product Stewardship Legislation are likely to be voluntary, with an opportunity for both new and existing schemes to seek accreditation.

**Co-regulatory** product stewardship schemes are delivered by industry and regulated by the Australian Government. The exact requirements (for example, where there is a requirement to meet a certain recycling target) and details of the activities to be carried out by a scheme operator will be detailed separately in regulations for each scheme.

The actions required in the regulations may include the need to avoid, reduce or eliminate waste from products.

Price impacts will be considered before any product is regulated.

**Mandatory** product stewardship would place a legal obligation on parties to take certain actions in relation to a product. Requirements that can be placed on parties using the legislation include the labelling of products, making arrangements for recycling products at end of life, or requiring a deposit and refund to be applied to a product.

The Product Stewardship Act also sets out the governance arrangements (the 'who does what'), the powers of the Regulator (the Australian Government), and the reporting and audit requirements for organisations delivering product stewardship schemes.

This includes details about how the Government will ensure compliance under the law, how it will be enforced, what constitutes an offence under the law and what penalties may apply if the law is breached.

### NATIONAL SCHEME FOR TELEVISIONS AND COMPUTERS

Following a decision by all Australian environment ministers in 2009, televisions and computers will be the first products to be regulated under the legislation.

Please refer to the department's fact sheet *National Television and Computer Product Stewardship Scheme* for details. This can be found on the department's website at:  
[www.environment.gov.au/settlements/waste/ewaste/publications/index.html](http://www.environment.gov.au/settlements/waste/ewaste/publications/index.html)

### FURTHER INFORMATION

Product stewardship is a key commitment under the Australian Government's long-term National Waste Policy to avoid and reduce the amount of waste generated and increase the amount of resources recovered from end-of-life products.

More information on the *Product Stewardship Act 2011* and the National Television and Computer Product Stewardship Scheme can be found on the department's website at:

[www.environment.gov.au/wastepolicy](http://www.environment.gov.au/wastepolicy)

[www.environment.gov.au/ewaste](http://www.environment.gov.au/ewaste).



## NSW Local Government Act 1997

The purposes of this Act are as follows:

- a) to provide the legal framework for the system of local government for New South Wales,
- b) to set out the responsibilities and powers of councils, councillors and other persons and bodies that constitute the system of local government,
- c) to provide for governing bodies of councils that are democratically elected,
- d) to facilitate engagement with the local community by councils, councillors and other persons and bodies that constitute the system of local government,
- e) to provide for a system of local government that is accountable to the community and that is sustainable, flexible and effective.

## Local Government NSW (LGNSW)

Local Government NSW is not a Government Authority; however they lobby on behalf of NSW Councils to the State and Federal Government.

Local Government NSW (LGNSW) is a peak body for Local Government in NSW, representing NSW general purpose councils and related entities. LGNSW facilitates the development of an effective community-based system of local government in the State. LGNSW is taking a lead role in advocating with the regulators to take account of the variables and provide exemptions based on individual Council circumstances. See later **Appendix 4** for more details on LGNSW's 2024-25 Advocacy Priorities.

The lobbying and presentations by the LGNSW may well provide BSC with a more financially acceptable solution moving forward, and the following abbreviated summary highlights the main areas that affect BSC and could be advantageous to BSC.

LGNSW's Policy Platform consolidates the voices of councils across NSW, reflecting the collective positions of local government.

Specifically relating to FOGO, LGNSW advocates for measures to address waste and recycling challenges, including the reinvestment by the NSW Government of the NSW waste levy to:

- a) Urgently fund regions of councils to develop and implement regional waste plans for the future of waste and resource recovery in their regions, which include infrastructure and circular economy solutions to address the needs of our cities and regions.
- b) Fund the delivery of priority infrastructure and other projects, procured by local government, that are needed to deliver the regional-scale plans, particularly where there is market failure identified in the regional plans.
- c) Offset the full costs of implementing mandated FOGO services.

In addition, proposing that the NSW Government extend the roll-out of mandated FOGO services to multi-unit households until 2035 and refrain from mandating collection frequencies.

### Exemptions

The Proposal paper refers to the EPA having discretion to grant exemptions from the household mandate, whether generally or in specified circumstances, and whether from the entire mandate or certain parts of it. These exemptions could therefore be automatic (general) exemptions based on meeting certain criteria, or exemptions provided on application. Either way, it will be important to have clear criteria and rationale for the exemptions.

## RAMJO 2022-2027 Regional Resource Recovery Strategy.

The Riverina and Murry Joint Organisation (RAMJO) is a voluntary Local Government group comprised of two large sub-regional areas namely, the Riverina and Murry Waste Groups.

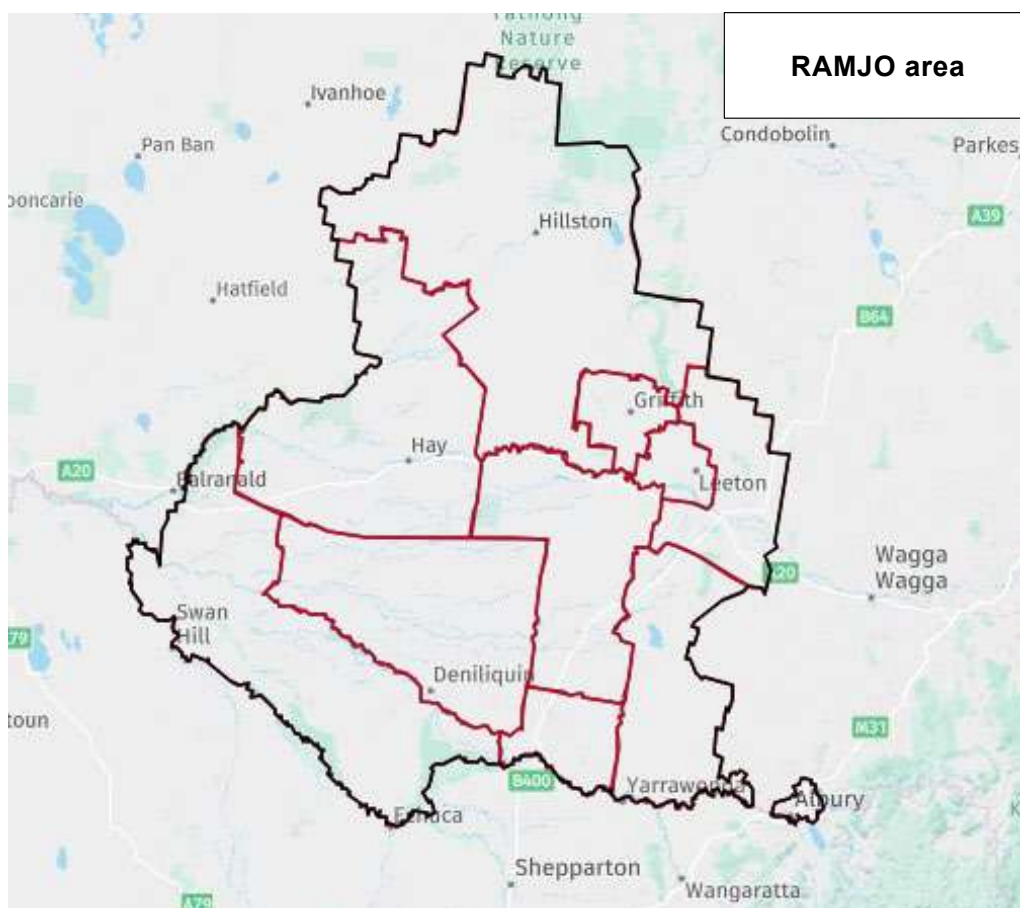


These two groups are separately funded; however, both operate under the RAMJO banner. Balranald Shire Council is an associate member.

RAMJO has prepared a Regional Resource Recovery Strategy 2022-2027 which sets the direction for the implementation of an efficient and sustainable waste management system across the region. The key objectives of the regional strategy include:

- Engage with the community through education and activities related to best practice waste management.
- Provide leadership and facilitate information exchange and skills development.
- Make a significant contribution towards the achievement of NSW's WASM Strategy targets.
- Reduce the amount of waste that is being directed to landfill.
- Improve successful funding application opportunities.
- Improve and increase current services for household recycling and organics collection; and
- Provide a sustainable and healthy environment through reducing the incidences of litter, illegal dumping, and number of landfills across the region.

The RAMJO Strategy has been developed through the guiding principles of the waste hierarchy and state and regional policies to direct our objectives and goals. The objectives convey RAMJO's and member council's commitment to continually improve the efficiency and effectiveness of waste management and resource recovery, so it does not become a problem for our environment and our future generations.



**Figure 11: RAMJO area – Balranald is an associate Council.**

The Government mandate for the removal of green and food organics from landfill is driven by:

1. costs reductions in disposal by delivering less waste to landfill and,
2. the greenhouse gas benefits by reducing the production of landfill gas at the landfill(s).

## APPENDIX 3 – COMMUNITY CONSULTATION MEETINGS

**Round 1 Consultation Community Meetings** – Monday 25<sup>th</sup> November 2024 in Balranald, and Tuesday 26<sup>th</sup> November 2024 in Euston.

- Monday 25<sup>th</sup> November 2024 in Balranald – held at the Balranald Senior Citizens Centre, Market Street, Balranald.

Number of attendees from the community: 2 persons

Number of attendances from BSC and CT Management Group: 5 persons.

The key discussion elements, although limited, were captured for inclusion in the Draft Waste Management Strategy document. The main points raised at the Community meeting by the attending ratepayers were:

- Green waste recycling is needed
- Tip shop – used to have one, would like the opportunity to repurpose waste
- Rate structure – some ratepayers already struggling through cost of living
- Cardboard recycling is occurring
- Waste is an important community service
- Food waste is going direct to the landfill
- Would like a hard rubbish collection service to occur frequently
- Recycling steel is supported
- Supervision of waste disposal would assist in recycling efforts
- Repurposing waste would be good to see to enhance sustainability.
- Container Deposit Scheme (Return and Earn) system expansion is encouraged
- Community service when it comes to waste is important.
- Stewardship of waste management by Council is important.
- Swap system – green waste in, compost out.
- Community bins – multiple users.

Options for many of the above elements included discussion around the viability, cost, and realistic nature of the scenarios for the BSC area.

Note: an observation by CT Management Group from the session was that there is a need for a more comprehensive survey of the broader community to further the information BSC has on the desires of the community when it comes to waste management practices and future initiatives.

- Tuesday 26<sup>th</sup> November 2024 in Euston – held at the Old Euston Courthouse, Murray Terrace, Euston.

Number of attendees from the community: 0 persons

Number of attendances from BSC and CT Management Group: 3 persons.

Given the non-attendance of any community members no notes were taken.

**Round 2 Consultation Community Meetings** – Tuesday 24<sup>th</sup> June 2025 in Euston, and Wednesday 25<sup>th</sup> June 2025 in Balranald.

- Tuesday 24<sup>th</sup> June 2025 in Euston n Euston – held at the Old Euston Courthouse, Murray Terrace, Euston.

Number of attendees from the community: 0 persons

Number of attendances from BSC and CT Management Group: 3 persons.

Given the non-attendance of any community members no notes were taken.

- Wednesday 25<sup>th</sup> June 2025 in Balranald – held at the Balranald Theatre, Market Street, Balranald.

Number of attendees from the community: 2 persons

Number of attendances from BSC and CT Management Group: 3 persons.

The key discussion elements:

- Appreciation of the cost associated with collecting and processing recyclables and green waste versus the negative net benefit and high cost to the community if Council were to go to such lengths.
- Impact on the rating structure and community cost of cost of living.
- General discussion regarding the alternative methods/options discussed in the Strategy that will be more beneficial for Council to pursue with the community.

## APPENDIX 4 – WASTE MANAGEMENT CONTRACTS

### Waste Management Contracts

The following table provides a summary of best practice Waste Management contracts, not all applicable to BSC.

| Service                                       | Service Provider                | Contract Expiry Date |
|-----------------------------------------------|---------------------------------|----------------------|
| <b>Current services and contracts</b>         |                                 |                      |
| Residual garbage collection                   | BDS Automotive                  | TBC                  |
| Food and Garden organics processing           | At landfill, contract shredding | N/A                  |
| Balranald landfill equipment hire             | Details TBC                     | Details TBC          |
| Metal processing                              | As above                        | As above             |
| Mattresses                                    | As above                        | As above             |
| Tyres                                         | As above                        | As above             |
| Euston landfill operations Contract           | Robinvale Waste                 | June 2025            |
| Waste services to Council facilities          | Details TBC                     | Details TBC          |
| <b>Medium priority introduction</b>           |                                 |                      |
| Food and Garden organics collection           | N/A                             | N/A                  |
| Recycling collection                          | N/A                             | N/A                  |
| Garden organics processing                    | Details TBC                     | Details TBC          |
| Public place recycling                        | Not in place                    | N/A                  |
| Public place residual                         | Not in place                    | N/A                  |
| <b>Long term priority introduction</b>        |                                 |                      |
| Mixed recyclable processing                   | Not in place                    | N/A                  |
| Residual processing and disposal              | Not in place                    | N/A                  |
| Clean up collection                           | N/A                             | N/A                  |
| Clean up processing and disposal              | N/A                             | N/A                  |
| Street sweepings and illegal dumping disposal | Details TBC                     | Details TBC          |
| Resale Shop                                   | N/A                             | N/A                  |

### Euston landfill Action Plan

The following data must be obtained from the Euston landfill operators to enable a full review of the operations, possible retendering specification preparation and a comprehensive risk to Council analysis.

1. Detailed breakdown of volumes/tonnes received at Euston for last 2 to 3 years.
  - Minimum last years data, tonnages, revenue etc.
  - Company or Council who delivered. NSW or Victorian waste?
  - Monthly breakdown
  - Revenue received
  - Costs incurred
  - Airspace consumed
2. 1. Above needs to correlate exactly with the EPA NSW annual tonnage reports
3. Small vehicle receipts
4. Equipment on site and variations
5. Daily cover used
6. Future airspace created if any
7. Any EPA visit reports
8. Any other observations or concerns e.g. illegal dumping on or off-site
9. Evidence of leakage from landfill body

## APPENDIX 5 – LGNSW 2024-25 ADVOCACY PRIORITIES

**LGNSW's 2024-25 Advocacy Priorities** identify the critical issues facing the local government sector (especially rural Council areas with very small populations), with the following priorities for FOGO being reiterated:

➤ Provide funding (over and above current funding) to offset council costs of implementing the Food Organics Garden Organics mandate and extend until 2035 the mandate for multi-unit dwellings. LGNSW recommendations are as follows:

- **Recommendation 1:** The NSW Government seek local government 'sense-check' of the draft mandate legislation before it is finalised.
- **Recommendation 2:** That the household mandate only apply to properties where a domestic waste management service charge is levied by council.
- **Recommendation 3:** That the household mandate does not apply to properties where a domestic waste management service charge is not levied by council.

### Exemptions

The Proposal paper refers to the EPA having discretion to grant exemptions from the household mandate, whether generally or in specified circumstances, and whether from the entire mandate or certain parts of it. These exemptions could therefore be automatic (general) exemptions based on meeting certain criteria, or exemptions provided on application. Either way, it will be important to have clear criteria and rationale for the exemptions.

A general exemption which local government recommends is the corollary to Recommendation 3 i.e. that properties where councils do not charge a domestic waste management charge should be exempt from the household mandate.

The Proposal paper notes that other exemptions being considered are for **towns below a certain population size and density, and/or a certain distance from processing facilities in the non-regulated area.**

Some rural properties may have a domestic waste service, but the residents may not need or want a FOGO service as they have onsite options such as composting or other options for the material. These properties may also be outside the urban footprint of a town and their inclusion in the service may significantly impact the overall viability of the service to that town.

Given the intent of the mandate is to divert resources from landfill and reduce net greenhouse gas emissions, it may also be simpler and more effective to exempt these properties from the mandate and have council provide composting bins (for example) instead of a FOGO collection service.

**In short, councils must have the flexibility to determine the right service offering for the different types of housing and communities in their local government areas.**

Councils also must be given the ability to claim exemptions for properties or areas in certain situations including:

- Contamination (property level) - some councils have a 3- or 4-strike policy for contamination in recycling bins which involves education, warnings and then removal of bin if contamination persists. Councils must be allowed to continue this approach under the mandate in a way that won't require them to seek individual exemptions each time they need to remove a bin. Councils must be given contamination management delegations that enable properties to be excluded from the mandate.
- Contamination (community-level) - where councils can demonstrate likely causal factors for high contamination levels exist at a community level (for a defined community), councils should be able to seek an exemption from introducing a



FO/FOGO service. Councils could undertake a limited trial and then seek exemption(s) based on the outcome of the trial.

- Evidence of alternative solutions to manage FO/FOGO e.g. food dehydrators. If the intention is to divert organics from landfill, then evidence of a more effective / innovative process than FOGO service should support an exemption. This will also support FO/FOGO diversion from landfill where processing facilities are not available or difficult to access.

All of the above factors in varying combinations will have an influence on the viability of a FOGO service. For example, a town may be of sufficient density to make the collection viable, but the transport costs to the nearest facility make it unviable. Or there may be a facility within (say) 50km however it does not have capacity to take additional material nor any scope to increase its capacity.

As discussed above, some councils have already looked into the viability of FOGO services in their communities. Many local government areas are not large enough to generate enough waste to viably undertake FOGO processing themselves. Given council's knowledge of both the community and of the economics of providing a service, in the non-regulated area it may be simplest to allow councils to make the determination as to whether a FOGO service can be supported or exempt from the mandate.

- **Recommendation 4:** Automatically exempt properties that are not levied a domestic waste management charge by council from the household mandate.
- **Recommendation 5:** That councils be given the authority to exempt properties from the household mandate based on clearly defined criteria, such as where:
  - an education and compliance regime for contamination has resulted in bin removal,
  - alternative measures to manage FO/FOGO exist,
  - council has assessed and determined a FOGO service is not viable.
- **Recommendation 6:** The EPA work with local government to develop guidance on how exemptions may be applied (e.g. for rural areas, holiday rentals, properties without a domestic waste service etc).
- **Recommendation 7:** Councils should not be fined or penalised for not having FOGO collections in place by 1 July 2030 if they cannot access organic waste processing facilities / markets.

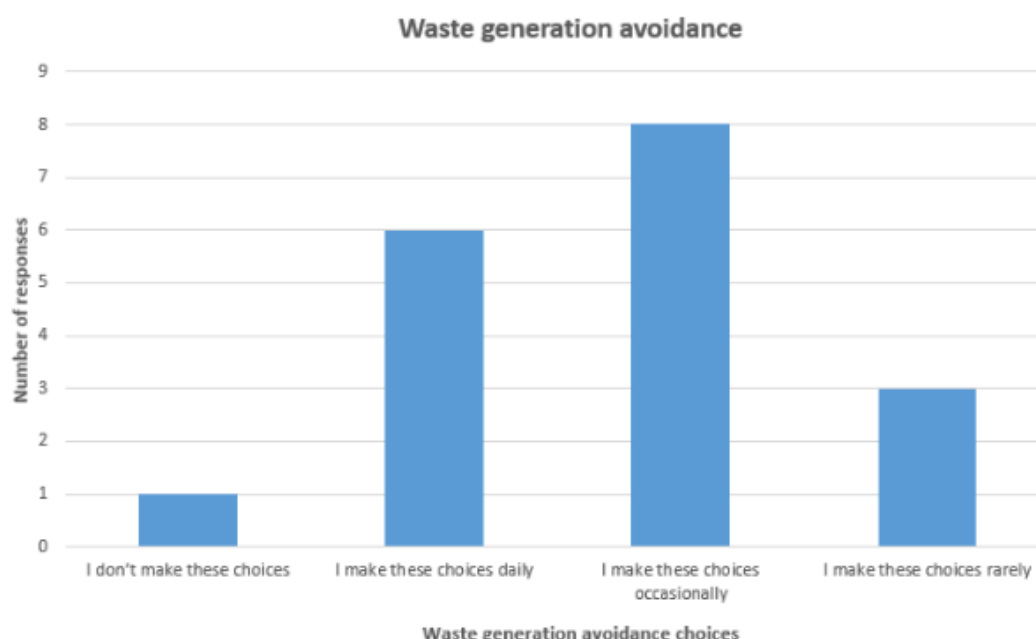
## APPENDIX 6 – ONLINE COMMUNITY SURVEY / PUBLIC EXHIBITION FEEDBACK

As part of the public exhibition of the Draft Waste Management Strategy in June/July 2025, an online survey community survey was released to provide the opportunity for specific response and comments to be provided relevant to the main topics covered within the document. 18 community responses were received to the online survey which have been summarised in the following pages.

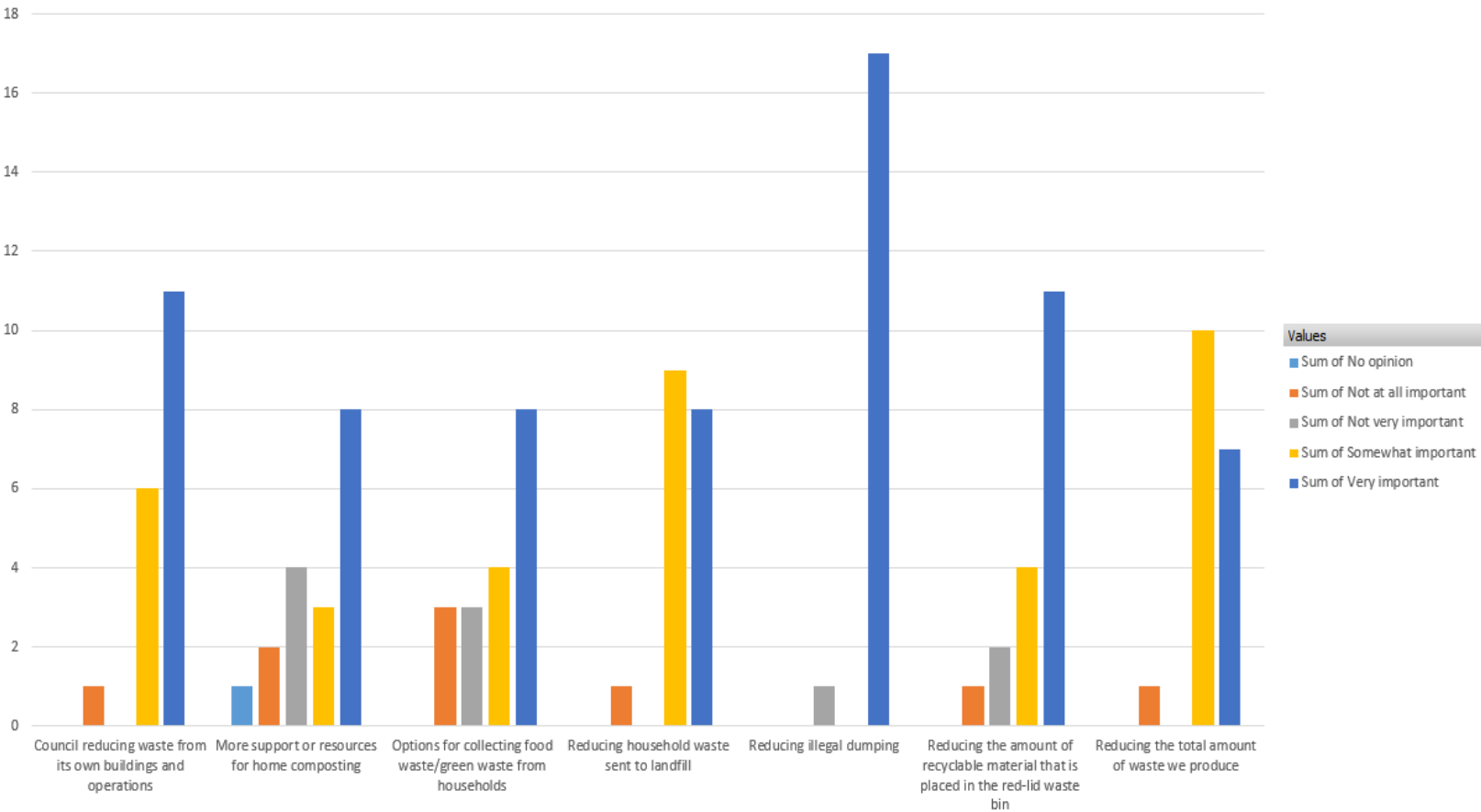
Additionally, as part of the public exhibition of the Draft Waste Management Strategy, the community had the opportunity to provide written feedback via email or post commenting the strategy inclusions or otherwise. It is confirmed that no written feedback submissions were received in addition to the online survey responses.

### Waste Management Strategy - Online community survey results

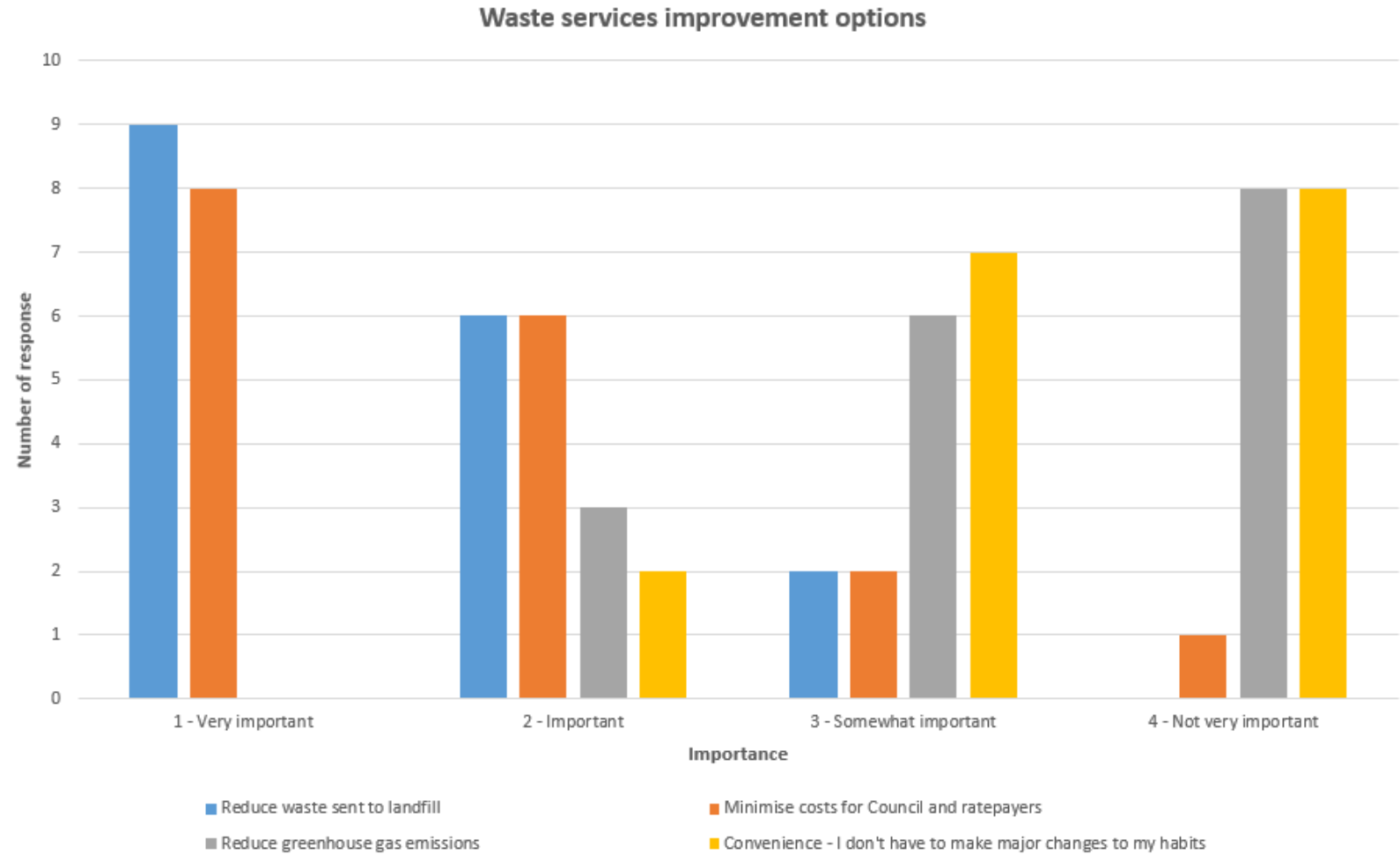
- **Number of respondents:** 18 (all live in the BSC area).
- **Work status:** 2 respondents are business owners within the BSC area, and 12 of the respondents work in the BSC area.
- **Location:** 15 respondents live in Balranald, 2 respondents live in Euston, 1 lives elsewhere within the Council area.
- **Gender of respondents:** 5 males, 12 females, 1 preferred not to say.
- **Age of respondents:** There was a relatively even spread of respondents across the age ranges between 18yrs old to 84yrs old. No respondents were 18yrs of age or younger, or 85yrs or older. The highest representation of respondents came from the 50-59yrs age range (7 responses).
- **Property Ownership status:** 13 respondents own their current residences, 3 respondents rent, 2 respondents were in the Other category or Preferred not to say.
- **Property type:** 13 respondents live in a separate house, 1 lives in a unit/apartment, 1 lives in a semi-detached/terrace or townhouse, 3 respondents were in the Other category or Preferred not to say.
- **Frequency of respondents choices that avoid generating waste:**



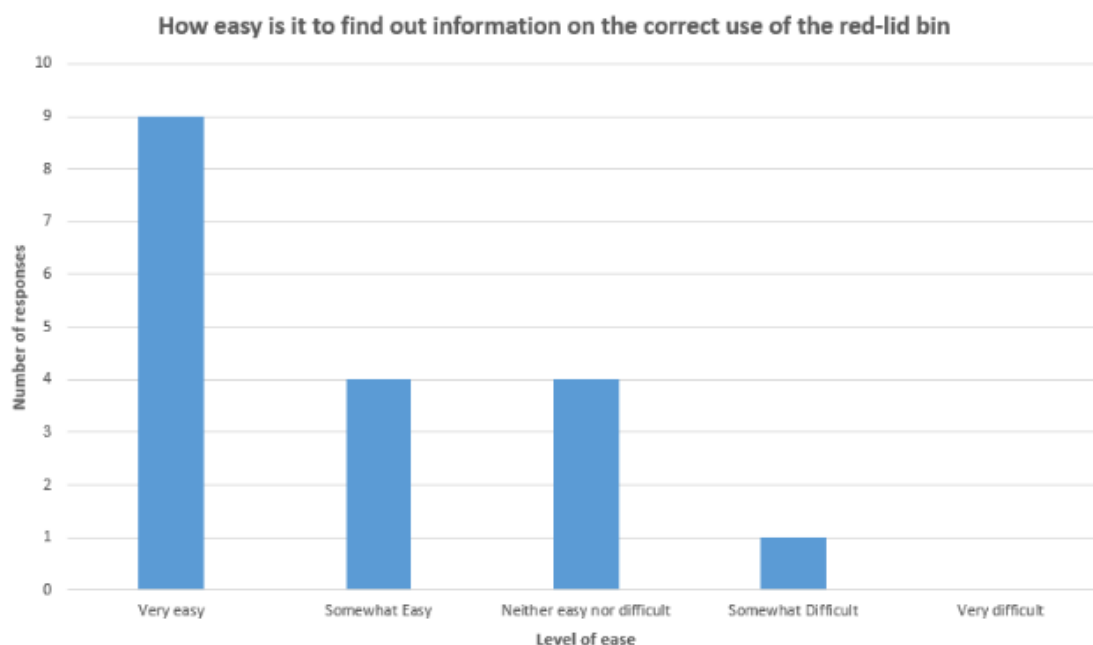
- **Community preference and vision for waste management:** The respondents rated the following waste management options in order of importance.



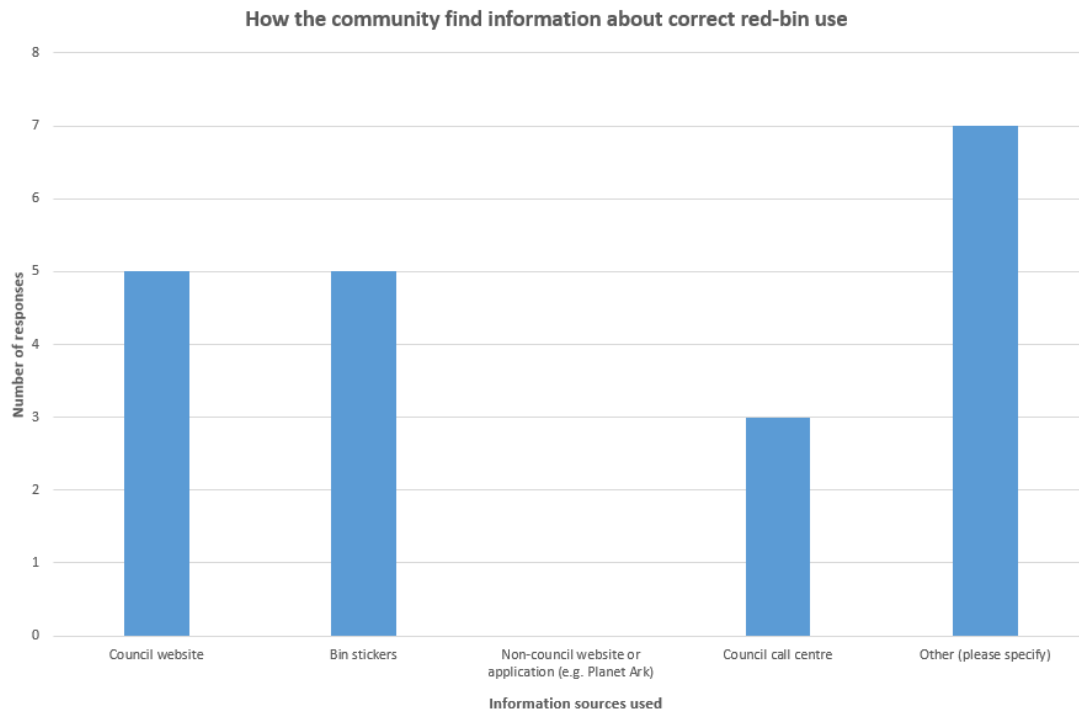
- BSC Waste services improvement preferences (17 responses, 1 skipped):



- **What changes would provide the biggest improvement to managing waste in the BSC area (open comments):**
  - Council not to run their own tips.
  - Education, community involvement, working with neighbouring councils to share facilities.
  - Better waste management at the landfill. Better opening hours to avoid illegal dumping. The option for recycling.
  - Bring in recycling.
  - A recycling depot for plastics, hard goods and cardboard.
  - Three different bins: Green waste, General rubbish, Recycled.
  - Green waste collection.
  - Recycle Centre, more jobs, and over half of waste would be cut. More secure tip fencing around area to stop illegal dumping (if they aren't paying they won't care how much waste they dump). Cameras in high traffic illegal dumping areas as well and huge fines if caught. Green shed (this would stop dumping of items that are still in good condition also be profitable for the shire). A can/bottle machine. A mulch program with certain green waste. Give back to community for gardens. Compost bins given to residents who ask. This will stop a lot of food scraps and paper going to the tip.
  - Recycling.
  - Recycling and green waste bins in addition to current red lid bins. Not all community members have access to trailer or ute to transport green waste to local tip.
  - I don't think there is a lot you can do, people still burn rubbish, dump rubbish and nothing is done about it.
  - Providing recycling bins. Plastic and green waste.
- **How easy is it to find out information on the correct use of the red-lid bin?**



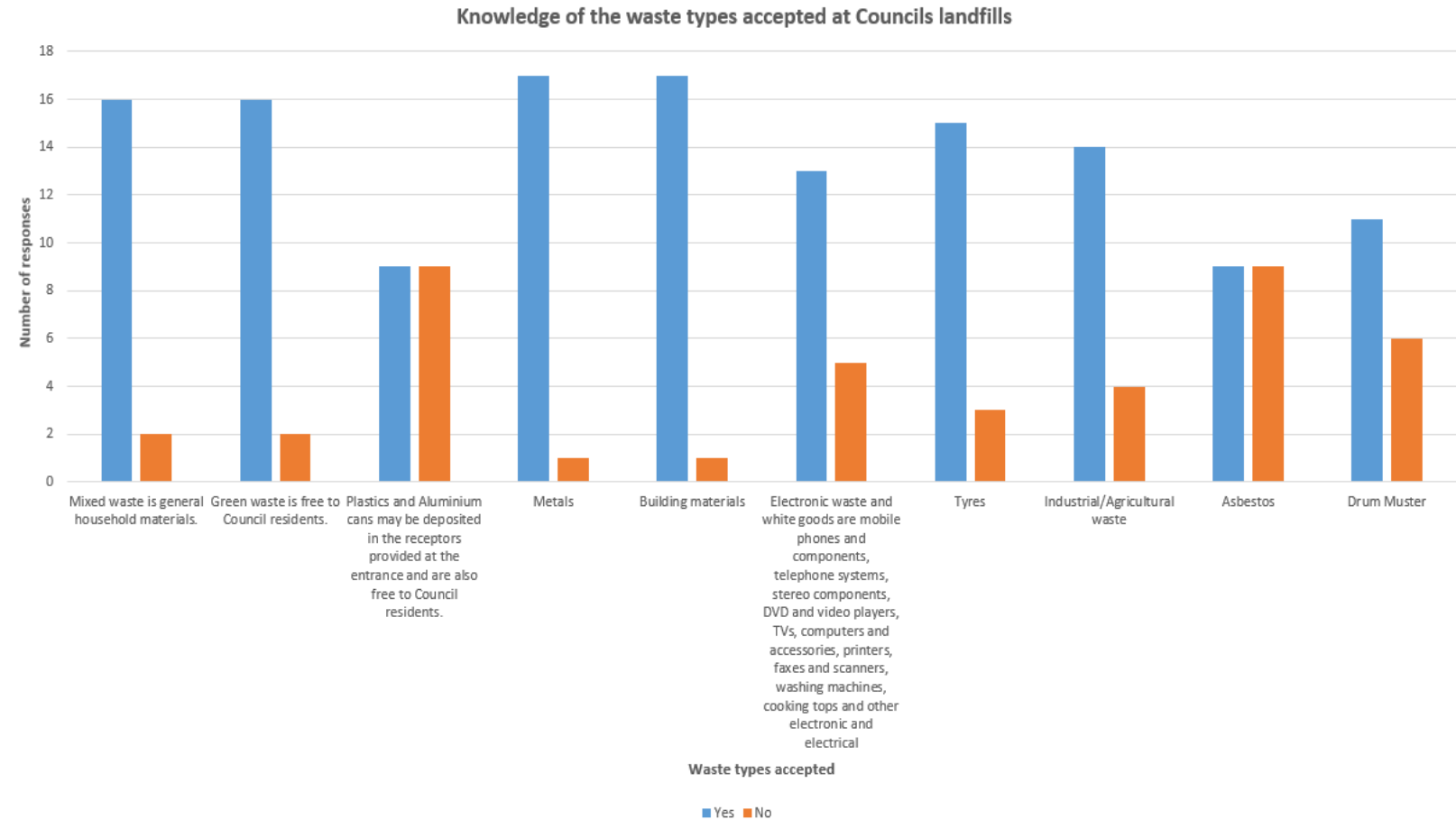
- **Methods used to find out information about the correct use of BSC red-lid kerbside bin:**



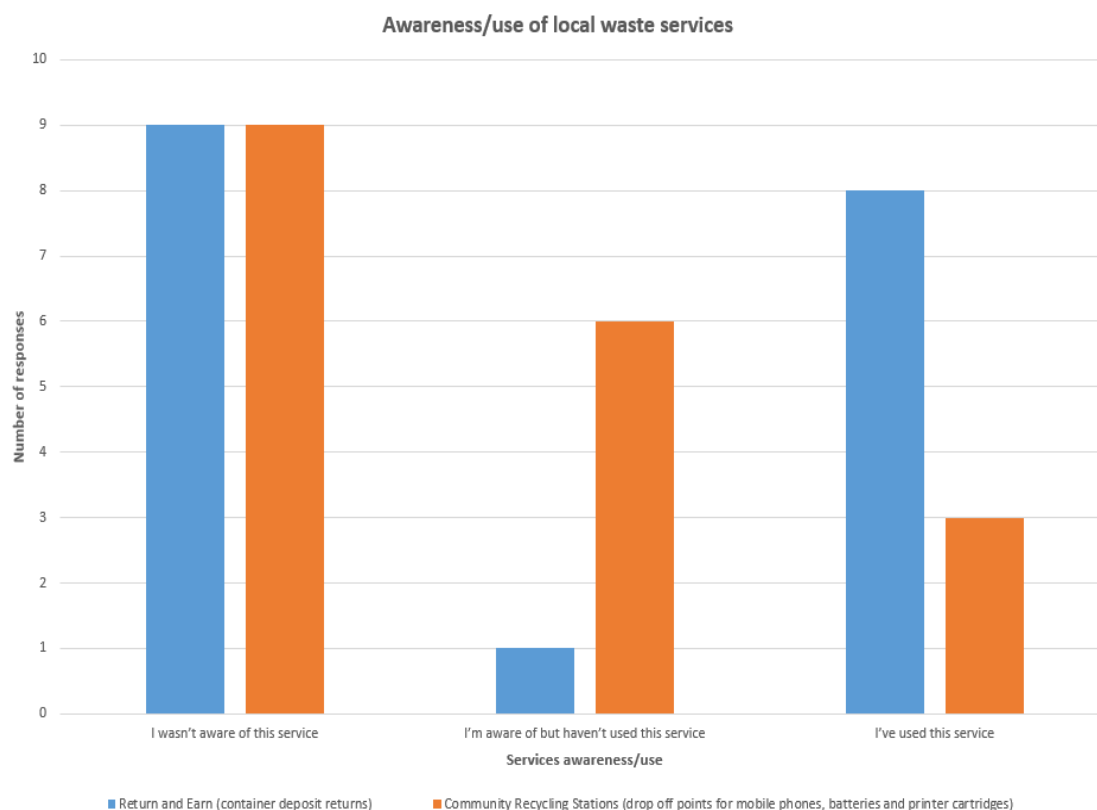
- **Ideas/comments about the BSC kerbside bin system (5 responses):**
  - Start sorting and collecting at roadside to implement small changes to start with e.g., garden and food waste from general household waste. Not all residents have capacity to get to local tip.
  - Balranald needs a yellow lid bin for recycling.
  - Have an option of small or big bin.
  - I think we should get kerb side recycling and green waste bins ASAP with possibility of a compost bin.
  - Recycle service would be fantastic.
- **Knowledge of Council operating two landfill locations (Balranald/Euston):** All 18 respondents knew that BSC operate 2 landfills.
- **Have the respondents visited one or both landfill sites:** 16 respondents have visited one or both sites, 2 respondents haven't visited either landfill site.



- Respondents knowledge of what waste types the respective Council landfills receive: 18 responses.

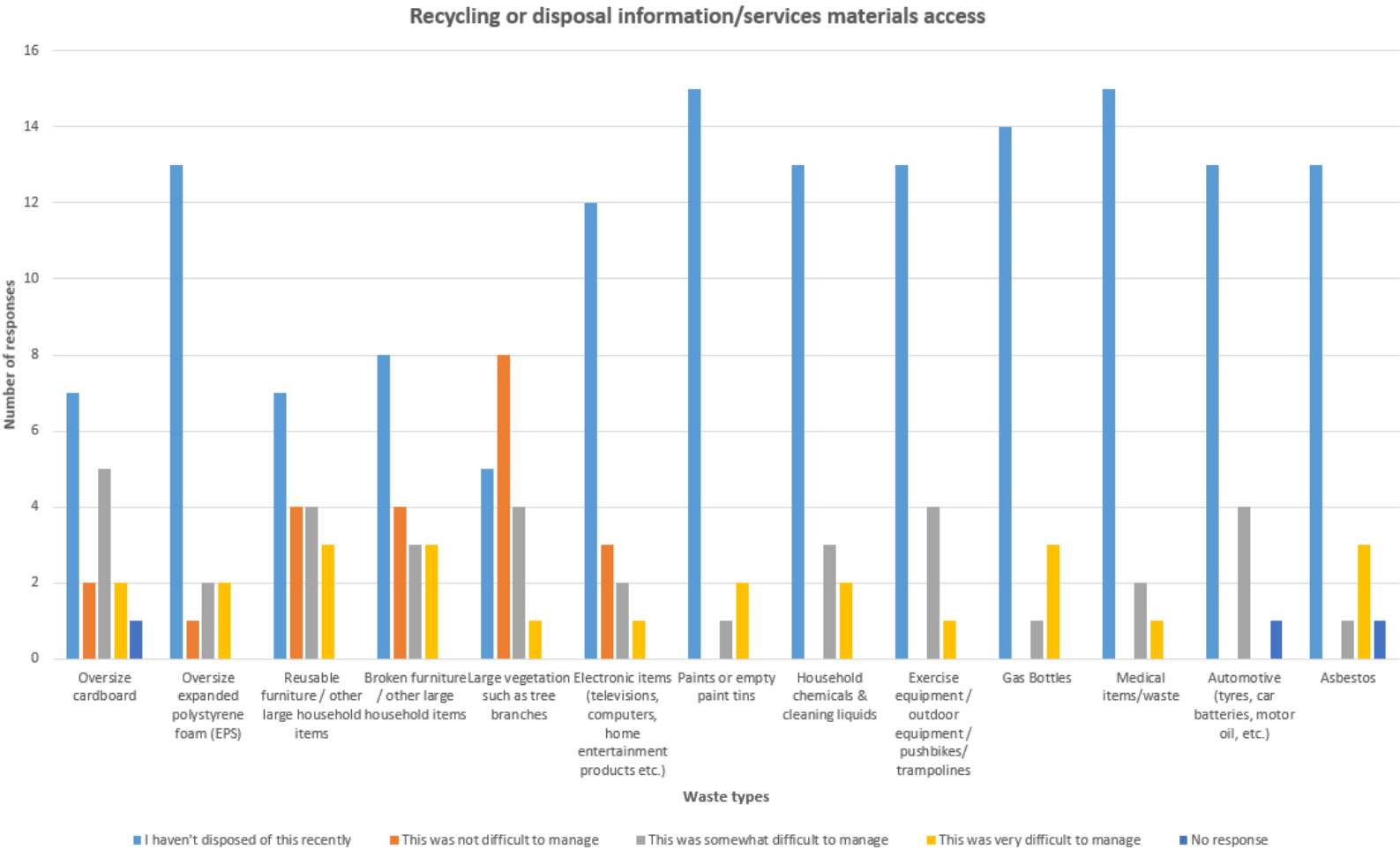


- **Ideas/comments on Council landfill operations:** (1 comment received).
  - If rate payers had 2 bins they could separate household rubbish from recyclable items, that way plastics are not being dumped in the Councils landfills.
- **Respondents knowledge of it being illegal to dump unwanted materials on public land.** 15 respondents are aware of dumping being illegal, and 3 respondents aren't aware of dumping being illegal.
- **Respondents knowledge of Council investigating incidences of illegal dumping and fines can be issued.** 15 respondents are aware, and 3 respondents aren't aware of Council investigating illegal dumping and issuing fines.
- **Ideas or comments about illegal dumping or Council's illegal dumping investigations and enforcement in the area.** (Optional question – 7 respondents answered, 11 respondents declined to answer):
  - More signage.
  - Trail cameras be installed in high illegal dumping areas and fines be imposed.
  - Take photos of illegally dumped rubbish and put in newsletter to show people how disgusting it is and how it makes our reserves look terrible.
  - Everyone uses the cut fence at the back of the tip to dump rubbish whenever they want.
  - Might be mitigated by having more free kerbside bulk rubbish collections per year.
  - I know it can be enforced, but I don't think it ever has been in the Euston area.
  - If our waste management services were open more frequently there may not be as much illegal dumping, or if the services were free and opened 7 days that would definitely decrease illegal dumping.
- **Which of the following services are respondents aware of or have used?**

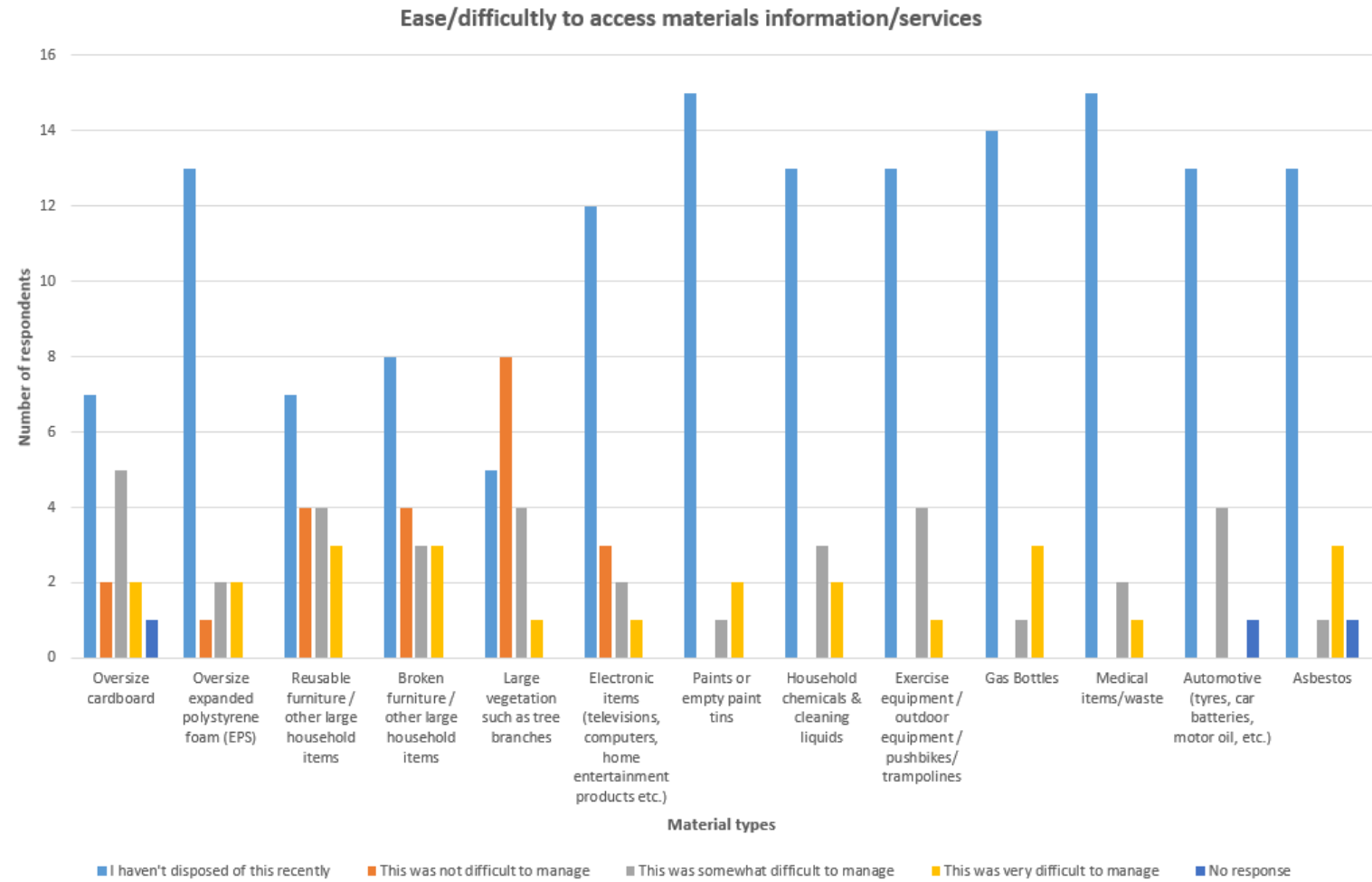


- **Reasons respondents would have liked to use one or more of the above services but were not able to? Or, are there any changes that would make these services easier to access?** (Optional – 4 responses received):
  - Not everyone has access and ability to take rubbish to the tip e.g., mattresses, tyres, tree branches, washing machines etc
  - Graveling the road to the landfill to make accessible when wet.
  - Return and earn with 10 cents bottles and cans... Shire needs to put in a return machine that is convenient for everyone to use. We do this in every town we holiday in but can't do it in our own hometown.
  - We need a return and earn machine.

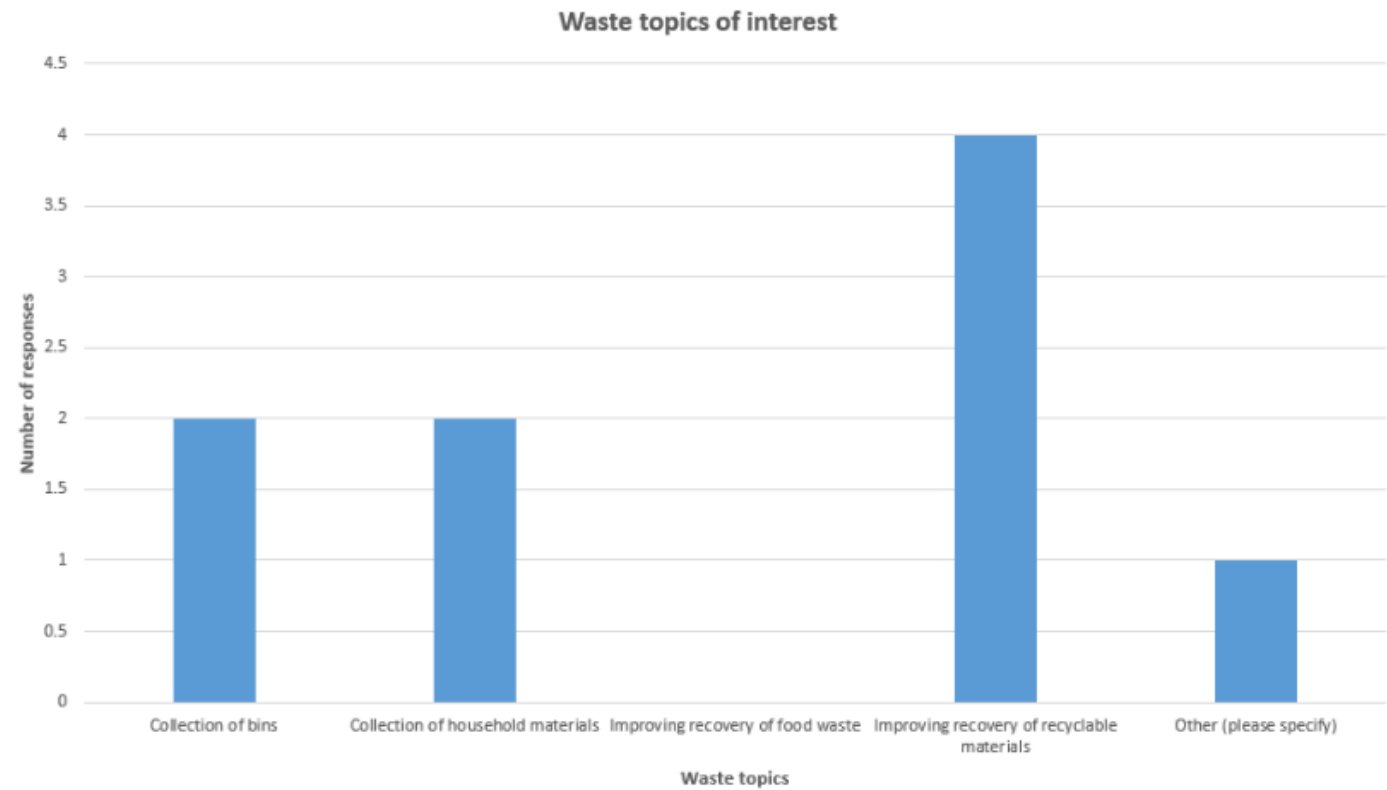
- How difficult is it to find recycling or disposal information or services for these materials?



- How difficult is it to find recycling or disposal information or services for these materials?

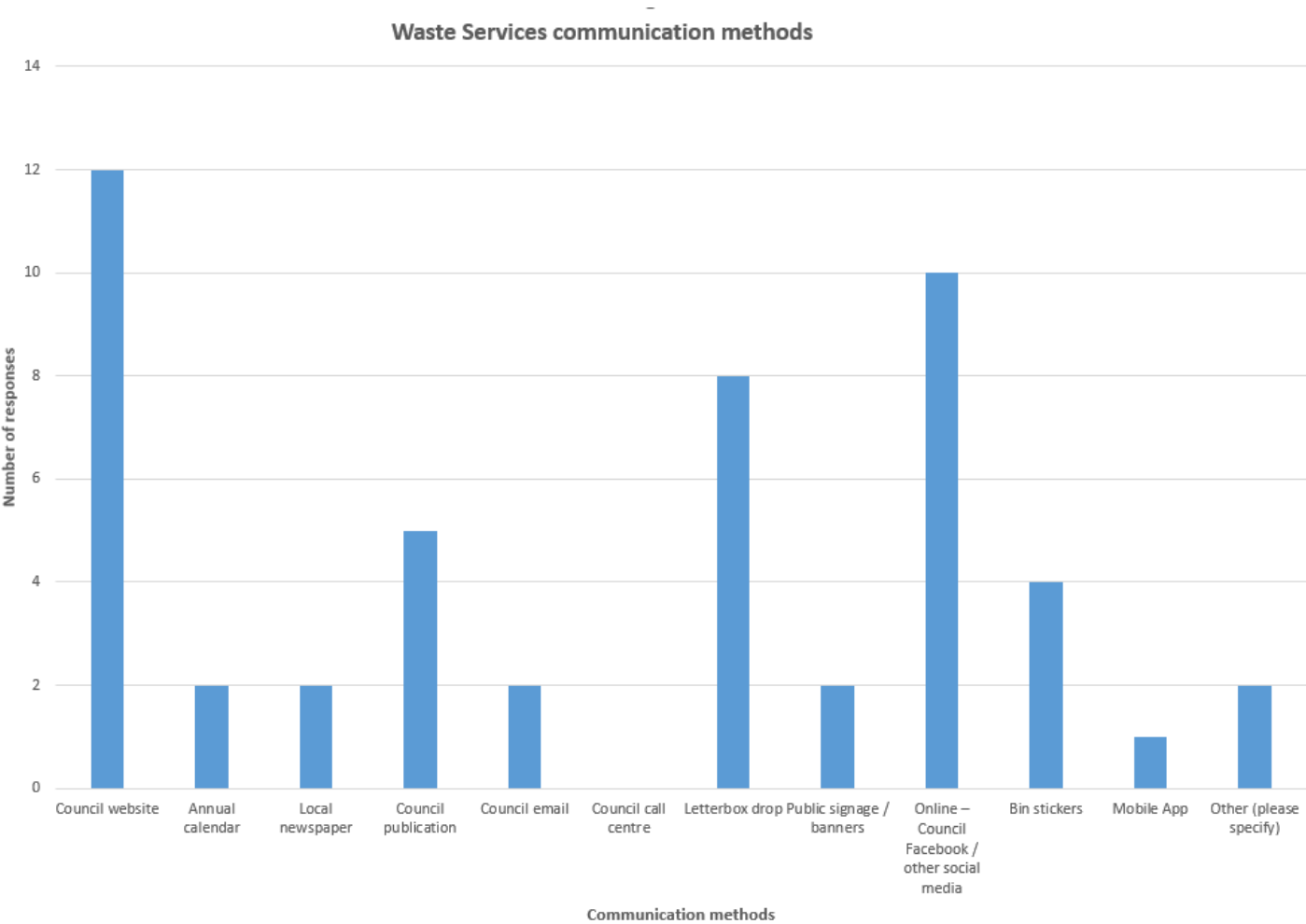


- Are there specific topic/s that you are interested in discussing further?





- Which communication methods are most useful for Council to inform you about new or existing waste services?



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**10.7 EUSTON RECREATIONAL RESERVE ACTIVE TRANSPORT CONNECTION OPTIONS ASSESSMENT**

**File Number:** D25.116530  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** David McKinley, Director of Infrastructure and Planning Services  
**Operational Plan Objective:** Pillar 4: Our Culture – A community that respects and celebrates its diverse cultures, heritage and arts.

---

**PURPOSE OF REPORT**

To present the Euston Recreational Reserve Active Transport Connection Options Assessment Report to Council and seek endorsement of a preferred alignment option to be submitted for funding under the NSW Government's Get NSW Active FY 2026/27 Program.

**OFFICER RECOMMENDATION**

**That Council:**

- 1. Receives and notes the Euston Recreational Reserve Active Transport Connection Options Assessment Report; and**
- 2. Resolves its preferred option — either:**
  - **Option 1: Footpath Extension (Selwyn Street intersection to Euston Recreational Reserve), or**
  - **Option 2: Shared Path Construction (Murray Terrace to Reserve via Sturt Highway)**
- 3. To progress for project scoping and inclusion in the Get NSW Active FY26/27 funding submission of the preferred option.**

**REPORT**

Council has identified the need for an improved active transport connection between Euston township and the Euston Recreational Reserve, one of the town's key community and recreation destinations.

The proposed project aims to enhance pedestrian and cyclist safety, accessibility, and connectivity by extending the active transport network to link the Euston CBD, Murray Terrace residential area, Euston Public School, and the Recreational Reserve.

Two options have been developed and presented in the Options Assessment Report (attached under separate cover):

**Option 1 – Footpath Extension:** Extends the existing township footpath along the Sturt Highway from Selwyn Street intersection to the Recreational Reserve, including two pedestrian crossings. This option is intended primarily for pedestrian use and provides continuity with the current network.

**Option 2 – Shared Path Construction:** Establishes a continuous shared path from Murray Terrace (Euston Public School block) to the Recreational Reserve, replacing the

existing narrow footpaths along Murray Terrace and Sturt Highway, and incorporating the Option 1 alignment. This option accommodates both pedestrians and cyclists, supporting broader community use.

Both options are designed to improve user safety within the existing 50 km/h road environment, increase active participation, and enhance connectivity between major community destinations. Funding for the preferred option will be sought under the **Get NSW Active 2025 Program**, for which both options are eligible. The program provides support for projects that enable walking and cycling and improve safety and accessibility in regional towns. The selection of a preferred option at this meeting will enable Council staff to proceed with project scoping and prepare supporting documentation for submission before the program deadline.

#### FINANCIAL IMPLICATION

Funding will be sought through the NSW Government's Get NSW Active FY26/27 Program

#### LEGISLATIVE IMPLICATION

Nil

#### POLICY IMPLICATION

Nil

#### RISK RATING

Low

#### ATTACHMENTS

1. Euston Recreation Reserve Active Transport Connection [📄](#) 

# Euston Recreational Reserve Active Transport Connection Options Assessment Report Balranald Shire Council



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Euston Recreational Reserve Active Transport Connection: Options Assessment Report

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## ACKNOWLEDGEMENT OF COUNTRY

PV Consulting proudly acknowledges the traditional custodians of the land we operate on. Guided by our values, we recognize the delicate balance between progress and preserving the natural beauty of regional Australia.

Our commitment to sustainability, ethics, innovation, and community is reflected in our actions. We honour the enduring connections of Aboriginal people to the land and waters, ensuring our business aligns with the highest ethical standards. As we innovate solutions for regional challenges, we engage and empower communities, contributing to a resilient and thriving future.

We express our gratitude to Elders past and present, committing to uphold these values in our work on the lands of regional Australia.







Euston Recreational Reserve Active Transport Connection: Options Assessment Report

## DOCUMENT CONTROL

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|                        |                                                                                           |
|------------------------|-------------------------------------------------------------------------------------------|
| <b>Document Title</b>  | <b>Euston Recreational Reserve Active Transport Connection: Options Assessment Report</b> |
| <b>Document Number</b> | ERRATCOAR_BSC_061125                                                                      |
| <b>Date</b>            | 06/11/2025                                                                                |





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

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#### Euston Recreational Reserve Active Transport Connection: Options Assessment Report

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## 1 Purpose of this Report

This report presents upgrade options for completing the active transport connection between Euston township and the Euston Recreational Reserve.

The assessment is intended to help Council decide whether to deliver the project as a footpath extension or a shared path construction, and to form a supporting attachment for Council's Get NSW Active FY26/27 funding submission (program opened 5 November 2025).

## 2 Background

Euston has a developing but fragmented active transport network. Most existing links are narrow footpaths (1.2–1.5 m) serving residential streets and short local trips. However, there is currently no continuous or direct connection between the town centre and the Euston Recreational Reserve, which is a major community destination for sport, recreation, and events.

Council has previously identified this missing link as a local priority to:

- encourage walking and cycling to sport and open space facilities.
- provide a safe, accessible route for children and older residents; and
- strengthen the township's active network.





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

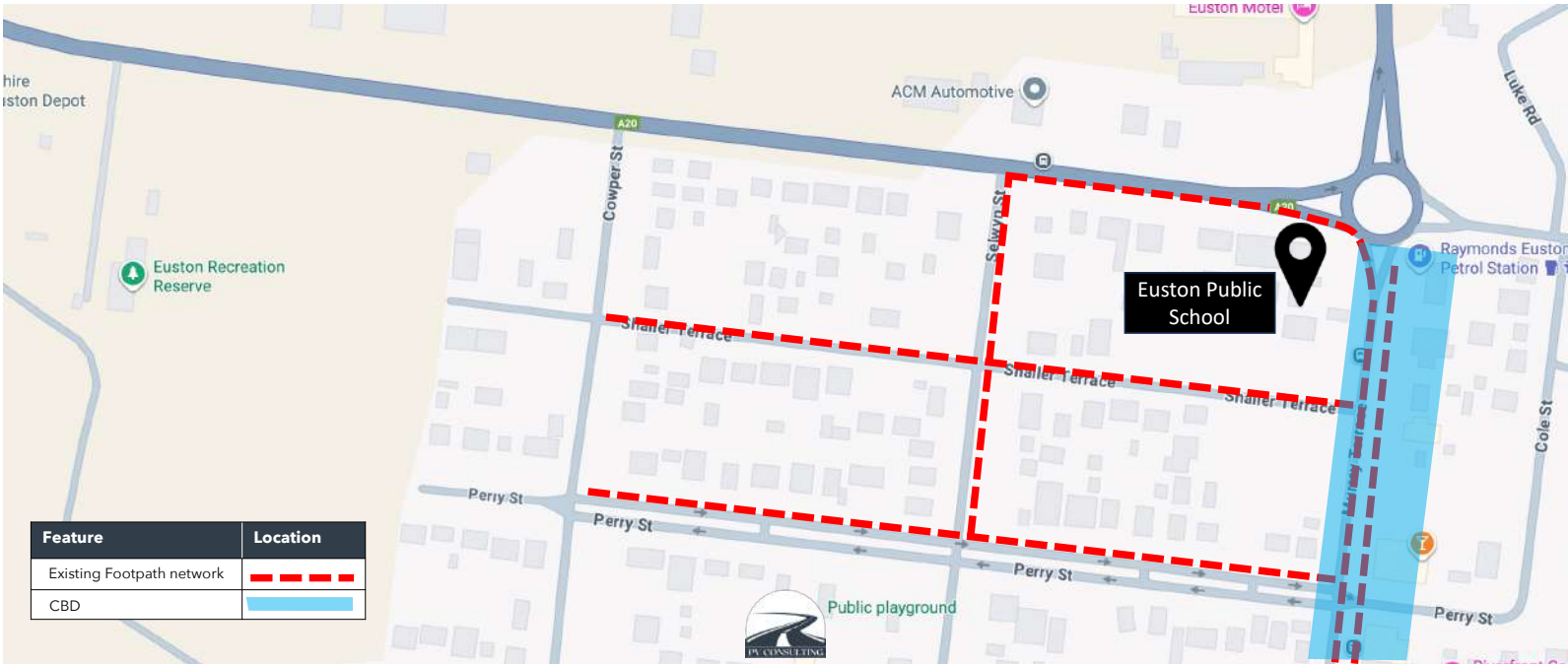


Figure 1: Current Euston Active Transport Network





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

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### 3 Project Objectives

1. Provide a continuous, safe and accessible active transport corridor between the Euston CBD and the Recreational Reserve.
2. Improve safety and comfort for pedestrians and low-speed cyclists within a 50 km/h urban environment.
3. Achieve strong network connectivity by linking with the existing footpath system at Selwyn Street and within the Reserve.
4. Ensure compliance with Get NSW Active design objectives relating to safety, connectivity, and deliverability.

### 4 Site Context

- Existing network: predominately concrete footpaths of 1.2–1.5 m width.
- Road environment: the approach from the Sturt Highway to the Reserve has mixed verge conditions within a 50 km/h zone.
- User profile: residents, school students, families, and visitors walking or cycling short distances.
- Connections: proposed path to link the Euston CBD, Murray Terrace residential precinct, and the Reserve.





## Euston Recreational Reserve Active Transport Connection: Options Assessment Report

## 5 Options Considered

### 5.1 Option 1 – Footpath Extension (Selwyn Street to Reserve)

**Description:**

Extend the existing footpath network from the intersection of Selwyn Street to the Euston Recreational Reserve, including two pedestrian crossings as shown in the attached diagram.

**Indicative Scope:**

- Construct approximately 670 m of new 1.5–1.8 m concrete footpath.
- Provide two pedestrian crossings at the identified intersections.
- Install signage and tactile indicators where required.

**Benefits:**

- Matches the existing township network standard.
- Provides a cost-effective and easily deliverable link.
- Enhances accessibility for pedestrians and mobility-impaired users.

**Considerations:**

- Primarily suited for walking and pram use; limited cyclist accommodation.
- Future widening could be considered if user demand increases.







Euston Recreational Reserve Active Transport Connection: Options Assessment Report

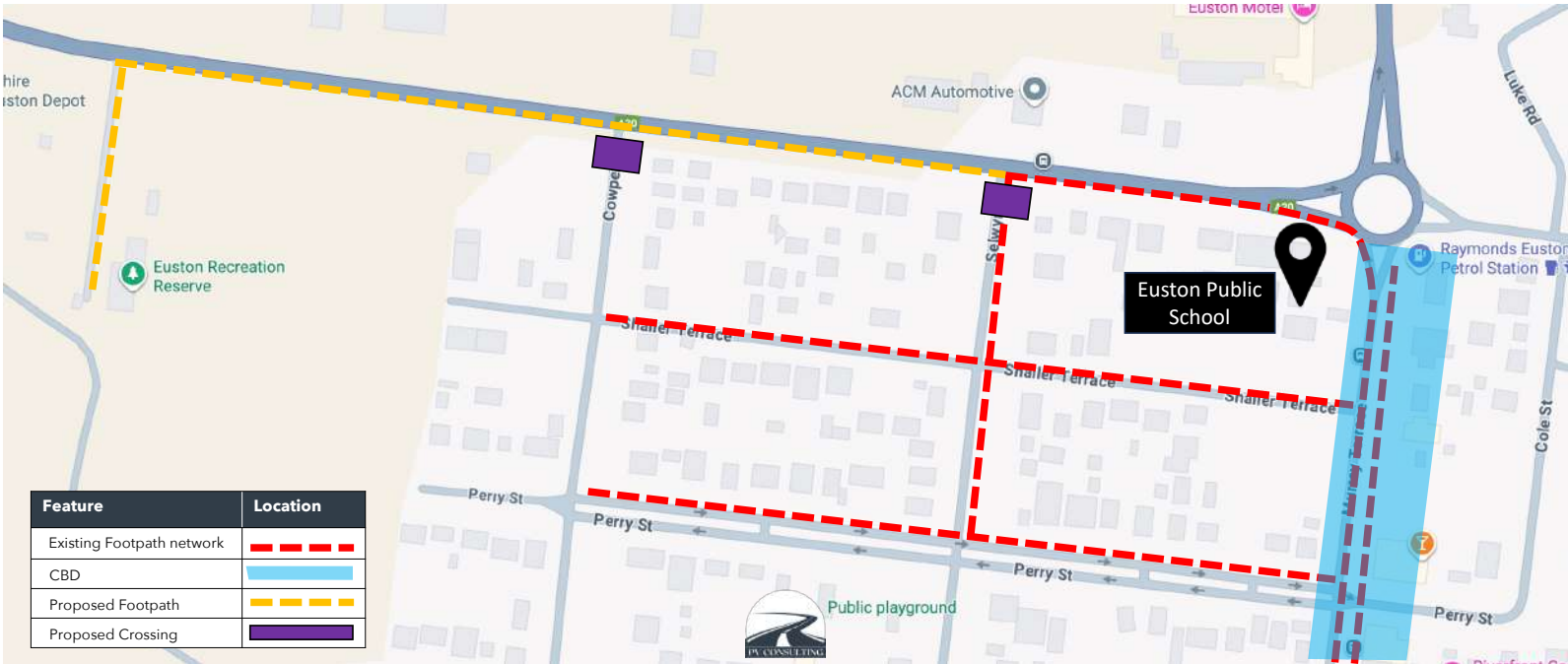


Figure 2: Option 1 (Footpath)- Proposed Euston Recreational Reserve Active Transport Connection





## Euston Recreational Reserve Active Transport Connection: Options Assessment Report

## 5.2 Option 2 – Shared Path Construction (Murray Terrace to Reserve via Selwyn Street)

**Description:** Develop a continuous 2.5–3.0 m concrete shared path connecting the Euston Public School block on Murray Terrace Road (intersection with Shailer Terrace Road) to the Euston Recreational Reserve.

This option requires:

- Removal of existing footpaths along Murray Terrace Road (school frontage) and along the Sturt Highway up to Selwyn Street.
- Construction of a new shared path along the removed sections and continuing along the same alignment as Option 1 to the Reserve.

**Indicative Scope:**

- Demolish approximately 330 m of existing narrow footpath.
- Construct approximately 1,000 m of 2.5–3.0 m wide shared path.
- Provide two pedestrian crossings consistent with Option 1.
- Include appropriate kerb ramps and line-marking for dual-use.

**Benefits:**

- Creates a unified, high-quality active corridor from the school precinct to the Reserve.
- Supports both walking and cycling trips, encouraging active school travel.
- Aligns with higher order Get NSW Active objectives of mode shift and network enhancement.

**Considerations:**

- Higher construction cost due to demolition and wider pavement.
- Requires adjustment to some existing verge areas and driveways.
- Significant Tree Removal will be required.





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

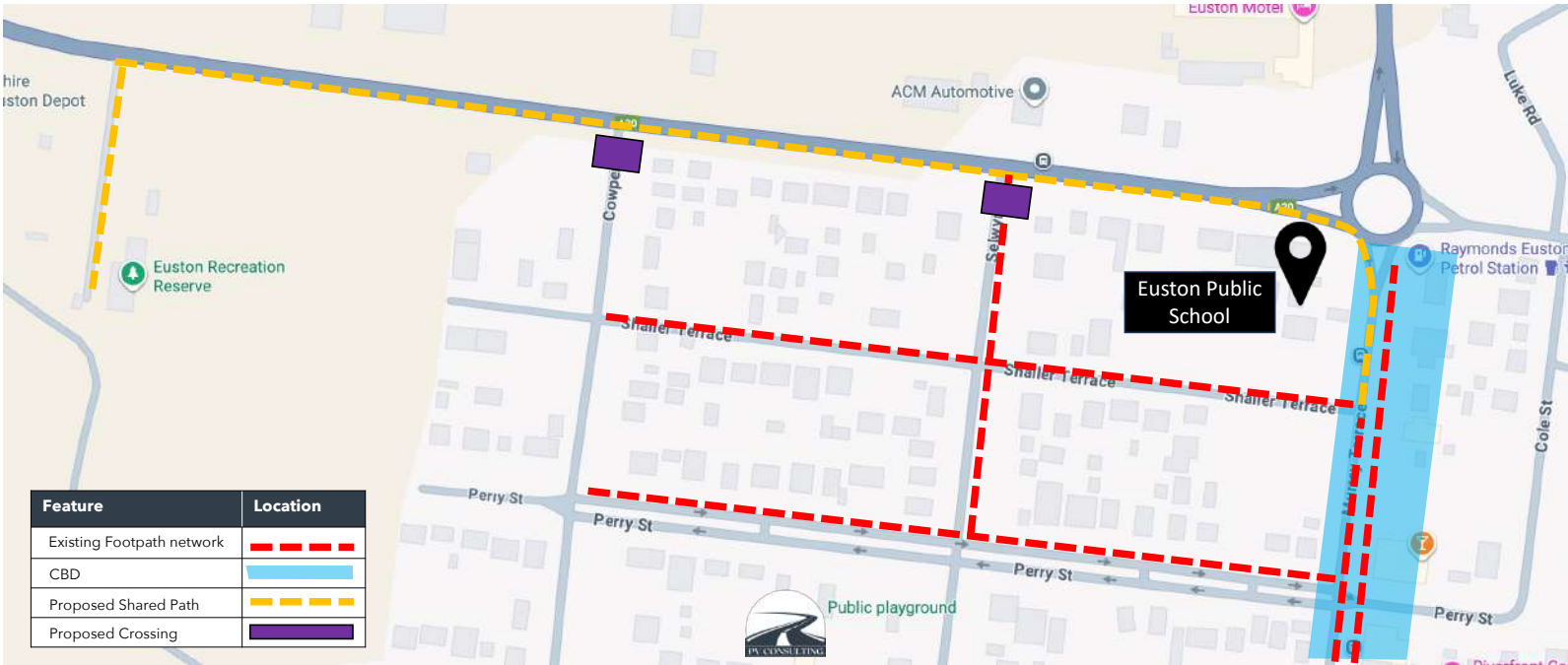


Figure 3: Option 2 (Shared Path)- Proposed Euston Recreational Reserve Active Transport Connection





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

## 6 Comparative Assessment

| Criterion              | Option 1 – Footpath Extension             | Option 2 – Shared Path Construction                         |
|------------------------|-------------------------------------------|-------------------------------------------------------------|
| Network connectivity   | Links existing township paths to Reserve  | Links school, CBD, and Reserve into one continuous corridor |
| Width & user type      | 1.5–1.8 m, pedestrian-dominant            | 2.5–3.0 m, pedestrian + cyclist                             |
| Accessibility & safety | Improved pedestrian access with crossings | Improved pedestrian and cyclist safety and comfort          |
| Cost                   | Lower                                     | Higher                                                      |
| Maintenance            | Lower                                     | Slightly higher due to width and usage                      |
| Delivery timeframe     | Shorter                                   | Moderate                                                    |
| Visual integration     | Matches township aesthetic                | Enhanced modern streetscape                                 |





Euston Recreational Reserve Active Transport Connection: Options Assessment Report

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## 7 Summary and Recommendation

Both options will deliver a safer and more connected route between the Euston township and the Euston Recreational Reserve, encouraging active and healthy travel choices within the community.

- Option 1 (Footpath Extension) provides a consistent facility that complements the existing footpath network and improves accessibility for pedestrians, including children, families with prams, and older residents.
- Option 2 (Shared Path Construction) creates a wider, shared corridor suitable for both pedestrians and cyclists, enhancing connectivity between key destinations such as the Euston Public School, town centre, and Recreational Reserve.

Funding for this project will be sought under the Get NSW Active program, for which both options are eligible.

**This report requests Council's decision on which option to finalise and progress to project scoping and funding submission as part of the Get NSW FY26/27 Active application.**

## 8 Attachments

- NSW 2026 Road Safety Action Plan
- Balranald Shire Council's Community Strategic Plan 2025
- Balranald Shire Council's Local Strategic Planning Statement



**PART B – ITEMS FOR INFORMATION****11 CHIEF EXECUTIVE OFFICER'S REPORTS****11.1 REPORT OF FINANCIAL INFORMATION**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116545</b>                                                                                                                    |
| <b>Author(s):</b>                  | <b>Edna Mendes, Chief Financial Officer</b>                                                                                          |
| <b>Approver:</b>                   | <b>Terry Dodds PSM, Chief Executive Officer</b>                                                                                      |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

**PURPOSE OF REPORT**

The purpose of this report is to advise and report to council on the status of the following financial information as at, 31 October 2025:

1. Monthly Summary of Revenue and Expenditure for the Bidgee Haven Retirement Hostel;
2. Monthly Summary of Revenue and Expenditure for the Library;
3. Monthly Summary of Revenue and Expenditure for the Caravan Park; and
4. Monthly Summary of Revenue and Expenditure for Tourism.

**OFFICER RECOMMENDATION**

That Council notes the financial information contained in this report for the period ending, 31 October 2025.

**REPORT****BIDGEE HAVEN HOSTEL**

- **Current Status:** Small deficit
  - Salaries slightly over the monthly expected budget, action is being taken to identify and bring back in line with budget.
- **Performance:**
  - Income is currently above the budgeted amount, primarily due to the additional respite income.
  - Expenditures are being very closely monitored.

**LIBRARY**

- **Current Status:** Deficit.
- **Key Factors:**



- Delay in receiving priority grant payment.
- **Performance:**
  - Income is below budget due to the pending grant payment.
  - Expenditures are in line with the budget.

**CARAVAN PARK**

- **Current Status:** Surplus.
- **Key Factors:**
  - Focused efforts on controlling expenditures.
  - Work being done around better structuring staffing.
- **Performance:**
  - Income is within acceptable limits of the budget.
  - Although expenditures are currently higher than budgeted, ongoing controls are expected to align expenditures with the budget in the near future.

**TOURISM**

- **Current Status:** Deficit.
- **Performance:**
  - Both revenue and expenditure are aligned with budget expectations.

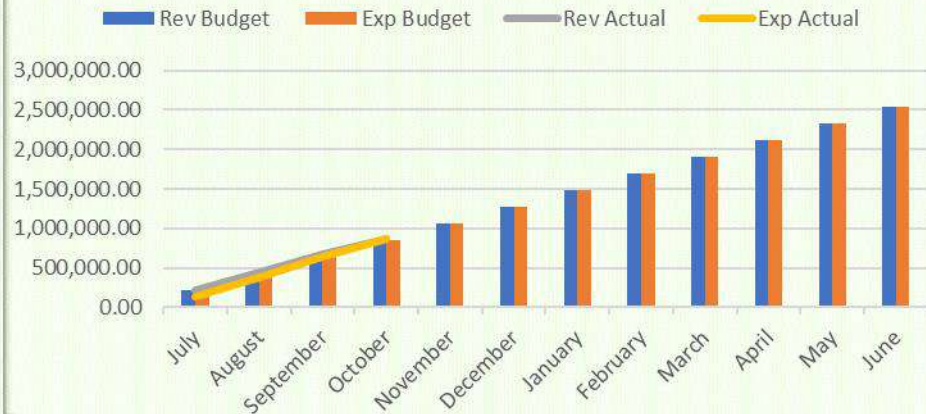
| Bidgee Haven Revenue/Expenditure 31 October 2025                |                    |                    |                 |                          |
|-----------------------------------------------------------------|--------------------|--------------------|-----------------|--------------------------|
| Description                                                     | Actual 31 Oct 2025 | Budget 31 Oct 2025 | Original Budget | % Budget received/ spent |
| <b>INCOME</b>                                                   |                    |                    |                 |                          |
| Resident Accommodation Fees                                     | 20,037             | 7,398              | 22,194          | 90%                      |
| Resident Care Basic Daily Fees                                  | 84,247             | 70,750             | 212,250         | 40%                      |
| Respite Care Fees                                               | 15,189             | -                  |                 |                          |
| Resident Care Subsidy (Cwlth)                                   | 489,963            | 500,000            | 1,500,000       | 33%                      |
| R/N Supplement (Cwlth)                                          | 214,105            | 226,667            | 680,000         | 31%                      |
| Interest on Investments                                         | 28,333             | 28,333             | 85,000          | 33%                      |
|                                                                 | 851,874            | 833,148            | 2,499,444       |                          |
| <b>EXPENDITURE</b>                                              |                    |                    |                 |                          |
| Hostel Salaries                                                 | 746,301            | 699,558            | 2,098,673       | 36%                      |
| Hostel Travelling Expenses                                      | -                  | 833                | 2,500           | 0%                       |
| Hostel Training Expenses                                        | -                  | 2,667              | 8,000           | 0%                       |
| Hostel Recruitment Expenses                                     | -                  | 3,333              | 10,000          | 0%                       |
| RAD Interest Return                                             | -                  | 333                | 1,000           | 0%                       |
| Hostel Electricity Charges                                      | 18,742             | 16,667             | 50,000          | 37%                      |
| Gas Expenses                                                    | -                  | 333                | 1,000           | 0%                       |
| Hostel Telephone Charges                                        | 1,857              | 1,500              | 4,500           | 41%                      |
| Hostel Rates & Charges                                          | 6,790              | 2,400              | 7,200           | 94%                      |
| Hostel Advertising Expenses                                     | -                  | 333                | 1,000           | 0%                       |
| Hostel Printing & Stationery                                    | 881                | 833                | 2,500           | 35%                      |
| Hostel General Expenses                                         | 1,089              | 833                | 2,500           | 44%                      |
| Hostel Vehicle Expenses                                         | 3,333              | 3,333              | 10,000          | 33%                      |
| Hostel IT & Office Equipment Exps                               | 300                | 333                | 1,000           | 30%                      |
| Hostel Maintenance & Repairs                                    | 10,527             | 20,000             | 60,000          | 18%                      |
| Hostel Cleaning Expenses                                        | 3,241              | 5,000              | 15,000          | 22%                      |
| Hostel Subs & Membership Fees                                   | 4,227              | 2,833              | 8,500           | 50%                      |
| Hostel Audit Fees                                               | 360                | 1,833              | 5,500           | 7%                       |
| Hostel - Activities Officer                                     | -                  | 2,667              | 8,000           | 0%                       |
| Hostel - Medical Supplies                                       | 1,963              | 2,500              | 7,500           | 26%                      |
| Hostel Chemist Expenses                                         | 1,382              | 4,333              | 13,000          | 11%                      |
| Hostel Food Supplies                                            | 14,109             | 18,333             | 55,000          | 26%                      |
| Contribution of Administration                                  | 31,643             | 31,643             | 94,930          | 33%                      |
| Depreciation                                                    | 19,667             | 19,667             | 59,000          | 33%                      |
| Hostel-Physio                                                   | -                  | 5,667              | 17,000          | 0%                       |
|                                                                 | 866,412            | 847,768            | 2,543,303       |                          |
| <b>Surplus/Deficit</b>                                          | <b>(14,539)</b>    | <b>(14,620)</b>    | <b>(43,859)</b> |                          |
| <b>Self Contained Units Revenue/Expenditure 31 October 2025</b> |                    |                    |                 |                          |
| Description                                                     | Actual 31 Oct 2025 | Budget 31 Oct 2025 | Original Budget | % Budget received/ spent |
| <b>INCOME</b>                                                   |                    |                    |                 |                          |
| SC Untis Lease Rental                                           | 6,808.92           | 11,666.67          | 35,000.00       | 19%                      |
|                                                                 | 6,808.92           | 11,666.67          | 35,000.00       |                          |
| <b>EXPENDITURE</b>                                              |                    |                    |                 |                          |
| SC Units Electricity Charges                                    | 34.35              | 1,000.00           | 3,000.00        | 1%                       |
| SC Units Rates & Charges                                        | 6,596.37           | 2,333.33           | 7,000.00        | 94%                      |
| SC Units Maintenance & Repairs                                  | 1,400.79           | 1,666.67           | 5,000.00        | 28%                      |
| SCU Insurance                                                   | -                  | 500.00             | 1,500.00        | 0%                       |
|                                                                 | 8,031.51           | 5,500.00           | 16,500.00       |                          |
| <b>Surplus/Deficit</b>                                          | <b>(1,223)</b>     | <b>6,167</b>       | <b>18,500</b>   |                          |

| <b>Library Revenue/Expenditure 31 October 2025</b> |                          |                           |                        |                                |
|----------------------------------------------------|--------------------------|---------------------------|------------------------|--------------------------------|
| <b>Description</b>                                 | <b>Actual 1 Oct 2025</b> | <b>Budget 31 Oct 2025</b> | <b>Original Budget</b> | <b>% Budget received/spent</b> |
| <b>INCOME</b>                                      |                          |                           |                        |                                |
| Library Hire Fees                                  | 2,827                    | 2,333                     | 7,000                  | 40%                            |
| Library Sundry Sales                               | 186                      | 400                       | 1,200                  | 16%                            |
| Library Per Capita Subsidy                         | -                        | 17,500                    | 52,500                 | 0%                             |
| Grants - Other Library Services                    | 455                      | 15,833                    | 47,500                 | 1%                             |
|                                                    | 3,469                    | 36,067                    | 108,200                |                                |
| <b>EXPENDITURE</b>                                 |                          |                           |                        |                                |
| Library Salaries                                   | 27,953                   | 30,000                    | 90,000                 | 31%                            |
| Library Training Expenses                          | -                        | 1,400                     | 4,200                  | 0%                             |
| Library Conference Expenses                        | 4,392                    | 1,267                     | 3,800                  | 116%                           |
| Library Electricity Charges                        | 1,945                    | 2,600                     | 7,800                  | 25%                            |
| Library Telephone Charges                          | 894                      | 1,067                     | 3,200                  | 28%                            |
| Library Rates & Charges                            | 2,354                    | 867                       | 2,600                  | 91%                            |
| Library Printing & Stationery                      | 287                      | 167                       | 500                    | 57%                            |
| Library General Expenses                           | -                        | 333                       | 1,000                  | 0%                             |
| Library Maintenance & Repairs                      | 1,395                    | 3,000                     | 9,000                  | 16%                            |
| Library Cleaning Expenses                          | 260                      | 1,500                     | 4,500                  | 6%                             |
| Library Security Expenses                          | 178                      | 333                       | 1,000                  | 18%                            |
| Library Subs & Membership Fees                     | 1,734                    | 1,433                     | 4,300                  | 40%                            |
| Library Purchase of Periodicals                    | 1,786                    | 2,333                     | 7,000                  | 26%                            |
| Library Website & Internet Services                | -                        | 1,333                     | 4,000                  | 0%                             |
| Grant Expenditure (Non Capital)                    | 384                      | 4,000                     | 12,000                 | 3%                             |
| Contribution to Administration                     | 5,590                    | 5,590                     | 16,770                 | 33%                            |
| Library Buildings Depreciation                     | 16,752                   | 16,752                    | 50,255                 | 33%                            |
|                                                    | 65,905                   | 73,975                    | 221,925                |                                |
| <b>Surplus/Deficit</b>                             | <b>(62,436)</b>          | <b>(37,908)</b>           | <b>(113,725)</b>       |                                |

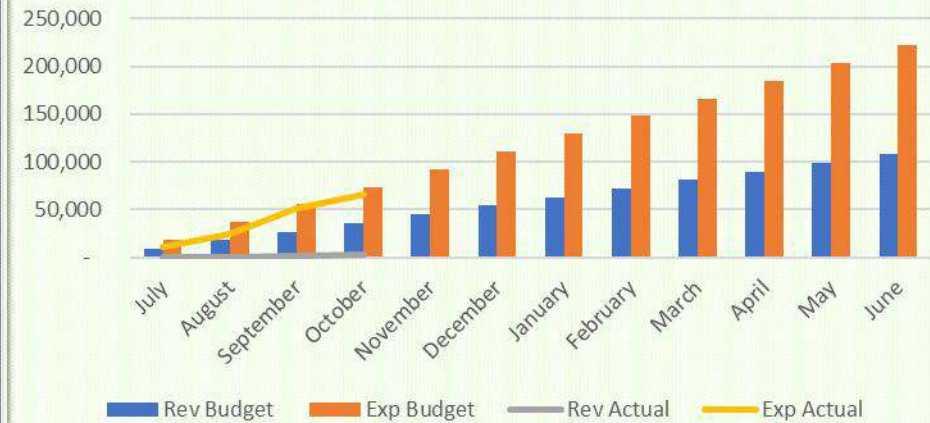
| Caravan Park Revenue/Expenditure 31 October 2025 |                    |                    |                 |                         |
|--------------------------------------------------|--------------------|--------------------|-----------------|-------------------------|
| Description                                      | Actual 31 Oct 2025 | Budget 31 Oct 2025 | Original Budget | % Budget received/spent |
| <b>INCOME</b>                                    |                    |                    |                 |                         |
| Caravan Park Fees                                | 268,620            | 266,667            | 800,000         | 34%                     |
| Washing Machine Takings                          | 2,273              | 1,667              | 5,000           | 45%                     |
| Caravan Park Sundry Sales                        | 640                | 1,000              | 3,000           | 21%                     |
|                                                  | 271,533            | 269,333            | 808,000         |                         |
| <b>EXPENDITURE</b>                               |                    |                    |                 |                         |
| Caravan Park Salaries                            | 91,900             | 83,333             | 250,000         | 37%                     |
| Caravan Park Bank Fees & Charges                 | 1,862              | 2,167              | 6,500           | 29%                     |
| Caravan Park Electricity Charges                 | 26,060             | 30,667             | 92,000          | 28%                     |
| Caravan Park Telephone Charges                   | 898                | 1,000              | 3,000           | 30%                     |
| Caravan Park Rates & Charges                     | 16,964             | 8,667              | 26,000          | 65%                     |
| Caravan Park General Expenses                    | 10,078             | 8,667              | 26,000          | 39%                     |
| Caravan Park Maintenance & Repairs               | 15,296             | 15,000             | 45,000          | 34%                     |
| Caravan Park Cleaning Expenses                   | 2,281              | 3,000              | 9,000           | 25%                     |
| Caravan Pk Software Licence Charges              | 1,530              | 2,667              | 8,000           | 19%                     |
| Administration Fees                              | 20,000             | 20,000             | 60,000          | 33%                     |
| Cvan Park Depreciation                           | 20,000             | 20,000             | 60,000          | 33%                     |
|                                                  | 206,868            | 195,167            | 585,500         |                         |
| <b>Surplus/Deficit</b>                           | <b>64,665</b>      | <b>74,167</b>      | <b>222,500</b>  |                         |

| Tourism Revenue/Expenditure 31 October 2025 |                    |                    |                  |                         |
|---------------------------------------------|--------------------|--------------------|------------------|-------------------------|
| Description                                 | Actual 31 Oct 2025 | Budget 31 Oct 2025 | Original Budget  | % Budget received/spent |
| <b>INCOME</b>                               |                    |                    |                  |                         |
| Tourism Fees                                | -                  | 167                | 500              | 0%                      |
| Tourism Donations                           | 972                | 1,333              | 4,000            | 24%                     |
| Visitor Centre Cafe Lease Rental            | 10,056             | 7,000              | 21,000           | 48%                     |
| Outback Adventure Commissions               | 105                | 8                  | 25               | 418%                    |
| Other Tourism Commissions                   | 236                | 25                 | 75               | 314%                    |
| Souvenir Sales                              | 26,387             | 23,500             | 70,500           | 37%                     |
| Refreshment Sales                           | 63                 | 167                | 500              | 13%                     |
| Yanga Guide Sales                           | 749                | 667                | 2,000            | 37%                     |
| Tourism Sundry Income                       | -                  | 333                | 1,000            | 0%                      |
|                                             | <b>38,566</b>      | <b>33,200</b>      | <b>99,600</b>    |                         |
| <b>EXPENDITURE</b>                          |                    |                    |                  |                         |
| Tourism Salaries                            | 62,309             | 61,667             | 185,000          | 34%                     |
| Tourism Staff Uniforms                      | -                  | 133                | 400              | 0%                      |
| Tourism Travelling Expenses                 | 753                | 2,000              | 6,000            | 13%                     |
| Tourism Training Expenses                   | -                  | 833                | 2,500            | 0%                      |
| Bank Fees & Charges                         | -                  | 400                | 1,200            | 0%                      |
| Interest Expense                            | 7,487              | 9,606              | 28,819           | 26%                     |
| Tourism Electricity Charges                 | 6,739              | 13,333             | 40,000           | 17%                     |
| Tourism Telephone Charges                   | 1,217              | 667                | 2,000            | 61%                     |
| Tourism Rates & Charges                     | 6,195              | 2,067              | 6,200            | 100%                    |
| Tourism Advertising Expenses                | 3,033              | 16,667             | 50,000           | 6%                      |
| Tourism Printing & Stationery               | 1,406              | 1,167              | 3,500            | 40%                     |
| Tourism Postage Charges                     | -                  | 167                | 500              | 0%                      |
| Tourism General Expenses                    | 1,037              | 667                | 2,000            | 52%                     |
| Tourism Maintenance & Repairs               | 5,981              | 3,333              | 10,000           | 60%                     |
| Tourism Cleaning Expenses                   | -                  | 2,333              | 7,000            | 0%                      |
| Tourism Security Expenses                   | 147                | 233                | 700              | 21%                     |
| Tourism Subs & Membership Fees              | 800                | 1,333              | 4,000            | 20%                     |
| Tourism Software Licence Charges            | -                  | 1,667              | 5,000            | 0%                      |
| Tourism Website & Internet Services         | -                  | 833                | 2,500            | 0%                      |
| Tourism Merchandise & Souvenirs Exp         | 12,934             | 16,667             | 50,000           | 26%                     |
| Events & Marketing Expenses                 | 900                | 6,667              | 20,000           | 5%                      |
| Contribution to Administration              | 27,343             | 27,343             | 82,030           | 33%                     |
| Contribution to SW Arts                     | -                  | 2,000              | 6,000            | 0%                      |
| Depreciation                                | 18,000             | 18,000             | 54,000           | 33%                     |
|                                             | <b>156,281</b>     | <b>189,783</b>     | <b>569,349</b>   |                         |
| <b>Surplus/Deficit</b>                      | <b>(117,714)</b>   | <b>(156,583)</b>   | <b>(469,749)</b> |                         |

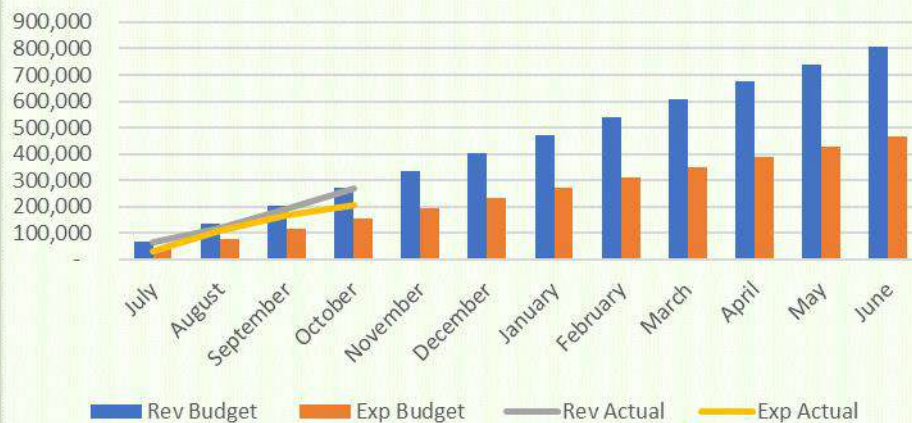
**Bidgee Haven & SCU Operational Revenue and Expenditure Budget v's Actual YTD**



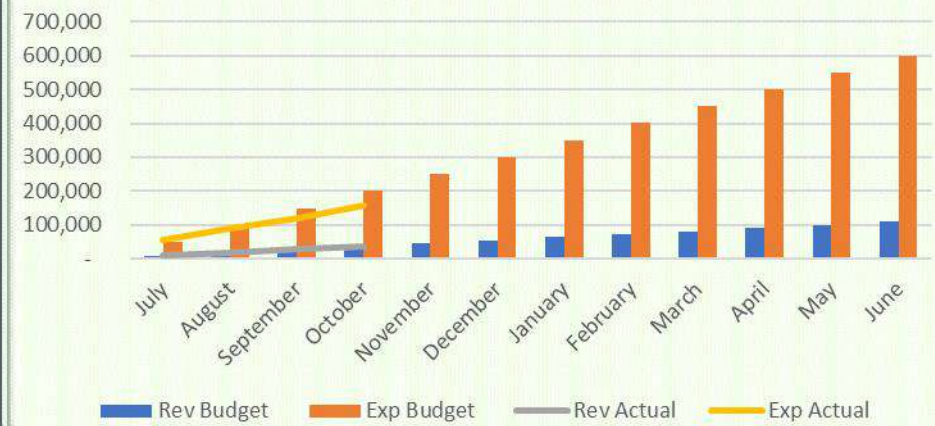
**Library Operational Revenue and Expenditure Budget v's Actual YTD**



**Caravan Park Operational Revenue and Expenditure Budget v's Actual YTD**



**Tourism Operational Revenue and Expenditure Budget v's Actual YTD**





**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

Nil

**POLICY IMPLICATION**

Nil

**RISK RATING**

Low

**ATTACHMENTS**

Nil

**11.2 MONTHLY INVESTMENTS REPORT**

**File Number:** D25.116497  
**Author(s):** Kristy Cameron, Finance Officer  
**Approver:** Edna Mendes, Chief Financial Officer  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

The purpose of this report is to report to Council on the balances of cash and investments held by Council as at 31 October 2025.

**OFFICER RECOMMENDATION**

**That Council note the information provided in this report.**

**REPORT****1 Cash and Investments Held**

Council's total cash and investments held as at 31 October 2025 is **\$31,000,627**.

This is a decrease of \$1,822,982 (5.55%) on the previous month's total of **\$32,823,609**.

The decrease in funds for this month is due to the following large projects happening:

\$270, 000 - Reservoir Remediation Works  
\$305, 871 - Maintenance Grading  
\$143, 777 – Re-sheeting  
\$109,743 – Chlorine Gas – Water Treatment Plant

The investments balance as at 31 October 2025 is **\$30.5m**.

A summary of Council's investments as at 31 October 2025 is detailed on the next page.

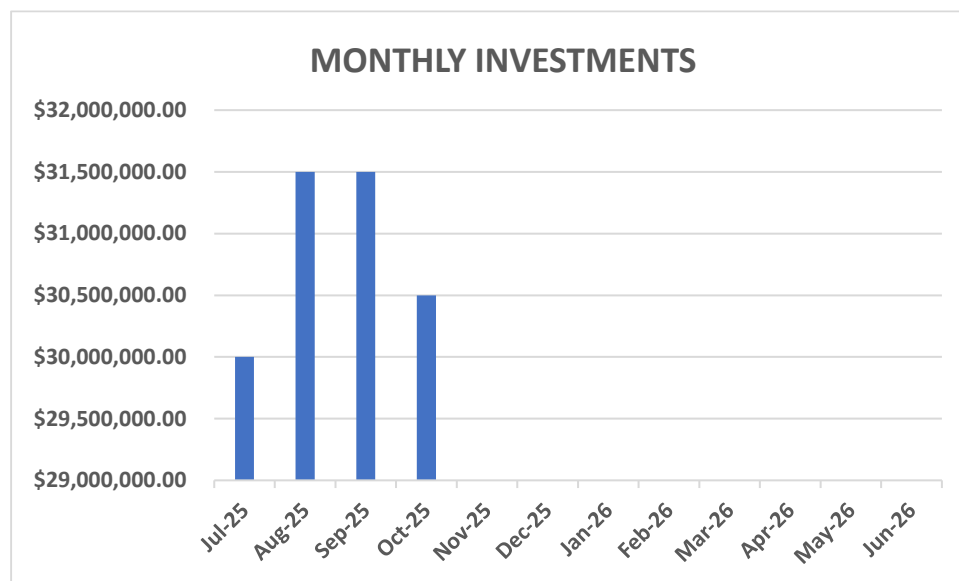
The table below also details the interest earned for October 2025 and the projected interest earnings for the Financial Year ending 30 June 2026.

## TERM DEPOSITS INVESTMENT REGISTER AND INTEREST EARNED 2025/26

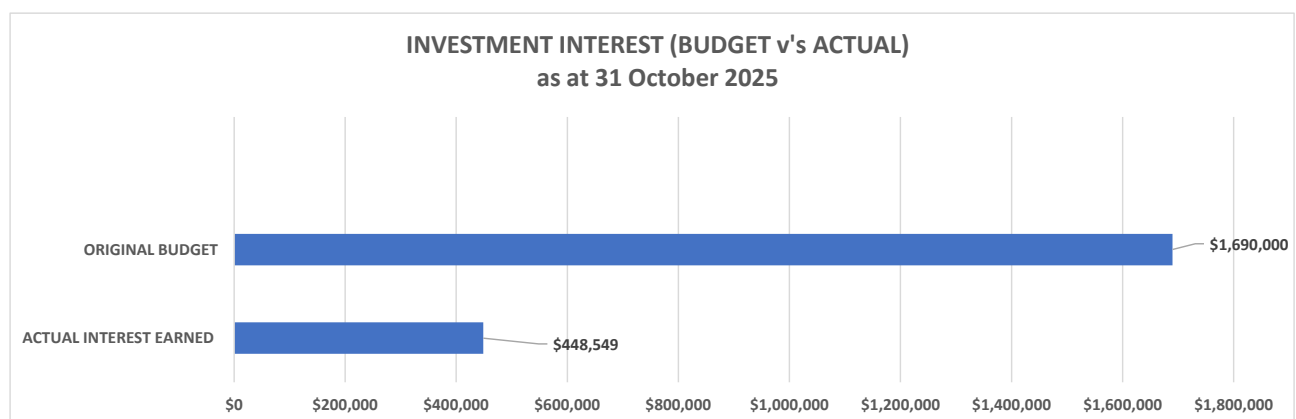
|                             |            |             |                  |               |               |                  |                | 31            |                                          |
|-----------------------------|------------|-------------|------------------|---------------|---------------|------------------|----------------|---------------|------------------------------------------|
| Term Deposits               | S&P Rating | Term (Days) | Start Date       | Maturity Date | Interest Rate | Investment Value | Daily Interest | Oct-25        | Actual Interest Earnings to 30 June 2026 |
| Westpac Bank                |            |             | matured          |               |               |                  | \$ 130.14      | \$ 1,431.54   | \$ 13,404.42                             |
| Westpac Bank - 176576       |            |             | matured          |               |               |                  | \$ 131.51      |               | \$ 11,046.84                             |
| Westpac Bank                | A-1+       | 365         | 22/09/2025       | 22/09/2026    | 4.02%         | 1,000,000        | \$ 110.14      | \$ 3,414.25   | \$ 30,948.49                             |
| Westpac Bank                | A-1+       | 365         | 11/10/2025       | 11/10/2026    | 4.14%         | 1,000,000        | \$ 113.42      | \$ 2,268.49   | \$ 29,717.26                             |
| AMP                         |            |             | matured          |               |               |                  | \$ 69.86       |               | \$ 4,471.04                              |
| AMP                         |            |             | matured          |               |               |                  | \$ 131.51      |               | \$ 1,841.14                              |
| AMP                         |            |             | matured          |               |               |                  | \$ 62.33       |               | \$ 186.99                                |
| AMP                         |            |             | matured          |               |               |                  | \$ 123.29      | \$ 1,849.35   | \$ 13,192.03                             |
| AMP                         |            |             | matured          |               |               |                  | \$ 61.64       | \$ 1,725.92   | \$ 7,396.80                              |
| AMP                         | A-2        | 150         | 10/06/2025       | 7/11/2025     | 4.50%         | 500,000          | \$ 61.64       | \$ 1,910.96   | \$ 8,013.70                              |
| AMP                         | A-2        | 152         | 18/06/2025       | 17/11/2025    | 4.30%         | 500,000          | \$ 58.90       | \$ 1,826.03   | \$ 8,246.58                              |
| AMP                         | A-2        | 150         | 24/06/2025       | 21/11/2025    | 4.30%         | 500,000          | \$ 58.90       | \$ 1,826.03   | \$ 8,482.19                              |
| AMP                         | A-2        | 151         | 26/06/2025       | 24/11/2025    | 4.30%         | 500,000          | \$ 58.90       | \$ 1,826.03   | \$ 8,658.90                              |
| AMP                         | A-2        | 151         | 3/07/2025        | 1/12/2025     | 4.30%         | 500,000          | \$ 58.90       | \$ 1,826.03   | \$ 8,953.42                              |
| AMP                         | A-2        | 154         | 14/07/2025       | 15/12/2025    | 4.30%         | 1,000,000        | \$ 117.81      | \$ 3,652.05   | \$ 17,789.04                             |
| AMP                         | A-2        | 187         | 28/08/2025       | 3/03/2026     | 4.10%         | 500,000          | \$ 56.16       | \$ 1,741.10   | \$ 10,502.74                             |
| AMP                         | A-2        | 182         | 2/09/2025        | 3/03/2026     | 4.00%         | 500,000          | \$ 54.79       | \$ 1,698.63   | \$ 9,917.81                              |
| AMP                         | A-2        | 182         | 15/10/2025       | 15/04/2026    | 4.00%         | 1,000,000        | \$ 109.59      | \$ 1,753.42   | \$ 19,945.21                             |
| AMP                         | A-2        | 182         | 28/10/2025       | 28/04/2026    | 4.00%         | 500,000          | \$ 54.79       | \$ 164.38     | \$ 9,972.60                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 147.95      |               | \$ 295.90                                |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 67.81       |               | \$ 3,390.50                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 135.62      |               | \$ 2,983.64                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 127.40      |               | \$ 8,026.20                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 127.40      |               | \$ 4,968.60                              |
| NAB Bank                    |            |             | redeemed         |               |               |                  | \$ 61.65       |               | \$ 1,048.05                              |
| NAB Bank                    |            |             | redeemed/matured |               |               |                  | \$ 121.92      |               | \$ 3,657.60                              |
| NAB Bank                    |            |             | redeemed         |               |               |                  | \$ 60.82       |               | \$ 2,189.52                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 116.44      |               | \$ 6,637.08                              |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 116.44      |               | \$ 7,452.16                              |
| NAB Bank                    | A-1+       | 153         | 12/06/2025       | 12/11/2025    | 4.25%         | 1,000,000        | \$ 116.44      | \$ 3,609.59   | \$ 15,719.18                             |
| NAB Bank                    |            |             | redeemed         |               |               |                  | \$ 172.60      | \$ 4,660.20   | \$ 20,539.40                             |
| NAB Bank                    |            |             | matured          |               |               |                  | \$ 115.07      |               | \$ 10,356.30                             |
| NAB Bank                    | A-1+       | 150         | 22/07/2025       | 19/12/2025    | 4.10%         | 1,000,000        | \$ 112.33      | \$ 3,482.19   | \$ 16,849.32                             |
| NAB Bank                    | A-1+       | 120         | 30/07/2025       | 27/11/2025    | 4.20%         | 500,000          | \$ 57.53       | \$ 1,783.56   | \$ 6,885.62                              |
| NAB Bank                    | A-1+       | 120         | 5/08/2025        | 3/12/2025     | 4.15%         | 500,000          | \$ 56.85       | \$ 1,762.33   | \$ 6,821.92                              |
| NAB Bank                    | A-1+       | 122         | 8/08/2025        | 8/12/2025     | 4.15%         | 1,000,000        | \$ 113.70      | \$ 3,524.66   | \$ 13,871.23                             |
| NAB Bank                    | A-1+       | 120         | 19/08/2025       | 17/12/2025    | 4.05%         | 500,000          | \$ 55.48       | \$ 1,719.86   | \$ 6,657.53                              |
| NAB Bank                    | A-1+       | 120         | 20/08/2025       | 18/12/2025    | 4.05%         | 500,000          | \$ 55.48       | \$ 1,719.86   | \$ 6,657.53                              |
| NAB Bank                    | A-1+       | 150         | 26/08/2025       | 23/01/2026    | 4.05%         | 1,000,000        | \$ 110.96      | \$ 3,439.73   | \$ 16,643.84                             |
| NAB Bank                    | A-1+       | 182         | 1/09/2025        | 2/03/2026     | 4.05%         | 1,000,000        | \$ 110.96      | \$ 3,439.73   | \$ 20,194.52                             |
| NAB Bank                    | A-1+       | 91          | 2/09/2025        | 2/12/2025     | 4.05%         | 1,000,000        | \$ 110.96      | \$ 3,439.73   | \$ 10,097.26                             |
| NAB Bank                    | A-1+       | 303         | 30/09/2025       | 30/07/2026    | 4.20%         | 1,000,000        | \$ 115.07      | \$ 3,567.12   | \$ 31,528.77                             |
| NAB Bank                    | A-1+       | 365         | 27/10/2025       | 27/10/2026    | 4.10%         | 500,000          | \$ 56.16       | \$ 224.66     | \$ 13,816.44                             |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 67.12       |               | \$ 1,946.48                              |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 135.62      |               | \$ 949.34                                |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 63.01       |               | \$ 3,528.56                              |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 127.40      |               | \$ 9,809.80                              |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 64.38       |               | \$ 5,407.92                              |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 129.59      |               | \$ 11,792.69                             |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 63.01       | \$ 1,260.20   | \$ 7,057.12                              |
| Bank of Queensland          |            |             | matured          |               |               |                  | \$ 62.33       | \$ 1,246.60   | \$ 6,980.96                              |
| Bank of Queensland          | A-2        | 189         | 7/07/2025        | 12/01/2026    | 4.20%         | 1,000,000        | \$ 115.07      | \$ 3,567.12   | \$ 21,747.95                             |
| Bank of Queensland          | A-2        | 182         | 29/07/2025       | 27/01/2026    | 4.10%         | 500,000          | \$ 56.16       | \$ 1,741.10   | \$ 10,221.92                             |
| Bank of Queensland          | A-2        | 182         | 25/08/2025       | 23/02/2026    | 4.05%         | 500,000          | \$ 55.48       | \$ 1,719.86   | \$ 10,097.26                             |
| Bank of Queensland          | A-2        | 180         | 28/08/2025       | 24/02/2026    | 4.10%         | 500,000          | \$ 56.16       | \$ 1,741.10   | \$ 10,109.59                             |
| Bank of Queensland          | A-2        | 182         | 15/09/2025       | 16/03/2026    | 4.15%         | 1,000,000        | \$ 113.70      | \$ 3,524.66   | \$ 20,693.15                             |
| Bank of Queensland          | A-2        | 182         | 22/09/2025       | 23/03/2026    | 4.10%         | 500,000          | \$ 56.16       | \$ 1,741.10   | \$ 10,671.23                             |
| Bank of Queensland          | A-2        | 182         | 29/09/2025       | 30/03/2026    | 4.20%         | 1,000,000        | \$ 115.07      | \$ 3,567.12   | \$ 21,057.53                             |
| Bank of Queensland          | A-2        | 182         | 7/10/2025        | 7/04/2026     | 4.20%         | 500,000          | \$ 57.53       | \$ 1,380.82   | \$ 10,471.23                             |
| Bank of Queensland          | A-2        | 182         | 20/10/2025       | 20/04/2026    | 4.05%         | 500,000          | \$ 55.48       | \$ 610.27     | \$ 10,097.26                             |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 61.78       |               | \$ 432.46                                |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 61.51       |               | \$ 861.14                                |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 170.55      |               | \$ 10,915.20                             |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 113.42      |               | \$ 3,969.70                              |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 111.78      |               | \$ 9,501.30                              |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 111.51      | \$ 2,564.73   | \$ 12,823.65                             |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 110.96      |               | \$ 9,542.56                              |
| Commonwealth Bank           |            |             | matured          |               |               |                  | \$ 54.93       |               | \$ 3,295.80                              |
| Commonwealth Bank           | A-1+       | 120         | 7/07/2025        | 4/11/2025     | 4.07%         | 500,000          | \$ 55.75       | \$ 1,728.36   | \$ 8,140.00                              |
| Commonwealth Bank           | A-1+       | 120         | 14/07/2025       | 11/11/2025    | 4.21%         | 500,000          | \$ 57.67       | \$ 1,787.81   | \$ 6,920.55                              |
| Commonwealth Bank           | A-1+       | 91          | 4/08/2025        | 3/11/2025     | 4.20%         | 1,000,000        | \$ 115.07      | \$ 3,567.12   | \$ 17,145.21                             |
| Commonwealth Bank           | A-1+       | 122         | 29/08/2025       | 29/12/2025    | 4.08%         | 500,000          | \$ 55.89       | \$ 1,732.60   | \$ 6,818.63                              |
| Commonwealth Bank           | A-1+       | 181         | 2/09/2025        | 2/03/2026     | 4.08%         | 1,500,000        | \$ 167.67      | \$ 5,197.81   | \$ 30,348.49                             |
| Commonwealth Bank           | A-1+       | 120         | 23/09/2025       | 21/01/2026    | 4.05%         | 1,000,000        | \$ 110.96      | \$ 3,439.73   | \$ 13,315.07                             |
| Commonwealth Bank           | A-1+       | 120         | 24/09/2025       | 22/01/2026    | 4.04%         | 1,000,000        | \$ 110.68      | \$ 3,431.23   | \$ 13,282.19                             |
| Commonwealth Bank           | A-1+       | 120         | 23/10/2025       | 20/02/2026    | 4.04%         | 1,000,000        | \$ 110.68      | \$ 885.48     | \$ 13,282.19                             |
| Total Term Deposits         |            |             |                  |               | Avg Rate      | 4.14%            | \$ 30,500,000  | \$ 111,722.24 | \$ 793,209.44                            |
| Total At Call Accounts      |            |             |                  |               |               |                  | \$ 12,341      | *             | \$ 18.82                                 |
| Total as at 31 October 2025 |            |             |                  |               |               |                  | \$ 30,512,341  |               | \$ 793,228.26                            |

\* at call interest earned - 1 July 2025 - 30 June 2026

The graph below details the monthly balance of investments from 1 July 2025 until 30 June 2026:



The graph below details the actual interest earned as at 31 October 2025 (\$448,549) and the original budget amount (\$1,690,000), for the 2025/2026 Financial Year:



The table below details the composition of investments with financial institutions as at 31 October 2025:

| Financial Institutions | Ratings | Composition % | Amount ('000) |
|------------------------|---------|---------------|---------------|
| Westpac                | A-1+    | 6.60          | 2,012         |
| AMP                    | A-2     | 19.66         | 6,000         |
| CBA                    | A-1+    | 22.94         | 7,000         |
| BOQ                    | A-2     | 19.66         | 6,000         |
| NAB                    | A-1+    | 31.14         | 9,500         |
|                        |         |               |               |
| <b>Total</b>           |         | <b>100.00</b> | <b>30,512</b> |

Council is compliant with the Investment Policy.

The table below details the balances of external and internal restrictions as at, 31 October 2025.

The table also details the balance of unrestricted cash investments as at, 31 October 2025:

#### External Restrictions

|                                                             |                         |
|-------------------------------------------------------------|-------------------------|
| Water Supplies                                              | \$ 4,934,000.00         |
| Sewerage Services                                           | \$ 1,569,000.00         |
| Domestic Waste Management                                   | \$ 572,000.00           |
| Developer Contributions                                     | \$ 30,000.00            |
| Specific Purpose Unexpended Capital Grants - Gen Fund       | \$ 2,808,132.00         |
| Specific Purpose Unexpended Operational Grants - Gen Fund   | \$ 600,972.00           |
| Specific Purpose Unexpended Operational Grants - Water Fund | \$ 70,000.00            |
| Stormwater Levy - Urban Drainage Improvements               | \$ 58,000.00            |
| <b>Total External Restrictions</b>                          | <b>\$ 10,642,104.00</b> |

#### Internal Restrictions

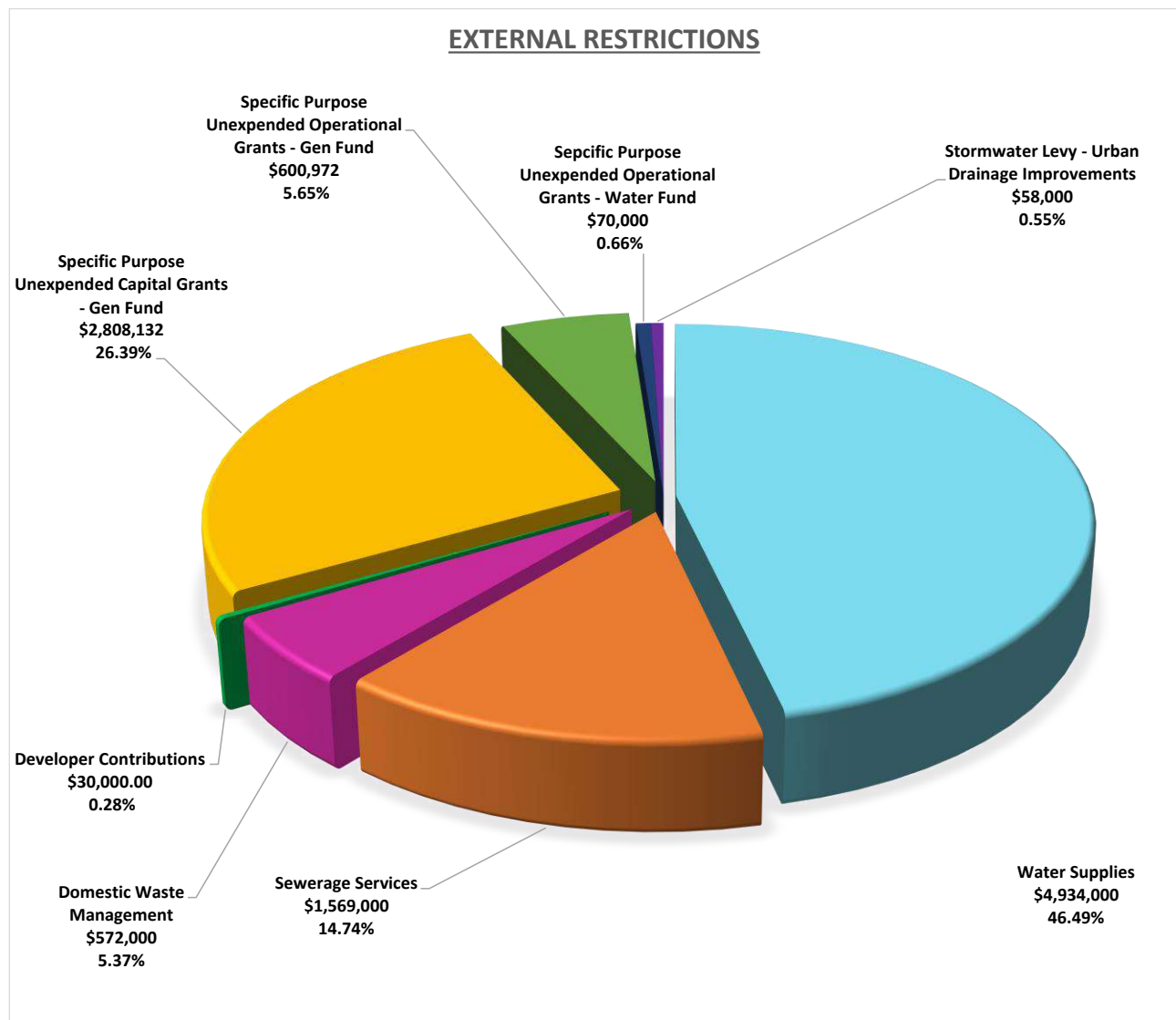
|                                    |                         |
|------------------------------------|-------------------------|
| Plant and Vehicle replacement      | \$ 1,954,547.32         |
| Infrastructure replacement         | \$ 1,474,399.51         |
| Employee Leave Entitlements        | \$ 311,439.76           |
| Caravan Park                       | \$ 553,250.72           |
| Gravel pits rehabilitation         | \$ 242,200.34           |
| Hostel bonds                       | \$ 1,830,299.51         |
| Self Care Unit bonds               | \$ 300,000.00           |
| Self Care Unit Maintenance         | \$ 16,165.83            |
| Financial Assistance Grant         | \$ 3,167,000.00         |
| Future Development Fund            | \$ 1,574,100.42         |
| Levy Bank Restoration              | \$ 250,000.00           |
| Asset Revaluation                  | \$ 80,000.00            |
| Insurance Premium                  | \$ 40,000.00            |
| Council Properties (rental Income) | \$ 140,000.00           |
| Elections                          | \$ 45,000.00            |
| IT Infrastructure Development      | \$ 500,000.00           |
| Housing Development Fund           | \$ 500,000.00           |
| Water - Infrastructure upgrade     | \$ 708,140.00           |
| Sewer - Infrastructure Upgrade     | \$ 391,986.00           |
| <b>Total Internal Restrictions</b> | <b>\$ 14,078,529.41</b> |

|                           |                         |
|---------------------------|-------------------------|
| <b>Total Restrictions</b> | <b>\$ 24,720,633.41</b> |
|---------------------------|-------------------------|

#### Unrestricted Cash Investments

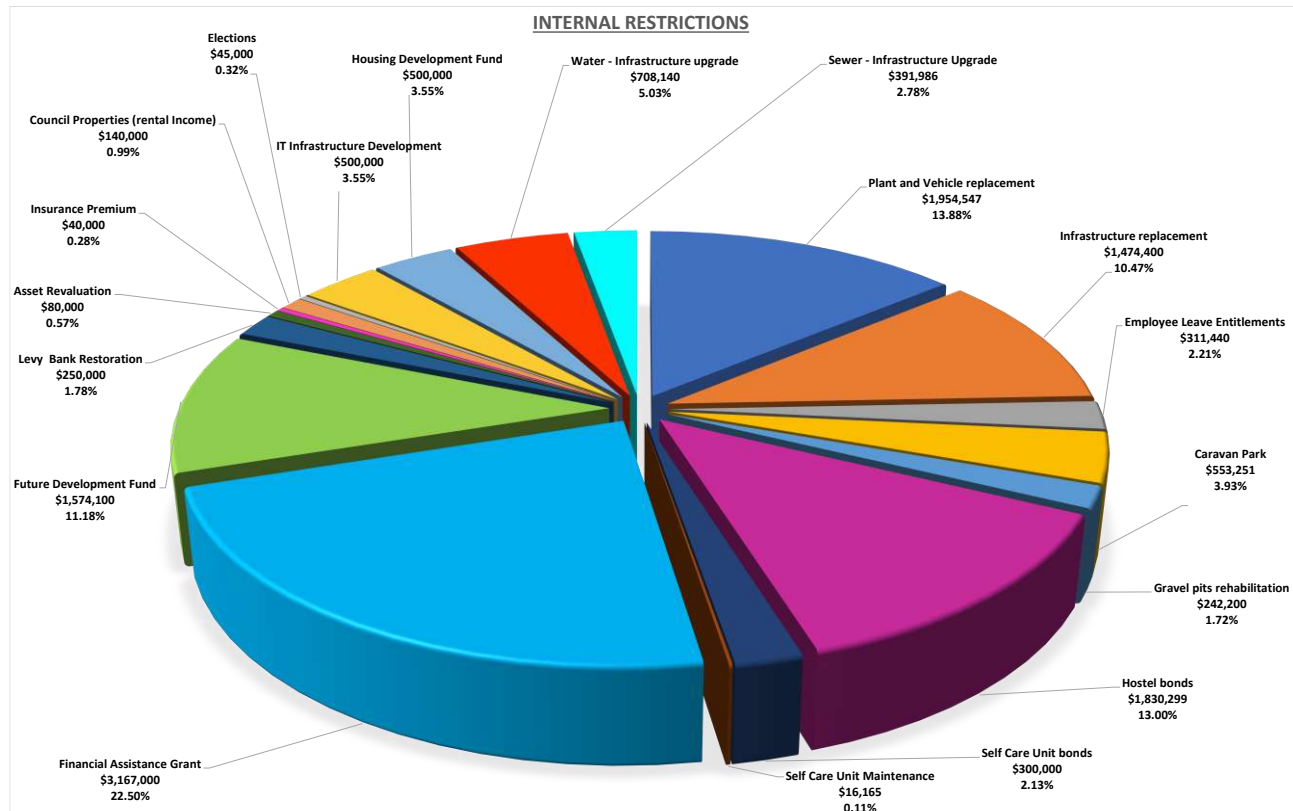
|                                   |                         |
|-----------------------------------|-------------------------|
|                                   | \$ 6,279,993.59         |
| <b>Total Cash and Investments</b> | <b>\$ 31,000,627.00</b> |

The chart below details the breakup of External Restrictions, detailing dollar value and percentage of each restriction as at 31 October 2025:

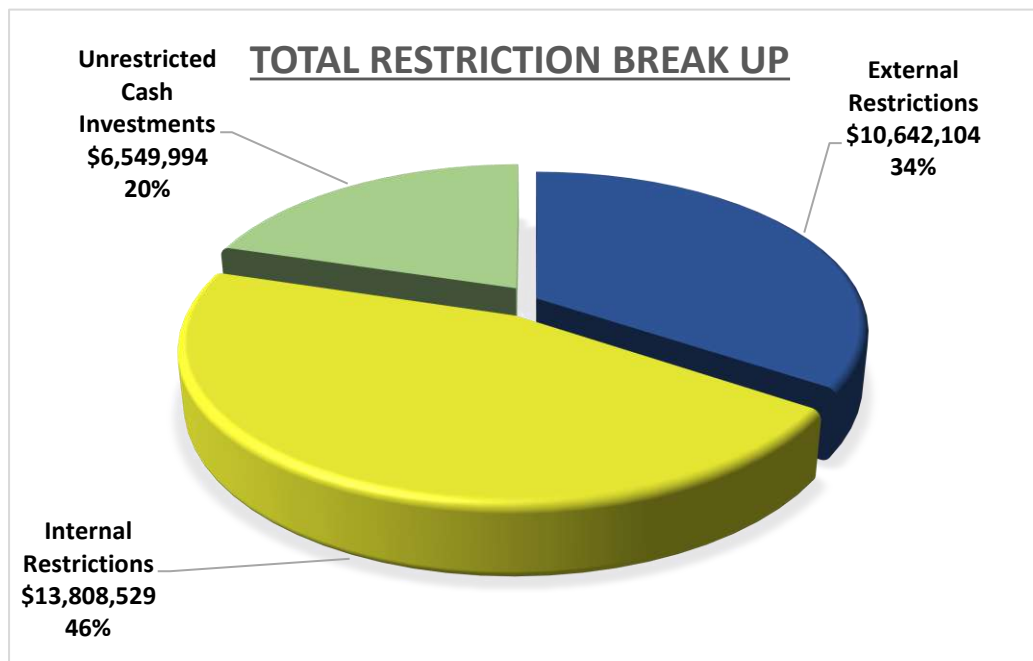




The chart below details the breakup of Internal Restrictions, detailing dollar value and percentage of each restriction as at 31 October 2025:



The chart below details an overall view of restricted cash as at 31 October 2025:



**SUMMARY**

Council currently holds \$31,000,627 in Cash and Investments. The average interest rate for October 2025 is 4.14%. The average interest rate has decreased since last month which was 4.20%.

I hereby certify that the investments listed within this report were made in accordance with Section 625 of the Local Government Act, 1993, clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

E. Mendes

**Responsible Accounting Officer**

6 November 2025

**2. Bank Reconciliation as at 31 October 2025**

The bank reconciliation on the Westpac cash account, or operating account, has been reconciled as at, 31 October 2025 and is detailed below:

|                                            |                |
|--------------------------------------------|----------------|
|                                            |                |
| Opening Cashbook Balance                   | 1,311,269      |
| Plus Receipts                              | 1,879,986      |
| Less Payments                              | (2,702,969)    |
| <b>Cashbook Balance at 31 October 2025</b> | <b>488,286</b> |

|                                                  |                |
|--------------------------------------------------|----------------|
| <b>Statement Summary</b>                         |                |
| Opening Statement Balance                        | 1,314,540      |
| Plus Receipts                                    | 1,879,921      |
| Less Payments                                    | (2,702,969)    |
| <b>Bank Statement Balance at 31 October 2025</b> | <b>491,492</b> |
| Plus Unpresented Receipts                        | 1,130          |
| Less Unpresented Payments                        | (4,336)        |
| <b>Reconciliation Balance at 31 October 2025</b> | <b>488,286</b> |

E. Mendes

**Responsible Accounting Officer**

6 November 2025

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

The Local Government Act, 1993.

The Local Government (General) Regulation, 2021.

Ministerial Investment Order (Gazetted 11 February 2011).

**POLICY IMPLICATIONS**

Council's Investment Policy (Adopted October 2021).

**RISK RATING**

Low.

**ATTACHMENTS**

Nil

**11.3 OUTSTANDING RATES AND USAGE CHARGES AS AT 31 OCTOBER 2025**

**File Number:** D25.115688  
**Author(s):** Danika Dunstone, Rates & Debtors Officer  
**Approver:** Edna Mendes, Chief Financial Officer  
**Operational Plan Objective:** Pillar 3: Our Economy – A community that ensures a strong and resilient economy.

**PURPOSE OF REPORT**

The purpose of this report is to advise Council of the outstanding Rates and Charges and outstanding Water and Sewer Usage Charges as at 31 October 2025.

**OFFICER RECOMMENDATION**

That Council notes the information contained within this report.

**REPORT****Outstanding Rates & Annual Charges**

The following table provides a summary of the outstanding rates and annual charges, and the outstanding water and sewer usage charges as at 31 October 2025.

|                             | <b>Balance Outstanding October 2025</b> |
|-----------------------------|-----------------------------------------|
| Rates & Charges             | \$3,483,860.75                          |
| Water & Sewer Usage Charges | \$268,890.59                            |
| <b>TOTAL</b>                | <b><u>\$3,752,751.34</u></b>            |

**Summary of all Rates and Charges**

The table on the following page provides more detail on all Rates and Charges and Usage Charges as at 31 October 2025.

The 2025/2026 Net Levy of \$6,453,554.17 includes any debit or credit levy adjustments for the current financial year, plus water and sewer usage charges, interest charged and less any pensioner rebates issued.

The total amount outstanding includes amounts due for instalment 2 (30 November 2025), instalment 3 (28 February 2026) and Instalment 4 (30 May 2026).

The balance outstanding for rates and annual charges is 48.80 % (51.28% as at 30 September 25) of the total receivable as at 31 October 2025.

The balance outstanding for water and sewer usage charges is 60.75 % (44.79% as at 30 September 25) of the total receivable as at 31 October 2025.

Please note that the increase in the water and sewer is due to water billing being completed at the end of October.

| Balranald Shire Council - Statement of Rates and Charges |                                                                                                                      |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|----------------------------------------------|---------------------------------------------|----------------------|-------------------------------------------------------|----------------------------------------------|--|
| As at 31-Oct-25                                          |                                                                                                                      |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
| Income Category                                          | Arrears<br>30 June 2025                                                                                              | 2025/26<br>Net Levy | Total<br>Receivable | Amount Collected<br>as at<br>31 October 2025 | Collection as a<br>% of Total<br>Receivable | Total Balance<br>Due | Total Balance<br>Due as a % of<br>Total<br>Receivable | Net Arrears as<br>% of Net Levy<br>31-Oct-25 |  |
| General Fund Rates incl Interest / Legal charges         | \$460,720.39                                                                                                         | \$3,995,748.36      | \$4,456,468.75      | \$2,381,304.20                               | 53.43%                                      | \$2,075,164.55       | 46.57%                                                | 10.65%                                       |  |
| Waste Management Charges                                 | \$49,024.98                                                                                                          | \$568,479.71        | \$617,504.69        | \$286,021.89                                 | 46.32%                                      | \$331,482.80         | 53.68%                                                | 7.73%                                        |  |
| Stormwater Levy Charges                                  | \$2,483.33                                                                                                           | \$19,556.71         | \$22,040.04         | \$8,766.42                                   | 39.77%                                      | \$13,273.62          | 60.23%                                                | 11.08%                                       |  |
| Water Fund - Access Charges                              | \$96,463.61                                                                                                          | \$1,030,682.44      | \$1,127,146.05      | \$534,528.38                                 | 47.42%                                      | \$592,617.67         | 52.58%                                                | 8.44%                                        |  |
| Sewerage Fund - Annual Charges                           | \$76,986.99                                                                                                          | \$839,086.95        | \$916,073.94        | \$444,751.83                                 | 48.55%                                      | \$471,322.11         | 51.45%                                                | 8.32%                                        |  |
| Subtotal                                                 | \$685,679.30                                                                                                         | \$6,453,554.17      | \$7,139,233.47      | \$3,655,372.72                               | 51.20%                                      | \$3,483,860.75       | 48.80%                                                | 10.62%                                       |  |
| Water Fund - Consumption Charges                         | \$138,712.47                                                                                                         | \$284,232.17        | \$422,944.64        | \$160,027.86                                 | 37.84%                                      | \$262,916.78         | 62.16%                                                | 40.57%                                       |  |
| Sewerage Fund - Usage Charges Non Residential            | \$8,526.13                                                                                                           | \$10,919.74         | \$19,445.87         | \$13,472.06                                  | 69.28%                                      | \$5,973.81           | 30.72%                                                | 67.92%                                       |  |
| Subtotal                                                 | \$147,238.60                                                                                                         | \$295,151.91        | \$442,390.51        | \$173,499.92                                 | 39.22%                                      | \$268,890.59         | 60.78%                                                | 41.58%                                       |  |
|                                                          | \$832,917.90                                                                                                         | \$6,748,706.08      | \$7,581,623.98      | \$3,828,872.64                               | 50.50%                                      | \$3,752,751.34       | 49.50%                                                | 11.13%                                       |  |
| Notes                                                    | Arrears is rates overdue from previous years levies                                                                  |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|                                                          | Net Levy includes any DR & CR levy adjustments, interest charged and pensioner rebates                               |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|                                                          | Total Receivable includes arrears at 30 June 2025 plus the current net levy                                          |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|                                                          | Amount collected includes payments towards arrears and current net levy                                              |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|                                                          | Total Balance Due includes the arrears balance, as reduced by payments in this financial year, plus current net levy |                     |                     |                                              |                                             |                      |                                                       |                                              |  |
|                                                          | Net Arrears as a % of net levy, takes into account receivables for arrears and current net levy                      |                     |                     |                                              |                                             |                      |                                                       |                                              |  |

| Arrears as 31 October 2025 |              |              |            |                |                |
|----------------------------|--------------|--------------|------------|----------------|----------------|
| 366+ DAYS                  | 181-365 DAYS | 31-180 DAYS  | 1-30 DAYS  | CURRENT        |                |
| ARREARS                    | ARREARS      | ARREARS      | ARREARS    | NOT DUE        | TOTAL          |
| \$227,013.91               | \$122,869.18 | \$250,720.25 | \$6,372.36 | \$2,876,885.05 | \$3,483,860.75 |

## FINANCIAL IMPLICATIONS

Nil.

## LEGISLATIVE IMPLICATIONS

NSW LOCAL GOVERNMENT ACT (1993) AND ASSOCIATED REGULATIONS AND GUIDELINES.

## POLICY IMPLICATIONS

Nil.

## RISK RATING

Low.

## ATTACHMENTS

Nil

**11.4 OUTSTANDING DEBTORS AS AT 31 OCTOBER 2025**

**File Number:** D25.115687  
**Author(s):** Danika Dunstone, Rates & Debtors Officer  
**Approver:** Edna Mendes, Chief Financial Officer  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

**PURPOSE OF REPORT**

To provide Council with a report on the outstanding debtors as at 31 October 2025.

**OFFICER RECOMMENDATION**

**That Council note the report.**

**REPORT**

The table below details the total amount of outstanding debtors as at 31 October 2025. As can be seen from the table below, there are thirty-two (32) accounts that make up the debtors' balance of \$665,322.

There are seventeen (17) accounts, one (1) grant funding debtor and one (1) road maintenance contribution debtor that make up the current debtors' balance of \$588,938.

There are seven (7) debtors that make up the thirty (30) day debtors' amount of \$17,512.

There are two (2) accounts that make up the sixty (60) days debtors' amount of \$3,905.

Finally, there are six (6) accounts that make up the ninety (90) day debtors' amount of \$57,086.

| Number of Accounts            | Current                 | 30 days                | 60 days               | 90 days                | TOTALS                  |
|-------------------------------|-------------------------|------------------------|-----------------------|------------------------|-------------------------|
| 17                            | \$35,017                |                        |                       |                        | <b>\$35,017</b>         |
| 7                             |                         | \$17,512               |                       |                        | <b>\$17,512</b>         |
| 2                             |                         |                        | \$3,905               |                        | <b>\$3,905</b>          |
| 6                             |                         |                        |                       | \$57,086               | <b>\$57,086</b>         |
| Grant funding                 | \$316,575               |                        |                       |                        | <b>\$316,575</b>        |
| Road maintenance contribution | \$237,346               |                        |                       |                        | <b>\$237,346</b>        |
| <b>TOTALS</b>                 | <b><u>\$588,938</u></b> | <b><u>\$17,512</u></b> | <b><u>\$3,905</u></b> | <b><u>\$57,086</u></b> | <b><u>\$667,441</u></b> |

The balance of the outstanding debtors as of 30 September 2025 was \$125,870. There has therefore been an increase of \$541,571 in outstanding debtors over the past month. The Grant funding and Road maintenance contribution debtor have contributed greatly to this increase. Both are expected to be paid within the next month.

**Analysis of 90-day debtors**

The 90-day debtors' balance is made up of the following significant amounts:

- \$6,790 – Debtor has a payment plan in place.
- \$17,160 – Debt collection in progress.
- \$28,846 – Debtor has entered into a long-term payment plan.

**TOTAL            \$52,796**

**FINANCIAL IMPLICATIONS**

It is vitally important that outstanding debtors are monitored and pursued by staff in order to ensure that the Council is able to collect any debts owing in a timely, efficient and effective manner.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Debt Recovery Policy

**RISK RATING**

Low.

**ATTACHMENTS**

Nil



**11.5 INFRASTRUCTURE UPDATE FOR OCTOBER 2025**

|                                    |                                                                                                                     |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116242</b>                                                                                                   |
| <b>Author(s):</b>                  | <b>Mandy Haley, Executive Assistant</b>                                                                             |
| <b>Approver:</b>                   | <b>David McKinley, Director of Infrastructure and Planning Services</b>                                             |
| <b>Operational Plan Objective:</b> | <b>Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.</b> |

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**PURPOSE OF REPORT**

To provide Council with an update on the Infrastructure Activities to the end of October 2025.

**OFFICER RECOMMENDATION**

That Council notes the report.

**REPORT****1. ROAD CONSTRUCTION AND MAINTENANCE**

Balranald Shire Council has arranged maintenance grading on;

- **Hatfield The Vale Road** – Nearing completion with ongoing grading
- **Wooranbarra Corrong Road** – Fully Completed
- **Turlea Leaghur Road** – Enhanced with polymer treatment and limestone re-sheeting to tackle corrugations.

These improvements should make a noticeable difference for local traffic and reduce wear and tear on vehicles.

**Wooranbarra Coorong Rd:**

Re-sheeting with natural based material has been added to 4kms of Wooranbarra Coorong Rd alignment, the section mentioned has been raised between 300mm to 450mm this will make the road accessible during flooding events also the road was widened for safety purposes.

The sectioned raised was inaccessible during inclement weather events and will assist local commuters by reducing the incidents of isolation during these events.



**Island Road:**

Island Road has undergone headworks related to the recent flood event, where pipes had separated and provided egress/moisture into the Road pavement, creating a sinkhole.



The new installation of the culvert and headwalls will eliminate this problem from recurring.





**2. WATER & SEWER****2.1 Balranald Team Water Operations**

The Balranald team were kept engaged with general maintenance and operations around the Balranald Township. These works included;

- Raw water main on Dowling Street.
- Raw water services on River, Mungo and O'Connor Streets.
- Replace the raw water ferrule on River Street.
- Repair the raw water line at Greenham Park.
- Repair the filtered water service and reroute for windmill installation at the information centre.
- Replace the filtered water line at the caravan park after the levee bank upgrade and install a pump, and connect it to the caravan park to water the new lawn section.
- Install a drainage system for monitoring equipment at the Water Treatment Plant (WTP).
- Replace dosing points at the pool.
- Remove and replace sand in filters at the baby pool.
- Weekly delivery of chemicals to the pool.
- Locate service for the caravan park fence.
- Locate services in WTP areas to upgrade the watering system to utilize recycled water from the treatment plant.
- And all other daily and weekly duties.

**2.2 Euston Team**

The Euston team have been kept engaged with general maintenance and operations around the Euston Township. These works included;

- 3 Water Main Repairs
- Moved 2 water services
- Maintenance on the Water Plant with some minor upgrades
- Replacing Median Strips with better and more efficient timers, this will keep the median strips looking good all year long
- Plant maintenance.

**Balranald Potable Water Reservoir Remediation**

Works is almost complete with the sealing and spark testing of the reservoir floor to go before later commissioning of the reservoir and bringing the asset back online November 2025.



Photo of crane lowering replacement overflow pipe November      Photo of replacement overflow pipe elbow November 2025



Photo of new internal rising main elbow flange November

Photo of new internal rising main elbow flange bracket November 2025

Concerning the ongoing project works and the above new internal rising main photos, which capture the redundancy talked about in earlier business papers, where Council has the ability in the future to have a dedicated rising main without the need to empty the tower to connect the future main.



### 3. PLANNING AND DEVELOPMENT

#### 3.1 Biosecurity

October was occupied with shifting Cochineal and Cactoblastis around and bio control on cactus in the municipality.

Council identified a type of an acacia that is starting to encroach on some shire roads, this being Acacia Victoraee.

Inspections of and around the board ramps in the Shire for priority of water weeds.

Boxthorn and Prickly Pear control around the old BP area and on the levee bank behind Market and Moa Streets.





### 3.2 Animal Control

#### Euston

- 1 Illegal Rubbish dump
- 1 dog at large
- 3 dogs impounded

#### Balranald

- 1 illegal rubbish
- 2 barking dog complaints
- 4 dogs at large

Animal Control Officer continues to follow up on dog barking complaints in Balranald and Euston while maintaining a high profile through liaising with the public and Council. Animal Control Officer has followed up with the dogs at large and the illegal rubbish being dumped.



### 3.3 Strategy Documents in Draft

- Integrated Water Cycle Management Strategy (IWCMS)

The IWCMS strategy is a process where the Council prepares its peak planning documents for its Water Supply and Sewerage Services.

The documents include its 30-year IWCMS and its 30-year Strategic Business Plans, and guidelines for the preparation of the documents are contained in the NSW Government's Best Practice framework for Local Water Utilities.

The IWCMS is a 30-year, transparent, evidence-based analysis, for the provision of appropriate, affordable, cost-effective and sustainable urban water services that meet the communities' needs and protect public health and the environment. The documents also meet the Shire Council's requirements to provide Financial and Asset Management Plans in accordance with the NSW Department of Local Government Guidelines. The draft will come to Council for comment and later endorsement before the calendar year-end.

- Waste Management Strategy

The draft 2025-2035 Waste Management Strategy is coming to this Council meeting for endorsement to go to public exhibition

- Balranald & Euston Flood Studies

This project involves conducting a flood study, which is a comprehensive technical investigation of flood behaviour that provides the main technical foundation for the development of a robust flood risk management plan. It aims to provide an understanding of the full range of flood behaviour and consequences in the study area. It involves consideration of the local flood history, available collected flood data, and the development of hydrologic and hydraulic models. Council will be kept up to date on the progress. Currently, the consultant, as part of the reconnaissance, has already undertaken 2 x community drop-in sessions (i) Euston and (ii) Balranald. The project program is 18 months from start to finish, and in month 6.

Also, the Flood Risk Management Committee (FRMC), whose membership comprises representatives from Balranald & Euston, whose chair is Mayor Louie Zaffina, held its first inaugural meeting at the Council library in Balranald.

During the inaugural meeting, the FRMC were formally introduced to Water Modelling Services Group Consultants (WMS), responsible for undertaking the Flood Study, and WMS introduced the Flood Study project scope and timeline to the FRMC.

- Housing Strategy

The Balranald Housing Strategy is a significant project for the Shire, to set an agreed strategy for the Housing needs of the community. It will seek to understand the current and future housing and economic context of the Shire, project the future changes and growth, and ultimately provide a blueprint to meet these needs. The draft is with the State Government for scrutiny before coming back to Council for comment and later endorsement.

**INFRASTRUCTURE ROAD GRANTS****4.1 Roads to Recovery (RTR / R2R) 2024-2029**

**Funding Body:** Department of Infrastructure, Transport, Regional Development,

Communications, and the Arts (DITRDCA)

**Purpose of Funding:** For rural and local roads

**Funding Amount:** \$1,465,945 annually for five years (2024-2025 to 2029-2030).

**TOTAL ALLOCATION \$7,329,726**

| RTR Work Schedule for 2024-2025                   | Estimated Cost        | Status as at 31 October 2025 |               |                                     |
|---------------------------------------------------|-----------------------|------------------------------|---------------|-------------------------------------|
|                                                   |                       | % Completion                 | % Expenditure | Comments                            |
| Shailer Terrace, Euston - Reinstate kerb & gutter | \$150,000.00          | 100                          | 100           | Completed                           |
| Marma Box Creek Road - Seal construction 3.9km    | \$1,315,945.00        | 100                          | 100           | Completed                           |
| <b>Total Planned Expenditure for 2024-2025</b>    | <b>\$1,465,945.00</b> |                              |               | <b>Funding received \$1,642,639</b> |

**4.2 Transport for NSW – Road Safety Program 2023/24 to 2025/26**

**Funding Body:** Transport for NSW - Commonwealth Government

**Purpose of Funding:** For Ivanhoe Road Shoulder Widening and Shared Footpath from Endeavour Drive to Balranald Central School

**Funding Amount:** \$ 5,843,000

| Road Safety Program Work Schedule for 2023/24 – 2025/26                                   | Estimated Cost        | Status as at 31 October 2025 |               |                                                                 |
|-------------------------------------------------------------------------------------------|-----------------------|------------------------------|---------------|-----------------------------------------------------------------|
|                                                                                           |                       | % Completion                 | % Expenditure | Comments                                                        |
| Ivanhoe Road Shoulder Widening and Edge Line marking for 3.68km (Hatfield) – Project 9277 | \$1,350,000.00        | 100                          | 100           | Completed                                                       |
| Ivanhoe Road Shoulder Widening and Edge Line marking for 7.87km (Homebush) – Project 9278 | \$2,763,000.00        | 2                            | 2             | The contractor is scheduled to begin work in mid-November 2025. |
| Shared Footpath from Endeavour Drive to BCS – Project 8872                                | \$1,730,000.00        | 1                            | 1             | Planning Stage                                                  |
| <b>Total Planned Expenditure for 2025-2026</b>                                            | <b>\$5,843,000.00</b> |                              |               | <b>Funding received \$675,000</b>                               |

**4.3 Transport for NSW – Regional Roads Block Grant Agreement 2025/26**

**Funding Body:** Transport for NSW – Regional Roads Block Grant

**Purpose of Funding:** Maintenance of Regional Roads only (reseals, heavy patching works, sign maintenance etc.)

- MR67 – Balranald Ivanhoe Road
- MR514 – Oxley Road
- MR296 – Kyalite Moulamein Road
- MR431 – Arumpo Road

**Funding Amount:** \$ 1,397,000

| Block Grant Work Schedule                      | Estimated Cost        | Status as at 31 October 2025 |               |                                   |
|------------------------------------------------|-----------------------|------------------------------|---------------|-----------------------------------|
|                                                |                       | % Completion                 | % Expenditure | Comments                          |
| Maintenance and Construction Works             | \$1,397,000.00        | 38                           | 38            | In Progress                       |
| <b>Total Planned Expenditure for 2025-2026</b> | <b>\$1,397,000.00</b> |                              |               | <b>Funding received \$698,500</b> |

**4.4 Transport for NSW – Natural Disaster AGRN1034**

**Funding Body:** Transport for NSW – Reconstruction

**Purpose of Funding:** Recovery Reconstruction Works due to the November 2022 Flood

**Funding Amount:** \$1,279,850

| Transport for NSW – Reconstruction             | Estimated Cost        | Status as at 31 October 2025 |               |                                   |
|------------------------------------------------|-----------------------|------------------------------|---------------|-----------------------------------|
|                                                |                       | % Completion                 | % Expenditure | Comments                          |
| MR514 Oxley Road (first section)               | \$1,087,515.00        | 0                            | 0             | Not Started                       |
| Island Road - Replace Damaged Culverts         | \$192,335.00          | 100                          | 0             | Completed. Waiting on Tax Invoice |
| <b>Total Planned Expenditure for 2025-2026</b> | <b>\$1,279,850.00</b> |                              |               | <b>Funding received nil</b>       |

**4.5 TRONOX**

Funding Body: TRONOX

Purpose of Funding: Maintenance of Regional Road 67 – Balranald Ivanhoe Road (Heavy Patching)

Funding Amount: \$1,000,000

| Transport for NSW – Reconstruction                                                                                           | Estimated Cost        | Status as at 31 October 2025 |               |                                   |
|------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------------------|---------------|-----------------------------------|
|                                                                                                                              |                       | % Completion                 | % Expenditure | Comments                          |
| MR67 – Balranald Ivanhoe Road Maintenance between Hatfield The Vale Road South and Balranald Shire Boundary towards Ivanhoe. | \$1,000,000.00        | 0                            | 0             | Not Started                       |
| <b>Total Planned Expenditure for 2025-2026</b>                                                                               | <b>\$1,000,000.00</b> |                              |               | <b>Funding received \$282,439</b> |

**4.6 Grants Applied For**

| Grant/Project                                                           | Description                                                                                                     | Funding Value | Council Co-contribution | Date Submitted | Status                   |
|-------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------------|-------------------------|----------------|--------------------------|
| <b>Safer Local Roads and Infrastructure Program – Round 4</b>           | Tapalin Mail Road 7.7km Seal Construction                                                                       | \$2,640,000   | \$660,000               | June 2025      | Pending                  |
| <b>Safer Local Roads and Infrastructure Program – Round 4</b>           | Benanee Road 15km Seal Construction                                                                             | \$4,944,000   | \$1,236,000             | 30 Sep 2025    | Pending                  |
| <b>Safer Local Roads and Infrastructure Program – Round 4</b>           | MR67 Balranald Ivanhoe Road Rest Areas                                                                          | \$400,000     | \$100,000               | 30 Sep 2025    | Pending                  |
| <b>Disaster Ready Fund – Round 3</b>                                    | Upgrade Oxley Road (MR514) on two flood-affected low-lying sections by raising the road and installing culverts | \$2,452,000   | \$613,000               | 15 Apr 2025    | Pending                  |
| <b>Public Works - Natural Disaster Non-Roads Assets</b>                 | Levee Bank Emergency Works                                                                                      | \$16,008      | 0                       | 5 Aug 2024     | Funded. Awaiting Payment |
| <b>Towards Zero Safer Roads Program – High Pedestrian Activity Area</b> | Balranald Library Pedestrian Crossing                                                                           | \$151,280     | 0                       | 31 Oct 2025    | Pending                  |

**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

Local Government Act 1993

Biosecurity Act 2015

Companion Animals Act 1998

Roads Act 1993

Waste Minimisation and Management Act 1995

**POLICY IMPLICATION**

Nil

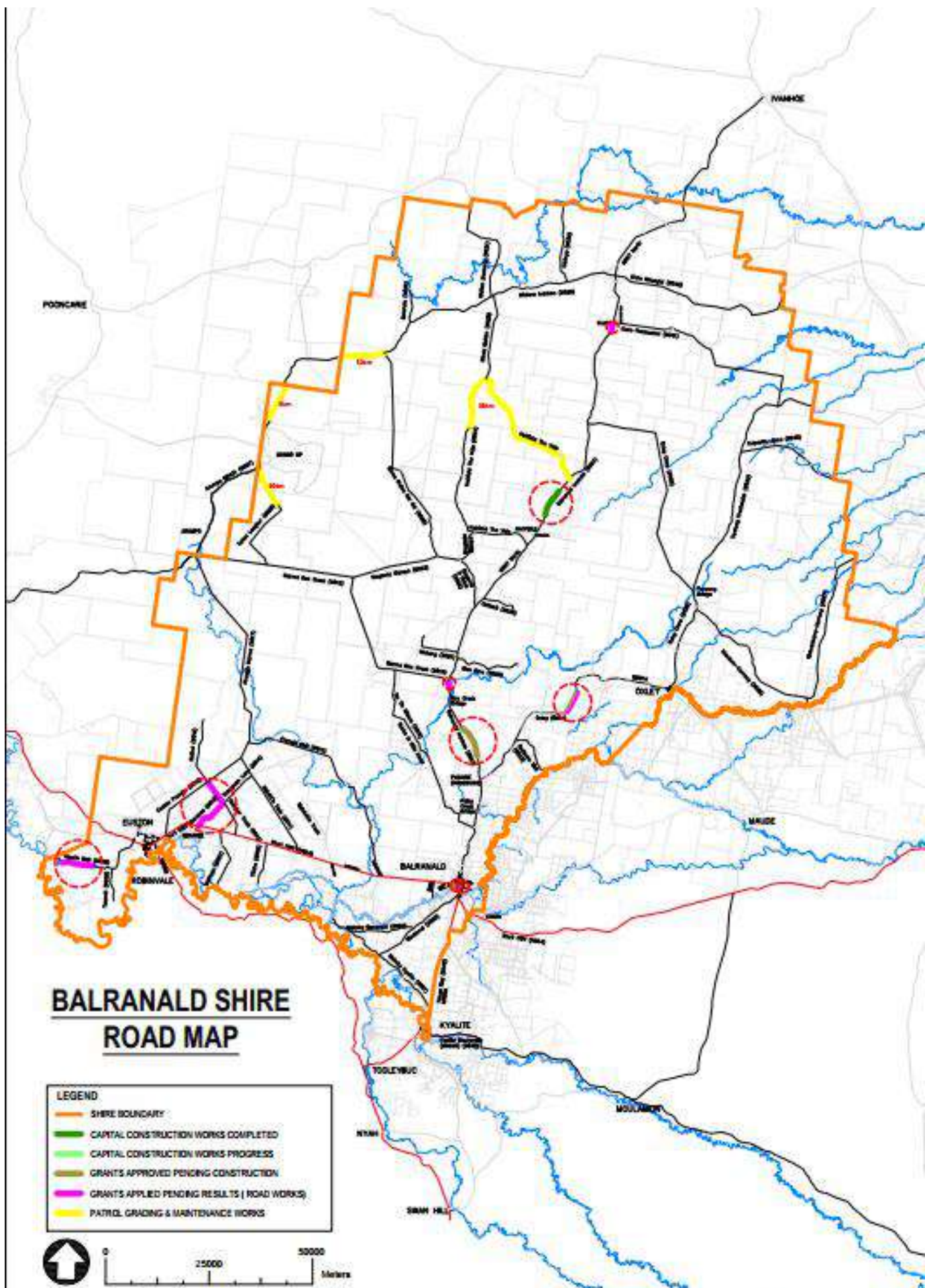
**RISK RATING**

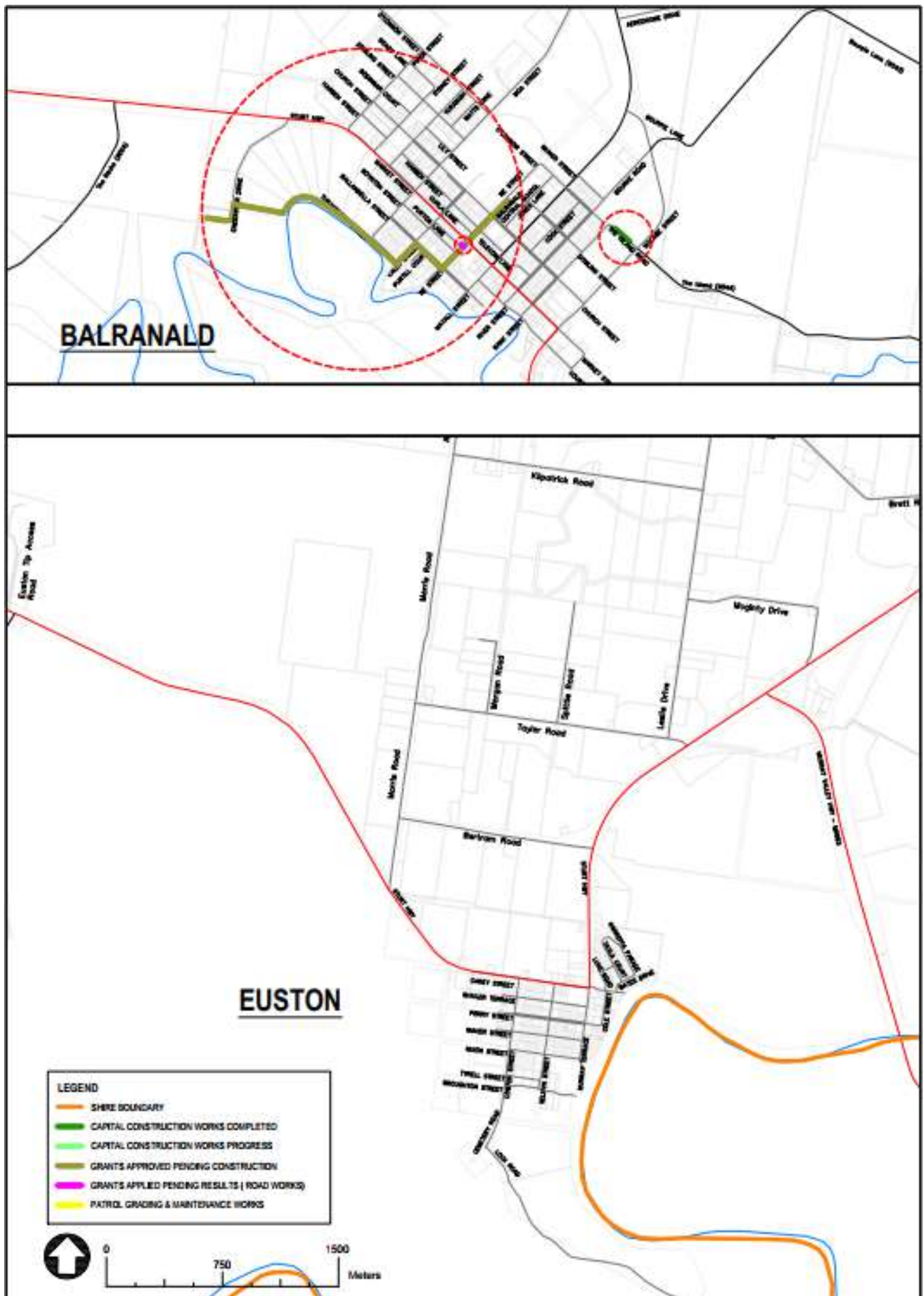
Low

**ATTACHMENTS**

**1. Infrastructure Developments Updates - October 2025**







**11.6 ACTIVITIES UNDERTAKEN WITHIN THE PLANNING DEPARTMENT**

**File Number:** D25.115004

**Author(s):** Ray Mitchell, Health & Building Surveyor  
Nikkita Manning-Rayner, Planning Officer

**Approver:** David McKinley, Director of Infrastructure and Planning Services

**Operational Plan Objective:** Pillar 5: Our Infrastructure – A community that maintains and strengthens its natural and built environment.

**PURPOSE OF REPORT**

To advise Council of activities undertaken within the Planning Department in the month of October 2025.

**OFFICER RECOMMENDATION**

**That Council notes the report.**

**REPORT**

The following Notices of Determination (DA), Construction Certificates (CC), Complying Development Certificates (CDC), Section 68 Certificates (S68), Subdivision Certificates (SDC), Subdivision Works Certificates (SWC) and / or Occupation Certificates (OC) have been issued under delegated authority in the month of October 2025:

| <b>Application</b>       | <b>Applicant</b>                                             | <b>Location</b>                       | <b>Description</b>                                  |
|--------------------------|--------------------------------------------------------------|---------------------------------------|-----------------------------------------------------|
| DA 30/2025<br>(Approved) | Lynden Stevens for Lynden Stevens & Tegan Muscat             | 47 Yuranigh Street, Balranald         | Garage                                              |
| DA 31/2025<br>(Approved) | Price Merrett Consulting for Tanjee Turner                   | 50577 Sturt Highway, Euston           | Boundary Realignment                                |
| DA 06/2026<br>(Approved) | The Building Supply Co Pty Ltd for Aboriginal Housing Office | 178 Lily Street, Balranald            | Demolition of Existing Dwelling & Two New Dwellings |
| DA 08/2026<br>(Approved) | Kiandra Dalton for Brendan & Jennifer Coates                 | 908 Ivanhoe Road, Balranald           | Dwelling & Onsite Sewage Management System          |
| DA 09/2026<br>(Approved) | Leane Kennedy for Teacher Housing Authority NSW              | 156-158 Ballandella Street, Balranald | Dwelling Extensions to Four Units                   |
| DA 10/2026<br>(Approved) | Caroline Hillerman for Butler & Achmad                       | 155 Turandurey Street, Balranald      | Shed                                                |
| CC 09/2026               | Caroline Hillerman for Butler & Achmad                       | 155 Turandurey Street, Balranald      | Shed                                                |
| CC 10/2026               | Lynden Stevens for Lynden Stevens & Tegan Muscat             | 47 Yuranigh Street, Balranald         | Garage                                              |

|            |            |                              |          |
|------------|------------|------------------------------|----------|
| OC 07/2026 | Toni Ganci | 35 Murray Terrace,<br>Euston | Dwelling |
|------------|------------|------------------------------|----------|

The following numbers of certificates relating to conveyancing have been issued in the month of October 2025:

|                                                                                                     |   |
|-----------------------------------------------------------------------------------------------------|---|
| <b>Environmental Planning &amp; Assessment Act 1979</b><br>Planning Information Certificates (10.7) | 7 |
| <b>Environmental Planning &amp; Assessment Act 1979</b><br>Building Certificates (6.24)             | 2 |
| <b>Local Government Act 1993</b><br>Outstanding Orders (735A)                                       | 0 |
| <b>Local Government Act 1993</b><br>Drainage Diagram                                                | 9 |
| <b>Biosecurity Act 2015</b><br>Outstanding Orders (Noxious Weeds)                                   | 0 |

#### FINANCIAL IMPLICATIONS

Nil

#### LEGISLATIVE IMPLICATIONS

Environmental Planning & Assessment Act 1979

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

Local Government Act 1993

Biosecurity Act 2015

Conveyancing Act 1919

#### POLICY IMPLICATIONS

Nil

#### RISK RATING

Low

#### ATTACHMENTS

Nil

**11.7 OUTSTANDING ACTIONS NOVEMBER 2025**

**File Number:** D25.116590  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Terry Dodds PSM, Chief Executive Officer  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To provide Council with the updated Action Sheets Report (**Attachment 1**), which details all outstanding actions from previous Council Meetings.

**OFFICER RECOMMENDATION**

That Council notes the report.

**REPORT**

A list of the outstanding actions from all previous Council Meetings has been provided for the information of Council.

**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

Nil

**POLICY IMPLICATION**

Nil

**RISK RATING**

Low

**ATTACHMENTS**

1. Outstanding Actions



|                      |                                     |         |                                    |
|----------------------|-------------------------------------|---------|------------------------------------|
|                      | Division:<br>Committee:<br>Officer: | Council | Date From:<br>Date To:             |
| Action Sheets Report |                                     |         | Printed: 10 November 2025 12:54 PM |

| Meeting            | Officer/Director                | Section                                    | Subject                                 |
|--------------------|---------------------------------|--------------------------------------------|-----------------------------------------|
| Council 21/10/2025 | Holmes, Carol<br>Bascomb, Peter | Part A - Chief Executive Officer's Reports | Donation Request - Sporting Participant |

**RESOLUTION 2025/190**

Moved: Cr Iain Lindsay-Field

Seconded: Deputy Mayor Dwaine Scott

That Council donates \$150.00 to Ashlea Bodinnar as Leslie Noah Bodinnar meets the guidelines of the Donations, Subsidies & Financial Assistance Policy for his participation in this event.

**CARRIED****10 Nov 2025 12:28pm Holmes, Carol - Target Date Revision**

Target date changed by Holmes, Carol from 18 November 2025 to 24 November 2025 - Letter sent to Ashlea, waiting for Creditors form to be returned.

| Meeting            | Officer/Director                   | Section                                    | Subject                |
|--------------------|------------------------------------|--------------------------------------------|------------------------|
| Council 21/10/2025 | McKinley, David<br>McKinley, David | Part A - Chief Executive Officer's Reports | Construction of Garage |

**RESOLUTION 2025/189**

Moved: Cr Tracy O'Halloran

Seconded: Cr Iain Lindsay-Field

That Council

1. Accept the Red Ross Rural Balranald as preferred supplier for the procurement and construction of a new lockable two-car garage at 83 Court Street and
2. Allocate \$35,000 (GST Incl.) plus 10% contingency from the Infrastructure Reserve for the procurement and installation of a new lockable two-car garage at 83 Court Street Balranald.

**CARRIED****05 Nov 2025 5:27pm McKinley, David - Target Date Revision**

Target date changed by McKinley, David from 18 November 2025 to 31 December 2025 - Target date changed by McKinley, David from 18 November 2025 to 31 December 2025 - In the throes of organising the resources to make this happen

| Meeting | Officer/Director | Section | Subject |
|---------|------------------|---------|---------|
|---------|------------------|---------|---------|



|                      |                                             |                                    |
|----------------------|---------------------------------------------|------------------------------------|
|                      | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:             |
| Action Sheets Report |                                             | Printed: 10 November 2025 12:54 PM |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                    |                                            |                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------------------------|---------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | McKinley, David<br>McKinley, David | Part A - Chief Executive Officer's Reports | Additional Office Accommodation |
| <p><b>RESOLUTION 2025/188</b><br/> Moved: Cr German Ugarte<br/> Seconded: Deputy Mayor Dwaine Scott<br/> That Council</p> <ol style="list-style-type: none"> <li>1. Reiterates its preference for a permanent solution that maximises the opportunities for staff interaction and the attraction of staff from nearby larger towns and cities</li> <li>2. Endorses the use of the Theatre Royal building to meet immediate office needs and allocate \$77,000 from the Infrastructure Reserve.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> <p><b>05 Nov 2025 5:20pm McKinley, David - Target Date Revision</b><br/> Organising Asbestos testing firstly and then need to organise the wind and water proofing as a means of separation from the burnt out section of the Theatre Royal before commencing and construction works relating to the "Additional Office Space"</p> |                                    |                                            |                                 |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Officer/Director                | Section                                    | Subject                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------------------------|-----------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Holmes, Carol<br>Bascomb, Peter | Part A - Chief Executive Officer's Reports | Proposed Christmas and New Year Closure |
| <p><b>RESOLUTION 2025/191</b><br/> Moved: Cr German Ugarte<br/> Seconded: Cr Iain Lindsay-Field<br/> That Council:</p> <ol style="list-style-type: none"> <li>i) Approves of the closure of all of its office and Depot over the Christmas and New Year period, commencing at 12 noon on Wednesday, 24 December 2025 until 9.00am Monday, 5 January 2026;</li> <li>ii) Approves the closure of the library from 5.30pm Friday 19 December until Monday 12 January; and</li> <li>iii) Maintains staffing for essential services and emergency call outs over the Christmas and New Year period.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> <p><b>10 Nov 2025 12:28pm Holmes, Carol - Target Date Revision</b><br/> Target date changed by Holmes, Carol from 18 November 2025 to 24 November 2025 - Advertising to commence, Facebook posts, and adverts on Website</p> |                                 |                                            |                                         |

| Meeting            | Officer/Director               | Section                                    | Subject                                                          |
|--------------------|--------------------------------|--------------------------------------------|------------------------------------------------------------------|
| Council 21/10/2025 | Beauliv, Hodi<br>Beauliv, Hodi | Part A - Chief Executive Officer's Reports | Temporary Reduction in Operational Hours - Discovery Centre Cafe |

|                                      |                                             |                                                              |
|--------------------------------------|---------------------------------------------|--------------------------------------------------------------|
| <a href="#">Action Sheets Report</a> | Division: Council<br>Committee:<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
|--------------------------------------|---------------------------------------------|--------------------------------------------------------------|

**RESOLUTION 2025/193**

Moved: Cr Iain Lindsay-Field

Seconded: Cr Leigh Byron

That Council approve the Discovery Centre Café to reduce its operational hours to 7am-2:30pm for two weeks following the birth of the operators' second child.

**CARRIED**

| Meeting            | Officer/Director                 | Section                                    | Subject                         |
|--------------------|----------------------------------|--------------------------------------------|---------------------------------|
| Council 21/10/2025 | Mitchell, Ray<br>McKinley, David | Part A - Chief Executive Officer's Reports | Acquisition of Land for Housing |

**MOTION**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council:

1. acquire land identified in the confidential attachment for the purpose of construction of a mix of suitable housing to assist in the attraction of staff; and
2. that land so acquired be classified as operational.

**AMENDMENT**

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council defer this item to the Confidential Section for further discussions.

The amendment was put to Council and became the motion and was carried.

**NOTE: This item was discussed in the confidential session but no resolution was made.**

|                                      |                                                                  |                                                                                   |
|--------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| <a href="#">Action Sheets Report</a> | <b>Division:</b><br><b>Committee:</b> Council<br><b>Officer:</b> | <b>Date From:</b><br><b>Date To:</b><br><b>Printed:</b> 10 November 2025 12:54 PM |
|--------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------|

| Meeting                                                                                                                                                                                                                                                                                                                                                      | Officer/Director | Section                                    | Subject                                                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|----------------------------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                           | Holmes, Carol    | Part A - Chief Executive Officer's Reports | Balranald Library Pedestrian Connectivity Improvement Proposal |
|                                                                                                                                                                                                                                                                                                                                                              | Bascomb, Peter   |                                            |                                                                |
| <p><b>RESOLUTION 2025/192</b></p> <p>Moved: Cr German Ugarte<br/>         Seconded: Cr Tracy O'Halloran</p> <p>That Council authorises an application for funding from the NSW Government to construct a raised pedestrian crossing on We Street, Balranald directly in front of the Balranald Library.</p> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                                                |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Officer/Director | Section                                    | Subject                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|----------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Dodds, Terry     | Part A - Chief Executive Officer's Reports | Revised Code of Meeting Practice |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Bascomb, Peter   |                                            |                                  |
| <p><b>RESOLUTION 2025/187</b></p> <p>Moved: Cr Tracy O'Halloran<br/>         Seconded: Cr Iain Lindsay-Field</p> <p>That Council</p> <ol style="list-style-type: none"> <li>1. Adopts, for the purposes of public exhibition, the Draft Code of Meeting Practice attached to this report</li> <li>2. Considers any submissions at its December 2025 meeting with a view to adopting the Code of Meeting Practice with any modifications arising from community submissions.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                  |

| Meeting                                                             | Officer/Director | Section           | Subject                                                                            |
|---------------------------------------------------------------------|------------------|-------------------|------------------------------------------------------------------------------------|
| Council 21/10/2025                                                  | McKinley, David  | Committee Reports | Tourism & Economic Development Advisory Committee held on Wednesday 20 August 2025 |
|                                                                     | McKinley, David  |                   |                                                                                    |
| <p><b>RESOLUTION 2025/182</b></p> <p>Moved: Cr Tracy O'Halloran</p> |                  |                   |                                                                                    |

|                      |                                     |         |                                    |  |
|----------------------|-------------------------------------|---------|------------------------------------|--|
|                      | Division:<br>Committee:<br>Officer: | Council | Date From:<br>Date To:             |  |
| Action Sheets Report |                                     |         | Printed: 10 November 2025 12:54 PM |  |

Seconded: Cr Alison Linnett

That Council

1. notes the Minutes of the Tourism & Economic Development Advisory Committee meeting held on Wednesday 20 August 2025;
2. explore options for the burnt building at Theatre Royal; and
3. send letters to all retiring Advisory Committee members acknowledging their services of their respective committees.

**CARRIED**

**10 Nov 2025 12:40pm Holmes, Carol - Target Date Revision**

Target date changed by Holmes, Carol from 18 November 2025 to 24 November 2025 - Minutes have been noted

**10 Nov 2025 12:41pm Holmes, Carol - Reallocation**

Action reassigned to McKinley, David by Holmes, Carol - Part 2 of the resolution - explore options for the burnt building at Theatre Royal

| Meeting            | Officer/Director              | Section                                    | Subject               |
|--------------------|-------------------------------|--------------------------------------------|-----------------------|
| Council 21/10/2025 | Mendes, Edna<br>Beauliv, Hodi | Part A - Chief Executive Officer's Reports | Restricted Funds 2025 |

#### RESOLUTION 2025/186

Moved: Cr Tracy O'Halloran

Seconded: Cr Alison Linnett

That Council:

1. Receives the report and notes the balances for Restricted Funds (Reserves).
2. Endorses the Internal Restrictions (Funds) balances as at 30 June 2025.

**CARRIED**

|                      |                                             |                                                              |
|----------------------|---------------------------------------------|--------------------------------------------------------------|
|                      | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
| Action Sheets Report |                                             |                                                              |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Officer/Director                   | Section          | Subject                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------|------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | McKinley, David<br>McKinley, David | Notice of Motion | Notice of Motion - Selwyn Street, Euston |
| <p><b>MOTION</b></p> <p>Moved: Cr Iain Lindsay-Field<br/>Seconded: Cr German Ugarte</p> <p>That the remainder of Selwyn Street Euston, to Broughton Street, be sealed.</p> <p><b>AMENDMENT</b></p> <p>Moved: Cr Tracy O'Halloran</p> <p>That grant funding be explored to seal the remainder of Selwyn Street to Broughton Street, Euston.</p>                                                                                                                                                                                                                                 |                                    |                  |                                          |
| <p><b>05 Nov 2025 5:13pm McKinley, David - Target Date Revision</b></p> <p>Target date changed by McKinley, David from 18 November 2025 to 04 June 2026 - Infrastructure has undertaken an assessment and design of that section of gravel road and now have a cost estimation for the pavement reconstruction and 2 coat sealing over the next 4-5 years, in the meantime Operations now going to tighten up the pavement and run some emulsion and aggregate as a stop gap measure to allow Infrastructure to incorporate recommended pavement reconstruction as earlier</p> |                                    |                  |                                          |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Officer/Director                | Section           | Subject                                                                                                            |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------|--------------------------------------------------------------------------------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Holmes, Carol<br>Bescomb, Peter | Committee Reports | Strengthening Community Access Inclusion & Wellbeing Advisory Committee Meeting held on Thursday 25 September 2025 |
| <p><b>RESOLUTION 2025/184</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Cr Alison Linnett</p> <p><b>That Council</b></p> <ol style="list-style-type: none"> <li>Notes the Minutes of the Strengthening Community Access Inclusion &amp; Wellbeing Advisory Committee (SWCAIWAC) meeting held on Thursday 25 September 2025; and</li> <li>SCAIWAC draft a letter to transport NSW in support of LiveBetter services be extended and managed in Balranald and the Mayor to endorse and sign.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                                 |                   |                                                                                                                    |
| <p><b>10 Nov 2025 12:51pm Holmes, Carol - Target Date Revision</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                 |                   |                                                                                                                    |

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|                      | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
| Action Sheets Report |                                             |                                                              |

Target date changed by Holmes, Carol from 18 November 2025 to 24 November 2025 - Waiting for the draft letter for Mayor to endorse

| Meeting                                                                                                                                                                                                                                                                                                        | Officer/Director                   | Section | Subject        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|---------|----------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                             | McKinley, David<br>McKinley, David | Motion  | Motion         |
| <b>RESOLUTION 2025/185</b><br>Moved: Cr Iain Lindsay-Field<br>Seconded: Cr German Ugarte<br>That Council seek grant funding for the sealing of Selwyn Street to Broughton St, Euston, if unsuccessful in this financial year, an allocation be reserved in the 2026/ <u>funding</u> allocation be 2027 budget. |                                    |         |                |
|                                                                                                                                                                                                                                                                                                                |                                    |         | <b>CARRIED</b> |
| <b>10 Nov 2025 12:52pm Holmes, Carol - Reallocation</b><br>Action reassigned to McKinley, David by Holmes, Carol - David being the Director of Infrastructure & Planning <del>Services</del>                                                                                                                   |                                    |         |                |

| Meeting                                                                                                                                                                                                                           | Officer/Director                | Section                                    | Subject                                         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--------------------------------------------|-------------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                | Holmes, Carol<br>Bascomb, Peter | Part B - Chief Executive Officer's Reports | Balranald Shire Council 2024/2025 Annual Report |
| <b>RESOLUTION 2025/202</b><br>Moved: Cr German Ugarte<br>Seconded: Deputy Mayor Dwaine Scott<br>That Council receives and notes the Annual Report.                                                                                |                                 |                                            |                                                 |
|                                                                                                                                                                                                                                   |                                 |                                            | <b>CARRIED</b>                                  |
| <b>10 Nov 2025 12:54pm Holmes, Carol - Target Date Revision</b><br>Target date changed by Holmes, Carol from 18 November 2025 to 24 November 2025 - Annual Report in draft format only, will be completed and this action removed |                                 |                                            |                                                 |



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| Action Sheets Report | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
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| Meeting                                                                                                                                                                                                                                                                                                                             | Officer/Director | Section                                    | Subject                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|----------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                  | Beauliv, Hodi    | Part A - Chief Executive Officer's Reports | Bidgee Haven Retirement Hostel Redevelopment |
|                                                                                                                                                                                                                                                                                                                                     | Beauliv, Hodi    |                                            |                                              |
| <p><b>RESOLUTION 2025/196</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Cr Leigh Byron</p> <p>That Council note the <u>current status</u> of the Bidgee Haven Retirement Hostel Redevelopment, and that tenders will be presented to the December 2025 meeting for approval</p> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                              |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Officer/Director | Section                                    | Subject                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|--------------------------------------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Beauliv, Hodi    | Part A - Chief Executive Officer's Reports | Enterprise Risk Management Policy, Framework and Strategic Risk Register |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Beauliv, Hodi    |                                            |                                                                          |
| <p><b>RESOLUTION 2025/195</b></p> <p>Moved: Cr Tracy O'Halloran<br/>Seconded: Cr Iain Lindsay-Field</p> <p>That Council:</p> <ul style="list-style-type: none"> <li>• approve the new Enterprise Risk Management Policy, Framework, Strategic Risk Register and Work Health and Safety Policy to be publicly exhibited for a period of 28 days to seek public comment and</li> <li>• approve the policies, framework and register without significant public submissions to be adopted immediately by Council following the exhibition period and</li> <li>• note that any policies with significant public submissions will be reported back to the December 2025 Ordinary Council meeting.</li> </ul> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                                                          |

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|                      | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:             |
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| Meeting                                                                                                                                                                                                                                                                                                                                                                                                  | Officer/Director | Section                                    | Subject                               |
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| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                       | Beauliv, Hodi    | Part A - Chief Executive Officer's Reports | Discovery Centre Cafe Lease Agreement |
| <p><b>RESOLUTION 2025/194</b></p> <p>Moved: Cr Iain Lindsay-Field<br/>Seconded: Cr German Ugarte</p> <p>That Council:</p> <ul style="list-style-type: none"> <li>note the tenants are exercising their option on the Discovery Centre Café lease and</li> <li>authorise the Interim CEO to vary the operating hours of the lease to 6am-3pm.</li> </ul> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                       |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Officer/Director | Section                                    | Subject                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|--------------------------------------------|
| Council 21/10/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Beauliv, Hodi    | Part A - Chief Executive Officer's Reports | Support to Balranald Early Learning Centre |
| <p><b>RESOLUTION 2025/197</b></p> <p>Moved: Cr Alison Linnett<br/>Seconded: Cr Tracy O'Halloran</p> <p><b>OFFICER RECOMMENDATION</b></p> <p>That Council:</p> <ul style="list-style-type: none"> <li>approve the short-term extension of Council staff, to provide the role of a nominated supervisor up to 10 hours per week until 19 December 2025, so the Balranald Early Learning Centre can continue to operate until the end of the year</li> <li>note the BELC's gratitude to Council and Janaya Gaston to allow the Balranald Early Learning Centre to continue to operate</li> </ul> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                            |                                            |

| <a href="#">Action Sheets Report</a>                                                                                                                                                                                                                                                                                                                                                                                                                               |                  | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
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| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Officer/Director | Section                                     | Subject                                                      |
| Council 16/09/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                 | McKinley, David  | Notice of Motion / Questions on Notice      | Nixon St Euston Drainage                                     |
| <p><b>OFFICER RECOMMENDATION</b></p> <p><b>THAT Council notes the response provided to the question regarding Nixon St Euston Drainage raised by Councillor Zaffina.</b></p> <p>"Council have deployed a Surveyor to undertake a survey of Road alignments (i) Bertram Road, (ii) Nixon Street and (iii) Taylor Road as part of plans to generate Engineering designs, the Surveyor will either be onsite this week or the week of 22<sup>nd</sup> September."</p> |                  |                                             |                                                              |
| <p><b>10 Oct 2025 2:07pm Bascomb, Peter - Reallocation</b><br/> Action reassigned to McKinley, David by Bascomb, Peter - Mo0re relevant to <u>DMcK</u></p> <p><b>10 Oct 2025 2:21pm McKinley, David - Target Date Revision</b><br/> Target date changed by McKinley, David from 14 October 2025 to 27 February 2026 - I have pushed this out <u>cause</u> I have to organise the programming of design works</p>                                                   |                  |                                             |                                                              |

| <a href="#">Action Sheets Report</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                  | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
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| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Officer/Director | Section                                     | Subject                                                      |
| Council 18/09/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Dodds, Terry     | Part A - Chief Executive Officer's Reports  | CEO Performance Review Panel                                 |
| <p><b>RESOLUTION 2025/159</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Cr Alison Linnett</p> <p><b>That Council</b></p> <ol style="list-style-type: none"> <li>Establish a CEO Performance Review Panel consistent with the Guidelines for Appointment and Oversight of General Managers, the membership of which shall be: <ol style="list-style-type: none"> <li>The <a href="#">Mayor</a></li> <li>The Deputy Mayor</li> <li>Cr O'Halloran</li> <li>A councillor to be nominated, in writing, by the Chief Executive Officer</li> </ol> </li> <li>Delegate to the CEO Performance Review Panel the following functions: <ol style="list-style-type: none"> <li>conducting performance reviews</li> <li>reporting the findings and recommendations of reviews to the council,</li> <li>development of the performance agreement between the Chief Executive Officer and Council.</li> </ol> </li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                                             |                                                              |
| <p>10 Oct 2025 2:11pm Bascomb, Peter<br/>Council nominated members appointed and attended a training session., Incoming CEO to nominate a Councillor prior to the first meeting to develop their performance agreement.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                  |                                             |                                                              |

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| Action Sheets Report |                                     |         | Printed: 10 November 2025 12:54 PM |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Officer/Director              | Section                                    | Subject                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------|
| Council 16/09/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Mendes, Edna<br>Besuliv, Hodi | Part A - Chief Executive Officer's Reports | Referral of <a href="#">Draft Financial Statements</a> to Audit - Year Ending 30 June 2025 |
| <p><b>RESOLUTION 2025/157</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Deputy Mayor Dwaine Scott</p> <p>That Council:</p> <ol style="list-style-type: none"> <li>Notes the completion of the Draft Financial Statements for the year ended 30 June <a href="#">2025</a>;</li> <li>Refers the Draft Financial Statements, incorporating the General Purpose and Special Purpose Financial Statements and Special Schedules, to Audit in accordance with section 413 of the Local Government Act 1993; and</li> <li>Authorise the Mayor and Deputy Mayor to sign the Management Certificate.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                               |                                            |                                                                                            |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer/Director | Section                 | Subject                                                     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------|-------------------------------------------------------------|
| Council 16/09/2025                                                                                                                                                                                                                                                                                                                                                                                                                              | Besuliv, Hodi    | Mayor/Councillor Report | Mayoral Minute - Support to Balranald Early Learning Centre |
| <p><b>RESOLUTION 2025/155</b></p> <p>Moved: Mayor Louie Zaffina<br/>Seconded: Cr Tracy O'Halloran</p> <p>That Council approve the short-term provision of Council staff, to provide the role of a nominated supervisor up to 10 hours per week for a period of 2 months, so the Balranald Early Learning Centre can continue to operate with the contribution to be considered a donation.</p> <p style="text-align: right;"><b>CARRIED</b></p> |                  |                         |                                                             |

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| Action Sheets Report | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:<br>Printed: 10 November 2025 12:54 PM |
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| Meeting            | Officer/Director | Section           | Subject                                                                                                         |
|--------------------|------------------|-------------------|-----------------------------------------------------------------------------------------------------------------|
| Council 16/09/2025 | Beauliv, Hodi    | Committee Reports | Strengthening Community Access Inclusion & Wellbeing Advisory Committee Meeting held on Thursday 28 August 2025 |
|                    | Beauliv, Hodi    |                   |                                                                                                                 |

**RESOLUTION 2025/156**

Moved: Cr German Ugarte

Seconded: Cr Alison Linnett

That:

1. Council notes the Minutes of the Strengthening Community Access Inclusion & Wellbeing Advisory Committee Meeting held on Thursday 28 August 2025; and
2. in conjunction with the Services Expo, Councillors and SCAIWAC facilitate an official evening function to raise awareness of Balranald Service needs with key decision makers from local and visiting agencies.

**CARRIED**

18 Sep 2025 4:42pm Holmes, Carol - Reallocation

Action reassigned to Beauliv, Hodi by Holmes, Carol - Hodi being the Executive Manager: Community &amp; Governance and staff representative of this committee.

| Meeting            | Officer/Director | Section                                    | Subject                               |
|--------------------|------------------|--------------------------------------------|---------------------------------------|
| Council 16/09/2025 | Dodds, Terry     | Part A - Chief Executive Officer's Reports | Performance Improvement Orders Update |
|                    | Bascomb, Peter   |                                            |                                       |

**RESOLUTION 2025/161**

Moved: Cr Tracy O'Halloran

Seconded: Deputy Mayor Dwaine Scott

That Council endorse the Performance Improvement Orders update for submission to the Office of Local Government.

**CARRIED**

10 Oct 2025 2:09pm Bascomb, Peter

The PIO update was provided to OLG and on the ARIC agenda 15 October., This matter is now complete.



|                      |                                     |         |                                    |  |
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|                      | Division:<br>Committee:<br>Officer: | Council | Date From:<br>Date To:             |  |
| Action Sheets Report |                                     |         | Printed: 10 November 2025 12:54 PM |  |

| Meeting                                                                                                                                                                                                                                                                          | Officer/Director               | Section                                    | Subject                                         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------------------|-------------------------------------------------|
| Council 16/09/2025                                                                                                                                                                                                                                                               | Beauliv, Hodi<br>Beauliv, Hodi | Part A - Chief Executive Officer's Reports | Application for Local Jobs Local People funding |
| <p><b>RESOLUTION 2025/167</b></p> <p>Moved: Cr Tracy O'Halloran<br/>Seconded: Deputy Mayor Dwaine Scott</p> <p><b>That Council approves the submission of an application for the Local Jobs, Local People grant program</b></p> <p style="text-align: right;"><b>CARRIED</b></p> |                                |                                            |                                                 |

| Meeting                                                                                                                                                                                                                               | Officer/Director               | Section                                    | Subject                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------------------|----------------------------|
| Council 16/09/2025                                                                                                                                                                                                                    | Beauliv, Hodi<br>Beauliv, Hodi | Part A - Chief Executive Officer's Reports | Review of Council Policies |
| <p><b>RESOLUTION 2025/165</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Deputy Mayor Dwaine Scott</p> <p><b>That Council defer the policies to a workshop for discussion.</b></p> <p style="text-align: right;"><b>CARRIED</b></p> |                                |                                            |                            |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                  | Officer/Director                   | Section                                    | Subject                   |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--------------------------------------------|---------------------------|
| Council 16/09/2025                                                                                                                                                                                                                                                                                                                                                                                       | McKinley, David<br>McKinley, David | Part A - Chief Executive Officer's Reports | Kyalite Raw Water Project |
| <p><b>RESOLUTION 2025/162</b></p> <p>Moved: Cr German Ugarte<br/>Seconded: Deputy Mayor Dwaine Scott</p> <p><b>That Council allocate \$10,000 from the Water Reserve to allow the development of necessary documentation and seek necessary approvals to enable a comprehensive grant application when a relevant funding program is announced.</b></p> <p style="text-align: right;"><b>CARRIED</b></p> |                                    |                                            |                           |
| 10 Oct 2025 2:09pm Bascomb, Peter - Reallocation                                                                                                                                                                                                                                                                                                                                                         |                                    |                                            |                           |

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|                      | Division:<br>Committee: Council<br>Officer: | Date From:<br>Date To:             |
| Action Sheets Report |                                             | Printed: 10 November 2025 12:54 PM |

Action reassigned to McKinley, David by Bascomb, Peter - To work with the group to get an invoice from the group and make the donation.

**05 Nov 2025 5:31pm McKinley, David - Target Date Revision**

Target date changed by McKinley, David from 14 October 2025 to 30 January 2026 - Need to establish where this project is in the process

| Meeting            | Officer/Director                | Section                                    | Subject                     |
|--------------------|---------------------------------|--------------------------------------------|-----------------------------|
| Council 16/09/2025 | Holmes, Carol<br>Bascomb, Peter | Part A - Chief Executive Officer's Reports | Christmas Light Competition |

#### RESOLUTION 2025/164

Moved: Cr Alison Linnett

Seconded: Cr Tracy O'Halloran

**That Council appoint the Mayor and Chief Executive Officer to judge the Christmas lights after registrations close in the week commencing 15 December 2025.**

**CARRIED**

**18 Sep 2025 4:41pm Holmes, Carol - Target Date Revision**

Target date changed by Holmes, Carol from 14 October 2025 to 14 October 2025 - This has been advertised and will be completed

| Meeting            | Officer/Director                   | Section           | Subject                                                     |
|--------------------|------------------------------------|-------------------|-------------------------------------------------------------|
| Council 19/08/2025 | McKinley, David<br>McKinley, David | Committee Reports | Euston Progressive Advisory Committee - Monday 28 July 2025 |

#### RESOLUTION 2025/126

Moved: Cr Iain Lindsay-Field

Seconded: Cr German Ugarte

**That Council:**

- 1. Note the Minutes of the Euston Progressive Advisory Committee meeting held on Monday 28 July 2025.**
- 2. Seek funding for 2 extra lights for Euston Football Oval.**

**CARRIED**

**09 Oct 2025 2:48pm McKinley, David - Target Date Revision**

Target date changed by McKinley, David from 16 September 2025 to 15 June 2026 - Funding matter

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|                      | Division:<br>Committee:<br>Officer: | Council | Date From:<br>Date To:             |  |
| Action Sheets Report |                                     |         | Printed: 10 November 2025 12:54 PM |  |

| Meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Officer/Director                   | Section           | Subject                                                                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-------------------|----------------------------------------------------------------------------|
| Council 19/08/2025                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | McKinley, David<br>McKinley, David | Committee Reports | Euston Progressive Advisory Committee Meeting held on Monday, 30 June 2025 |
| <b>RESOLUTION 2025/125</b><br>Moved: Cr German Ugarte<br>Seconded: Cr Iain Lindsay-Field<br>That Council:<br><ol style="list-style-type: none"> <li>Notes the Minutes of the Euston Progressive Advisory Committee meeting held on Monday 30 June 2025</li> <li>Source 3 quotes on town entrance signs to update the original design.</li> <li>Consider including quotes in the refurbishing building program of the Euston Recreation Club Rooms.</li> </ol> <p style="text-align: right;"><b>CARRIED</b></p> |                                    |                   |                                                                            |
| <b>09 Oct 2025 2:47pm McKinley, David - Target Date Revision</b><br>Target date changed by McKinley, David from 16 September 2025 to 22 April 2026 - I am not sure, but i think the start of this <del>interms</del> of design and communication sits with Hodi's team                                                                                                                                                                                                                                         |                                    |                   |                                                                            |

| Meeting                                                                                                                                                                                                                                                                                                                                                       | Officer/Director               | Section                            | Subject                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------|---------------------------|
| Council 19/08/2025                                                                                                                                                                                                                                                                                                                                            | Dodds, Terry<br>Bascomb, Peter | Part A - General Manager's Reports | Expansion of Office Space |
| <b>RESOLUTION 2025/132</b><br>Moved: Cr German Ugarte<br>Seconded: Cr Alison Linnett<br>That Council investigate the use of other buildings and hold a workshop to discuss the ideas, plans and costs. <p style="text-align: right;"><b>CARRIED</b></p>                                                                                                       |                                |                                    |                           |
| <b>09 Sep 2025 5:26pm Bascomb, Peter</b><br>This is an ongoing action. Following informal discussion with councillors, the matter has been resubmitted to the 21 October 2025 meeting.<br><b>10 Nov 2025 12:33pm Holmes, Carol - Reallocation</b><br>Action reassigned to Dodds, Terry by Holmes, Carol - Peter no longer works with Council and Terry is CEO |                                |                                    |                           |

**11.8 MEETINGS ATTENDED BY THE MAYOR, THE CHIEF EXECUTIVE OFFICER AND THE EXECUTIVE TEAM**

**File Number:** D25.116592  
**Author(s):** Carol Holmes, Senior Executive Assistant  
**Approver:** Terry Dodds PSM, Chief Executive Officer  
**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**PURPOSE OF REPORT**

To advise Council of the meetings undertaken on behalf of Council by the Mayor, the Chief Executive Officer and the Executive Team since Thursday 16<sup>th</sup> October 2025.

**OFFICER RECOMMENDATION**

That Council notes the report.

**REPORT**

**Attachment 1** details the meetings which the Mayor, the Chief Executive Officer, and the Executive Team since Thursday 16 October 2025.

**FINANCIAL IMPLICATION**

Nil

**LEGISLATIVE IMPLICATION**

Nil

**POLICY IMPLICATION**

Nil

**RISK RATING**

Low

**ATTACHMENTS**

1. Meetings attended by the Mayor, Chief Executive Officer and the Executive Team [!\[\]\(c7f0c876d08aeffda268ba5edc280983\_img.jpg\)](#) 

| Date       | Meeting                              | Topic                                                                          | Who Was Involved                |
|------------|--------------------------------------|--------------------------------------------------------------------------------|---------------------------------|
| 16.10.2025 | Webinar                              | Code of Meeting Practice – OLG                                                 | Mayor, DIPS, EMCG               |
| 16.10.2025 | SCAIWAC                              | Monthly Meeting                                                                | Mayor, EMCG                     |
| 20.10.2025 | Teams Meeting                        | Caravan Park Procedures and RMS                                                | EMCG & CFO                      |
| 21.10.2025 | Interview                            | ABC Wagga                                                                      | DIPS                            |
| 21.10.2025 | Council Meeting                      | Ordinary Monthly Meeting                                                       | Mayor, ICEO, EMCG, DIPS and CFO |
| 22.10.2025 | Floodplain Risk Management Committee | Ordinary Meeting                                                               | Mayor and DIPS                  |
| 22.10.2025 | Regional Development Australia       | Visit                                                                          | Mayor & ICEO                    |
| 23.10.2025 | Teams Meeting                        | Balranald Follow up – Session for Strategic Regional Integrated Transport Plan | Mayor & DIPS                    |
| 23.10.2025 | Expo                                 | Maari Ma Health Wellbeing & Support Services Expo                              | EMCG                            |
| 23.10.2025 | Teams Meeting                        | NSW Health DWMS Support Project                                                | DIPS                            |
| 24.10.2025 | Teams Meeting                        | Balranald Dip MH Project                                                       | EMCG                            |
| 27.10.2025 | Meet & Greet                         | Office Staff                                                                   | Mayor, CEO, EMCG, CFO & DIPS    |
| 27.10.2025 | Catch Up                             | Meet & Greet                                                                   | CEO & DIPS                      |
| 27.10.2025 | Catch Up                             | Meet & Greet                                                                   | CEO & EMCG                      |
| 27.10.2025 | EPAC                                 | Monthly Meeting                                                                | Mayor & CEO                     |
| 28.10.2025 | Meet & Greet                         | Depot Staff                                                                    | CEO & DIPS                      |
| 28.10.2025 | Meet & Greet                         | Hostel Staff                                                                   | CEO & EMCG                      |
| 28.10.2025 | Catch Up                             | Meet & Greet                                                                   | CEO & CFO                       |
| 28.10.2025 | Meet & Greet                         | Caravan Park Manager                                                           | CEO & EMCG                      |
| 28.10.2025 | Teams Meeting                        | Meet & Greet                                                                   | CEO & CFO                       |
| 28.10.2025 | Catch Up                             | Regular Catch Up                                                               | Mayor & CEO                     |
| 29.10.2025 | Teams Meeting                        | REBA                                                                           | EMCG                            |
| 30.10.2025 | 3SH & Mixx FM                        | Radio Agreement                                                                | CEO                             |
| 30.10.2025 | Teams Meeting                        | CAPEX OPEX QBR review for Transport and Water                                  | DIPS & CFO                      |

Mayor – Cr Louie Zaffina

Chief Executive Officer (CEO) – Mr Terry Dodds PSM

Chief Financial Officer (CFO) – Ms Edna Mendes

Executive Manager – Community & Governance (EMCG) – Hodi Beauliv

Director of Infrastructure & Planning Services (DIPS) – Mr David McKinley

Project Manager – Adrian Edgecome-Lucas

| Date       | Meeting                            | Topic                                           | Who Was Involved             |
|------------|------------------------------------|-------------------------------------------------|------------------------------|
| 31.10.2025 | Teams Meeting                      | Catch Up with LGNSW                             | CEO                          |
| 31.10.2025 | Bidgee Haven                       | Project Control Group Meeting                   | CEO, EMCG                    |
| 31.10.2025 | Teams Meeting                      | Claims Process – StateCover                     | EMCG                         |
| 3.11.2025  | Teams Meeting                      | Key Changes to NSW Employment Laws Forum        | CEO & A EMCG                 |
| 3.11.2025  | Bidgee Haven                       | Redevelopment PAG                               | EMCG                         |
| 4.11.2025  | Sturt Highway Taskforce Meeting    | Ordinary Meeting                                | Mayor, CEO & DIPS            |
| 4.11.2025  | Executive Leadership Team Meeting  | Regular Catch Up                                | CEO, EMCG, CFO & DIPS        |
| 5.11.2025  | REBA                               | Ordinary Meeting                                | Mayor & EMCG                 |
| 6.11.2025  | Keri Keri Wind Farm                | Project Update                                  | Mayor, CEO, EMCG, DIPS & CFO |
| 10.11.2025 | Staff Meeting                      | Business Paper Review Meeting                   | CEO, EMCG, CFO & DIPS        |
| 10.11.2025 | Teams Meeting                      | RAMJO Water Sub Committee Extraordinary Meeting | Mayor & CEO                  |
| 11.11.2024 | Teams Meeting                      | StateCover Annual CEOs Report                   | CEO & EMCG                   |
| 11.11.2025 | Teams Meeting                      | South West REZ                                  | EMCG                         |
| 11.11.2025 | Traffic Forum                      | Quarterly Meeting                               | Mayor, CEO & DIPS            |
| 12.11.2025 | Radio Interview                    | 3SH Radio Interview                             | CEO                          |
| 12.11.2025 | Teams Meeting                      | Renewable Energy                                | CEO & EMCG                   |
| 13.11.2025 | Governors Reception                | Country Mayors Association                      | Mayor & CEO                  |
| 13.11.2025 | Robinvale Euston Workforce Network | Ordinary Meeting                                | EMCG                         |
| 14.11.2025 | Country Mayors Association Meeting | Ordinary Meeting                                | Mayor & CEO                  |
| 14.11.2025 | Teams Meeting                      | NSW Sustainable Communities Program             | EMCG                         |

The week commencing 27 October CEO was busy having individual meetings with staff members to meet and greet

The week commencing 3 November CEO was busy having individual meetings with Councillors

|                                                                           |
|---------------------------------------------------------------------------|
| Mayor – Cr Louie Zaffina                                                  |
| Chief Executive Officer (CEO) – Mr Terry Dodds PSM                        |
| Chief Financial Officer (CFO) – Ms Edna Mendes                            |
| Executive Manager – Community & Governance (EMCG) – Hodi Beauliv          |
| Director of Infrastructure & Planning Services (DIPS) – Mr David McKinley |
| Project Manager – Adrian Edgecome-Lucas                                   |



**11.9 GRANT FUNDED PROJECTS STATUS UPDATE**

|                                    |                                                                                                                                      |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| <b>File Number:</b>                | <b>D25.116656</b>                                                                                                                    |
| <b>Reporting Officer(s):</b>       | <b>Connie Mallet, Community Projects, Events and Grants Officer</b>                                                                  |
| <b>Responsible Officer:</b>        | <b>Hodi Beauliv, Executive Manager: Community and Governance</b>                                                                     |
| <b>Operational Plan Objective:</b> | <b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b> |

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**PURPOSE OF REPORT**

To provide Council with an updated summary of the current and active roads infrastructure, non-roads infrastructure and non-infrastructure grant funded projects as at the 11<sup>th</sup> November 2025. (*Attachment 1*).

**OFFICER RECOMMENDATION**

**That Council notes the report.**

**REPORT**

Listed in Attachment 1 are the grants and projects that are: currently on the grants register, actively being pursued or in the process of being or have recently been acquitted.

There are currently 5 roads and 2 non-roads grant applications pending, 1 successful non-roads application and 1 non-roads application in the process of being submitted.

**FINANCIAL IMPLICATIONS**

Nil.

**LEGISLATIVE IMPLICATIONS**

Nil.

**POLICY IMPLICATIONS**

Nil.

**RISK RATING**

Low.

**ATTACHMENTS**

- 1. BSC Grants Projects Update as at 11-11-2025** [↓](#) 



# BSC GRANTS PROJECTS UPDATE

**As @ 11-11-2025**

- Infrastructure Road Grants/Projects
- Grant Applications Pending - Road Grants
- Infrastructure Grants/Projects - Non Roads
- Non-Infrastructure Grants/Projects
- Applications Pending (Non-Roads)
- Applications In Progress of being submitted



BSC Grants Projects Update as at: 11-11-2025



## CONTENTS THIS MONTH:

### Report Highlights 03

### Infrastructure Road Grants/Projects

|                                                            |    |
|------------------------------------------------------------|----|
| Roads to Recovery (RTR/R3R) 2024-24                        | 04 |
| Transport for NSW – Road Safety Program 2023/24 to 2025/26 | 04 |
| Transport for NSW – Regional Roads Block Grant Agreement   | 05 |
| Transport for NSW – Natural Disaster AGRN1034              | 05 |
| Tronox - Maintenance of Regional Road 67                   | 05 |

### Grant Applications Pending – Road Grants

|                                                                                   |    |
|-----------------------------------------------------------------------------------|----|
| Safer Local Roads and Infrastructure Program – Round 4 - Tapalin Mail Road        | 06 |
| Disaster Ready Fund – Round 3                                                     | 06 |
| Public Works - Natural Disaster Non-Roads Assets                                  | 06 |
| Safer Local Roads and Infrastructure Program Round 4 – Benanee Road               | 06 |
| Safer Local Roads and Infrastructure Program Round 4 – MR6 Balranald-Ivanhoe Road | 06 |
| Towards Zero Safer Roads Program – High Pedestrian Activity Area                  | 07 |

### Infrastructure Grants/Projects – Non Roads

|                                                                         |    |
|-------------------------------------------------------------------------|----|
| Bidgee Haven Expansion Grant                                            | 08 |
| Stronger Country Community Funds (SCCF) Round 4                         | 08 |
| Discovery Centre Redevelopment – Far West Joint Organisation (JO) Grant | 09 |
| Local Roads Community Infrastructure Round 4 (LRCI4)                    | 10 |

BSC Grants/Projects Update @ 11-11-2025

1

**BSC Grants Projects Update as at: 11-11-2025**

|                                                                  |         |
|------------------------------------------------------------------|---------|
| Stronger Country Communities Fund (SCCF) R5                      | 11      |
| AGRN 1034 Floods 2022 Grant Funding – Office of Local Government | 12      |
| FSW Heritage & Cultural Trail – Far West Joint Organisation      | 13 & 14 |
| ORG Club Grant Category 3 Infrastructure Fund - July 2024        | 15      |

**Non-Infrastructure Grants/Projects**

|                                                                                     |    |
|-------------------------------------------------------------------------------------|----|
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| LGP Procurement Capability Grant Fund 2024                                          | 16 |
| Regional Drought Resilience Program                                                 | 17 |
| NSW Sustainable Communities Program Early Investment Round – Euston Club Submission | 18 |
| National Australia Day Community Events Grant                                       | 19 |

**Applications Pending (Non-Roads)**

|                                                                        |    |
|------------------------------------------------------------------------|----|
| Remote Airstrip Upgrade Program Round 11                               | 19 |
| Aged Care Capital Assistance Program Residential – Staff Accommodation | 19 |
| Community Energy Upgrades Fund Round 2                                 | 19 |
| Local Jobs Program                                                     | 20 |

**Applications in Progress of being submitted (Non-Roads)**

|                   |    |
|-------------------|----|
| Get NSW Active FY | 21 |
|-------------------|----|

BSC Grants Projects Update as at: 11-11-2025

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## Report Highlights

### Completed Projects that have been taken off this Report from the last report:

Not applicable for this month's report

### Successful Applications from last report:

NSW Seniors Festival Grant 2025

### New Application/s submitted since last report (Non-Roads):

- Safer Local Roads and Infrastructure Program – Round 4 Benanee Road 15km Seal Construction
- Safer Local Roads and Infrastructure Program – Round 4 MR67 Balranald Ivanhoe Road Rest Areas
- Towards Zero Safer Roads Program – High Pedestrian Activity Area – Balranald Library Pedestrian Crossing

### Applications in progress of being submitted (Non-Roads):

- Get NSW Active FY2026/27 program

BSC Grants Projects Update as at: 11-11-2025



## Infrastructure Road Grants

| Grant/Project                                                                                                                                                                                                                          | Description                                                                                                                                                                                                                                                                                | Funding Amount                                                                                                                                                                                                           | Status to date                                                                                                                      | % Completion          | % Expenditure         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| <b>Roads to Recovery (RTR / R2R) 2024-2029</b><br>Department of Infrastructure, Transport, Regional Development, Communications & the Arts<br><br><b>Job Code:</b><br><br><b>General Ledger:</b><br><br><b>Expected End date:</b> 2029 | For rural and local roads<br><br><b>Works for 2024/2025 Year</b><br><b>1.</b> Shailer Terrace, Euston - Reinstatement kerb & gutter<br><br><b>2.</b> Marma Box Creek Road - Seal construction 3.9km                                                                                        | <b>TOTAL Allocation \$7,329,726</b><br><br><b>Planned Expenditure for 2024-2025:</b><br>\$1,465,945<br><br><b>1.</b> \$150,000.00<br><br><b>2.</b> \$1,315,945.00<br><br><b>Funding Received 2024/25:</b><br>\$1,642,639 | <b>2024/2025 Year</b><br><br><b>1.</b> Completed<br><br><b>2.</b> Completed                                                         | 100<br><br>100        | 100<br><br>100        |
| <b>Transport for NSW – Road Safety Program 2023/24 to 2025/26</b><br>Transport for NSW - Commonwealth Government<br><br><b>Job Code:</b><br><br><b>General Ledger:</b><br><br><b>Expected End Date:</b> 2026                           | <b>1.</b> Ivanhoe Road Shoulder Widening and Edge Line marking for 3.68km (Hatfield) – Project 9277<br><br><b>2.</b> Ivanhoe Road Shoulder Widening and Edge Line marking for 7.87km (Homebush) – Project 9278<br><br><b>3.</b> Shared Footpath from Endeavour Drive to BCS – Project 8872 | <b>\$ 5,843,000</b><br><b>1.</b> \$1,350,000.00<br><b>2.</b> 2,763,000.00<br><b>3.</b> \$1,730,000.00                                                                                                                    | <b>1.</b> Completed<br><br><b>2.</b> The contractor is scheduled to begin work in mid-November 2025<br><br><b>3.</b> Planning Stage | 100<br><br>2<br><br>1 | 100<br><br>2<br><br>1 |



## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                           | Description                                                                                                                                                                                                                   | Funding Amount                                                        | Status to date                                             | % Completion | % Expenditure |
|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------------------------------|--------------|---------------|
| <b>Transport for NSW</b><br>Transport for NSW – Regional Roads Block Grant Agreement 2025/26<br><br><b>Expected End Date:</b> June 2026 | Maintenance of Regional Roads only: <ul style="list-style-type: none"> <li>MR67 – Balranald Ivanhoe Road</li> <li>MR514 – Oxley Road</li> <li>MR296 – Kyalite Moulamein Road</li> <li>MR431 – Arumpo Road</li> </ul>          | <b>\$ 1,397,000</b><br><br><b>Funding Received to Date:</b> \$698,500 | Project currently in progress                              | 38           | 38            |
| <b>Transport for NSW – Natural Disaster AGRN1034</b><br>Transport for NSW – Reconstruction<br><br><b>Expected End Date:</b> TBA         | Recovery Reconstruction works due to the November 2022 floods. <ol style="list-style-type: none"> <li>MR514 Oxley Road (first section) \$1,087,515.00</li> <li>Island Road – Replace Damaged Culverts \$192,335.00</li> </ol> | <b>\$1,279,850</b><br><br><b>Funding Received to date:</b> \$0        | 1. Not started<br><br>2. Completed. Waiting on Tax Invoice | 0<br><br>100 | 0<br><br>0    |
| <b>Tronox</b><br>Maintenance of Regional Road 67 – Balranald Ivanhoe Road (Heavy Patching)                                              | Maintenance of Regional Road 67 – Balranald Ivanhoe Road (Heavy Patching). MR67 – Balranald Ivanhoe Road Maintenance between Hatfield The Vale Road South and Balranald Shire Boundary towards Ivanhoe.                       | <b>\$1,000,000</b>                                                    | Not Started                                                | 0            | 0             |

BSC Grants Projects Update as at: 11-11-2025



## Grant Applications Pending – Road Grants

| Grant/Project                                                 | Description                                                                                                     | Funding Amount                                                          | Status to date                                                                     | % Completion | % Expenditure |
|---------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------|---------------|
| <b>Safer Local Roads and Infrastructure Program – Round 4</b> | Tapalin Mail Road 7.7km Seal Construction                                                                       | <b>Funding:</b> \$2,640,000<br><b>Council Contribution:</b> \$660,000   | <b>Date Submitted:</b> June 2025<br><br>Pending.                                   | N/A          | N/A           |
| <b>Disaster Ready Fund – Round 3</b>                          | Upgrade Oxley Road (MR514) on two flood-affected low-lying sections by raising the road and installing culverts | <b>Funding:</b> \$2,452,000<br><b>Council Contribution:</b> \$613,000   | <b>Date Submitted:</b> 15 <sup>th</sup> April 2025<br><br>Pending.                 | N/A          | N/A           |
| <b>Public Works - Natural Disaster Non-Roads Assets</b>       | Levee Bank Emergency Works                                                                                      | <b>Funding:</b> \$16,008                                                | <b>Date Submitted:</b> 5 <sup>th</sup> August 2024<br><br>Funded. Awaiting payment | N/A          | N/A           |
| <b>Safer Local Roads and Infrastructure Program – Round 4</b> | Benanee Road 15km Seal Construction                                                                             | <b>Funding:</b> \$4,944,000<br><b>Council Contribution:</b> \$1,236,000 | <b>Date Submitted:</b> 30 <sup>th</sup> September, 2025<br><br>Pending             | N/A          | N/A           |
| <b>Safer Local Roads and Infrastructure Program – Round 4</b> | MR67 Balranald Ivanhoe Road Rest Areas                                                                          | <b>Funding:</b> \$400,000<br><b>Council Contribution:</b> \$100,000     | <b>Date Submitted:</b> 30 <sup>th</sup> September, 2025<br><br>Pending             | N/A          | N/A           |

## BSC Grants Projects Update as at: 11-11-2025



| rant/Project                                                            | Description                           | Funding Amount            | Status to date                                                          | % Completion | % Expenditure |
|-------------------------------------------------------------------------|---------------------------------------|---------------------------|-------------------------------------------------------------------------|--------------|---------------|
| <b>Towards Zero Safer Roads Program – High Pedestrian Activity Area</b> | Balranald Library Pedestrian Crossing | <b>Funding:</b> \$151,280 | <b>Date Submitted:</b><br>31 <sup>st</sup> October, 2025<br><br>Pending | N/A          | N/A           |

BSC Grants Projects Update as at: 11-11-2025



## Infrastructure Grants – Non Roads

| Grant/Project                                                                                                                                                                                                                                                                                  | Description                                                                                                                                                                                                                                                                                                | Funding Amount                                                                                                                                                                                                                                                                                                       | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | % Completion | % Expenditure |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>Bidgee Haven Retirement Hostel Expansion Grant –</b><br>Department of Health<br><br><b>Job Code:</b><br>2620-4999-0021<br><br><b>General Ledger:</b><br>2620-1100-0001<br><br><b>CM:</b> F19.244<br><b>Deed:</b> D25.111060<br><br><b>Expected End Date:</b><br>31 <sup>st</sup> March 2026 | Bidgee Haven<br>Expansion Construction<br>- Specialised Dementia<br>Wing                                                                                                                                                                                                                                   | <b>Total potential funding:</b><br>\$5,922,163 (GST<br>exclusive)<br><br>Instalment 2: \$1,000,000<br>Instalment 3: \$1,300,000<br>Instalment 4: \$1,580,000<br>Instalment 5: \$862,163<br>Final Instalment: \$480,000<br><br><b>Funds Received to date:</b><br>Milestone 1 Payment:<br>\$500,000 –<br>Receipt 49078 | Design documentation has been completed, and Request for Tender (RFT) VP486134 was released on VendorPanel and Illion TenderLink on 4th November 2025, closing on 4th December 2025 at 10:00 am. A shortlist of candidates will be prepared by 8th December, with the Tender Evaluation Panel determining the successful submission by 11th December 2025. Following completion of the evaluation process, a recommendation for the preferred contractor will be presented to Council for consideration and approval at the Council Meeting scheduled for 16 December 2025. | 30           | 10            |
| <b>Stronger Country Community Funds Round 4 –</b><br>Local Government NSW<br><br><b>General Ledger:</b><br>4546-1100-0000<br>4662-1100-0008<br><br><b>CM:</b> F21.364<br><br><b>Expected End Date:</b><br>Completed                                                                            | Euston Netball Upgrade:<br>Demolition of existing<br>change netball rooms<br>and public toilets at<br>Euston and construction<br>of new, inclusive,<br>change rooms and<br>public toilets combined.<br><br>Renewed 200 lux LED<br>outdoor sport lighting to<br>both Balranald and<br>Euston netball courts | <b>Funding:</b> \$527,626                                                                                                                                                                                                                                                                                            | All defect works have been closed out, and the project is now complete. Retention funds will be released upon completion of the Defects Liability Period (DLP).<br><br>The <b>Completion Report</b> has been submitted to the Funding body.                                                                                                                                                                                                                                                                                                                                 | 100          | 100           |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                                                                                               | Description                                                             | Funding Amount            | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | % Completion | % Expenditure |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>Discovery Centre Redevelopment –</b><br>Far West Joint Organisation<br><br><b>Job Code:</b><br>6560-4999-0033<br><br><b>General Ledger:</b><br>6560-4999-0000<br><br><b>CM:</b> F20.593<br><br><b>Expected End date:</b><br>30 <sup>th</sup> August 2025 | Construction of new Pavilion at the Balranald Discovery Centre precinct | <b>Funding:</b> \$950,000 | <p><b>Building works</b> have reached practical completion. Defect works have now been closed out, however Council will continue to monitor the rectified defects to ensure they continue to ensure durability.</p> <p><b>Internal fit-out works</b> are progressing, including the completion of a large mural designed and installed in late September 2025.</p> <p><b>External works</b> External works at the rear of the Discovery Centre have been finalised, comprising the installation of a new footpath and replacement of the rear access door to the Visitors Centre. Concrete footing works for the decorative windmill feature have been completed, with final installation of the structure scheduled for 14<sup>th</sup> November 2025.</p> | 97           | 97            |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                                                                                                                          | Description                                                                                 | Funding Amount                                                                    | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | % Completion  | % Expenditure |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|
| <b>Local Roads Community Infrastructure Round 4 (LRCI4)</b> – Department of Infrastructure<br><br><b>Job Code:</b><br><b>Euston Recreation Reserve</b><br>4664-4999-0000<br><br><b>Kilpatrick Road Reconstruction:</b><br>6400-4999-0009<br><br><b>Expected End date:</b><br>Completed | <b>1.</b> Euston Recreation Reserve Upgrade<br><br><b>2.</b> Kilpatrick Road Reconstruction | <b>Funding:</b> \$1,313,368<br><br><b>1.</b> \$832,921<br><br><b>2.</b> \$480,447 | <b>1.</b> Building works have reached completion, however following a site inspection of the oval surface conducted by the General Manager and Mayor, concerns were raised regarding the presence of surface undulations and intermittent acute depressions. The contractor has been formally advised of Council's dissatisfaction, and remediation works have been prescribed.<br><br>Council continues to retain the contractual retention amount until the conclusion of the Defect Liability Period (DLP). Remedial works are scheduled for completion by 12th November 2025.<br><br>The <b>Completion Report and Auditor's report</b> was submitted by Laurie Knight of Local Gov Consulting on the 31 <sup>st</sup> October 2025 | <b>1.</b> 100 | <b>1.</b> 100 |
|                                                                                                                                                                                                                                                                                        |                                                                                             |                                                                                   | <b>2.</b> Completed and currently in the acquittal process                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>2.</b> 100 | <b>2.</b> 100 |



## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                                                                | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Funding Amount                                                                                                                                   | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                           | % Completion                                                                             | % Expenditure                                                                            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| <b>Stronger Country Communities Fund – Round 5</b><br><br><b>General Ledger:</b><br>4500-1145-0000<br><br><b>CM Box:</b> G22/11<br><br><b>Expected End date:</b><br>Projects 1,3,4 & 5 Completed<br>Project 2. December 2025 | <b>1.</b> Kyalite Memorial Park Rest Area: to include public toilets & ancillary facilities<br><br><b>2.</b> Balranald Shire Entry Signage to acknowledge the shire's cultural significance:<br><br><b>3.</b> Netball Courts Resurfacing & Basketball Courts<br>Balranald: To resurface netball courts and design and construct new basketball courts and facilities<br><br><b>4.</b> Hatfield Community Hall & Precinct Upgrade:<br>Renovations of the Hatfield Community Hall<br><br><b>5.</b> Safe Fencing at the Balranald Pool: To installed approved fencing around the Balranald Pool | <b>Funding:</b> \$943,758<br><br><b>1.</b> \$101,200<br><b>2.</b> \$203,500<br><b>3.</b> \$418,000<br><b>4.</b> \$110,000<br><b>5.</b> \$111,100 | <b>1.</b> Completed<br><b>2. In Progress</b><br><b>3.</b> Completed<br><b>4.</b> Completed<br><b>5.</b> Completed<br><br><b>2.</b> Academy Graphics, based in Swan Hill, was engaged in October 2025 to deliver the design, supply, and installation of four Shire entry signs. The subcontractor has completed the initial design iteration in consultation with the Balranald Shire Council project team and is progressing with the second iteration of design works. | <b>1.</b> 100<br><br><b>3.</b> 100<br><b>4.</b> 100<br><b>5.</b> 100<br><br><b>2.</b> 30 | <b>1.</b> 100<br><br><b>3.</b> 100<br><b>4.</b> 100<br><b>5.</b> 100<br><br><b>2.</b> 30 |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                                                                                                                                                                                                                                                                                     | Description                                                                                                                                                                    | Funding Amount                                                                                       | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | % Completion           | % Expenditure          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------------|
| <b>AGRN 1034 Floods 2022 Grant Funding –</b><br>Office of Local Government<br>-<br><b>Job Cost Codes:</b><br><br><b>1. Ben Scott Memorial Bird Trail Remediation Project</b><br>4686-4000-0001<br><br><b>2. Balranald Riverfront Precinct Remediation</b><br>4686-40001-0001<br><br><b>3. Euston Riverfront Precinct Remediation</b><br>4686-4002-0001<br><br><b>CM Box:</b> G24/8<br><br><b>Expected End date:</b><br>30 <sup>th</sup> June 2026 | <b>1. Ben Scott Memorial Bird Trail Remediation Project</b><br><br><b>2. Balranald Riverfront Precinct Remediation</b><br><br><b>3. Euston Riverfront Precinct Remediation</b> | <b>Funding: \$1,000,000</b><br><br><b>1. \$400,000</b><br><b>2. \$350,000</b><br><b>3. \$250,000</b> | <b>1.</b> Design documentation is currently in progress and encompasses key elements including interpretive signage, bird observation hides, integrated water features, and comprehensive landscape design. Project delivery is scheduled for completion by June 2026<br><br><b>2.</b> Trail remediation works have been successfully completed, along with the installation of community park furniture within the Riverbend area. Design and planning for trail beautification elements and bird observation hides are currently underway, with delivery scheduled for completion by June 2026.<br><br><b>3.</b> Design for trail interpretive signage has been finalised, with installation scheduled for November 2025. Concurrently, design and planning for additional trail infrastructure including park furniture, bird observation hides, and solar lighting, is progressing, with rollout anticipated by June 2026. | 10<br><br>50<br><br>20 | 10<br><br>50<br><br>15 |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                              | Description                                                                                                                                                                                                 | Funding Amount                       | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | % Completion | % Expenditure |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>FSW Heritage &amp; Cultural Trail</b><br>Far West Joint Organisation<br><br>Balranald Shire Council is the Lead Council on this project<br><br><b>Expected Project End Date:</b><br>TBA | Development of a heritage and cultural trail that links the 4 LGAs in the FW Joint Organisation. (Wentworth, Broken Hill, Central Darling & Balranald)<br><br>The funding is for the signage infrastructure | <b>Funding Value:</b><br>\$1,000,000 | <b>Balranald Shire:</b> Design work for welcome, directional, and interpretive signage has been completed and is ready for proof copy production. Council expects initial copies to be provided later in November for circulation and approval.<br><br>Installation of all signage will be coordinated and delivered by Balranald Shire Council in collaboration with the Council Outdoors Team. For signage proposed along state-managed roads, the required approval applications will be submitted to the relevant authorities this month.              | 55           | 30            |
|                                                                                                                                                                                            |                                                                                                                                                                                                             |                                      | <b>Wentworth Shire:</b> Design work for welcome, directional, and interpretive signage has been completed and is ready for proof copy production. Council expects initial copies to be provided later in November for circulation and approval.<br><br>Installation will be coordinated and delivered by Wentworth Council in collaboration with its Outdoor Works Team. For signage proposed along state-managed roads, the required approval applications will be submitted to the relevant authorities this month.<br><br><b>Continued next page...</b> | 55           | 30            |

## BSC Grants Projects Update as at: 11-11-2025



....continued from previous page

| Grant/Project                                                                                                                                                                              | Description                                                                                                                                            | Funding Amount                       | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | % Completion | % Expenditure |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>FSW Heritage &amp; Cultural Trail</b><br>Far West Joint Organisation<br><br>Balranald Shire Council is the Lead Council on this project<br><br><b>Expected Project End Date:</b><br>TBA | Development of a heritage and cultural trail that links the 4 LGAs in the FW Joint Organisation. (Wentworth, Broken Hill, Central Darling & Balranald) | <b>Funding Value:</b><br>\$1,000,000 | <b>Broken Hill:</b> The appointed local subcontractor, Fabtec, has submitted all four Development Applications (DAs) to Balranald Hill Council (BHCC), which have been approved. The Construction Certificate is expected to be issued later this month. Manufacturing of the signs has commenced, with installation of the first sign scheduled to begin in December 2025.                                                                                                                                                                                                             | 30           | 10            |
|                                                                                                                                                                                            | The funding is for the signage infrastructure                                                                                                          |                                      | <b>Central Darling:</b> Designs for four Visitor Attraction Signposting (VASP) signs have been completed and submitted to Transport for NSW (TfNSW) for review. Feedback received indicates amendments are required to ensure alignment with the Destination NSW Tourist Signposting Framework.<br><br>The project team is working collaboratively with Tenille Jenkins and Lucy White from Destination NSW (DNSW) to revise the signage designs to achieve compliance and facilitate approval upon resubmission. Council anticipates receiving feedback from DNSW by 20 November 2025. | 25           | 10            |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                         | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Funding Amount                                                                                                                                                                      | Status to date                                                                                                                                                                                                                                                                                                                                                                     | % Completion | % Expenditure |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>ORG Club Grant Category 3 Infrastructure Fund July 2024</b><br><br><b>CM Box:</b> G24/11<br><br><b>Expected Project End Date:</b><br>30 <sup>th</sup> October 2025 | Funding for the Euston Club multi-purpose court project to include: <ul style="list-style-type: none"> <li>• Application of surfacing paint material to court areas and surrounds.</li> <li>• Line marking to the court area in a multicourt motif for tennis, netball and basketball.</li> <li>• Tennis posts, netting, netball post / nets and counter levered basketball tower and backboards.</li> <li>• Bench seating and shelter.</li> <li>• Fencing, two pedestrian gates and one double gate</li> </ul> | <b>Funding Value:</b> \$135,301<br><br><b>Grant:</b> \$50,000<br><br><b>Council Contribution:</b><br>\$50,000 (via Euston Club)<br><br><b>Euston Club Contribution:</b><br>\$35,301 | All court installation works have been completed. Outstanding activities include the installation of the player shelter and the implementation of landscaping treatments. The Project Manager is liaising with the CFO to finalise these works prior to project close-out. Minor defect rectification works on the netball hoops were also undertaken during the reporting period. | 95           | 90            |

BSC Grants Projects Update as at: 11-11-2025



## Non-Infrastructure Grants/Projects

| Grant/Project                                                                                                                                                                                              | Description                                                                                                                                                                                                                                      | Funding Amount                                                                                                  | Status to date                                                                                                                                                                                                                                                             | % Completion | % Expenditure |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>Community Benefit Payments (CBP) - Office of Responsible Gambling (ORG)</b><br><br><b>General Ledger:</b><br>1020-3110-0001<br><br><b>CM:</b> F22.220<br><br><b>Expected End date:</b><br>February 2027 | For the delivery of Mental Health First Aid Training for Community Members as well as Gambling Education & Awareness and other Mental Health related programs<br><br>(Project Managed by SCAIWAC - under the auspice of Balranald Shire Council) | <b>Funding:</b> \$254,292 (\$84,764 per year)<br><br><b>Two payments</b> of \$84,764 have been received to date | The printing of the new Service Directory has been completed, collected and distributed.<br><br>The Civic Dinner was successfully delivered on the 22 <sup>nd</sup> October 2025.<br><br>The Services Expo was successfully delivered on the 23 <sup>rd</sup> October 2025 | 30           | 30            |
| <b>LGP Procurement Capability Grant Fund 2024</b><br><br><b>CM Box:</b> G24/7<br><br><b>Expected Project End Date:</b><br>End of December 2025                                                             | Funding to deliver a series of Procurement & Contract awarding related training courses to a number of Council staff.                                                                                                                            | <b>Funding:</b> \$11,660                                                                                        | The first training course has been delivered. A Variation for time extension is being sought.                                                                                                                                                                              | 10           | 10            |



## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                                                  | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Funding Amount                                                                                                                                             | Status to date                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | % Completion                       | % Expenditure                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------------------|
| <b>Regional Drought Resilience Program</b><br><br><b>Funding Managed by Wentworth Shire Council</b><br><br><b>Expected Project End Date:</b><br>30 <sup>th</sup> November 2025 | Funding to deliver a series of activities from the Drought Resilience Plan Action Plan<br><br>This project is in collaboration with Wentworth Shire Council who will be managing the grant funds & reporting<br><br>1. Drought Resilient Officer<br><br>2. Community Events in Farming & Agricultural Communities<br><br>3. Mental Health First Aid Training & Related Resilience Workshops<br><br>4. Activation of a Regional Heritage & Cultural Trail<br><br>5. Business Resilience and Preparedness Program<br><br>6. Regional Road Upgrades | <b>Project Funding Value:</b><br>\$336,540<br><br>1. \$86,540.00<br>2. \$36,400.00<br>3. \$47,000.00<br>4. \$62,000.00<br>5. \$12,600.00<br>6. \$92,000.00 | 1. Wentworth Staff<br><br>2. A series of events during October and the Jana Pittman Women's Lunch on the 7 <sup>th</sup> November were successfully delivered<br><br>3. Mental Health First Aid Training for Wentworth & Balranald Shire Council staff were delivered in October<br><br>4. September & October deliverables have been completed and the November deliverables are nearly completed<br><br>5. The series of workshops almost all delivered<br><br>6. Wentworth & Balranald Council outdoor staff are working together on this project. Status is to be provided by Wentworth | Managed by Wentworth Shire Council | Managed by Wentworth Shire Council |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                                                                                                                            | Description                                                                                                                                                                                                                                                                                                                                               | Funding Amount                                                                                             | Status to date                                                                                                                                                                                                                                                                                                   | % Completion | % Expenditure |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>NSW Sustainable Communities Program Early Investment Round – BSC Project</b><br><br><b>CM Box:</b> G25/2<br><br><b>Expected Project End Date:</b> TBA | To include 4 key activities:<br><br><b>1.</b> Activation activities of the FSW Heritage & Cultural Trail<br><br><b>2.</b> Town Entry Signs for Balranald & Euston and tourism related directional signs in Euston<br><br><b>3.</b> Audio-Visual technology for the Southern Cross Exhibition<br><br><b>4.</b> Upgrade of the camping site at Lake Benanee | <b>Grant Funding Value:</b><br>\$731,331 (ex GST)<br><br><b>Council Contribution</b><br>\$243,777 (ex GST) | The funding body advised that the documentation submitted was approved and that the Funding Deed will be emailed to Council shortly. Once the Funding has been signed the funds will be released.<br><br>Forms are currently being completed via a SmartyGrants link that was emailed to us by the Funding body. | 0            | 0             |

## BSC Grants Projects Update as at: 11-11-2025



| Grant/Project                                             | Description                                                    | Funding Amount                          | Status to date                                                                                                   | % Completion | % Expenditure |
|-----------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>National Australia Day Community Events Grant 2026</b> | Funding for Australia Day events in Balranald & Euston in 2026 | <b>Grant Funding Value:</b><br>\$10,000 | The funding deed has been signed and submitted.<br><br>Request for an Ambassador has also been submitted.        | 0            | 0             |
| <b>NSW Seniors Festival Grant</b>                         | Funding for Seniors Week activities                            | <b>Grant Funding Value:</b><br>\$5,000  | We received notification in October that this application has been successful. The funding deed has been signed. | 0            | 0             |

BSC Grants Projects Update as at: 11-11-2025



## Applications Pending (Non-Roads)

| Grant/Project                                                                                             | Description                                                                                                                   | Funding Amount                                                                             | Status to date                                                                                                                                                                                | % Completion | % Expenditure |
|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------|
| <b>Aged Care Capital Assistance Program Residential – Staff Accommodation</b><br><br><b>CM Box:</b> G25/4 | Funding for the construction of staff accommodation at the Bidgee Haven Hostel and for refurbishment of the existing bedrooms | <b>Grant Funding Value:</b><br>\$3,111,700.00                                              | <b>Date Submitted:</b><br>June 2025<br><br>Currently Pending                                                                                                                                  | N/A          | N/A           |
| <b>Community Energy Upgrades Fund Round 2</b><br><br><b>CM Box:</b> G25/5                                 | Funding for energy upgrades at various Council facilities                                                                     | <b>Grant Funding Value:</b><br>\$48,581<br><br><b>Council Contribution:</b><br>\$ \$48,581 | <b>Date Submitted:</b><br>June 2025<br><br>On the 10 <sup>th</sup> of November Council was advised that we have been unsuccessful. This application will be taken off this report next month. | N/A          | N/A           |
| <b>Local Jobs Program</b>                                                                                 | Funding for activities that aim to address local employment needs                                                             | <b>Grant Funding Value:</b><br>TBA                                                         | <b>Date Submitted:</b><br>23 <sup>rd</sup> September 2025<br><br>Currently Pending                                                                                                            | N/A          | N/A           |

**12 QUESTIONS ON NOTICE**

Nil

**13 CONFIDENTIAL MATTERS**

Nil

**14 CLOSURE OF MEETING**